



**TOWN OF KINGSVILLE**

**2017**

**DRAFT  
BUDGET**

22-Feb-17

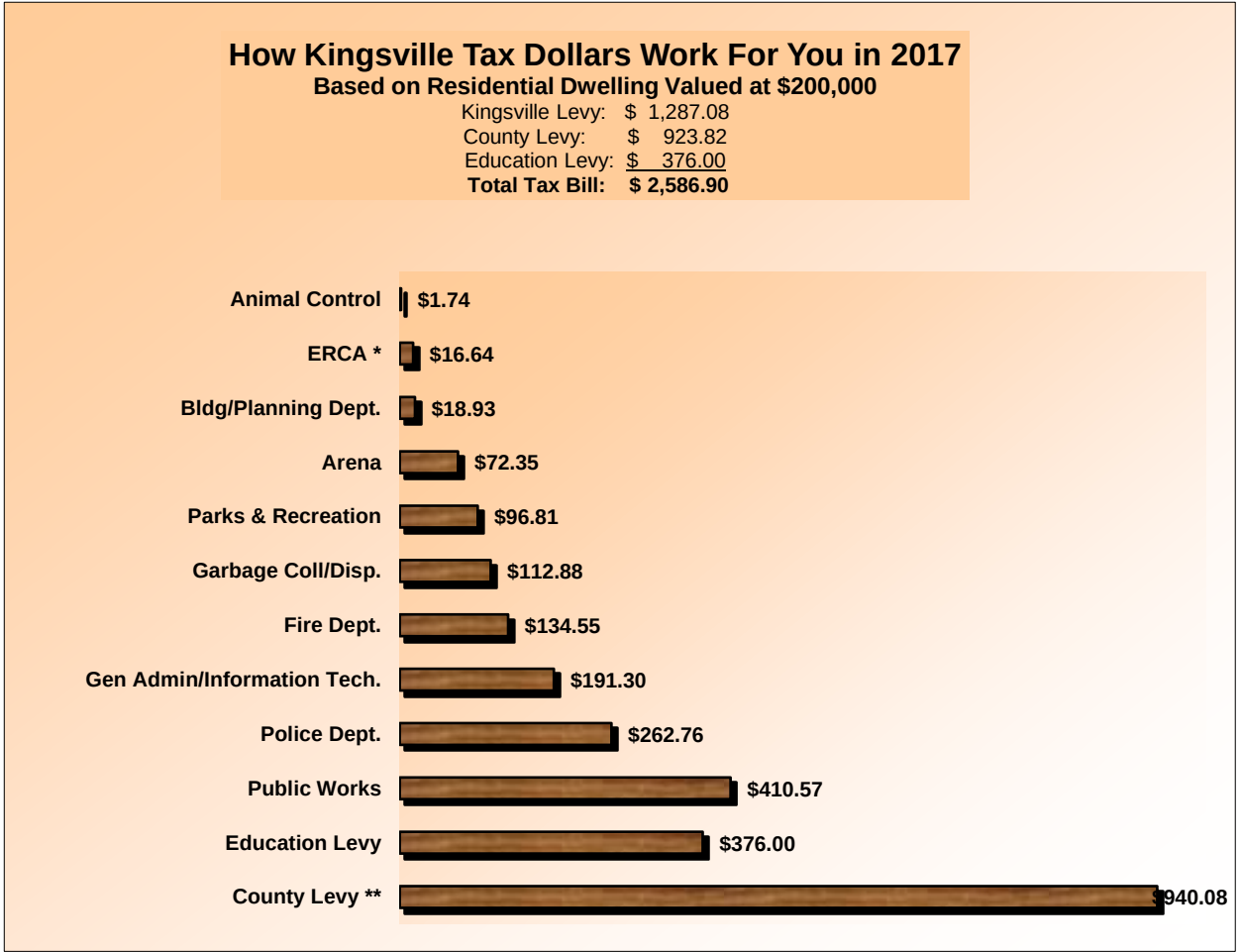
**TOWN OF KINGSVILLE**  
**2017**  
**BUDGET**

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| CONSOLIDATED BUDGET SUMMARY             |                 |                 |                 |                 |
|-----------------------------------------|-----------------|-----------------|-----------------|-----------------|
|                                         | 2015            | 2016            | 2016            | 2017            |
|                                         | Actuals         | Budget          | Actuals         | Budget          |
| TAXATION:                               |                 |                 |                 |                 |
| Taxation Levy                           | \$ 13,085,432   | \$ 14,151,916   | \$ 14,151,912   | \$ 14,760,990   |
| Supplemental & Other Tax Levies         | \$ 436,906      | \$ 331,000      | \$ 686,130      | \$ 436,000      |
| TOTAL TAXATION:                         | \$ 13,522,338   | \$ 14,482,916   | \$ 14,838,042   | \$ 15,196,990   |
| OPERATING REVENUE:                      |                 |                 |                 |                 |
| Council                                 | \$ -            | \$ -            | \$ -            | \$ -            |
| General Administration                  | \$ 1,666,225    | \$ 1,783,150    | \$ 1,886,178    | \$ 1,772,250    |
| Information Technology                  | \$ 1,448        | \$ -            | \$ 499          | \$ -            |
| Animal Control                          | \$ 36,480       | \$ 48,000       | \$ 47,820       | \$ 48,000       |
| Fire                                    | \$ 43,327       | \$ 64,100       | \$ 42,691       | \$ 74,875       |
| Police                                  | \$ 227,416      | \$ 215,913      | \$ 234,023      | \$ 235,213      |
| Building                                | \$ 539,170      | \$ 519,275      | \$ 645,539      | \$ 664,300      |
| Public Works                            | \$ 58,437       | \$ 55,710       | \$ 68,538       | \$ 77,121       |
| Sanitation                              | \$ -            | \$ -            | \$ -            | \$ -            |
| Cemetery                                | \$ 61,002       | \$ 58,434       | \$ 87,486       | \$ 65,725       |
| Arena                                   | \$ 278,009      | \$ 288,800      | \$ 300,981      | \$ 297,000      |
| Parks                                   | \$ 9,590        | \$ -            | \$ 345          | \$ -            |
| Facilities                              | \$ 129,408      | \$ 121,986      | \$ 122,012      | \$ 134,415      |
| Fantasy of Lights                       | \$ 4,196        | \$ 14,000       | \$ 5,189        | \$ 14,000       |
| Marina                                  | \$ 113,933      | \$ 113,520      | \$ 105,913      | \$ 112,000      |
| Migration Fest                          | \$ 5,826        | \$ 7,500        | \$ 7,649        | \$ 7,300        |
| Recreation Programs                     | \$ 30,117       | \$ 38,950       | \$ 16,508       | \$ 38,200       |
| Communities in Bloom                    | \$ 500          | \$ -            | \$ 259          | \$ -            |
| Planning                                | \$ 58,268       | \$ 76,500       | \$ 61,000       | \$ 58,500       |
| BIA                                     | \$ 129,809      | \$ 118,004      | \$ 121,734      | \$ 120,389      |
| TOTAL:                                  | \$ 3,393,161    | \$ 3,523,842    | \$ 3,754,364    | \$ 3,719,288    |
| OPERATING EXPENDITURES:                 |                 |                 |                 |                 |
| Council                                 | \$ 166,247      | \$ 177,462      | \$ 164,309      | \$ 180,460      |
| General Administration                  | \$ 2,723,696    | \$ 3,139,573    | \$ 3,254,920    | \$ 3,367,151    |
| Information Technology                  | \$ 402,668      | \$ 456,470      | \$ 440,473      | \$ 470,612      |
| Animal Control                          | \$ 61,265       | \$ 63,598       | \$ 62,964       | \$ 67,748       |
| Fire                                    | \$ 1,205,953    | \$ 1,261,844    | \$ 1,228,554    | \$ 1,333,380    |
| Police                                  | \$ 3,587,523    | \$ 3,093,556    | \$ 3,088,390    | \$ 3,160,490    |
| Building                                | \$ 594,777      | \$ 612,732      | \$ 540,122      | \$ 645,310      |
| Public Works                            | \$ 2,461,451    | \$ 2,382,782    | \$ 2,035,239    | \$ 2,337,665    |
| Sanitation                              | \$ 1,183,562    | \$ 1,243,166    | \$ 1,268,442    | \$ 1,280,276    |
| Cemetery                                | \$ 120,849      | \$ 150,642      | \$ 116,568      | \$ 138,166      |
| Arena                                   | \$ 729,533      | \$ 780,844      | \$ 785,994      | \$ 876,575      |
| Parks                                   | \$ 401,609      | \$ 510,323      | \$ 505,167      | \$ 618,878      |
| Facilities                              | \$ 224,221      | \$ 211,250      | \$ 222,004      | \$ 201,220      |
| Fantasy of Lights                       | \$ 13,498       | \$ 22,300       | \$ 29,648       | \$ 24,650       |
| Marina                                  | \$ 115,281      | \$ 133,088      | \$ 94,025       | \$ 135,092      |
| Migration Fest                          | \$ 14,289       | \$ 16,000       | \$ 14,128       | \$ 18,100       |
| Recreation Programs                     | \$ 152,909      | \$ 182,219      | \$ 137,042      | \$ 177,717      |
| Communities in Bloom                    | \$ 5,382        | \$ 8,000        | \$ 6,673        | \$ 10,000       |
| Planning                                | \$ 257,553      | \$ 257,643      | \$ 208,353      | \$ 260,185      |
| BIA                                     | \$ 100,108      | \$ 116,004      | \$ 111,145      | \$ 123,389      |
| TOTAL:                                  | \$ 14,522,375   | \$ 14,819,496   | \$ 14,314,161   | \$ 15,427,066   |
| TRANSFERS TO (FROM) OPERATING RESERVES: |                 |                 |                 |                 |
| TOTAL:                                  | \$ (348,470)    | \$ (210,667)    | \$ 13,210       | \$ (244,127)    |
| OPERATING SURPLUS/(DEFICIT):            | \$ (10,780,744) | \$ (11,084,988) | \$ (10,573,007) | \$ (11,463,651) |
| CAPITAL REVENUE:                        |                 |                 |                 |                 |
| TOTAL:                                  | \$ 5,265,951    | \$ 9,228,249    | \$ 3,627,643    | \$ 9,105,327    |
| CAPITAL EXPENDITURES:                   |                 |                 |                 |                 |
| Council                                 | \$ -            | \$ -            | \$ -            | \$ -            |
| General Administration                  | \$ 399,078      | \$ 7,000        | \$ 6,869        | \$ 135,500      |
| Information Technology                  | \$ 77,938       | \$ 72,750       | \$ 68,372       | \$ 160,050      |
| Animal Control                          | \$ -            | \$ -            | \$ -            | \$ -            |
| Fire                                    | \$ 80,915       | \$ 325,750      | \$ 334,823      | \$ 470,500      |
| Police                                  | \$ -            | \$ -            | \$ -            | \$ -            |
| Building                                | \$ 29,104       | \$ 30,000       | \$ 30,009       | \$ -            |
| Public Works                            | \$ 4,920,618    | \$ 8,957,589    | \$ 4,079,299    | \$ 8,356,654    |
| Sanitation                              | \$ -            | \$ -            | \$ -            | \$ -            |
| Cemetery                                | \$ -            | \$ -            | \$ -            | \$ 5,000        |
| Arena                                   | \$ 3,349        | \$ 120,500      | \$ 84,395       | \$ 164,000      |
| Parks                                   | \$ 353,513      | \$ 1,319,750    | \$ 792,273      | \$ 554,750      |
| Facilities                              | \$ -            | \$ -            | \$ -            | \$ 668,000      |
| Fantasy of Lights                       | \$ -            | \$ -            | \$ -            | \$ 20,000       |
| Marina                                  | \$ -            | \$ 13,310       | \$ 11,704       | \$ -            |
| Migration Fest                          | \$ -            | \$ -            | \$ -            | \$ -            |
| Recreation Programs                     | \$ -            | \$ -            | \$ -            | \$ 1,000        |
| Communities in Bloom                    | \$ -            | \$ -            | \$ -            | \$ -            |
| Planning                                | \$ 5,352        | \$ 35,000       | \$ 2,338        | \$ 81,000       |
| BIA                                     | \$ -            | \$ 90,000       | \$ 72,536       | \$ -            |
| TOTAL:                                  | \$ 5,869,868    | \$ 10,971,649   | \$ 5,482,618    | \$ 10,616,454   |
| TRANSFERS TO CAPITAL RESERVES:          |                 |                 |                 |                 |
| TOTAL:                                  | \$ 1,192,895    | \$ 721,500      | \$ 1,120,994    | \$ 1,259,042    |
| REPAYMENT OF LONG-TERM DEBT:            |                 |                 |                 |                 |
| TOTAL:                                  | \$ 777,196      | \$ 933,028      | \$ 700,606      | \$ 963,171      |
| CAPITAL SURPLUS/(DEFICIT):              | \$ (2,574,008)  | \$ (3,397,928)  | \$ (3,676,575)  | \$ (3,733,340)  |
|                                         |                 |                 |                 |                 |
| NET SURPLUS/(DEFICIT):                  | \$ 167,586      | \$ -            | \$ 588,460      | \$ -            |

| 2017 TAX CALCULATION             |           |                        |                     |
|----------------------------------|-----------|------------------------|---------------------|
|                                  |           |                        |                     |
| Total Assessment:                | \$        | 2,668,662,719          |                     |
| Weighted (CVA) Assessment:       | \$        | 2,237,377,612          |                     |
| <b>2017 Budget Requirements:</b> | <b>\$</b> | <b>14,760,990</b>      |                     |
| Tax Property Class               | Rate      | Assessment             | Proof of Taxes      |
| Residential & Farm               | 0.0065975 | \$ 1,766,622,356       | \$ 11,655,205       |
| Residential & Farm PIL           | 0.0065975 | 152,175                | 1,004               |
| Farmland                         | 0.0016494 | 600,581,025            | 990,576             |
| Farmland PIL                     | 0.0016494 | 237,125                | 391                 |
| Multi-Residential                | 0.0129007 | 21,613,903             | 278,834             |
| Commercial Occupied              | 0.0071387 | 142,111,954            | 1,014,499           |
| Commercial Vacant Units          | 0.0049971 | 1,462,000              | 7,306               |
| Parking Lot/Vacant Land          | 0.0037078 | 1,471,650              | 5,457               |
| Commercial Occupied PIL          | 0.0071387 | 12,863,300             | 91,828              |
| Commercial Vacant Land PIL       | 0.0049971 | 698,900                | 3,492               |
| Industrial Occupied              | 0.0128155 | 25,961,662             | 332,713             |
| Industrial Vacant Units          | 0.0083301 | 817,954                | 6,814               |
| Industrial Vacant Land           | 0.0083301 | 1,108,075              | 9,230               |
| Shopping Centres Full            | 0.0071387 | 5,163,790              | 36,863              |
| Shopping Centre Excess Land      | 0.0049971 | 99,900                 | 499                 |
| Industrial Occupied PIL          | 0.0128155 | 271,100                | 3,474               |
| Industrial Vacant Land PIL       | 0.0083301 | 41,250                 | 344                 |
| Industrial Excess Land PIL       | 0.0083301 | 26,400                 | 220                 |
| Large Industrial Occupied        | 0.0177214 | 11,518,250             | 204,120             |
| Large Industrial Vacant Land     | 0.0115189 | 65,525                 | 755                 |
| Pipelines                        | 0.0085965 | 13,520,250             | 116,227             |
| Managed Forests                  | 0.0016494 | 691,550                | 1,141               |
| Exempt                           | 0.0000000 | 61,562,625             | -                   |
| <b>TOTALS:</b>                   |           | <b>\$2,668,662,719</b> | <b>\$14,760,990</b> |

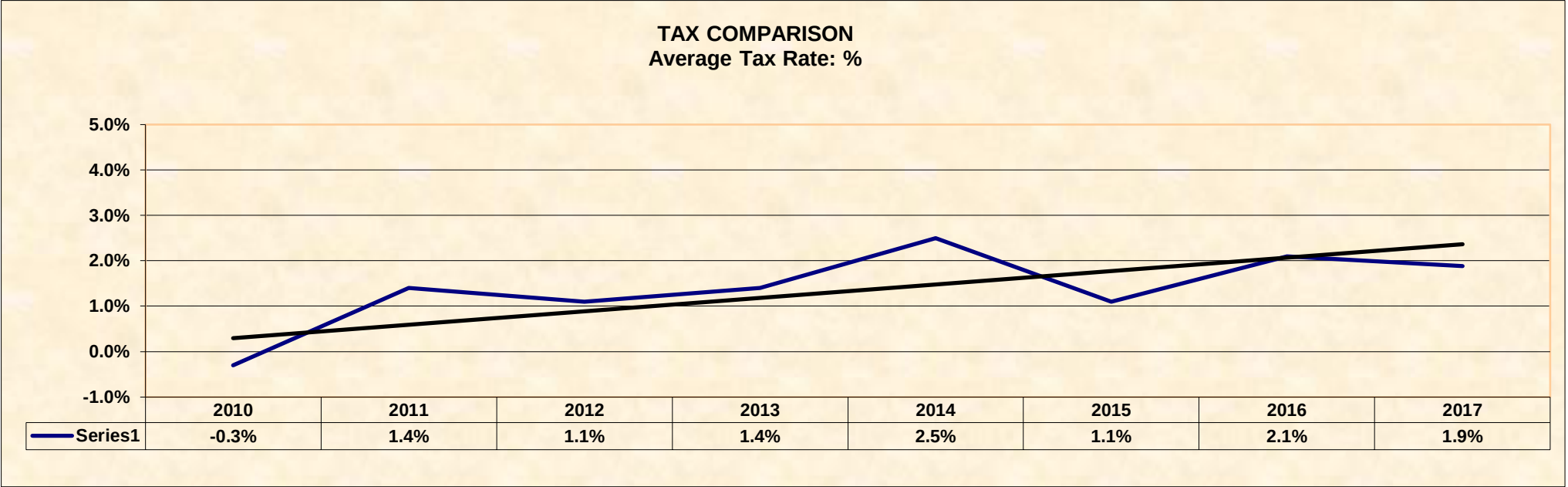


\* Essex Region Conservation Authority  
\*\* County levy spent on: County Roads, Libraries, Social Services, Health Care, etc.

| TAX RATE CALCULATION TABLE            |         |            |            |            |            |                  |
|---------------------------------------|---------|------------|------------|------------|------------|------------------|
| 2017 TAX RATES                        |         |            |            |            |            |                  |
| Tax Property Class                    | Class   | Local      | County     | Education  | Total      | Assessment       |
| Residential & Farm                    | RT      | 0.00659745 | 0.00470039 | 0.00188000 | 0.01317784 | \$ 1,766,774,531 |
| Farmland                              | FT / R1 | 0.00164936 | 0.00115477 | 0.00047000 | 0.00327413 | \$ 600,818,150   |
| Commercial Occupied                   | CT / XT | 0.00713873 | 0.00499806 | 0.01355735 | 0.02569414 | \$ 154,975,254   |
| Commercial Vacant Units Excess Land   | CU / XU | 0.00499711 | 0.00349864 | 0.00949015 | 0.01798590 | \$ 2,160,900     |
| Parking Lot / Vacant Land             | CX      | 0.00370777 | 0.00259593 | 0.00707431 | 0.01337801 | \$ 1,471,650     |
| Multi-Residential                     | MT      | 0.01290066 | 0.00903217 | 0.00188000 | 0.02381283 | \$ 21,613,903    |
| Pipelines                             | PT      | 0.00859648 | 0.00601867 | 0.01500000 | 0.02961515 | \$ 13,520,250    |
| Industrial Occupied                   | IT / JT | 0.01281555 | 0.00897258 | 0.01500000 | 0.03678813 | \$ 26,232,762    |
| Industrial Vacant Units & Excess Land | IU / JU | 0.00833011 | 0.00583218 | 0.00975000 | 0.02391229 | \$ 844,354       |
| Industrial Vacant Land                | IX      | 0.00833011 | 0.00583218 | 0.00975000 | 0.02391229 | \$ 1,149,325     |
| Large Industrial Occupied             | LT      | 0.01772141 | 0.01240734 | 0.01500000 | 0.04512875 | \$ 11,518,250    |
| Large Industrial Vacant Land          | LU      | 0.01151892 | 0.00806477 | 0.00975000 | 0.02933369 | \$ 65,525        |
| Managed Forests                       | TT      | 0.00164936 | 0.00115477 | 0.00047000 | 0.00327413 | \$ 691,550       |
| Shopping Centres Full                 | ST / ZT | 0.00713873 | 0.00499806 | 0.01355735 | 0.02569414 | \$ 5,163,790     |
| Shopping Centres Excess Land          | SU / ZU | 0.00499711 | 0.00349864 | 0.00949015 | 0.01798590 | \$ 99,900        |
| Exempt                                | Ex      | 0.00000000 | 0.00000000 | 0.00000000 | 0.00000000 | \$ 61,562,625    |
| TOTAL:                                |         |            |            |            |            | \$ 2,668,662,719 |

| 2017 TAX LEVY                         |         |               |               |              |               |
|---------------------------------------|---------|---------------|---------------|--------------|---------------|
|                                       | Class   | Municipal     | County        | Education    | Total         |
| Residential & Farm                    | RT      | \$ 11,656,209 | \$ 8,304,522  | \$ 3,321,536 | \$ 23,282,268 |
| Farmland                              | FT / R1 | \$ 990,967    | \$ 693,807    | \$ 282,385   | \$ 1,967,158  |
| Commercial Occupied                   | CT / XT | \$ 1,106,327  | \$ 774,576    | \$ 2,101,054 | \$ 3,981,956  |
| Commercial Vacant Units Excess Land   | CU / XU | \$ 10,798     | \$ 7,560      | \$ 20,507    | \$ 38,866     |
| Parking Lot / Vacant Land             | CX      | \$ 5,457      | \$ 3,820      | \$ 10,411    | \$ 19,688     |
| Multi-Residential                     | MT      | \$ 278,834    | \$ 195,220    | \$ 40,634    | \$ 514,688    |
| Pipelines                             | PT      | \$ 116,227    | \$ 81,374     | \$ 202,804   | \$ 400,404    |
| Industrial Occupied                   | IT / JT | \$ 336,187    | \$ 235,376    | \$ 393,491   | \$ 965,054    |
| Industrial Vacant Units & Excess Land | IU / JU | \$ 7,034      | \$ 4,924      | \$ 8,232     | \$ 20,190     |
| Industrial Vacant Land                | IX      | \$ 9,574      | \$ 6,703      | \$ 11,206    | \$ 27,483     |
| Large Industrial Occupied             | LT      | \$ 204,120    | \$ 142,911    | \$ 172,774   | \$ 519,804    |
| Large Industrial Vacant Land          | LU      | \$ 755        | \$ 528        | \$ 639       | \$ 1,922      |
| Managed Forests                       | TT      | \$ 1,141      | \$ 799        | \$ 325       | \$ 2,264      |
| Shopping Centres                      | ST / ZT | \$ 36,863     | \$ 25,809     | \$ 70,007    | \$ 132,679    |
| Shopping Centres Excess Land          | SU / ZU | \$ 499        | \$ 350        | \$ 948       | \$ 1,797      |
| TOTAL:                                |         | \$ 14,760,990 | \$ 10,478,279 | \$ 6,636,953 | \$ 31,876,223 |

| TAX COMPARISON                                    |           |   |                |   |            |                     |                        |
|---------------------------------------------------|-----------|---|----------------|---|------------|---------------------|------------------------|
| Based on Residential Dwelling Valued at \$200,000 |           |   |                |   |            |                     |                        |
| FINAL                                             | Tax Rate  |   | Dwelling Value |   | Total Tax  | Increase (Decrease) | Percentage of Variance |
| LOCAL:                                            |           |   |                |   |            |                     |                        |
| 2017 Tax Rate:                                    | 0.0065975 | x | \$200,000      | = | \$1,319.49 | \$32.41             | 2.5%                   |
| 2016 Tax Rate:                                    | 0.0064354 | x | \$200,000      | = | \$1,287.08 | \$50.53             | 4.1%                   |
| 2015 Tax Rate:                                    | 0.0061828 | x | \$200,000      | = | \$1,236.55 | \$30.27             | 2.5%                   |
| 2014 Tax Rate:                                    | 0.0060314 | x | \$200,000      | = | \$1,206.28 | \$63.20             | 5.5%                   |
| 2013 Tax Rate:                                    | 0.0057154 | x | \$200,000      | = | \$1,143.08 | \$32.68             | 2.9%                   |
| 2012 Tax Rate:                                    | 0.0055520 | x | \$200,000      | = | \$1,110.41 | \$29.03             | 2.7%                   |
| 2011 Tax Rate:                                    | 0.0054069 | x | \$200,000      | = | \$1,081.38 | \$41.64             | 4.0%                   |
| 2010 Tax Rate:                                    | 0.0051987 | x | \$200,000      | = | \$1,039.74 | (\$2.42)            | -0.2%                  |
| COUNTY:                                           |           |   |                |   |            |                     |                        |
| 2017 Tax Rate:                                    | 0.0047004 | x | \$200,000      | = | \$940.08   | \$16.26             | 1.8%                   |
| 2016 Tax Rate:                                    | 0.0046191 | x | \$200,000      | = | \$923.82   | \$16.37             | 1.8%                   |
| 2015 Tax Rate:                                    | 0.0045373 | x | \$200,000      | = | \$907.45   | \$13.05             | 1.5%                   |
| 2014 Tax Rate:                                    | 0.0044720 | x | \$200,000      | = | \$894.40   | \$15.84             | 1.8%                   |
| 2013 Tax Rate:                                    | 0.0043928 | x | \$200,000      | = | \$878.56   | \$19.65             | 2.3%                   |
| 2012 Tax Rate:                                    | 0.0042946 | x | \$200,000      | = | \$858.91   | \$18.07             | 2.1%                   |
| 2011 Tax Rate:                                    | 0.0042042 | x | \$200,000      | = | \$840.84   | \$11.68             | 1.4%                   |
| 2010 Tax Rate:                                    | 0.0041458 | x | \$200,000      | = | \$829.16   | \$18.26             | 2.3%                   |
| EDUCATION:                                        |           |   |                |   |            |                     |                        |
| 2017 Tax Rate:                                    | 0.0018800 | x | \$200,000      | = | \$376.00   | \$0.00              | 0.0%                   |
| 2016 Tax Rate:                                    | 0.0018800 | x | \$200,000      | = | \$376.00   | (\$14.00)           | -3.6%                  |
| 2015 Tax Rate:                                    | 0.0019500 | x | \$200,000      | = | \$390.00   | (\$16.00)           | -3.9%                  |
| 2014 Tax Rate:                                    | 0.0020300 | x | \$200,000      | = | \$406.00   | (\$18.00)           | -4.2%                  |
| 2013 Tax Rate:                                    | 0.0021200 | x | \$200,000      | = | \$424.00   | (\$18.00)           | -4.1%                  |
| 2012 Tax Rate:                                    | 0.0022100 | x | \$200,000      | = | \$442.00   | (\$20.00)           | -4.3%                  |
| 2011 Tax Rate:                                    | 0.0023100 | x | \$200,000      | = | \$462.00   | (\$20.00)           | -4.1%                  |
| 2010 Tax Rate:                                    | 0.0024100 | x | \$200,000      | = | \$482.00   | (\$22.00)           | -4.4%                  |
| TOTAL TAXES:                                      |           |   |                |   |            |                     |                        |
| 2017 Tax Rate:                                    | 0.0131778 | x | \$200,000      | = | \$2,635.57 | \$48.67             | 1.9%                   |
| 2016 Tax Rate:                                    | 0.0129345 | x | \$200,000      | = | \$2,586.90 | \$52.90             | 2.1%                   |
| 2015 Tax Rate:                                    | 0.0126700 | x | \$200,000      | = | \$2,534.00 | \$27.32             | 1.1%                   |
| 2014 Tax Rate:                                    | 0.0125334 | x | \$200,000      | = | \$2,506.68 | \$61.03             | 2.5%                   |
| 2013 Tax Rate:                                    | 0.0122282 | x | \$200,000      | = | \$2,445.65 | \$34.33             | 1.4%                   |
| 2012 Tax Rate:                                    | 0.0120566 | x | \$200,000      | = | \$2,411.32 | \$27.10             | 1.1%                   |
| 2011 Tax Rate:                                    | 0.0119211 | x | \$200,000      | = | \$2,384.22 | \$33.32             | 1.4%                   |
| 2010 Tax Rate:                                    | 0.0117545 | x | \$200,000      | = | \$2,350.90 | (\$6.16)            | -0.3%                  |





| Proj No. |      | 2017 Projects                                                                | Ranking | Dept | General Admin | IT        | Fire      | Police | Building | Public Works | Sanitation | Cemetery | Arena    | Parks     | Facilities | FOL | Marina | Rec Programs | Planning | BIA | Total        | Grants     | Other Revenue | Transfer from Reserves | Development Charges | LTD | Net Capital Cost - Funded by Current Year Taxation |
|----------|------|------------------------------------------------------------------------------|---------|------|---------------|-----------|-----------|--------|----------|--------------|------------|----------|----------|-----------|------------|-----|--------|--------------|----------|-----|--------------|------------|---------------|------------------------|---------------------|-----|----------------------------------------------------|
| 1        | PA   | IT - Laptop - Fire Part Time                                                 |         | 114  |               | \$ 2,100  |           |        |          |              |            |          |          |           |            |     |        |              |          |     | \$ 2,100     |            |               |                        |                     |     | \$ 2,100                                           |
| 2        | PA   | PARKS - Lakeside Park Box Culvert/Bridge                                     |         | 171  |               |           |           |        |          |              |            |          |          | \$ 25,000 |            |     |        |              |          |     | \$ 25,000    |            |               | \$ 15,000              |                     |     | \$ 10,000                                          |
| 3        | PA   | PARKS - Playground Equipment Ruthven                                         |         | 171  |               |           |           |        |          |              |            |          |          | \$ 40,000 |            |     |        |              |          |     | \$ 40,000    |            |               | \$ 22,000              | \$ 18,000           |     | \$ -                                               |
| 4        | PA   | PARKS - Lions Park Drainage                                                  |         | 171  |               |           |           |        |          |              |            |          |          | \$ 30,000 |            |     |        |              |          |     | \$ 30,000    |            |               | \$ 30,000              |                     |     | \$ -                                               |
| 5        | PA   | PARKS - 94 Division St S Demolition                                          |         | 171  |               |           |           |        |          |              |            |          |          |           | \$ 20,000  |     |        |              |          |     | \$ 20,000    |            |               | \$ 20,000              |                     |     | \$ -                                               |
| 6        | PA   | IT - Workstation - PW/Env Service Supervisor                                 |         | 114  |               | \$ 950    |           |        |          |              |            |          |          |           |            |     |        |              |          |     | \$ 950       |            |               |                        |                     |     | \$ 950                                             |
| 7        | 2016 | FIRE - Traffic Pre-Emption Installation                                      |         | 121  |               |           | \$ 12,000 |        |          |              |            |          |          |           |            |     |        |              |          |     | \$ 12,000    |            |               |                        |                     |     | \$ 12,000                                          |
| 8        | 2016 | PW - Esseltine Drain                                                         |         | 130  |               |           |           |        |          | \$ 4,072,005 |            |          |          |           |            |     |        |              |          |     | \$ 4,072,005 |            | \$ 3,879,813  | \$ 192,192             |                     |     | \$ -                                               |
| 9        | 2016 | PW - Road 2 W Bridge #28 over Wigle Creek                                    |         | 130  |               |           |           |        |          | \$ 700,000   |            |          |          |           |            |     |        |              |          |     | \$ 700,000   | \$ 534,719 | \$ 46,000     |                        |                     |     | \$ 119,281                                         |
| 10       | 2016 | PW - CWATS Kings9 (OMCIP Phase 2 of 2)                                       |         | 130  |               |           |           |        |          | \$ 314,605   |            |          |          |           |            |     |        |              |          |     | \$ 314,605   | \$ 314,605 |               |                        |                     |     | \$ -                                               |
| 11       | 2016 | PW - CWATS Kings13B (Phase 2 of 3)                                           |         | 130  |               |           |           |        |          | \$ 361,144   |            |          |          |           |            |     |        |              |          |     | \$ 361,144   |            |               |                        | \$ 184,005          |     | \$ 177,139                                         |
| 12       | 2016 | ARENA - Roof maintenance                                                     |         | 170  |               |           |           |        |          |              |            |          | \$ 8,000 |           |            |     |        |              |          |     | \$ 8,000     |            |               | \$ 8,000               |                     |     | \$ -                                               |
| 13       | 2016 | PARKS - Grovedale Design and Input                                           |         | 171  |               |           |           |        |          |              |            |          |          |           | \$ 640,000 |     |        |              |          |     | \$ 640,000   | \$ 181,500 |               | \$ 458,500             |                     |     | \$ -                                               |
| 14       | 2016 | PARKS - Final payment Kings Landing                                          |         | 171  |               |           |           |        |          |              |            |          |          | \$143,750 |            |     |        |              |          |     | \$ 143,750   |            |               | \$ 143,750             |                     |     | \$ -                                               |
| 15       | 2016 | PARKS - 1251 Heritage shoreline improvements                                 |         | 171  |               |           |           |        |          |              |            |          |          | \$15,000  |            |     |        |              |          |     | \$ 15,000    |            |               |                        |                     |     | \$ 15,000                                          |
| 16       | 2016 | PARKS - Mettawas Development Phase 1                                         |         | 171  |               |           |           |        |          |              |            |          |          | \$ 20,000 |            |     |        |              |          |     | \$ 20,000    |            | \$ 20,000     |                        |                     |     | \$ -                                               |
| 17       | 2016 | PW - Development Contribution School Property                                |         | 130  |               |           |           |        |          |              |            |          |          |           |            |     |        |              |          |     | \$ -         |            |               |                        |                     |     | \$ -                                               |
| 18       | 2016 | IT - Licensing for new hires                                                 |         | 114  |               | \$ 3,000  |           |        |          |              |            |          |          |           |            |     |        |              |          |     | \$ 3,000     |            |               |                        |                     |     | \$ 3,000                                           |
| 19       | 2016 | Medical Lease                                                                |         | 112  | \$ 65,000     |           |           |        |          |              |            |          |          |           |            |     |        |              |          |     | \$ 65,000    |            |               | \$ 38,144              |                     |     | \$ 26,856                                          |
| 20       |      | GEN ADMIN - DC Study Update                                                  | 1       | 112  | \$ 50,000     |           |           |        |          |              |            |          |          |           |            |     |        |              |          |     | \$ 50,000    |            |               |                        | \$ 45,000           |     | \$ 5,000                                           |
| 21       |      | GEN ADMIN - Diamond Enhancements (Phase 1 of 3)                              | 3       | 112  | \$ 7,000      |           |           |        |          |              |            |          |          |           |            |     |        |              |          |     | \$ 7,000     |            |               |                        |                     |     | \$ 7,000                                           |
| 22       |      | GEN ADMIN - Non Union Pay Equity Mtce Review                                 | 5       | 112  | \$ 5,000      |           |           |        |          |              |            |          |          |           |            |     |        |              |          |     | \$ 5,000     |            |               |                        |                     |     | \$ 5,000                                           |
| 23       |      | GEN ADMIN - Union Pay Equity Full Review (\$10,000 paid by Union as per CAO) | 6       | 112  | \$ 5,000      |           |           |        |          |              |            |          |          |           |            |     |        |              |          |     | \$ 5,000     |            |               |                        |                     |     | \$ 5,000                                           |
| 24       |      | IT - Municipal Phone System Replacement                                      | 1       | 114  |               | \$ 34,000 |           |        |          |              |            |          |          |           |            |     |        |              |          |     | \$ 34,000    |            | \$ 22,667     |                        |                     |     | \$ 11,333                                          |
| 25       |      | IT - New Server VMWARE Host and back up licence                              | 2       | 114  |               | \$ 14,000 |           |        |          |              |            |          |          |           |            |     |        |              |          |     | \$ 14,000    |            |               |                        |                     |     | \$ 14,000                                          |
| 26       |      | IT - Citrix/Terminal server transition                                       | 3       | 114  |               | \$ 11,300 |           |        |          |              |            |          |          |           |            |     |        |              |          |     | \$ 11,300    |            |               |                        |                     |     | \$ 11,300                                          |
| 27       |      | IT - Network Assessment                                                      | 4       | 114  |               | \$ 12,000 |           |        |          |              |            |          |          |           |            |     |        |              |          |     | \$ 12,000    |            |               |                        |                     |     | \$ 12,000                                          |
| 28       |      | IT - Large Format plotter                                                    | 5       | 114  |               | \$ 11,000 |           |        |          |              |            |          |          |           |            |     |        |              |          |     | \$ 11,000    |            |               | \$ 9,000               |                     |     | \$ 2,000                                           |
| 29       |      | IT - Radio upgrade - Fire hall                                               | 6       | 114  |               | \$ 5,200  |           |        |          |              |            |          |          |           |            |     |        |              |          |     | \$ 5,200     |            |               |                        |                     |     | \$ 5,200                                           |
| 30       |      | IT - Workstation - Computer Technician                                       | 7       | 114  |               | \$ 950    |           |        |          |              |            |          |          |           |            |     |        |              |          |     | \$ 950       |            |               |                        |                     |     | \$ 950                                             |
| 31       |      | IT - Workstation - GIS Technician                                            | 8       | 114  |               | \$ 950    |           |        |          |              |            |          |          |           |            |     |        |              |          |     | \$ 950       |            |               |                        |                     |     | \$ 950                                             |
| 32       |      | IT - Workstation - Planner                                                   | 9       | 114  |               | \$ 950    |           |        |          |              |            |          |          |           |            |     |        |              |          |     | \$ 950       |            |               |                        |                     |     | \$ 950                                             |
| 33       |      | IT - Everbridge Notification System                                          | 10      | 114  |               | \$ 9,000  |           |        |          |              |            |          |          |           |            |     |        |              |          |     | \$ 9,000     |            |               |                        |                     |     | \$ 9,000                                           |
| 34       |      | IT - Workstation - Manager Municipal Services                                | 11      | 114  |               | \$ 950    |           |        |          |              |            |          |          |           |            |     |        |              |          |     | \$ 950       |            |               |                        |                     |     | \$ 950                                             |
| 35       |      | IT - Workstation - Laserfiche Scanning                                       | 12      | 114  |               | \$ 1,500  |           |        |          |              |            |          |          |           |            |     |        |              |          |     | \$ 1,500     |            |               |                        |                     |     | \$ 1,500                                           |
| 36       |      | IT - Records Retention System - TOMRMS plus integration costs                | 13      | 114  |               | \$ 10,000 |           |        |          |              |            |          |          |           |            |     |        |              |          |     | \$ 10,000    |            |               |                        |                     |     | \$ 10,000                                          |
| 37       |      | IT - Adobe Professional Licenses (3 + 1 laserfiche licences)                 | 14      | 114  |               | \$ 2,200  |           |        |          |              |            |          |          |           |            |     |        |              |          |     | \$ 2,200     |            |               |                        |                     |     | \$ 2,200                                           |



| Proj No. | 2017 Projects                                                                                          | Ranking | Dept | General Admin | IT         | Fire       | Police | Building | Public Works | Sanitation | Cemetery | Arena      | Parks      | Facilities | FOL       | Marina | Rec Programs | Planning  | BIA  | Total         | Grants       | Other Revenue | Transfer from Reserves | Development Charges | LTD  | Net Capital Cost - Funded by Current Year Taxation |
|----------|--------------------------------------------------------------------------------------------------------|---------|------|---------------|------------|------------|--------|----------|--------------|------------|----------|------------|------------|------------|-----------|--------|--------------|-----------|------|---------------|--------------|---------------|------------------------|---------------------|------|----------------------------------------------------|
| 38       | IT - Website Replacement (kingsville.ca, FOL, Mig Fest pages, fire site does not include MyKingsville) | 17      | 114  |               | \$ 40,000  |            |        |          |              |            |          |            |            |            |           |        |              |           |      | \$ 40,000     |              |               | \$ 10,000              |                     |      | \$ 30,000                                          |
| 39       | FIRE - Aerial Truck (assumes used truck)                                                               | 1       | 121  |               |            | \$ 450,000 |        |          |              |            |          |            |            |            |           |        |              |           |      | \$ 450,000    |              | \$ 40,000     | \$ 410,000             |                     |      | \$ -                                               |
| 40       | FIRE - Extractor Washing Machine                                                                       | 3       | 121  |               |            | \$ 8,500   |        |          |              |            |          |            |            |            |           |        |              |           |      | \$ 8,500      |              |               |                        |                     |      | \$ 8,500                                           |
| 42       | PW - Road Programs (See Appendix D)                                                                    | 2       | 130  |               |            |            |        |          | \$ 820,000   |            |          |            |            |            |           |        |              |           |      | \$ 820,000    | \$ 820,000   |               |                        |                     |      | \$ -                                               |
| 43       | PW - Sidewalk Program (See Appendix D)                                                                 | 3       | 130  |               |            |            |        |          | \$ 124,400   |            |          |            |            |            |           |        |              |           |      | \$ 124,400    | \$ 124,400   |               |                        |                     |      | \$ -                                               |
| 44       | MS - Park Street Reconstruction (See Water)                                                            | 4       | 130  |               |            |            |        |          | \$ 1,496,000 |            |          |            |            |            |           |        |              |           |      | \$ 1,496,000  | \$ 937,082   |               |                        |                     |      | \$ 558,918                                         |
| 45       | PW - Land Acquisition (including legal costs) Jasperson Realignment                                    | 5       | 130  |               |            |            |        |          | \$ 60,500    |            |          |            |            |            |           |        |              |           |      | \$ 60,500     |              |               |                        |                     |      | \$ 60,500                                          |
| 46       | CEM - Greenhill Guard House Improvements                                                               | 1       | 151  |               |            |            |        |          |              |            | \$ 5,000 |            |            |            |           |        |              |           |      | \$ 5,000      |              |               |                        |                     |      | \$ 5,000                                           |
| 47       | ARENA - tighten roof bracing to original condition per engineers report                                | 1       | 170  |               |            |            |        |          |              |            |          | \$ 4,500   |            |            |           |        |              |           |      | \$ 4,500      |              |               |                        |                     |      | \$ 4,500                                           |
| 48       | ARENA - Generator                                                                                      | 2       | 170  |               |            |            |        |          |              |            |          | \$ 105,000 |            |            |           |        |              |           |      | \$ 105,000    |              | \$ 10,000     |                        |                     |      | \$ 95,000                                          |
| 49       | ARENA - New suction lines in compressor room - TSSA order - must be completed in 2017                  | 3       | 170  |               |            |            |        |          |              |            |          | \$ 16,000  |            |            |           |        |              |           |      | \$ 16,000     |              |               |                        |                     |      | \$ 16,000                                          |
| 50       | ARENA - Renteknik energy study                                                                         | 8       | 170  |               |            |            |        |          |              |            |          | \$ 27,000  |            |            |           |        |              |           |      | \$ 27,000     | \$ 7,000     |               |                        |                     |      | \$ 20,000                                          |
| 51       | ARENA - User Group/PRAC request - 8 wall mounted seats for main arena hallway                          | 20      | 170  |               |            |            |        |          |              |            |          | \$ 3,500   |            |            |           |        |              |           |      | \$ 3,500      |              | \$ 3,500      |                        |                     |      | \$ -                                               |
| 52       | PARK - Rooftop Unit (Mad Science/Library Bldg)                                                         |         | 171  |               |            |            |        |          |              |            |          |            |            | \$ 6,000   |           |        |              |           |      | \$ 6,000      |              |               | \$ 6,000               |                     |      | \$ -                                               |
| 53       | PARK - Coghill Park Playground equipment                                                               | 4       | 171  |               |            |            |        |          |              |            |          |            |            |            |           |        |              |           |      | \$ 50,000     |              |               | \$ 50,000              |                     |      | \$ -                                               |
| 54       | PARKS - AED for Carnegie                                                                               | 5       | 171  |               |            |            |        |          |              |            |          |            |            | \$ 2,000   |           |        |              |           |      | \$ 2,000      |              |               |                        |                     |      | \$ 2,000                                           |
| 55       | PARKS - Cottam Rotary Park upgrades pending transfer (risk management issues only)                     | 12      | 171  |               |            |            |        |          |              |            |          |            | \$10,000   |            |           |        |              |           |      | \$ 10,000     |              |               | \$ 10,000              |                     |      | \$ -                                               |
| 56       | PARKS - Additional beach water testing                                                                 | 13      | 171  |               |            |            |        |          |              |            |          |            | \$6,000    |            |           |        |              |           |      | \$ 6,000      |              |               |                        |                     |      | \$ 6,000                                           |
| 57       | PARKS - Timbercreek playground equipment                                                               | 18      | 171  |               |            |            |        |          |              |            |          |            | \$55,000   |            |           |        |              |           |      | \$ 55,000     |              |               |                        | \$ 49,500           |      | \$ 5,500                                           |
| 58       | PARKS - Timberlake Park Development - site amenities                                                   | 19      | 171  |               |            |            |        |          |              |            |          |            | \$10,000   |            |           |        |              |           |      | \$ 10,000     |              |               |                        | \$ 9,000            |      | \$ 1,000                                           |
| 59       | PARK - Recreational bocce court on arena grounds                                                       | 24      | 171  |               |            |            |        |          |              |            |          |            | \$5,000    |            |           |        |              |           |      | \$ 5,000      |              |               | \$ 5,000               |                     |      | \$ -                                               |
| 60       | FOL decorations downtown - to replace snowflakes (Phase 1 of 3)                                        | 25      | 172  |               |            |            |        |          |              |            |          |            |            |            | \$20,000  |        |              |           |      | \$ 20,000     |              |               |                        |                     |      | \$ 20,000                                          |
| 61       | RECREATION / PLAN - Sound System                                                                       | 1       | 175  |               |            |            |        |          |              |            |          |            |            |            |           |        | \$ 1,000     | \$ 1,000  |      | \$ 2,000      |              |               |                        |                     |      | \$ 2,000                                           |
| 62       | PLAN - Cottam CIP                                                                                      | 1       | 180  |               |            |            |        |          |              |            |          |            |            |            |           |        |              | \$ 5,000  |      | \$ 5,000      |              |               |                        | \$ 450              |      | \$ 4,550                                           |
| 63       | PLAN - Official Plan 5 year Review (Year 1 of 2)                                                       | 2       | 180  |               |            |            |        |          |              |            |          |            |            |            |           |        |              | \$ 75,000 |      | \$ 75,000     |              |               |                        | \$ 67,500           |      | \$ 7,500                                           |
| 64       | PW - Fleet Replacement - 2006 Sterling 10 ton s/a w/ plow & dump                                       |         | 130  |               |            |            |        |          | \$ 170,000   |            |          |            |            |            |           |        |              |           |      | \$ 170,000    |              |               | \$ 170,000             |                     |      | \$ -                                               |
| 65       | PW - Fleet Replacement - 2006 F-150                                                                    |         | 130  |               |            |            |        |          | \$ 48,000    |            |          |            |            |            |           |        |              |           |      | \$ 48,000     |              |               | \$ 48,000              |                     |      | \$ -                                               |
| 66       | MS - Lakeview Ave Completion                                                                           |         | 130  |               |            |            |        |          | \$ 100,000   |            |          |            |            |            |           |        |              |           |      | \$ 100,000    |              |               |                        |                     |      | \$ 100,000                                         |
| 67       | PARKS - Fleet Replacement - 2001 F-550 s/a dump                                                        |         | 171  |               |            |            |        |          |              |            |          |            | \$ 70,000  |            |           |        |              |           |      | \$ 70,000     |              |               | \$ 70,000              |                     |      | \$ -                                               |
| 68       | PARKS - Fleet Replacement - 2005 Chev C5500 3 ton s/a dump                                             |         | 171  |               |            |            |        |          |              |            |          |            | \$ 75,000  |            |           |        |              |           |      | \$ 75,000     |              |               | \$ 75,000              |                     |      | \$ -                                               |
| 69       | GEN ADMIN - Strategic Plan Completion                                                                  |         | 112  | \$ 3,500      |            |            |        |          |              |            |          |            |            |            |           |        |              |           |      | \$ 3,500      |              |               |                        |                     |      | \$ 3,500                                           |
| 70       | PW - Bridge #014 - Road 10 over Paterson Drain - Engineering                                           |         | 130  |               |            |            |        |          | \$ 33,000    |            |          |            |            |            |           |        |              |           |      | \$ 33,000     |              |               |                        |                     |      | \$ 33,000                                          |
| 71       | PW - Bridge #030 - Road 5 W over West Townline Drain - Engineering                                     |         | 130  |               |            |            |        |          | \$ 57,000    |            |          |            |            |            |           |        |              |           |      | \$ 57,000     |              |               |                        |                     |      | \$ 57,000                                          |
| 72       |                                                                                                        |         |      |               |            |            |        |          |              |            |          |            |            |            |           |        |              |           |      | \$ -          |              |               |                        |                     |      | \$ -                                               |
|          | TOTALS:                                                                                                |         |      | \$ 135,500    | \$ 160,050 | \$ 470,500 | \$ -   | \$ -     | \$ 8,356,654 | \$ -       | \$ 5,000 | \$ 164,000 | \$ 554,750 | \$ 668,000 | \$ 20,000 | \$ -   | \$ 1,000     | \$ 81,000 | \$ - | \$ 10,616,454 | \$ 2,919,306 | \$ 4,021,980  | \$ 1,790,586           | \$ 373,455          | \$ - | \$ 1,511,127                                       |
|          | Impact on Taxation (2017)                                                                              |         |      | \$ 52,356     | \$ 118,383 | \$ 20,500  | \$ -   | \$ -     | \$ 1,105,838 | \$ -       | \$ 5,000 | \$ 135,500 | \$ 39,500  |            | \$ 20,000 | \$ -   | \$ 2,000     | \$ 12,050 | \$ - |               |              |               |                        |                     |      | \$ 1,511,127                                       |

| TAXATION                                    |                                    |                      |                   |                      |                   |
|---------------------------------------------|------------------------------------|----------------------|-------------------|----------------------|-------------------|
| Account Number                              |                                    | 2015 Actuals         | 2016 Budget       | 2016 Actuals         | 2017 Budget       |
| <b>TAXATION REVENUE:</b>                    |                                    |                      |                   |                      |                   |
| 01-112-040-40105                            | Residential                        | \$ 10,417,536        |                   | \$ 11,149,317        |                   |
| 01-112-040-40110                            | Multi Residential                  | \$ 240,410           |                   | \$ 258,229           |                   |
| 01-112-040-40115                            | Commercial                         | \$ 866,060           |                   | \$ 918,992           |                   |
| 01-112-040-40120                            | Commercial Vacant Unit CU          | \$ 4,760             |                   | \$ 5,044             |                   |
| 01-112-040-40125                            | Comm. V.L. & Parking               | \$ 4,816             |                   | \$ 4,923             |                   |
| 01-112-040-40127                            | New Construction                   | \$ 127,104           |                   | \$ 139,233           |                   |
| 01-112-040-40128                            | Comm. New Const Ex Land            | \$ 1,074             |                   | \$ 1,117             |                   |
| 01-112-040-40130                            | Industrial                         | \$ 238,554           |                   | \$ 222,643           |                   |
| 01-112-040-40131                            | Mun. Ind. New Const. Full          | \$ 81,844            |                   | \$ 109,238           |                   |
| 01-112-040-40132                            | Mun. Ind. New Ex. Ld.              | \$ 748               |                   | \$ 1,250             |                   |
| 01-112-040-40135                            | Industrial Vacant Unit IU          | \$ 5,550             |                   | \$ 5,317             |                   |
| 01-112-040-40137                            | Ind. VL & Parking IX               | \$ 9,897             |                   | \$ 10,407            |                   |
| 01-112-040-40155                            | Large Industrial                   | \$ 86,284            |                   | \$ 89,810            |                   |
| 01-112-040-40156                            | Large Industrial - New Const       | \$ -                 |                   | \$ 102,868           |                   |
| 01-112-040-40161                            | Large Industrial Ex Land - New Co  | \$ -                 |                   | \$ 713               |                   |
| 01-112-040-40165                            | Pipelines                          | \$ 103,039           |                   | \$ 109,563           |                   |
| 01-112-040-40170                            | Farmlands                          | \$ 859,870           |                   | \$ 983,308           |                   |
| 01-112-040-40171                            | Farm Await Dev 1                   | \$ 1,968             |                   | \$ 2,169             |                   |
| 01-112-040-40175                            | Managed Forests                    | \$ 1,050             |                   | \$ 1,345             |                   |
| 01-112-040-40177                            | Shopping Centres                   | \$ 10,232            |                   | \$ 10,781            |                   |
| 01-112-040-40178                            | Shopping Centres Excess Land       | \$ 611               |                   | \$ 636               |                   |
| 01-112-040-40179                            | Shopping Centres - New Const.      | \$ 24,026            |                   | \$ 25,008            |                   |
| <b>TOTAL TAXATION LEVY:</b>                 |                                    | <b>\$ 13,085,432</b> | <b>\$ -</b>       | <b>\$ 14,151,912</b> | <b>\$ -</b>       |
| <b>SUPPLEMENTAL &amp; OTHER TAX LEVIES:</b> |                                    |                      |                   |                      |                   |
| 01-112-040-40305                            | Supps - Residential                | \$ 85,432            | \$ 215,000        | \$ 302,133           | \$ 315,000        |
| 01-112-040-40310                            | Supps - Multi Res                  | \$ -                 |                   |                      |                   |
| 01-112-040-40315                            | Supps - Commercial                 | \$ 6,870             |                   | \$ 2,920             |                   |
| 01-112-040-40320                            | Supps - Commercial V. U.           | \$ -                 |                   | \$ 285               |                   |
| 01-112-040-40327                            | Supps - New Construction           | \$ 8,474             |                   | \$ 122,621           |                   |
| 01-112-040-40328                            | Supps - Com. New Con. Ex Ld        | \$ -                 |                   |                      |                   |
| 01-112-040-40330                            | Supps - Industrial                 | \$ -                 |                   | \$ 1,675             |                   |
| 01-112-040-40331                            | Supps - Mun. Ind. New Const. Full  | \$ 17,473            |                   | \$ 18,600            |                   |
| 01-112-040-40332                            | Supps - Mun. Ind. New Ex. Ld.      | \$ -                 |                   |                      |                   |
| 01-112-040-40340                            | Supps - Shopping Centre            | \$ -                 |                   |                      |                   |
| 01-112-040-40355                            | Supps - Large Industrial           | \$ -                 |                   |                      |                   |
| 01-112-040-40356                            | Supps - Large Industrial - New Con | \$ 98,830            |                   | \$ 3,403             |                   |
| 01-112-040-40361                            | Supps - Large Industrial Ex. Land  | \$ 685               |                   |                      |                   |
| 01-112-040-40365                            | Supps. - Pipelines                 | \$ 587               |                   | \$ 1,004             |                   |
| 01-112-040-40370                            | Supps - Farmland                   | \$ 97,130            |                   | \$ 111,516           |                   |
| 01-112-040-40379                            | Supps - Shopping Centre - New Co   | \$ -                 |                   |                      |                   |
| 01-112-040-40195                            | Hydro Acreage                      | \$ 21,178            | \$ 21,000         | \$ 21,146            | \$ 21,000         |
| 01-112-056-40410                            | PIL - Canada                       | \$ -                 |                   |                      |                   |
| 01-112-056-40420                            | PIL - Canada Post                  | \$ -                 |                   |                      |                   |
| 01-112-056-40430                            | PIL - Ontario                      | \$ -                 |                   |                      |                   |
| 01-112-056-40450                            | PIL - MOE                          | \$ -                 |                   |                      |                   |
| 01-112-056-40470                            | PIL - MTO                          | \$ -                 |                   |                      |                   |
| 01-112-056-40480                            | PIL - Other                        | \$ 100,246           | \$ 95,000         | \$ 100,827           | \$ 100,000        |
| 01-112-056-40490                            | PIL - Hydro                        | \$ -                 |                   |                      |                   |
| <b>TOTAL SUPPLEMENTAL TAXATION:</b>         |                                    | <b>\$ 436,906</b>    | <b>\$ 331,000</b> | <b>\$ 686,130</b>    | <b>\$ 436,000</b> |
| <b>TOTAL TAXATION:</b>                      |                                    | <b>\$ 13,522,338</b> | <b>\$ 331,000</b> | <b>\$ 14,838,042</b> | <b>\$ 436,000</b> |



| COUNCIL                       |                        |              |              |              |              |
|-------------------------------|------------------------|--------------|--------------|--------------|--------------|
| Account Number                |                        | 2015 Actuals | 2016 Budget  | 2016 Actuals | 2017 Budget  |
| OPERATING BUDGET              |                        |              |              |              |              |
| OPERATING EXPENDITURES:       |                        |              |              |              |              |
| 01-110-072-60110              | Council Honourarium    | \$ 131,112   | \$ 132,633   | \$ 132,633   | \$ 134,556   |
| 01-110-072-60114              | Committee Honourarium  | \$ -         | \$ -         | \$ -         | \$ -         |
| 01-110-072-60204              | Benefits - CPP         | \$ 4,056     | \$ 5,004     | \$ 4,398     | \$ 4,207     |
| 01-110-072-60206              | Benefits - EHT         | \$ 1,812     | \$ 2,688     | \$ 1,836     | \$ 2,726     |
| 01-110-098-60253              | Conventions            | \$ 17,367    | \$ 25,000    | \$ 14,841    | \$ 25,200    |
| 01-110-099-60300              | Mayor's Promotional    | \$ 6,727     | \$ 6,500     | \$ 5,214     | \$ 7,700     |
|                               | Charitable Advertising | \$ -         | \$ -         | \$ -         | \$ 900       |
| 01-110-099-60312              | Insurance              | \$ 4,368     | \$ 4,837     | \$ 4,837     | \$ 4,571     |
| 01-110-099-60317              | Miscellaneous          | \$ 349       | \$ -         | \$ -         | \$ -         |
| 01-110-099-60327              | Communication          | \$ 456       | \$ 800       | \$ 549       | \$ 600       |
| TOTAL OPERATING EXPENDITURES: |                        | \$ 166,247   | \$ 177,462   | \$ 164,309   | \$ 180,460   |
|                               |                        |              |              |              |              |
| OPERATING SURPLUS/(DEFICIT):  |                        | \$ (166,247) | \$ (177,462) | \$ (164,309) | \$ (180,460) |

| GENERAL ADMINISTRATION   |                                     |              |              |              |              |
|--------------------------|-------------------------------------|--------------|--------------|--------------|--------------|
| Account Number           |                                     | 2015 Actuals | 2016 Budget  | 2016 Actuals | 2017 Budget  |
| OPERATING BUDGET         |                                     |              |              |              |              |
| OPERATING REVENUE:       |                                     |              |              |              |              |
| 01-112-058-40502         | Provincial Grants - OMPF            | \$ 966,300   | \$ 1,119,400 | \$ 1,119,400 | \$ 1,074,200 |
| 01-112-058-40511         | Federal Grants                      | \$ -         | \$ -         | \$ 3,146     | \$ -         |
| 01-112-061-40655         | Program Support - Build. & Water    | \$ 288,950   | \$ 288,950   | \$ 288,978   | \$ 269,000   |
| 01-112-061-40661         | Rent - Lton & Area Health Team      | \$ 4,800     | \$ 4,800     | \$ 4,800     | \$ 4,800     |
| 01-112-066-40904         | Recovered Wages                     | \$ -         | \$ -         | \$ 102       |              |
| 01-112-064-41110         | Licences & Permits - Hunting        | \$ 670       | \$ 800       | \$ 566       | \$ 800       |
| 01-112-064-41150         | Licences & Permits - Raffles        | \$ 5,184     | \$ 3,200     | \$ 4,257     | \$ 4,000     |
| 01-112-064-41170         | Licences & Permits - Bingo          | \$ 45        | \$ 100       | \$ -         | \$ 100       |
| 01-112-064-41180         | Licences & Permits - Marriage       | \$ 8,500     | \$ 8,000     | \$ 8,000     | \$ 8,000     |
| 01-112-064-41182         | Licences & Permits - Taxi           | \$ 175       | \$ 200       | \$ 2,925     | \$ 1,100     |
| 01-112-064-41183         | Licences & Permits - Portable Signs | \$ 270       | \$ 300       | \$ 715       | \$ 600       |
| 01-112-064-41187         | Licences & Permits - Business       | \$ 1,050     | \$ 500       | \$ 1,000     | \$ 1,000     |
| 01-112-066-41210         | Revenue - General - Tax Cert        | \$ 29,925    | \$ 29,000    | \$ 38,026    | \$ 29,000    |
| 01-112-066-41230         | Revenue - Building/Zoning Cert      | \$ 9,604     | \$ 9,000     | \$ 11,450    | \$ 10,000    |
| 01-112-066-41235         | Marriage Solemnization              | \$ 3,930     | \$ 4,000     | \$ 5,162     | \$ 4,000     |
| 01-112-066-41258         | Pits & Quarries                     | \$ 16,620    | \$ 16,000    | \$ 25,101    | \$ 20,000    |
| 01-112-066-41259         | HST Rebates                         | \$ 14,840    | \$ 12,000    | \$ 13,433    | \$ 12,000    |
| 01-112-066-41260         | NSF Cheques                         | \$ 1,475     | \$ 1,500     | \$ 1,125     | \$ 1,250     |
| 01-112-066-41270         | Miscellaneous Revenue               | \$ 7,819     | \$ 5,000     | \$ 20,647    | \$ 5,000     |
| 01-112-066-41284         | Freedom of Information Reports      | \$ 346       | \$ 400       | \$ 495       | \$ 400       |
| 01-112-066-41310         | Penalties & Interest                | \$ 272,974   | \$ 270,000   | \$ 270,288   | \$ 267,000   |
| 01-112-066-41410         | Investment Income - Other           | \$ 32,750    | \$ 10,000    | \$ 66,563    | \$ 60,000    |
| TOTAL OPERATING REVENUE: |                                     | \$ 1,666,225 | \$ 1,783,150 | \$ 1,886,178 | \$ 1,772,250 |
| OPERATING EXPENDITURES:  |                                     |              |              |              |              |
| 01-112-072-60102         | Salaries - Full Time                | \$ 993,409   | \$ 1,184,169 | \$ 1,173,129 | \$ 1,233,041 |
| New                      | Proposed Position w/benefits        | \$ -         | \$ -         |              |              |
| 01-112-072-60103         | Salaries - Over-time                | \$ 61        | \$ 1,316     | \$ 63        | \$ 1,336     |
| 01-112-072-60104         | Salaries - Part Time                | \$ 16,787    | \$ 7,660     | \$ 9,695     | \$ 8,858     |
| 01-112-072-60105         | Salaries - Intern                   | \$ -         | \$ -         |              |              |
| 01-112-072-60108         | Salaries - Crossing Guards          | \$ 42,409    | \$ 48,960    | \$ 45,614    | \$ 47,931    |
| 01-112-072-60114         | Committee Honourarium               | \$ 9,400     | \$ 9,720     | \$ 7,100     | \$ 8,920     |
| 01-112-072-60128         | Salaries - Tourism                  | \$ 33,291    | \$ 40,240    | \$ 37,543    | \$ 41,895    |
| 01-112-072-60129         | Marriage Solemnizers                | \$ 3,644     | \$ 3,200     | \$ 4,470     | \$ 3,200     |
| 01-112-072-60140         | Accessibility (Appendix A)          | \$ 5,578     | \$ 7,240     | \$ 5,202     | \$ 5,400     |
| 01-112-072-60202         | Benefits - EI                       | \$ 19,751    | \$ 23,179    | \$ 23,139    | \$ 19,561    |
| 01-112-072-60204         | Benefits - CPP                      | \$ 34,914    | \$ 44,465    | \$ 41,808    | \$ 42,191    |
| 01-112-072-60206         | Benefits - EHT                      | \$ 21,295    | \$ 24,512    | \$ 24,465    | \$ 25,297    |
| 01-112-072-60208         | Benefits - OMERS                    | \$ 95,841    | \$ 116,428   | \$ 115,726   | \$ 128,741   |
| 01-112-072-60212         | Benefits - Health Coverage          | \$ 136,872   | \$ 160,088   | \$ 140,230   | \$ 167,038   |
| 01-112-072-60214         | Benefits - WSIB                     | \$ 27,556    | \$ 33,938    | \$ 60,077    | \$ 35,637    |
| 01-112-072-60220         | Benefits - Meals                    | \$ -         | \$ 13        | \$ -         |              |
| 01-112-072-60222         | Benefits - Eyeglasses               | \$ 4,378     | \$ 4,500     | \$ 4,935     | \$ 5,200     |
| 01-112-072-60223         | Benefits - Ortho                    | \$ 8,217     | \$ 8,000     | \$ 8,351     | \$ 7,000     |
| 01-112-098-60254         | Training & Development              | \$ 13,240    | \$ 21,500    | \$ 16,935    | \$ 32,490    |
| 01-112-099-60301         | Office Supplies                     | \$ 24,869    | \$ 28,000    | \$ 27,159    | \$ 26,000    |
| 01-112-099-60303         | Postage Supplies                    | \$ 33,102    | \$ 35,000    | \$ 33,678    | \$ 35,000    |
| 01-112-099-60305         | Courier & Express                   | \$ 358       | \$ 500       | \$ 337       | \$ 500       |
| 01-112-099-60306         | Advertising                         | \$ 24,685    | \$ 20,000    | \$ 8,391     | \$ 25,000    |
| 01-112-099-60307         | Photocopier Supplies                | \$ 295       | \$ 600       | \$ 305       | \$ 600       |
| 01-112-099-60308         | Office Machine Maintenance          | \$ 222       | \$ 1,000     | \$ 444       | \$ 1,000     |
| 01-112-099-60309         | Computer Maintenance                |              | \$ -         |              | \$ 3,655     |
| 01-112-099-60310         | Computer Consultants                | \$ -         | \$ 2,500     | \$ -         | \$ 2,500     |
| 01-112-099-60311         | Equipment Leases                    | \$ 18,385    | \$ 24,000    | \$ 19,033    | \$ 21,000    |
| 01-112-099-60312         | General Insurance                   | \$ 74,287    | \$ 47,400    | \$ 52,701    | \$ 49,802    |
| 01-112-099-60313         | Gen. Insurance Deductible           | \$ 122,467   | \$ 216,257   | \$ 161,365   | \$ 175,650   |
| 01-112-099-60314         | Utilities                           | \$ 26,322    | \$ 34,000    | \$ 45,373    | \$ 40,000    |
| 01-112-099-60315         | Facility Maintenance                | \$ 10,630    | \$ 7,000     | \$ 12,850    | \$ 9,500     |
| 01-112-099-60316         | Equipment Repair                    | \$ (385)     | \$ 500       | \$ 297       | \$ 500       |
| 01-112-099-60317         | Miscellaneous                       | \$ 13,089    | \$ 16,000    | \$ 13,331    | \$ 16,150    |
| 01-112-099-60319         | Professional Services - Legal/HR    | \$ 64,208    | \$ 103,200   | \$ 39,978    | \$ 104,000   |
| 01-112-099-60320         | Memberships & Subscriptions         | \$ 15,642    | \$ 16,000    | \$ 16,877    | \$ 19,375    |
| 01-112-099-60323         | Write-Offs                          | \$ 205,859   | \$ 175,000   | \$ 439,561   | \$ 235,000   |
| 01-112-099-60325         | Election Costs                      | \$ 1,654     | \$ 2,000     | \$ 1,654     | \$ 2,000     |
| 01-112-099-60326         | Professional Fees - Audit           | \$ 26,152    | \$ 30,000    | \$ 26,152    | \$ 30,000    |
| 01-112-099-60327         | Communication                       | \$ 15,912    | \$ 16,000    | \$ 17,930    | \$ 16,000    |
| 01-112-099-60341         | Janitorial                          | \$ 21,348    | \$ 23,000    | \$ 21,980    | \$ 23,000    |
| 01-112-099-60345         | Licences & Permits                  | \$ 3,626     | \$ 3,700     | \$ 2,400     | \$ 3,000     |
| 01-112-099-60346         | Bank Fees & Interest                | \$ 6,903     | \$ 7,000     | \$ 6,382     | \$ 6,500     |
| 01-112-099-60348         | Tax & Bank Differences              | \$ (188)     | \$ -         | \$ 1,000     | \$ -         |
| 01-112-220-60351         | Tourism & Economic Development      | \$ 20,183    | \$ 42,380    | \$ 45,975    | \$ 35,970    |
| 01-112-200-60354         | 911 Costs                           | \$ 11,973    | \$ 12,500    | \$ 11,988    | \$ 12,500    |
| 01-112-099-60356         | Charitable Advertising              | \$ 797       | \$ 850       | \$ 430       |              |
| 01-112-099-60358         | Small Capital                       | \$ 3,402     | \$ 6,875     | \$ 6,562     | \$ 8,750     |
| 01-112-099-60366         | Rent - Health Centre (Shoppers)     | \$ 52,720    | \$ 55,000    | \$ 56,095    | \$ 55,000    |
| 01-112-099-60368         | Crossing Guard Expenses             | \$ 407       | \$ 500       | \$ 543       | \$ 2,300     |
| 01-112-099-60376         | Rent - Health Centre (Guardian)     | \$ 24,221    | \$ 26,000    | \$ 26,467    | \$ 26,000    |
|                          | Rent - New Health Centre            |              |              |              | \$ 20,000    |
| 01-112-200-60390         | Donations & Grants                  | \$ 105,509   | \$ 83,013    | \$ 65,167    | \$ 138,010   |
| 01-112-200-60393         | Affordable Housing Initiative       | \$ 12,964    | \$ 30,000    | \$ -         | \$ -         |
| 01-112-099-60400         | Mileage                             | \$ 2,135     | \$ 3,000     | \$ 2,758     | \$ 3,000     |

| GENERAL ADMINISTRATION             |                                      |                |                |                |                |
|------------------------------------|--------------------------------------|----------------|----------------|----------------|----------------|
| Account Number                     |                                      | 2015 Actuals   | 2016 Budget    | 2016 Actuals   | 2017 Budget    |
| 01-112-420-60950                   | ERCA                                 | \$ 169,831     | \$ 181,250     | \$ 181,255     | \$ 188,733     |
| 01-112-420-60970                   | Erie Shore Transit                   | \$ 8,825       | \$ 9,000       | \$ 54,876      | \$ 10,000      |
| 01-112-420-60971                   | Heritage Cons. (Appendix A)          | \$ 19,650      | \$ 26,420      | \$ 20,141      | \$ 26,420      |
| NEW                                | Team Building / Wellness Programs    | \$ -           | \$ -           |                | \$ 15,000      |
| 01-112-099-63055                   | By-Law Enforcement (Bldg)            | \$ 115,000     | \$ 115,000     | \$ 115,000     | \$ 166,000     |
| TOTAL OPERATING EXPENDITURES:      |                                      | \$ 2,723,696   | \$ 3,139,573   | \$ 3,254,920   | \$ 3,367,151   |
|                                    |                                      |                |                |                |                |
| NET OPERATING REVENUES (EXPENSES): |                                      | \$ (1,057,471) | \$ (1,356,423) | \$ (1,368,741) | \$ (1,594,901) |
|                                    |                                      |                |                |                |                |
| CONTRIBUTIONS TO (FROM) RESERVES:  |                                      |                |                |                |                |
|                                    | Prior Year (Surplus)/Deficit         | \$ (90,456)    | \$ (100,158)   | \$ (118,433)   | \$ (475,000)   |
| 03-112-032-41700                   | Trans. from Res. - Working Cap.      | \$ (20,000)    |                | \$ (45,000)    | \$ (6,415)     |
| 03-112-440-80100                   | Transfer to Res. - Budget Stabilizat | \$ -           |                |                | \$ 250,000     |
| 03-112-440-80100                   | Transfer to Res. - Working Cap.      | \$ 22,036      | \$ 45,049      | \$ 139,176     | \$ 5,000       |
| NET CONT. TO (FROM) RESERVES:      |                                      | \$ (88,420)    | \$ (55,109)    | \$ (24,257)    | \$ (226,415)   |
|                                    |                                      |                |                |                |                |
| OPERATING SURPLUS/(DEFICIT):       |                                      | \$ (969,051)   | \$ (1,301,314) | \$ (1,344,484) | \$ (1,368,486) |
|                                    |                                      |                |                |                |                |
| CAPITAL BUDGET                     |                                      |                |                |                |                |
| CAPITAL REVENUE:                   |                                      |                |                |                |                |
|                                    | Grants - Federal                     | \$ -           |                |                |                |
|                                    | Grants - Provincial                  | \$ -           |                |                |                |
| 01-112-066-40230                   | Local Improvement Charges            | \$ -           |                |                |                |
| 01-112-066-41424                   | Long-term Debt - Office Expansion    | \$ 321,388     |                |                |                |
| 01-112-066-41530                   | Sale of Land/Buildings               | \$ -           |                |                |                |
| 03-112-032-41710                   | Transfer from Res. - Capital         | \$ 50,000      | \$ 7,000       | \$ 5,190       | \$ 38,144      |
| 03-112-032-41720                   | Transfer from Res. - DC              | \$ -           |                |                | \$ 45,000      |
| TOTAL CAPITAL REVENUE:             |                                      | \$ 371,388     | \$ 7,000       | \$ 5,190       | \$ 83,144      |
| CAPITAL EXPENDITURES:              |                                      |                |                |                |                |
|                                    | From Capital Schedule                | \$ 399,078     | \$ 7,000       | \$ 6,869       | \$ 135,500     |
| TOTAL CAPITAL EXPENDITURES:        |                                      | \$ 399,078     | \$ 7,000       | \$ 6,869       | \$ 135,500     |
| CONTRIBUTIONS TO RESERVES:         |                                      |                |                |                |                |
| 03-112-440-80300                   | Transfer to Res.- Lifecycle          |                |                |                |                |
| 03-112-440-80300                   | Transfer to Res. - Capital           | \$ 57,000      |                |                | \$ 33,000      |
| CONTRIBUTIONS TO RESERVES          |                                      | \$ 57,000      | \$ -           | \$ -           | \$ 33,000      |
| REPAYMENT OF LONG-TERM DEBT:       |                                      |                |                |                |                |
| 01-112-099-60396                   | OILC (2016) - Office Expansion       | \$ -           | \$ 84,176      | \$ -           | \$ 135,022     |
| REPAYMENT OF LONG-TERM DEBT:       |                                      | \$ -           | \$ 84,176      | \$ -           | \$ 135,022     |
| NET CAPITAL EXPENDITURES:          |                                      | \$ (84,690)    | \$ (84,176)    | \$ (1,679)     | \$ (220,378)   |
|                                    |                                      |                |                |                |                |
| DEPARTMENTAL SURPLUS/(DEFICIT):    |                                      | \$ (1,053,742) | \$ (1,385,490) | \$ (1,346,164) | \$ (1,588,864) |

| INFORMATION TECHNOLOGY             |                                   |              |              |              |              |
|------------------------------------|-----------------------------------|--------------|--------------|--------------|--------------|
| Account Number                     |                                   | 2015 Actuals | 2016 Budget  | 2016 Actuals | 2017 Budget  |
| OPERATING BUDGET                   |                                   |              |              |              |              |
| OPERATING REVENUE:                 |                                   |              |              |              |              |
| 01-114-066-41270                   | Misc. Revenue                     | \$ 1,448     | \$ -         | \$ 499       | \$ -         |
| TOTAL OPERATING REVENUE:           |                                   | \$ 1,448     | \$ -         | \$ 499       | \$ -         |
| OPERATING EXPENDITURES:            |                                   |              |              |              |              |
| 01-114-072-60102                   | Salaries - Full Time              | \$ 202,440   | \$ 237,515   | \$ 229,533   | \$ 243,004   |
| 01-114-072-60102                   | Salaries - Part-time              |              |              | \$ 993       |              |
| 01-114-072-60202                   | Benefits - EI                     | \$ 3,607     | \$ 4,011     | \$ 4,011     | \$ 3,512     |
| 01-114-072-60204                   | Benefits - CPP                    | \$ 6,744     | \$ 7,632     | \$ 7,633     | \$ 7,692     |
| 01-114-072-60206                   | Benefits - EHT                    | \$ 3,995     | \$ 4,631     | \$ 4,530     | \$ 4,700     |
| 01-114-072-60208                   | Benefits - OMERS                  | \$ 21,706    | \$ 25,454    | \$ 24,646    | \$ 25,896    |
| 01-114-072-60212                   | Benefits - Health Coverage        | \$ 19,823    | \$ 24,669    | \$ 22,296    | \$ 23,901    |
| 01-114-072-60214                   | Benefits - WSIB                   | \$ 5,401     | \$ 6,253     | \$ 6,080     | \$ 6,697     |
| 01-114-072-60222                   | Benefits - Eyeglasses             | \$ 560       | \$ 760       | \$ 1,450     | \$ 1,200     |
| 01-114-072-60223                   | Benefits - Ortho                  | \$ 1,806     | \$ 3,000     | \$ 2,205     | \$ 2,000     |
| 01-114-099-60254                   | Training & Development            | \$ 8,039     | \$ 8,000     | \$ 6,361     | \$ 7,000     |
| 01-114-099-60301                   | Office Supplies                   | \$ 261       | \$ 500       | \$ 16        | \$ 500       |
| 01-114-099-60302                   | Computer Supplies                 | \$ 2,300     | \$ 3,000     | \$ 2,838     | \$ 3,000     |
| 01-114-099-60305                   | Postage/Courier                   | \$ 43        | \$ 75        | \$ 10        | \$ 75        |
| 01-114-099-60308                   | Office Machine Maintenance        | \$ 1,099     | \$ 1,000     | \$ 854       | \$ 1,000     |
| 01-114-099-60309                   | Computer Maint. (Appendix B)      | \$ 113,924   | \$ 119,570   | \$ 118,743   | \$ 129,535   |
| 01-114-099-60310                   | Computer Consultants              | \$ 6,812     | \$ 5,000     | \$ 4,325     | \$ 5,000     |
| 01-114-099-60317                   | Miscellaneous                     | \$ 2,129     | \$ 2,500     | \$ 2,061     | \$ 2,500     |
| 01-114-099-60320                   | Memberships & Subscriptions       | \$ 318       | \$ 500       | \$ -         | \$ 1,000     |
| 01-114-099-60327                   | Communication                     | \$ 768       | \$ 1,400     | \$ 1,136     | \$ 1,400     |
| 01-114-099-60400                   | Mileage                           | \$ 893       | \$ 1,000     | \$ 752       | \$ 1,000     |
| TOTAL OPERATING EXPENDITURES:      |                                   | \$ 402,668   | \$ 456,470   | \$ 440,473   | \$ 470,612   |
|                                    |                                   |              |              |              |              |
| NET OPERATING REVENUES (EXPENSES): |                                   | \$ (401,220) | \$ (456,470) | \$ (439,975) | \$ (470,612) |
|                                    |                                   |              |              |              |              |
| CONTRIBUTIONS TO (FROM) RESERVES:  |                                   |              |              |              |              |
| 03-114-032-41700                   | Trans. from Res. - Working Cap.   | \$ -         | \$ -         | \$ -         | \$ -         |
| 03-114-440-80100                   | Transfer to Res. - Working Cap.   | \$ -         | \$ -         | \$ -         | \$ -         |
| NET CONT. TO (FROM) RESERVES:      |                                   | \$ -         | \$ -         | \$ -         | \$ -         |
|                                    |                                   |              |              |              |              |
| OPERATING SURPLUS/(DEFICIT):       |                                   | \$ (401,220) | \$ (456,470) | \$ (439,975) | \$ (470,612) |
|                                    |                                   |              |              |              |              |
| CAPITAL BUDGET                     |                                   |              |              |              |              |
| CAPITAL REVENUE:                   |                                   |              |              |              |              |
|                                    | Grants - Federal                  | \$ -         | \$ -         | \$ -         | \$ -         |
|                                    | Grants - Provincial               | \$ -         | \$ -         | \$ -         | \$ -         |
| 01-114-066-40230                   | Local Improvement Charges         | \$ -         | \$ -         | \$ -         | \$ -         |
| 01-114-066-41424                   | 0% Financing - Phones             | \$ -         | \$ -         | \$ -         | \$ 22,667    |
| 01-114-066-41510                   | Sale of Equipment                 | \$ -         | \$ -         | \$ -         | \$ -         |
| 03-114-032-41710                   | Transfer from Res. - Capital      | \$ 18,400    | \$ 15,000    | \$ 10,684    | \$ 19,000    |
| 03-114-032-41720                   | Transfer from Res. - DC           | \$ -         | \$ -         | \$ -         | \$ -         |
| TOTAL CAPITAL REVENUE:             |                                   | \$ 18,400    | \$ 15,000    | \$ 10,684    | \$ 41,667    |
| CAPITAL EXPENDITURES:              |                                   |              |              |              |              |
|                                    | From Capital Schedule             | \$ 77,938    | \$ 72,750    | \$ 68,372    | \$ 160,050   |
| TOTAL CAPITAL EXPENDITURES:        |                                   | \$ 77,938    | \$ 72,750    | \$ 68,372    | \$ 160,050   |
| CONTRIBUTIONS TO (FROM) RESERVES:  |                                   |              |              |              |              |
| 03-114-440-80300                   | Transfer to Res. - Capital        | \$ 15,000    | \$ 19,000    | \$ 19,000    |              |
| CONTRIBUTIONS TO RESERVES          |                                   | \$ 15,000    | \$ 19,000    | \$ 19,000    | \$ -         |
| REPAYMENT OF LONG-TERM DEBT:       |                                   |              |              |              |              |
|                                    | Long-term Debt - Office Expansion | \$ -         | \$ -         | \$ -         | \$ -         |
| REPAYMENT OF LONG-TERM DEBT:       |                                   | \$ -         | \$ -         | \$ -         | \$ -         |
| NET CAPITAL EXPENDITURES:          |                                   | \$ (74,538)  | \$ (76,750)  | \$ (76,688)  | \$ (118,383) |
|                                    |                                   |              |              |              |              |
| DEPARTMENTAL SURPLUS/(DEFICIT):    |                                   | \$ (475,758) | \$ (533,220) | \$ (516,663) | \$ (588,995) |



| ANIMAL CONTROL                |                                 |              |             |              |             |
|-------------------------------|---------------------------------|--------------|-------------|--------------|-------------|
| Account Number                |                                 | 2015 Actuals | 2016 Budget | 2016 Actuals | 2017 Budget |
| OPERATING BUDGET              |                                 |              |             |              |             |
| OPERATING REVENUE:            |                                 |              |             |              |             |
| 01-120-064-41140              | Licences - Dog & Kennels        | \$ 36,480    | \$ 48,000   | \$ 47,820    | \$ 48,000   |
| TOTAL OPERATING REVENUE:      |                                 | \$ 36,480    | \$ 48,000   | \$ 47,820    | \$ 48,000   |
| OPERATING EXPENDITURES:       |                                 |              |             |              |             |
| 01-120-072-60114              | Committee Honourarium           | \$ 200       | \$ 400      | \$ 200       | \$ 400      |
| 01-120-280-60124              | Animal Control wildlife control | \$ 3,990     | \$ 3,000    | \$ 4,545     | \$ 3,000    |
| 01-120-280-60125              | Animal Control Cats             | \$ 2,430     | \$ 2,500    | \$ 1,545     | \$ 2,500    |
| 01-120-280-60126              | Livestock Claims                | \$ -         | \$ 300      | \$ -         | \$ 300      |
| 01-120-280-60137              | Administration                  | \$ 5,244     | \$ 5,300    | \$ 4,999     | \$ 5,300    |
| 01-120-072-60206              | Benefits - EHT                  | \$ 3         | \$ 39       | \$ 3         | \$ 40       |
| 01-120-099-60317              | Misc.                           | \$ 37        | \$ -        | \$ 1,193     | \$ -        |
| 01-120-280-60371              | Dog Pound Cost                  | \$ 43,062    | \$ 44,059   | \$ 44,059    | \$ 49,708   |
| 01-120-280-60377              | Cat Voucher Program             | \$ 6,300     | \$ 8,000    | \$ 6,421     | \$ 6,500    |
| TOTAL OPERATING EXPENDITURES: |                                 | \$ 61,265    | \$ 63,598   | \$ 62,964    | \$ 67,748   |
|                               |                                 |              |             |              |             |
| OPERATING SURPLUS/(DEFICIT):  |                                 | \$ (24,785)  | \$ (15,598) | \$ (15,144)  | \$ (19,748) |

| FIRE                                 |                                  |                |                |                |                |
|--------------------------------------|----------------------------------|----------------|----------------|----------------|----------------|
| Account Number                       |                                  | 2015 Actuals   | 2016 Budget    | 2016 Actuals   | 2017 Budget    |
| OPERATING BUDGET                     |                                  |                |                |                |                |
| OPERATING REVENUE:                   |                                  |                |                |                |                |
| 01-121-058-40502                     | Provincial Grants                | \$ -           | \$ -           | \$ -           | \$ -           |
| 01-121-058-40511                     | Federal Grants                   | \$ -           | \$ -           | \$ 1,577       | \$ -           |
| 01-121-058-40521                     | Donations from Public            | \$ 4,186       | \$ 500         | \$ 2,360       | \$ 1,500       |
| 01-121-066-41220                     | Revenue - Fire Certificates      | \$ 200         | \$ 150         | \$ 160         | \$ -           |
| 01-121-066-41221                     | Revenue - Smoke Alarm Install    | \$ 420         | \$ 250         | \$ 850         | \$ 750         |
| 01-121-066-41222                     | Revenue - Defib Rebate           | \$ 6,000       | \$ 6,000       | \$ 3,000       | \$ 6,000       |
| 01-121-066-41223                     | Revenue - Ambulance Bay Rent     | \$ 11,200      | \$ 11,200      | \$ 11,200      | \$ 12,400      |
| 01-121-066-41224                     | Revenue - Third Party Billing    | \$ 20,922      | \$ 20,000      | \$ 23,344      | \$ 20,000      |
| NEW                                  | Revenue - Insurance Recovery     | \$ -           | \$ 25,000      | \$ -           | \$ -           |
| NEW                                  | Revenue - Fire Inspections       | \$ -           | \$ -           | \$ -           | \$ 14,035      |
| NEW                                  | Revenue- Fire Safety Plan Review | \$ -           | \$ -           | \$ -           | \$ 2,320       |
| NEW                                  | Revenue - Training Services      | \$ -           | \$ -           | \$ -           | \$ 800         |
| NEW                                  | Revenue- Incident Reports        | \$ -           | \$ -           | \$ -           | \$ 1,050       |
| NEW                                  | Revenue- Medical Standby         | \$ -           | \$ -           | \$ -           | \$ 4,500       |
| NEW                                  | Revenue- Brighton Beach          | \$ -           | \$ -           | \$ -           | \$ 11,520      |
| 01-121-066-41270                     | Misc. Revenue                    | \$ 399         | \$ 1,000       | \$ 200         | \$ -           |
| TOTAL OPERATING REVENUE:             |                                  | \$ 43,327      | \$ 64,100      | \$ 42,691      | \$ 74,875      |
| OPERATING EXPENDITURES:              |                                  |                |                |                |                |
| 01-121-072-60102                     | Salaries-Full Time               | \$ 267,514     | \$ 279,910     | \$ 280,029     | \$ 283,904     |
| 01-121-072-60104                     | Salaries-Part Time               | \$ 24,605      | \$ 33,424      | \$ 29,334      | \$ 71,484      |
| 01-121-072-60114                     | Committee                        | \$ 2,000       | \$ 1,800       | \$ 500         | \$ -           |
| 01-121-072-60115                     | Vehicle Expense                  | \$ 600         | \$ 600         | \$ -           | \$ 600         |
| 01-121-072-60116                     | Fire Calls                       | \$ 218,594     | \$ 221,000     | \$ 222,487     | \$ 222,005     |
| 01-121-072-60117                     | Fire Allowances                  | \$ 111,549     | \$ 119,000     | \$ 114,063     | \$ 125,460     |
| 01-121-072-60118                     | Fire Training                    | \$ 117,828     | \$ 134,000     | \$ 117,085     | \$ 152,000     |
| 01-121-072-60119                     | Fire Other                       | \$ 24,643      | \$ 21,000      | \$ 37,520      | \$ 25,375      |
| 01-121-072-60202                     | Benefits-EI                      | \$ 4,581       | \$ 4,926       | \$ 4,814       | \$ 5,209       |
| 01-121-072-60204                     | Benefits-CPP                     | \$ 8,532       | \$ 9,531       | \$ 8,741       | \$ 10,853      |
| 01-121-072-60206                     | Benefits-EHT                     | \$ 15,290      | \$ 16,449      | \$ 15,721      | \$ 16,877      |
| 01-121-072-60208                     | Benefits-OMERS                   | \$ 31,654      | \$ 33,355      | \$ 33,374      | \$ 37,370      |
| 01-121-072-60212                     | Benefits-Health Coverage         | \$ 24,013      | \$ 25,584      | \$ 24,607      | \$ 24,742      |
| 01-121-072-60214                     | Benefits-WSIB                    | \$ 21,254      | \$ 22,562      | \$ 22,360      | \$ 25,680      |
| 01-121-072-60216                     | Benefits-Uniforms                | \$ 42,212      | \$ 36,800      | \$ 39,242      | \$ 9,000       |
| 01-121-099-60701                     | Benefits - Bunker Gear           |                |                |                | \$ 19,700      |
| 01-121-072-60222                     | Benefits-Eyeglasses              | \$ 2,112       | \$ 1,200       | \$ 1,387       | \$ 2,400       |
| 01-121-072-60223                     | Benefits - Ortho                 | \$ -           | \$ 2,000       | \$ 235         | \$ 1,000       |
| 01-121-072-60228                     | Benefits-Volunteers Insurance    | \$ 14,070      | \$ 15,000      | \$ 14,933      | \$ 16,400      |
| 01-121-098-60254                     | Training & Development           | \$ 19,226      | \$ 24,000      | \$ 20,234      | \$ 9,000       |
| 01-121-099-60301                     | Office Supplies                  | \$ 2,163       | \$ 2,000       | \$ 2,349       | \$ 2,500       |
| 01-121-099-60305                     | Courier Expenses                 | \$ 186         | \$ 500         | \$ 178         | \$ 500         |
| 01-121-099-60306                     | Advertising                      | \$ 314         | \$ 500         | \$ 714         | \$ 500         |
| 01-121-099-60309                     | Computer Maintenance             | \$ -           | \$ 1,200       | \$ -           | \$ 1,000       |
| 01-121-099-60311                     | Equipment Leases                 | \$ 1,614       | \$ 4,550       | \$ 2,463       | \$ 14,980      |
| 01-121-099-60312                     | General Insurance                | \$ 30,000      | \$ 38,403      | \$ 38,403      | \$ 36,291      |
| 01-121-099-60314                     | Utilities                        | \$ 20,319      | \$ 21,000      | \$ 22,514      | \$ 21,000      |
| 01-121-099-60315                     | Facility Maintenance             | \$ 15,242      | \$ 12,000      | \$ 10,893      | \$ 10,000      |
| 01-121-099-60316                     | Equipment Repair                 | \$ 75,462      | \$ 60,000      | \$ 63,536      | \$ 60,000      |
| 01-121-099-60317                     | Miscellaneous                    | \$ 3,309       | \$ 4,000       | \$ 3,161       | \$ 4,000       |
| 01-121-099-60319                     | Professional Services            |                | \$ 1,000       | \$ -           | \$ 1,000       |
| 01-121-099-60320                     | Memberships and Subscript.       | \$ 1,247       | \$ 1,500       | \$ 1,264       | \$ 1,500       |
| 01-121-099-60327                     | Communications                   | \$ 12,165      | \$ 14,600      | \$ 8,262       | \$ 10,000      |
| 01-121-099-60340                     | Fuel and Oil                     | \$ 12,461      | \$ 14,000      | \$ 12,147      | \$ 14,000      |
| 01-121-099-60341                     | Janitorial Contract              | \$ 4,000       | \$ 4,000       | \$ 4,000       | \$ 4,000       |
| 01-121-099-60345                     | Licenses and Permits             | \$ 294         | \$ 3,000       | \$ 3,700       | \$ 3,700       |
| 01-121-100-60352                     | Fire Hose                        | \$ 4,545       | \$ 5,000       | \$ 4,458       | \$ 5,000       |
| 01-121-100-60353                     | Air Cylinders                    | \$ -           | \$ -           |                | \$ -           |
| 01-121-099-60702                     | Radios and Pagers                | \$ -           | \$ -           |                | \$ 5,000       |
| 01-121-099-60358                     | Small Capital (Appendix C)       | \$ 15,242      | \$ 14,950      | \$ 10,703      | \$ 18,450      |
| 01-121-099-60363                     | Foam                             | \$ 1,791       | \$ 2,000       | \$ 854         | \$ 3,000       |
| 01-121-099-60400                     | Mileage                          | \$ -           | \$ 500         | \$ 333         | \$ 500         |
| 01-121-100-60705                     | Rescue Supplies                  | \$ 671         | \$ 1,000       | \$ 784         | \$ 1,000       |
| 01-121-099-60711                     | Smoke Alarm Supplies             |                |                |                | \$ 500         |
| 01-121-100-60710                     | Public Education Supplies        | \$ 1,983       | \$ 2,500       | \$ 2,500       | \$ 2,000       |
| 01-121-100-60715                     | Dispatching Costs                | \$ 46,425      | \$ 45,000      | \$ 42,739      | \$ 45,900      |
| 01-121-100-60755                     | Emergency Plan                   | \$ 265         | \$ 500         | \$ -           | \$ 500         |
| 01-121-099-60756                     | Specialty Team Equip Replace     | \$ 5,979       | \$ 6,000       | \$ 5,932       | \$ 7,500       |
| TOTAL OPERATING EXPENDITURES:        |                                  | \$ 1,205,953   | \$ 1,261,844   | \$ 1,228,554   | \$ 1,333,380   |
|                                      |                                  |                |                |                |                |
| NET OPERATING REVENUES (EXPENSES):   |                                  | \$ (1,162,626) | \$ (1,197,744) | \$ (1,185,863) | \$ (1,258,505) |
|                                      |                                  |                |                |                |                |
| CONTRIBUTIONS TO (FROM) RESERVES:    |                                  |                |                |                |                |
| 03-121-032-41700                     | Trans. from Res. - Working Cap.  | \$ -           | \$ -           | \$ -           | \$ -           |
| 03-121-440-80100                     | Transfer to Res. - Working Cap.  | \$ 3,436       | \$ -           | \$ -           | \$ -           |
| NET CONT. TO (FROM) RESERVES:        |                                  | \$ 3,436       | \$ -           | \$ -           | \$ -           |
|                                      |                                  |                |                |                |                |
| OPERATING SURPLUS/(DEFICIT):         |                                  | \$ (1,166,062) | \$ (1,197,744) | \$ (1,185,863) | \$ (1,258,505) |
|                                      |                                  |                |                |                |                |
| CAPITAL BUDGET                       |                                  |                |                |                |                |
| CAPITAL REVENUE:                     |                                  |                |                |                |                |
|                                      | Grants - Federal                 | \$ -           | \$ -           |                |                |
|                                      | Grants - Provincial              | \$ -           | \$ -           |                |                |
| 01-121-066-41424                     | Long-term Debt                   | \$ -           | \$ -           |                |                |
| 01-121-066-41510                     | Sale of Equipment                | \$ -           | \$ 30,000      | \$ 30,000      | \$ 40,000      |
| 03-121-032-41710                     | Transfer from Res. - Capital     | \$ -           | \$ 167,000     | \$ 167,000     | \$ 410,000     |
| 03-121-032-41720                     | Transfer from Res. - DC          | \$ 5,000       | \$ -           |                |                |
| TOTAL CAPITAL REVENUE:               |                                  | \$ 5,000       | \$ 197,000     | \$ 197,000     | \$ 450,000     |
| CAPITAL EXPENDITURES:                |                                  |                |                |                |                |
|                                      | From Capital Schedule            | \$ 80,915      | \$ 325,750     | \$ 334,823     | \$ 470,500     |
| TOTAL CAPITAL EXPENDITURES:          |                                  | \$ 80,915      | \$ 325,750     | \$ 334,823     | \$ 470,500     |
| CONTRIBUTIONS TO RESERVES:           |                                  |                |                |                |                |
| 03-121-440-80300                     | Transfer to Res. - Capital       | \$ 115,000     | \$ 115,000     | \$ 115,000     | \$ 247,000     |
| NET CONTRIBUTIONS TO (FROM) RESERVES |                                  | \$ 115,000     | \$ 115,000     | \$ 115,000     | \$ 247,000     |
| REPAYMENT OF LONG-TERM DEBT:         |                                  |                |                |                |                |
|                                      | Long-term Debt Repayment         | \$ -           | \$ -           | \$ -           | \$ -           |
| REPAYMENT OF LONG-TERM DEBT:         |                                  | \$ -           | \$ -           | \$ -           | \$ -           |
| NET CAPITAL EXPENDITURES:            |                                  | \$ (190,915)   | \$ (243,750)   | \$ (252,823)   | \$ (267,500)   |
|                                      |                                  |                |                |                |                |
| DEPARTMENTAL SURPLUS/(DEFICIT):      |                                  | \$ (1,356,977) | \$ (1,441,494) | \$ (1,438,687) | \$ (1,526,005) |

| POLICE                             |                                  |                |                |                |                |
|------------------------------------|----------------------------------|----------------|----------------|----------------|----------------|
| Account Number                     |                                  | 2015 Actuals   | 2016 Budget    | 2016 Actuals   | 2017 Budget    |
| OPERATING BUDGET                   |                                  |                |                |                |                |
| OPERATING REVENUE:                 |                                  |                |                |                |                |
| 01-122-058-40502                   | 1000 Officer Police Grant        | \$ 35,000      | \$ 35,000      | \$ 32,085      | \$ -           |
| 01-122-058-40503                   | Ride Program Grant               | \$ 6,867       | \$ 8,913       | \$ 8,164       | \$ 8,913       |
| NEW                                | Prisoner Transport Grant (OMPF)  |                |                |                | \$ 14,300      |
| 01-122-058-40507                   | Comm. Policing Partnership Grant | \$ 60,000      | \$ 60,000      | \$ 61,670      | \$ -           |
| NEW                                | PEM Grant (Replacing CPP/1000)   |                |                |                | \$ 95,000      |
| 01-122-058-40523                   | Provincial Offences Revenue      | \$ 104,532     | \$ 90,000      | \$ 114,828     | \$ 97,000      |
| 01-122-066-41240                   | Police Report Orders             | \$ 17,964      | \$ 20,000      | \$ 16,436      | \$ 19,000      |
| 01-122-066-41250                   | Parking Tickets & Fines          | \$ 965         | \$ 2,000       | \$ 525         | \$ 1,000       |
| 01-122-066-41270                   | Misc. Revenue                    | \$ 2,088       | \$ -           | \$ 314         | \$ -           |
| TOTAL OPERATING REVENUE:           |                                  | \$ 227,416     | \$ 215,913     | \$ 234,023     | \$ 235,213     |
| OPERATING EXPENDITURES:            |                                  |                |                |                |                |
| 01-122-072-60112                   | Police Svc Bd Honourarium        | \$ 10,471      | \$ 10,471      | \$ 9,424       | \$ 10,471      |
| 01-122-072-60120                   | OPP Contract                     | \$ 3,512,278   | \$ 3,012,319   | \$ 3,012,324   | \$ 3,072,109   |
| 01-122-072-60122                   | Ride Program overtime            | \$ 6,867       | \$ 8,913       | \$ 8,164       | \$ 8,913       |
| 01-122-072-60212                   | Benefits - Retirees              | \$ 44          |                |                |                |
| 01-122-072-60222                   | Eyeglasses                       | \$ 45          |                |                |                |
| 01-122-098-60253                   | Police Board Conferences         | \$ 5,006       | \$ 6,000       | \$ 6,072       | \$ 6,000       |
| 01-122-098-60254                   | Training & Development           | \$ 62          | \$ 1,500       | \$ -           | \$ 1,500       |
| 01-122-099-60301                   | Office Supplies                  | \$ 308         | \$ 500         | \$ 185         | \$ 500         |
| 01-122-099-60311                   | Office Equipment/Leases & Mtce   | \$ 2,658       | \$ 2,500       | \$ 3,189       | \$ 2,500       |
| 01-122-099-60312                   | General Insurance                | \$ 2,042       | \$ 4,653       | \$ 4,653       | \$ 4,397       |
| 01-122-099-60314                   | Utilities                        | \$ 11,309      | \$ 12,500      | \$ 14,454      | \$ 14,000      |
| 01-122-099-60315                   | Building Maintenance             | \$ 10,914      | \$ 7,000       | \$ 5,370       | \$ 7,500       |
| 01-122-099-60316                   | Equipment Repair                 | \$ -           | \$ 1,000       | \$ 568         | \$ 1,000       |
| 01-122-099-60317                   | Misc.                            | \$ 1,449       | \$ 1,000       | \$ 694         | \$ 1,000       |
| 01-122-099-60319                   | Legal Fees & Services            | \$ 1,333       | \$ 500         | \$ -           | \$ 500         |
| 01-122-099-60320                   | Memberships & Subscriptions      | \$ 55          | \$ -           | \$ 1,803       | \$ 1,200       |
| 01-122-099-60327                   | Communication                    | \$ 1,559       | \$ 2,500       | \$ 1,494       | \$ 2,500       |
| 01-122-099-60341                   | Janitorial Contract              | \$ 14,170      | \$ 14,200      | \$ 12,593      | \$ 14,200      |
| 01-122-260-60342                   | Rent (Cottam Branch)             | \$ 4,953       | \$ 6,000       | \$ 5,403       | \$ 7,200       |
| 01-122-099-60343                   | Community Policing               | \$ 2,000       | \$ 2,000       | \$ 2,000       | \$ 5,000       |
| 01-122-099-60369                   | Community Events                 |                |                |                |                |
| TOTAL OPERATING EXPENDITURES:      |                                  | \$ 3,587,523   | \$ 3,093,556   | \$ 3,088,390   | \$ 3,160,490   |
|                                    |                                  |                |                |                |                |
| NET OPERATING REVENUES (EXPENSES): |                                  | \$ (3,360,107) | \$ (2,877,643) | \$ (2,854,367) | \$ (2,925,277) |
|                                    |                                  |                |                |                |                |
| CONTRIBUTIONS TO (FROM) RESERVES:  |                                  |                |                |                |                |
| 01-122-032-41799                   | Prior Year (Surplus)/Deficit     | \$ (194,881)   | \$ (47,908)    | \$ (49,153)    | \$ (25,000)    |
| 03-122-032-41700                   | Trans. from Res. - Working Cap.  |                |                |                | \$ (200)       |
| 03-122-440-80100                   | Transfer to Res. - Working Cap.  |                |                |                |                |
| NET CONT. TO (FROM) RESERVES:      |                                  | \$ (194,881)   | \$ (47,908)    | \$ (49,153)    | \$ (25,200)    |
|                                    |                                  |                |                |                |                |
| OPERATING SURPLUS/(DEFICIT):       |                                  | \$ (3,165,226) | \$ (2,829,735) | \$ (2,805,214) | \$ (2,900,077) |
|                                    |                                  |                |                |                |                |
| CAPITAL BUDGET                     |                                  |                |                |                |                |
| CAPITAL REVENUE:                   |                                  |                |                |                |                |
|                                    | Grants - Federal                 | \$ -           | \$ -           | \$ -           | \$ -           |
|                                    | Grants - Provincial              | \$ -           | \$ -           | \$ -           | \$ -           |
| 01-122-066-41424                   | Long-term Debt                   | \$ -           | \$ -           | \$ -           | \$ -           |
| 01-122-066-41510                   | Sale of Equipment                | \$ -           | \$ -           | \$ -           | \$ -           |
| 03-122-032-41710                   | Transfer from Res. - Capital     | \$ -           | \$ -           | \$ -           | \$ -           |
| 03-122-032-41720                   | Transfer from Res. - DC          | \$ -           | \$ -           | \$ -           | \$ -           |
| TOTAL CAPITAL REVENUE:             |                                  | \$ -           | \$ -           | \$ -           | \$ -           |
| CAPITAL EXPENDITURES:              |                                  |                |                |                |                |
|                                    | From Capital Schedule            | \$ -           | \$ -           | \$ -           | \$ -           |
| TOTAL CAPITAL EXPENDITURES:        |                                  | \$ -           | \$ -           | \$ -           | \$ -           |
| CONTRIBUTIONS TO RESERVES:         |                                  |                |                |                |                |
| 03-122-440-80300                   | Transfer to Res. - Capital       | \$ 90,000      | \$ 150,000     | \$ 150,000     | \$ 80,000      |
| CONTRIBUTIONS TO RESERVES          |                                  | \$ 90,000      | \$ 150,000     | \$ 150,000     | \$ 80,000      |
| REPAYMENT OF LONG-TERM DEBT:       |                                  |                |                |                |                |
|                                    | Long-term Debt Repayment         | \$ -           | \$ -           | \$ -           | \$ -           |
| REPAYMENT OF LONG-TERM DEBT:       |                                  | \$ -           | \$ -           | \$ -           | \$ -           |
| NET CAPITAL EXPENDITURES:          |                                  | \$ (90,000)    | \$ (150,000)   | \$ (150,000)   | \$ (80,000)    |
|                                    |                                  |                |                |                |                |
| DEPARTMENTAL SURPLUS/(DEFICIT):    |                                  | \$ (3,255,226) | \$ (2,979,735) | \$ (2,955,214) | \$ (2,980,077) |

| BUILDING                           |                                  |              |             |              |             |
|------------------------------------|----------------------------------|--------------|-------------|--------------|-------------|
| Account Number                     |                                  | 2015 Actuals | 2016 Budget | 2016 Actuals | 2017 Budget |
| OPERATING BUDGET                   |                                  |              |             |              |             |
| OPERATING REVENUE:                 |                                  |              |             |              |             |
| 01-124-064-41120                   | Permits                          | \$ 355,802   | \$ 367,500  | \$ 471,973   | \$ 460,000  |
| 01-124-066-40655                   | By-Law Enforcement (GA)          | \$ 115,000   | \$ 115,000  | \$ 115,000   | \$ 166,000  |
| 01-124-066-40677                   | Property Stds Compliance Letters | \$ -         | \$ -        | \$ 300       |             |
| 01-124-066-40851                   | Sewer Permits                    | \$ 19,350    | \$ 12,075   | \$ 21,500    | \$ 12,600   |
| 01-124-066-40904                   | Recovered Wages                  | \$ 15,250    | \$ -        | \$ 308       |             |
| 01-124-064-41125                   | Septic System Permits            | \$ 24,405    | \$ 18,000   | \$ 23,325    | \$ 18,000   |
| 01-124-066-41268                   | Water Meter Sales (Bldg Portion) | \$ 6,639     | \$ 4,000    | \$ 9,380     | \$ 5,000    |
| NEW                                | Reinspection Fee                 |              |             | \$ -         | \$ 2,700    |
| 01-124-066-41270                   | Misc. Revenue                    | \$ 2,724     | \$ 2,700    | \$ 3,754     | \$ -        |
| TOTAL OPERATING REVENUE:           |                                  | \$ 539,170   | \$ 519,275  | \$ 645,539   | \$ 664,300  |
| OPERATING EXPENDITURES:            |                                  |              |             |              |             |
| 01-124-072-60102                   | Salaries - Full Time             | \$ 339,612   | \$ 374,696  | \$ 295,195   | \$ 389,705  |
| 01-124-072-60103                   | Salaries - Overtime              | \$ 7         |             |              |             |
| 01-124-072-60104                   | Salaries - Part Time             | \$ 316       |             | \$ 24        |             |
| 01-124-072-60120                   | Contracted Services              | \$ 37,559    | \$ 5,000    | \$ 44,638    | \$ 15,000   |
| 01-124-072-60202                   | Benefits - EI                    | \$ 6,828     | \$ 6,890    | \$ 5,343     | \$ 6,033    |
| 01-124-072-60204                   | Benefits - CPP                   | \$ 12,784    | \$ 12,917   | \$ 10,041    | \$ 13,038   |
| 01-124-072-60206                   | Benefits - EHT                   | \$ 6,886     | \$ 7,306    | \$ 5,790     | \$ 7,580    |
| 01-124-072-60208                   | Benefits - OMERS                 | \$ 36,176    | \$ 39,081   | \$ 30,787    | \$ 40,991   |
| 01-124-072-60212                   | Benefits - Health Coverage       | \$ 44,948    | \$ 48,806   | \$ 43,686    | \$ 46,917   |
| 01-124-072-60214                   | Benefits - WSIB                  | \$ 9,892     | \$ 10,539   | \$ 8,277     | \$ 11,532   |
| 01-124-072-60216                   | Benefits - Uniforms              | \$ 1,791     | \$ 2,200    | \$ 1,042     | \$ 3,200    |
| 01-124-072-60222                   | Benefits - Eyeglasses            | \$ 235       | \$ 1,200    | \$ 1,943     | \$ 800      |
| 01-124-072-60223                   | Benefits - Ortho                 | \$ 1,452     | \$ 5,000    | \$ 3,144     | \$ 2,000    |
| 01-124-098-60254                   | Training & Development           | \$ 3,194     | \$ 6,000    | \$ 3,747     | \$ 8,000    |
| 01-124-099-60301                   | Office Supplies                  | \$ 1,710     | \$ 2,400    | \$ 2,403     | \$ 2,700    |
| 01-124-099-60302                   | Computer Supplies                | \$ 688       | \$ 1,000    | \$ 518       |             |
| 01-124-099-60305                   | Postage/Courier                  | \$ 77        | \$ 200      | \$ -         |             |
| 01-124-099-60306                   | Advertising                      | \$ 495       | \$ 600      | \$ -         |             |
| 01-124-099-60310                   | Computer Consultants             | \$ -         | \$ -        |              |             |
| 01-124-099-60312                   | General Insurance                | \$ 11,000    | \$ 6,047    | \$ 6,047     | \$ 5,714    |
| 01-124-099-60316                   | Equipment Repair                 | \$ 651       | \$ 2,000    | \$ 536       | \$ 2,000    |
| 01-124-099-60317                   | Miscellaneous                    | \$ 306       | \$ 500      | \$ 157       | \$ 500      |
| 01-124-099-60319                   | Professional Services            | \$ -         | \$ -        |              |             |
| 01-124-099-60320                   | Memberships & Subscriptions      | \$ 2,140     | \$ 2,200    | \$ 1,833     | \$ 2,800    |
| 01-124-099-60327                   | Communications                   | \$ 1,358     | \$ 2,000    | \$ 1,538     | \$ 2,000    |
| 01-124-099-60340                   | Fuel                             | \$ 3,831     | \$ 5,000    | \$ 3,830     | \$ 5,000    |
| 01-124-099-60345                   | Licences/Permits                 | \$ 294       | \$ 300      | \$ 216       | \$ 300      |
| 01-124-099-60347                   | Safety Supplies                  | \$ 937       | \$ 1,200    | \$ 437       | \$ 1,800    |
| 01-124-099-60357                   | Small Capital                    | \$ 661       | \$ 700      | \$ -         | \$ 700      |
| 01-124-099-63055                   | Program Support                  | \$ 68,950    | \$ 68,950   | \$ 68,950    | \$ 77,000   |
| 01-124-099-60400                   | Mileage                          | \$ -         | \$ -        |              |             |
| TOTAL OPERATING EXPENDITURES:      |                                  | \$ 594,777   | \$ 612,732  | \$ 540,122   | \$ 645,310  |
|                                    |                                  |              |             |              |             |
| NET OPERATING REVENUES (EXPENSES): |                                  | \$ (55,607)  | \$ (93,457) | \$ 105,417   | \$ 18,990   |
|                                    |                                  |              |             |              |             |
| CONTRIBUTIONS TO (FROM) RESERVES:  |                                  |              |             |              |             |
| 03-124-032-41700                   | Trans. from Res. - Working Cap.  | \$ (66,211)  | \$ (90,000) | \$ 94,908    | \$ 8,490    |
| 03-124-440-80100                   | Transfer to Res. - Working Cap.  | \$ -         | \$ -        | \$ -         |             |
| NET CONT. TO (FROM) RESERVES:      |                                  | \$ (66,211)  | \$ (90,000) | \$ 94,908    | \$ 8,490    |
|                                    |                                  |              |             |              |             |
| OPERATING SURPLUS/(DEFICIT):       |                                  | \$ 10,604    | \$ (3,457)  | \$ 10,509    | \$ 10,500   |
|                                    |                                  |              |             |              |             |
| CAPITAL BUDGET                     |                                  |              |             |              |             |
| CAPITAL REVENUE:                   |                                  |              |             |              |             |
|                                    | Grants - Federal                 | \$ -         | \$ -        | \$ -         | \$ -        |
|                                    | Grants - Provincial              | \$ -         | \$ -        | \$ -         | \$ -        |
| 01-124-066-41510                   | Sale of Equipment                | \$ -         | \$ -        | \$ -         | \$ -        |
| 03-124-032-41710                   | Transfer from Res. - Capital     | \$ 29,000    | \$ 30,000   | \$ 30,000    | \$ -        |
| 03-124-032-41720                   | Transfer from Res. - DC          | \$ -         | \$ -        | \$ -         | \$ -        |
| TOTAL CAPITAL REVENUE:             |                                  | \$ 29,000    | \$ 30,000   | \$ 30,000    | \$ -        |
| CAPITAL EXPENDITURES:              |                                  |              |             |              |             |
|                                    | From Capital Schedule            | \$ 29,104    | \$ 30,000   | \$ 30,009    | \$ -        |
| TOTAL CAPITAL EXPENDITURES:        |                                  | \$ 29,104    | \$ 30,000   | \$ 30,009    | \$ -        |
| CONTRIBUTIONS TO RESERVES:         |                                  |              |             |              |             |
| 03-124-440-80300                   | Transfer to Res. - Capital       | \$ 10,500    | \$ 10,500   | \$ 10,500    | \$ 10,500   |
| CONTRIBUTIONS TO RESERVES          |                                  | \$ 10,500    | \$ 10,500   | \$ 10,500    | \$ 10,500   |
| REPAYMENT OF LONG-TERM DEBT:       |                                  |              |             |              |             |
|                                    | Long-term Debt Repayment         | \$ -         | \$ -        | \$ -         | \$ -        |
| REPAYMENT OF LONG-TERM DEBT:       |                                  | \$ -         | \$ -        | \$ -         | \$ -        |
| NET CAPITAL EXPENDITURES:          |                                  | \$ (10,604)  | \$ (10,500) | \$ (10,509)  | \$ (10,500) |
|                                    |                                  |              |             |              |             |
| DEPARTMENTAL SURPLUS/(DEFICIT):    |                                  | \$ -         | \$ (13,957) | \$ -         | \$ -        |



| PUBLIC WORKS             |                               |              |             |              |             |
|--------------------------|-------------------------------|--------------|-------------|--------------|-------------|
| Account Number           |                               | 2015 Actuals | 2016 Budget | 2016 Actuals | 2017 Budget |
| OPERATING BUDGET         |                               |              |             |              |             |
| OPERATING REVENUE:       |                               |              |             |              |             |
| 01-130-058-40509         | Provincial Grants - Drainage  | \$ 32,633    | \$ 30,000   | \$ 30,000    | \$ 50,286   |
| 01-130-061-40663         | Rent - Patios                 | \$ 6,104     | \$ 6,060    | \$ 5,860     | \$ 5,860    |
| 01-130-061-40667         | Rent - Parking                | \$ 100       | \$ 1,000    | \$ 622       | \$ 1,000    |
| 01-130-066-40904         | Recovered Wages               | \$ 150       | \$ -        | \$ 4,502     | \$ 500      |
| 01-130-066-41254         | Road & Encroachment Permits   | \$ 3,000     | \$ 2,000    | \$ 3,300     | \$ 3,000    |
| 01-130-066-41257         | Revenue 911 Signs             | \$ 900       | \$ 900      | \$ 1,320     | \$ 1,000    |
| 01-130-066-41265         | MS Inspection Fee             | \$ 11,250    | \$ 14,000   | \$ 17,700    | \$ 14,000   |
| 01-130-066-41270         | Misc. Rev & Other Dept (Env.) | \$ 1,150     | \$ -        | \$ 3,484     | \$ 250      |
| 01-130-066-41541         | Trees                         | \$ -         | \$ -        | \$ -         | \$ -        |
| 01-130-066-41543         | Commemorative Programs        | \$ 3,150     | \$ 1,750    | \$ 1,750     | \$ 1,225    |
| TOTAL OPERATING REVENUE: |                               | \$ 58,437    | \$ 55,710   | \$ 68,538    | \$ 77,121   |
| OPERATING EXPENDITURES:  |                               |              |             |              |             |
| 01-130-072-60102         | Salaries - Full Time          | \$ 575,176   | \$ 557,078  | \$ 503,375   | \$ 562,241  |
| 01-130-072-60103         | Salaries - Overtime           | \$ 46,769    | \$ 65,564   | \$ 37,432    | \$ 64,169   |
| 01-130-072-60104         | Salaries - Part Time          | \$ 2,428     | \$ -        | \$ 848       |             |
| 01-130-072-60105         | Salaries - Seasonal           |              | \$ -        | \$ 45        |             |
| 01-130-072-60114         | Committee Honourarium         | \$ 733       | \$ 2,000    | \$ 1,000     | \$ 2,000    |
| 01-130-072-60115         | Vehicle Expense               | \$ 498       | \$ 231      | \$ -         | \$ 230      |
| 01-130-072-60120         | Contract                      |              | \$ -        |              |             |
| 01-130-072-60202         | Benefits - EI                 | \$ 13,611    | \$ 13,679   | \$ 11,868    | \$ 11,076   |
| 01-130-072-60204         | Benefits - CPP                | \$ 25,524    | \$ 26,129   | \$ 22,421    | \$ 24,359   |
| 01-130-072-60206         | Benefits - EHT                | \$ 13,159    | \$ 13,484   | \$ 11,496    | \$ 13,386   |
| 01-130-072-60208         | Benefits - OMERS              | \$ 53,244    | \$ 53,608   | \$ 44,597    | \$ 54,689   |
| 01-130-072-60212         | Benefits - Health Coverage    | \$ 77,436    | \$ 86,327   | \$ 75,133    | \$ 80,203   |
| 01-130-072-60214         | Benefits - WSIB               | \$ 18,750    | \$ 19,706   | \$ 16,757    | \$ 20,724   |
| 01-130-072-60216         | Benefits - Uniforms           | \$ 1,569     | \$ 6,000    | \$ 3,857     | \$ 6,000    |
| 01-130-072-60220         | Benefits - Meals              | \$ 2,600     | \$ 2,500    | \$ 1,963     | \$ 2,405    |
| 01-130-072-60222         | Benefits - Eyeglasses         | \$ 1,438     | \$ 2,600    | \$ 2,671     | \$ 2,000    |
| 01-130-072-60223         | Benefits - Ortho              | \$ -         | \$ 4,000    | \$ -         | \$ 2,000    |
| 01-130-098-60254         | Training & Development        | \$ 12,207    | \$ 15,000   | \$ 8,419     | \$ 15,000   |
| 01-130-099-60301         | Office Supplies               | \$ 348       | \$ 1,000    | \$ 523       | \$ 1,000    |
| 01-130-099-60305         | Courier & Express             | \$ 352       | \$ 450      | \$ 267       | \$ 450      |
| 01-130-099-60306         | Advertising                   | \$ 1,849     | \$ 3,000    | \$ 2,866     | \$ 2,000    |
| 01-130-099-60311         | Equipment Leases              | \$ 377       | \$ -        |              | \$ -        |
| 01-130-099-60312         | General Insurance             | \$ 74,000    | \$ 40,776   | \$ 40,776    | \$ 38,533   |
| 01-130-099-60314         | Utilities                     | \$ 22,497    | \$ 25,000   | \$ 19,089    | \$ 20,000   |
| 01-130-099-60315         | Facility Maintenance          | \$ 8,077     | \$ 7,500    | \$ 2,462     | \$ 5,000    |
| 01-130-099-60316         | Equipment Repairs             | \$ 74,413    | \$ 70,000   | \$ 83,268    | \$ 75,000   |
| 01-130-099-60317         | Misc                          | \$ -         | \$ 1,000    | \$ 6         | \$ 1,000    |
| 01-130-099-60318         | Equipment Rental              | \$ 952       | \$ 3,500    | \$ 3,291     | \$ 3,500    |
| 01-130-099-60319         | Professional Services         | \$ 3,243     | \$ 2,000    | \$ 4,705     | \$ 2,000    |
| 01-130-099-60320         | Membership & Subscriptions    | \$ 2,125     | \$ 3,500    | \$ 2,482     | \$ 3,000    |
| 01-130-099-60326         | Professional Fees             | \$ 2,374     | \$ 1,500    | \$ 18,843    | \$ 1,500    |
| 01-130-099-60327         | Communication                 | \$ 23,841    | \$ 6,000    | \$ 5,980     | \$ 7,500    |
| 01-130-099-60335         | Shop Supplies                 | \$ 5,818     | \$ 10,000   | \$ 6,137     | \$ 7,500    |
| 01-130-099-60336         | Parking Lot Repairs           |              | \$ -        |              | \$ 1,000    |
| 01-130-099-60340         | Fuel & Oil                    | \$ 69,754    | \$ 85,000   | \$ 57,728    | \$ 80,000   |
| 01-130-099-60345         | Licences & Permits            | \$ 10,364    | \$ 13,000   | \$ 11,787    | \$ 15,000   |
| 01-130-099-60347         | Safety Supplies               | \$ 2,986     | \$ 3,000    | \$ 441       | \$ 4,000    |
| 01-130-099-60357         | Small Tools, supplies         | \$ 2,856     | \$ 4,500    | \$ 2,592     | \$ 3,500    |
| 01-130-099-60399         | Larviciding                   | \$ 3,139     | \$ 3,200    | \$ 1,948     | \$ 3,200    |
| 01-130-099-60400         | Mileage                       | \$ 148       | \$ 150      | \$ 66        | \$ 250      |
| 01-130-099-60424         | Commemorative Programs        | \$ 3,228     | \$ 2,500    | \$ 3,167     | \$ 1,750    |
| 01-130-099-60455         | Beautification Maintenance    | \$ 2,512     | \$ 10,000   | \$ 2,297     | \$ 7,500    |
| 01-130-099-60456         | Patio Maint / Const.          | \$ 1,854     | \$ 2,500    | \$ 5,001     | \$ 3,000    |
| 01-130-099-60460         | GPS Equipment & Monitoring    |              | \$ 17,500   | \$ 17,443    | \$ 17,500   |
| 01-130-099-60631         | Special Events                | \$ 659       | \$ 3,000    | \$ 43        | \$ -        |
| 01-130-099-60648         | BIA Initiatives               | \$ 1,047     | \$ 2,000    | \$ 415       | \$ 1,000    |
| Street/Traffic Lights    |                               |              |             |              |             |
| 01-130-110-60402         | Traffic Signal Mtce.          | \$ 8,814     | \$ 20,000   | \$ 10,021    | \$ 10,000   |
| 01-130-114-60411         | Streetlight Monitoring        |              | \$ 1,500    | \$ -         | \$ 1,500    |
| 01-130-114-60412         | Streetlights Hydro            | \$ 185,191   | \$ 95,000   | \$ 113,827   | \$ 120,000  |
| 01-130-114-60413         | Streetlight Maintenance       | \$ 49,179    | \$ 45,000   | \$ 74,268    | \$ 50,000   |
| 01-130-099-63020         | Locates                       | \$ -         | \$ -        | \$ 448       | \$ 500      |
| Roadside Drainage        |                               |              |             |              |             |
| 01-130-141-60414         | Culverts                      | \$ 73,235    | \$ 45,000   | \$ 45,691    | \$ 45,000   |
| 01-130-141-60415         | Bridge / Culvert Inspections  | \$ 3,961     | \$ 15,000   | \$ -         | \$ 15,000   |
| 01-130-141-60429         | Roadside Ditching             | \$ 50,774    | \$ 30,000   | \$ 34,024    | \$ 35,000   |
| 01-130-141-60439         | Catch Basins                  | \$ 34,520    | \$ 45,000   | \$ 23,555    | \$ 40,000   |
| Weed Control             |                               |              |             |              |             |
| 01-130-118-60416         | Weed Spraying                 | \$ 15,477    | \$ 15,000   | \$ 18,199    | \$ 25,000   |



| PUBLIC WORKS                       |                                         |                |                |                |                |
|------------------------------------|-----------------------------------------|----------------|----------------|----------------|----------------|
| Account Number                     |                                         | 2015 Actuals   | 2016 Budget    | 2016 Actuals   | 2017 Budget    |
| Hard Top Road Mtce.                |                                         |                |                |                |                |
| 01-130-099-60451                   | Crack sealing program                   | \$ -           | \$ 10,000      | \$ 1,267       | \$ 10,000      |
| 01-130-110-60401                   | Line Painting (Incl AT Items)           | \$ 22,110      | \$ 15,000      | \$ 19,469      | \$ 15,000      |
| 01-130-110-60403                   | Curb Repairs                            | \$ -           | \$ 2,500       | \$ -           | \$ 2,500       |
| 01-130-110-60418                   | Hardtop Rd Repair (Patching, hot mix)   | \$ 54,022      | \$ 60,000      | \$ 54,314      | \$ 60,000      |
| 01-130-110-60422                   | Street Sweeper                          | \$ 11,435      | \$ 1,500       | \$ 3,420       | \$ 5,000       |
| Winter Road Mtce.                  |                                         |                |                |                |                |
| 01-130-122-60420                   | Winter Control (Salt and Trucking Only) | \$ 441,918     | \$ 417,300     | \$ 309,546     | \$ 380,000     |
| 01-130-122-60421                   | Sidewalk Winter Control                 | \$ 5,879       | \$ 5,000       | \$ 6,472       | \$ 5,000       |
| Municipal Storm / Drain Mtce.      |                                         |                |                |                |                |
| 01-130-099-60427                   | Municipal Drainage Mtce                 | \$ 70,000      | \$ 105,000     | \$ 105,000     | \$ 90,000      |
| 01-130-099-60452                   | Storm Drainage Mtce (Env)               | \$ 43,178      | \$ 30,000      | \$ 1,551       | \$ 30,000      |
| 01-130-099-60405                   | Storm Back-Flow Program                 | \$ 750         | \$ 10,000      | \$ -           | \$ 5,000       |
| Roadside Tree Mtce. & New          |                                         |                |                |                |                |
| 01-130-099-60425                   | Tree Planting                           | \$ 19,111      | \$ 25,000      | \$ 19,182      | \$ 25,000      |
| 01-130-099-60426                   | Tree Brushing & Trimming                | \$ 72,452      | \$ 70,000      | \$ 50,753      | \$ 70,000      |
| Signage                            |                                         |                |                |                |                |
| 01-130-132-60428                   | Signs ,Safety Devices (Incl AT)         | \$ 32,268      | \$ 30,500      | \$ 20,362      | \$ 30,000      |
| Gravel Road Mtce.                  |                                         |                |                |                |                |
| 01-130-138-60432                   | Gravel Road & Shoulder Mtce             | \$ 79,063      | \$ 70,000      | \$ 63,903      | \$ 70,000      |
| 01-130-138-60436                   | Dust Control                            | \$ 749         | \$ 10,000      | \$ -           | \$ 5,000       |
| Sidewalk Mtce.                     |                                         |                |                |                |                |
| 01-130-144-60438                   | Sidewalk Repair                         | \$ 23,408      | \$ 20,000      | \$ 24,462      | \$ 27,000      |
| TOTAL OPERATING EXPENDITURES:      |                                         | \$ 2,461,451   | \$ 2,382,782   | \$ 2,035,239   | \$ 2,337,665   |
|                                    |                                         |                |                |                |                |
| NET OPERATING REVENUES (EXPENSES): |                                         | \$ (2,403,014) | \$ (2,327,072) | \$ (1,966,700) | \$ (2,260,544) |
|                                    |                                         |                |                |                |                |
| CONTRIBUTIONS TO (FROM) RESERVES:  |                                         |                |                |                |                |
| 03-130-032-41700                   | Trans. from Res. - Sub. Trees           | \$ -           | \$ (9,150)     | \$ (9,150)     | \$ -           |
| 03-130-440-80100                   | Transfer to Res. - Working Cap.         | \$ 2,400       | \$ -           | \$ -           | \$ -           |
| NET CONT. TO (FROM) RESERVES:      |                                         | \$ 2,400       | \$ (9,150)     | \$ (9,150)     | \$ -           |
|                                    |                                         |                |                |                |                |
| OPERATING SURPLUS/(DEFICIT):       |                                         | \$ (2,405,414) | \$ (2,317,922) | \$ (1,957,550) | \$ (2,260,544) |
|                                    |                                         |                |                |                |                |

| PUBLIC WORKS                    |                                          |                |                |                |                |
|---------------------------------|------------------------------------------|----------------|----------------|----------------|----------------|
| Account Number                  |                                          | 2015 Actuals   | 2016 Budget    | 2016 Actuals   | 2017 Budget    |
| CAPITAL BUDGET                  |                                          |                |                |                |                |
| CAPITAL REVENUE:                |                                          |                |                |                |                |
| 01-130-058-40504                | Prov.Grants - Rd. 3/Graham Proj.         | \$ 242,162     |                |                |                |
| 01-130-058-40504                | Prov.Grants - OCIF - Formula Based       | \$ -           | \$ 242,162     | \$ 242,162     | \$ 439,962     |
| 01-130-058-40504                | Prov. Grants - OCIF - Top Up             |                | \$ -           |                | \$ 937,082     |
| 01-130-058-40504                | Prov.Grants - OMCIP                      | \$ -           | \$ 162,500     |                | \$ 314,605     |
| 01-130-058-40504                | Prov.Grants - Murray St. Proj.           | \$ 1,065,334   |                |                |                |
| 01-130-066-40516                | Federal Grant Build Canada               | \$ -           |                |                |                |
| 01-130-058-40515                | Federal Grant (gas tax)                  | \$ 989,673     | \$ 1,039,157   | \$ 1,039,157   | \$ 1,039,157   |
| 01-130-058-40518                | OPA Grant - LED Project                  | \$ 129,000     | \$ -           | \$ 5,394       | \$ -           |
| 01-130-066-40525                | County Funding - Roads                   | \$ -           |                |                |                |
| 01-130-066-40525                | County Funding - CWATS                   | \$ -           | \$ 609,514     |                |                |
| 01-130-052-40230                | Local Improv. - Cottam Storm             |                | \$ 101,980     |                |                |
| 01-130-052-40230                | Local Improv. - Esseltine                | \$ -           | \$ 3,500,000   |                | \$ 3,879,813   |
| 01-130-052-40230                | Local Improv. - Fox Jakait               | \$ -           | \$ 203,854     | \$ 312,226     |                |
| 01-130-052-40230                | Local Improv. - Murray St                | \$ 625,194     | \$ 150,000     |                |                |
| 01-130-066-41288                | Gosfield Wind Annual Contribution        | \$ 46,000      | \$ 46,000      | \$ 46,000      | \$ 46,000      |
| 01-130-066-41412                | ELK Interest Income                      | \$ 113,217     | \$ -           |                |                |
| 01-130-066-41510                | Sale of Equipment                        | \$ 57,500      | \$ 32,500      | \$ 32,500      |                |
| 01-130-066-41424                | LTD - Road 3/Graham Intersection Improve | \$ 286,729     | \$ 125,000     | \$ 143,343     |                |
|                                 | LTD - Park St                            |                |                |                |                |
| 01-130-066-41424                | LTD - Prince Albert N                    | \$ -           |                |                |                |
| 01-130-066-41424                | LTD - Esseltine Drain                    | \$ -           | \$ 215,000     |                |                |
| 01-130-066-41424                | LTD - Streetlights                       | \$ 617,000     |                | \$ (5,394)     |                |
| 01-130-066-41424                | LTD - Division Rd. N (completion)        | \$ -           |                |                |                |
| 03-130-032-41710                | Transfer from Res. - Capital             | \$ 272,601     | \$ 848,405     | \$ 778,405     | \$ 192,192     |
| 03-130-032-41710                | Transfer from Res. - Fleet               |                |                |                | \$ 218,000     |
| 03-130-032-41720                | Transfer from Res. - DC                  | \$ 17,536      | \$ 350,595     |                | \$ 184,005     |
| TOTAL CAPITAL REVENUE:          |                                          | \$ 4,461,945   | \$ 7,626,667   | \$ 2,593,793   | \$ 7,250,816   |
| CAPITAL EXPENDITURES:           |                                          |                |                |                |                |
|                                 | From Capital Schedule                    | \$ 4,920,618   | \$ 8,957,589   | \$ 4,079,299   | \$ 8,356,654   |
| TOTAL CAPITAL EXPENDITURES:     |                                          | \$ 4,920,618   | \$ 8,957,589   | \$ 4,079,299   | \$ 8,356,654   |
| CONTRIBUTIONS TO RESERVES:      |                                          |                |                |                |                |
| 03-130-440-80300                | Transfer to Res. - Fleet                 | \$ 210,000     | \$ 210,000     | \$ 210,000     | \$ 225,000     |
| 03-130-440-80300                | Transfer to Res. - Capital               | \$ 259,217     |                | \$ 168,246     |                |
| 03-130-440-80300                | Transfer to Res. - PY Surplus            | \$ 125,533     | \$ -           |                |                |
| 03-130-440-80300                | Transfer to Res. - Road Assets           | \$ -           | \$ -           | \$ -           | \$ 265,000     |
| 03-130-440-80300                | Transfer to Res. - Drainage              | \$ 70,000      | \$ -           | \$ 215,000     |                |
| CONTRIBUTIONS TO RESERVES       |                                          | \$ 664,750     | \$ 210,000     | \$ 593,246     | \$ 490,000     |
| REPAYMENT OF LONG-TERM DEBT:    |                                          |                |                |                |                |
| 01-130-099-60384                | OILC Loan (Sewer Separation)             | \$ 239,544     | \$ 239,544     | \$ 239,544     | \$ 239,544     |
| 01-130-099-60385                | ELK Repayment - Beech (5 years)          | \$ 22,103      | \$ 22,103      | \$ 22,103      | \$ 22,103      |
| 01-130-099-60386                | OSIFA Loan (2004 Road Capital)           | \$ 155,549     | \$ 151,366     | \$ 151,366     | \$ 151,366     |
| 01-130-099-60387                | OILC Loan (2015)                         | \$ 235,000     | \$ 182,085     | \$ 182,085     | \$ 182,085     |
| 01-130-099-60394                | OILC Loan (2016)                         |                | \$ 148,246     |                | \$ 127,543     |
| REPAYMENT OF LONG-TERM DEBT:    |                                          | \$ 652,196     | \$ 743,345     | \$ 595,099     | \$ 722,642     |
| NET CAPITAL EXPENDITURES:       |                                          | \$ (1,775,620) | \$ (2,284,267) | \$ (2,673,851) | \$ (2,318,480) |
|                                 |                                          |                |                |                |                |
| DEPARTMENTAL SURPLUS/(DEFICIT): |                                          | \$ (4,181,033) | \$ (4,602,189) | \$ (4,631,401) | \$ (4,579,024) |

| SANITATION                         |                                 |                |                |                |                |
|------------------------------------|---------------------------------|----------------|----------------|----------------|----------------|
| Account Number                     |                                 | 2015 Actuals   | 2016 Budget    | 2016 Actuals   | 2017 Budget    |
| OPERATING BUDGET                   |                                 |                |                |                |                |
| OPERATING EXPENDITURES:            |                                 |                |                |                |                |
| 01-131-072-60102                   | Salaries - Full Time            | \$ 503         | \$ 8,512       | \$ 4,312       | \$ 8,276       |
| 01-131-072-60103                   | Salaries - Over Time            | \$ -           | \$ -           | \$ 21          |                |
| 01-131-072-60104                   | Salaries - Part Time            | \$ -           | \$ -           |                |                |
| 01-131-099-60306                   | Advertising                     | \$ -           | \$ 500         | \$ 397         | \$ 500         |
| 01-131-400-60359                   | Contract Adjustment             | \$ -           | \$ -           |                |                |
| 01-131-400-60370                   | Waste Disposal                  | \$ 601,445     | \$ 600,000     | \$ 633,292     | \$ 646,000     |
| 01-131-400-60380                   | Waste Collection                | \$ 442,418     | \$ 500,000     | \$ 500,842     | \$ 512,000     |
| 01-131-400-60381                   | White Goods Collection          | \$ 3,220       | \$ 4,000       | \$ 3,847       | \$ 3,500       |
| 01-131-400-60382                   | Yard Waste Collection           | \$ 54,401      | \$ 50,000      | \$ 45,577      | \$ 50,000      |
| 01-131-400-60404                   | Perpetual Care Landfill         | \$ 81,575      | \$ 80,154      | \$ 80,154      | \$ 60,000      |
| TOTAL OPERATING EXPENDITURES:      |                                 | \$ 1,183,562   | \$ 1,243,166   | \$ 1,268,442   | \$ 1,280,276   |
|                                    |                                 |                |                |                |                |
| NET OPERATING REVENUES (EXPENSES): |                                 | \$ (1,183,562) | \$ (1,243,166) | \$ (1,268,442) | \$ (1,280,276) |
|                                    |                                 |                |                |                |                |
| CONTRIBUTIONS TO (FROM) RESERVES:  |                                 |                |                |                |                |
| 03-131-032-41700                   | Trans. from Res. - Working Cap. | \$ -           | \$ -           | \$ -           | \$ -           |
| 03-131-440-80100                   | Transfer to Res. - Working Cap. | \$ -           | \$ -           | \$ -           | \$ -           |
| NET CONT. TO (FROM) RESERVES:      |                                 | \$ -           | \$ -           | \$ -           | \$ -           |
|                                    |                                 |                |                |                |                |
| OPERATING SURPLUS/(DEFICIT):       |                                 | \$ (1,183,562) | \$ (1,243,166) | \$ (1,268,442) | \$ (1,280,276) |
|                                    |                                 |                |                |                |                |
| CAPITAL BUDGET                     |                                 |                |                |                |                |
| CAPITAL REVENUE:                   |                                 |                |                |                |                |
|                                    | Grants - Federal                | \$ -           | \$ -           | \$ -           | \$ -           |
|                                    | Grants - Provincial             | \$ -           | \$ -           | \$ -           | \$ -           |
| 01-131-066-41510                   | Sale of Equipment               | \$ -           | \$ -           | \$ -           | \$ -           |
| 03-131-032-41710                   | Transfer from Res. - Capital    | \$ -           | \$ -           | \$ -           | \$ -           |
| 03-131-032-41720                   | Transfer from Res. - DC         | \$ -           | \$ -           | \$ -           | \$ -           |
| TOTAL CAPITAL REVENUE:             |                                 | \$ -           | \$ -           | \$ -           | \$ -           |
| CAPITAL EXPENDITURES:              |                                 |                |                |                |                |
|                                    | From Capital Schedule           | \$ -           | \$ -           | \$ -           | \$ -           |
| TOTAL CAPITAL EXPENDITURES:        |                                 | \$ -           | \$ -           | \$ -           | \$ -           |
| CONTRIBUTIONS TO RESERVES:         |                                 |                |                |                |                |
| 03-131-440-80300                   | Transfer to Res. - Capital      | \$ -           | \$ -           | \$ -           | \$ -           |
| CONTRIBUTIONS TO RESERVES          |                                 | \$ -           | \$ -           | \$ -           | \$ -           |
| REPAYMENT OF LONG-TERM DEBT:       |                                 |                |                |                |                |
|                                    | Repayment of LTD                | \$ -           | \$ -           | \$ -           | \$ -           |
| REPAYMENT OF LONG-TERM DEBT:       |                                 | \$ -           | \$ -           | \$ -           | \$ -           |
| NET CAPITAL EXPENDITURES:          |                                 | \$ -           | \$ -           | \$ -           | \$ -           |
|                                    |                                 |                |                |                |                |
| DEPARTMENTAL SURPLUS/(DEFICIT):    |                                 | \$ (1,183,562) | \$ (1,243,166) | \$ (1,268,442) | \$ (1,280,276) |

| CEMETERY                           |                                  |              |             |              |             |
|------------------------------------|----------------------------------|--------------|-------------|--------------|-------------|
| Account Number                     |                                  | 2015 Actuals | 2016 Budget | 2016 Actuals | 2017 Budget |
| OPERATING BUDGET                   |                                  |              |             |              |             |
| OPERATING REVENUE:                 |                                  |              |             |              |             |
| 01-151-064-41185                   | Burial Permit                    | \$ 2,987     | \$ 3,525    | \$ 3,637     | \$ 3,525    |
| 01-151-064-41186                   | Tent Rentals                     | \$ -         | \$ 209      | \$ 300       | \$ 300      |
| 01-151-066-41270                   | Misc. Revenue                    | \$ -         | \$ -        | \$ 265       |             |
| 01-151-066-41801                   | Interment                        | \$ 42,900    | \$ 41,400   | \$ 56,064    | \$ 45,000   |
| 01-151-066-41802                   | Sale of Plots (net)              | \$ 2,750     | \$ 3,500    | \$ 23,370    | \$ 3,500    |
| 01-151-066-41803                   | Interment Transfer fees          | \$ 400       | \$ 400      | \$ -         | \$ 400      |
| 01-151-066-41804                   | Marker Locates & Inspections     | \$ 3,750     | \$ 3,400    | \$ 3,850     | \$ 3,000    |
| 01-151-032-41712                   | Contribution from Perpetual      | \$ 8,215     | \$ 6,000    | \$ -         | \$ 10,000   |
| TOTAL OPERATING REVENUE:           |                                  | \$ 61,002    | \$ 58,434   | \$ 87,486    | \$ 65,725   |
| OPERATING EXPENDITURES:            |                                  |              |             |              |             |
| 01-151-072-60102                   | Salaries - Full Time             | \$ 37,811    | \$ 51,072   | \$ 31,354    | \$ 49,655   |
| 01-151-072-60103                   | Salaries - Overtime              | \$ 4,152     | \$ 7,284    | \$ 5,086     | \$ 7,130    |
| 01-151-145-60104                   | Salaries - Part Time             | \$ -         | \$ -        |              |             |
| 01-151-072-60120                   | Contracts                        | \$ 47,439    | \$ 46,000   | \$ 40,362    | \$ 46,000   |
| 01-151-072-60121                   | Grave Openings                   | \$ 1,645     | \$ 3,900    | \$ 9,793     | \$ 4,000    |
| 01-151-099-60303                   | Postage Supplies                 | \$ -         | \$ -        |              |             |
| 01-151-099-60306                   | Advertising                      | \$ -         | \$ 600      | \$ 86        | \$ 500      |
| 01-151-099-60309                   | Computer Maintenance             | \$ 1,944     | \$ 2,000    | \$ 3,970     | \$ 2,000    |
| 01-151-099-60312                   | General Insurance                | \$ 3,000     | \$ 86       | \$ 86        | \$ 81       |
| 01-151-099-60314                   | Utilities                        | \$ 1,439     | \$ 1,500    | \$ 1,288     | \$ 1,500    |
| 01-151-099-60316                   | Equipment Repair                 | \$ 150       | \$ 1,000    | \$ 24        | \$ 500      |
| 01-151-099-60317                   | Misc                             | \$ 15        | \$ 500      | \$ -         | \$ 500      |
| 01-151-099-60319                   | Professional Services            | \$ -         | \$ 500      | \$ -         |             |
| 01-151-099-60320                   | Membership & subscription        | \$ 1,154     | \$ 1,200    | \$ 1,302     | \$ 1,300    |
| 01-151-099-60337                   | Grounds Mtce(topsoil, sod, etc.) | \$ 3,022     | \$ 10,000   | \$ 3,475     | \$ 5,000    |
| 01-151-099-60364                   | Headstone Mtce                   | \$ 9,959     | \$ 15,000   | \$ 10,031    | \$ 10,000   |
| 01-151-128-60426                   | Tree Brushing & Trimming         | \$ 9,119     | \$ 10,000   | \$ 9,710     | \$ 10,000   |
| 01-151-380-60137                   | Administration                   | \$ -         | \$ -        |              |             |
| TOTAL OPERATING EXPENDITURES:      |                                  | \$ 120,849   | \$ 150,642  | \$ 116,568   | \$ 138,166  |
|                                    |                                  |              |             |              |             |
| NET OPERATING REVENUES (EXPENSES): |                                  | \$ (59,847)  | \$ (92,208) | \$ (29,083)  | \$ (72,441) |
|                                    |                                  |              |             |              |             |
| CONTRIBUTIONS TO (FROM) RESERVES:  |                                  |              |             |              |             |
| 03-151-032-41700                   | Trans. from Res. - Working Cap.  | \$ -         | \$ -        | \$ -         | \$ -        |
| 03-151-440-80100                   | Transfer to Res. - Working Cap.  | \$ -         | \$ -        | \$ -         | \$ -        |
| NET CONT. TO (FROM) RESERVES:      |                                  | \$ -         | \$ -        | \$ -         | \$ -        |
|                                    |                                  |              |             |              |             |
| OPERATING SURPLUS/(DEFICIT):       |                                  | \$ (59,847)  | \$ (92,208) | \$ (29,083)  | \$ (72,441) |
|                                    |                                  |              |             |              |             |
| CAPITAL BUDGET                     |                                  |              |             |              |             |
| CAPITAL REVENUE:                   |                                  |              |             |              |             |
|                                    | Grants - Federal                 | \$ -         | \$ -        | \$ -         | \$ -        |
|                                    | Grants - Provincial              | \$ -         | \$ -        | \$ -         | \$ -        |
| 01-151-066-41510                   | Sale of Equipment                | \$ -         | \$ -        | \$ -         | \$ -        |
| 03-151-032-41710                   | Transfer from Res. - Capital     | \$ -         | \$ -        | \$ -         | \$ -        |
| 03-151-032-41720                   | Transfer from Res. - DC          | \$ -         | \$ -        | \$ -         | \$ -        |
| TOTAL CAPITAL REVENUE:             |                                  | \$ -         | \$ -        | \$ -         | \$ -        |
| CAPITAL EXPENDITURES:              |                                  |              |             |              |             |
|                                    | From Capital Schedule            | \$ -         | \$ -        | \$ -         | \$ 5,000    |
| TOTAL CAPITAL EXPENDITURES:        |                                  | \$ -         | \$ -        | \$ -         | \$ 5,000    |
| CONTRIBUTIONS TO RESERVES:         |                                  |              |             |              |             |
| 03-151-440-80300                   | Transfer to Res. - Capital       | \$ -         | \$ -        | \$ -         | \$ -        |
| CONTRIBUTIONS TO RESERVES          |                                  | \$ -         | \$ -        | \$ -         | \$ -        |
| REPAYMENT OF LONG-TERM DEBT:       |                                  |              |             |              |             |
|                                    | Repayment of LTD                 | \$ -         | \$ -        | \$ -         | \$ -        |
| REPAYMENT OF LONG-TERM DEBT:       |                                  | \$ -         | \$ -        | \$ -         | \$ -        |
| NET CAPITAL EXPENDITURES:          |                                  | \$ -         | \$ -        | \$ -         | \$ (5,000)  |
|                                    |                                  |              |             |              |             |
| DEPARTMENTAL SURPLUS/(DEFICIT):    |                                  | \$ (59,847)  | \$ (92,208) | \$ (29,083)  | \$ (77,441) |



| ARENA                              |                                 |              |              |              |              |
|------------------------------------|---------------------------------|--------------|--------------|--------------|--------------|
| Account Number                     |                                 | 2015 Actuals | 2016 Budget  | 2016 Actuals | 2017 Budget  |
| OPERATING BUDGET                   |                                 |              |              |              |              |
| OPERATING REVENUE:                 |                                 |              |              |              |              |
| 01-170-058-40511                   | Federal Grants                  | \$ -         | \$ -         | \$ 4,730     | \$ -         |
| 01-170-060-40601                   | Ice Rentals                     | \$ 249,041   | \$ 255,000   | \$ 263,639   | \$ 260,000   |
| 01-170-060-40602                   | Hall Rentals                    | \$ 9,277     | \$ 9,500     | \$ 5,881     | \$ 9,500     |
| 01-170-060-40611                   | Floor Rentals                   | \$ -         | \$ 5,000     | \$ 2,239     | \$ 4,500     |
| 01-170-060-40616                   | Public Skating                  | \$ 4,155     | \$ 4,000     | \$ 4,474     | \$ 4,000     |
| 01-170-060-40617                   | Canteen Rent                    | \$ 1,705     | \$ 2,000     | \$ 1,947     | \$ 2,000     |
| 01-170-060-40620                   | Vending / ATM Machines          | \$ 2,412     | \$ 2,500     | \$ 2,608     | \$ 2,500     |
| 01-170-060-40621                   | Sign Rental                     | \$ 10,478    | \$ 10,000    | \$ 14,014    | \$ 13,000    |
| 01-170-060-40627                   | Skate Shop Rental               | \$ -         | \$ -         | \$ -         | \$ 500       |
| 01-170-066-41310                   | Penalties & Interest            | \$ 940       | \$ 800       | \$ 1,448     | \$ 1,000     |
| TOTAL OPERATING REVENUE:           |                                 | \$ 278,009   | \$ 288,800   | \$ 300,981   | \$ 297,000   |
| OPERATING EXPENDITURES:            |                                 |              |              |              |              |
| 01-170-072-60102                   | Salaries - Full Time            | \$ 160,749   | \$ 170,866   | \$ 157,525   | \$ 193,993   |
| 01-170-072-60103                   | Salaries - Over Time            | \$ 1,497     | \$ 1,470     | \$ 297       | \$ 1,492     |
| 01-170-072-60104                   | Salaries - Part-time            | \$ 89,641    | \$ 109,680   | \$ 116,182   | \$ 122,850   |
| 01-170-072-60105                   | Salaries- Seasonal              | \$ 32,194    | \$ 26,460    | \$ 30,580    | \$ 27,915    |
| 01-170-072-60114                   | Committee Honorarium            | \$ 4,400     | \$ 3,000     | \$ 1,500     | \$ 3,600     |
| 01-170-072-60115                   | Vehicle Expense                 | \$ 142       | \$ 72        | \$ -         | \$ 72        |
| 01-170-072-60202                   | Benefits-EI                     | \$ 9,995     | \$ 6,967     | \$ 11,683    | \$ 6,629     |
| 01-170-072-60204                   | Benefits-CPP                    | \$ 16,007    | \$ 12,499    | \$ 18,895    | \$ 12,846    |
| 01-170-072-60206                   | Benefits-EHT                    | \$ 12,151    | \$ 13,743    | \$ 13,332    | \$ 15,055    |
| 01-170-072-60208                   | Benefits-OMERS                  | \$ 35,344    | \$ 32,980    | \$ 30,935    | \$ 48,652    |
| 01-170-072-60212                   | Benefits-Health Coverage        | \$ 40,808    | \$ 43,598    | \$ 41,657    | \$ 58,727    |
| 01-170-072-60214                   | Benefits-WSIB                   | \$ 17,095    | \$ 19,966    | \$ 18,855    | \$ 22,964    |
| 01-170-072-60216                   | Benefits-Uniforms               | \$ 5,249     | \$ 5,400     | \$ 6,488     | \$ 6,000     |
| 01-170-072-60220                   | Meal Allowance                  | \$ 208       | \$ 800       | \$ 52        | \$ 312       |
| 01-170-072-60222                   | Benefits - Eyeglasses           | \$ 675       | \$ 1,140     | \$ 1,776     | \$ 1,200     |
| 01-170-072-60223                   | Benefits - Ortho                | \$ -         | \$ 2,000     | \$ -         | \$ 2,000     |
| 01-170-098-60254                   | Training & Development          | \$ 2,653     | \$ 4,000     | \$ 188       | \$ 4,000     |
| 01-170-099-60301                   | Office Supplies                 | \$ 2,622     | \$ 3,000     | \$ 2,139     | \$ 3,000     |
| 01-170-099-60302                   | Computer Supplies               | \$ 873       | \$ 750       | \$ -         | \$ 750       |
| 01-170-099-60306                   | Advertising                     | \$ 2,209     | \$ 1,800     | \$ 1,365     | \$ 1,800     |
| 01-170-099-60312                   | General Insurance               | \$ 27,000    | \$ 57,003    | \$ 57,003    | \$ 53,868    |
| 01-170-099-60314                   | Utilities                       | \$ 150,698   | \$ 149,000   | \$ 167,450   | \$ 169,000   |
| 01-170-099-60315                   | Facility Maintenance            | \$ 52,114    | \$ 50,000    | \$ 42,156    | \$ 50,500    |
| 01-170-099-60316                   | Equipment Repair                | \$ 20,310    | \$ 20,000    | \$ 23,874    | \$ 21,500    |
| 01-170-099-60317                   | Miscellaneous                   | \$ -         | \$ 150       | \$ 175       | \$ 150       |
| 01-170-099-60318                   | Equipment Rental                | \$ 513       | \$ 300       | \$ 225       | \$ 300       |
| 01-170-099-60319                   | Professional Services           | \$ -         | \$ -         | \$ 694       | \$ -         |
| 01-170-099-60320                   | Memberships and Subscriptions   | \$ 806       | \$ 1,200     | \$ 1,010     | \$ 1,200     |
| 01-170-099-60327                   | Communication                   | \$ 6,308     | \$ 5,500     | \$ 6,902     | \$ 6,200     |
| 01-170-099-60335                   | Shop Supplies                   | \$ 8,885     | \$ 7,500     | \$ 7,223     | \$ 7,500     |
| 01-170-099-60336                   | Parking Lot Repairs             | \$ -         | \$ 500       | \$ -         | \$ 500       |
| 01-170-099-60337                   | Ground Maintenance              | \$ 934       | \$ 400       | \$ 8         | \$ 400       |
| 01-170-099-60340                   | Fuel and Oil                    | \$ -         | \$ 2,500     | \$ 467       | \$ 2,500     |
| 01-170-099-60345                   | Licences and Permits            | \$ 299       | \$ 100       | \$ 220       | \$ 100       |
| 01-170-099-60346                   | Bank Fees and Interest          | \$ 1,795     | \$ 1,500     | \$ 1,826     | \$ 1,500     |
| 01-170-099-60347                   | Safety Supplies                 | \$ 2,858     | \$ 3,000     | \$ 1,492     | \$ 3,000     |
| 01-170-099-60348                   | Tax & Bank Differences          | \$ 20        | \$ -         | \$ (63)      | \$ -         |
| 01-170-099-60349                   | Playground Mtce & Repair        | \$ 600       | \$ 1,000     | \$ 1,298     | \$ 2,500     |
| 01-170-099-60400                   | Mileage                         | \$ 120       | \$ -         | \$ 54        | \$ -         |
| 01-170-154-60446                   | Canteen/Vending Supplies        | \$ 711       | \$ 1,000     | \$ 836       | \$ 1,000     |
| 01-170-150-60606                   | Leamington Ice                  | \$ 10,194    | \$ 9,000     | \$ 8,945     | \$ 11,000    |
| 01-170-099-60611                   | Junior Hockey Club Support      | \$ 10,854    | \$ 11,000    | \$ 10,752    | \$ 10,000    |
| TOTAL OPERATING EXPENDITURES:      |                                 | \$ 729,533   | \$ 780,844   | \$ 785,994   | \$ 876,575   |
|                                    |                                 |              |              |              |              |
| NET OPERATING REVENUES (EXPENSES): |                                 | \$ (451,524) | \$ (492,044) | \$ (485,013) | \$ (579,575) |
|                                    |                                 |              |              |              |              |
| CONTRIBUTIONS TO (FROM) RESERVES:  |                                 |              |              |              |              |
| 03-170-032-41700                   | Trans. from Res. - Working Cap. | \$ -         | \$ -         | \$ -         | \$ -         |
| 03-170-440-80100                   | Transfer to Res. - Working Cap. | \$ -         | \$ -         | \$ -         | \$ -         |
| NET CONT. TO (FROM) RESERVES:      |                                 | \$ -         | \$ -         | \$ -         | \$ -         |
|                                    |                                 |              |              |              |              |
| OPERATING SURPLUS/(DEFICIT):       |                                 | \$ (451,524) | \$ (492,044) | \$ (485,013) | \$ (579,575) |
|                                    |                                 |              |              |              |              |

| ARENA                           |                               |              |              |              |              |
|---------------------------------|-------------------------------|--------------|--------------|--------------|--------------|
| Account Number                  |                               | 2015 Actuals | 2016 Budget  | 2016 Actuals | 2017 Budget  |
| CAPITAL BUDGET                  |                               |              |              |              |              |
| CAPITAL REVENUE:                |                               |              |              |              |              |
|                                 | Grants - Federal              | \$ -         | \$ -         | \$ -         | \$ -         |
| 01-170-058-40502                | Provincial Grants             | \$ -         | \$ -         | \$ -         | \$ 7,000     |
| 01-170-058-40521                | Donations from Public         | \$ -         | \$ -         | \$ -         | \$ 3,500     |
| 01-170-066-41424                | Long-term Debt                | \$ -         | \$ -         | \$ -         | \$ -         |
| 01-170-066-41510                | Sale of Equipment             | \$ -         | \$ -         | \$ -         | \$ 10,000    |
| 03-170-032-41710                | Transfer from Res. - Capital  | \$ -         | \$ 15,000    | \$ 15,000    | \$ 8,000     |
| 03-170-032-41720                | Transfer from Res. - DC       | \$ -         | \$ -         | \$ -         | \$ -         |
| TOTAL CAPITAL REVENUE:          |                               | \$ -         | \$ 15,000    | \$ 15,000    | \$ 28,500    |
| CAPITAL EXPENDITURES:           |                               |              |              |              |              |
|                                 | From Capital Schedule         | \$ 3,349     | \$ 120,500   | \$ 84,395    | \$ 164,000   |
| TOTAL CAPITAL EXPENDITURES:     |                               | \$ 3,349     | \$ 120,500   | \$ 84,395    | \$ 164,000   |
| CONTRIBUTIONS TO RESERVES:      |                               |              |              |              |              |
| 03-170-440-80300                | Transfer to Res. - Capital    | \$ 15,000    |              | \$ -         |              |
| CONTRIBUTIONS TO RESERVES       |                               | \$ 15,000    | \$ -         | \$ -         | \$ -         |
| REPAYMENT OF LONG-TERM DEBT:    |                               |              |              |              |              |
| 01-170-099-60387                | OILC Loan (2015) - Arena Exp. | \$ 125,000   | \$ 105,507   | \$ 105,507   | \$ 105,507   |
| REPAYMENT OF LONG-TERM DEBT:    |                               | \$ 125,000   | \$ 105,507   | \$ 105,507   | \$ 105,507   |
| NET CAPITAL EXPENDITURES:       |                               | \$ (143,349) | \$ (211,007) | \$ (174,902) | \$ (241,007) |
|                                 |                               |              |              |              |              |
| DEPARTMENTAL SURPLUS/(DEFICIT): |                               | \$ (594,873) | \$ (703,051) | \$ (659,915) | \$ (820,582) |

| PARKS                              |                                 |              |              |              |              |
|------------------------------------|---------------------------------|--------------|--------------|--------------|--------------|
| Account Number                     |                                 | 2015 Actuals | 2016 Budget  | 2016 Actuals | 2017 Budget  |
| OPERATING BUDGET                   |                                 |              |              |              |              |
| OPERATING REVENUE:                 |                                 |              |              |              |              |
| 01-171-179-40527                   | Fundraising Dinner - Mettawas   | \$ -         | \$ -         | \$ -         | \$ -         |
| 01-171-060-40610                   | Tennis Court Fees               | \$ -         | \$ -         | \$ -         | \$ -         |
| 01-171-066-40676                   | Charitable Events - Parks       | \$ 7,640     | \$ -         | \$ -         | \$ -         |
| 01-171-066-40904                   | Recovered Wages                 | \$ 1,950     | \$ -         | \$ 345       | \$ -         |
| 01-171-066-41270                   | Misc. Revenue                   | \$ -         | \$ -         | \$ -         | \$ -         |
| TOTAL OPERATING REVENUE:           |                                 | \$ 9,590     | \$ -         | \$ 345       | \$ -         |
| OPERATING EXPENDITURES:            |                                 |              |              |              |              |
| 01-171-072-60102                   | Salaries - Full Time            | \$ 125,557   | \$ 114,517   | \$ 139,280   | \$ 142,212   |
|                                    | Proposed New Hire - F/T Union   |              |              |              | \$ 12,334    |
| 01-171-072-60103                   | Salaries - Overtime             | \$ 1,255     | \$ 1,470     | \$ 860       | \$ 1,492     |
| 01-171-072-60104                   | Salaries - Part Time            | \$ 17,754    | \$ 29,368    | \$ 32,478    | \$ 38,784    |
| 01-171-072-60105                   | Salaries - Seasonal             | \$ 29,482    | \$ 64,580    | \$ 55,861    | \$ 61,271    |
| 01-171-072-60114                   | Committee Honorarium            | \$ 1,100     | \$ 3,000     | \$ 3,800     | \$ 3,600     |
| 01-171-072-60115                   | Vehicle Expense                 | \$ 72        | \$ 72        | \$ -         | \$ 72        |
| 01-171-072-60120                   | Contracts                       | \$ 19,864    | \$ 25,000    | \$ 25,883    | \$ 50,000    |
| 01-171-072-60202                   | Benefits-El                     | \$ 3,485     | \$ 7,515     | \$ 3,519     | \$ 6,886     |
| 01-171-072-60204                   | Benefits-CPP                    | \$ 5,121     | \$ 12,627    | \$ 5,263     | \$ 13,329    |
| 01-171-098-60254                   | Training & Development          | \$ 1,297     | \$ 2,500     | \$ 2,157     | \$ 2,500     |
| 01-171-099-60306                   | Advertising                     | \$ 853       | \$ 1,000     | \$ 780       | \$ 1,000     |
| 01-171-099-60312                   | General Insurance               | \$ 38,000    | \$ 81,374    | \$ 81,374    | \$ 76,898    |
| 01-171-099-60314                   | Utilities                       | \$ 2,490     | \$ 2,300     | \$ 3,151     | \$ 3,000     |
| 01-171-099-60315                   | Facility Maintenance            | \$ 20,075    | \$ 38,000    | \$ 22,249    | \$ 34,300    |
| 01-171-099-60316                   | Equipment Maintenance           | \$ 31,072    | \$ 25,000    | \$ 35,422    | \$ 30,000    |
| 01-171-099-60317                   | Miscellaneous                   | \$ 905       | \$ 100       | \$ 18        | \$ 100       |
| 01-171-099-60318                   | Equipment Rental                | \$ 6,848     | \$ 5,500     | \$ 4,478     | \$ 5,500     |
| 01-171-099-60319                   | Professional Services           | \$ -         | \$ 1,000     | \$ 757       | \$ 1,000     |
| 01-171-099-60327                   | Communication                   | \$ 238       | \$ 500       | \$ 1,097     | \$ 700       |
| 01-171-099-60335                   | Shop Supplies                   | \$ 4,614     | \$ 5,600     | \$ 4,903     | \$ 5,600     |
| 01-171-099-60336                   | Parking Lot Repairs             | \$ -         | \$ 1,000     | \$ -         | \$ 1,000     |
| 01-171-099-60337                   | Grounds Maintenance             | \$ 17,723    | \$ 20,000    | \$ 16,632    | \$ 35,000    |
| 01-171-099-60339                   | Tree Maintenance                | \$ 11,121    | \$ 10,000    | \$ 14,514    | \$ 40,000    |
| 01-171-099-60340                   | Fuel and Oil                    | \$ 19,036    | \$ 22,000    | \$ 19,563    | \$ 22,000    |
| 01-171-099-60344                   | Horticulture - Town             | \$ 15,062    | \$ 6,000     | \$ 3,134     | \$ 6,000     |
| 01-171-150-60344                   | Horticulture - Society          |              | \$ 9,000     | \$ 7,886     | \$ 10,000    |
| 01-171-099-60345                   | License and Permits             | \$ 2,260     | \$ 2,300     | \$ 2,404     | \$ 2,300     |
| 01-171-099-60349                   | Playground Mtce & Repair        | \$ 4,408     | \$ 2,000     | \$ 4,213     | \$ 10,000    |
| 01-171-099-60350                   | Trail Maintenance               | \$ 13,372    | \$ 15,000    | \$ 12,022    | \$ -         |
| 01-171-099-60365                   | Tree Planting                   | \$ -         | \$ 1,000     | \$ 1,145     | \$ 1,000     |
| 01-171-156-60370                   | Waste Disposal                  | \$ 9         | \$ -         | \$ -         | \$ -         |
| 01-171-099-60400                   | Mileage                         | \$ 899       | \$ 1,000     | \$ 323       | \$ 1,000     |
| 01-171-179-60454                   | Fundraising Dinner - Mettawas   | \$ -         | \$ -         |              |              |
| 01-171-099-60676                   | Charitable Events - Parks       | \$ 7,640     | \$ -         | \$ -         | \$ -         |
| TOTAL OPERATING EXPENDITURES:      |                                 | \$ 401,609   | \$ 510,323   | \$ 505,167   | \$ 618,878   |
|                                    |                                 |              |              |              |              |
| NET OPERATING REVENUES (EXPENSES): |                                 | \$ (392,019) | \$ (510,323) | \$ (504,822) | \$ (618,878) |
|                                    |                                 |              |              |              |              |
| CONTRIBUTIONS TO (FROM) RESERVES:  |                                 |              |              |              |              |
| 03-171-032-41700                   | Trans. from Res. - Working Cap. | \$ -         | \$ -         | \$ -         | \$ -         |
| NET CONT. TO (FROM) RESERVES:      |                                 | \$ -         | \$ -         | \$ -         | \$ -         |
|                                    |                                 |              |              |              |              |
| OPERATING SURPLUS/(DEFICIT):       |                                 | \$ (392,019) | \$ (510,323) | \$ (504,822) | \$ (618,878) |
|                                    |                                 |              |              |              |              |

| PARKS                           |                                   |              |              |              |              |
|---------------------------------|-----------------------------------|--------------|--------------|--------------|--------------|
| Account Number                  |                                   | 2015 Actuals | 2016 Budget  | 2016 Actuals | 2017 Budget  |
| CAPITAL BUDGET                  |                                   |              |              |              |              |
| CAPITAL REVENUE:                |                                   |              |              |              |              |
| 01-171-058-40502                | Provincial Grant                  | \$ -         | \$ -         |              |              |
| 01-171-058-40515                | Federal Grants                    | \$ -         |              |              |              |
| 01-171-058-40519                | Misc. Energy Rebates              | \$ 1,559     | \$ -         | \$ 2,441     |              |
| 01-171-179-40524                | Fundraising - Mettawas Park       | \$ 116,850   | \$ 114,400   | \$ 75,993    | \$ 20,000    |
| 01-171-058-40526                | User Group Contributions          | \$ -         | \$ 10,000    | \$ 24,000    |              |
| 01-171-066-41412                | ELK Interest Income               | \$ -         | \$ 106,000   |              |              |
| 01-171-066-41424                | Long-term Debt                    | \$ -         | \$ -         |              |              |
| 01-171-066-41510                | Sale of Equipment                 | \$ -         | \$ -         |              |              |
| 03-171-032-41710                | Transfer from Res. - Lifecycle    |              |              |              | \$ 60,000    |
| 03-171-032-41710                | Transfer from Res. - Capital      | \$ 254,610   | \$ 767,312   | \$ 391,365   | \$ 215,750   |
| 03-171-032-41710                | Transfer from Res. - Fleet        |              |              |              | \$ 145,000   |
| 03-171-032-41720                | Transfer from Res. - DC           | \$ -         | \$ 201,560   | \$ 198,313   | \$ 76,500    |
| TOTAL CAPITAL REVENUE:          |                                   | \$ 373,019   | \$ 1,199,272 | \$ 692,112   | \$ 517,250   |
| CAPITAL EXPENDITURES:           |                                   |              |              |              |              |
|                                 | From Capital Schedule             | \$ 353,513   | \$ 1,319,750 | \$ 792,273   | \$ 554,750   |
| TOTAL CAPITAL EXPENDITURES:     |                                   | \$ 353,513   | \$ 1,319,750 | \$ 792,273   | \$ 554,750   |
| CONTRIBUTIONS TO RESERVES:      |                                   |              |              |              |              |
| 03-171-440-80300                | Transfer to Res. - Fleet          | \$ 50,000    | \$ 50,000    | \$ 50,000    | \$ 50,000    |
| 03-171-440-80300                | Transfer to Res - Lifecycle Parks |              |              |              | \$ 110,000   |
| 03-171-440-80300                | Transfer to Res. - Capital        | \$ -         | \$ -         | \$ 15,000    | \$ 3,542     |
| 03-171-440-80300                | Transfer to Res. - Mettawas Park  | \$ 116,850   | \$ -         |              |              |
| CONTRIBUTIONS TO RESERVES       |                                   | \$ 166,850   | \$ 50,000    | \$ 65,000    | \$ 163,542   |
| REPAYMENT OF LONG-TERM DEBT:    |                                   |              |              |              |              |
|                                 | Repayment of LTD                  | \$ -         | \$ -         | \$ -         | \$ -         |
| REPAYMENT OF LONG-TERM DEBT:    |                                   | \$ -         | \$ -         | \$ -         | \$ -         |
| NET CAPITAL EXPENDITURES:       |                                   | \$ (147,345) | \$ (170,478) | \$ (165,161) | \$ (201,042) |
|                                 |                                   |              |              |              |              |
| DEPARTMENTAL SURPLUS/(DEFICIT): |                                   | \$ (539,364) | \$ (680,801) | \$ (669,984) | \$ (819,920) |

| FACILITIES                         |                                      |              |              |              |              |
|------------------------------------|--------------------------------------|--------------|--------------|--------------|--------------|
| Account Number                     |                                      | 2015 Actuals | 2016 Budget  | 2016 Actuals | 2017 Budget  |
| OPERATING BUDGET                   |                                      |              |              |              |              |
| OPERATING REVENUE:                 |                                      |              |              |              |              |
| 01-171-061-40652                   | Rent - Lakeside Pavilion             | \$ 24,171    | \$ 30,000    | \$ 22,398    | \$ 25,000    |
| 01-171-159-40608                   | Rent - Lions Hall                    | \$ -         | \$ -         | \$ -         |              |
| 01-171-159-40609                   | Lions Hall - Utility Recovery        | \$ 1,545     | \$ 1,545     | \$ 1,545     | \$ 1,545     |
| 01-171-061-40654                   | Rent - Youth & Family                | \$ 29,076    | \$ 29,076    | \$ 29,076    | \$ 29,076    |
| 01-171-061-40658                   | Rent - Carnegie (BIA)                | \$ 5,665     | \$ 5,665     | \$ 5,778     | \$ 5,894     |
| 01-171-172-40657                   | Rent - Unico Comm. Centre            | \$ 5,521     | \$ 10,000    | \$ 6,771     | \$ 7,500     |
| 01-171-061-40651                   | Rent - Mad Science (122 Fox)         | \$ -         | \$ -         | \$ 6,400     | \$ 19,200    |
| 01-171-061-40650                   | Rent - Ruthven Day Care              | \$ 10,200    | \$ 10,200    | \$ 10,200    | \$ 10,200    |
| 01-171-061-40607                   | Rent - Ridgeview Park Hall           | \$ 1,954     | \$ 1,500     | \$ 1,867     | \$ 2,000     |
| 01-171-176-40665                   | Green Fees - Ridgeview               | \$ 4,636     | \$ 5,000     | \$ 4,552     | \$ 5,000     |
| 01-171-061-40618                   | Rent - Baseball Canteen              | \$ 708       | \$ 1,000     | \$ 885       | \$ 1,000     |
| 01-171-177-40666                   | Green Fees - King. Soccer / Baseball | \$ 20,733    | \$ 22,000    | \$ 22,540    | \$ 22,000    |
| 01-171-061-40653                   | Rent - 94 Division St S              | \$ 8,400     | \$ -         | \$ 4,000     | \$ -         |
| 01-171-061-40662                   | Rent - King's Landing                | \$ 10,800    | \$ -         | \$ -         | \$ -         |
| 01-171-061-40664                   | Rent - Kingsville Taxi               | \$ 6,000     | \$ 6,000     | \$ 6,000     | \$ 6,000     |
| TOTAL OPERATING REVENUE:           |                                      | \$ 129,408   | \$ 121,986   | \$ 122,012   | \$ 134,415   |
| OPERATING EXPENDITURES:            |                                      |              |              |              |              |
| see appendix E                     | Lakeside Pavilion                    | \$ 64,289    | \$ 62,100    | \$ 62,329    | \$ 62,770    |
| see appendix E                     | Lion's Hall                          | \$ 19,697    | \$ 21,550    | \$ 16,817    | \$ 16,350    |
| see appendix E                     | Carnegie Building                    | \$ 11,419    | \$ 11,900    | \$ 13,812    | \$ 12,950    |
| see appendix E                     | Unico Centre                         | \$ 17,949    | \$ 17,950    | \$ 15,804    | \$ 15,400    |
| see appendix E                     | Cottam Library / Day Care            | \$ 3,949     | \$ 4,800     | \$ 6,857     | \$ 1,500     |
| see appendix E                     | Ruthven Library / Day Care           | \$ 719       | \$ 1,350     | \$ 252       | \$ 1,000     |
| see appendix E                     | Kingsville Library                   | \$ 4,450     | \$ 3,700     | \$ 13,669    | \$ 5,800     |
| see appendix E                     | Ridgeview Hall / Park                | \$ 45,215    | \$ 42,300    | \$ 38,986    | \$ 44,750    |
| see appendix E                     | Kingsville Soccer / Baseball         | \$ 44,790    | \$ 42,100    | \$ 35,485    | \$ 38,700    |
| 01-171-178-60480                   | Rental Prop - 94 Division St S       | \$ 1,387     |              | \$ 2,200     | \$ -         |
| 01-171-178-60481                   | Rental Prop - King's Landing         | \$ 10,357    | \$ 3,500     | \$ 15,793    | \$ 2,000     |
| TOTAL OPERATING EXPENDITURES:      |                                      | \$ 224,221   | \$ 211,250   | \$ 222,004   | \$ 201,220   |
|                                    |                                      |              |              |              |              |
| NET OPERATING REVENUES (EXPENSES): |                                      | \$ (94,813)  | \$ (89,264)  | \$ (99,992)  | \$ (66,805)  |
|                                    |                                      |              |              |              |              |
| CONTRIBUTIONS TO (FROM) RESERVES:  |                                      |              |              |              |              |
| 03-171-032-41700                   | Trans. from Res. - Working Cap.      | \$ -         | \$ -         | \$ -         | \$ -         |
| 03-171-440-80100                   | Trans. to Res. - Working Cap.        | \$ -         | \$ -         | \$ -         |              |
| NET CONT. TO (FROM) RESERVES:      |                                      | \$ -         | \$ -         | \$ -         | \$ -         |
|                                    |                                      |              |              |              |              |
| OPERATING SURPLUS/(DEFICIT):       |                                      | \$ (94,813)  | \$ (89,264)  | \$ (99,992)  | \$ (66,805)  |
|                                    |                                      |              |              |              |              |
| CAPITAL BUDGET                     |                                      |              |              |              |              |
| CAPITAL REVENUE:                   |                                      |              |              |              |              |
| 01-171-058-40502                   | Provincial Grant                     |              |              |              |              |
| 01-171-058-40515                   | Federal Grants                       |              |              |              | \$ 181,500   |
| 01-171-058-40519                   | Misc. Energy Rebates                 |              |              |              |              |
| 01-171-058-40526                   | User Group Contributions             |              |              |              |              |
| 01-171-066-41424                   | Long-term Debt                       |              |              |              |              |
| 01-171-066-41510                   | Sale of Equipment                    |              |              |              |              |
| 03-171-032-41710                   | Transfer from Res. - Lifecycle       |              |              |              | \$ 6,000     |
| 03-171-032-41710                   | Transfer from Res. - Capital         |              |              |              | \$ 478,500   |
| 03-171-032-41720                   | Transfer from Res. - DC              |              |              |              |              |
| TOTAL CAPITAL REVENUE:             |                                      | \$ -         | \$ -         | \$ -         | \$ 666,000   |
| CAPITAL EXPENDITURES:              |                                      |              |              |              |              |
|                                    | From Capital Schedule                |              |              |              | \$ 668,000   |
| TOTAL CAPITAL EXPENDITURES:        |                                      | \$ -         | \$ -         | \$ -         | \$ 668,000   |
| CONTRIBUTIONS TO RESERVES:         |                                      |              |              |              |              |
| 03-171-440-80300                   | Transfer to Res. - Capital           | \$ -         | \$ -         |              |              |
| 03-171-440-80300                   | Transfer to Res - Lifecycle HVAC/R   | \$ -         | \$ 150,000   | \$ 150,000   | \$ 170,000   |
| 03-171-440-80100                   | Transfer to Res. - Lifecycle         | \$ -         | \$ -         | \$ -         | \$ 50,000    |
| 03-171-440-80300                   | Transfer to Res. - Mettawas Park     |              | \$ -         |              |              |
| CONTRIBUTIONS TO RESERVES          |                                      | \$ -         | \$ 150,000   | \$ 150,000   | \$ 220,000   |
| REPAYMENT OF LONG-TERM DEBT:       |                                      |              |              |              |              |
|                                    | Repayment of LTD                     | \$ -         | \$ -         | \$ -         | \$ -         |
| REPAYMENT OF LONG-TERM DEBT:       |                                      | \$ -         | \$ -         | \$ -         | \$ -         |
| NET CAPITAL EXPENDITURES:          |                                      | \$ -         | \$ (150,000) | \$ (150,000) | \$ (222,000) |
|                                    |                                      |              |              |              |              |
| DEPARTMENTAL SURPLUS/(DEFICIT):    |                                      | \$ (94,813)  | \$ (239,264) | \$ (249,992) | \$ (288,805) |



| FANTASY OF LIGHTS                  |                                    |              |             |              |             |
|------------------------------------|------------------------------------|--------------|-------------|--------------|-------------|
| Account Number                     |                                    | 2015 Actuals | 2016 Budget | 2016 Actuals | 2017 Budget |
| OPERATING BUDGET                   |                                    |              |             |              |             |
| OPERATING REVENUE:                 |                                    |              |             |              |             |
| 01-172-066-40521                   | Donations                          | \$ 248       | \$ 5,000    | \$ 1,575     | \$ 5,000    |
| 01-172-066-40639                   | Kingsville Fantasy Express         | \$ 1,958     | \$ 2,500    | \$ 1,269     | \$ 2,500    |
| 01-172-066-40640                   | Dinner With Santa                  | \$ 1,395     | \$ 2,000    | \$ 1,451     | \$ 2,000    |
| 01-172-066-40641                   | Memorial Trees                     | \$ -         | \$ -        | \$ -         |             |
| 01-172-066-40642                   | Food Sales                         | \$ -         | \$ -        | \$ -         |             |
| 01-172-066-40643                   | Sip and Shop                       | \$ 595       | \$ 1,000    | \$ 894       | \$ 1,000    |
| 01-172-066-40644                   | Special Events                     | \$ -         | \$ 1,000    | \$ -         | \$ 1,000    |
| 01-172-066-40645                   | Maintenance Program                | \$ -         | \$ 2,500    | \$ -         | \$ 2,500    |
| 01-172-066-40646                   | New Year's Eve                     | \$ -         | \$ -        | \$ -         |             |
| 01-172-060-40647                   | Senior's Activity                  | \$ -         | \$ -        | \$ -         |             |
| 01-172-060-40606                   | Miscellaneous                      | \$ -         | \$ -        | \$ -         |             |
| TOTAL OPERATING REVENUE:           |                                    | \$ 4,196     | \$ 14,000   | \$ 5,189     | \$ 14,000   |
| OPERATING EXPENDITURES:            |                                    |              |             |              |             |
| 01-172-099-60301                   | Office Supplies                    | \$ -         | \$ -        | \$ -         |             |
| 01-172-099-60306                   | Advertising                        | \$ 3,784     | \$ 4,000    | \$ 3,655     | \$ 4,400    |
| 01-172-099-60315                   | Maintenance                        | \$ 4,069     | \$ 4,500    | \$ 7,811     | \$ 6,000    |
| 01-172-099-60316                   | Equipment Repair                   | \$ 155       | \$ 200      | \$ 985       | \$ 500      |
| 01-172-099-60317                   | Miscellaneous                      | \$ -         | \$ -        | \$ -         |             |
| 01-172-099-60320                   | Memberships & Subscriptions        | \$ -         | \$ -        | \$ -         |             |
| 01-172-158-60621                   | Fireworks                          | \$ -         | \$ 2,800    | \$ 5,043     | \$ 3,000    |
| 01-172-099-60622                   | Parade                             | \$ 5,000     | \$ 10,000   | \$ 10,150    | \$ 10,000   |
| 01-172-099-60623                   | Dinner With Santa                  | \$ -         | \$ 100      | \$ 300       | \$ 50       |
| 01-172-099-60624                   | Craft Show                         | \$ -         | \$ -        | \$ 75        |             |
| 01-172-099-60625                   | Food / Sundry Expenses             | \$ 331       | \$ 500      | \$ 768       | \$ 300      |
| 01-172-099-60631                   | Special Events (Kingsville Fantasy | \$ -         | \$ -        | \$ -         |             |
| 01-172-099-60632                   | Senior's Activity                  | \$ -         | \$ -        | \$ -         |             |
| 01-172-099-60633                   | New Year's Eve                     | \$ -         | \$ -        | \$ -         |             |
| 01-172-099-60634                   | Children's Activity                | \$ 160       | \$ 200      | \$ 861       | \$ 400      |
| TOTAL OPERATING EXPENDITURES:      |                                    | \$ 13,498    | \$ 22,300   | \$ 29,648    | \$ 24,650   |
|                                    |                                    |              |             |              |             |
| NET OPERATING REVENUES (EXPENSES): |                                    | \$ (9,302)   | \$ (8,300)  | \$ (24,459)  | \$ (10,650) |
|                                    |                                    |              |             |              |             |
| CONTRIBUTIONS TO (FROM) RESERVES:  |                                    |              |             |              |             |
|                                    | Surplus/Deficit                    | \$ -         | \$ -        | \$ -         | \$ -        |
| 03-172-032-41700                   | Trans. from Res. - Working Cap.    | \$ -         | \$ -        | \$ -         | \$ (2,000)  |
| 03-172-440-80100                   | Transfer to Res. - Working Cap.    | \$ 2,000     | \$ -        |              | \$ -        |
| NET CONT. TO (FROM) RESERVES:      |                                    | \$ 2,000     | \$ -        | \$ -         | \$ (2,000)  |
|                                    |                                    |              |             |              |             |
| OPERATING SURPLUS/(DEFICIT):       |                                    | \$ (11,302)  | \$ (8,300)  | \$ (24,459)  | \$ (8,650)  |
| CAPITAL BUDGET                     |                                    |              |             |              |             |
| CAPITAL REVENUE:                   |                                    |              |             |              |             |
|                                    | Provincial Grant                   | \$ -         | \$ -        | \$ -         | \$ -        |
|                                    | Federal Grants                     | \$ -         | \$ -        | \$ -         | \$ -        |
| 01-172-058-40521                   | Donations (Capital)                | \$ -         | \$ -        | \$ -         | \$ -        |
| 01-172-066-41510                   | Sale of Equipment                  | \$ -         | \$ -        | \$ -         | \$ -        |
| 03-172-032-41710                   | Transfer from Res. - Capital       | \$ -         | \$ -        | \$ -         | \$ -        |
| 03-172-032-41720                   | Transfer from Res. - DC            | \$ -         | \$ -        | \$ -         | \$ -        |
| TOTAL CAPITAL REVENUE:             |                                    | \$ -         | \$ -        | \$ -         | \$ -        |
| CAPITAL EXPENDITURES:              |                                    |              |             |              |             |
|                                    | From Capital Schedule              | \$ -         | \$ -        | \$ -         | \$ 20,000   |
| TOTAL CAPITAL EXPENDITURES:        |                                    | \$ -         | \$ -        | \$ -         | \$ 20,000   |
| CONTRIBUTIONS TO RESERVES:         |                                    |              |             |              |             |
| 03-172-440-80300                   | Transfer to Res. - Capital         | \$ -         | \$ -        | \$ -         | \$ -        |
| CONTRIBUTIONS TO RESERVES          |                                    | \$ -         | \$ -        | \$ -         | \$ -        |
| REPAYMENT OF LONG-TERM DEBT:       |                                    |              |             |              |             |
|                                    | Repayment of LTD                   | \$ -         | \$ -        | \$ -         | \$ -        |
| REPAYMENT OF LONG-TERM DEBT:       |                                    | \$ -         | \$ -        | \$ -         | \$ -        |
| NET CAPITAL EXPENDITURES:          |                                    | \$ -         | \$ -        | \$ -         | \$ (20,000) |
| DEPARTMENTAL SURPLUS/(DEFICIT):    |                                    |              |             |              |             |
|                                    |                                    | \$ (11,302)  | \$ (8,300)  | \$ (24,459)  | \$ (28,650) |

| MARINA                             |                                 |              |             |              |             |
|------------------------------------|---------------------------------|--------------|-------------|--------------|-------------|
| Account Number                     |                                 | 2015 Actuals | 2016 Budget | 2016 Actuals | 2017 Budget |
| OPERATING BUDGET                   |                                 |              |             |              |             |
| OPERATING REVENUE:                 |                                 |              |             |              |             |
| 01-173-060-40615                   | Boat Dockage                    | \$ 46,517    | \$ 46,520   | \$ 41,956    | \$ 43,000   |
| 01-173-060-40624                   | Boat Ramp                       | \$ 10,544    | \$ 10,000   | \$ 17,945    | \$ 12,000   |
| 01-173-060-40638                   | Fuel Sales                      | \$ 56,868    | \$ 57,000   | \$ 46,012    | \$ 57,000   |
| 01-173-066-41270                   | Misc Revenue                    | \$ 4         | \$ -        | \$ -         |             |
| TOTAL OPERATING REVENUE:           |                                 | \$ 113,933   | \$ 113,520  | \$ 105,913   | \$ 112,000  |
| OPERATING EXPENDITURES:            |                                 |              |             |              |             |
| 01-173-072-60102                   | Salaries - Full Time            | \$ 18,229    | \$ 18,879   | \$ 18,407    | \$ 19,156   |
| 01-173-072-60104                   | Salaries - Part Time            | \$ 9,536     | \$ 13,471   | \$ 9,600     | \$ 13,972   |
| 01-173-072-60105                   | Salaries - Seasonal             | \$ 10,697    | \$ 26,460   | \$ 8,455     | \$ 27,915   |
| 01-173-072-60114                   | Committee Honourarium           | \$ 200       | \$ 1,200    | \$ -         | \$ 600      |
| 01-173-072-60202                   | Benefits-EI                     | \$ 205       | \$ 1,419    | \$ 201       | \$ 1,280    |
| 01-173-072-60204                   | Benefits-CPP                    | \$ 388       | \$ 2,384    | \$ 382       | \$ 2,094    |
| 01-173-072-60206                   | Benefits-EHT                    | \$ -         |             |              |             |
| 01-173-072-60208                   | Benefits-OMERS                  | \$ -         |             |              |             |
| 01-173-072-60214                   | Benefits-WSB                    | \$ -         |             |              |             |
| 01-173-099-60301                   | Office Supplies                 | \$ -         | \$ 250      | \$ 35        |             |
| 01-173-099-60306                   | Advertising                     | \$ -         | \$ 500      | \$ -         |             |
| 01-173-099-60314                   | Utilities                       | \$ 6,351     | \$ 5,600    | \$ 7,477     | \$ 7,000    |
| 01-173-099-60315                   | Facility Maintenance            | \$ 12,852    | \$ 7,500    | \$ 6,889     | \$ 7,500    |
| 01-173-099-60316                   | Equipment Repair                | \$ -         | \$ -        |              |             |
| 01-173-099-60317                   | Misc.                           | \$ -         | \$ -        |              |             |
| 01-173-099-60318                   | Equipment Rental                | \$ 810       | \$ 1,000    | \$ 675       | \$ 1,000    |
| 01-173-099-60319                   | Professional Services           | \$ -         | \$ 500      | \$ -         | \$ 500      |
| 01-173-099-60320                   | Membership & Subscription       | \$ 525       | \$ 525      | \$ -         | \$ 525      |
| 01-173-099-60327                   | Communication                   | \$ 494       | \$ 500      | \$ 608       | \$ 650      |
| 01-173-099-60329                   | Rent                            | \$ -         | \$ 500      | \$ -         | \$ 500      |
| 01-173-152-60333                   | Work Boat Maintenance           | \$ 3,782     | \$ 2,000    | \$ -         | \$ 2,000    |
| 01-173-099-60335                   | Shop Supplies                   | \$ 142       | \$ 300      | \$ 204       | \$ 300      |
| 01-173-099-60337                   | Ground Maintenance              | \$ 391       | \$ 500      | \$ -         | \$ 500      |
| 01-173-099-60340                   | Fuel & Oil                      | \$ -         | \$ -        | \$ 268       |             |
| 01-173-099-60346                   | Bank Fees & Interest            | \$ 1,663     | \$ 1,500    | \$ 1,674     | \$ 1,500    |
| 01-173-152-60360                   | License and Permits             | \$ -         | \$ 100      | \$ -         | \$ 100      |
| 01-173-099-60383                   | Fuel Purchased for Re-Sale      | \$ 49,016    | \$ 48,000   | \$ 39,152    | \$ 48,000   |
| TOTAL OPERATING EXPENDITURES:      |                                 | \$ 115,281   | \$ 133,088  | \$ 94,025    | \$ 135,092  |
|                                    |                                 |              |             |              |             |
| NET OPERATING REVENUES (EXPENSES): |                                 | \$ (1,348)   | \$ (19,568) | \$ 11,888    | \$ (23,092) |
|                                    |                                 |              |             |              |             |
| CONTRIBUTIONS TO (FROM) RESERVES:  |                                 |              |             |              |             |
| 03-173-032-41700                   | Trans. from Res. - Working Cap. | \$ -         | \$ -        | \$ -         | \$ -        |
| 03-173-440-80100                   | Transfer to Res. - Working Cap. | \$ -         | \$ -        | \$ -         | \$ -        |
| NET CONT. TO (FROM) RESERVES:      |                                 | \$ -         | \$ -        | \$ -         | \$ -        |
|                                    |                                 |              |             |              |             |
| OPERATING SURPLUS/(DEFICIT):       |                                 | \$ (1,348)   | \$ (19,568) | \$ 11,888    | \$ (23,092) |
|                                    |                                 |              |             |              |             |
| CAPITAL BUDGET                     |                                 |              |             |              |             |
| CAPITAL REVENUE:                   |                                 |              |             |              |             |
|                                    | Provincial Grant                | \$ -         | \$ -        | \$ -         | \$ -        |
|                                    | Federal Grants                  | \$ -         | \$ -        | \$ -         | \$ -        |
| 01-173-066-41425                   | Amounts to be Recovered         | \$ -         | \$ 3,000    | \$ 1,019     | \$ -        |
| 01-173-066-41510                   | Sale of Equipment               | \$ -         | \$ -        | \$ -         | \$ -        |
| 03-173-032-41710                   | Transfer from Res. - Capital    | \$ -         | \$ 10,310   | \$ 10,310    | \$ -        |
| 03-173-032-41720                   | Transfer from Res. - DC         | \$ -         | \$ -        | \$ -         | \$ -        |
| TOTAL CAPITAL REVENUE:             |                                 | \$ -         | \$ 13,310   | \$ 11,329    | \$ -        |
| CAPITAL EXPENDITURES:              |                                 |              |             |              |             |
|                                    | From Capital Schedule           | \$ -         | \$ 13,310   | \$ 11,704    | \$ -        |
| TOTAL CAPITAL EXPENDITURES:        |                                 | \$ -         | \$ 13,310   | \$ 11,704    | \$ -        |
| CONTRIBUTIONS TO RESERVES:         |                                 |              |             |              |             |
| 03-173-440-80300                   | Transfer to Res. - Capital      | \$ -         | \$ -        | \$ -         | \$ -        |
| CONTRIBUTIONS TO RESERVES          |                                 | \$ -         | \$ -        | \$ -         | \$ -        |
| REPAYMENT OF LONG-TERM DEBT:       |                                 |              |             |              |             |
|                                    | Repayment of LTD                | \$ -         | \$ -        | \$ -         | \$ -        |
| REPAYMENT OF LONG-TERM DEBT:       |                                 | \$ -         | \$ -        | \$ -         | \$ -        |
| NET CAPITAL EXPENDITURES:          |                                 | \$ -         | \$ -        | \$ (376)     | \$ -        |
|                                    |                                 |              |             |              |             |
| DEPARTMENTAL SURPLUS/(DEFICIT):    |                                 | \$ (1,348)   | \$ (19,568) | \$ 11,513    | \$ (23,092) |

| MIGRATION FESTIVAL                 |                                       |              |             |              |             |
|------------------------------------|---------------------------------------|--------------|-------------|--------------|-------------|
| Account Number                     |                                       | 2015 Actuals | 2016 Budget | 2016 Actuals | 2017 Budget |
| OPERATING BUDGET                   |                                       |              |             |              |             |
| OPERATING REVENUE:                 |                                       |              |             |              |             |
| 01-174-058-40502                   | Grants (external sources)             | \$ -         | \$ 1,000    | \$ 2,030     |             |
| 01-174-058-40500                   | Grants from Town                      | \$ -         | \$ -        | \$ -         |             |
| 01-174-058-40515                   | Federal Grants (Queen's Tea)          | \$ -         | \$ -        | \$ -         |             |
| 01-174-058-40521                   | Donations from Public                 | \$ 2,150     | \$ 1,500    | \$ 2,316     | \$ 2,000    |
| 01-174-066-41270                   | Misc. Revenue/Special Projects        | \$ 632       | \$ 1,500    | \$ 679       | \$ 1,500    |
| 01-174-066-41271                   | Craft Show Admissions                 | \$ -         | \$ -        | \$ -         |             |
| 01-174-066-41272                   | Craft Vendor Fees                     | \$ 2,573     | \$ 3,000    | \$ 2,435     | \$ 3,500    |
| 01-174-066-41273                   | Children's Festival Admission         | \$ -         | \$ -        | \$ -         |             |
| 01-174-066-41278                   | Trout Pond                            | \$ -         | \$ -        | \$ -         |             |
| 01-174-066-41285                   | Fine Art & Photo. Competition Registr | \$ 470       | \$ 500      | \$ 190       | \$ 300      |
| 01-174-066-41286                   | Fine Art & Photo. Sponsorships        | \$ -         | \$ -        | \$ -         |             |
| 01-174-066-41287                   | Woodcarver's Admission                | \$ -         | \$ -        | \$ -         |             |
| 01-174-066-41296                   | Art Sale                              | \$ -         | \$ -        | \$ -         |             |
| TOTAL OPERATING REVENUE:           |                                       | \$ 5,826     | \$ 7,500    | \$ 7,649     | \$ 7,300    |
| OPERATING EXPENDITURES:            |                                       |              |             |              |             |
| 01-174-099-60301                   | Office Supplies                       | \$ -         | \$ 200      | \$ 256       |             |
| 01-174-099-60303                   | Postage                               | \$ -         | \$ -        | \$ 16        |             |
| 01-174-099-60306                   | Advertising                           | \$ 4,064     | \$ 5,000    | \$ 4,347     | \$ 5,000    |
| 01-174-099-60320                   | Membership/Subscriptions              | \$ -         | \$ -        | \$ -         |             |
| 01-174-099-60329                   | Rent - High School                    | \$ -         | \$ -        | \$ -         |             |
| 01-174-099-60608                   | Parade                                | \$ 4,150     | \$ 4,500    | \$ 4,050     | \$ 5,000    |
| 01-174-099-60820                   | Special Projects                      | \$ 548       | \$ 600      | \$ 883       | \$ 1,500    |
| 01-174-099-60821                   | Children's Activities                 | \$ 3,370     | \$ 3,500    | \$ 2,927     | \$ 3,500    |
| 01-174-099-60822                   | Committee Expenses                    | \$ -         | \$ -        | \$ -         |             |
| 01-174-099-60823                   | Trout Pond                            | \$ -         | \$ -        | \$ -         |             |
| 01-174-099-60824                   | Craft Show Supplies                   | \$ -         | \$ -        | \$ -         |             |
| 01-174-099-60828                   | Prizes/Awards/Art Show Exp            | \$ 2,157     | \$ 2,200    | \$ 1,650     | \$ 2,200    |
| 01-174-099-60829                   | Birds of Prey Show                    | \$ -         | \$ -        | \$ -         | \$ 900      |
| 01-174-099-60831                   | Pavilion Expenses                     | \$ -         | \$ -        | \$ -         |             |
| 01-174-099-60832                   | Volunteers                            | \$ -         | \$ -        | \$ -         |             |
| 01-174-099-60836                   | Queen's Tea                           | \$ -         | \$ -        | \$ -         |             |
| TOTAL OPERATING EXPENDITURES:      |                                       | \$ 14,289    | \$ 16,000   | \$ 14,128    | \$ 18,100   |
|                                    |                                       |              |             |              |             |
| NET OPERATING REVENUES (EXPENSES): |                                       | \$ (8,464)   | \$ (8,500)  | \$ (6,479)   | \$ (10,800) |
|                                    |                                       |              |             |              |             |
| CONTRIBUTIONS TO (FROM) RESERVES:  |                                       |              |             |              |             |
| 03-174-032-41700                   | Trans. from Res. - Working Cap.       | \$ (2,400)   | \$ (8,500)  | \$ (6,479)   |             |
| 03-174-440-80100                   | Transfer to Res. - Working Cap.       | \$ -         | \$ -        | \$ -         |             |
| NET CONT. TO (FROM) RESERVES:      |                                       | \$ (2,400)   | \$ (8,500)  | \$ (6,479)   | \$ -        |
|                                    |                                       |              |             |              |             |
| OPERATING SURPLUS/(DEFICIT):       |                                       | \$ (6,064)   | \$ -        | \$ 0         | \$ (10,800) |
| CAPITAL BUDGET                     |                                       |              |             |              |             |
| CAPITAL REVENUE:                   |                                       |              |             |              |             |
|                                    | Provincial Grant                      | \$ -         | \$ -        | \$ -         | \$ -        |
|                                    | Federal Grants                        | \$ -         | \$ -        | \$ -         | \$ -        |
| 01-174-066-41510                   | Sale of Equipment                     | \$ -         | \$ -        | \$ -         | \$ -        |
| 03-174-032-41710                   | Transfer from Res. - Capital          | \$ -         | \$ -        | \$ -         | \$ -        |
| 03-174-032-41720                   | Transfer from Res. - DC               | \$ -         | \$ -        | \$ -         | \$ -        |
| TOTAL CAPITAL REVENUE:             |                                       | \$ -         | \$ -        | \$ -         | \$ -        |
| CAPITAL EXPENDITURES:              |                                       |              |             |              |             |
|                                    | From Capital Schedule                 | \$ -         | \$ -        | \$ -         | \$ -        |
| TOTAL CAPITAL EXPENDITURES:        |                                       | \$ -         | \$ -        | \$ -         | \$ -        |
| CONTRIBUTIONS TO RESERVES:         |                                       |              |             |              |             |
| 03-174-440-80300                   | Transfer to Res. - Capital            | \$ -         | \$ -        | \$ -         | \$ -        |
| CONTRIBUTIONS TO RESERVES          |                                       | \$ -         | \$ -        | \$ -         | \$ -        |
| REPAYMENT OF LONG-TERM DEBT:       |                                       |              |             |              |             |
|                                    | Repayment of LTD                      | \$ -         | \$ -        | \$ -         | \$ -        |
| REPAYMENT OF LONG-TERM DEBT:       |                                       | \$ -         | \$ -        | \$ -         | \$ -        |
| NET CAPITAL EXPENDITURES:          |                                       | \$ -         | \$ -        | \$ -         | \$ -        |
|                                    |                                       |              |             |              |             |
| DEPARTMENTAL SURPLUS/(DEFICIT):    |                                       | \$ (6,064)   | \$ -        | \$ -         | \$ (10,800) |

| RECREATION PROGRAMS                |                                 |              |              |              |              |
|------------------------------------|---------------------------------|--------------|--------------|--------------|--------------|
| Account Number                     |                                 | 2015 Actuals | 2016 Budget  | 2016 Actuals | 2017 Budget  |
| OPERATING BUDGET                   |                                 |              |              |              |              |
| OPERATING REVENUE:                 |                                 |              |              |              |              |
| 01-175-066-40502                   | Provincial Grants               | \$ -         | \$ -         | \$ -         |              |
| 01-175-066-40515                   | Federal Grants                  | \$ -         | \$ -         | \$ -         | \$ 5,000     |
| 01-175-066-40521                   | Donations from Public           | \$ 500       | \$ 500       | \$ -         |              |
| 01-175-066-40524                   | Fundraising Efforts             | \$ -         | \$ -         | \$ -         |              |
| 01-175-066-40619                   | Recreation - Misc. Revenues     | \$ 3,953     | \$ 5,000     | \$ 4,644     | \$ 5,000     |
| 01-175-066-41277                   | Day Camp                        |              | \$ -         | \$ -         | \$ 2,000     |
| 01-175-066-40625                   | Recreation Programs             | \$ 3,227     | \$ 14,500    | \$ 4,382     | \$ 6,000     |
| 01-175-066-40626                   | Community Events                | \$ 6,461     | \$ 11,000    | \$ 6,025     | \$ 15,000    |
| 01-175-066-41279                   | CUBC Fundraising                | \$ 2,500     | \$ -         | \$ -         |              |
| 01-175-066-41298                   | Tournaments                     | \$ -         | \$ 1,000     | \$ -         | \$ 1,000     |
| 01-175-066-41299                   | Family Day Events               | \$ 243       | \$ 250       | \$ -         | \$ 500       |
| see appendix F                     | Rusty Blades Tournament         | \$ -         | \$ -         | \$ -         |              |
| see appendix F                     | Older Adults                    | \$ 5,009     | \$ 6,700     | \$ 1,457     | \$ 3,700     |
| see appendix F                     | Tall Ships                      | \$ 8,223     | \$ -         | \$ -         |              |
| TOTAL OPERATING REVENUE:           |                                 | \$ 30,117    | \$ 38,950    | \$ 16,508    | \$ 38,200    |
| OPERATING EXPENDITURES:            |                                 |              |              |              |              |
| 01-175-072-60102                   | Salaries - Full Time            | \$ 50,224    | \$ 52,109    | \$ 51,144    | \$ 52,865    |
| 01-175-072-60103                   | Salaries - Over Time            | \$ -         |              | \$ -         |              |
| 01-175-072-60104                   | Salaries - Part-time            | \$ 14,429    | \$ 33,752    | \$ 17,644    | \$ 24,043    |
| 01-175-072-60105                   | Salaries - Seasonal             | \$ -         |              | \$ -         |              |
| 01-175-072-60114                   | Committee Honourarium           | \$ 23,400    | \$ 33,400    | \$ 17,500    | \$ 34,000    |
| 01-175-072-60202                   | Benefits-EI                     | \$ 1,177     | \$ 1,761     | \$ 1,294     | \$ 1,291     |
| 01-175-072-60204                   | Benefits-CPP                    | \$ 2,124     | \$ 4,983     | \$ 2,495     | \$ 4,325     |
| 01-175-072-60206                   | Benefits-EHT                    | \$ 1,704     | \$ 2,363     | \$ 1,668     | \$ 2,181     |
| 01-175-072-60208                   | Benefits-OMERS                  | \$ 5,879     | \$ 7,937     | \$ 7,256     | \$ 8,063     |
| 01-175-072-60212                   | Benefits-Health Coverage        | \$ 5,516     | \$ 5,894     | \$ 5,623     | \$ 5,637     |
| 01-175-072-60214                   | Benefits-WSIB                   | \$ 2,422     | \$ 3,490     | \$ 2,399     | \$ 3,412     |
| 01-175-072-60222                   | Benefits - Eyeglasses           | \$ -         | \$ 380       | \$ 457       | \$ 800       |
| 01-175-072-60223                   | Benefits - Ortho                | \$ -         | \$ 1,000     | \$ -         | \$ 1,000     |
| 01-175-099-60254                   | Training & Development          | \$ 1,053     | \$ 2,000     | \$ 1,795     | \$ 2,000     |
| 01-175-099-60301                   | Office Supplies                 | \$ -         | \$ 300       | \$ 204       | \$ 500       |
| 01-175-099-60306                   | Advertising                     | \$ 882       | \$ 1,500     | \$ 1,020     | \$ 2,000     |
| 01-175-099-60317                   | Miscellaneous                   | \$ 17        | \$ 100       | \$ 212       | \$ 300       |
| 01-175-099-60320                   | Memberships and Subscriptions   | \$ -         | \$ -         | \$ -         |              |
| 01-175-099-60327                   | Communication                   | \$ -         | \$ -         | \$ -         |              |
| 01-175-099-60400                   | Mileage                         | \$ 538       | \$ 750       | \$ 46        | \$ 800       |
| 01-175-099-60626                   | Activity Guide                  | \$ 2,720     | \$ 2,800     | \$ 2,974     | \$ 2,500     |
| 01-175-099-60627                   | Recreation Programs             | \$ 1,189     | \$ 6,500     | \$ 7,735     | \$ 6,000     |
| 01-175-099-60628                   | Community Events                | \$ 7,765     | \$ 8,000     | \$ 8,222     | \$ 15,000    |
| 01-175-099-60629                   | In Motion Health Promotion      | \$ -         | \$ 1,000     | \$ 1,000     | \$ 1,000     |
| 01-175-099-60630                   | Fundraising Efforts             | \$ -         | \$ -         | \$ -         | \$ -         |
| 01-175-099-60677                   | March Break Camp                | \$ -         | \$ -         | \$ -         | \$ 1,000     |
| 01-175-099-60678                   | Day Camp                        | \$ -         | \$ -         | \$ -         | \$ 1,000     |
| see appendix F                     | Rusty Blades Tournament         | \$ 101       | \$ -         | \$ -         | \$ -         |
| see appendix F                     | Older Adults                    | \$ 9,672     | \$ 12,200    | \$ 6,354     | \$ 8,000     |
| see appendix F                     | Tall Ships                      | \$ 22,096    | \$ -         | \$ -         | \$ -         |
| TOTAL OPERATING EXPENDITURES:      |                                 | \$ 152,909   | \$ 182,219   | \$ 137,042   | \$ 177,717   |
|                                    |                                 |              |              |              |              |
| NET OPERATING REVENUES (EXPENSES): |                                 | \$ (122,792) | \$ (143,269) | \$ (120,534) | \$ (139,517) |
|                                    |                                 |              |              |              |              |
| CONTRIBUTIONS TO (FROM) RESERVES:  |                                 |              |              |              |              |
| 03-175-032-41700                   | Trans. from Res. - Working Cap. | \$ -         | \$ -         | \$ -         | \$ -         |
| 03-175-440-80100                   | Transfer to Res. - Working Cap. | \$ -         | \$ -         | \$ -         | \$ 3,998     |
| NET CONT. TO (FROM) RESERVES:      |                                 | \$ -         | \$ -         | \$ -         | \$ 3,998     |
|                                    |                                 |              |              |              |              |
| OPERATING SURPLUS/(DEFICIT):       |                                 | \$ (122,792) | \$ (143,269) | \$ (120,534) | \$ (143,515) |
|                                    |                                 |              |              |              |              |
| CAPITAL BUDGET                     |                                 |              |              |              |              |
| CAPITAL REVENUE:                   |                                 |              |              |              |              |
| 01-175-066-40502                   | Provincial Grant                | \$ -         | \$ -         | \$ -         | \$ -         |
| 01-175-066-40515                   | Federal Grants                  | \$ -         | \$ -         | \$ -         | \$ -         |
| 01-175-066-41510                   | Sale of Equipment               | \$ -         | \$ -         | \$ -         | \$ -         |
| 03-175-032-41710                   | Transfer from Res. - Capital    | \$ -         | \$ -         | \$ -         | \$ -         |
| 03-175-032-41720                   | Transfer from Res. - DC         | \$ -         | \$ -         | \$ -         | \$ -         |
| TOTAL CAPITAL REVENUE:             |                                 | \$ -         | \$ -         | \$ -         | \$ -         |
| CAPITAL EXPENDITURES:              |                                 |              |              |              |              |
|                                    | From Capital Schedule           | \$ -         | \$ -         | \$ -         | \$ 1,000     |
| TOTAL CAPITAL EXPENDITURES:        |                                 | \$ -         | \$ -         | \$ -         | \$ 1,000     |
| CONTRIBUTIONS TO RESERVES:         |                                 |              |              |              |              |
| 03-175-440-80300                   | Transfer to Res. - Capital      | \$ 17,500    | \$ 15,000    | \$ 15,000    | \$ 15,000    |
| CONTRIBUTIONS TO RESERVES          |                                 | \$ 17,500    | \$ 15,000    | \$ 15,000    | \$ 15,000    |
| REPAYMENT OF LONG-TERM DEBT:       |                                 |              |              |              |              |
|                                    | Repayment of LTD                | \$ -         | \$ -         | \$ -         | \$ -         |
| REPAYMENT OF LONG-TERM DEBT:       |                                 | \$ -         | \$ -         | \$ -         | \$ -         |
| NET CAPITAL EXPENDITURES:          |                                 | \$ (17,500)  | \$ (15,000)  | \$ (15,000)  | \$ (16,000)  |
|                                    |                                 |              |              |              |              |
| DEPARTMENTAL SURPLUS/(DEFICIT):    |                                 | \$ (140,292) | \$ (158,269) | \$ (135,534) | \$ (159,515) |

| COMMUNITIES IN BLOOM          |                                   |              |             |              |             |
|-------------------------------|-----------------------------------|--------------|-------------|--------------|-------------|
| Account Number                |                                   | 2015 Actuals | 2016 Budget | 2016 Actuals | 2017 Budget |
| OPERATING BUDGET              |                                   |              |             |              |             |
| OPERATING REVENUE:            |                                   |              |             |              |             |
| 01-176-058-40500              | Grants from Town / Councillor Con | \$ 500       | \$ -        | \$ -         | \$ -        |
| 01-176-058-40502              | Provincial Grants                 | \$ -         | \$ -        | \$ -         | \$ -        |
| 01-176-058-40515              | Federal Grants                    | \$ -         | \$ -        | \$ -         | \$ -        |
| 01-176-058-40521              | Donations from Public             | \$ -         | \$ -        | \$ -         | \$ -        |
| 01-176-058-40524              | Fundraising                       | \$ -         | \$ -        | \$ 259       | \$ -        |
| 01-176-066-41270              | Misc. Revenue/Special Projects    | \$ -         | \$ -        | \$ -         | \$ -        |
| TOTAL OPERATING REVENUE:      |                                   | \$ 500       | \$ -        | \$ 259       | \$ -        |
| OPERATING EXPENDITURES:       |                                   |              |             |              |             |
| 01-176-099-60306              | Advertising                       | \$ 512       | \$ 700      | \$ 345       | \$ 1,000    |
| 01-176-099-60320              | Memberships                       | \$ 779       | \$ 870      | \$ 789       | \$ 900      |
| 01-176-099-60365              | Tree Planting                     | \$ 330       | \$ 400      | \$ 275       | \$ 400      |
| 01-176-099-60650              | Signage                           | \$ 690       | \$ 500      | \$ 1,365     | \$ 500      |
| 01-176-099-60651              | Community Profile Book            | \$ 458       | \$ 1,000    | \$ 787       | \$ 1,000    |
| 01-176-099-60652              | Tour Costs                        | \$ 611       | \$ 1,000    | \$ 967       | \$ 3,000    |
| 01-176-099-60653              | Judges                            | \$ 2,002     | \$ 1,530    | \$ 2,146     | \$ 1,700    |
| 01-176-099-60654              | Awards Ceremony                   | \$ -         | \$ 2,000    | \$ -         | \$ 1,500    |
| TOTAL OPERATING EXPENDITURES: |                                   | \$ 5,382     | \$ 8,000    | \$ 6,673     | \$ 10,000   |
|                               |                                   |              |             |              |             |



| PLANNING                           |                                   |              |              |              |              |
|------------------------------------|-----------------------------------|--------------|--------------|--------------|--------------|
| Account Number                     |                                   | 2015 Actuals | 2016 Budget  | 2016 Actuals | 2017 Budget  |
| OPERATING BUDGET                   |                                   |              |              |              |              |
| OPERATING REVENUE:                 |                                   |              |              |              |              |
| 01-180-062-40680                   | Planning - Zoning                 | \$ 16,428    | \$ 20,000    | \$ 21,300    | \$ 18,000    |
| 01-180-062-40681                   | Planning O.P.A.                   | \$ -         | \$ 2,000     | \$ 2,000     | \$ 2,000     |
| 01-180-062-40682                   | Planning - Consents               | \$ 16,600    | \$ 18,000    | \$ 17,400    | \$ 16,000    |
| 01-180-062-40683                   | Planning - Development Agree.     | \$ 2,000     | \$ 2,000     | \$ -         | \$ -         |
| 01-180-062-40684                   | Planning - Minor Variances        | \$ 6,750     | \$ 9,000     | \$ 4,500     | \$ 5,500     |
| 01-180-062-40685                   | Planning - Subdivisions           | \$ 3,025     | \$ 10,000    | \$ 3,000     | \$ 5,000     |
| 01-180-062-40686                   | Planning - Site Plan              | \$ 13,075    | \$ 15,000    | \$ 12,250    | \$ 12,000    |
| 01-180-066-40688                   | Planning - Mapping                |              | \$ -         | \$ -         | \$ -         |
| 01-180-066-40689                   | Planning - Misc. Application Fee  | \$ 390       | \$ 500       | \$ 550       | \$ -         |
| TOTAL OPERATING REVENUE:           |                                   | \$ 58,268    | \$ 76,500    | \$ 61,000    | \$ 58,500    |
| OPERATING EXPENDITURES:            |                                   |              |              |              |              |
| 01-180-072-60102                   | Salaries - Full Time              | \$ 95,613    | \$ 158,750   | \$ 131,351   | \$ 161,381   |
| 01-180-072-60114                   | Committee Honourarium             | \$ 12,371    | \$ 13,471    | \$ 12,671    | \$ 13,471    |
| 01-180-072-60120                   | Contracted Services               | \$ 47,029    | \$ -         | \$ -         | \$ -         |
| 01-180-072-60202                   | Benefits - EI                     | \$ 1,968     | \$ 2,468     | \$ 2,412     | \$ 2,161     |
| 01-180-072-60204                   | Benefits - CPP                    | \$ 3,688     | \$ 5,363     | \$ 4,669     | \$ 5,401     |
| 01-180-072-60206                   | Benefits - EHT                    | \$ 2,101     | \$ 3,358     | \$ 2,792     | \$ 3,410     |
| 01-180-072-60208                   | Benefits - OMERS                  | \$ 10,025    | \$ 17,501    | \$ 14,251    | \$ 17,844    |
| 01-180-072-60212                   | Benefits - Health Coverage        | \$ 8,036     | \$ 14,120    | \$ 11,232    | \$ 17,195    |
| 01-180-072-60214                   | Benefits - WSIB                   | \$ 3,005     | \$ 4,727     | \$ 3,772     | \$ 4,922     |
| 01-180-072-60222                   | Benefits - Eyeglasses             | \$ -         | \$ 760       | \$ 457       | \$ 800       |
| 01-180-072-60223                   | Benefits - Ortho                  | \$ 1,852     | \$ 2,000     | \$ -         | \$ 1,000     |
| 01-180-099-60254                   | Training & Development            | \$ 6,018     | \$ 10,000    | \$ 2,321     | \$ 7,000     |
| 01-180-099-60301                   | Office Supplies                   | \$ 289       | \$ 500       | \$ 357       | \$ 500       |
| 01-180-099-60305                   | Courier & Express                 | \$ 76        | \$ 150       | \$ 48        | \$ 100       |
| 01-180-099-60306                   | Advertising                       | \$ 2,519     | \$ 3,800     | \$ 3,611     | \$ 1,500     |
| 01-180-099-60317                   | Miscellaneous                     | \$ 2,145     | \$ 1,000     | \$ 156       | \$ 500       |
| 01-180-099-60320                   | Membership & Subscription         | \$ 2,162     | \$ 2,000     | \$ 1,882     | \$ 1,500     |
| 01-180-099-60326                   | Professional Fees (Legal, Eng.OM) | \$ 57,385    | \$ 15,000    | \$ 14,670    | \$ 20,000    |
| 01-180-099-60327                   | Communication                     | \$ 476       | \$ 1,000     | \$ 803       | \$ 1,000     |
| 01-180-099-60358                   | Small Capital                     | \$ -         | \$ 675       | \$ 446       | \$ -         |
| 01-180-099-60400                   | Mileage                           | \$ 793       | \$ 1,000     | \$ 453       | \$ 500       |
| TOTAL OPERATING EXPENDITURES:      |                                   | \$ 257,553   | \$ 257,643   | \$ 208,353   | \$ 260,185   |
|                                    |                                   |              |              |              |              |
| NET OPERATING REVENUES (EXPENSES): |                                   | \$ (199,285) | \$ (181,143) | \$ (147,353) | \$ (201,685) |
|                                    |                                   |              |              |              |              |
| CONTRIBUTIONS TO (FROM) RESERVES:  |                                   |              |              |              |              |
| 03-180-032-41700                   | Trans. from Res. - Working Cap.   | \$ -         | \$ -         | \$ -         | \$ -         |
| 03-180-440-80100                   | Transfer to Res. - Working Cap.   | \$ -         | \$ -         | \$ -         | \$ -         |
| NET CONT. TO (FROM) RESERVES:      |                                   | \$ -         | \$ -         | \$ -         | \$ -         |
|                                    |                                   |              |              |              |              |
| OPERATING SURPLUS/(DEFICIT):       |                                   | \$ (199,285) | \$ (181,143) | \$ (147,353) | \$ (201,685) |
|                                    |                                   |              |              |              |              |
| CAPITAL BUDGET                     |                                   |              |              |              |              |
| CAPITAL REVENUE:                   |                                   |              |              |              |              |
|                                    | Provincial Grant                  | \$ -         | \$ -         | \$ -         | \$ -         |
|                                    | Federal Grants                    | \$ -         | \$ -         | \$ -         | \$ -         |
| 03-180-032-41710                   | Transfer from Res. - Capital      | \$ -         | \$ -         | \$ -         | \$ -         |
| 03-180-032-41720                   | Transfer from Res. - DC           | \$ -         | \$ 35,000    | \$ -         | \$ 67,950    |
| TOTAL CAPITAL REVENUE:             |                                   | \$ -         | \$ 35,000    | \$ -         | \$ 67,950    |
| CAPITAL EXPENDITURES:              |                                   |              |              |              |              |
|                                    | From Capital Schedule             | \$ 5,352     | \$ 35,000    | \$ 2,338     | \$ 81,000    |
| TOTAL CAPITAL EXPENDITURES:        |                                   | \$ 5,352     | \$ 35,000    | \$ 2,338     | \$ 81,000    |
| CONTRIBUTIONS TO RESERVES:         |                                   |              |              |              |              |
| 03-180-440-80300                   | Transfer to Res. - Capital        | \$ -         | \$ -         | \$ -         | \$ -         |
| CONTRIBUTIONS TO RESERVES          |                                   | \$ -         | \$ -         | \$ -         | \$ -         |
| REPAYMENT OF LONG-TERM DEBT:       |                                   |              |              |              |              |
|                                    | Repayment of LTD                  | \$ -         | \$ -         | \$ -         | \$ -         |
| REPAYMENT OF LONG-TERM DEBT:       |                                   | \$ -         | \$ -         | \$ -         | \$ -         |
| NET CAPITAL EXPENDITURES:          |                                   | \$ (5,352)   | \$ -         | \$ (2,338)   | \$ (13,050)  |
|                                    |                                   |              |              |              |              |
| DEPARTMENTAL SURPLUS/(DEFICIT):    |                                   | \$ (204,637) | \$ (181,143) | \$ (149,691) | \$ (214,735) |

| BIA                                |                                        |              |             |              |             |
|------------------------------------|----------------------------------------|--------------|-------------|--------------|-------------|
| Account Number                     |                                        | 2015 Actuals | 2016 Budget | 2016 Actuals | 2017 Budget |
| OPERATING BUDGET                   |                                        |              |             |              |             |
| OPERATING REVENUE:                 |                                        |              |             |              |             |
| 01-181-040-40189                   | B.I.A.                                 | \$ 90,311    | \$ 93,004   | \$ 93,004    | \$ 98,889   |
| 01-181-058-40502                   | Provincial Grants                      | \$ -         | \$ -        | \$ -         |             |
| 01-181-058-40500                   | Town Grant - Tourism Booth             | \$ -         | \$ -        | \$ -         |             |
| 01-181-058-40500                   | Town Grant - BIA Coord for Tourism     | \$ -         | \$ -        | \$ -         |             |
| 01-181-058-40500                   | Town Grant - Flower Program            | \$ 13,000    | \$ 13,000   | \$ 13,000    | \$ 15,000   |
| 01-181-058-40500                   | Town Grant - Operation Face Lift       | \$ -         | \$ -        | \$ -         | \$ 3,000    |
| 01-181-058-40500                   | Town Grant - Visitor Centre / Carangie | \$ -         | \$ -        | \$ -         |             |
| 01-181-058-40521                   | Donations                              | \$ 233       | \$ -        | \$ 334       |             |
| 01-181-066-40690                   | Essex Comm. Futures Grant - Operatio   | \$ -         | \$ -        | \$ -         |             |
| 01-181-066-41255                   | Revenue - BIA                          | \$ 57        | \$ -        | \$ 420       |             |
| 01-181-066-41270                   | Misc                                   | \$ -         | \$ -        | \$ 254       |             |
| 01-181-066-41291                   | Spring Fashion Show                    | \$ 4,680     | \$ 4,000    | \$ 5,490     |             |
| 01-181-066-41292                   | Assoc. Memberships                     | \$ 3,859     | \$ 4,000    | \$ 3,742     | \$ 3,500    |
| 01-181-066-41293                   | Carnegie Concerts - Donations          | \$ -         | \$ -        | \$ -         |             |
| 01-181-066-41294                   | Carnegie Concerts - Sponsorships       | \$ -         | \$ -        | \$ -         |             |
| 01-181-066-41363                   | Winter Runway Fashion Show             | \$ 12,600    | \$ -        | \$ -         |             |
| 01-181-066-41364                   | Winter Walkthrough Fashion Show        | \$ 5,070     | \$ 4,000    | \$ 5,490     |             |
| 01-181-066-41365                   | Light up the Town                      | \$ -         | \$ -        | \$ -         |             |
| 01-181-066-41366                   | Festivals & Events                     | \$ -         | \$ -        | \$ -         |             |
| TOTAL OPERATING REVENUE:           |                                        | \$ 129,809   | \$ 118,004  | \$ 121,734   | \$ 120,389  |
| OPERATING EXPENDITURES:            |                                        |              |             |              |             |
| 01-181-072-60120                   | Contracts                              | \$ 32,634    | \$ 35,000   | \$ 38,176    | \$ 38,539   |
| 01-181-072-60104                   | Vacation Pay                           | \$ 1,036     | \$ -        | \$ 932       |             |
| 01-181-072-60202                   | Benefits - EI                          | \$ 886       | \$ 921      | \$ 1,029     | \$ 879      |
| 01-181-072-60204                   | Benefits - CPP                         | \$ 1,493     | \$ 1,732    | \$ 1,743     | \$ 1,734    |
| 01-181-072-60206                   | Benefits - EHT                         | \$ 657       | \$ 682      | \$ 763       | \$ 752      |
| 01-181-072-60214                   | Benefits - WSB                         | \$ 970       | \$ 1,009    | \$ 1,126     | \$ 1,175    |
| 01-181-099-60301                   | Office Supplies                        | \$ 1,017     | \$ 1,300    | \$ 1,394     | \$ 1,400    |
| 01-181-099-60306                   | Advertising & Marketing                | \$ 8,966     | \$ 10,000   | \$ 4,954     | \$ 10,000   |
| 01-181-099-60309                   | Computer & Web Site                    | \$ 187       | \$ 200      | \$ 107       | \$ 200      |
| 01-181-099-60317                   | Miscellaneous                          | \$ 344       | \$ 500      | \$ 447       | \$ 500      |
| 01-181-099-60320                   | Membership & Subscriptions             | \$ 256       | \$ 300      | \$ 259       | \$ 300      |
| 01-181-099-60323                   | Write Offs                             | \$ 917       | \$ 1,000    | \$ 830       | \$ 1,000    |
| 01-181-099-60327                   | Communication                          | \$ 1,546     | \$ 1,500    | \$ 1,588     | \$ 1,700    |
| 01-181-099-60329                   | Rent                                   | \$ 5,665     | \$ 5,700    | \$ 5,778     | \$ 5,900    |
| 01-181-099-60341                   | Janitorial (1/4 of office space)       | \$ 802       | \$ 1,000    | \$ 688       | \$ 1,000    |
| 01-181-099-60358                   | Small Capital                          | \$ -         | \$ -        | \$ -         |             |
| 01-181-099-60367                   | Essex Comm. Futures Grant              | \$ -         | \$ -        | \$ -         |             |
| 01-181-099-60630                   | Fundraising Efforts                    | \$ 250       | \$ -        | \$ -         |             |
| 01-181-170-60805                   | Winter Runway Fashion Show             | \$ 2,988     | \$ -        | \$ -         |             |
| 01-181-170-60806                   | Spring Fashion Show                    | \$ 3,161     | \$ 3,000    | \$ 3,693     |             |
| 01-181-170-60807                   | Winter Walkthrough Fashion Show        | \$ 3,373     | \$ 3,000    | \$ 4,039     |             |
| 01-181-170-60810                   | Sidewalk Sale                          | \$ -         | \$ -        | \$ -         |             |
| 01-181-170-60812                   | BIA Dollar Promotion                   | \$ 4,988     | \$ 10,000   | \$ 9,802     | \$ 17,000   |
| 01-181-170-60813                   | BIA Migration Fest.                    | \$ -         | \$ -        | \$ -         |             |
| 01-181-170-60814                   | BIA Christmas                          | \$ -         | \$ 2,500    | \$ 773       |             |
| 01-181-170-60817                   | Festivals & Events                     | \$ -         | \$ 1,500    | \$ -         |             |
| 01-181-099-60819                   | OBIAA Conference                       | \$ 1,258     | \$ 1,100    | \$ 1,059     | \$ 2,250    |
| 01-181-099-60833                   | Operation Face Lift                    | \$ 4,394     | \$ 3,000    | \$ 3,109     | \$ 6,000    |
| 01-181-170-60834                   | Carnegie Concerts                      | \$ -         | \$ -        | \$ -         |             |
| 01-181-170-60837                   | Spring Guide                           | \$ 1,526     | \$ 1,530    | \$ 1,526     | \$ 1,530    |
| 01-181-170-60838                   | Holiday Guide                          | \$ 1,526     | \$ 1,530    | \$ 1,526     | \$ 1,530    |
| 01-181-170-60839                   | Beautification / Flower Program        | \$ 19,267    | \$ 26,000   | \$ 25,802    | \$ 30,000   |
| 01-181-170-60840                   | Light up the Town                      | \$ -         | \$ 2,000    | \$ -         |             |
| 01-181-220-60390                   | Donations & Grants                     | \$ -         | \$ -        | \$ -         |             |
| TOTAL OPERATING EXPENDITURES:      |                                        | \$ 100,108   | \$ 116,004  | \$ 111,145   | \$ 123,389  |
|                                    |                                        |              |             |              |             |
| NET OPERATING REVENUES (EXPENSES): |                                        | \$ 29,701    | \$ 2,000    | \$ 10,589    | \$ (3,000)  |
|                                    |                                        |              |             |              |             |
| CONTRIBUTIONS TO (FROM) RESERVES:  |                                        |              |             |              |             |
|                                    | Prior year (Surplus)/Deficit           | \$ -         | \$ -        | \$ -         | \$ -        |
| 03-181-032-41700                   | Trans. from Res. - Working Cap.        | \$ (4,394)   | \$ -        | \$ (109)     | \$ (3,000)  |
| 03-181-440-80100                   | Transfer to Res. - Working Cap.        | \$ -         | \$ -        | \$ 7,450     | \$ -        |
| NET CONT. TO (FROM) RESERVES:      |                                        | \$ (4,394)   | \$ -        | \$ 7,341     | \$ (3,000)  |
|                                    |                                        |              |             |              |             |
| OPERATING SURPLUS/(DEFICIT):       |                                        | \$ 34,095    | \$ 2,000    | \$ 3,248     | \$ -        |
|                                    |                                        |              |             |              |             |
| CAPITAL BUDGET                     |                                        |              |             |              |             |
| CAPITAL REVENUE:                   |                                        |              |             |              |             |
|                                    | Provincial Grant                       | \$ -         | \$ -        | \$ -         | \$ -        |
|                                    | Federal Grants                         | \$ -         | \$ -        | \$ -         | \$ -        |
| 01-181-066-41367                   | Clock Donations                        | \$ -         | \$ -        | \$ 26,000    | \$ -        |
| 01-181-066-41368                   | Clock Bricks                           | \$ 7,200     | \$ 49,842   | \$ 33,000    | \$ -        |
| 03-181-032-41710                   | Transfer from Res. - Capital           | \$ -         | \$ 40,158   | \$ 13,536    | \$ -        |
| 03-181-032-41720                   | Transfer from Res. - DC                | \$ -         | \$ -        | \$ -         | \$ -        |
| 01-181-066-41424                   | Long-term Debt                         | \$ -         | \$ -        | \$ -         | \$ -        |
| TOTAL CAPITAL REVENUE:             |                                        | \$ 7,200     | \$ 90,000   | \$ 72,536    | \$ -        |
| CAPITAL EXPENDITURES:              |                                        |              |             |              |             |
|                                    | From Capital Schedule                  | \$ -         | \$ 90,000   | \$ 72,536    | \$ -        |
| TOTAL CAPITAL EXPENDITURES:        |                                        | \$ -         | \$ 90,000   | \$ 72,536    | \$ -        |
| CONTRIBUTIONS TO RESERVES:         |                                        |              |             |              |             |
| 03-181-440-80300                   | Transfer to Res. - Capital             | \$ 41,295    | \$ 2,000    | \$ 3,248     |             |
| CONTRIBUTIONS TO RESERVES          |                                        | \$ 41,295    | \$ 2,000    | \$ 3,248     | \$ -        |
| REPAYMENT OF LONG-TERM DEBT:       |                                        |              |             |              |             |
|                                    | Repayment of LTD                       | \$ -         | \$ -        | \$ -         | \$ -        |
| REPAYMENT OF LONG-TERM DEBT:       |                                        | \$ -         | \$ -        | \$ -         | \$ -        |
| NET CAPITAL EXPENDITURES:          |                                        | \$ (34,095)  | \$ (2,000)  | \$ (3,248)   | \$ -        |
|                                    |                                        |              |             |              |             |
| DEPARTMENTAL SURPLUS/(DEFICIT):    |                                        | \$ -         | \$ -        | \$ -         | \$ -        |
|                                    |                                        |              |             |              |             |
|                                    | Reserve Continuity                     | Facelift     | Clock       | General      | Total       |
|                                    | Opening Balances                       | \$ 4,988     | \$ 40,158   | \$ 15,685    | \$ 60,831   |
|                                    | Motion in 2016                         |              | \$ (10,000) | \$ 10,000    | \$ -        |
|                                    | 2016 Facelift Over Budget              | \$ (109)     |             |              | \$ (109)    |
|                                    | 2016 Clock Costs Less Fundraising      |              | \$ (13,536) |              | \$ (13,536) |
|                                    | 2016 Fashion Show Profits              |              | \$ 3,248    |              | \$ 3,248    |
|                                    | 2016 Surplus                           |              |             | \$ 7,450     | \$ 7,450    |
|                                    | 2016 Closing Balances                  | \$ 4,879     | \$ 19,870   | \$ 33,135    | \$ 57,884   |
|                                    | 2017 Board Motion                      | \$ 3,000     |             | \$ (3,000)   | \$ -        |

| ENVIRONMENTAL BUDGET SUMMARY  |                 |                |                 |                |
|-------------------------------|-----------------|----------------|-----------------|----------------|
|                               | 2015<br>Actuals | 2016<br>Budget | 2016<br>Actuals | 2017<br>Budget |
| OPERATING REVENUE:            |                 |                |                 |                |
| Water                         | \$ 5,105,922    | \$ 5,169,500   | \$ 5,830,703    | \$ 5,718,000   |
| Wastewater - KLR              | \$ 1,529,488    | \$ 1,659,500   | \$ 1,684,946    | \$ 1,775,000   |
| Wastewater - Cottam           | \$ 182,077      | \$ 184,200     | \$ 184,395      | \$ 193,200     |
| TOTAL:                        | \$ 6,817,487    | \$ 7,013,200   | \$ 7,700,044    | \$ 7,686,200   |
| OPERATING EXPENDITURES:       |                 |                |                 |                |
| Water                         | \$ 4,606,260    | \$ 4,697,159   | \$ 5,094,288    | \$ 4,966,408   |
| Wastewater - KLR              | \$ 1,303,328    | \$ 1,386,752   | \$ 1,349,996    | \$ 1,443,000   |
| Wastewater - Cottam           | \$ 76,889       | \$ 98,221      | \$ 95,333       | \$ 103,535     |
| TOTAL:                        | \$ 5,986,476    | \$ 6,182,132   | \$ 6,539,618    | \$ 6,512,943   |
| TRANSFERS TO (FROM) RESERVES: |                 |                |                 |                |
| Water                         | \$ 483,043      | \$ 440,541     | \$ 705,118      | \$ 651,592     |
| Wastewater - KLR              | \$ 367,089      | \$ 380,043     | \$ 380,043      | \$ 292,000     |
| Wastewater - Cottam           | \$ 198,322      | \$ 189,126     | \$ 189,126      | \$ 186,390     |
| TOTAL:                        | \$ 1,048,454    | \$ 1,009,710   | \$ 1,274,287    | \$ 1,129,982   |
| OPERATING SURPLUS/(DEFICIT):  | \$ (217,443)    | \$ (178,642)   | \$ (113,861)    | \$ 43,275      |
| CAPITAL REVENUE:              |                 |                |                 |                |
| Water                         | \$ 123,037      | \$ 693,056     | \$ 566,806      | \$ 959,000     |
| Wastewater - KLR              | \$ 275,356      | \$ 205,000     | \$ 194,756      | \$ 325,000     |
| Wastewater - Cottam           | \$ -            | \$ -           | \$ -            | \$ -           |
| TOTAL:                        | \$ 398,393      | \$ 898,056     | \$ 761,562      | \$ 1,284,000   |
| CAPITAL EXPENDITURES:         |                 |                |                 |                |
| Water                         | \$ 123,037      | \$ 724,856     | \$ 521,467      | \$ 984,000     |
| Wastewater - KLR              | \$ 239,469      | \$ 215,000     | \$ 147,330      | \$ 325,000     |
| Wastewater - Cottam           | \$ 65,992       | \$ 105,000     | \$ 54,646       | \$ 53,000      |
| TOTAL:                        | \$ 428,498      | \$ 1,044,856   | \$ 723,443      | \$ 1,362,000   |
| TRANSFERS TO RESERVES:        |                 |                |                 |                |
| Water                         | \$ 16,620       | \$ -           | \$ 76,636       | \$ 75,000      |
| Wastewater - KLR              | \$ -            | \$ -           | \$ -            | \$ 40,000      |
| Wastewater - Cottam           | \$ -            | \$ -           | \$ -            | \$ -           |
| TOTAL:                        | \$ 16,620       | \$ -           | \$ 76,636       | \$ 115,000     |
| REPAYMENT OF LONG-TERM DEBT:  |                 |                |                 |                |
| Water                         | \$ -            | \$ -           | \$ -            | \$ -           |
| Wastewater - KLR              | \$ -            | \$ -           | \$ -            | \$ -           |
| Wastewater - Cottam           | \$ -            | \$ -           | \$ -            | \$ -           |
| TOTAL:                        | \$ -            | \$ -           | \$ -            | \$ -           |
| CAPITAL SURPLUS/(DEFICIT):    | \$ (46,725)     | \$ (146,800)   | \$ (38,517)     | \$ (193,000)   |
|                               |                 |                |                 |                |
| NET SURPLUS/(DEFICIT):        | \$ (264,168)    | \$ (325,442)   | \$ (152,377)    | \$ (149,725)   |

| Proj No. | 2016 Projects                                      | Dept | Water      | K'Ville/LW Wastewater | Cottam Wastewater | Total        | Grants | Other Revenue | Transfer from Reserves | Development Charges | LTD  | Net Capital Cost - Funded by Current Year Rates |
|----------|----------------------------------------------------|------|------------|-----------------------|-------------------|--------------|--------|---------------|------------------------|---------------------|------|-------------------------------------------------|
| 1        | Park St (Reconstruction and Project Mgt)           | 201  | \$ 704,000 |                       |                   | \$ 704,000   |        |               | \$ 704,000             |                     |      | \$ -                                            |
| 2        | Ruthven Industrial Park Oversizing within Dev      | 201  | \$ 100,000 |                       |                   | \$ 100,000   |        |               | \$ 100,000             |                     |      | \$ -                                            |
| 3        | Source Water Protection (Year 2 of 3)              | 201  | \$ 18,000  |                       |                   | \$ 18,000    |        |               | \$ 18,000              |                     |      | \$ -                                            |
| 4        | Waterline Looping Cedar Island (2 Canal Crossings) | 201  | \$ 75,000  |                       |                   | \$ 75,000    |        |               | \$ 75,000              |                     |      | \$ -                                            |
| 5        | Replace 2009 Ford Ranger (Accident Replacement)    | 201  | \$ 62,000  |                       |                   | \$ 62,000    |        |               | \$ 62,000              |                     |      | \$ -                                            |
| 6        | Water Rate Study / Financial Plan                  | 201  | \$ 25,000  |                       |                   | \$ 25,000    |        |               |                        |                     |      | \$ 25,000                                       |
|          | <b>KINGSVILLE / LAKESHORE WEST</b>                 |      |            |                       |                   |              |        |               |                        |                     |      |                                                 |
| 7        | Kville Sanitary Master Plan w / Flow Monitoring    | 242  |            | \$ 65,000             |                   | \$ 65,000    |        |               | \$ 65,000              |                     |      | \$ -                                            |
|          |                                                    |      |            |                       |                   |              |        |               |                        |                     |      |                                                 |
|          | <b>LSW POLLUTION CONTROL PLANT</b>                 |      |            |                       |                   |              |        |               |                        |                     |      |                                                 |
| 8        | OCWA Recommended Items (See Appendix G)            | 242  |            | \$ 182,000            |                   | \$ 182,000   |        |               | \$ 182,000             |                     |      | \$ -                                            |
|          |                                                    |      |            |                       |                   |              |        |               |                        |                     |      |                                                 |
|          | <b>KINGSVILLE WWT LAGOONS</b>                      |      |            |                       |                   |              |        |               |                        |                     |      | \$ -                                            |
| 9        | OCWA Recommended Items (See Appendix G)            | 242  |            | \$ 78,000             |                   | \$ 78,000    |        |               | \$ 78,000              |                     |      | \$ -                                            |
|          |                                                    |      |            |                       |                   | \$ -         |        |               |                        |                     |      | \$ -                                            |
|          | <b>COTTAM ISF AND WWT LAGOONS</b>                  |      |            |                       |                   |              |        |               |                        |                     |      |                                                 |
| 10       | OCWA Recommended Items (See Appendix G)            | 243  |            |                       | \$ 53,000         | \$ 53,000    |        |               |                        |                     |      | \$ 53,000                                       |
|          |                                                    |      |            |                       |                   | \$ -         |        |               |                        |                     |      | \$ -                                            |
|          |                                                    |      |            |                       |                   |              |        |               |                        |                     |      | \$ -                                            |
|          | <b>TOTALS:</b>                                     |      | \$ 984,000 | \$ 325,000            | \$ 53,000         | \$ 1,362,000 | \$ -   | \$ -          | \$ 1,284,000           | \$ -                | \$ - | \$ 78,000                                       |



| WATER                    |                                 |              |              |              |              |
|--------------------------|---------------------------------|--------------|--------------|--------------|--------------|
| Account Number           |                                 | 2015 Actuals | 2016 Budget  | 2016 Actuals | 2017 Budget  |
| OPERATING BUDGET         |                                 |              |              |              |              |
| OPERATING REVENUE:       |                                 |              |              |              |              |
| 02-201-058-40511         | Federal Grants                  | \$ -         | \$ -         | \$ 1,577     | \$ -         |
| 02-201-066-40810         | G.S. Water                      | \$ 3,744,684 | \$ 3,780,000 | \$ 4,313,109 | \$ 4,236,000 |
| 02-201-066-40812         | G.N Water                       | \$ 473,367   | \$ 486,000   | \$ 530,381   | \$ 528,000   |
| 02-201-066-40814         | Kingsville Water                | \$ 748,157   | \$ 796,000   | \$ 822,386   | \$ 831,000   |
| 02-201-066-40901         | Service Connection Installation | \$ 43,779    | \$ 35,000    | \$ 84,900    | \$ 50,000    |
| 02-201-066-40902         | Meter Installation/ Maintenance | \$ 5,010     | \$ 7,500     | \$ 6,140     | \$ 7,500     |
| 02-201-066-40903         | Extra Charges                   | \$ 2,215     | \$ 2,000     | \$ 2,980     | \$ 2,500     |
| 02-201-066-40904         | Recovered Wages                 | \$ 17,268    | \$ 10,000    | \$ 7,335     | \$ 8,000     |
| 02-201-066-40905         | Account Set-up Fees             | \$ 14,075    | \$ 12,000    | \$ 15,200    | \$ 12,000    |
| 02-201-066-40906         | Watermain Dev. Review           | \$ -         | \$ 2,000     | \$ -         | \$ 2,000     |
| 02-201-066-41268         | Water Meter Sales               | \$ 19,582    | \$ 18,000    | \$ 28,475    | \$ 22,000    |
| 02-201-066-41270         | Miscellaneous Revenue           | \$ 17,785    | \$ 1,000     | \$ 493       | \$ 1,000     |
| 02-201-066-41310         | Penalties & Interest            | \$ 20,001    | \$ 20,000    | \$ 17,726    | \$ 18,000    |
| 02-201-066-41410         | Investment Income               | \$ -         | \$ -         |              |              |
| TOTAL OPERATING REVENUE: |                                 | \$ 5,105,922 | \$ 5,169,500 | \$ 5,830,703 | \$ 5,718,000 |
| OPERATING EXPENDITURES:  |                                 |              |              |              |              |
| 02-201-072-60102         | Salaries - Full Time            | \$ 455,241   | \$ 481,553   | \$ 488,576   | \$ 519,474   |
| 02-201-072-60103         | Salaries - Overtime             | \$ 14,106    | \$ 13,311    | \$ 9,041     | \$ 13,571    |
| 02-201-072-60105         | Salaries - Student              | \$ 15,491    | \$ 19,956    | \$ 9,824     | \$ 20,248    |
| 02-201-072-60114         | Committee Honorarium            | \$ 12,235    | \$ 12,034    | \$ 11,935    | \$ 12,034    |
| 02-201-072-60115         | Vehicle Expense                 | \$ 336       | \$ 336       | \$ -         | \$ 336       |
| 02-201-072-60202         | Benefits - EI                   | \$ 9,727     | \$ 10,203    | \$ 10,065    | \$ 9,499     |
| 02-201-072-60204         | Benefits - CPP                  | \$ 18,259    | \$ 19,805    | \$ 19,468    | \$ 20,868    |
| 02-201-072-60206         | Benefits - EHT                  | \$ 9,726     | \$ 10,289    | \$ 10,151    | \$ 10,923    |
| 02-201-072-60208         | Benefits - OMERS                | \$ 45,565    | \$ 48,320    | \$ 48,292    | \$ 51,310    |
| 02-201-072-60212         | Benefits - Health Coverage      | \$ 71,610    | \$ 75,788    | \$ 71,417    | \$ 70,205    |
| 02-201-072-60214         | Benefits - WSIB                 | \$ 6,652     | \$ 8,567     | \$ 6,924     | \$ 10,866    |
| 02-201-072-60216         | Benefits - Uniforms             | \$ 1,562     | \$ 5,500     | \$ 3,406     | \$ 5,500     |
| 02-201-072-60220         | Benefits - Meal Allowance       | \$ 1,001     | \$ 1,000     | \$ 624       | \$ 806       |
| 02-201-072-60222         | Benefits - Eyeglasses           | \$ 2,590     | \$ 2,000     | \$ 2,486     | \$ 3,200     |
| 02-201-072-60223         | Benefits - Ortho                | \$ 1,108     | \$ 5,000     | \$ 1,152     | \$ 2,000     |
| 02-201-098-60254         | Training & Development          | \$ 5,004     | \$ 15,000    | \$ 8,708     | \$ 15,000    |
| 02-201-099-60301         | Office Supplies                 | \$ 1,688     | \$ 2,000     | \$ 2,869     | \$ 2,000     |
| 02-201-099-60302         | Computer Supplies               | \$ -         | \$ 500       | \$ -         | \$ 500       |
| 02-201-099-60303         | Postage Supplies                | \$ 27,418    | \$ 27,000    | \$ 28,524    | \$ 28,500    |
| 02-201-099-60305         | Courier & Express               | \$ 51        | \$ 500       | \$ 13        | \$ 500       |
| 02-201-099-60306         | Advertising                     | \$ 1,427     | \$ 1,000     | \$ 1,263     | \$ 1,000     |
| 02-201-099-60309         | Computer Maintenance            | \$ -         | \$ 500       | \$ -         | \$ 500       |
| 02-201-099-60310         | Computer Consultants            | \$ -         | \$ 1,000     | \$ -         | \$ 1,000     |
| 02-201-099-60312         | General Insurance               | \$ 32,049    | \$ 24,622    | \$ 24,622    | \$ 23,268    |
| 02-201-099-60314         | Utilities                       | \$ 17        | \$ -         | \$ 68        |              |
| 02-201-099-60315         | Facility Maintenance            | \$ 3,256     | \$ 1,500     | \$ 1,032     | \$ 1,500     |
| 02-201-099-60316         | Equipment Repair                | \$ 12,099    | \$ 15,000    | \$ 16,300    | \$ 15,000    |
| 02-201-099-60317         | Miscellaneous                   | \$ 225       | \$ 500       | \$ 115       | \$ 500       |
| 02-201-099-60318         | Equipment Rental                | \$ 342       | \$ 500       | \$ -         | \$ 500       |
| 02-201-099-60319         | Professional Svc (Legal Audits) | \$ 2,856     | \$ 2,500     | \$ 3,738     | \$ 2,500     |
| 02-201-099-60320         | Membership & Subscription       | \$ 441       | \$ 3,800     | \$ 1,456     | \$ 2,500     |
| 02-201-099-60323         | Write offs                      | \$ (136)     | \$ 3,000     | \$ 435       | \$ 2,000     |
| 02-201-099-60326         | Professional Fees (Engineering) | \$ -         | \$ 5,000     | \$ 1,730     | \$ 5,000     |
| 02-201-099-60327         | Communication                   | \$ 2,476     | \$ 3,000     | \$ 2,272     | \$ 3,000     |
| 02-201-099-60335         | Shop Supplies                   | \$ 1,802     | \$ 1,500     | \$ 1,254     | \$ 2,000     |
| 02-201-099-60340         | Fuel & Oil                      | \$ 21,208    | \$ 30,000    | \$ 18,427    | \$ 30,000    |
| 02-201-099-60345         | Licences & Permits              | \$ 4,139     | \$ 4,000     | \$ 3,881     | \$ 4,200     |
| 02-201-099-60347         | Safety Supplies                 | \$ 1,563     | \$ 3,000     | \$ 2,212     | \$ 4,000     |
| 02-201-099-60357         | Small Tools                     | \$ 1,211     | \$ 3,000     | \$ 1,236     | \$ 3,000     |
| 02-201-099-60400         | Mileage                         |              | \$ -         | \$ 744       | \$ 500       |
| 02-201-180-60403         | Curb Stop Repairs               | \$ 11,437    | \$ 7,500     | \$ 13,873    | \$ 7,500     |
| 02-201-180-60405         | Back Flow Program               | \$ 22,977    | \$ 25,000    | \$ 23,527    | \$ 25,000    |
| 02-201-099-60418         | Road Repair / Restoration       | \$ 15,876    | \$ 17,500    | \$ 6,340     | \$ 17,500    |
| 02-201-182-60448         | Meter Reading Expense           | \$ 2,097     | \$ 2,500     | \$ 2,373     | \$ 2,500     |
| 02-201-180-63005         | Water Purchases - Kingsville    | \$ 376,807   | \$ 389,000   | \$ 413,506   | \$ 409,000   |
| 02-201-180-63006         | Water Purchases - Gosfield S.   | \$ 2,667,202 | \$ 2,627,000 | \$ 3,043,492 | \$ 2,846,000 |
| 02-201-180-63007         | Water Purchases - Gosfield N.   | \$ 324,581   | \$ 343,000   | \$ 338,362   | \$ 354,000   |
| 02-201-099-63015         | Water Meters                    | \$ 55,235    | \$ 55,000    | \$ 36,456    | \$ 55,000    |
| 02-201-099-63017         | Water Meter Maintenance         | \$ 19,605    | \$ 15,000    | \$ 1,272     | \$ 15,000    |



| WATER                                 |                                      |              |              |              |              |
|---------------------------------------|--------------------------------------|--------------|--------------|--------------|--------------|
| Account Number                        |                                      | 2015 Actuals | 2016 Budget  | 2016 Actuals | 2017 Budget  |
| 02-201-099-63020                      | Water Locates                        | \$ 4,123     | \$ 7,500     | \$ 7,447     | \$ 7,500     |
| 02-201-099-63025                      | Water Service Connections            | \$ 55,900    | \$ 50,000    | \$ 93,737    | \$ 60,000    |
| 02-201-099-63030                      | Watermain Line Breaks                | \$ 19,558    | \$ 35,000    | \$ 45,900    | \$ 40,000    |
| 02-201-099-63040                      | Water Line Maintenance               | \$ 21,439    | \$ 15,000    | \$ 15,071    | \$ 15,000    |
| 02-201-099-63045                      | Hydrant Maintenance                  | \$ 4,055     | \$ 25,000    | \$ 17,605    | \$ 20,000    |
| 02-201-180-63050                      | Water Study ( Leak Detection)        |              | \$ -         |              | \$ -         |
| 02-201-099-63052                      | Property Taxes                       | \$ 1,021     | \$ 1,075     | \$ 1,065     | \$ 1,100     |
| 02-201-180-63055                      | Program Support Costs                | \$ 220,000   | \$ 220,000   | \$ 220,000   | \$ 192,000   |
| TOTAL OPERATING EXPENDITURES:         |                                      | \$ 4,606,260 | \$ 4,697,159 | \$ 5,094,288 | \$ 4,966,408 |
|                                       |                                      |              |              |              |              |
| NET OPERATING REVENUES (EXPENSES):    |                                      | \$ 499,663   | \$ 472,341   | \$ 736,415   | \$ 751,592   |
|                                       |                                      |              |              |              |              |
| CONTRIBUTIONS TO (FROM) RESERVES:     |                                      |              |              |              |              |
| 03-201-032-41700                      | Transfer from Res. - Working Capital | \$ (51,957)  | \$ (94,459)  |              |              |
|                                       | Transfer to Res. - Working Capital   | \$ -         |              | \$ 170,118   | \$ 79,592    |
| 03-201-440-80100                      | Transfer to Res. - Capital           | \$ 535,000   | \$ 535,000   | \$ 535,000   | \$ 572,000   |
| NET CONTRIBUTIONS TO (FROM) RESERVES: |                                      | \$ 483,043   | \$ 440,541   | \$ 705,118   | \$ 651,592   |
|                                       |                                      |              |              |              |              |
| OPERATING SURPLUS/(DEFICIT):          |                                      | \$ 16,620    | \$ 31,800    | \$ 31,297    | \$ 100,000   |
|                                       |                                      |              |              |              |              |
| CAPITAL BUDGET                        |                                      |              |              |              |              |
| CAPITAL REVENUE:                      |                                      |              |              |              |              |
| 02-201-058-40504                      | Grants - Provincial                  |              | \$ 18,056    | \$ 60,033    |              |
| 02-201-058-40515                      | Grants - Federal                     |              | \$ -         |              |              |
| 02-201-052-40230                      | Local Improvement Charges            |              | \$ 112,500   | \$ 61,221    |              |
| 02-201-066-41510                      | Sale of Equipment                    |              | \$ -         | \$ 31,631    |              |
| 03-201-032-41710                      | Transfer from Res. - Working Capital | \$ 14,715    | \$ -         |              | \$ -         |
| 03-201-032-41710                      | Transfer from Res. - Capital         | \$ 108,323   | \$ 562,500   | \$ 413,921   | \$ 897,000   |
| 03-201-032-41710                      | Transfer from Res. - Equipment       |              |              |              | \$ 62,000    |
| 03-201-032-41720                      | Transfer from Res. - DC              |              | \$ -         |              |              |
| TOTAL CAPITAL REVENUE:                |                                      | \$ 123,037   | \$ 693,056   | \$ 566,806   | \$ 959,000   |
| CAPITAL EXPENDITURES:                 |                                      |              |              |              |              |
|                                       | From Capital Schedule                | \$ 123,037   | \$ 724,856   | \$ 521,467   | \$ 984,000   |
| TOTAL CAPITAL EXPENDITURES:           |                                      | \$ 123,037   | \$ 724,856   | \$ 521,467   | \$ 984,000   |
| CONTRIBUTIONS TO RESERVES:            |                                      |              |              |              |              |
| 03-201-440-80300                      | Transfer to Res.                     | \$ 16,620    | \$ -         | \$ 45,005    | \$ -         |
| 03-201-440-80300                      | Transfer to Res. - Fleet             |              | \$ -         | \$ 31,631    | \$ 75,000    |
| CONTRIBUTIONS TO RESERVES             |                                      | \$ 16,620    | \$ -         | \$ 76,636    | \$ 75,000    |
| REPAYMENT OF LONG-TERM DEBT:          |                                      |              |              |              |              |
|                                       | Repayment of LTD                     | \$ -         | \$ -         | \$ -         | \$ -         |
| REPAYMENT OF LONG-TERM DEBT:          |                                      | \$ -         | \$ -         | \$ -         | \$ -         |
| NET CAPITAL EXPENDITURES:             |                                      | \$ (16,620)  | \$ (31,800)  | \$ (31,297)  | \$ (100,000) |
|                                       |                                      |              |              |              |              |
| DEPARTMENTAL SURPLUS/(DEFICIT):       |                                      | \$ -         | \$ -         | \$ (0)       | \$ 0         |

| KINGSVILLE/LAKESHORE WEST WASTEWATER  |                                   |              |              |              |              |
|---------------------------------------|-----------------------------------|--------------|--------------|--------------|--------------|
| Account Number                        |                                   | 2015 Actuals | 2016 Budget  | 2016 Actuals | 2017 Budget  |
| OPERATING BUDGET                      |                                   |              |              |              |              |
| OPERATING REVENUE:                    |                                   |              |              |              |              |
| 02-242-066-40852                      | G.S. Sewage                       | \$ 414,294   | \$ 452,000   | \$ 449,811   | \$ 475,000   |
| 02-242-066-40853                      | G.S. Sewage - Ruthven             | \$ 167,972   | \$ 183,000   | \$ 219,379   | \$ 231,000   |
| 02-242-066-40856                      | Kingsville Sewage                 | \$ 936,524   | \$ 1,017,000 | \$ 1,002,789 | \$ 1,061,000 |
| 02-242-066-41270                      | Misc. Revenue                     | \$ 3,409     | \$ -         | \$ 5,440     | \$ 500       |
| 02-242-066-41310                      | Penalties & Interest              | \$ 7,289     | \$ 7,500     | \$ 7,527     | \$ 7,500     |
| TOTAL OPERATING REVENUE:              |                                   | \$ 1,529,488 | \$ 1,659,500 | \$ 1,684,946 | \$ 1,775,000 |
| OPERATING EXPENDITURES:               |                                   |              |              |              |              |
| 02-242-072-60102                      | Salaries - Full Time              | \$ 61,952    | \$ 69,740    | \$ 54,533    | \$ 56,168    |
| 02-242-072-60103                      | Salaries - Overtime               | \$ 83        | \$ -         | \$ 468       |              |
| 02-242-072-60115                      | Vehicle Expense                   | \$ 120       | \$ 120       | \$ -         | \$ 120       |
| 02-242-072-60202                      | Benefits - EI                     | \$ 929       | \$ 1,090     | \$ 933       | \$ 865       |
| 02-242-072-60204                      | Benefits - CPP                    | \$ 1,762     | \$ 2,074     | \$ 1,760     | \$ 1,893     |
| 02-242-072-60206                      | Benefits - EHT                    | \$ 1,217     | \$ 1,359     | \$ 1,065     | \$ 1,095     |
| 02-242-072-60208                      | Benefits - OMERS                  | \$ 6,831     | \$ 7,675     | \$ 6,016     | \$ 5,914     |
| 02-242-072-60212                      | Benefits - Health Coverage        | \$ 6,034     | \$ 6,425     | \$ 5,192     | \$ 4,928     |
| 02-242-072-60214                      | Benefits - WSIB                   | \$ 1,229     | \$ 1,653     | \$ 1,029     | \$ 1,417     |
| 02-242-098-60254                      | Training & Development            | \$ 346       | \$ 2,000     | \$ -         | \$ 2,000     |
| 02-242-099-60301                      | Office Supplies                   | \$ 709       | \$ -         |              |              |
| 02-242-099-60305                      | Courier Expense                   | \$ 1,184     | \$ -         | \$ 94        | \$ 100       |
| 02-242-099-60306                      | Advertising                       | \$ -         | \$ 250       | \$ 317       | \$ 250       |
| 02-242-099-60314                      | Utilities                         | \$ 277,054   | \$ 275,000   | \$ 276,382   | \$ 275,000   |
| 02-242-099-60315                      | Facility Maintenance              | \$ 651       | \$ 500       | \$ -         | \$ 500       |
| 02-242-099-60316                      | Equipment Repair & Mtce           | \$ 10,600    | \$ 1,000     | \$ 20,321    | \$ 5,000     |
| 02-242-099-60317                      | Miscellaneous                     | \$ -         | \$ 1,000     | \$ -         | \$ 1,000     |
| 02-242-099-60318                      | Equipment Rental                  | \$ -         | \$ -         |              |              |
| 02-242-099-60319                      | Professional Svcs (Legal Audits)  | \$ -         | \$ -         | \$ 1,574     |              |
| 02-242-099-60320                      | Membership & Subscription         | \$ 447       | \$ 250       | \$ -         | \$ 250       |
| 02-242-099-60323                      | Write Offs                        | \$ 1,616     | \$ 1,616     | \$ -         | \$ 1,500     |
| 02-242-099-60326                      | Professional Fees                 | \$ 7,274     | \$ 1,500     | \$ 1,578     | \$ 1,500     |
| 02-242-099-60327                      | Communication Expense             | \$ 7,162     | \$ -         |              |              |
| 02-242-099-60328                      | Chemicals                         | \$ 1,763     | \$ -         |              |              |
| 02-242-099-60330                      | Sewer Report                      | \$ -         | \$ 1,000     | \$ -         | \$ 1,000     |
| 02-242-099-60335                      | Shop Supplies                     | \$ 912       | \$ -         |              |              |
| 02-242-099-60340                      | Fuel & Oil                        | \$ 3,831     | \$ -         |              |              |
| 02-242-099-60345                      | Licences Permits & Certification  | \$ 1,594     | \$ 500       | \$ 301       | \$ 500       |
| 02-242-099-60347                      | Safety Supplies                   | \$ 554       | \$ 500       | \$ (71)      | \$ 500       |
| 02-242-099-60357                      | Small Capital                     | \$ 960       | \$ -         |              |              |
| 02-242-320-60370                      | Waste Disposal                    | \$ 28,714    | \$ -         | \$ 8,004     |              |
| 02-242-099-63020                      | Sewer Locates                     | \$ -         | \$ 1,500     | \$ 153       |              |
| 02-242-099-63052                      | Property Taxes                    | \$ 35,793    | \$ 37,500    | \$ 39,329    | \$ 41,000    |
| 02-242-320-64360                      | OCWA Billing                      | \$ 768,188   | \$ 900,000   | \$ 900,889   | \$ 970,000   |
| 02-242-320-64361                      | OCWA Billing Lagoons( Batch Trea  | \$ 19,579    | \$ 27,500    | \$ -         | \$ 25,500    |
| 02-242-320-64365                      | Sewer Flush & Mtce ( Sanitary )   | \$ 36,452    | \$ 35,000    | \$ 24,943    | \$ 35,000    |
| 02-242-099-64367                      | Lakeshore West Repairs            | \$ 7,429     | \$ -         |              |              |
| 02-242-099-64368                      | Sewer Service Connections         | \$ 7,714     | \$ 8,000     | \$ 5,186     | \$ 8,000     |
| 02-242-099-64370                      | Sanitary Backwater Valve Program  | \$ 2,644     | \$ 2,000     | \$ -         | \$ 2,000     |
| 02-242-328-64371                      | Storm Backwater Valve Program     | \$ -         | \$ -         | \$ -         |              |
| TOTAL OPERATING EXPENDITURES:         |                                   | \$ 1,303,328 | \$ 1,386,752 | \$ 1,349,996 | \$ 1,443,000 |
|                                       |                                   |              |              |              |              |
| NET OPERATING REVENUES (EXPENSES):    |                                   | \$ 226,160   | \$ 272,748   | \$ 334,950   | \$ 332,000   |
|                                       |                                   |              |              |              |              |
| CONTRIBUTIONS TO (FROM) RESERVES:     |                                   |              |              |              |              |
| 02-242-032-41799                      | Year End Surplus                  | \$ -         |              |              |              |
| 02-242-440-80500                      | Year End Deficit                  | \$ 124,089   | \$ 105,043   | \$ 105,043   |              |
| 03-242-440-80200                      | Transfer to Sewer Equipment Rese  | \$ -         |              |              |              |
| 03-242-440-80100                      | Transfer to Sewer Capital Reserve | \$ -         | \$ 275,000   | \$ 275,000   | \$ 292,000   |
| 03-242-440-80100                      | Transfer to Sewer Recon Reserve   | \$ 221,000   |              |              |              |
| 03-242-440-80100                      | Transfer to Plant Capital Reserve | \$ 22,000    |              |              |              |
| NET CONTRIBUTIONS TO (FROM) RESERVES: |                                   | \$ 367,089   | \$ 380,043   | \$ 380,043   | \$ 292,000   |
|                                       |                                   |              |              |              |              |
| OPERATING SURPLUS/(DEFICIT):          |                                   | \$ (140,929) | \$ (107,295) | \$ (45,093)  | \$ 40,000    |
|                                       |                                   |              |              |              |              |

| KINGSVILLE/LAKESHORE WEST WASTEWATER |                                  |              |              |              |             |
|--------------------------------------|----------------------------------|--------------|--------------|--------------|-------------|
| Account Number                       |                                  | 2015 Actuals | 2016 Budget  | 2016 Actuals | 2017 Budget |
| CAPITAL BUDGET                       |                                  |              |              |              |             |
| CAPITAL REVENUE:                     |                                  |              |              |              |             |
| 02-242-052-40230                     | Local Improvement Sewers         | \$ -         |              | \$ -         |             |
| 02-242-058-40502                     | Prov. Grant - Peterson Rd Sewer  | \$ -         |              | \$ -         |             |
| 02-242-058-40518                     | OPA Grant                        | \$ -         |              | \$ 47,426    |             |
| 02-242-066-41425                     | Lakeshore East - To be recovered | \$ -         |              | \$ -         |             |
| 02-242-066-40516                     | Federal Grant Build Canada       | \$ -         |              | \$ -         |             |
| 02-242-066-41510                     | Sale of Equipment                | \$ 55,000    |              | \$ -         |             |
| 03-242-032-41710                     | Transfer from Reserves - Plant   | \$ 201,370   | \$ 47,750    | \$ 47,750    |             |
| 03-242-032-41710                     | Transfer from Reserves - Equip.  |              |              |              |             |
| 03-242-032-41710                     | Transfer from Reserves - Captial | \$ 18,986    | \$ 157,250   | \$ 99,580    | \$ 325,000  |
| 02-242-066-41424                     | Long-term Debt                   | \$ -         |              | \$ -         |             |
| TOTAL CAPITAL REVENUE:               |                                  | \$ 275,356   | \$ 205,000   | \$ 194,756   | \$ 325,000  |
| CAPITAL EXPENDITURES:                |                                  |              |              |              |             |
|                                      | From Capital Schedule            | \$ 239,469   | \$ 215,000   | \$ 147,330   | \$ 325,000  |
| TOTAL CAPITAL EXPENDITURES:          |                                  | \$ 239,469   | \$ 215,000   | \$ 147,330   | \$ 325,000  |
| CONTRIBUTIONS TO RESERVES:           |                                  |              |              |              |             |
| 03-242-440-80300                     | Transfer to Res. - Capital       | \$ -         | \$ -         | \$ -         |             |
| 03-242-440-80300                     | Transfer to Res. - Equipment     | \$ -         | \$ -         | \$ -         | \$ 40,000   |
| CONTRIBUTIONS TO RESERVES            |                                  | \$ -         | \$ -         | \$ -         | \$ 40,000   |
| REPAYMENT OF LONG-TERM DEBT:         |                                  |              |              |              |             |
|                                      | Repayment of LTD                 | \$ -         | \$ -         | \$ -         | \$ -        |
| REPAYMENT OF LONG-TERM DEBT:         |                                  | \$ -         | \$ -         | \$ -         | \$ -        |
| NET CAPITAL EXPENDITURES:            |                                  | \$ 35,886    | \$ (10,000)  | \$ 47,426    | \$ (40,000) |
|                                      |                                  |              |              |              |             |
| DEPARTMENTAL SURPLUS/(DEFICIT):      |                                  | \$ (105,043) | \$ (117,295) | \$ 2,333     | \$ -        |

| COTTAM WASTEWATER                     |                                    |              |              |              |              |
|---------------------------------------|------------------------------------|--------------|--------------|--------------|--------------|
| Account Number                        |                                    | 2015 Actuals | 2016 Budget  | 2016 Actuals | 2017 Budget  |
| OPERATING BUDGET                      |                                    |              |              |              |              |
| OPERATING REVENUE:                    |                                    |              |              |              |              |
| 02-243-066-40854                      | G.N. Sewage                        | \$ 180,898   | \$ 183,000   | \$ 183,190   | \$ 192,000   |
| 02-243-066-40859                      | Capital Debt Sewage Charge         |              | \$ -         | \$ -         |              |
| 02-243-066-41270                      | Interdepartmental Revenue (PW)     |              | \$ -         | \$ -         |              |
| 02-243-066-41310                      | Penalties & Interest               | \$ 1,179     | \$ 1,200     | \$ 1,205     | \$ 1,200     |
| TOTAL OPERATING REVENUE:              |                                    | \$ 182,077   | \$ 184,200   | \$ 184,395   | \$ 193,200   |
| OPERATING EXPENDITURES:               |                                    |              |              |              |              |
| 02-243-099-60305                      | Courier Expense                    | \$ -         | \$ -         | \$ -         | \$ -         |
| 02-243-099-60306                      | Advertising                        | \$ -         | \$ -         | \$ -         | \$ -         |
| 02-243-099-60310                      | Computer Consultants               | \$ -         | \$ -         | \$ -         | \$ -         |
| 02-243-099-60312                      | General Insurance                  | \$ -         | \$ -         | \$ -         | \$ -         |
| 02-243-099-60314                      | Utilities                          | \$ 8,051     | \$ 8,000     | \$ 10,866    | \$ 11,000    |
| 02-243-099-60316                      | Equipment Repair & Mtce            | \$ 1,547     | \$ -         | \$ -         | \$ -         |
| 02-243-099-60317                      | Miscellaneous                      | \$ -         | \$ -         | \$ -         | \$ -         |
| 02-243-099-60323                      | Write Offs                         | \$ 1,335     | \$ 1,335     | \$ 1,335     | \$ 1,335     |
| 02-243-099-60327                      | Communication Expense              | \$ 2,395     | \$ -         | \$ 620       | \$ 600       |
| 02-243-099-60337                      | Grounds Maintenance                | \$ -         | \$ -         | \$ -         | \$ -         |
| 02-243-099-60340                      | Fuel & Oil                         | \$ -         | \$ -         | \$ -         | \$ -         |
| 02-243-099-60345                      | Licences, Permits, Certification   | \$ -         | \$ -         | \$ -         | \$ -         |
| 02-243-099-60347                      | Safety Supplies                    | \$ -         | \$ -         | \$ -         | \$ -         |
| 02-243-099-63020                      | Sewer Locates                      | \$ -         | \$ 500       | \$ -         | \$ -         |
| 02-243-099-63052                      | Property Taxes                     | \$ 2,749     | \$ 2,886     | \$ 2,938     | \$ 3,100     |
| 02-243-099-64368                      | Sewer Service Connection           | \$ -         | \$ 500       | \$ -         | \$ -         |
| 02-243-099-64370                      | Sanitary Backwater Valve Program   | \$ -         | \$ -         | \$ -         | \$ -         |
| 02-243-320-64360                      | OCWA Billing                       | \$ 55,499    | \$ 70,000    | \$ 72,066    | \$ 72,500    |
| 02-243-320-64361                      | OCWA Billing ( Lagoon Batch Trea   | \$ -         | \$ 10,000    | \$ -         | \$ 10,000    |
| 02-243-320-64365                      | Sewer Flush & Mtce ( Sanitary )    | \$ 5,312     | \$ 5,000     | \$ 7,508     | \$ 5,000     |
| 02-243-320-64366                      | Cottam System Repairs              | \$ -         | \$ -         | \$ -         |              |
| TOTAL OPERATING EXPENDITURES:         |                                    | \$ 76,889    | \$ 98,221    | \$ 95,333    | \$ 103,535   |
|                                       |                                    |              |              |              |              |
| NET OPERATING REVENUES (EXPENSES):    |                                    | \$ 105,188   | \$ 85,979    | \$ 89,062    | \$ 89,665    |
|                                       |                                    |              |              |              |              |
| CONTRIBUTIONS TO (FROM) RESERVES:     |                                    |              |              |              |              |
| 03-243-440-80500                      | Year End Deficit                   | \$ 168,322   | \$ 159,126   | \$ 159,126   | \$ 154,710   |
| 03-243-440-80100                      | Transfer to Res. - Working Capital | \$ -         |              |              |              |
| 03-243-440-80100                      | Transfer to Res - Capital          | \$ 30,000    | \$ 30,000    | \$ 30,000    | \$ 31,680    |
| NET CONTRIBUTIONS TO (FROM) RESERVES: |                                    | \$ 198,322   | \$ 189,126   | \$ 189,126   | \$ 186,390   |
|                                       |                                    |              |              |              |              |
| OPERATING SURPLUS/(DEFICIT):          |                                    | \$ (93,134)  | \$ (103,147) | \$ (100,064) | \$ (96,725)  |
|                                       |                                    |              |              |              |              |
| CAPITAL BUDGET                        |                                    |              |              |              |              |
| CAPITAL REVENUE:                      |                                    |              |              |              |              |
|                                       | Grants - Federal                   | \$ -         | \$ -         | \$ -         | \$ -         |
|                                       | Grants - Provincial                | \$ -         | \$ -         | \$ -         | \$ -         |
| 02-243-052-40230                      | Local Improvement Charges          | \$ -         | \$ -         | \$ -         | \$ -         |
| 02-243-066-41510                      | Sale of Equipment                  | \$ -         | \$ -         | \$ -         | \$ -         |
| 03-243-032-41710                      | Transfer from DCs                  | \$ -         | \$ -         | \$ -         | \$ -         |
| 03-243-032-41711                      | Transfer from Reserves - Recon.    | \$ -         | \$ -         | \$ -         | \$ -         |
| 02-243-066-41424                      | Long-term Debt                     | \$ -         | \$ -         | \$ -         | \$ -         |
| TOTAL CAPITAL REVENUE:                |                                    | \$ -         | \$ -         | \$ -         | \$ -         |
| CAPITAL EXPENDITURES:                 |                                    |              |              |              |              |
|                                       | From Capital Schedule              | \$ 65,992    | \$ 105,000   | \$ 54,646    | \$ 53,000    |
| TOTAL CAPITAL EXPENDITURES:           |                                    | \$ 65,992    | \$ 105,000   | \$ 54,646    | \$ 53,000    |
| CONTRIBUTIONS TO RESERVES:            |                                    |              |              |              |              |
| 03-243-440-80300                      | Clear Unfinanced Capital           | \$ -         | \$ -         | \$ -         | \$ -         |
| 03-243-440-80300                      | Transfer to (from) Res. - Capital  | \$ -         | \$ -         | \$ -         | \$ -         |
| 03-243-440-80300                      | Transfer to Res. - Capital         | \$ -         |              | \$ -         |              |
| CONTRIBUTIONS TO RESERVES             |                                    | \$ -         | \$ -         | \$ -         | \$ -         |
| REPAYMENT OF LONG-TERM DEBT:          |                                    |              |              |              |              |
|                                       | Repayment of LTD                   | \$ -         | \$ -         | \$ -         |              |
| REPAYMENT OF LONG-TERM DEBT:          |                                    | \$ -         | \$ -         | \$ -         | \$ -         |
| NET CAPITAL EXPENDITURES:             |                                    | \$ (65,992)  | \$ (105,000) | \$ (54,646)  | \$ (53,000)  |
|                                       |                                    |              |              |              |              |
| DEPARTMENTAL SURPLUS/(DEFICIT):       |                                    | \$ (159,126) | \$ (208,147) | \$ (154,710) | \$ (149,725) |

**CONTINUITY OF DISCRETIONARY & OBLIGATORY RESERVES**

|            | G/L Acct         | Account Name                            | 2015<br>Bal Fwd        | 2016 Activity         |                     | 2016<br>Bal Fwd        | 2017 Activity         |                     | 2017<br>Bal Fwd        |
|------------|------------------|-----------------------------------------|------------------------|-----------------------|---------------------|------------------------|-----------------------|---------------------|------------------------|
|            |                  |                                         |                        | Source                | Application         |                        | Source                | Application         |                        |
| Arena      | 03-000-032-31055 | Reserve Arena                           | \$ (15,000)            |                       | \$ 15,000           | \$ -                   |                       |                     | \$ -                   |
| BIA        | 03-000-032-31053 | Reserve BIA                             | \$ (60,831)            |                       | \$ 2,947            | \$ (57,883)            |                       |                     | \$ (57,883)            |
| Building   | 03-000-032-39073 | Building Fleet Reserve                  | \$ (19,500)            | \$ (10,500)           | \$ 30,000           | \$ -                   | \$ (10,500)           |                     | \$ (10,500)            |
| Building   | 03-000-032-39073 | Building Department Reserve             | \$ (94,807)            | \$ (94,908)           |                     | \$ (189,715)           | \$ (7,855)            |                     | \$ (197,570)           |
| Fire       | 03-000-032-39106 | Reserves Fire Buildings                 | \$ -                   |                       |                     | \$ -                   |                       |                     | \$ -                   |
| Fire       | 03-000-032-39107 | Reserves Fire Equipment                 | \$ (219,437)           | \$ (115,000)          | \$ 167,000          | \$ (167,437)           | \$ (247,000)          | \$ 410,000          | \$ (4,437)             |
| Fire       | 03-000-032-39108 | Reserve Fire Fundraising                | \$ (10,112)            |                       |                     | \$ (10,112)            |                       |                     | \$ (10,112)            |
| General    | NEW              | Election and Related Costs              | \$ -                   |                       |                     | \$ -                   | \$ (15,000)           |                     | \$ (15,000)            |
| General    | 03-000-032-31044 | RENAME FROM INVT TO CAPITAL             | \$ (6,415)             |                       |                     | \$ (6,415)             | \$ (18,000)           | \$ 6,415            | \$ (18,000)            |
| General    | 03-000-032-31060 | Working Capital Reserve                 | \$ (2,641,625)         | \$ (84,176)           | \$ 5,190            | \$ (2,720,611)         |                       |                     | \$ (2,720,611)         |
| General    | 03-000-032-31060 | Affordable Housing Initiative           | \$ (17,036)            | \$ (30,000)           |                     | \$ (47,036)            |                       |                     | \$ (47,036)            |
| General    | 03-000-032-39051 | Reserve Record Retention System         | \$ -                   |                       |                     | \$ -                   |                       |                     | \$ -                   |
| General    | 03-000-032-39078 | Reserve Erie Shore Transit              | \$ (40,001)            | \$ (5,000)            | \$ 45,000           | \$ (1)                 | \$ (5,000)            |                     | \$ (5,001)             |
| General    | 03-000-032-39113 | Reserve Health Care                     | \$ (18,144)            | \$ (20,000)           |                     | \$ (38,144)            |                       | \$ 38,144           | \$ 0                   |
| General    | 03-000-032-39150 | ELK Annuity Projects - Allocated        | \$ (500,000)           |                       |                     | \$ (500,000)           |                       |                     | \$ (500,000)           |
| General    | 03-000-032-39150 | ELK Annuity Projects - Unallocated      | \$ (5,661,064)         |                       | \$ 143,750          | \$ (5,517,314)         |                       | \$ 523,750          | \$ (4,993,564)         |
| General    | 03-000-032-39104 | Reserve Economic Development            |                        | \$ (91,300)           |                     | \$ (91,300)            |                       | \$ 45,200           | \$ (46,100)            |
| Heritage   | 03-000-032-39116 | Reserve for Working Capital             | \$ -                   |                       |                     | \$ -                   |                       |                     | \$ -                   |
| IT         | 03-000-032-39112 | Reseve Information Technology           | \$ (15,000)            | \$ (19,000)           | \$ 10,684           | \$ (23,316)            |                       | \$ 19,000           | \$ (4,316)             |
| Marina     | 03-000-032-31057 | Reserve for Working Capital             | \$ (11,438)            |                       | \$ 10,310           | \$ (1,128)             |                       |                     | \$ (1,128)             |
| Migration  | 03-000-032-31056 | Reserve Migration Festival              | \$ (18,228)            |                       | \$ 6,479            | \$ (11,749)            |                       |                     | \$ (11,749)            |
| Parks      | 03-000-032-31043 | Reserve Parks Property                  | \$ (7,124)             |                       |                     | \$ (7,124)             |                       |                     | \$ (7,124)             |
| Parks      | 03-000-032-31045 | Reserve Park Fees                       | \$ (134,787)           | \$ (15,000)           | \$ 75,000           | \$ (74,787)            |                       | \$ 37,000           | \$ (37,787)            |
| Parks      | 03-000-032-31047 | Reserve Park/Arena Equipment            | \$ (71,401)            | \$ (50,000)           |                     | \$ (121,401)           | \$ (50,000)           | \$ 145,000          | \$ (26,401)            |
| Parks      | 03-000-032-31049 | Reserve Lion's Hall Prop. Development ( | \$ (76,500)            | \$ (15,000)           | \$ -                | \$ (91,500)            | \$ (15,000)           | \$ 35,000           | \$ (71,500)            |
| Parks      | 03-000-032-31050 | Reserve Groyne Lakeside Beach           | \$ (10,522)            |                       |                     | \$ (10,522)            |                       |                     | \$ (10,522)            |
| Parks      | 03-000-032-31051 | Reserve Park - Building                 | \$ (75,000)            |                       | \$ 75,000           | \$ -                   |                       |                     | \$ -                   |
| Parks      | 03-000-032-31058 | Reserve Children Library Prgms          | \$ 3,998               |                       |                     | \$ 3,998               | \$ (3,998)            |                     | \$ (0)                 |
| Parks      | 03-000-032-31062 | Reserve Mettewas Park                   | \$ (121,890)           |                       | \$ 97,615           | \$ (24,275)            |                       |                     | \$ (24,275)            |
| Parks      | 03-000-032-39064 | Subdivision Tree Reserve                | \$ (44,100)            |                       |                     | \$ (44,100)            |                       |                     | \$ (44,100)            |
| Parks      | 03-000-032-39067 | Tree Reserve                            | \$ (10,750)            |                       | \$ 9,150            | \$ (1,600)             |                       |                     | \$ (1,600)             |
| Parks      | 03-000-032-39105 | Reserves Parkland Fees                  | \$ 3,542               |                       |                     | \$ 3,542               | \$ (3,542)            |                     | \$ 0                   |
| Parks      | 03-000-032-39109 | Reserve Fantasy of Lights               | \$ (2,000)             |                       |                     | \$ (2,000)             |                       | \$ 2,000            | \$ -                   |
| Parks      | 03-000-032-39111 | Reserve Skatepark/Splashpark            | \$ (3,196)             |                       |                     | \$ (3,196)             |                       |                     | \$ (3,196)             |
| Parks      | NEW              | Lifecycle                               | \$ -                   |                       |                     | \$ -                   | \$ (110,000)          | \$ 60,000           | \$ (50,000)            |
| Facilities | 03-000-032-39118 | Facility Maint. - HVAC & Roof           | \$ -                   | \$ (150,000)          |                     | \$ (150,000)           | \$ (170,000)          | \$ 14,000           | \$ (306,000)           |
| Facilities | NEW              | Lifecycle                               | \$ -                   |                       |                     | \$ -                   | \$ (50,000)           |                     | \$ (50,000)            |
| Police     | 03-000-032-31052 | Reserve Cop Camp                        | \$ (200)               |                       |                     | \$ (200)               |                       | \$ 200              | \$ -                   |
| Police     | 03-000-032-31059 | Reserve Capital OPP                     | \$ (352,080)           | \$ (150,000)          |                     | \$ (502,080)           | \$ (80,000)           |                     | \$ (582,080)           |
| Police     | 03-000-032-31061 | Reserve OPP Contingency                 | \$ -                   |                       |                     | \$ -                   |                       |                     | \$ -                   |
| PW         | 03-000-032-31042 | Reserve PW Drainage                     | \$ (70,000)            | \$ (215,000)          |                     | \$ (285,000)           |                       | \$ 192,192          | \$ (92,808)            |
| PW         | 03-000-032-39068 | Reserve PW Capital                      | \$ (433,531)           | \$ (148,246)          | \$ 407,798          | \$ (173,979)           |                       |                     | \$ (173,979)           |
| PW         | 03-000-032-39072 | Equipment Reserve - PW                  | \$ (48,283)            | \$ (210,000)          | \$ 250,000          | \$ (8,283)             | \$ (225,000)          | \$ 218,000          | \$ (15,283)            |
| PW         | NEW              | Lifecycle                               | \$ -                   |                       |                     | \$ -                   | \$ (269,200)          |                     | \$ (269,200)           |
| PW         | 03-000-032-39110 | Reserve Public Works                    | \$ (120,607)           | \$ (20,000)           | \$ 120,607          | \$ (20,000)            |                       | \$ 20,000           | \$ -                   |
| PW         | 03-000-032-39117 | Reserve - Parking Lots                  | \$ (4,200)             |                       |                     | \$ (4,200)             |                       | \$ 4,200            | \$ -                   |
|            |                  | <b>GENERAL SUB-TOTAL</b>                | <b>\$ (10,927,269)</b> | <b>\$ (1,443,130)</b> | <b>\$ 1,471,530</b> | <b>\$ (10,898,869)</b> | <b>\$ (1,280,095)</b> | <b>\$ 1,770,101</b> | <b>\$ (10,408,863)</b> |



CONTINUITY OF DISCRETIONARY & OBLIGATORY RESERVES

|              | G/L Acct         | Account Name                      | 2015<br>Bal Fwd | 2016 Activity  |              | 2016<br>Bal Fwd | 2017 Activity  |              | 2017<br>Bal Fwd |
|--------------|------------------|-----------------------------------|-----------------|----------------|--------------|-----------------|----------------|--------------|-----------------|
|              |                  |                                   |                 | Source         | Application  |                 | Source         | Application  |                 |
|              | 03-000-032-39200 | Development Charge King Swr       | \$ 118,356      | \$ (804,865)   | \$ 198,313   | \$ (488,196)    |                | \$ 493,733   | \$ 5,537        |
|              | 03-000-032-39202 | Development Charge LW Swr         | \$ (973,630)    |                |              | \$ (973,630)    |                |              | \$ (973,630)    |
|              | 03-000-032-39204 | Development Charge No Swr         | \$ 81,422       |                |              | \$ 81,422       |                |              | \$ 81,422       |
|              | 03-000-032-39206 | Development Charge Cottam Swr     | \$ 229,854      |                |              | \$ 229,854      |                |              | \$ 229,854      |
|              | 03-000-032-39208 | Development Charge Non Res No Swr | \$ 269,954      |                |              | \$ 269,954      |                |              | \$ 269,954      |
|              |                  | DEVELOPMENT SUB-TOTAL             | \$ (274,044)    | \$ (804,865)   | \$ 198,313   | \$ (880,596)    | \$ -           | \$ 493,733   | \$ (386,863)    |
|              | 04-150-032-39034 | Reserve GN Cemetery               | \$ (27,884)     |                |              | \$ (27,884)     |                |              | \$ (27,884)     |
|              | 04-150-034-31019 | Capital Surplus Greenhill         | \$ (769,769)    |                |              | \$ (769,769)    |                |              | \$ (769,769)    |
|              | 04-150-034-31024 | Capital GS Cemetery               | \$ (251,845)    |                |              | \$ (251,845)    |                |              | \$ (251,845)    |
|              |                  | TRUST SUB-TOTAL                   | \$ (1,049,498)  | \$ -           | \$ -         | \$ (1,049,498)  | \$ -           | \$ -         | \$ (1,049,498)  |
|              |                  |                                   |                 |                |              |                 |                |              |                 |
| Sewer - COT  | 03-000-032-39013 | Reserve Cottam Equipment          | \$ (7,500)      |                |              | \$ (7,500)      |                |              | \$ (7,500)      |
| Sewer - COT  | 03-000-032-39080 | Working Capital Cottam Sewage     | \$ 1,197,890    | \$ (30,000)    |              | \$ 1,167,890    | \$ (36,465)    |              | \$ 1,131,425    |
| Sewer - K LW | 03-000-032-31046 | Sewer Plant Capital - LW          | \$ (47,750)     |                | \$ 47,750    | \$ 0            |                |              | \$ 0            |
| Sewer - K LW | 03-000-032-39006 | Reserve LW Capital Conn Chgs      | \$ (180,594)    |                |              | \$ (180,594)    |                |              | \$ (180,594)    |
| Sewer - K LW | 03-000-032-39042 | Reserve LW Equipment              | \$ (44,916)     |                |              | \$ (44,916)     | \$ (40,000)    |              | \$ (84,916)     |
| Sewer - K LW | 03-000-032-39063 | Reserve Sewer Capital - LW        | \$ (616,093)    | \$ (275,000)   | \$ 99,580    | \$ (791,513)    | \$ (292,000)   | \$ 325,000   | \$ (758,513)    |
| Water        | 02-201-032-39013 | MOE Reserves - GS Water           | \$ (59,278)     |                |              | \$ (59,278)     |                |              | \$ (59,278)     |
| Water        | 03-000-032-39005 | Reserve Future Waterline Mtce     | \$ (1,834,893)  | \$ (535,000)   | \$ 413,921   | \$ (1,955,972)  | \$ (572,000)   | \$ 879,000   | \$ (1,648,972)  |
| Water        | 03-000-032-39069 | Reserve Meter Changeout Water     | \$ -            |                |              | \$ -            |                |              | \$ -            |
| Water        | 03-000-032-39070 | Working Capital Reserve Water     | \$ (168,584)    | \$ (215,123)   |              | \$ (383,707)    | \$ (77,007)    | \$ 18,000    | \$ (442,714)    |
| Water        | 03-000-032-39071 | Reserve Equipment Water           | \$ -            | \$ (31,631)    |              | \$ (31,631)     | \$ (75,000)    | \$ 62,000    | \$ (44,631)     |
| Water - UWSS | 02-201-032-39300 | Reserve Fund Union Water          | \$ (4,434,598)  |                |              | \$ (4,434,598)  |                |              | \$ (4,434,598)  |
| Water - UWSS | 02-201-032-39310 | Equity in Op Res Union Water      | \$ (682,714)    |                |              | \$ (682,714)    |                |              | \$ (682,714)    |
|              |                  | ENVIRONMENTAL SUB-TOTAL           | \$ (6,879,029)  | \$ (1,086,754) | \$ 561,251   | \$ (7,404,531)  | \$ (1,092,472) | \$ 1,284,000 | \$ (7,213,003)  |
|              |                  |                                   |                 |                |              |                 |                |              |                 |
| TOTAL        |                  |                                   | \$ (19,129,839) | \$ (3,334,749) | \$ 2,231,094 | \$ (20,233,494) | \$ (2,372,567) | \$ 3,547,834 | \$ (19,058,227) |

| KINGSVILLE FIRE DEPARTMENT-FLEET MANAGEMENT SUMMARY |                                                               |                             |                               |                             |                       |                               |                     |                          |                                      |
|-----------------------------------------------------|---------------------------------------------------------------|-----------------------------|-------------------------------|-----------------------------|-----------------------|-------------------------------|---------------------|--------------------------|--------------------------------------|
| RESERVE 03-000-032-39107                            |                                                               |                             |                               |                             |                       |                               |                     |                          |                                      |
| YEAR                                                | VEHICLE DESCRIPTION<br>TO BE REPLACED                         | EST. COST OF<br>REPLACEMENT | RESERVE<br>OPENING<br>BALANCE | CONTRIBUTION<br>TO RESERVES | DRAW FROM<br>RESERVES | RESERVE<br>CLOSING<br>BALANCE | DRAW<br>FROM<br>DCs | FUNDED<br>BY<br>TAXATION | COMMENTS                             |
| 2016                                                | 2006 DEPUTY CHIEF VEH. (#217) / AIR PACKS                     | \$ 299,000                  | \$ 219,437                    | \$ 115,000                  | \$ 167,000            | \$ 167,437                    |                     | \$ 132,000               | 50% of Air Packs                     |
| 2017                                                | 1991 AERIAL (#219)                                            | \$ 420,000                  | \$ 167,437                    | \$ 247,000                  | \$ 414,437            | \$ -                          |                     | \$ 5,563                 |                                      |
| 2018                                                | NEW EAST ENGINE                                               | \$ 350,000                  | \$ -                          | \$ 180,000                  |                       | \$ 180,000                    | \$ 350,000          |                          | Eligible for DC's (new east station) |
| 2019                                                |                                                               |                             | \$ 180,000                    | \$ 180,000                  |                       | \$ 360,000                    |                     |                          |                                      |
| 2020                                                | 1995 ENGINE (#216) / 2010 CHIEF VEH (#212)                    | \$ 415,000                  | \$ 360,000                    | \$ 180,000                  | \$ 415,000            | \$ 125,000                    |                     |                          |                                      |
| 2021                                                | 1996 RESCUE (#124) / 2011 BRUSH TRUCK (#215)                  | \$ 305,000                  | \$ 125,000                    | \$ 180,000                  | \$ 305,000            | \$ -                          |                     |                          |                                      |
| 2022                                                |                                                               |                             | \$ -                          | \$ 135,000                  |                       | \$ 135,000                    |                     |                          |                                      |
| 2023                                                |                                                               |                             | \$ 135,000                    | \$ 135,000                  |                       | \$ 270,000                    |                     |                          |                                      |
| 2024                                                | 2014 PREV. VEHICLE (#214)                                     | \$ 30,000                   | \$ 270,000                    | \$ 135,000                  | \$ 30,000             | \$ 375,000                    |                     |                          |                                      |
| 2025                                                |                                                               |                             | \$ 375,000                    | \$ 135,000                  |                       | \$ 510,000                    |                     |                          |                                      |
| 2026                                                | 2001 ENGINE (#123) / 2016 DEPUTY CHIEF (#217)                 | \$ 405,000                  | \$ 510,000                    | \$ 135,000                  | \$ 405,000            | \$ 240,000                    |                     |                          |                                      |
| 2027                                                |                                                               |                             | \$ 240,000                    | \$ 135,000                  |                       | \$ 375,000                    |                     |                          |                                      |
| 2028                                                |                                                               |                             | \$ 375,000                    | \$ 135,000                  |                       | \$ 510,000                    |                     |                          |                                      |
| 2029                                                |                                                               |                             | \$ 510,000                    | \$ 135,000                  |                       | \$ 645,000                    |                     |                          |                                      |
| 2030                                                | 2020 CHIEF VEH (#212)                                         | \$ 45,000                   | \$ 645,000                    | \$ 135,000                  | \$ 45,000             | \$ 735,000                    |                     |                          |                                      |
| 2031                                                | 2006 ENGINE (#218) / 2021 BRUSH TRUCK (#215) / 2016 AIR PACKS | \$ 679,000                  | \$ 735,000                    | \$ 135,000                  | \$ 679,000            | \$ 191,000                    |                     |                          |                                      |
| 2032                                                |                                                               |                             | \$ 191,000                    | \$ 135,000                  |                       | \$ 326,000                    |                     |                          |                                      |
| 2033                                                | 2008 RESCUE (#220)                                            | \$ 260,000                  | \$ 326,000                    | \$ 135,000                  | \$ 260,000            | \$ 201,000                    |                     |                          |                                      |
| 2034                                                | 2024 PREV. VEHICLE (#214)                                     | \$ 30,000                   | \$ 201,000                    | \$ 135,000                  | \$ 30,000             | \$ 306,000                    |                     |                          |                                      |
| 2035                                                |                                                               |                             | \$ 306,000                    | \$ 135,000                  |                       | \$ 441,000                    |                     |                          |                                      |
| 2036                                                | 2026 DEPUTY CHIEF (#217)                                      | \$ 35,000                   | \$ 441,000                    | \$ 135,000                  | \$ 35,000             | \$ 541,000                    |                     |                          |                                      |
| 2037                                                | 2017 AERIAL (#219)                                            | \$ 520,000                  | \$ 541,000                    | \$ 135,000                  | \$ 520,000            | \$ 156,000                    |                     |                          |                                      |
| 2038                                                | 2013 ENGINE (#122)                                            | \$ 370,000                  | \$ 156,000                    | \$ 135,000                  | \$ 291,000            | \$ -                          |                     | \$ 79,000                |                                      |
| 2039                                                |                                                               |                             | \$ -                          | \$ 135,000                  |                       | \$ 135,000                    |                     |                          |                                      |
| 2040                                                | 2030 CHIEF VEH (#212)                                         | \$ 45,000                   | \$ 135,000                    | \$ 135,000                  | \$ 45,000             | \$ 225,000                    |                     |                          |                                      |
| 2041                                                | 2031 BRUSH TRUCK (#215)                                       | \$ 45,000                   | \$ 225,000                    | \$ 135,000                  | \$ 45,000             | \$ 315,000                    |                     |                          |                                      |
| 2042                                                |                                                               |                             | \$ 315,000                    | \$ 135,000                  | \$ 45,000             | \$ 405,000                    |                     |                          |                                      |

SURPLUS VEHICLES

| YEAR | VEHICLE DESCRIPTION | COMMENTS                |
|------|---------------------|-------------------------|
| 2016 | 2006 FORD PICKUP    | ASSISTANT CHIEF VEHICLE |
|      |                     |                         |
|      |                     |                         |

REPLACEMENT POLICY

| KINGSVILLE BUILDING DEPARTMENT-FLEET MANAGEMENT SUMMARY |                                       |                             |                               |                             |                       |                               |                        |                       |          |
|---------------------------------------------------------|---------------------------------------|-----------------------------|-------------------------------|-----------------------------|-----------------------|-------------------------------|------------------------|-----------------------|----------|
| RESERVE 03-000-032-39073                                |                                       |                             |                               |                             |                       |                               |                        |                       |          |
| YEAR                                                    | VEHICLE DESCRIPTION<br>TO BE REPLACED | EST. COST OF<br>REPLACEMENT | RESERVE<br>OPENING<br>BALANCE | CONTRIBUTION<br>TO RESERVES | DRAW FROM<br>RESERVES | RESERVE<br>CLOSING<br>BALANCE | DRAW FROM<br>DEV. CHG. | TAXATION<br>(CAPITAL) | COMMENTS |
| 2016                                                    | 2005 Jeep Liberty                     | \$ 30,000                   | \$ 19,500                     | \$ 10,500                   | \$ 30,000             | \$ -                          |                        |                       |          |
| 2017                                                    |                                       |                             | \$ -                          | \$ 10,500                   |                       | \$ 10,500                     |                        |                       |          |
| 2018                                                    |                                       |                             | \$ 10,500                     | \$ 10,500                   |                       | \$ 21,000                     |                        |                       |          |
| 2019                                                    |                                       |                             | \$ 21,000                     | \$ 10,500                   |                       | \$ 31,500                     |                        |                       |          |
| 2020                                                    |                                       |                             | \$ 31,500                     | \$ 10,500                   |                       | \$ 42,000                     |                        |                       |          |
| 2021                                                    |                                       |                             | \$ 42,000                     | \$ 10,500                   |                       | \$ 52,500                     |                        |                       |          |
| 2022                                                    |                                       |                             | \$ 52,500                     | \$ 10,500                   |                       | \$ 63,000                     |                        |                       |          |
| 2023                                                    |                                       |                             | \$ 63,000                     | \$ 10,500                   |                       | \$ 73,500                     |                        |                       |          |
| 2024                                                    | 2014 F-150 Inspector Vehicle          | \$ 35,000                   | \$ 73,500                     | \$ 10,500                   | \$ 35,000             | \$ 49,000                     |                        |                       |          |
| 2025                                                    | 2015 F-150 Inspector Vehicle          | \$ 35,000                   | \$ 49,000                     | \$ 10,500                   | \$ 35,000             | \$ 24,500                     |                        |                       |          |
| 2026                                                    | 2016 F-150 Inspector Vehicle          | \$ 35,000                   | \$ 24,500                     | \$ 10,500                   | \$ 35,000             | \$ -                          |                        |                       |          |
| 2027                                                    |                                       |                             | \$ -                          | \$ 10,500                   |                       | \$ 10,500                     |                        |                       |          |
| 2028                                                    |                                       |                             | \$ 10,500                     | \$ 10,500                   |                       | \$ 21,000                     |                        |                       |          |
| 2029                                                    |                                       |                             | \$ 21,000                     | \$ 10,500                   |                       | \$ 31,500                     |                        |                       |          |
| 2030                                                    |                                       |                             | \$ 31,500                     | \$ 10,500                   |                       | \$ 42,000                     |                        |                       |          |
| 2031                                                    |                                       |                             | \$ 42,000                     | \$ 10,500                   |                       | \$ 52,500                     |                        |                       |          |
| 2032                                                    |                                       |                             | \$ 52,500                     | \$ 10,500                   |                       | \$ 63,000                     |                        |                       |          |
| 2033                                                    |                                       |                             | \$ 63,000                     | \$ 10,500                   |                       | \$ 73,500                     |                        |                       |          |
| 2034                                                    | 2024 Inspector Vehicle                | \$ 35,000                   | \$ 73,500                     | \$ 10,500                   | \$ 35,000             | \$ 49,000                     |                        |                       |          |
| 2035                                                    | 2025 Inspector Vehicle                | \$ 35,000                   | \$ 49,000                     | \$ 10,500                   | \$ 35,000             | \$ 24,500                     |                        |                       |          |
| 2036                                                    | 2026 Inspector Vehicle                | \$ 35,000                   | \$ 24,500                     | \$ 10,500                   | \$ 35,000             | \$ -                          |                        |                       |          |

SURPLUS VEHICLES

| YEAR | VEHICLE DESCRIPTION | COMMENTS |
|------|---------------------|----------|
|      |                     |          |
|      |                     |          |
|      |                     |          |

# KINGSVILLE PUBLIC WORKS DEPARTMENT-FLEET MANAGEMENT SUMMARY

RESERVE 03-000-032-39072

| YEAR | VEHICLE DESCRIPTION<br>TO BE REPLACED | EST. COST OF<br>REPLACEMENT | RESERVE<br>OPENING<br>BALANCE | CONTRIBUTION<br>TO RESERVES | DRAW FROM<br>RESERVES | RESERVE<br>CLOSING<br>BALANCE | DC's / OTHER<br>REV. | TAXATION  | COMMENTS                                                                      |
|------|---------------------------------------|-----------------------------|-------------------------------|-----------------------------|-----------------------|-------------------------------|----------------------|-----------|-------------------------------------------------------------------------------|
| 2016 | Reserve Contribution                  |                             | \$ 48,283                     | \$ 210,000                  |                       | \$ 258,283                    | \$ -                 | \$ -      |                                                                               |
|      | 2004 Elgin Whirlwind Sweeper          | \$ 350,000                  | \$ 258,283                    |                             | \$ 250,000            | \$ 8,283                      | \$ 25,000            | \$ 75,000 | - \$25,000 trade in value<br>- Lease option not viable at \$12,000 per month. |
| 2017 | Reserve Contribution                  |                             | \$ 8,283                      | \$ 225,000                  |                       | \$ 233,283                    | \$ -                 | \$ -      |                                                                               |
|      | 2006 Sterling work truck              | \$ 170,000                  | \$ 233,283                    |                             | \$ 170,000            | \$ 63,283                     | \$ -                 | \$ -      |                                                                               |
|      | 2006 Ford F-150 pick-up               | \$ 48,000                   | \$ 63,283                     |                             | \$ 48,000             | \$ 15,283                     | \$ -                 | \$ -      |                                                                               |
| 2018 | Reserve Contribution                  |                             | \$ 15,283                     | \$ 225,000                  |                       | \$ 240,283                    | \$ -                 | \$ -      |                                                                               |
|      | 2005 GMC C5500 s/a truck              | \$ 190,000                  | \$ 240,283                    |                             | \$ 190,000            | \$ 50,283                     | \$ -                 | \$ -      |                                                                               |
|      | 2004 Dodge 4x4 Quad Cab               | \$ 40,000                   | \$ 50,283                     |                             | \$ 40,000             | \$ 10,283                     | \$ -                 | \$ -      |                                                                               |
|      | 1982 Vermeer Chipper                  | \$ 37,000                   | \$ 10,283                     |                             | \$ 7,000              | \$ 3,283                      | \$ -                 | \$ 30,000 |                                                                               |
| 2019 | Reserve Contribution                  |                             | \$ 3,283                      | \$ 210,000                  |                       | \$ 213,283                    | \$ -                 | \$ -      |                                                                               |
| 2020 | Reserve Contribution                  |                             | \$ 213,283                    | \$ 210,000                  |                       | \$ 423,283                    | \$ -                 | \$ -      |                                                                               |
|      | 2010 Case 580SM Backhoe               | \$ 80,000                   | \$ 423,283                    |                             | \$ 60,000             | \$ 363,283                    | \$ -                 | \$ 20,000 | Water Reserves 25%                                                            |
|      | 2010 Case 521E Loader                 | \$ 60,000                   | \$ 363,283                    |                             | \$ 45,000             | \$ 318,283                    | \$ -                 | \$ 15,000 | Water Reserves 25%                                                            |
|      | 2010 Ford F-150                       | \$ 35,000                   | \$ 318,283                    |                             | \$ 35,000             | \$ 283,283                    | \$ -                 | \$ -      |                                                                               |
| 2021 | Reserve Contribution                  |                             | \$ 283,283                    | \$ 210,000                  |                       | \$ 493,283                    | \$ -                 | \$ -      |                                                                               |
|      | 2011 Dodge Dakota                     | \$ 45,000                   | \$ 493,283                    |                             | \$ 45,000             | \$ 448,283                    | \$ -                 | \$ -      |                                                                               |
|      | 2011 F550                             | \$ 60,000                   | \$ 448,283                    |                             | \$ 60,000             | \$ 388,283                    | \$ -                 | \$ -      |                                                                               |
| 2022 | Reserve Contribution                  |                             | \$ 388,283                    | \$ 210,000                  |                       | \$ 598,283                    | \$ -                 | \$ -      |                                                                               |
|      | 2012 Schmitt Salter                   | \$ 65,000                   | \$ 598,283                    |                             | \$ 65,000             | \$ 533,283                    | \$ -                 | \$ -      |                                                                               |
|      | 2013 Int'l Workstar 7500 truck        | \$ 220,000                  | \$ 533,283                    |                             | \$ 220,000            | \$ 313,283                    | \$ -                 | \$ -      |                                                                               |
|      | 2012 Zetor Tractor                    | \$ 46,000                   | \$ 313,283                    |                             | \$ 46,000             | \$ 267,283                    | \$ -                 | \$ -      |                                                                               |
|      | 2012 Kioti Tractor (cemetery)         | \$ 17,000                   | \$ 267,283                    |                             | \$ 17,000             | \$ 250,283                    | \$ -                 | \$ -      |                                                                               |
|      | 2015 Etneir Spray Patcher             | \$ 30,000                   | \$ 250,283                    |                             | \$ 30,000             | \$ 220,283                    | \$ -                 | \$ -      |                                                                               |
| 2023 | Reserve Contribution                  |                             | \$ 220,283                    | \$ 210,000                  |                       | \$ 430,283                    | \$ -                 | \$ -      |                                                                               |
|      | 2013 Kioti Tractor CK20S              | \$ 25,000                   | \$ 430,283                    |                             | \$ 25,000             | \$ 405,283                    | \$ -                 | \$ -      |                                                                               |
|      | 2013 MT6 Sidewalk Snow Plow           | \$ 120,000                  | \$ 405,283                    |                             | \$ 120,000            | \$ 285,283                    | \$ -                 | \$ -      |                                                                               |
|      | 2013 Ford F-150 4x4 p/u               | \$ 35,000                   | \$ 285,283                    |                             | \$ 35,000             | \$ 250,283                    | \$ -                 | \$ -      |                                                                               |
|      | 2014 Int'l Workstar 7500 truck        | \$ 220,000                  | \$ 250,283                    |                             | \$ 220,000            | \$ 30,283                     | \$ -                 | \$ -      |                                                                               |
| 2024 | Reserve Contribution                  |                             | \$ 30,283                     | \$ 210,000                  |                       | \$ 240,283                    | \$ -                 | \$ -      |                                                                               |
| 2025 | Reserve Contribution                  |                             | \$ 240,283                    | \$ 210,000                  |                       | \$ 450,283                    | \$ -                 | \$ -      |                                                                               |
|      | 2015 International Roll Off Truck     | \$ 90,000                   | \$ 450,283                    |                             | \$ 90,000             | \$ 360,283                    | \$ -                 | \$ -      |                                                                               |

## SURPLUS VEHICLES

| YEAR | VEHICLE DESCRIPTION | COMMENTS |
|------|---------------------|----------|
|      |                     |          |
|      |                     |          |
|      |                     |          |
|      |                     |          |

**KINGSVILLE PARKS & REC DEPARTMENT-FLEET MANAGEMENT SUMMARY**

RESERVE 03-000-032-31047

| YEAR | VEHICLE DESCRIPTION TO BE<br>REPLACED | EST. COST OF<br>REPLACEMENT | RESERVES<br>OPENING<br>BALANCE | CONTRIBUTION<br>TO RESERVES | DRAW FROM<br>RESERVES | RESERVES<br>ENDING<br>BALANCE | DC's | TAXATION | COMMENTS                                                        |
|------|---------------------------------------|-----------------------------|--------------------------------|-----------------------------|-----------------------|-------------------------------|------|----------|-----------------------------------------------------------------|
| 2016 | Contribution to Reserves              |                             | \$ 71,401                      | \$ 50,000                   |                       | \$ 121,401                    | \$ - | \$ -     |                                                                 |
|      | 2006 F150 w/ Ext Cab - Fire Dept Sur  | \$ 1,000                    | \$ 121,401                     |                             | \$ -                  | \$ 121,401                    | \$ - | \$ 1,000 | New Addition to P&R                                             |
| 2017 | Contribution to Reserves              |                             | \$ 121,401                     | \$ 50,000                   |                       | \$ 171,401                    |      |          |                                                                 |
|      | 2001 Ford F-550 Std Cab Dump          | \$ 70,000                   | \$ 171,401                     |                             | \$ 70,000             | \$ 101,401                    | \$ - | \$ -     | Tow Vehicle/Equipment, Heavy Material, Personel Transportation  |
|      | 2005 Chev.C5500 3Ton                  | \$ 75,000                   | \$ 101,401                     |                             | \$ 75,000             | \$ 26,401                     | \$ - | \$ -     | medium Duty Dump Truck/Personnel Transportation/Snow Removal    |
| 2018 | Contribution to Reserves              |                             | \$ 26,401                      | \$ 70,000                   |                       | \$ 96,401                     | \$ - | \$ -     |                                                                 |
|      | 2006 Ford F-150 p/u                   | \$ 40,000                   | \$ 96,401                      |                             | \$ 40,000             | \$ 56,401                     | \$ - | \$ -     |                                                                 |
|      | 2007 Aerator                          | \$ 7,000                    | \$ 56,401                      |                             | \$ 7,000              | \$ 49,401                     | \$ - | \$ -     | Sports Field Maintenance                                        |
|      | 2007 Sports field Line Painter (x2)   | \$ 4,000                    | \$ 49,401                      |                             | \$ 4,000              | \$ 45,401                     | \$ - | \$ -     | Line Sports Fields                                              |
|      | 2007 Ford 1/2 Ton                     | \$ 30,000                   | \$ 45,401                      |                             | \$ 30,000             | \$ 15,401                     | \$ - | \$ -     | Tow vehicle/Equipment, Heavy Material, Personnel Transportation |
| 2019 | Contribution to Reserves              |                             | \$ 15,401                      | \$ 70,000                   |                       | \$ 85,401                     | \$ - | \$ -     |                                                                 |
| 2020 | Contribution to Reserves              |                             | \$ 85,401                      | \$ 70,000                   |                       | \$ 155,401                    |      | \$ -     |                                                                 |
|      | 2010 Ford F-150 Pick UP               | \$ 30,000                   | \$ 155,401                     |                             | \$ 30,000             | \$ 125,401                    | \$ - | \$ -     |                                                                 |
|      | 2010 Golf Cart                        | \$ 10,000                   | \$ 125,401                     |                             | \$ 10,000             | \$ 115,401                    | \$ - | \$ -     |                                                                 |
|      | 2010 Ice Resurfacer                   | \$ 100,000                  | \$ 115,401                     |                             | \$ 100,000            | \$ 15,401                     | \$ - | \$ -     |                                                                 |
|      | 2010 Ball Groomers (x2)               | \$ 15,000                   | \$ 15,401                      |                             | \$ 6,000              | \$ 9,401                      | \$ - | \$ 9,000 |                                                                 |
|      | Kubota ATV                            | \$ 10,000                   | \$ 9,401                       |                             | \$ 10,000             | \$ (599)                      |      |          |                                                                 |
| 2021 | Contribution to Reserves              |                             | \$ (599)                       | \$ 70,000                   |                       | \$ 69,401                     | \$ - | \$ -     |                                                                 |
|      | 2011 Top Dresser                      | \$ 18,000                   | \$ 69,401                      |                             | \$ 18,000             | \$ 51,401                     | \$ - | \$ -     |                                                                 |
|      | 2006 John Deere 30 Utility Trailer    | \$ 34,000                   | \$ 51,401                      |                             | \$ 34,000             | \$ 17,401                     | \$ - | \$ -     | Grounds Maintenance                                             |

**SURPLUS VEHICLES**

| YEAR | VEHICLE DESCRIPTION | COMMENTS |  |  |  |  |  |  |  |
|------|---------------------|----------|--|--|--|--|--|--|--|
| 2004 | Ford Explorer 4x4   |          |  |  |  |  |  |  |  |
|      |                     |          |  |  |  |  |  |  |  |
|      |                     |          |  |  |  |  |  |  |  |
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## KINGSVILLE FACILITIES - ROOF & HVAC RESERVE

RESERVE 03-000-032-39118

| YEAR | VEHICLE DESCRIPTION TO BE REPLACED | EST. COST OF REPLACEMENT | RESERVES OPENING BALANCE | CONTRIBUTION TO RESERVES | DRAW FROM RESERVES | RESERVES ENDING BALANCE | DC's | TAXATION | COMMENTS |
|------|------------------------------------|--------------------------|--------------------------|--------------------------|--------------------|-------------------------|------|----------|----------|
| 2016 | Contribution to Reserves           |                          | \$ -                     | \$ 150,000               |                    | \$ 150,000              | \$ - | \$ -     |          |
| 2017 | Contribution to Reserves           |                          | \$ 150,000               | \$ 170,000               |                    | \$ 320,000              | \$ - | \$ -     |          |
| 2018 | Contribution to Reserves           |                          | \$ 320,000               | \$ 170,000               |                    | \$ 490,000              | \$ - | \$ -     |          |
|      |                                    |                          |                          |                          |                    |                         |      |          |          |
|      |                                    |                          |                          |                          |                    |                         |      |          |          |
|      |                                    |                          |                          |                          |                    |                         |      |          |          |

### Objective:

To establish an annual reserve contribution to fund future roof and HVAC replacement at all Town owned facilities

### Calculation:

The following calculation assumes a 20 year life span for both roofs and HVAC equipment.

| Facility             | Roof<br>Sq. Footage | Roof<br>Replacement<br>\$1 per sq. ft. | HVAC<br>(5%) | Total      |
|----------------------|---------------------|----------------------------------------|--------------|------------|
| Cottam Fire Hall     | 4,160               | \$ 4,160                               | \$ 1,000     | \$ 5,160   |
| Cottam Library       | 5,974               | \$ 5,974                               | \$ 2,000     | \$ 7,974   |
| Cottam Rec Center    | 8,324               | \$ 8,324                               | \$ 500       | \$ 8,824   |
| Kings Landing        | 5,835               | \$ 5,835                               |              | \$ 5,835   |
| Arena                | 42,001              | \$ 42,001                              | \$ 15,000    | \$ 57,001  |
| Arena Outdoor Garage | 4,450               | \$ 4,450                               | \$ -         | \$ 4,450   |
| Kingsville Fire hall | 8,473               | \$ 8,473                               | \$ 1,500     | \$ 9,973   |
| Kingsville Library   | 9,917               | \$ 9,917                               | \$ 1,500     | \$ 11,417  |
| Kingsville OPP       | 5,790               | \$ 5,790                               | \$ 5,000     | \$ 10,790  |
| Lakeside Pavilion    | 7,915               | \$ 7,915                               | \$ 2,000     | \$ 9,915   |
| Lions Hall           | 11,469              | \$ 11,469                              | \$ 3,000     | \$ 14,469  |
| Town Hall            | 10,942              | \$ 10,942                              | \$ 3,000     | \$ 13,942  |
| Ruthven Library      | 2,832               | \$ 2,832                               | \$ 500       | \$ 3,332   |
| Carnegie             | 1,888               | \$ 1,888                               | \$ 500       | \$ 2,388   |
| Unico                | 3,173               | \$ 3,173                               | \$ 500       | \$ 3,673   |
|                      |                     | \$ 133,143                             | \$ 36,000    | \$ 169,143 |

| ENVIRONMENTAL SERVICES (201) FLEET MANAGEMENT SUMMARY |                                              |              |            |              |            |            |             |          |          |
|-------------------------------------------------------|----------------------------------------------|--------------|------------|--------------|------------|------------|-------------|----------|----------|
| 03-000-032-39071                                      |                                              |              |            |              |            |            |             |          |          |
| YEAR                                                  | VEHICLE DESCRIPTION                          | EST. COST OF | RESERVE    | CONTRIBUTION | DRAW FROM  | RESERVE    |             | Working  |          |
|                                                       | TO BE REPLACED                               | REPLACEMENT  | OPENING    | TO RESERVES  | RESERVES   | CLOSING    | Rate Funded | Capital  | COMMENTS |
|                                                       |                                              |              | BALANCE    |              |            | BALANCE    |             | Reserves |          |
| 2016                                                  |                                              |              | \$ -       | \$ 31,631    |            | \$ 31,631  |             |          |          |
| 2017                                                  | 2009 Ford Ranger (accident replacement)      | \$ 62,000    | \$ 31,631  | \$ 75,000    | \$ 62,000  | \$ 44,631  | \$ -        |          |          |
| 2018                                                  | 2004 Ford F-350 Extended Cab Service         | \$ 62,000    | \$ 44,631  | \$ 75,000    | \$ 62,000  | \$ 57,631  | \$ -        |          |          |
| 2019                                                  | 2008 GMC Sierra 2500 HD 4x4                  | \$ 62,000    | \$ 57,631  | \$ 75,000    | \$ 62,000  | \$ 70,631  | \$ -        |          |          |
| 2020                                                  | 2006 Ford F-350 Extended Cab Service         | \$ 62,000    | \$ 70,631  | \$ 75,000    | \$ 62,000  | \$ 83,631  | \$ -        |          |          |
|                                                       | 2006 Ford F-350 Extended Cab Service         | \$ 62,000    | \$ 83,631  |              | \$ 62,000  | \$ 21,631  | \$ -        |          |          |
| 2021                                                  | 2010 Case 580SM Backhoe (water portion)      | \$ 20,000    | \$ 21,631  | \$ 75,000    | \$ 20,000  | \$ 76,631  | \$ -        |          |          |
|                                                       | 2010 Case 521E Loader (water portion)        | \$ 15,000    | \$ 76,631  |              | \$ 15,000  | \$ 61,631  | \$ -        |          |          |
| 2022                                                  |                                              |              | \$ 61,631  | \$ 75,000    |            | \$ 136,631 | \$ -        |          |          |
| 2023                                                  | 2012 International Workstar Tandem Dump      | \$ 140,000   | \$ 136,631 | \$ 75,000    | \$ 140,000 | \$ 71,631  | \$ -        |          |          |
| 2024                                                  | 2013 Ford F-150 4x4 extended cab             | \$ 35,000    | \$ 71,631  | \$ 75,000    | \$ 35,000  | \$ 111,631 | \$ -        |          |          |
| 2025                                                  | 2012 Valve Excercising/Hydro-Excavation Trai | \$ 74,000    | \$ 111,631 | \$ 75,000    | \$ 74,000  | \$ 112,631 | \$ -        |          |          |

SURPLUS VEHICLES

| YEAR | VEHICLE DESCRIPTION | COMMENTS |  |  |  |  |  |  |  |
|------|---------------------|----------|--|--|--|--|--|--|--|
|      |                     |          |  |  |  |  |  |  |  |
|      |                     |          |  |  |  |  |  |  |  |
|      |                     |          |  |  |  |  |  |  |  |

| ENVIRONMENTAL SERVICES (242 / 243) FLEET MANAGEMENT SUMMARY |                                         |                             |                    |                             |                       |                    |      |         |          |
|-------------------------------------------------------------|-----------------------------------------|-----------------------------|--------------------|-----------------------------|-----------------------|--------------------|------|---------|----------|
| 03-000-032-39013/39042                                      |                                         |                             |                    |                             |                       |                    |      |         |          |
| YEAR                                                        | VEHICLE DESCRIPTION<br>TO BE REPLACED   | EST. COST OF<br>REPLACEMENT | RESERVE<br>OPENING | CONTRIBUTION<br>TO RESERVES | DRAW FROM<br>RESERVES | RESERVE<br>CLOSING | DC's | Working | COMMENTS |
| 2016                                                        | LSW Equipment Reserve (39042)           |                             |                    |                             |                       | \$ 44,916          |      |         |          |
|                                                             | Cottam Equipment Reserve (39013)        |                             |                    |                             |                       | \$ 7,500           |      |         |          |
|                                                             |                                         |                             |                    |                             |                       |                    |      |         |          |
| 2017                                                        |                                         |                             | \$ 44,916          | \$ 50,000                   | \$ -                  | \$ 94,916          |      |         |          |
| 2018                                                        | 2004 Kubota 32 HP Front Mount Lawnmower | \$ 25,000                   | \$ 94,916          | \$ 50,000                   | \$ 25,000             | \$ 119,916         |      |         |          |
|                                                             | 1999 Daewoo Extended Boom Liftruck      | \$ 20,000                   | \$ 119,916         |                             | \$ 20,000             | \$ 99,916          |      |         |          |
|                                                             | 1997 International Dump                 | \$ 100,000                  | \$ 99,916          |                             | \$ 100,000            | \$ (84)            |      |         |          |
| 2019                                                        |                                         |                             | \$ (84)            | \$ 15,000                   |                       | \$ 14,916          |      |         |          |
| 2020                                                        |                                         |                             | \$ 14,916          | \$ 15,000                   |                       | \$ 29,916          |      |         |          |
| 2021                                                        |                                         |                             | \$ 29,916          | \$ 15,000                   |                       | \$ 44,916          |      |         |          |
| 2022                                                        | 2012 Kubota Tractor                     | \$ 30,000                   | \$ 44,916          | \$ 15,000                   | \$ 30,000             | \$ 29,916          |      |         |          |
| 2023                                                        | 2013 Kioti Tractor CK20S                | \$ 25,000                   | \$ 29,916          | \$ 15,000                   | \$ 25,000             | \$ 19,916          |      |         |          |
| 2024                                                        |                                         |                             | \$ 19,916          | \$ 15,000                   |                       | \$ 34,916          |      |         |          |

SURPLUS VEHICLES

| YEAR | VEHICLE DESCRIPTION | COMMENTS |
|------|---------------------|----------|
|      |                     |          |
|      |                     |          |



# **APPENDIX "A"**

## **GENERAL ADMINISTRATION**

| GRANT REQUESTS   |                                                       |                  |                   |                    |                  |                                                                                                                                                                                                                                            |
|------------------|-------------------------------------------------------|------------------|-------------------|--------------------|------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 01-112-200-60390 |                                                       | 2016<br>Approved | 2017<br>Requested | Appl'n<br>Received | 2017<br>Approved | Notes                                                                                                                                                                                                                                      |
| ORGANIZATION:    |                                                       |                  |                   |                    |                  |                                                                                                                                                                                                                                            |
| 1                | Access County Community Support Services              | \$ 2,000         | \$ 2,000          | Yes                | \$ 2,000         | - to offset the cost of rent / property taxes. ACCESS provides a variety of social, health and housing assistance programs. They also operate the Ontario Early Years Program, provide youth programing and a community garden.            |
| 2                | Arts Society of Kingsville                            | \$ -             | \$ 10,000         | Yes                | \$ 2,000         | - to offset the cost of hosting a Spring Artisan Market (May) as well as other exhibits to promote local artists and cultivate an appreciation for the arts.                                                                               |
| 3                | BIA - Floral Project                                  | \$ 13,000        | \$ 15,000         | Yes                | \$ 15,000        | - to offset the cost of planters / hanging baskets and maintenance in downtown Kingsville. The 2017 application was increased to offset costs associated with expanding the Spring - Fall program and the Winter Planter Program.          |
| 4                | BIA - Facelift Grant                                  | \$ -             | \$ 5,000          | Yes                | \$ 3,000         | - to assist BIA members with façade improvements up to a maximum of \$500 per application                                                                                                                                                  |
| 5                | Cottam Rotary                                         | \$ 2,500         | \$ 2,500          | Yes                | \$ 2,500         | - to offset the cost of the Annual Horse Show / Fall festival & other activities for Cottam Youth                                                                                                                                          |
| 5.1              | Cottam Rotary - Drainage Relief                       |                  | \$ 1,860          | Yes                | \$ 1,860         | - to relieve the Cottam Rotary of drainage charges assessed to their park property                                                                                                                                                         |
| 6                | Habitat For Humanity                                  |                  | \$ 11,500         | No                 | \$ 11,500        | - to offset the cost of development charges and permitting fees associated with a new build in The Town of Kingsville                                                                                                                      |
| 7                | Jack Miner Migratory Bird Foundation                  | \$ 10,000        | \$ 10,000         | Yes                | \$ 9,000         | - to enhance facilities which are designed to educate the public on conservation & migratory birds. In 2017, they are specifically planning to improve signage at the Sanctuary and expand the Drive-through Art Exhibit.                  |
| 8                | KDHS - Bursary                                        | \$ 2,500         | \$ 3,000          | Yes                | \$ 3,000         | - to offer 6 x \$500 post secondary education bursaries                                                                                                                                                                                    |
| 9                | KDHS - Visual Arts Class                              | \$ -             | \$ 1,200          | Yes                | \$ 1,200         | - to fabricate barn quilts and plan / install barn quilt trail                                                                                                                                                                             |
| 10               | KCC - Celebrate Canada                                | \$ 3,000         | \$ 3,000          | Yes                | \$ 3,000         | - to offset the cost of a Canada Celebration which is offered free of charge to the public - events include fireworks, activities for children, local musicians. A variety of local non-profit organizations participate in this event.    |
| 11               | Kingsville Historical Park - Property Taxes           | \$ 4,000         | \$ 4,500          | Yes                | \$ 4,500         | - to offset the cost of property taxes at their facility which is used to educate school groups, tourists and residents on our local military and civil history                                                                            |
|                  | Kingsville Historical Park - Staffing                 | \$ 3,334         |                   |                    |                  | - to offset the cost of museum staff wages. Community financial support is necessary for their Trillium grant application (year 3 of 3)                                                                                                    |
| 11.1             | Kingsville Historical Park - 2 Year Funding Agreement | \$ -             | \$ 10,000         | Yes                | \$ 10,000        | - K Gunning made a presentation to council on Sept. 26, 2016 seeking a 5-year financial commitment of \$10,000 per year. Council approved a 2 year commitment (2017-2018)                                                                  |
| 12               | Kingsville Horticultural Society                      | \$ 7,000         | \$ 7,000          | Yes                | \$ 7,000         | - to maintain and construct flower beds, purchase planters and dedication plaques. Funds are also applied to CIB initiatives.                                                                                                              |
| 13               | Kingsville Lion's Club                                | \$ 400           | \$ 11,450         | Yes                | \$ 6,450         | - to offset a portion of their cost of hosting their annual events as well as their special centennial event planned in 2017                                                                                                               |
| 14               | Kingsville-Essex Assoc. Band                          | \$ 6,500         | \$ 10,000         | Yes                | \$ 8,000         | - to support the operating costs of the Kingsville-Essex Associated Band                                                                                                                                                                   |
| 15               | Kingsville-Gosfield Heritage Society                  |                  | \$ 1,000          | Yes                | \$ 1,000         | - to offset the cost of maintaining the Kingsville Archives which provides public access to information on local historical persons, places and events.                                                                                    |
| 16               | Kingsville Minor Baseball                             |                  | \$ 12,000         | Yes                | \$ 12,000        | - to offset the cost of building a new batting cage near Diamond 2. The total cost of the project is estimated to cost \$27,900.                                                                                                           |
| 17               | Migrant Worker Community Program                      | \$ 5,000         | \$ 10,000         | Yes                | \$ 5,000         | - to enrich the lives of migrant workers and to build cultural bridges with their host communities                                                                                                                                         |
| 18               | Migration Hall                                        | \$ 5,000         | \$ 8,500          | Yes                | \$ 8,500         | - Migration Hall hosts a variety of sports, theatre and other community events which benefit our residents and local businesses and non-profit groups                                                                                      |
| 19               | South Essex Arts Association / Leamington Arts Centre | \$ 500           | \$ 1,000          | Yes                | \$ 500           | - to support arts and cultural programming to enrich the lives of Kingsville / Leamington residents, promote local artisans and attract tourists.                                                                                          |
| 20               | Sun Parlour Folk Music Society                        | \$ 20,000        | \$ 20,000         | Yes                | \$ 20,000        | - to offset a portion of the cost of promoting and hosting a Folk Festival at Lakeside Park in August.                                                                                                                                     |
| 21               | 2nd Kingsville Scouts                                 |                  | \$ 2,000          | Yes                | \$ 1,000         | - to help send 9 youth & 2 leaders to the Canadian Scout Jamboree in Nova Scotia, in July of 2017. <b>Note: Councillors Queen &amp; Coghill are contributing \$500 each from their conference budget to increase the grant to \$2,000.</b> |
|                  |                                                       |                  |                   |                    |                  |                                                                                                                                                                                                                                            |
|                  | Charitable Advertising / Sponsorships                 |                  |                   |                    |                  |                                                                                                                                                                                                                                            |
|                  | MADD                                                  | \$ 279           |                   |                    |                  | - MADD Message Yearbook                                                                                                                                                                                                                    |
|                  | Unallocated                                           |                  |                   |                    |                  |                                                                                                                                                                                                                                            |
|                  |                                                       |                  |                   |                    |                  | 0.5% of taxes is estimated at \$75,000                                                                                                                                                                                                     |
|                  |                                                       |                  |                   |                    |                  |                                                                                                                                                                                                                                            |
| TOTAL REQUESTS:  |                                                       | \$ 85,013        | \$ 162,510        |                    | \$ 138,010       |                                                                                                                                                                                                                                            |



| PRIOR YEARS GRANT REQUESTS |                                       |           |            |           |            |           |             |
|----------------------------|---------------------------------------|-----------|------------|-----------|------------|-----------|-------------|
| 01-112-200-60390           |                                       | 2012      | 2013       | 2014      | 2015       | 2016      | 2016        |
| ORGANIZATION:              |                                       | Actual    | Actual     | Actual    | Actual     | Budget    | Actual      |
|                            | 2918 South Essex Scottish Royal       | \$ 2,000  | \$ -       | \$ -      | \$ -       | \$ -      |             |
|                            | 2nd Kingsville Scouts                 | \$ -      | \$ -       | \$ -      | \$ 1,000   | \$ -      |             |
|                            | ACCESS - Youth and Family Resource    | \$ 2,000  | \$ 2,000   | \$ 2,000  | \$ 2,000   | \$ 2,000  | \$ 2,000    |
|                            | Affordable Housing Fund               | \$ -      | \$ -       | \$ -      | \$ -       | \$ -      |             |
|                            | Arts & Culture Association            | \$ 4,000  | \$ -       | \$ -      | \$ -       | \$ -      |             |
|                            | Arts Society of Kingsville (ASK)      | \$ -      | \$ -       | \$ -      | \$ 1,000   | \$ -      |             |
|                            | BIA                                   | \$ 5,555  | \$ 15,000  | \$ 9,000  | \$ 13,000  | \$ 13,000 | \$ 13,000   |
|                            | Cottam Rotary                         | \$ 2,420  | \$ 2,000   | \$ 2,000  | \$ 2,500   | \$ 2,500  | \$ 2,500    |
|                            | Cottam Street Festival                | \$ 750    | \$ -       | \$ -      | \$ -       | \$ -      |             |
|                            | Community for Doctors                 | \$ -      | \$ -       | \$ -      | \$ 20,000  | \$ -      | \$ (20,000) |
|                            | Essex County Fed. Of Agriculture      | \$ 500    | \$ -       | \$ -      | \$ -       | \$ -      |             |
|                            | Essex Spitfire Committee              | \$ -      | \$ -       | \$ -      | \$ 1,000   | \$ -      |             |
|                            | Everything Outdoors                   | \$ 2,500  | \$ -       | \$ -      | \$ -       | \$ -      |             |
|                            | FOL - Train                           | \$ 3,500  | \$ -       | \$ -      | \$ -       | \$ -      |             |
|                            | Habitat for Humanity - DC's           | \$ -      | \$ -       | \$ 8,086  | \$ -       | \$ -      |             |
|                            | Health Reserve                        | \$ -      | \$ 20,000  | \$ -      | \$ -       | \$ -      |             |
|                            | Hospice of Windsor & Essex Co.        | \$ -      | \$ 10,000  | \$ -      | \$ -       | \$ -      |             |
|                            | International Soccer Exchange         | \$ -      | \$ 1,000   | \$ -      | \$ -       | \$ -      |             |
|                            | IOOF Beaver Lodge # 82                | \$ -      | \$ 1,000   | \$ -      | \$ -       | \$ -      |             |
|                            | Jack Miner Foundation                 | \$ -      | \$ 5,000   | \$ 4,000  | \$ 7,000   | \$ 10,000 | \$ 10,000   |
|                            | KCC - Celebrate Canada                | \$ -      | \$ -       | \$ -      | \$ 2,367   | \$ 3,000  | \$ 3,000    |
|                            | KDHS - Bursary                        | \$ 1,500  | \$ 2,000   | \$ 2,000  | \$ 2,000   | \$ 2,500  | \$ 2,500    |
|                            | Kingsville Comets                     | \$ 2,000  | \$ -       | \$ -      | \$ -       | \$ -      |             |
|                            | Kingsville Historical Park            | \$ 3,881  | \$ 3,908   | \$ 3,991  | \$ 3,958   | \$ 4,000  | \$ 4,149    |
|                            | Kingsville Historical Park - Staffing | \$ -      | \$ -       | \$ 3,334  | \$ 3,334   | \$ 3,334  | \$ 3,334    |
|                            | Kingsville Horticultural Society      | \$ -      | \$ 5,000   | \$ 6,000  | \$ 6,000   | \$ 7,000  | \$ 7,000    |
|                            | Kingsville Lion's Club                | \$ -      | \$ -       | \$ -      | \$ 350     | \$ 400    | \$ 400      |
|                            | Kingsville-Essex Band                 | \$ 10,000 | \$ 5,000   | \$ 5,000  | \$ 5,000   | \$ 6,500  | \$ 6,500    |
|                            | LDMH Physician Recruitment            | \$ 1,000  | \$ 1,000   | \$ -      | \$ -       | \$ -      |             |
|                            | Leamington Lasers Swim Team           | \$ -      | \$ 1,000   | \$ 1,000  | \$ 1,000   | \$ -      |             |
|                            | Migrant Worker Program                | \$ 5,000  | \$ 7,500   | \$ 5,000  | \$ 5,000   | \$ 5,000  | \$ 5,000    |
|                            | Migration Festival                    | \$ 2,500  | \$ 4,000   | \$ 4,000  | \$ -       | \$ -      |             |
|                            | Migration Hall                        | \$ 4,000  | \$ 4,000   | \$ 5,000  | \$ 5,000   | \$ 5,000  | \$ 5,000    |
|                            | Miscellaneous                         | \$ 2,253  | \$ 3,200   | \$ 493    | \$ -       | \$ -      |             |
|                            | Royal Canadian Legion - Local Branch  | \$ -      | \$ -       | \$ 12,000 | \$ -       | \$ -      |             |
|                            | Royal Canadian Legion - National      | \$ -      | \$ -       | \$ 300    | \$ -       | \$ -      |             |
|                            | Skate Kingsville                      | \$ 3,500  | \$ 4,000   | \$ -      | \$ -       | \$ -      |             |
|                            | South Essex Arts Assoc.               | \$ -      | \$ -       | \$ -      | \$ -       | \$ 500    | \$ 500      |
|                            | Sun County Crows Lacrosse             | \$ 50     | \$ -       | \$ -      | \$ 4,000   | \$ -      |             |
|                            | Sun Parlour Folk Music Festival       | \$ -      | \$ -       | \$ 20,000 | \$ 20,000  | \$ 20,000 | \$ 20,000   |
|                            | Tourist Info. Booth                   | \$ 3,045  | \$ -       | \$ -      | \$ -       | \$ -      |             |
|                            | Windsor Symphony Orchestra            | \$ -      | \$ 3,400   | \$ -      | \$ -       | \$ -      |             |
|                            | Misc. Charitable Advertising          | \$ -      | \$ -       | \$ -      | \$ -       | \$ 279    | \$ 284      |
| TOTAL REQUESTS:            |                                       | \$ 61,954 | \$ 100,008 | \$ 93,204 | \$ 105,509 | \$ 85,013 | \$ 65,167   |

| TOURISM & ECONOMIC DEVELOPMENT |                                |              |             |              |             |
|--------------------------------|--------------------------------|--------------|-------------|--------------|-------------|
| Account Number                 |                                | 2015 Actuals | 2016 Budget | 2016 Actuals | 2017 Budget |
| OPERATING BUDGET               |                                |              |             |              |             |
| OPERATING REVENUE:             |                                |              |             |              |             |
| 01-112-220-60351               | Tourist Maps                   | \$ -         | \$ 5,000    | \$ 6,750     |             |
|                                | Promotional Clothing           | \$ 704       | \$ 4,000    | \$ 1,232     | \$ 4,000    |
|                                | Web Advertising                | \$ 75        | \$ 1,500    | \$ 3,580     | \$ 1,500    |
|                                | Community Group Sign logos     |              |             |              | \$ 500      |
|                                | Transfer from Reserve          |              |             |              | \$ 45,200   |
| TOTAL OPERATING REVENUE:       |                                | \$ 779       | \$ 10,500   | \$ 11,562    | \$ 51,200   |
| OPERATING EXPENDITURES:        |                                |              |             |              |             |
| 01-112-220-60351               | Billboard Signs (Oliver Signs) | \$ 4,325     | \$ 6,780    | \$ 5,597     | \$ 6,000    |
|                                | Tourist Maps                   | \$ -         | \$ 7,000    | \$ 9,149     | \$ -        |
|                                | Pucovsky Sign area rental      | \$ 500       | \$ 500      | \$ 500       | \$ 500      |
|                                | Workshops/Memberships          | \$ 534       | \$ 1,200    | \$ 643       | \$ 1,200    |
|                                | Printing Costs                 | \$ -         | \$ -        | \$ -         | \$ 1,000    |
|                                | Billboard Designs              | \$ 2,773     | \$ 2,700    | \$ 1,781     | \$ 2,400    |
|                                | Community Group Sign logos     | \$ -         | \$ -        | \$ 97        | \$ 2,700    |
|                                | EDC Promotions                 | \$ 3,368     | \$ 12,000   | \$ 15,136    | \$ 10,000   |
|                                | Marketing Initiatives          | \$ 5,661     | \$ 15,000   | \$ 18,650    | \$ 10,000   |
|                                | Communication                  | \$ -         | \$ -        | \$ 153       | \$ -        |
| Reserve                        | FICE Program                   | \$ -         | \$ -        |              | \$ 3,000    |
| Reserve                        | Tourist Videos                 | \$ -         | \$ -        |              | \$ 15,000   |
| Reserve                        | App Development                | \$ -         | \$ -        |              | \$ 8,600    |
| Reserve                        | Accomodation Update            | \$ -         | \$ -        |              | \$ 10,000   |
| Reserve                        | Community Profile Book         | \$ -         | \$ -        |              | \$ 8,600    |
|                                | Committee Honourarium          | \$ 3,800     | \$ 7,700    | \$ 5,800     | \$ 7,700    |
|                                | Training and Development       | \$ -         | \$ -        |              | \$ 470      |
|                                | To be allocated                | \$ -         | \$ -        |              | \$ -        |
| TOTAL OPERATING EXPENDITURES:  |                                | \$ 20,961    | \$ 52,880   | \$ 57,506    | \$ 87,170   |
|                                |                                |              |             |              |             |
| NET SURPLUS/(DEFICIT):         |                                | \$ (20,182)  | \$ (42,380) | \$ (45,944)  | \$ (35,970) |

| ACCESSIBILITY ADVISORY COMMITTEE |                       |              |             |              |             |
|----------------------------------|-----------------------|--------------|-------------|--------------|-------------|
| Account Number                   |                       | 2015 Actuals | 2016 Budget | 2016 Actuals | 2017 Budget |
| OPERATING BUDGET                 |                       |              |             |              |             |
| OPERATING EXPENDITURES:          |                       |              |             |              |             |
| 01-112-072-60140                 | Committee Honourarium | \$ 3,500     | \$ 4,840    | \$ 2,800     | \$ 3,000    |
|                                  | Workshops & Mileage   | \$ 175       | \$ 300      | \$ 306       | \$ 300      |
|                                  | Textnet Phone line    | \$ 1,903     | \$ 2,100    | \$ 1,903     | \$ 2,100    |
| TOTAL OPERATING EXPENDITURES:    |                       | \$ 5,578     | \$ 7,240    | \$ 5,009     | \$ 5,400    |
| CAPITAL EXPENDITURES:            |                       |              |             |              |             |
|                                  |                       | \$ -         | \$ -        | \$ -         | \$ -        |
| TOTAL CAPITAL EXPENDITURES:      |                       | \$ -         | \$ -        | \$ -         | \$ -        |
|                                  |                       |              |             |              |             |
| NET SURPLUS/(DEFICIT):           |                       | \$ (5,578)   | \$ (7,240)  | \$ (5,009)   | \$ (5,400)  |

Approved 1/31/2017

| HERITAGE COMMITTEE            |                            |              |             |              |             |
|-------------------------------|----------------------------|--------------|-------------|--------------|-------------|
| Account Number                |                            | 2015 Actuals | 2016 Budget | 2016 Actuals | 2017 Budget |
| OPERATING BUDGET              |                            |              |             |              |             |
| OPERATING EXPENDITURES:       |                            |              |             |              |             |
| 01-112-420-60971              | Research Assistant/Student | \$ 4,800     | \$ 4,800    | \$ 4,720     | \$ 4,800    |
|                               | Plaques                    | \$ -         | \$ 2,400    | \$ 2,137     | \$ 2,400    |
|                               | Conferences/Training       | \$ 2,963     | \$ 5,250    | \$ 1,622     | \$ 5,250    |
|                               | Advertising                | \$ 202       | \$ 720      | \$ 321       | \$ 720      |
|                               | Outreach Programs          | \$ 1,022     | \$ 1,000    | \$ -         | \$ 1,000    |
|                               | Website Development        | \$ 203       | \$ 300      | \$ 557       | \$ 300      |
|                               | Supplies                   | \$ -         | \$ 500      | \$ 31        | \$ 500      |
|                               | Memberships                | \$ 375       | \$ 550      | \$ 374       | \$ 550      |
|                               | Misc - Legal               | \$ 585       | \$ 1,000    | \$ 569       | \$ 1,000    |
|                               | Misc - Mileage             | \$ -         | \$ -        | \$ -         |             |
|                               | Committee Remuneration     | \$ 9,500     | \$ 9,900    | \$ 9,800     | \$ 9,900    |
| TOTAL OPERATING EXPENDITURES: |                            | \$ 19,650    | \$ 26,420   | \$ 20,131    | \$ 26,420   |



**APPENDIX "B"**

**INFORMATION TECH.**

**DEPARTMENT**



| APPENDIX "B"         |                                           |             |
|----------------------|-------------------------------------------|-------------|
| Account Number       |                                           | 2016 Budget |
| Computer Maintenance |                                           |             |
| 01-114-099-60309     | Citrix Renewal                            | \$ -        |
|                      | Browse Aloud Annual Fee                   | \$ 2,000    |
|                      | Computer Repairs                          | \$ 3,000    |
|                      | VEEAM Maintenace                          | \$ 1,250    |
|                      | Kaspersky Maintenance (Anti-virus)        | \$ 1,000    |
|                      | Great Plains Enhancement                  | \$ 21,500   |
|                      | Great Plains Support                      | \$ 6,600    |
|                      | Laserfiche Maintenance                    | \$ 11,000   |
|                      | Microsoft Maintenance                     | \$ 13,500   |
|                      | AutoCad                                   | \$ 1,500    |
|                      | Smart UPS                                 | \$ 2,000    |
|                      | Cisco Smartnet (all gear)                 | \$ 3,950    |
|                      | Geocortex Maintenance (Kingsville share)  | \$ 1,050    |
|                      | Vmware Maintenance                        | \$ 2,000    |
|                      | web hosting costs                         | \$ 4,100    |
|                      | Netmon Maintenance                        | \$ 2,500    |
|                      | ACS After hour Support                    | \$ 2,450    |
|                      | Barracuda SSL VPN                         | \$ 500      |
|                      | Barracuda Spam/Virus Firewall Maintenance | \$ 1,825    |
|                      | Barracuda Email Archiver Maintenance      | \$ 1,350    |
|                      | Barracuda Web Filter 410                  | \$ 4,150    |
|                      | ESRI License (Kingsville share)           | \$ 6,100    |
|                      | Kace Maintenance                          | \$ 2,500    |
|                      | Public Sector Digest - Asset Management   | \$ 5,000    |
|                      | Public Sector Digest                      | \$ 3,000    |
|                      | Webfilter Unico                           | \$ 1,030    |
|                      | Barracuda Web Filter for BIA              | \$ 1,030    |
|                      | MaxEnterprise - Arena Scheduling Software | \$ 800      |
|                      | Fire Extrication Software                 | \$ 1,300    |
|                      | FirePro Maintenance                       | \$ 2,800    |
|                      | Card Access System                        | \$ 1,200    |
|                      | KNOWBE4                                   | \$ 1,500    |
|                      | Kardtech - Fuel Monitoring System         | \$ 2,500    |
|                      | Site Improve                              | \$ 3,700    |
|                      | Server and SAN warranty                   | \$ 4,250    |
|                      | eScribe Maintenance                       | \$ 5,600    |
| TOTALS:              |                                           | \$ 129,535  |



# **APPENDIX "C"**

## **FIRE DEPARTMENT**

| APPENDIX "C"       |                                  |             |
|--------------------|----------------------------------|-------------|
| Account Number     |                                  | 2016 Budget |
| FIRE SMALL CAPITAL |                                  |             |
| 01-121-099-60358   | CHAIN SAW (NORTH HALL)           | \$ 2,000    |
|                    | TRAINING OFFICER OFFICE          | \$ 3,000    |
|                    | NOZZLES                          | \$ 2,000    |
|                    | FILING CABINET                   | \$ 800      |
|                    | HOSE FITTINGS                    | \$ 500      |
|                    | CAMERA FOR FIRE INVESTIGATIONS   | \$ 750      |
|                    | NORTH STATION POND RESCUE        | \$ 1,300    |
|                    | TRAINING PROPS                   | \$ 1,500    |
|                    | ACCOUNTABILITY BOARDS            | \$ 500      |
|                    | TRAFFIC VESTS                    | \$ 500      |
|                    | GEAR DRYER NORTH HALL            | \$ 3,500    |
|                    | THROW BAGS                       | \$ 600      |
|                    | Truck - Accessories (Command #2) | \$ 1,500    |
| TOTALS:            |                                  | \$ 18,450   |



**APPENDIX "D"**

**PUBLIC WORKS**

**DEPARTMENT**

| APPENDIX "D"       |                                                                                                                           |         |
|--------------------|---------------------------------------------------------------------------------------------------------------------------|---------|
|                    |                                                                                                                           |         |
| ROAD PROGRAM:      |                                                                                                                           |         |
| Road 10 East       | CR 27 to CR31 Segment Repairs<br>CR 27 to Windfarm area<br>Graham Sideroad to CR31 including culvert replacement          | 250,000 |
| Road 11 East       | CR 27 to CR31 Segment Repairs<br>CR 27 East to Windfarm area<br>Graham Sideroad E to CR 31 including culvert replacements | 200,000 |
| Road 6 East        | Graham Sideroad to CR 31<br>Reconstruction - Pulverize and tar & chip<br>Including culvert replacements                   | 270,000 |
| Main Street W      | Resurfacing 50mm single lift HL3 - Sacrificial treatment until full construction                                          | 100,000 |
| Road Program Total |                                                                                                                           | 820,000 |

| SIDEWALK PROGRAM:                                                     |              |             |                             |                    |
|-----------------------------------------------------------------------|--------------|-------------|-----------------------------|--------------------|
| Street                                                                | length<br>ft | width<br>ft | unit cost<br>sq ft          | Budget<br>Estimate |
| Queen Street                                                          |              |             |                             |                    |
| Elm to Mill St East Side                                              |              |             |                             | 50,000             |
|                                                                       |              |             | Total Queen Street Sidewalk | 50,000             |
| Division St                                                           |              |             |                             |                    |
| Stewart to Erie East Side                                             |              |             |                             | 52,000             |
|                                                                       |              |             | Total Division Sidewalk     | 52,000             |
| Grandview Ave                                                         |              |             |                             |                    |
| New installation from both sides north from Lakeview into Timbercreek |              |             |                             | 22,400             |
|                                                                       |              |             | Total Grandview             | 22,400             |
| Sidewalk Program Total                                                |              |             |                             | 124,400            |





# **APPENDIX "E"**

## **FACILITY DETAIL**

| FACILITIES                                 |                                      |                  |                  |                  |                  |
|--------------------------------------------|--------------------------------------|------------------|------------------|------------------|------------------|
| Account Number                             |                                      | 2015 Actuals     | 2016 Budget      | 2016 Actuals     | 2017 Budget      |
| <b>Lakeside Pavilion</b>                   |                                      |                  |                  |                  |                  |
| 01-171-155-60102                           | Pavilion - Salaries - Full Time      | \$ 4,117         | \$ 4,200         | \$ 2,268         | \$ 2,500         |
| 01-171-155-60104                           | Pavilion - Salaries - Part Time      | \$ 19,740        | \$ 19,000        | \$ 11,024        | \$ 12,000        |
| 01-171-155-60105                           | Pavilion - Salaries - Seasonal       | \$ 19,271        | \$ 19,300        | \$ 27,630        | \$ 28,500        |
| 01-171-155-60306                           | Pavilion - Advertising               |                  |                  |                  |                  |
| 01-171-155-60314                           | Pavilion - Utilities                 | \$ 8,563         | \$ 8,500         | \$ 8,375         | \$ 8,670         |
| 01-171-155-60315                           | Pavilion - Facility Maint            | \$ 12,097        | \$ 10,500        | \$ 12,418        | \$ 10,500        |
| 01-171-155-60327                           | Pavilion - Communication             | \$ 501           | \$ 600           | \$ 614           | \$ 600           |
|                                            | <b>Total Expenses</b>                | <b>\$ 64,289</b> | <b>\$ 62,100</b> | <b>\$ 62,329</b> | <b>\$ 62,770</b> |
| <b>Lion's Hall</b>                         |                                      |                  |                  |                  |                  |
| 01-171-159-60102                           | Lions Hall - Salaries - Full Time    | \$ 2,229         | \$ 2,300         | \$ 742           | \$ 800           |
| 01-171-159-60104                           | Lions Hall - Salaries - Part Time    | \$ 218           | \$ 250           | \$ 55            | \$ 50            |
| 01-171-159-60105                           | Lions Hall - Salaries - Seasonal     | \$ 1,903         | \$ 2,000         | \$ 466           | \$ 500           |
| 01-171-159-60306                           | Lions Hall - Advertising             | \$ -             |                  |                  |                  |
| 01-171-159-60314                           | Lions Hall - Utilities               | \$ 13,706        | \$ 15,000        | \$ 11,510        | \$ 12,500        |
| 01-171-159-60315                           | Lions Hall - Facility Maintenance    | \$ 1,141         | \$ 1,500         | \$ 3,592         | \$ 2,000         |
| 01-171-159-60317                           | Lions Hall - Miscellaneous           | \$ -             | \$ -             | \$ -             |                  |
| 01-171-159-60327                           | Lions Hall - Communication           | \$ 501           | \$ 500           | \$ 452           | \$ 500           |
| 01-171-159-60337                           | Lions Hall - Grounds Mtce            | \$ -             | \$ -             | \$ -             |                  |
| 01-171-159-60341                           | Lions Hall - Janitorial              | \$ -             | \$ -             | \$ -             |                  |
|                                            | <b>Total Expenses</b>                | <b>\$ 19,697</b> | <b>\$ 21,550</b> | <b>\$ 16,817</b> | <b>\$ 16,350</b> |
| <b>Carnegie Building</b>                   |                                      |                  |                  |                  |                  |
| 01-171-171-60314                           | Carnegie - Utilities                 | \$ 4,160         | \$ 4,200         | \$ 5,636         | \$ 5,600         |
| 01-171-171-60315                           | Carnegie - Facility Maint            | \$ 6,515         | \$ 6,600         | \$ 7,546         | \$ 6,600         |
| 01-171-171-60327                           | Carnegie - Communication             | \$ 693           | \$ 1,100         | \$ 629           | \$ 750           |
| 01-171-171-60336                           | Carnegie - Parking Lot Repairs       | \$ -             | \$ -             | \$ -             |                  |
| 01-171-171-60337                           | Carnegie - Grounds Mtce              | \$ 50            | \$ -             | \$ -             |                  |
|                                            | <b>Total Expenses</b>                | <b>\$ 11,419</b> | <b>\$ 11,900</b> | <b>\$ 13,812</b> | <b>\$ 12,950</b> |
| <b>Unico Community Centre</b>              |                                      |                  |                  |                  |                  |
| 01-171-172-60102                           | Unico CC - Salaries - Full Time      | \$ 4,713         | \$ 4,600         | \$ 2,085         | \$ 2,200         |
| 01-171-172-60104                           | Unico CC - Salaries - Part Time      | \$ 2,347         | \$ 2,350         | \$ 839           | \$ 800           |
| 01-171-172-60105                           | Unico CC - Salaries - Seasonal       | \$ 1,700         | \$ 1,700         | \$ 2,230         | \$ 2,300         |
| 01-171-172-60306                           | Unico CC - Advertising               | \$ -             | \$ -             | \$ -             |                  |
| 01-171-172-60314                           | Unico CC - Utilities                 | \$ 3,815         | \$ 4,000         | \$ 4,782         | \$ 4,800         |
| 01-171-172-60315                           | Unico CC - Facility Maint            | \$ 4,697         | \$ 4,500         | \$ 5,053         | \$ 4,500         |
| 01-171-172-60327                           | Unico CC - Communication             | \$ 677           | \$ 800           | \$ 665           | \$ 800           |
| 01-171-172-60337                           | Unico CC - Grounds Mtce              | \$ -             | \$ -             | \$ 150           |                  |
|                                            | <b>Total Expenses</b>                | <b>\$ 17,949</b> | <b>\$ 17,950</b> | <b>\$ 15,804</b> | <b>\$ 15,400</b> |
| <b>Cottam Library / Day Care</b>           |                                      |                  |                  |                  |                  |
| 01-171-173-60314                           | Cottam Library - Utilities           | \$ 3,949         | \$ 3,800         | \$ 5,017         |                  |
| 01-171-173-60315                           | Cottam Library - Facility Maint      | \$ -             | \$ 1,000         | \$ 1,840         | \$ 1,500         |
| 01-171-173-60336                           | Cottam Library - Parking Lot Repairs |                  | \$ -             | \$ -             |                  |
| 01-171-173-60337                           | Cottam Library - Grounds Mtce        |                  | \$ -             | \$ -             |                  |
|                                            | <b>Total Expenses</b>                | <b>\$ 3,949</b>  | <b>\$ 4,800</b>  | <b>\$ 6,857</b>  | <b>\$ 1,500</b>  |
| <b>Ruthven Library / Day Care</b>          |                                      |                  |                  |                  |                  |
| 01-171-174-60314                           | Ruthven Library - Utilities          | \$ 242           | \$ 350           | \$ -             |                  |
| 01-171-174-60315                           | Ruthven Library - Facility Maint     | \$ 477           | \$ 1,000         | \$ 252           | \$ 1,000         |
| 01-171-174-60336                           | Ruthven Library - Parking Lot Repa   | \$ -             | \$ -             | \$ -             |                  |
| 01-171-174-60337                           | Ruthven Library - Grounds Mtce       | \$ -             | \$ -             | \$ -             |                  |
|                                            | <b>Total Expenses</b>                | <b>\$ 719</b>    | <b>\$ 1,350</b>  | <b>\$ 252</b>    | <b>\$ 1,000</b>  |
| <b>Kingsville Library</b>                  |                                      |                  |                  |                  |                  |
| 01-171-175-60314                           | Kingsville Library - Utilities       | \$ 2,582         | \$ 2,200         | \$ 3,419         | \$ 3,600         |
| 01-171-175-60315                           | Kingsville Library - Facility Maint  | \$ 1,867         | \$ 1,500         | \$ 10,250        | \$ 2,200         |
| 01-171-175-60336                           | Kingsville Library - Parking Lot Rep | \$ -             | \$ -             | \$ -             |                  |
| 01-171-175-60337                           | Kingsville Library - Grounds Mtce    | \$ -             | \$ -             | \$ -             |                  |
|                                            | <b>Total Expenses</b>                | <b>\$ 4,450</b>  | <b>\$ 3,700</b>  | <b>\$ 13,669</b> | <b>\$ 5,800</b>  |
| <b>Ridgeview Park</b>                      |                                      |                  |                  |                  |                  |
| 01-171-176-60102                           | Ridgeview - Salaries - Full Time     | \$ 6,138         | \$ 6,200         | \$ 4,200         | \$ 4,700         |
| 01-171-176-60104                           | Ridgeview - Salaries - Part Time     | \$ 3,186         | \$ 3,200         | \$ 948           | \$ 1,100         |
| 01-171-176-60105                           | Ridgeview - Salaries - Seasonal      | \$ 19,616        | \$ 19,600        | \$ 21,277        | \$ 24,000        |
| 01-171-176-60306                           | Ridgeview - Advertising              | \$ -             | \$ -             | \$ -             |                  |
| 01-171-176-60314                           | Ridgeview - Utilities                | \$ 3,894         | \$ 4,000         | \$ 4,710         | \$ 4,800         |
| 01-171-176-60315                           | Ridgeview - Facility Maint           | \$ 4,956         | \$ 4,000         | \$ 4,263         | \$ 5,000         |
| 01-171-176-60327                           | Ridgeview - Communication            | \$ 578           | \$ 800           | \$ 571           | \$ 650           |
| 01-171-176-60337                           | Ridgeview - Grounds Mtce             | \$ 6,847         | \$ 4,500         | \$ 3,016         | \$ 4,500         |
|                                            | <b>Total Expenses</b>                | <b>\$ 45,215</b> | <b>\$ 42,300</b> | <b>\$ 38,986</b> | <b>\$ 44,750</b> |
| <b>Kingsville Soccer / Baseball Fields</b> |                                      |                  |                  |                  |                  |
| 01-171-177-60102                           | KSB - Salaries - Full Time           | \$ 5,477         | \$ 5,500         | \$ 3,304         | \$ 3,200         |
| 01-171-177-60104                           | KSB - Salaries - Part Time           | \$ 4,765         | \$ 4,600         | \$ 4,289         | \$ 4,900         |
| 01-171-177-60105                           | KSB - Salaries - Seasonal            | \$ 16,306        | \$ 16,300        | \$ 12,498        | \$ 13,700        |
| 01-171-177-60306                           | KSB - Advertising                    | \$ -             | \$ -             | \$ -             |                  |
| 01-171-177-60314                           | KSB - Utilities                      | \$ 3,356         | \$ 3,200         | \$ 3,114         | \$ 3,400         |
| 01-171-177-60315                           | KSB - Facility Maint                 | \$ 2,191         | \$ 1,500         | \$ 2,336         | \$ 2,500         |
| 01-171-177-60327                           | KSB - Communication                  | \$ -             | \$ -             | \$ -             |                  |
| 01-171-177-60337                           | KSB - Grounds Mtce                   | \$ 12,694        | \$ 11,000        | \$ 9,944         | \$ 11,000        |
|                                            | <b>Total Expenses</b>                | <b>\$ 44,790</b> | <b>\$ 42,100</b> | <b>\$ 35,485</b> | <b>\$ 38,700</b> |



**APPENDIX "F"**

**RECREATION**

**PROGRAMS DETAIL**

| RECREATION PROGRAMS DETAIL     |                                      |              |             |              |             |
|--------------------------------|--------------------------------------|--------------|-------------|--------------|-------------|
| Account Number                 |                                      | 2015 Actuals | 2016 Budget | 2016 Actuals | 2017 Budget |
| <b>Rusty Blades Tournament</b> |                                      |              |             |              |             |
| 01-175-160-40605               | Rusty Blades                         | \$ -         | \$ -        | \$ -         | \$ -        |
| 01-175-160-40628               | Rusty Blades - Donations             | \$ -         | \$ -        | \$ -         | \$ -        |
| 01-175-160-40629               | Rusty Blades - Misc Rev              | \$ -         | \$ -        | \$ -         | \$ -        |
| 01-175-160-40630               | Rusty Blades - Clothing Sales        | \$ -         | \$ -        | \$ -         | \$ -        |
| 01-175-160-40631               | Rusty Blades - Bar Sales             | \$ -         | \$ -        | \$ -         | \$ -        |
| 01-175-160-40633               | Rusty Blades - Food Sales            | \$ -         | \$ -        | \$ -         | \$ -        |
| 01-175-160-40634               | Rusty Blades - Raffle Sales          | \$ -         | \$ -        | \$ -         | \$ -        |
|                                | <b>Total Revenue</b>                 | \$ -         | \$ -        | \$ -         | \$ -        |
|                                |                                      |              |             |              |             |
| 01-175-160-60109               | Rusty Blades - Salaries              | \$ 67        | \$ -        | \$ -         | \$ -        |
| 01-175-160-60250               | Rusty Blades - Referees              | \$ -         | \$ -        | \$ -         | \$ -        |
| 01-175-160-60606               | Rusty Blades - Ice Rental - Leam.    | \$ -         | \$ -        | \$ -         | \$ -        |
| 01-175-160-60607               | Rusty Blades - Ice Rental - K'ville  | \$ -         | \$ -        | \$ -         | \$ -        |
| 01-175-160-60609               | Rusty Blades - Liquor/Beer/Ice       | \$ -         | \$ -        | \$ -         | \$ -        |
| 01-175-160-60610               | Rusty Blades - Door Prizes           | \$ -         | \$ -        | \$ -         | \$ -        |
| 01-175-160-60612               | Rusty Blades - Food Sales            | \$ -         | \$ -        | \$ -         | \$ -        |
| 01-175-160-60613               | Rusty Blades - Comet Bar & Clock     | \$ -         | \$ -        | \$ -         | \$ -        |
| 01-175-160-60615               | Rusty Blades - Misc Expenses         | \$ -         | \$ -        | \$ -         | \$ -        |
| 01-175-160-60616               | Rusty Blades - Advertising           | \$ 33        | \$ -        | \$ -         | \$ -        |
| 01-175-160-60617               | Rusty Blades - Clothing              | \$ -         | \$ -        | \$ -         | \$ -        |
| 01-175-160-60600               | Rusty Blades - Credit Card Fees      | \$ -         | \$ -        | \$ -         | \$ -        |
|                                | <b>Total Expenses</b>                | \$ 101       | \$ -        | \$ -         | \$ -        |
|                                |                                      |              |             |              |             |
| <b>Older Adults</b>            |                                      |              |             |              |             |
| 01-175-066-40648               | Older Adults - Ticket Sales          | \$ 4,361     | \$ 6,000    | \$ 970       | \$ 3,000    |
| 01-175-066-40659               | Older Adults - Vendor Space          | \$ 648       | \$ 700      | \$ 487       | \$ 700      |
| 01-175-066-40660               | Older Adults - Bar Service           | \$ -         |             | \$ -         | \$ -        |
|                                | <b>Total Revenue</b>                 | \$ 5,009     | \$ 6,700    | \$ 1,457     | \$ 3,700    |
|                                |                                      |              |             |              |             |
| 01-175-099-60632               | Older Adults                         | \$ 867       | \$ 1,000    | \$ 440       | \$ 1,000    |
| 01-175-099-60644               | Older Adults - Activity Guide        | \$ 2,616     | \$ 2,700    | \$ 2,870     | \$ 2,500    |
| 01-175-099-60645               | Older Adults - Advertising           | \$ 1,246     | \$ 1,500    | \$ 1,145     | \$ 2,000    |
| 01-175-099-60646               | Older Adults - Entertainment         | \$ 4,914     | \$ 6,000    | \$ 1,749     | \$ 1,500    |
| 01-175-099-60647               | Older Adults - Other                 | \$ 30        | \$ 1,000    | \$ 150       | \$ 1,000    |
|                                | <b>Total Expenses</b>                | \$ 9,672     | \$ 12,200   | \$ 6,354     | \$ 8,000    |
|                                |                                      |              |             |              |             |
| <b>Tall Ships</b>              |                                      |              |             |              |             |
| 01-175-150-40700               | Tall Ships - Ticket Sales- Boarding  | \$ 7,248     | \$ -        | \$ -         | \$ -        |
| 01-175-150-40702               | Tall Ships - VIP Dinner              | \$ 888       | \$ -        | \$ -         | \$ -        |
| 01-175-150-40703               | Tall Ships - Merchandise Sales       | \$ 87        | \$ -        | \$ -         | \$ -        |
| 01-175-150-40712               | Tall Ships - Private Sector Contribu | \$ -         | \$ -        | \$ -         | \$ -        |
| 01-175-150-40713               | Tall Ships - Vendor Space            | \$ -         | \$ -        | \$ -         | \$ -        |
|                                | <b>Total Revenue</b>                 | \$ 8,223     | \$ -        | \$ -         | \$ -        |
|                                |                                      |              |             |              |             |
| 01-175-150-60761               | Tall Ships - Food and Beverages      | \$ 110       | \$ -        | \$ -         | \$ -        |
| 01-175-150-60765               | Tall Ships - Artist / Performer Fees | \$ -         | \$ -        | \$ -         | \$ -        |
| 01-175-150-60766               | Tall Ships - Artist / Performer Expe | \$ 300       | \$ -        | \$ -         | \$ -        |
| 01-175-150-60767               | Tall Ships - Tall Ships Fees         | \$ 20,000    | \$ -        | \$ -         | \$ -        |
| 01-175-150-60768               | Tall Ships - Travel and Accommod     | \$ 181       | \$ -        | \$ -         | \$ -        |
| 01-175-150-60769               | Tall Ships - TSA Fees                | \$ -         | \$ -        | \$ -         | \$ -        |
| 01-175-150-60770               | Tall Ships - Port Fees, Technical, H | \$ -         | \$ -        | \$ -         | \$ -        |
| 01-175-150-60771               | Tall Ships - Logistics               | \$ 290       | \$ -        | \$ -         | \$ -        |
| 01-175-150-60772               | Tall Ships - Security                | \$ -         | \$ -        | \$ -         | \$ -        |
| 01-175-150-60773               | Tall Ships - Food and Beverage VI    | \$ 316       | \$ -        | \$ -         | \$ -        |
| 01-175-150-60774               | Tall Ships - Local Promotion         | \$ 899       | \$ -        | \$ -         | \$ -        |
| 01-175-150-60776               | Tall Ships - Merchandise cost        | \$ -         | \$ -        | \$ -         | \$ -        |
|                                | <b>Total Expenses</b>                | \$ 22,096    | \$ -        | \$ -         | \$ -        |
|                                |                                      |              |             |              |             |



# **APPENDIX "G"**

**OCWA**

**5-YEAR CAPITAL  
FORECAST**

Town of Kingsville

5 Year Recommended Capital/Major Maintenance from 2017 to 2021  
The Ontario Clean Water Agency has identified the following capital projects/major maintenance for your review and approval.

| Scope of Work                                  | Cost Estimate |         |         |         |        | Potential Funding Program | Approved by Client | Rationale for Project                                                                                                                                                                                                                                                                                                                                                            |
|------------------------------------------------|---------------|---------|---------|---------|--------|---------------------------|--------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                | 2017          | 2018    | 2019    | 2020    | 2021   |                           |                    |                                                                                                                                                                                                                                                                                                                                                                                  |
| Lakeshore West Wastewater Treatment Plant      |               |         |         |         |        |                           |                    |                                                                                                                                                                                                                                                                                                                                                                                  |
| Rotork Valves                                  |               | 5,000   | 5,000   | 5,000   | 5,000  | RATE/RESERVES             | A.P.               | Life cycle replacement - Many of the valves throughout the facility are original and are becoming unreliable which will have an impact on operations.                                                                                                                                                                                                                            |
| UV System Replacement Parts                    | 6,000         |         |         |         |        | RATE/RESERVES             | A.P.               | Preventative maintenance.                                                                                                                                                                                                                                                                                                                                                        |
| UV Bulbs                                       | 7,000         | 7,000   | 7,000   | 7,000   | 7,000  | RATE/RESERVES             | A.P.               | Life cycle replacement - every 12,000 hours.                                                                                                                                                                                                                                                                                                                                     |
| PLC/SCADA                                      | 75,000        |         |         |         |        | RATE/RESERVES             | A.P.               | Life cycle replacement - many components are out dated and are becoming unreliable which will have an impact on operations.                                                                                                                                                                                                                                                      |
| LSW Main Breaker                               | 6,000         |         |         |         |        | RATE/RESERVES             | A.P.               | Life cycle replacement - main breaker at the plant is weakening and occasionally trips due to age - H&S risk.                                                                                                                                                                                                                                                                    |
| Generator Batteries                            | 4,000         |         |         |         |        | RATE/RESERVES             | A.P.               | Biennial replacement.                                                                                                                                                                                                                                                                                                                                                            |
| Pump Station Improvements & Upgrades           |               | 12,000  |         |         |        | RATE/RESERVES             | A.P.               | Improvements - includes pump resets, amperage meters and phase indicator lights moved to the front of the panels (also a H&S risk). Also install audible alarms if pumps are left in the off position.                                                                                                                                                                           |
| Generator Connections at Pump Stations         | 4,000         |         |         |         |        | RATE/RESERVES             | A.P.               | Improvements - ability for a back-up generator to be connected at pump station during power outages.                                                                                                                                                                                                                                                                             |
| Waste Pump                                     | 6,000         |         |         |         |        | RATE/RESERVES             | A.P.               | Repairs - current pump needs to be rebuilt.                                                                                                                                                                                                                                                                                                                                      |
| Centrifuge Rebuild                             |               | 80,000  |         |         |        | RATE/RESERVES             | A.P.               | Repairs/Maintenance - send to Alpha Laval to be rebuilt. While the unit is out of service, liquid sludge will have to be hauled.                                                                                                                                                                                                                                                 |
| Pump Station #1 Safety Ladder/Gate             | 5,000         |         |         |         |        | RATE/RESERVES             | A.P.               | H&S risk for operators working around pump station #1 when the hatches are open.                                                                                                                                                                                                                                                                                                 |
| TSSA Fuel System Upgrades                      | 30,000        |         |         |         |        | RATE/RESERVES             | A.P.               | Upgrades are required to meet new TSSA certification standards. If not completed, the delivery of diesel fuel to the units will become an issue.                                                                                                                                                                                                                                 |
| Roof Replacement                               |               |         | 100,000 |         |        | RATE/RESERVES             | A.P.               | Life cycle replacement - Roof periodically leaks.                                                                                                                                                                                                                                                                                                                                |
| UV System Replacement                          |               | 100,000 |         |         |        | CWWF                      | A.P.               | Life cycle replacement - equipment is becoming unreliable and replacement parts are not always available which could potentially become a compliance risk. A new system would also be more energy efficient.                                                                                                                                                                     |
| Scrubber System                                | 15,000        |         |         |         |        | RATE/RESERVES             | A.P.               | Life cycle replacement - current system requires 4 replacement probes (ORP & Redox) to be replaced and maintenance on the pumps.                                                                                                                                                                                                                                                 |
| Final Clarifier Sand Blasting & Painting       |               | 50,000  | 50,000  |         |        | RATE/RESERVES             | A.P.               | Life cycle replacement - metal is rusting and paint peeling due to age in both final clarifiers.                                                                                                                                                                                                                                                                                 |
| MO Valve Control                               |               |         | 70,000  |         |        | RATE/RESERVES             | A.P.               | Improvement - the aeration system can be done by installing modulating valves that will control the air flow to each aeration tank and passes by implementing the Most Open Valve control philosophy.                                                                                                                                                                            |
| Rake Arm & Bar Screen                          |               | 200,000 |         |         |        |                           | A.P.               | Life cycle replacement - the current bar screen rotating rake cleaning system could be replaced with a more efficient automatic screen. The screen only has one working rake and operates 24/7 - to minimize any potential mechanical malfunctions associated with equipment start-up. Spare parts for the equipment are also unavailable and must be custom made when required. |
| Advanced Odour Control                         |               |         | 15,000  |         |        | RATE/RESERVES             | A.P.               | Improvement - the air control scrubber is located inside the biosolids dewatering building and turns on when                                                                                                                                                                                                                                                                     |
| Arc Flash Assessment                           | 6,000         | 6,000   | 6,000   | 6,000   | 6,000  | RATE/RESERVES             | A.P.               | Third party assessment must be completed - H&S Risk for staff working on equipment. Assessments conducted at the main building and all pump stations.                                                                                                                                                                                                                            |
| Grit Blowers+VFD                               |               |         | 85,000  |         |        | RATE/RESERVES             | A.P.               | Life cycle replacement - blower is original and new blower and motor would be more energy efficient and less chance of breakdown occurring.                                                                                                                                                                                                                                      |
| Clarifiers Stairs                              | 10,000        |         |         |         |        | RATE/RESERVES             | A.P.               | Life cycle replacement - a reinforced plate must be installed at the top of the landing on final clarifier #1 & #2 due to deterioration. Also becoming a H&S risk.                                                                                                                                                                                                               |
| MCC Panel Replacement                          |               |         |         | 150,000 |        | CWWF                      | A.P.               | Life cycle replacement - all panels are original. Increased risk of failure and also becoming a H&S risk to staff. New panels will also be more energy efficient.                                                                                                                                                                                                                |
| Laboratory Equipment Replacement               | 8,000         |         |         |         |        | RATE/RESERVES             | A.P.               | Life cycle replacement - DR/2000 which is used for in-house lab testing is beyond it's life expectancy and replacements are not available.                                                                                                                                                                                                                                       |
| Total Estimate - Recommended Capital           | 182,000       | 460,000 | 338,000 | 168,000 | 18,000 |                           |                    |                                                                                                                                                                                                                                                                                                                                                                                  |
|                                                |               |         |         |         |        |                           |                    |                                                                                                                                                                                                                                                                                                                                                                                  |
| Kingsville Wastewater Lagoons                  |               |         |         |         |        |                           |                    |                                                                                                                                                                                                                                                                                                                                                                                  |
| Check Valve Replacement                        |               | 12,000  |         |         |        | RATE/RESERVES             | A.P.               | Life cycle replacement - original equipment.                                                                                                                                                                                                                                                                                                                                     |
| Pump Replacement/Maintenance                   | 15,000        | 15,000  | 15,000  |         |        | OCWA Energy               | A.P.               | Life cycle replacement - several pumps at the pump stations are starting to meggar low.                                                                                                                                                                                                                                                                                          |
| Arc Flash Assessment                           | 3,000         | 3,000   | 3,000   | 3,000   | 3,000  | RATE/RESERVES             | A.P.               | Third party assessment must be completed - H&S Risk for staff working on equipment. Assessments conducted at the main building and all pump stations.                                                                                                                                                                                                                            |
| Pump Station Improvements & Upgrades           |               | 5,000   |         |         |        | RATE/RESERVES             | A.P.               | Improvements - includes pump resets, amperage meters and phase indicator lights moved to the front of the panels (also a H&S risk). Also install audible alarms if pumps are left in the off position.                                                                                                                                                                           |
| Soft Starts                                    |               | 2,000   | 2,000   | 2,000   |        | RATE/RESERVES             | A.P.               | Improvements - motor soft starts for the raw pumps to assist in prolonging the life of the motors.                                                                                                                                                                                                                                                                               |
| Lagoon Pump Replacement                        | 40,000        | 40,000  | 40,000  |         |        | CWWF/ OCWA                | A.P.               | Life cycle replacement - pumps are original. New pumps would also be energy efficient and less chance of breakdown occurring.                                                                                                                                                                                                                                                    |
| TSSA Fuel System Upgrades                      | 20,000        |         |         |         |        | RATE/RESERVES             | A.P.               | Upgrades are required to meet new TSSA certification standards. If not completed, the delivery of diesel fuel to the units will become an issue.                                                                                                                                                                                                                                 |
| Total Estimate - Recommended Capital           | 78,000        | 77,000  | 60,000  | 5,000   | 3,000  |                           |                    |                                                                                                                                                                                                                                                                                                                                                                                  |
|                                                |               |         |         |         |        |                           |                    |                                                                                                                                                                                                                                                                                                                                                                                  |
| Cottam Wastewater Lagoons                      |               |         |         |         |        |                           |                    |                                                                                                                                                                                                                                                                                                                                                                                  |
| I&I Study                                      |               | 10,000  |         |         |        | RATE/RESERVES             | A.P.               | Improvements - serious infiltration issue during rain events.                                                                                                                                                                                                                                                                                                                    |
| Pump Station #1 Pumps                          | 50,000        | 50,000  |         |         |        | CWWF                      | A.P.               | Life cycle replacement - pump replacement along with all associated piping.                                                                                                                                                                                                                                                                                                      |
| Interconnect Valve Replacement                 |               | 60,000  |         |         |        | RATE/RESERVES             | A.P.               | Life cycle replacement - current interconnect between cell #1 and cell #2 is out of service, lagoons are not being operated as designed.                                                                                                                                                                                                                                         |
| Alum Pumps                                     |               |         |         |         | 10,000 | RATE/RESERVES             | A.P.               | Life cycle replacement.                                                                                                                                                                                                                                                                                                                                                          |
| Diesel Generator Replacement & Transfer Switch |               |         |         | 90,000  |        | RATE/RESERVES             | A.P.               | Life cycle replacement - generator is beyond life expectancy and replacement parts are obsolete. Currently using a temporary unit.                                                                                                                                                                                                                                               |
| Arc Flash Assessment                           | 3,000         | 3,000   |         |         |        | RATE/RESERVES             | A.P.               | Third party assessment must be completed - H&S Risk for staff working on equipment. Assessments conducted at the main building and all pump stations.                                                                                                                                                                                                                            |
| Total Estimate - Recommended Capital           | 53,000        | 123,000 | -       | 90,000  | 10,000 |                           |                    |                                                                                                                                                                                                                                                                                                                                                                                  |

2017 Recommended Capital Presented by: Karen Burgess, Operations Manager

CR = Compliance Risk    H&SR = Health & Safety Risk    R/M = Repair/Maintenance    LR = Lifecycle Replacement    I = Improvement    SPI = Spare Parts Inventory

2017 Recommended Capital Approved by:





# **APPENDIX "H"**

## **2016 CAPITAL SUMMARY**

| 2016 CAPITAL SUMMARY    |                                                             |              |              |
|-------------------------|-------------------------------------------------------------|--------------|--------------|
| Account Number          |                                                             | 2016 Budget  | 2016 Actuals |
| GENERAL ADMINISTRATION: |                                                             |              |              |
| 01-112-360-71100        | GA - Municipal Office Expansion                             | \$ -         | \$ 1,679     |
| 01-112-360-71505        | GA - Strategic Plan Facilitator                             | \$ 7,000     | \$ 5,190     |
|                         |                                                             |              |              |
|                         |                                                             |              |              |
| TOTALS:                 |                                                             | \$ 7,000     | \$ 6,869     |
| INFORMATION TECHNOLOGY: |                                                             |              |              |
| 01-114-360-71510        | IT - Agenda Manager Replacement (2015)                      | \$ 15,000    | \$ 10,684    |
| 01-114-360-71602        | IT - Email Server Upgrade - Exchange server                 | \$ 3,500     | \$ 3,180     |
| 01-114-360-71603        | IT - Municipal Data Backup Replacement                      | \$ 17,000    | \$ 16,892    |
| 01-114-360-71604        | IT - Redlines to Fire Hall (wireless radios)                | \$ 8,750     | \$ 8,699     |
| 01-114-360-71605        | IT - Toughbook - Deputy Chief                               | \$ 2,100     | \$ 1,717     |
| 01-114-360-71606        | IT - Website Replacement - Fire                             | \$ 3,500     | \$ 3,562     |
| 01-114-360-71607        | IT - Arena Camera System (phase 1 - inside)                 | \$ 16,000    | \$ 15,042    |
| 01-114-360-71608        | IT - Cell Phone Reception Upgrade                           | \$ 2,500     | \$ 1,197     |
| 01-114-360-71609        | IT - Laptop - Council (Presentation)                        | \$ 1,800     | \$ 901       |
| 01-114-360-71610        | IT - Workstation - Facilities Manager (from 2015)           | \$ 1,300     | \$ 1,196     |
| 01-114-360-71611        | IT - Workstation - Program Manager (from 2015)              | \$ 1,300     | \$ 1,168     |
| 01-114-360-71663        | IT - Microsoft Licensing                                    | \$ -         | \$ 4,136     |
|                         |                                                             |              |              |
|                         |                                                             |              |              |
|                         |                                                             |              |              |
| TOTALS:                 |                                                             | \$ 72,750    | \$ 68,372    |
| FIRE DEPARTMENT:        |                                                             |              |              |
| 01-121-360-71601        | FIRE - Self Contained Breathing Apparatus                   | \$ 264,250   | \$ 268,331   |
| 01-121-360-71612        | FIRE - Confined Space Air Equipment                         | \$ 9,500     | \$ 8,137     |
| 01-121-360-71613        | FIRE - Gear Dryer                                           | \$ 3,000     | \$ 3,053     |
| 01-121-360-71614        | FIRE - Farm Entrapment Rescue Equipment                     | \$ 5,000     | \$ 4,927     |
| 01-121-360-71615        | FIRE - Deputy Chief's Vehicle                               | \$ 35,000    | \$ 42,271    |
| 01-121-360-71616        | FIRE - Traffic Pre-Emption (phase 1 of 4)                   | \$ 9,000     | \$ 8,105     |
|                         |                                                             |              |              |
|                         |                                                             |              |              |
|                         |                                                             |              |              |
|                         |                                                             |              |              |
| TOTALS:                 |                                                             | \$ 325,750   | \$ 334,823   |
| POLICE:                 |                                                             |              |              |
|                         |                                                             |              |              |
|                         |                                                             |              |              |
|                         |                                                             |              |              |
| TOTALS:                 |                                                             | \$ -         | \$ -         |
| BUILDING DEPARTMENT:    |                                                             |              |              |
| 01-124-360-71617        | BUILD - Vehicle Replacement - 2005 Jeep Liberty             | \$ 30,000    | \$ 30,009    |
|                         |                                                             |              |              |
|                         |                                                             |              |              |
| TOTALS:                 |                                                             | \$ 30,000    | \$ 30,009    |
| PUBLIC WORKS:           |                                                             |              |              |
| 01-130-360-71141        | MS - Road 3/Graham Intersection Improvements                | \$ 125,000   | \$ 143,343   |
| 01-130-360-71251        | Pr. Albert St. N Reconstruction                             |              | \$ 2,391     |
| 01-130-360-71338        | MS - Road 2 West Bridge #010 (Construction and Contract     | \$ 300,000   | \$ 420,230   |
| 01-130-360-71339        | MS - Road 2 West Bridge #028 over Wigle Creek (Engineering) | \$ 30,000    | \$ 43,436    |
| 01-130-360-71450        | MS - Murray St Area Storm Sewer Relief Project              | \$ 200,000   | \$ (16,120)  |
| 01-130-360-71542        | MS - AT - CWATS KINGS13B (Phase 1 of 3)                     | \$ 436,111   | \$ 634,080   |
| 01-130-360-71542        | MS - AT - CWATS KINGS13B (Phase 2 of 3 plus full segment    | \$ 557,078   |              |
| 01-130-360-71545        | MS - Lakeview Ave E Recon. to Grandview                     | \$ 900,000   | \$ 1,235,691 |
| 01-130-360-71546        | MS - Main St W (Engineering)                                | \$ 45,000    | \$ 59,309    |
| 01-130-360-71547        | PW - Esseltine Drain Drainage                               | \$ 4,000,000 | \$ -         |
| 01-130-360-71551        | Lighting - Kratz @ Soccer Field Entrance                    |              | \$ 460       |
| 01-130-360-71556        | LED Streetlight Program                                     |              | \$ 3,002     |
| 01-130-360-71618        | MS - AT - CWATS KINGS9 (OMCIP Phase 1 of 2)                 | \$ 577,000   | \$ 221,136   |
| 01-130-360-71619        | MS - Cottam Storm Water - Cottam Outlet Drain Excavation    | \$ 25,000    | \$ -         |
| 01-130-360-71620        | MS - Cottam Storm Water - Cottam Outlet Relief Drain        | \$ 65,000    | \$ 723       |
| 01-130-360-71621        | MS - Cottam Storm Water - Klundert SWM pond excavation      | \$ 40,000    | \$ -         |
| 01-130-360-71622        | MS - 94 Division St. S Demolition                           | \$ 20,000    | \$ -         |
| 01-130-360-71623        | PW - Intersection Lighting (1)                              | \$ 2,500     | \$ 1,433     |
| 01-130-360-71624        | PW -Road Programs - See Appendix D                          | \$ 820,000   | \$ 353,060   |
| 01-130-360-71625        | PW - Sidewalks - See Appendix D                             | \$ 124,400   | \$ 128,622   |
| 01-130-360-71626        | PW - Sweeper replacement - 2004 Elgin Whirlwind             | \$ 350,000   | \$ 343,670   |
| 01-130-360-71643        | PW - Fox Jakait Drainage Report                             | \$ 340,500   | \$ 504,833   |
|                         |                                                             |              |              |
|                         |                                                             |              |              |
|                         |                                                             |              |              |
| TOTALS:                 |                                                             | \$ 8,957,589 | \$ 4,079,299 |
| SANITATION:             |                                                             |              |              |
|                         |                                                             |              |              |
| TOTALS:                 |                                                             | \$ -         | \$ -         |
| CEMETERY:               |                                                             |              |              |
|                         |                                                             |              |              |
|                         |                                                             |              |              |
| TOTALS:                 |                                                             | \$ -         | \$ -         |
| ARENA:                  |                                                             |              |              |
| 01-170-360-71627        | ARENA - Full arena structural inspection                    | \$ 10,000    | \$ 5,580     |
| 01-170-360-71628        | ARENA - Arena roof maintenance - sealing and caulking all   | \$ 8,000     | \$ -         |
| 01-170-360-71629        | ARENA - Arena distribution piping for dehumidifier          | \$ 40,000    | \$ 27,423    |
| 01-170-360-71631        | ARENA - Compressor replacement                              | \$ 40,000    | \$ 34,770    |
| 01-170-360-71642        | ARENA - New Flooring                                        | \$ 20,000    | \$ 14,372    |

| 2016 CAPITAL SUMMARY               |                                                                   |               |              |
|------------------------------------|-------------------------------------------------------------------|---------------|--------------|
| Account Number                     |                                                                   | 2016 Budget   | 2016 Actuals |
| 01-170-360-71646                   | ARENA - Photocopier                                               | \$ 2,500      | \$ 2,250     |
|                                    |                                                                   |               |              |
| TOTALS:                            |                                                                   | \$ 120,500    | \$ 84,395    |
| PARKS:                             |                                                                   |               |              |
| 01-171-360-71154                   | MS - Development of Mettawas Park Phase 1                         | \$ 300,000    | \$ 240,168   |
| 01-171-360-71428                   | MS - Lakeside Park - Box Culvert Bridge                           | \$ 15,000     | \$ -         |
| 01-171-360-71434                   | PARK - Cedar Island Washrooms                                     | \$ 85,000     | \$ 73,653    |
| 01-171-360-71436                   | PARK - Playground Equipment - Ruthven                             | \$ 40,000     | \$ -         |
| 01-171-360-71440                   | PARK - Property Purchase (3 of 4)                                 | \$ 143,750    | \$ 143,750   |
| 01-171-360-71447                   | PARK - York - Playground Equipment including site work and        | \$ 75,000     | \$ 74,587    |
| 01-171-360-71564                   | PARK -1251 Heritage - Shoreline Improvements                      | \$ 15,000     | \$ -         |
| 01-171-360-71630                   | MS - Kings Landing Renovation                                     | \$ 380,000    | \$ 746       |
| 01-171-360-71632                   | PARK - Dog park fencing at York parkland                          | \$ 20,000     | \$ 23,926    |
| 01-171-360-71633                   | PARK - Rooftop water runoff at pavilion                           | \$ 10,000     | \$ 12,329    |
| 01-171-360-71634                   | PARK - Tennis court paint                                         | \$ 20,000     | \$ 34,598    |
| 01-171-360-71635                   | PARK - Swings with handicapped ability - Lakeside and Cottam      | \$ 20,000     | \$ 19,547    |
| 01-171-360-71636                   | PARK - Backflow installations per Kingsville Audit                | \$ 8,000      | \$ 8,332     |
| 01-171-360-71637                   | PARK - Partial Repair of tennis courts in Cottam                  | \$ 8,000      | \$ 15,060    |
| 01-171-360-71639                   | MS – Bernath Gardens Parkland Development – Landfill              | \$ 150,000    | \$ 131,753   |
| 01-171-360-71645                   | PARK - Lion's Hall Drainage (Bocce Section)                       | \$ 30,000     | \$ -         |
| 01-171-360-71662                   | PARK - Leashold Improvements - Mad Science                        | \$ -          | \$ 13,823    |
|                                    |                                                                   |               |              |
| TOTALS:                            |                                                                   | \$ 1,319,750  | \$ 792,273   |
| FANTASY OF LIGHTS:                 |                                                                   |               |              |
|                                    |                                                                   |               |              |
|                                    |                                                                   |               |              |
| TOTALS:                            |                                                                   | \$ -          | \$ -         |
| MARINA:                            |                                                                   |               |              |
| 01-173-360-71640                   | MARINA - Toot Repair (balance of 2015 & new reparis)              | \$ 10,310     | \$ 10,714    |
| 01-173-360-71647                   | MARINA - Boat Well Removal                                        | \$ 3,000      | \$ 990       |
|                                    |                                                                   |               |              |
| TOTALS:                            |                                                                   | \$ 13,310     | \$ 11,704    |
| RECREATION PROGRAMS:               |                                                                   |               |              |
|                                    |                                                                   | \$ -          |              |
|                                    |                                                                   |               |              |
|                                    |                                                                   |               |              |
| TOTALS:                            |                                                                   | \$ -          | \$ -         |
| PLANNING:                          |                                                                   |               |              |
| 01-180-360-71569                   | PLAN - Second Dwelling Unit Study                                 | \$ -          | \$ 1,537     |
| 01-180-360-71641                   | PLAN - Northeast Quadrant Secondary Plan (New School Site)        | \$ 35,000     | \$ 801       |
|                                    |                                                                   |               |              |
|                                    |                                                                   |               |              |
| TOTALS:                            |                                                                   | \$ 35,000     | \$ 2,338     |
| BIA:                               |                                                                   |               |              |
| 01-181-360-71644                   | BIA - Town Clock                                                  | \$ 90,000     | \$ 72,536    |
|                                    |                                                                   |               |              |
|                                    |                                                                   |               |              |
| TOTALS:                            |                                                                   | \$ 90,000     | \$ 72,536    |
| WATER:                             |                                                                   |               |              |
| 02-201-360-71141                   | W - Road 3 / Graham Intersection                                  | \$ -          | \$ 19,067    |
| 02-201-360-71448                   | W - Ruthven Industrial Park - Watermain Oversizing                | \$ 400,000    | \$ 348,722   |
| 02-201-360-71545                   | W - Lakeview Avenue Reconstruction (Water)                        | \$ 200,000    | \$ 118,243   |
| 02-201-360-71570                   | W - Waterline looping initiative - Cedar Island 2 canal crossings | \$ 75,000     | \$ 8,178     |
| 02-201-360-71571                   | W - Facility Backflow Survey (Phs 2 of 2)                         | \$ 30,000     | \$ 10,868    |
| 02-201-360-71650                   | W - Laptop for trucks                                             | \$ 1,800      | \$ 1,363     |
| 02-201-360-71651                   | W - Source Water Protection (Year 1 of 3)                         | \$ 18,056     | \$ 15,027    |
|                                    |                                                                   |               |              |
|                                    |                                                                   |               |              |
| TOTALS:                            |                                                                   | \$ 724,856    | \$ 521,467   |
| K'VILLE/LAKESHORE WEST WASTEWATER: |                                                                   |               |              |
| 02-242-360-71357                   | KLW - Kingsville Sanitary Master Plan w/ Flow Monitoring 02-      | \$ 65,000     | \$ 13,102    |
| 02-242-360-71652                   | KLW - Kingsville PS#2 LSW Check valve replacement                 | \$ 10,000     | \$ 12,771    |
| 02-242-360-71653                   | KLW - Pump station #2 OIT upgrade                                 | \$ 9,000      | \$ -         |
| 02-242-360-71654                   | KLW - Pump stations - pump replacements                           | \$ 11,000     | \$ 15,176    |
| 02-242-360-71655                   | KLW - PLC/SCADA in the Raw sewage pumpstation (PLC-2)             | \$ 75,000     | \$ 78,000    |
| 02-242-360-71656                   | KLW - Fuel system upgrades TSSA certification                     | \$ 10,000     | \$ 28,280    |
| 02-242-360-71657                   | KLW - Final clarifier sandblasting and painting                   | \$ 35,000     |              |
|                                    |                                                                   |               |              |
|                                    |                                                                   |               |              |
| TOTALS:                            |                                                                   | \$ 215,000    | \$ 147,330   |
| COTTAM WASTEWATER:                 |                                                                   |               |              |
| 02-243-360-71658                   | COT - Bank erosion repairs cell number                            | \$ 50,000     | \$ 31,828    |
| 02-243-360-71659                   | COT - Fuel System Upgrades to meet TSSA standard                  | \$ 15,000     |              |
| 02-243-360-71660                   | COT - Cottam Pump Station #1 hydo service upgrade, &              | \$ 30,000     | \$ 12,817    |
| 02-243-360-71661                   | COT - Infiltration study collection system                        | \$ 10,000     | \$ 10,000    |
|                                    |                                                                   |               |              |
| TOTALS:                            |                                                                   | \$ 105,000    | \$ 54,646    |
| TOTAL CAPITAL PROJECTS:            |                                                                   | \$ 12,016,505 | \$ 6,206,061 |

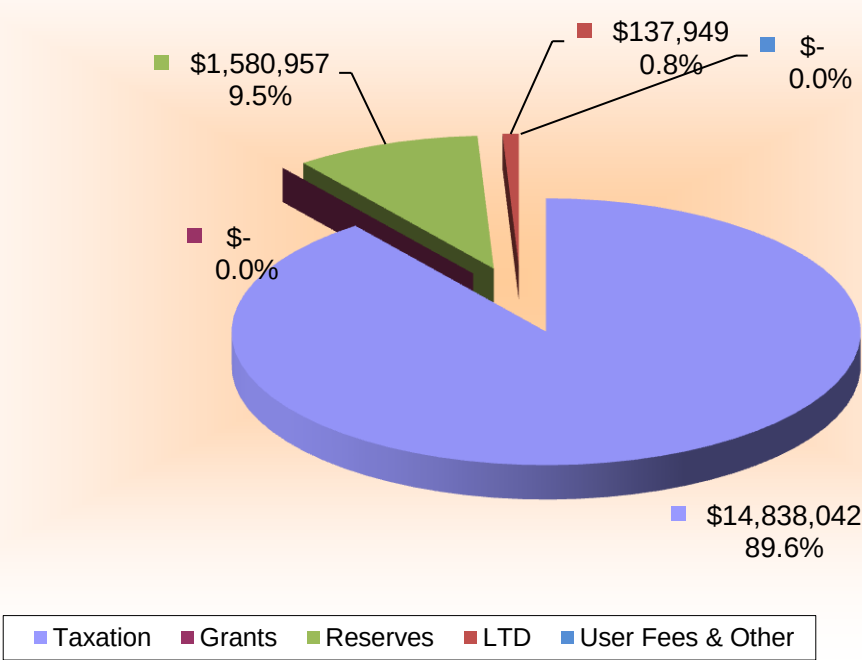


**APPENDIX "I"**

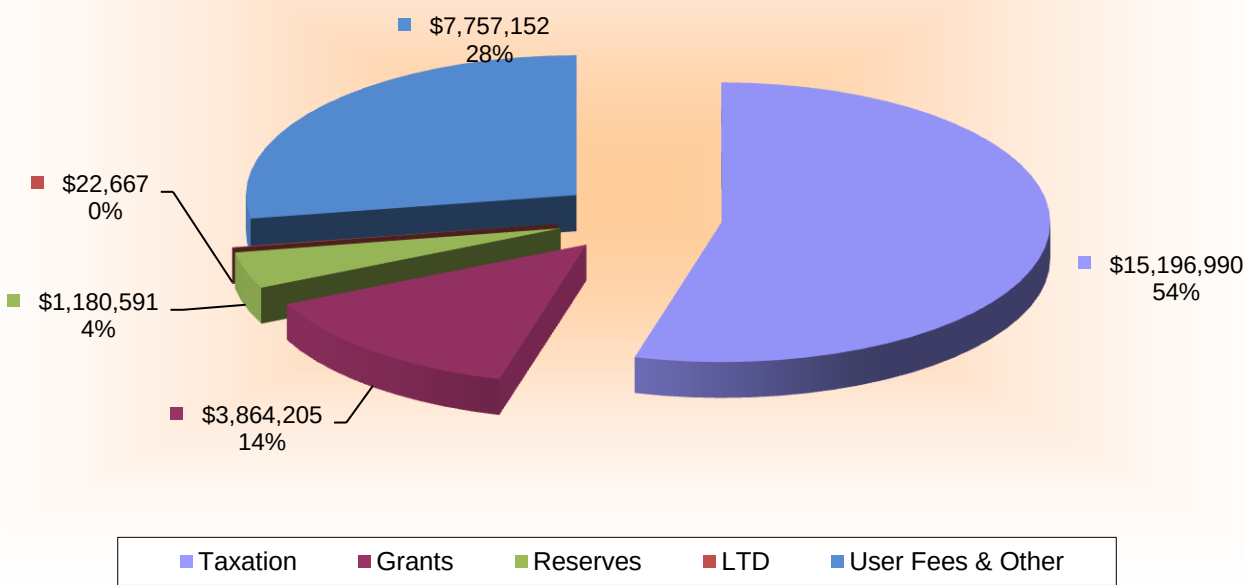
**REVENUE & EXPENSE**

**CHARTS**

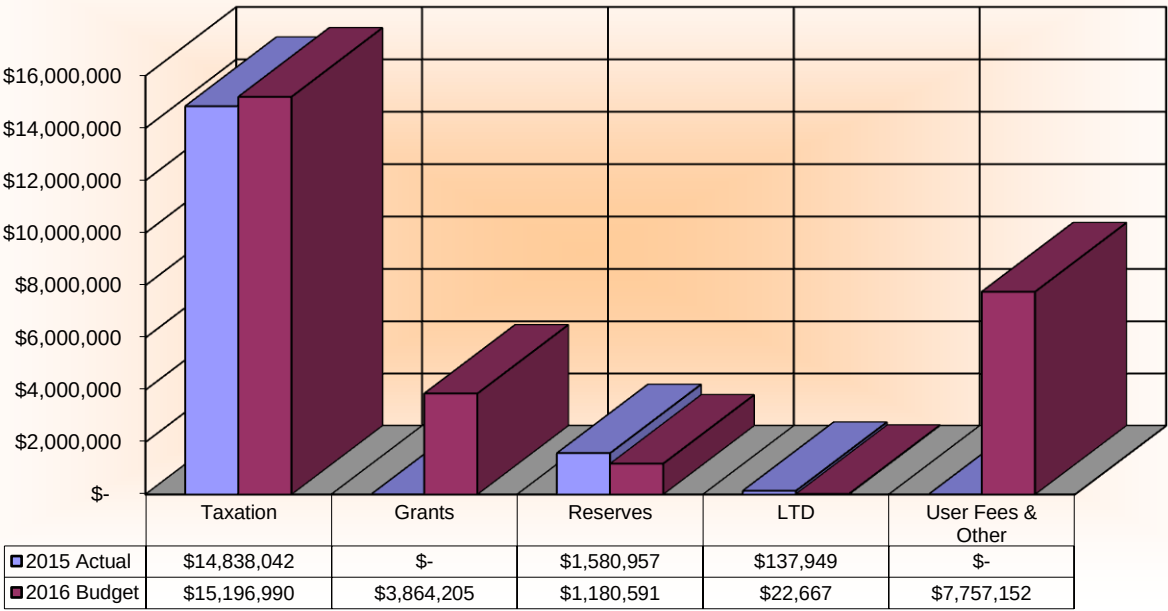
# Revenue by Source - 2015 Actuals



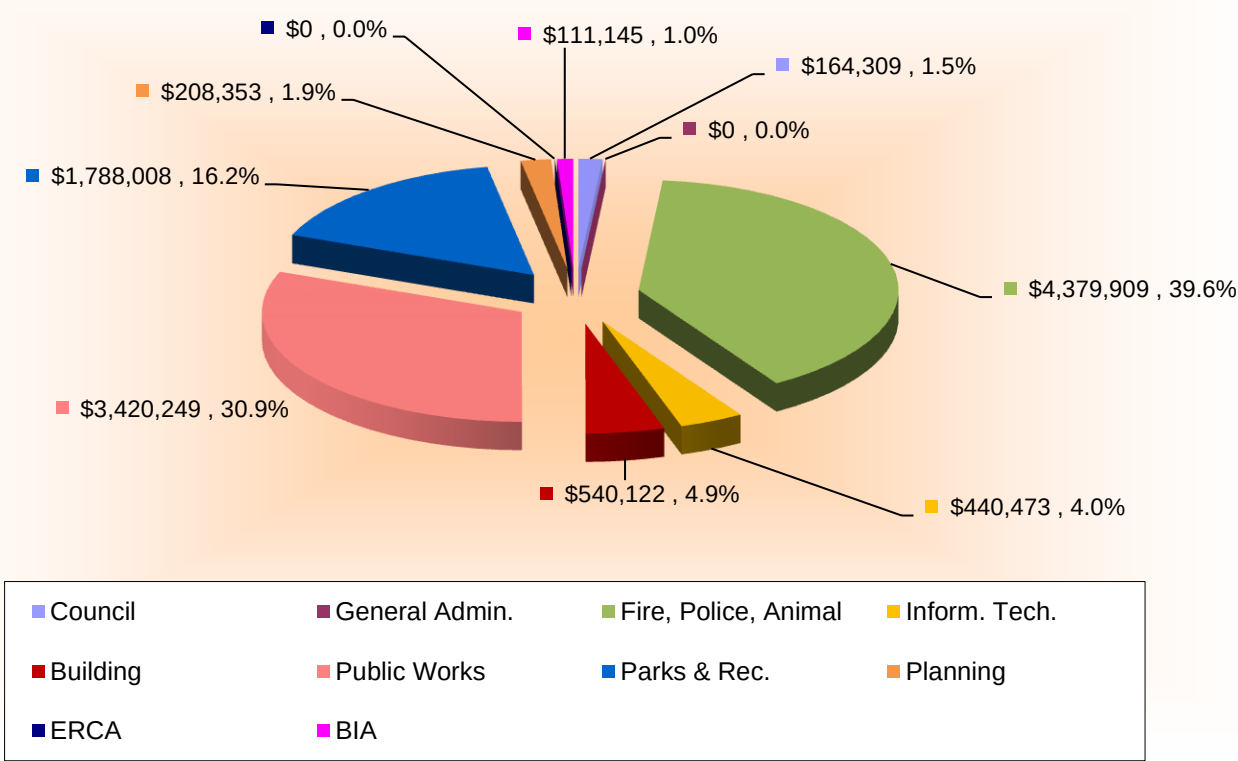
# Revenue by Source - 2016 Budget



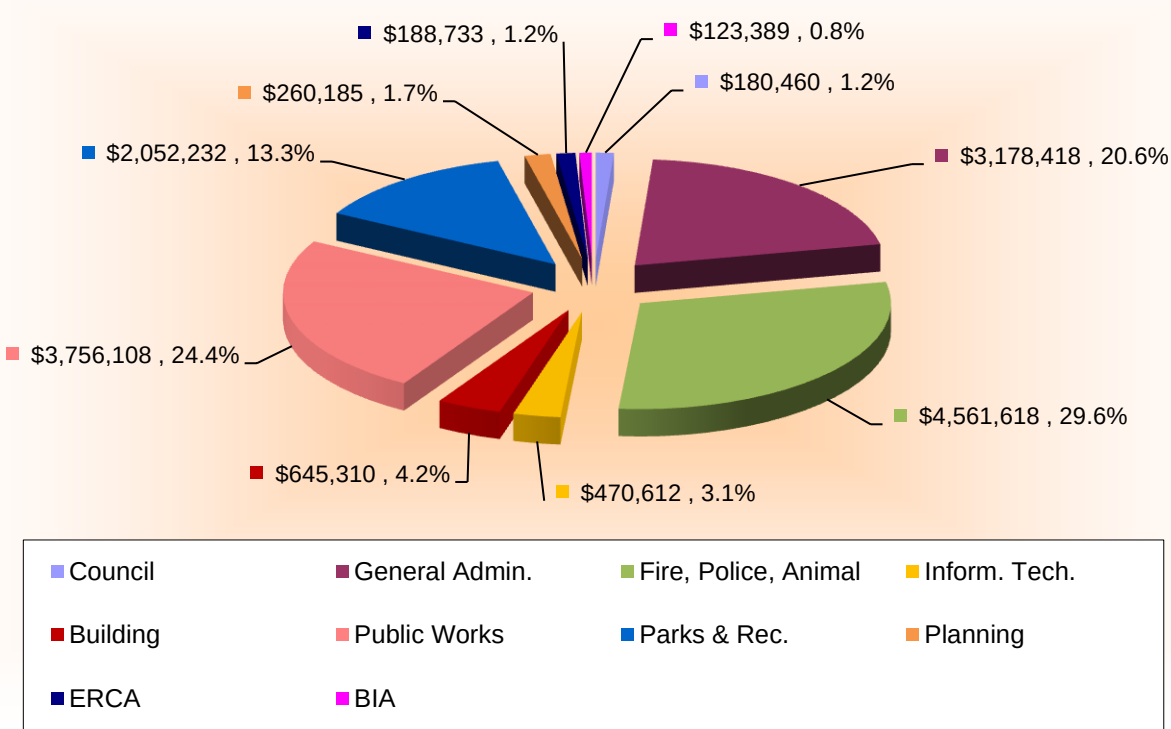
# Revenue by Source Comparison



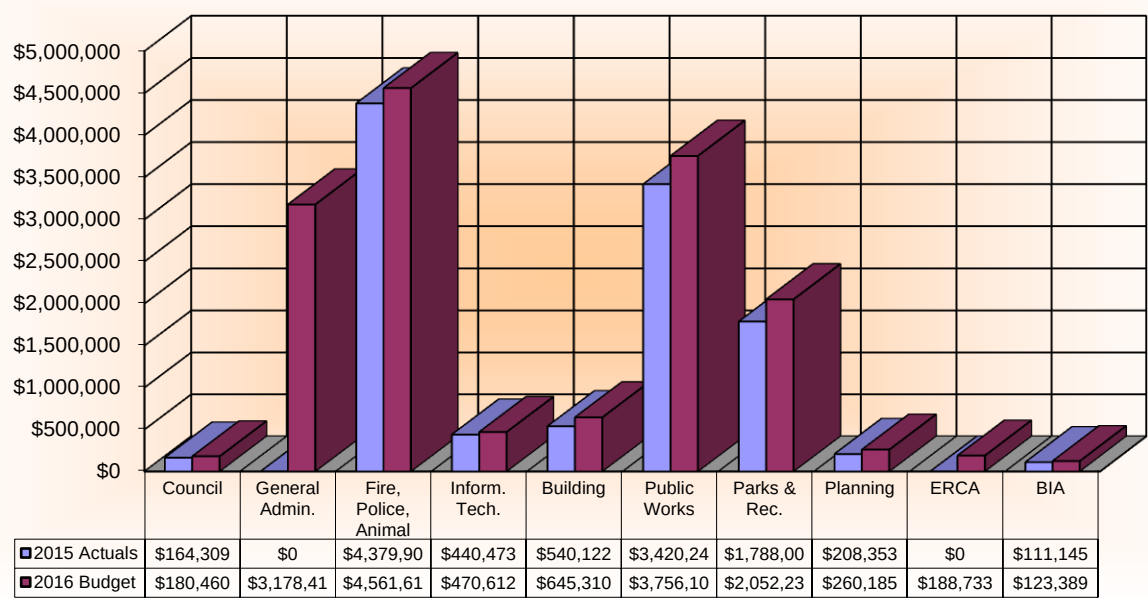
# Operating Expenses - 2015 Actuals



# Operating Expenses - 2016 Budget

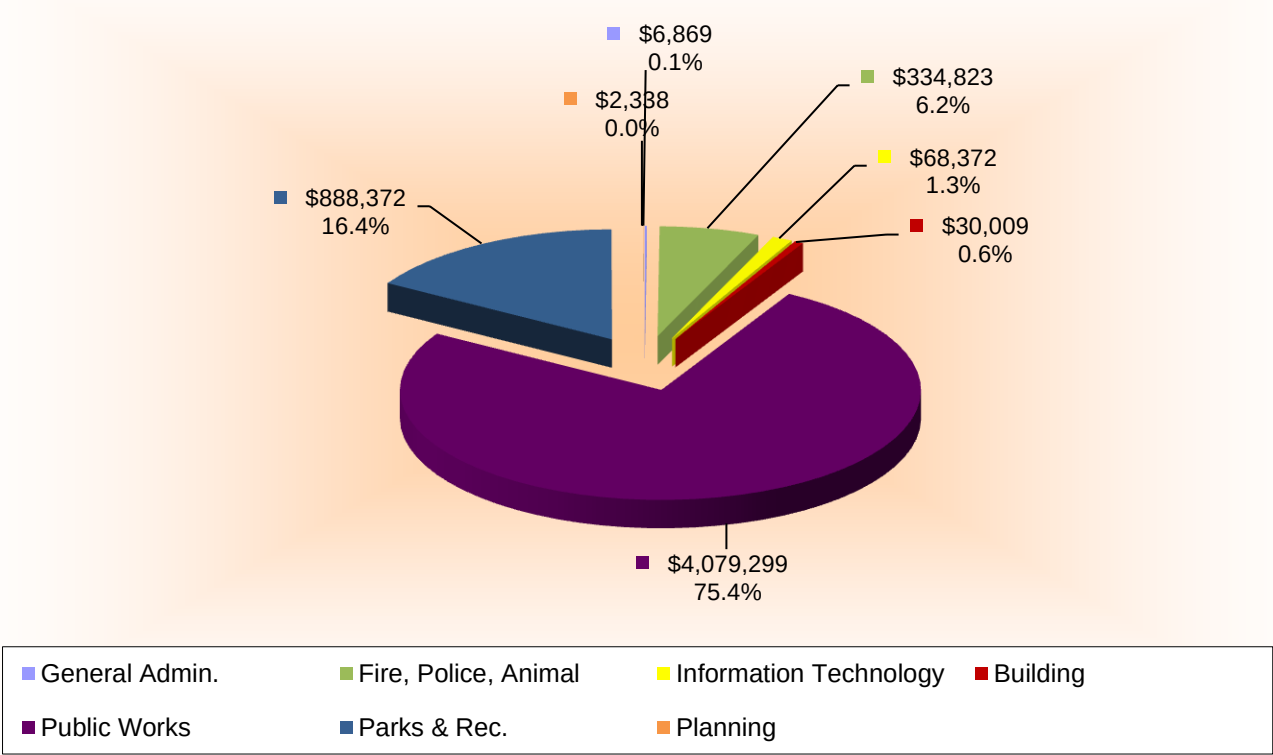


# Operating Expenses Comparison

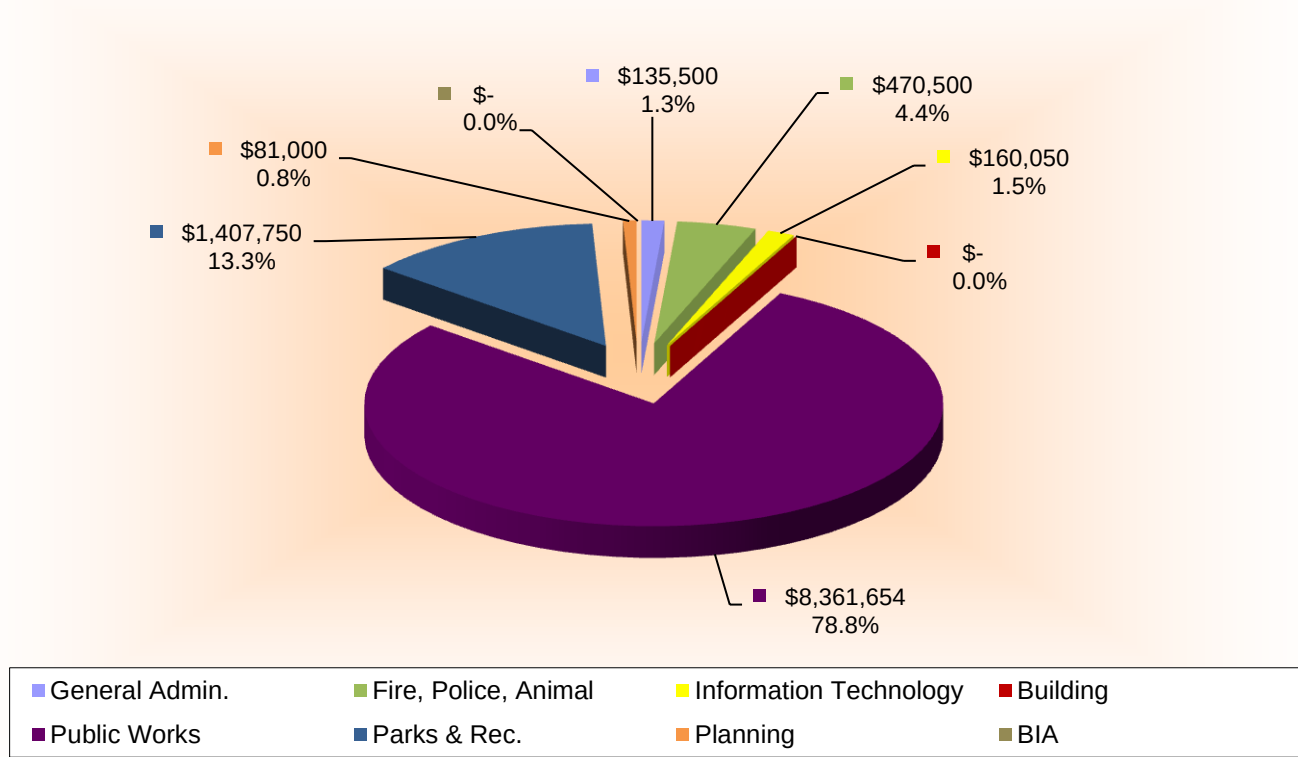




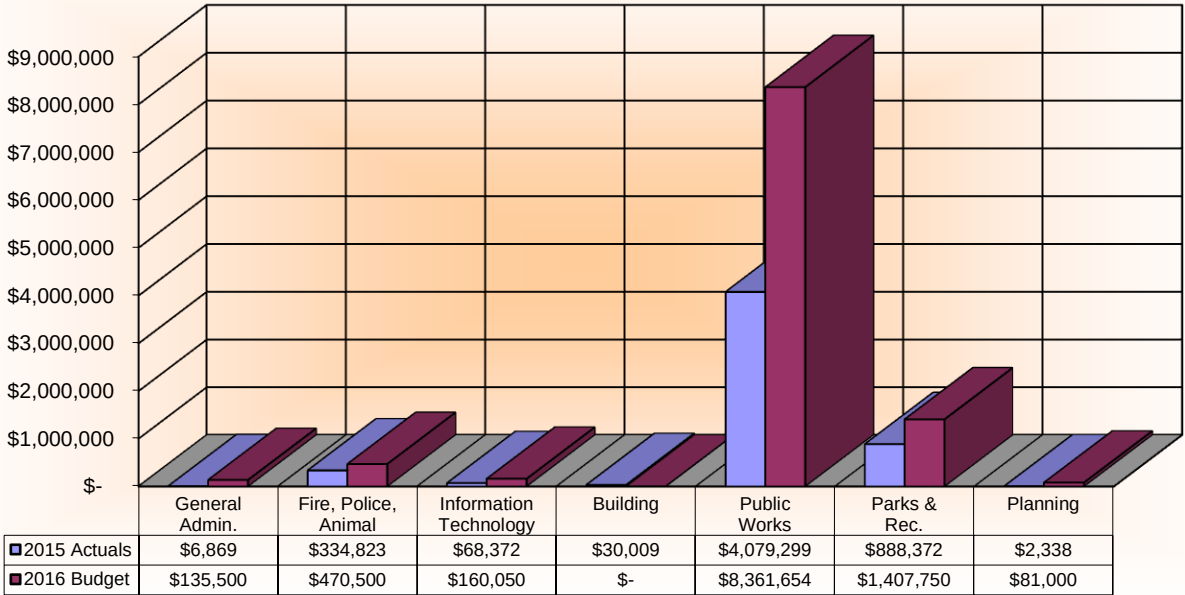
# Capital Expenses - 2015 Actuals



# Capital Expenses - 2016 Budget



# Capital Expenses Comparison





**APPENDIX "J"**

**2016 CAPITAL  
ACCOUNT NUMBERS**

| 2017 CAPITAL BUDGET SUMMARY |                                                                                          |              |                  |
|-----------------------------|------------------------------------------------------------------------------------------|--------------|------------------|
|                             | Project Description                                                                      | Total        | Account          |
|                             | GEN ADMIN - DC Study Update                                                              | \$ 50,000    | 01-112-360-71718 |
|                             | GEN ADMIN - Diamond Enhancements (Phase 1 of 3)                                          | \$ 7,000     | 01-112-360-71719 |
|                             | GEN ADMIN - Non Union Pay Equity Mtce Review                                             | \$ 5,000     | 01-112-360-71720 |
|                             | GEN ADMIN - Union Pay Equity Full Review (\$10,000 paid                                  | \$ 5,000     | 01-112-360-71721 |
|                             | IT - Licensing for new hires                                                             | \$ 3,000     | 01-114-360-71663 |
|                             | IT - Laptop - Fire Part Time                                                             | \$ 2,100     | 01-114-360-71701 |
|                             | IT - Workstation - PW/Env Service Supervisor                                             | \$ 950       | 01-114-360-71702 |
|                             | IT - Municipal Phone System Replacement                                                  | \$ 34,000    | 01-114-360-71703 |
|                             | IT - New Server VMWARE Host and back up licence                                          | \$ 14,000    | 01-114-360-71704 |
|                             | IT - Citrix/Terminal server transition                                                   | \$ 11,300    | 01-114-360-71705 |
|                             | IT - Network Assessment                                                                  | \$ 12,000    | 01-114-360-71706 |
|                             | IT - Large Format plotter                                                                | \$ 11,000    | 01-114-360-71707 |
|                             | IT - Radio upgrade - Fire hall                                                           | \$ 5,200     | 01-114-360-71708 |
|                             | IT - Workstation - Computer Technician                                                   | \$ 950       | 01-114-360-71709 |
|                             | IT - Workstation - GIS Technician                                                        | \$ 950       | 01-114-360-71710 |
|                             | IT - Workstation - Planner                                                               | \$ 950       | 01-114-360-71711 |
|                             | IT - Everbridge Notification System                                                      | \$ 9,000     | 01-114-360-71712 |
|                             | IT - Workstation - Manager Municipal Services                                            | \$ 950       | 01-114-360-71713 |
|                             | IT - Workstation - Laserfiche Scanning                                                   | \$ 1,500     | 01-114-360-71714 |
|                             | IT - Records Retention System - TOMRMS plus                                              | \$ 10,000    | 01-114-360-71715 |
|                             | IT - Adobe Professional Licenses (3 + 1 laserfiche                                       | \$ 2,200     | 01-114-360-71716 |
|                             | IT - Website Replacement (kingsville.ca, FOL, Mig Fest                                   | \$ 40,000    | 01-114-360-71717 |
|                             | FIRE - Traffic Pre-Emption Installation                                                  | \$ 12,000    | 01-121-360-71616 |
|                             | FIRE - Aerial Truck (assumes used truck)                                                 | \$ 450,000   | 01-121-360-71722 |
|                             | FIRE - Extractor Washing Machine                                                         | \$ 8,500     | 01-121-360-71723 |
|                             | PW - Road 2 W Bridge #28 over Wigle Creek                                                | \$ 700,000   | 01-130-360-71339 |
|                             | PW - CWATS Kings13B (Phase 2 of 3)                                                       | \$ 547,187   | 01-130-360-71542 |
|                             | PW - Esseltine Drain                                                                     | \$ 4,072,005 | 01-130-360-71547 |
|                             | PW - CWATS Kings9 (OMCIP Phase 2 of 2)                                                   | \$ 767,625   | 01-130-360-71618 |
|                             | PW - Road Programs (See Appendix D)                                                      | \$ 820,000   | 01-130-360-71724 |
|                             | CEM - Greenhill Guard House Improvements                                                 | \$ 5,000     | 01-151-360-71725 |
|                             | ARENA - Roof maintenance                                                                 | \$ 8,000     | 01-170-360-71628 |
|                             | ARENA - tighten roof bracing to original condition per<br>engineers report               | \$ 4,500     | 01-170-360-71726 |
|                             | ARENA - Generator                                                                        | \$ 105,000   | 01-170-360-71727 |
|                             | ARENA - New suction lines in compressor room - TSSA<br>order - must be completed in 2017 | \$ 16,000    | 01-170-360-71728 |
|                             | ARENA - Renteknik energy study                                                           | \$ 27,000    | 01-170-360-71729 |
|                             | ARENA - User Group/PRAC request - 8 wall mounted                                         | \$ 3,500     | 01-170-360-71730 |
|                             | PARKS - Mettawas Development Phase 1                                                     | \$ 20,000    | 01-171-360-71154 |
|                             | PARKS - Lakeside Park Box Culvert/Bridge                                                 | \$ 25,000    | 01-171-360-71428 |
|                             | PARKS - Playground Equipment Ruthven                                                     | \$ 40,000    | 01-171-360-71436 |
|                             | PARKS - Final payment Kings Landing                                                      | \$ 143,750   | 01-171-360-71440 |
|                             | PARKS - 1251 Heritage shoreline improvements                                             | \$ 15,000    | 01-171-360-71564 |
|                             | PARKS - Grovedale Design and Input                                                       | \$ 380,000   | 01-171-360-71630 |
|                             | PARKS - Lions Park Drainage                                                              | \$ 30,000    | 01-171-360-71645 |
|                             | PARKS - Rooftop Unit (Mad Science/Library Bldg)                                          | \$ 6,000     | 01-171-360-71731 |
|                             | PARKS - Coghill Park Playground equipment                                                | \$ 50,000    | 01-171-360-71732 |
|                             | PARKS - AED for Carnegie                                                                 | \$ 2,000     | 01-171-360-71733 |
|                             | PARKS - Cottam Rotary Park upgrades pending transfer                                     | \$ 10,000    | 01-171-360-71734 |
|                             | PARKS - Timbercreek playground equipment                                                 | \$ 55,000    | 01-171-360-71735 |
|                             | PARKS - Timberlake Park Development - site amenities                                     | \$ 10,000    | 01-171-360-71736 |
|                             | PARKS - Recreational bocce court on arena grounds                                        | \$ 5,000     | 01-171-360-71737 |
|                             | PARKS - 94 Division St S Demolition                                                      | \$ 20,000    | 01-171-360-71740 |
|                             | FOL - Decorations downtown - to replace snowflakes                                       | \$ 20,000    | 01-172-360-71738 |
|                             | RECREATION / PLAN - Sound System                                                         | \$ 2,000     | 01-175-360-71739 |
|                             | PLAN - Cottam CIP                                                                        | \$ 5,000     | 01-180-360-71741 |
|                             | PLAN - Official Plan 5 year Review (Year 1 of 2)                                         | \$ 75,000    | 01-180-360-71742 |
|                             | PW - Development Contribution School Property                                            | \$ -         |                  |
|                             | GEN ADMIN - Medical Lease                                                                | \$ 65,000    |                  |
|                             | PW - Sidewalk Program (See Appendix D)                                                   | \$ 124,400   |                  |
|                             | MS - Park Street Reconstruction (See Water)                                              | \$ 1,496,000 |                  |
|                             | PW - Land Acquisition (including legal costs) Jasperson                                  | \$ 60,500    |                  |
|                             | PARKS - Additional beach water testing                                                   | \$ 6,000     |                  |
|                             |                                                                                          |              |                  |

