



TOWN OF KINGSVILLE

2021

**DRAFT
BUDGET**

December 8, 2020

TOWN OF KINGSVILLE
2021
BUDGET

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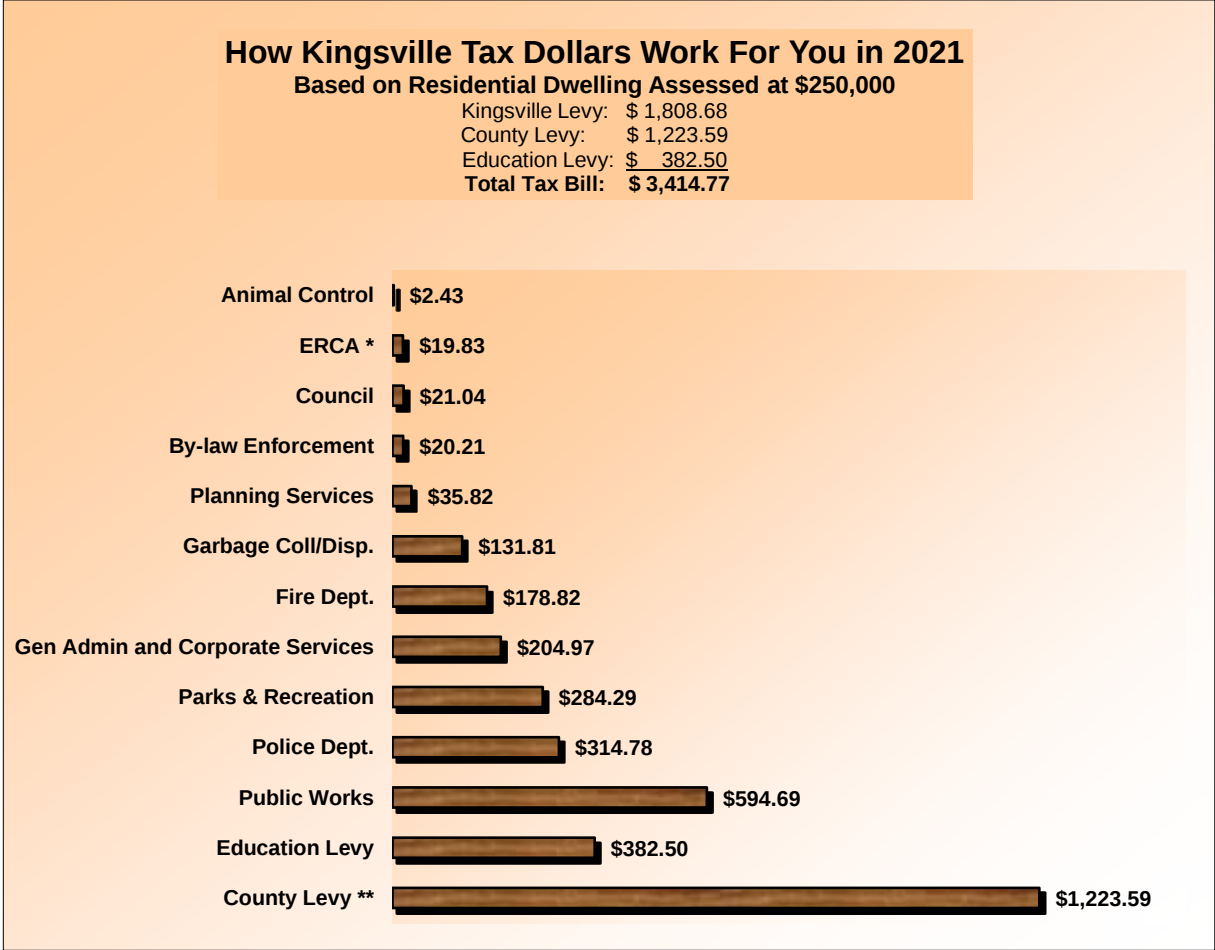
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BUDGET SUMMARY - TAX SUPPORTED OPERATIONS						
	2017	2018	2019	2020	2020	2021
	Actuals	Actuals	Actuals	Budget	Actuals	Budget
TAXATION:						
Taxation Levy	\$ 14,750,991	\$ 16,024,811	\$ 17,167,386	\$ 18,486,502	\$ 18,486,503	\$ 19,461,544
Supplemental & Other Taxes	\$ 240,049	\$ 328,438	\$ 586,250	\$ 261,000	\$ 390,179	\$ 316,000
TOTAL TAXATION:	\$ 14,991,040	\$ 16,353,249	\$ 17,753,637	\$ 18,747,502	\$ 18,876,682	\$ 19,777,544
OPERATING REVENUE:						
Council	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
General Administration	\$ 1,899,955	\$ 1,840,226	\$ 1,826,299	\$ 1,746,700	\$ 2,105,029	\$ 1,672,150
Information Technology	\$ 200	\$ 220	\$ 260	\$ -	\$ 280	\$ -
Animal Control	\$ 42,890	\$ 40,800	\$ 39,950	\$ 40,000	\$ 28,955	\$ 40,000
Fire	\$ 56,448	\$ 47,075	\$ 81,416	\$ 54,470	\$ 32,205	\$ 57,650
Police	\$ 215,622	\$ 214,745	\$ 191,926	\$ 122,853	\$ 33,037	\$ 122,698
Building	\$ 812,932	\$ 853,697	\$ 1,009,107	\$ 852,500	\$ 1,063,684	\$ 907,150
Public Works	\$ 74,706	\$ 136,946	\$ 311,367	\$ 155,010	\$ 179,217	\$ 168,680
Sanitation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Cemetery	\$ 70,252	\$ 69,215	\$ 101,435	\$ 77,225	\$ 70,190	\$ 82,225
Arena	\$ 295,068	\$ 284,069	\$ 291,451	\$ 282,200	\$ 114,136	\$ 282,200
Parks	\$ 778	\$ 970	\$ 2,795	\$ -	\$ 14,933	\$ 3,000
Facilities	\$ 132,598	\$ 135,993	\$ 135,058	\$ 175,578	\$ 63,666	\$ 175,431
Fantasy of Lights	\$ 9,794	\$ 9,421	\$ 10,661	\$ 12,850	\$ 578	\$ 8,100
Marina	\$ 98,397	\$ 108,594	\$ 62,115	\$ 88,000	\$ 66,753	\$ 77,000
Migration Fest	\$ 2,914	\$ 2,639	\$ 14,279	\$ 4,250	\$ 1,174	\$ 11,500
Recreation Programs	\$ 19,132	\$ 20,203	\$ 32,178	\$ 26,700	\$ 7,288	\$ 20,700
Communities in Bloom	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Planning	\$ 66,150	\$ 90,540	\$ 110,435	\$ 97,700	\$ 92,007	\$ 91,500
BIA	\$ 121,643	\$ 124,485	\$ 127,103	\$ 141,650	\$ 134,540	\$ 138,400
TOTAL:	\$ 3,919,479	\$ 3,979,838	\$ 4,347,833	\$ 3,877,686	\$ 4,007,672	\$ 3,858,384
OPERATING EXPENDITURES:						
Council	\$ 171,684	\$ 172,152	\$ 210,373	\$ 229,539	\$ 188,144	\$ 230,031
General Administration	\$ 3,031,211	\$ 3,056,973	\$ 3,335,425	\$ 3,465,177	\$ 2,916,968	\$ 3,556,995
Information Technology	\$ 455,672	\$ 466,271	\$ 504,298	\$ 573,712	\$ 507,540	\$ 597,177
Animal Control	\$ 61,036	\$ 46,854	\$ 72,399	\$ 60,700	\$ 33,069	\$ 66,600
Fire	\$ 1,225,482	\$ 1,308,387	\$ 1,417,772	\$ 1,487,078	\$ 1,288,579	\$ 1,649,963
Police	\$ 3,147,633	\$ 3,128,357	\$ 3,279,801	\$ 3,420,407	\$ 3,112,242	\$ 3,484,789
Building	\$ 614,950	\$ 695,750	\$ 813,237	\$ 889,848	\$ 796,965	\$ 1,003,018
Public Works	\$ 2,388,352	\$ 2,380,184	\$ 2,785,446	\$ 2,745,297	\$ 2,173,963	\$ 3,016,678
Sanitation	\$ 1,264,598	\$ 1,294,169	\$ 1,348,006	\$ 1,382,119	\$ 1,287,339	\$ 1,441,343
Cemetery	\$ 86,004	\$ 91,515	\$ 117,185	\$ 121,629	\$ 95,037	\$ 126,960
Arena	\$ 854,946	\$ 984,507	\$ 1,072,142	\$ 1,111,741	\$ 869,459	\$ 1,126,288
Parks	\$ 518,065	\$ 618,155	\$ 694,157	\$ 851,940	\$ 544,983	\$ 827,022
Facilities	\$ 198,722	\$ 201,822	\$ 252,382	\$ 303,620	\$ 254,429	\$ 342,520
Fantasy of Lights	\$ 27,367	\$ 33,534	\$ 33,424	\$ 35,450	\$ 4,518	\$ 37,700
Marina	\$ 105,933	\$ 110,526	\$ 75,529	\$ 108,976	\$ 100,955	\$ 99,399
Migration Fest	\$ 16,662	\$ 16,890	\$ 32,233	\$ 26,100	\$ 6,496	\$ 33,000
Recreation Programs	\$ 126,191	\$ 162,401	\$ 306,477	\$ 265,737	\$ 149,724	\$ 409,836
Communities in Bloom	\$ 5,583	\$ 283	\$ 6,389	\$ 8,410	\$ 1,500	\$ 13,000
Planning	\$ 250,582	\$ 258,419	\$ 355,937	\$ 364,393	\$ 276,783	\$ 458,146
BIA	\$ 121,034	\$ 114,416	\$ 127,894	\$ 150,731	\$ 114,925	\$ 145,007
TOTAL:	\$ 14,671,706	\$ 15,141,563	\$ 16,840,506	\$ 17,602,603	\$ 14,723,617	\$ 18,665,469
TRANSFERS TO (FROM) OPERATING RESERVES:						
TOTAL:	\$ 25,862	\$ (124,715)	\$ 124,517	\$ 34,571	\$ 870,075	\$ (123,475)
OPERATING SURPLUS/(DEFICIT):	\$ (10,778,089)	\$ (11,037,010)	\$ (12,617,190)	\$ (13,759,488)	\$ (11,586,019)	\$ (14,683,610)
CAPITAL REVENUE:						
TOTAL:	\$ 4,515,252	\$ 5,750,534	\$ 4,352,522	\$ 14,893,814	\$ 4,369,608	\$ 17,434,740
CAPITAL EXPENDITURES:						
Council	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
General Administration	\$ 37,819	\$ 26,693	\$ 65,662	\$ 95,000	\$ 308,244	\$ 160,000
Information Technology	\$ 138,318	\$ 124,672	\$ 98,765	\$ 712,550	\$ 428,525	\$ 148,200
Animal Control	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fire	\$ 452,623	\$ 10,563	\$ 10,430	\$ 763,000	\$ 50,246	\$ 1,163,000
Police	\$ -	\$ 40,692	\$ -	\$ -	\$ -	\$ -
Building	\$ -	\$ 45,351	\$ 54,792	\$ -	\$ 443	\$ 25,000
Public Works	\$ 3,255,856	\$ 3,505,050	\$ 3,006,793	\$ 12,916,500	\$ 5,987,215	\$ 15,249,000
Sanitation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Cemetery	\$ 3,601	\$ -	\$ -	\$ -	\$ -	\$ -
Arena	\$ 127,531	\$ 45,773	\$ 7,372	\$ 310,000	\$ 29,690	\$ 205,000
Parks	\$ 485,892	\$ 392,034	\$ 496,740	\$ 1,160,500	\$ 402,097	\$ 1,838,364
Facilities	\$ 200,707	\$ 2,790,788	\$ 1,325,788	\$ 227,000	\$ 25,472	\$ 7,500
Fantasy of Lights	\$ 19,842	\$ -	\$ -	\$ -	\$ -	\$ -
Marina	\$ -	\$ 14,389	\$ 49,500	\$ 75,000	\$ 83,117	\$ 20,000
Migration Fest	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Recreation Programs	\$ 901	\$ 53,063	\$ 19,469	\$ -	\$ -	\$ -
Communities in Bloom	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Planning	\$ 10,818	\$ 43,696	\$ 35,439	\$ 5,000	\$ 8,040	\$ 50,000
BIA	\$ 8,039	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL:	\$ 4,741,947	\$ 7,092,764	\$ 5,170,750	\$ 16,264,550	\$ 7,323,088	\$ 18,866,064
TRANSFERS TO CAPITAL RESERVES:						
TOTAL:	\$ 2,543,508	\$ 2,615,448	\$ 2,513,515	\$ 2,695,000	\$ 2,695,000	\$ 2,745,000
REPAYMENT OF LONG-TERM DEBT:						
TOTAL:	\$ 958,361	\$ 947,184	\$ 926,934	\$ 922,278	\$ 671,313	\$ 917,609
CAPITAL SURPLUS/(DEFICIT):	\$ (3,728,563)	\$ (4,904,862)	\$ (4,258,677)	\$ (4,988,014)	\$ (6,319,793)	\$ (5,093,933)
NET SURPLUS/(DEFICIT):	\$ 484,388	\$ 411,376	\$ 877,770	\$ -	\$ 970,870	\$ -

2021 TAX CALCULATION			
Total Assessment:	\$	3,169,209,800	
Weighted (CVA) Assessment:	\$	2,690,022,145	
2021 Budget Requirements:	\$	19,461,544	
Tax Property Class	Rate	Assessment	Proof of Taxes
Residential & Farm	0.0072347	\$ 2,139,103,176	\$ 15,475,802
Residential & Farm PIL	0.0072347	141,300	1,022
Farmland	0.0018087	667,284,866	1,206,904
Farmland PIL	0.0018087	-	-
Multi-Residential	0.0125996	24,054,800	303,081.29
Commercial Occupied	0.0078283	165,287,458	1,293,916
Commercial Excess Land	0.0054798	2,075,900	11,376
Commercial Vacant Land	0.0042142	1,285,600	5,418
Commercial On-Farm Business	0.0078283	31,200	244
Parking Lot	0.0042142	71,000	299
Commercial Occupied PIL	0.0078283	13,392,100	104,837
Commercial Vacant Land PIL	0.0054798	-	-
Industrial Occupied	0.0140534	33,032,800	464,224
Industrial Excess Land	0.0091347	666,200	6,086
Industrial Vacant Land	0.0091347	2,755,800	25,173
Industrial On-Farm Business	0.0140534	51,000	717
Shopping Centres	0.0078283	10,196,000	79,817
Shopping Centre Excess Land	0.0054798	127,600	699
Industrial Occupied PIL	0.0140534	329,900	4,636
Industrial Vacant Land PIL	0.0091347	51,000	466
Industrial Excess Land PIL	0.0091347	33,600	307
Large Industrial Occupied	0.0194332	12,186,800	236,828
Large Industrial Excess Land	0.0126316	71,600	904
Pipelines	0.0094268	25,205,000	237,603
Managed Forests	0.0018087	653,800	1,183
Exempt	0.0000000	71,121,300	-
TOTALS:		\$ 3,169,209,800	\$19,461,544



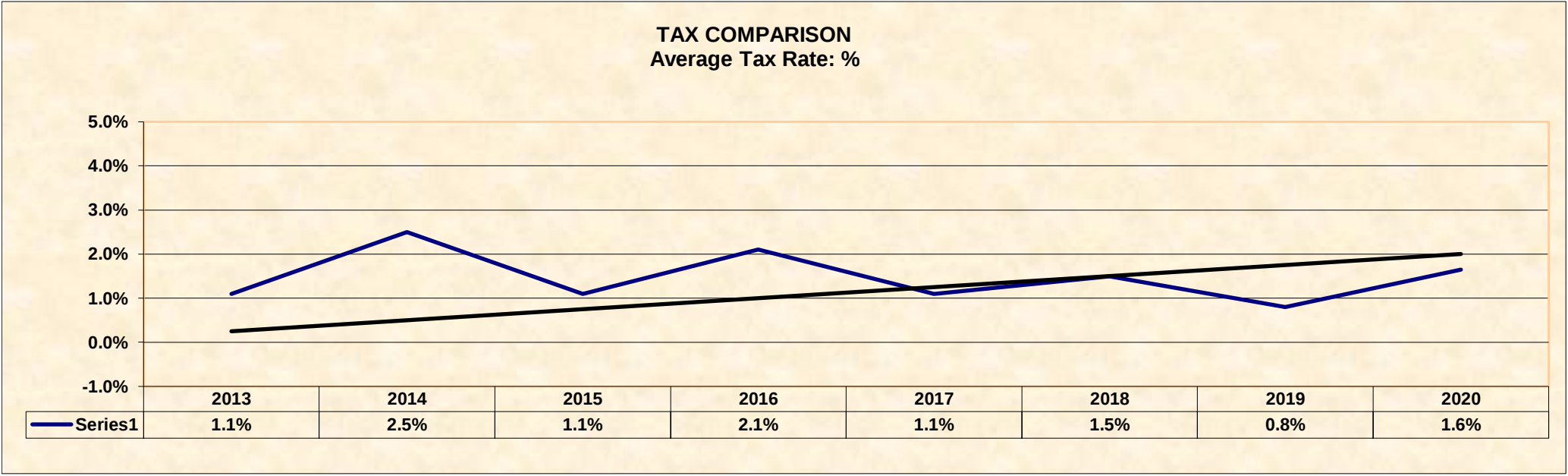
* Essex Region Conservation Authority

** County levy spent on: County Roads, Libraries, Social Services, Health Care, etc.

TAX RATE CALCULATION TABLE						
2021 TAX RATES						
Tax Property Class	Class	Local	County	Education	Total	Assessment
Residential & Farm	RT	0.00723471	0.00489438	0.00153000	0.01365909	\$ 2,139,244,476
Farmland	FT / R1	0.00180868	0.00122359	0.00038250	0.00341477	\$ 667,284,866
Commercial Occupied	CT / XT	0.00782828	0.00529593	0.00880000	0.02192421	\$ 178,679,558
Commercial Excess Land	CU / XU	0.00547980	0.00370715	0.00880000	0.01798695	\$ 2,075,900
Commercial Vacant Land	CX	0.00421422	0.00285097	0.00633473	0.01339993	\$ 1,285,600
Commercial On-Farm Business	C7 / X7	0.00782828	0.00529593	0.00245000	0.01557421	\$ 31,200
Parking Lot	GT	0.00421422	0.00285097	0.00633473	0.01339993	\$ 71,000
Multi-Residential	MT	0.01259962	0.00957046	0.00153000	0.02370008	\$ 24,054,800
Pipelines	PT	0.00942683	0.00637737	0.01250000	0.02830420	\$ 25,205,000
Industrial Occupied	IT / JT	0.01405343	0.00950732	0.00880000	0.03236076	\$ 33,362,700
Industrial Excess Land	IU / JU	0.00913473	0.00617976	0.00880000	0.02411449	\$ 699,800
Industrial Vacant Land	IX	0.00913473	0.00617976	0.00880000	0.02411449	\$ 2,806,800
Industrial On-Farm Business	J7	0.01405343	0.00950732	0.00245000	0.02601076	\$ 51,000
Large Industrial Occupied	LT / KT	0.01943317	0.01314678	0.00880000	0.04137995	\$ 12,186,800
Large Industrial Excess Land	LU / KU	0.01263156	0.00854541	0.00880000	0.02997697	\$ 71,600
Managed Forests	TT	0.00180868	0.00122359	0.00038250	0.00341477	\$ 653,800
Shopping Centres	ST / ZT	0.00782828	0.00529593	0.00880000	0.02192421	\$ 10,196,000
Shopping Centres Excess Land	SU / ZU	0.00547980	0.00370715	0.00880000	0.01798695	\$ 127,600
Exempt	Ex	0.00000000	0.00000000	0.00000000	0.00000000	\$ 71,121,300
TOTAL:						\$ 3,169,209,800

2021 TAX LEVY					
	Class	Municipal	County	Education	Total
Residential & Farm	RT	\$ 15,476,824	\$ 10,470,266	\$ 3,273,044	\$ 29,220,134
Farmland	FT / R1	\$ 1,206,904	\$ 816,486	\$ 255,236	\$ 2,278,626
Commercial Occupied	CT / XT	\$ 1,398,754	\$ 946,274	\$ 1,572,380	\$ 3,917,408
Commercial Excess Land	CU / XU	\$ 11,375.51	\$ 7,696	\$ 18,268	\$ 37,339
Commercial Vacant Land	CX	\$ 5,418	\$ 3,665	\$ 8,144	\$ 17,227
Commercial On-Farm Business	C7 / X7	\$ 244	\$ 165	\$ 76	\$ 486
Parking Lot	GT	\$ 299	\$ 202	\$ 450	\$ 951
Multi-Residential	MT	\$ 303,081	\$ 230,216	\$ 36,804	\$ 570,101
Pipelines	PT	\$ 237,603	\$ 160,742	\$ 315,063	\$ 713,407
Industrial Occupied	IT / JT	\$ 468,860	\$ 317,190	\$ 293,592	\$ 1,079,642
Industrial Excess Land	IU / JU	\$ 6,392	\$ 4,325	\$ 6,158	\$ 16,875
Industrial Vacant Land	IX	\$ 25,639	\$ 17,345	\$ 24,700	\$ 67,685
Industrial On-Farm Business	J7	\$ 717	\$ 485	\$ 125	\$ 1,327
Large Industrial Occupied	LT	\$ 236,828	\$ 160,217	\$ 107,244	\$ 504,289
Large Industrial Land	LU	\$ 904	\$ 612	\$ 630	\$ 2,146
Managed Forests	TT	\$ 1,183	\$ 800	\$ 250	\$ 2,233
Shopping Centres	ST / ZT	\$ 79,817	\$ 53,997	\$ 89,725	\$ 223,539
Shopping Centres Excess Land	SU / ZU	\$ 699	\$ 473	\$ 1,123	\$ 2,295
TOTAL:		\$ 19,461,544	\$ 13,191,156	\$ 6,003,011	\$ 38,655,711

TAX COMPARISON							
Based on Residential Dwelling Valued at \$250,000							
FINAL	Tax Rate		Dwelling Value		Total Tax	Increase (Decrease)	Percentage of Variance
LOCAL:							
2021 Tax Rate:	0.0072347	x	\$250,000	=	\$1,808.68	\$49.37	2.8%
2020 Tax Rate:	0.0070372	x	\$250,000	=	\$1,759.31	\$24.81	1.4%
2019 Tax Rate:	0.0069380	x	\$250,000	=	\$1,734.50	\$32.33	1.9%
2018 Tax Rate:	0.0068087	x	\$250,000	=	\$1,702.18	\$53.93	3.3%
2017 Tax Rate:	0.0065930	x	\$250,000	=	\$1,648.25	\$39.40	2.4%
2016 Tax Rate:	0.0064354	x	\$250,000	=	\$1,608.85	\$50.53	4.1%
2015 Tax Rate:	0.0061828	x	\$250,000	=	\$1,545.69	\$30.27	2.5%
2014 Tax Rate:	0.0060314	x	\$250,000	=	\$1,507.85	\$63.20	5.5%
2013 Tax Rate:	0.0057154	x	\$250,000	=	\$1,428.86	\$32.68	2.9%
COUNTY:							
2021 Tax Rate:	0.0048944	x	\$250,000	=	\$1,223.59	\$5.97	0.5%
2020 Tax Rate:	0.0048705	x	\$250,000	=	\$1,217.63	\$10.16	0.8%
2019 Tax Rate:	0.0048299	x	\$250,000	=	\$1,207.47	\$16.32	1.4%
2018 Tax Rate:	0.0047646	x	\$250,000	=	\$1,191.15	\$13.79	1.5%
2017 Tax Rate:	0.0046956	x	\$250,000	=	\$1,173.90	\$15.30	1.7%
2016 Tax Rate:	0.0046191	x	\$250,000	=	\$1,154.78	\$16.37	1.8%
2015 Tax Rate:	0.0045373	x	\$250,000	=	\$1,134.31	\$13.05	1.5%
2014 Tax Rate:	0.0044720	x	\$250,000	=	\$1,118.00	\$15.84	1.8%
2013 Tax Rate:	0.0043928	x	\$250,000	=	\$1,098.20	\$19.65	2.3%
EDUCATION:							
2021 Tax Rate:	0.0015300	x	\$250,000	=	\$382.50	\$0.00	0.0%
2020 Tax Rate:	0.0015300	x	\$250,000	=	\$382.50	(\$20.00)	-5.0%
2019 Tax Rate:	0.0016100	x	\$250,000	=	\$402.50	(\$22.50)	-5.3%
2018 Tax Rate:	0.0017000	x	\$250,000	=	\$425.00	(\$18.00)	-5.0%
2017 Tax Rate:	0.0017900	x	\$250,000	=	\$447.50	(\$18.00)	-4.8%
2016 Tax Rate:	0.0018800	x	\$250,000	=	\$470.00	(\$14.00)	-3.6%
2015 Tax Rate:	0.0019500	x	\$250,000	=	\$487.50	(\$16.00)	-3.9%
2014 Tax Rate:	0.0020300	x	\$250,000	=	\$507.50	(\$18.00)	-4.2%
2013 Tax Rate:	0.0021200	x	\$250,000	=	\$530.00	(\$18.00)	-4.1%
TOTAL TAXES:							
2021 Tax Rate:	0.0136591	x	\$250,000	=	\$3,414.77	\$55.34	1.6%
2020 Tax Rate:	0.0134377	x	\$250,000	=	\$3,359.44	\$14.97	0.4%
2019 Tax Rate:	0.0133779	x	\$250,000	=	\$3,344.47	\$26.14	0.8%
2018 Tax Rate:	0.0132733	x	\$250,000	=	\$3,318.33	\$48.68	1.5%
2017 Tax Rate:	0.0130786	x	\$250,000	=	\$3,269.65	\$36.02	1.1%
2016 Tax Rate:	0.0129345	x	\$250,000	=	\$3,233.63	\$66.12	2.1%
2015 Tax Rate:	0.0126700	x	\$250,000	=	\$3,167.50	\$34.15	1.1%
2014 Tax Rate:	0.0125334	x	\$250,000	=	\$3,133.35	\$76.29	2.5%
2013 Tax Rate:	0.0122282	x	\$250,000	=	\$3,057.06	\$33.32	1.1%



2021 CAPITAL SCHEDULE - TAX SUPPORTED											
Project #	Description	Notes / Priority Rating	Account Number	Budget Amount	Funding Source						
					Grants		Other Revenue	Transfer from Reserves	Development Charges	LTD	Current Year Taxation
					Provincial	Federal					
GENERAL ADMINISTRATION											
GEN-2020-1	Accounts Payable Optimization - Digital Signatures / ETFs	2020 Carryover	01-112-360-72003	\$ 15,000	\$ 15,000						\$ -
GEN-2021-1	COVID Response (PP&E, Cleaning, Signs, Equip etc)	High - Health & Safety	01-112-360-72057	\$ 100,000	\$ 100,000						\$ -
GEN-2021-2	Asset Management Plan Update	High - 2021 Legislative Requirements		\$ 45,000	\$ 45,000						\$ -
GEN-2021-3											\$ -
			SUBTOTAL	\$ 160,000	\$ 160,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
INFORMATION TECHNOLOGY											
IT-2021-1	Firewall Replacement	High - Current system at end of life		\$ 6,000							\$ 6,000
IT-2021-2	Planning PLL Software Implementation	Modernization Initiative		\$ 108,000	\$ 108,000						\$ -
IT-2021-3	PLL / Cityworks Public Interface setup (\$15,000) & first year licensing (\$13,000)	Modernization Initiative		\$ 28,000	\$ 28,000						\$ -
IT-2021-3	eScribe Voting module and Application	Transparency and Accountability Initiative		\$ 6,200	\$ 6,200						\$ -
IT-2021-4				\$ -							\$ -
			SUBTOTAL	\$ 148,200	\$ 142,200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,000
FIRE DEPARTMENT											
FIRE-2020-1	Replacement of Engine 216	2020 Carryover	01-121-360-72015	\$ 640,000				\$ 640,000			\$ -
FIRE-2021-1	Replacement of Rescue 124	High - End of Service Life		\$ 500,000				\$ 465,000			\$ 35,000
FIRE-2021-2	2 Sets of Rescue Airbags	High - Critical Safety Equipment		\$ 23,000							\$ 23,000
			SUBTOTAL	\$ 1,163,000	\$ -	\$ -	\$ -	\$ 1,105,000	\$ -	\$ -	\$ 58,000
POLICE											
			SUBTOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
BUILDING DEPARTMENT											
2021-1-BUILD	Building PLL Software Enhancements			\$ 25,000				\$ 25,000			\$ -
-2-BUILD				\$ -							\$ -
			SUBTOTAL	\$ 25,000	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ -
PUBLIC WORKS											
PW-2020-1	Esseltine Drain	2020 Carryover	01-130-360-71547	\$ 900,000			\$ 900,000				\$ -
PW-2020-2	Main Street West reconstruction - Surface asphalt, line painting, land acquisition and engineering.	2020 Carryover	01-130-360-71546	\$ 415,000			\$ 125,000	\$ 290,000			\$ -

2021 CAPITAL SCHEDULE - TAX SUPPORTED											
Project #	Description	Notes / Priority Rating	Account Number	Budget Amount	Funding Source						
					Grants		Other Revenue	Transfer from Reserves	Development Charges	LTD	Current Year Taxation
					Provincial	Federal					
PW-2020-3	Bridge #500 - Road 11 over Irwin Drain Culvert - Engineering and Construction	2020 Carryover	01-130-360-71962	\$ 575,000		\$ 180,000	\$ 42,637	\$ 352,363			\$ -
PW-2020-4	Road Program - Road 2 East reconstruction - Engineering Only - Includes 2 culverts, AT Paths, and Reconstruction for Heavy Traffic	2020 Carryover	01-130-360-72024	\$ 335,000	\$ 93,800				\$ 241,200		\$ -
PW-2020-5	Traffic Signal Timing Optimization in Main Street Corridor	2020 Carryover	01-130-360-72030	\$ 12,000				\$ 12,000			\$ -
PW-2020-6	Road Program - Peterson Sideroad Final Lift of Tar and Chip	2020 Carryover	01-130-360-72025	\$ 44,000				\$ 44,000			\$ -
PW-2020-7	Bridge #18 - Road 11 over Ruscom River - Engineering	2020 Carryover	01-130-360-71825	\$ 170,000				\$ 170,000			\$ -
PW-2020-8	Bridge #502 - Division Road North over Mill Creek - Engineering Only	2020 Carryover	01-130-360-72023	\$ 55,000	\$ 55,000						\$ -
PW-2021-1	Bridge #18 - Road 11 over Ruscom River - Construction	High - Bridge at end of life		\$ 1,450,000		\$ 740,000		\$ 500,000			\$ 210,000
PW-2021-2	Bridge #502 - Division Road North over Mill Creek - Construction	High - Culvert at end of life		\$ 600,000	\$ 300,000			\$ 300,000			\$ -
PW-2021-3	Road Program - Resurface Graham Sideroad from County Rd 18 (Rd 4) to County Rd 8	High - Road is in poor condition		\$ 1,300,000		\$ 1,300,000					\$ -
PW-2021-4	Road Program - Cameron Sideroad Final Lift of Tar and Chip	High - Final phase of rehab project		\$ 45,000				\$ 45,000			\$ -
PW-2021-5	Road Program - Road 6 West Final Lift of Tar and Chip	High - Final phase of rehab project		\$ 115,000				\$ 115,000			\$ -
PW-2021-6	Road Program - Road 6 East/North Talbot Final Lift of Tar and Chip	High - Final phase of rehab project		\$ 90,000				\$ 90,000			\$ -
PW-2021-7	Clark Street reconstruction from County Road 34 East to William Street - New curb and road surface (includes engineering costs)	High - Water Main needs to be replaced, road in poor condition		\$ 300,000							\$ 300,000
PW-2021-8	Jasperson Drive Phase 2 Construction - New road construction west of arena, land acquisition, and all engineering costs.	High - Necessary to suport new school and culvert at S-curve is in poor condition		\$ 1,930,000					\$ 1,737,000		\$ 193,000
PW-2021-9	Jasperson Drive Phase 3 reconstruction - Surface asphalt from Woodycrest to Peachwood, reconstruction from Peachwood to Applewood, resurfacing from Applewood to Main Street, sidewalk on east side, and all engineering costs.	High - Necessary to suport new school and complete existing project		\$ 1,770,000				\$ 1,650,000			\$ 120,000
PW-2021-10	Road 2 East Reconstruction - Union to Graham	High - High volume road, in need of rehabilitation, construction coincides with watermain project		\$ 4,700,000					\$ 3,384,000	\$ 1,316,000	\$ -
PW-2021-11	New Traffic Master Plan - Phase 1	High - Will be necessary for West Side Collector Road also data required for 2022 DC Study Update		\$ 125,000							\$ 125,000
PW-2021-12	Fleet Replacement - 11-01 Dodge Dakota	High - Lifecycle Replacement		\$ 38,000				\$ 38,000			\$ -
PW-2021-13	Fleet Replacement - 11-03 F550	High - Lifecycle Replacement		\$ 75,000				\$ 75,000			\$ -
PW-2021-14	Fleet Replacement - 82-01 Vermeer Chipper	High - Lifecycle Replacement		\$ 70,000				\$ 70,000			\$ -
PW-2021-15	Dock Road - Reconstruct retaining wall and sidewalk to grade - Engineering Only	Medium		\$ 30,000							\$ 30,000

2021 CAPITAL SCHEDULE - TAX SUPPORTED											
Project #	Description	Notes / Priority Rating	Account Number	Budget Amount	Funding Source						
					Grants		Other Revenue	Transfer from Reserves	Development Charges	LTD	Current Year Taxation
					Provincial	Federal					
PW-2021-16	Road assessment by StreetScan Canada (pending FCM Grant approval)	Medium - Subject to grant approval		\$ 65,000		\$ 45,000					\$ 20,000
PW-2021-17	Electronic Sign Board - VER-MAC PCMS4880 (x2)	Low - Cost of rental is \$1000 / week per sign		\$ 40,000							\$ 40,000
PW-2021-18				\$ -							\$ -
			SUBTOTAL	\$ 15,249,000	\$ 448,800	\$ 2,265,000	\$ 1,067,637	\$ 3,751,363	\$ 5,362,200	\$ 1,316,000	\$ 1,038,000
SANITATION											
			SUBTOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CEMETERY											
			SUBTOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
ARENA											
ARENA-2020-1	Dehumidifier (Roof Top Unit)	2020 Carryover (Manufacturer Delays)	01-170-360-72038	\$ 205,000				\$ 205,000			\$ -
ARENA-2021-1				\$ -							\$ -
			SUBTOTAL	\$ 205,000	\$ -	\$ -	\$ -	\$ 205,000	\$ -	\$ -	\$ -
PARKS											
PARKS-2020-1	Mettawas Park Landscape Architecture	documents and construction contract administration		\$ 20,000				\$ 11,000	\$ 9,000		\$ -
PARKS-2020-2	Lions Park (Phase 2 Development) - Multi-use Court, Shade Structure, Site furnishings, Pathway extension, Plantings	Council opted to place in reserve until location of splash pad is determined		\$ 200,000				\$ 140,000	\$ 36,000		\$ 24,000
PARKS-2021-1	Fleet Replacement - 07-03 John Deere 3520	High - End of life		\$ 35,000				\$ 35,000			\$ -
PARKS-2021-2	Fleet Replacement - Kubota Mower	High - End of life		\$ 35,000				\$ 35,000			\$ -
PARKS-2021-3	Pickleball and Bocce Facility	High - pre-approved by Council on July 13, 2020. Pickleball has raised significant funds.		\$ 350,000			\$ 75,000	\$ 124,171			\$ 150,829
PARKS-2021-4	Splash Pad at Lakeside Park			\$ 700,000			\$ 10,000	\$ 690,000			\$ -
PARKS-2021-5	New Park Development in Ruthven - Phase 1 - Play structure			\$ 125,000					\$ 112,500		\$ 12,500
PARKS-2021-6	Paved Trails - Lakeside Park	Investing in Canada Infrastructure Grant - COVID 19 Stream		\$ 115,364		\$ 115,364					\$ -
PARKS-2021-7	Ridgeview Park - Renovation of Baseball Diamond #3			\$ 50,000			\$ 46,000				\$ 4,000
PARKS-2021-8	New Playground Equipment - Cottam Rotary Park			\$ 65,000				\$ 65,000			\$ -
PARKS-2021-9	Kingsville Rec. Complex - Renovation of Baseball Diamond #1	Included in ICIP grant that was unsuccessful		\$ 50,000				\$ 40,005			\$ 9,995
PARKS-2021-10	Range Light Restoration			\$ 23,000							\$ 23,000
PARKS-2021-11	Resurfacing of Kingsville Tennis Courts (KTA to pay 50%)			\$ 70,000			\$ 35,000				\$ 35,000
			SUBTOTAL	\$ 1,838,364	\$ -	\$ 115,364	\$ 166,000	\$ 1,140,176	\$ 157,500	\$ -	\$ 259,324

2021 CAPITAL SCHEDULE - TAX SUPPORTED											
Project #	Description	Notes / Priority Rating	Account Number	Budget Amount	Funding Source						
					Grants		Other Revenue	Transfer from Reserves	Development Charges	LTD	Current Year Taxation
					Provincial	Federal					
FACILITIES											
FAC-2021-1	Carnegie AC Unit Replacement			\$ 7,500				\$ 7,500			\$ -
FAC-2021-2											\$ -
			SUBTOTAL	\$ 7,500	\$ -	\$ -	\$ -	\$ 7,500	\$ -	\$ -	\$ -
FANTASY OF LIGHTS											
			SUBTOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
MARINA											
MAR-2021-1	Boat Ramp Kiosk			\$ 10,000				\$ 10,000			\$ -
MAR-2021-2	Dredging Reserves for Marina			\$ 10,000							\$ 10,000
MAR-2021-3				\$ -							\$ -
			SUBTOTAL	\$ 20,000	\$ -	\$ -	\$ -	\$ 10,000	\$ -	\$ -	\$ 10,000
RECREATION PROGRAMS											
			SUBTOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
PLANNING											
PLAN-2021-1	Official Plan - Local Comprehensive Settlement Boundary Review - Phase 1 (Total Project - Est. at \$175,000)			\$ 50,000							\$ 50,000
			SUBTOTAL	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
BIA											
			SUBTOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
											\$ -
	TOTALS:			\$ 18,866,064	\$ 751,000	\$ 2,380,364	\$ 1,233,637	\$ 6,244,039	\$ 5,519,700	\$ 1,316,000	\$ 1,421,324

TAXATION							
Account Number		2017 Actuals	2018 Actuals	2019 Actuals	2020 Budget	2020 Actuals	2021 Budget
TAXATION REVENUE:							
01-112-040-40105	Residential	\$ 11,648,309	\$ 12,690,170	\$ 13,624,424	\$ 14,783,924	\$ 14,783,925	
01-112-040-40110	Multi Residential	\$ 278,645	\$ 317,306	\$ 346,292	\$ 331,009	\$ 331,009	
01-112-040-40115	Commercial Occupied	\$ 913,021	\$ 962,681	\$ 998,037	\$ 1,040,634	\$ 1,040,633	
01-112-040-40120	Commercial Excess Land	\$ 6,178	\$ 7,542	\$ 8,998	\$ 9,862	\$ 9,862	
01-112-040-40125	Commercial Vacant Land	\$ 5,453	\$ 4,607	\$ 4,769	\$ 5,668	\$ 5,668	
01-112-040-40126	Parking Lot	\$ -	\$ -	\$ 273	\$ 291	\$ 291	
01-112-040-40127	Commercial New Construction	\$ 196,047	\$ 212,914	\$ 235,371	\$ 260,294	\$ 260,294	
01-112-040-40128	Comm New Const Excess Land	\$ 1,122	\$ 1,193	\$ 1,299	\$ 1,367	\$ 1,367	
01-112-040-40130	Industrial Occupied	\$ 218,782	\$ 230,926	\$ 240,052	\$ 233,604	\$ 234,356	
01-112-040-40131	Industrial New Construction	\$ 117,740	\$ 136,708	\$ 147,491	\$ 196,647	\$ 196,647	
01-112-040-40132	Industrial New Const Excess Land	\$ 1,311	\$ 1,385	\$ 1,444	\$ 135	\$ 135	
01-112-040-40135	Industrial Excess Land	\$ 5,498	\$ 5,846	\$ 6,128	\$ 6,083	\$ 5,784	
01-112-040-40137	Industrial Vacant Land	\$ 9,224	\$ 15,767	\$ 24,410	\$ 26,606	\$ 26,152	
01-112-040-40155	Large Industrial	\$ 92,480	\$ 95,992	\$ 98,310	\$ 100,218	\$ 100,218	
01-112-040-40156	Large Industrial New Const	\$ 111,502	\$ 118,740	\$ 124,652	\$ 130,145	\$ 130,145	
01-112-040-40161	Lrg Industrial New Const Ex Land	\$ 754	\$ 803	\$ 843	\$ 880	\$ 880	
01-112-040-40165	Pipelines	\$ 116,148	\$ 123,454	\$ 133,693	\$ 139,542	\$ 139,542	
01-112-040-40170	Farmlands	\$ 987,970	\$ 1,056,411	\$ 1,125,957	\$ 1,166,636	\$ 1,166,637	
01-112-040-40171	Farm Await Dev 1	\$ 2,328	\$ 2,494	\$ 2,706	\$ 2,337	\$ 2,336	
01-112-040-40173	Ind On-Farm Bus New Const	\$ -	\$ -	\$ -	\$ 697	\$ 697	
01-112-040-40174	Comm On-Farm Bus New Const	\$ -	\$ -	\$ -	\$ 238	\$ 238	
01-112-040-40175	Managed Forests	\$ 1,140	\$ 1,133	\$ 1,201	\$ 1,111	\$ 1,111	
01-112-040-40177	Shopping Centres	\$ 11,190	\$ 11,705	\$ 13,230	\$ 13,588	\$ 13,588	
01-112-040-40178	Shopping Centres Excess Land	\$ 499	\$ 515	\$ 525	\$ 569	\$ 569	
01-112-040-40179	Shopping Centres New Const	\$ 25,648	\$ 26,517	\$ 27,281	\$ 34,419	\$ 34,419	
TOTAL TAXATION LEVY:		\$ 14,750,991	\$ 16,024,811	\$ 17,167,386	\$ 18,486,502	\$ 18,486,503	\$ -
SUPPLEMENTAL & OTHER TAX LEVIES:							
01-112-040-40305	Supps - Residential	\$ 234,003	\$ 272,691	\$ 408,910	\$ 375,000	\$ 265,986	\$ 375,000
01-112-040-40310	Supps - Multi Res	\$ 9,241	\$ 1,968	\$ -		\$ -	
01-112-040-40315	Supps - Commercial	\$ 15,312	\$ 448	\$ 11,527		\$ 457	
01-112-040-40320	Supps - Comm Excess Land	\$ -	\$ -	\$ 116		\$ -	
01-112-040-40327	Supps - Comm New Const	\$ 7,074	\$ 25,863	\$ 13,297		\$ 47,507	
01-112-040-40328	Supps - Comm New Const Ex Ld	\$ -	\$ -	\$ -		\$ -	
01-112-040-40330	Supps - Industrial	\$ -	\$ 1,069	\$ 2,711		\$ 422	
01-112-040-40331	Supps - Industrial New Const	\$ 2,487	\$ -	\$ 35,393		\$ 29,970	
01-112-040-40337	Supps - Industrial Vacant Land	\$ 5,234	\$ -	\$ -		\$ -	
01-112-040-40340	Supps - Shopping Centre	\$ -	\$ -	\$ -		\$ -	
01-112-040-40355	Supps - Large Industrial	\$ -	\$ -	\$ -		\$ -	
01-112-040-40356	Supps - Lrg Ind New Const	\$ -	\$ -	\$ -		\$ -	
01-112-040-40361	Supps - Lrg Ind New Cons Ex Ld	\$ -	\$ -	\$ -		\$ -	
01-112-040-40365	Supps. - Pipelines	\$ 1,066	\$ 6,484	\$ 1,322		\$ 108,009	
01-112-040-40370	Supps - Farmland	\$ 18,490	\$ 44,114	\$ 31,581		\$ 3,006	
01-112-040-40373	Supps - Ind On Farm Bus New Const	\$ -	\$ -	\$ 702		\$ -	
01-112-040-40374	Supps - Comm On Farm Bus New Const	\$ -	\$ -	\$ 350		\$ -	
01-112-040-40371	Supps - Farm Await Dev 1	\$ 270	\$ -	\$ -		\$ -	
01-112-040-40379	Supps - Shoping Centre New Const	\$ -	\$ -	\$ 4,296		\$ 17,689	
01-112-040-40195	Hydro Acreage	\$ 21,113	\$ 21,035	\$ 20,935	\$ 21,000	\$ 20,837	\$ 21,000
01-112-056-40410	PIL - Canada		\$ -	\$ -		\$ -	
01-112-056-40420	PIL - Canada Post		\$ -	\$ -		\$ -	
01-112-056-40430	PIL - Ontario		\$ -	\$ -		\$ -	
01-112-056-40450	PIL - MOE		\$ -	\$ -		\$ -	
01-112-056-40470	PIL - MTO		\$ -	\$ -		\$ -	
01-112-056-40480	PIL - Other	\$ 99,504	\$ 100,264	\$ 100,877	\$ 100,000	\$ 93,583	\$ 100,000
01-112-056-40490	PIL - Hydro		\$ -	\$ -		\$ -	
01-112-300-60323	Less: Write-Offs	\$ (173,745)	\$ (145,499)	\$ (45,767)	\$ (235,000)	\$ (197,288)	\$ (180,000)
TOTAL SUPPLEMENTAL TAXATION:		\$ 240,049	\$ 328,438	\$ 586,250	\$ 261,000	\$ 390,179	\$ 316,000
TOTAL TAXATION:		\$ 14,991,040	\$ 16,353,249	\$ 17,753,637	\$ 18,747,502	\$ 18,876,682	\$ 316,000

COUNCIL							
Account Number		2017 Actuals	2018 Actuals	2019 Actuals	2020 Budget	2020 Actuals	2021 Budget
OPERATING BUDGET							
OPERATING EXPENDITURES:							
01-110-072-60110	Council Honourarium	\$ 132,677	\$ 132,743	\$ 165,127	\$ 168,248	\$ 154,228	\$ 171,613
01-110-072-60114	Committee Honourarium		\$ -	\$ -		\$ 200	
01-110-072-60204	Benefits - CPP	\$ 4,464	\$ 4,588	\$ 6,746	\$ 6,659	\$ 6,206	\$ 7,069
01-110-072-60206	Benefits - EHT	\$ 1,833	\$ 1,834	\$ 3,455	\$ 3,383	\$ 3,106	\$ 3,449
01-110-098-60253	Conventions	\$ 13,956	\$ 19,421	\$ 20,811	\$ 29,400	\$ 7,080	\$ 29,400
01-110-098-60254	Training & Development	\$ -	\$ -	\$ 2,004	\$ 3,000	\$ -	\$ 3,000
01-110-099-60300	Mayor's Promotional	\$ 12,952	\$ 7,278	\$ 6,451	\$ 12,500	\$ 11,972	\$ 7,000
01-110-099-60312	Insurance	\$ 4,571	\$ 4,571	\$ 4,708	\$ 4,849	\$ 4,849	\$ 7,000
01-110-099-60317	Miscellaneous		\$ 753	\$ 313	\$ -	\$ -	\$ -
01-110-099-60327	Communication	\$ 554	\$ 573	\$ 608	\$ 600	\$ 504	\$ 600
01-110-099-60690	Charitable Advertising	\$ 678	\$ 391	\$ 150	\$ 900	\$ -	\$ 900
TOTAL OPERATING EXPENDITURES:		\$ 171,684	\$ 172,152	\$ 210,373	\$ 229,539	\$ 188,144	\$ 230,031
OPERATING SURPLUS/(DEFICIT):		\$ (171,684)	\$ (172,152)	\$ (210,373)	\$ (229,539)	\$ (188,144)	\$ (230,031)

GENERAL ADMINISTRATION							
Account Number		2017 Actuals	2018 Actuals	2019 Actuals	2020 Budget	2020 Actuals	2021 Budget
OPERATING BUDGET							
OPERATING REVENUE:							
01-112-058-40502	Provincial Grants - OMPF	\$ 1,074,200	\$ 913,100	\$ 837,800	\$ 857,600	\$ 1,400,400	\$ 751,700
01-112-058-40502	Provincial Grants - Cannabis Legal	\$ -	\$ -	\$ 15,264		\$ -	\$ 15,000
01-112-058-40511	Federal Grants		\$ -	\$ -		\$ -	
01-112-061-40655	Program Support - Build. & Water	\$ 269,000	\$ 273,063	\$ 295,025	\$ 300,000	\$ 275,025	\$ 384,000
01-112-061-40661	Rent - Lton & Area Health Team	\$ 4,800	\$ 4,800	\$ -	\$ -	\$ -	\$ -
01-112-066-40904	Recovered Wages		\$ 245	\$ 4,371	\$ -	\$ 3,920	\$ -
01-112-064-41110	Licences & Permits - Hunting	\$ 814	\$ (741)	\$ 100	\$ 800	\$ 480	\$ 300
01-112-064-41150	Licences & Permits - Raffles	\$ 5,228	\$ 4,336	\$ 3,648	\$ 3,500	\$ 642	\$ 3,500
01-112-064-41180	Licences & Permits - Marriage	\$ 8,875	\$ 9,375	\$ 10,625	\$ 9,000	\$ 10,375	\$ 9,500
01-112-064-41182	Licences & Permits - Taxi	\$ 1,025	\$ 950	\$ 2,775	\$ 1,000	\$ 975	\$ 1,000
01-112-064-41183	Licences & Permits - Portable Sign	\$ 780	\$ 910	\$ 780	\$ 700	\$ 455	\$ 800
01-112-064-41187	Licences & Permits - Business	\$ 1,500	\$ 1,750	\$ 1,250	\$ 1,250	\$ 1,500	\$ 1,500
01-112-066-41210	Revenue - General - Tax Cert	\$ 37,925	\$ 36,615	\$ 37,875	\$ 37,500	\$ 28,950	\$ 37,500
01-112-066-41230	Revenue - Building/Zoning Cert	\$ 12,400	\$ 15,050	\$ 12,300	\$ 13,000	\$ 11,600	\$ 20,000
01-112-066-41235	Marriage Solemnization	\$ 7,237	\$ 8,553	\$ 11,695	\$ 10,000	\$ 7,988	\$ 10,000
01-112-066-41258	Pits & Quarries	\$ 27,030	\$ -	\$ -	\$ -	\$ -	\$ -
01-112-066-41259	HST Rebates	\$ 11,864	\$ 11,490	\$ 6,643	\$ 5,800	\$ 1,018	\$ 5,800
01-112-066-41260	NSF Cheques	\$ 1,450	\$ 1,375	\$ 950	\$ 1,250	\$ 425	\$ 1,250
01-112-066-41270	Miscellaneous Revenue	\$ 26,637	\$ 19,248	\$ 23,577	\$ 10,000	\$ 6,822	\$ 10,000
01-112-066-41284	Freedom of Information Reports	\$ 1,078	\$ 534	\$ 85	\$ 300	\$ 72	\$ 300
01-112-066-41310	Penalties & Interest	\$ 270,253	\$ 247,457	\$ 248,594	\$ 245,000	\$ 104,332	\$ 245,000
01-112-066-41410	Investment Income - Other	\$ 137,859	\$ 292,117	\$ 312,943	\$ 250,000	\$ 250,050	\$ 175,000
TOTAL OPERATING REVENUE:		\$ 1,899,955	\$ 1,840,226	\$ 1,826,299	\$ 1,746,700	\$ 2,105,029	\$ 1,672,150
OPERATING EXPENDITURES:							
01-112-072-60102	Salaries - Full Time	\$ 1,252,411	\$ 1,196,596	\$ 1,271,454	\$ 1,342,878	\$ 1,182,314	\$ 1,347,257
01-112-072-60103	Salaries - Over-time	\$ 149	\$ 1,291	\$ 1,085	\$ 2,294	\$ 1,664	\$ 2,340
01-112-072-60104	Salaries - Part Time	\$ 20,012	\$ 82,408	\$ 37,708	\$ 16,598	\$ 25,922	\$ 16,931
01-112-072-60108	Salaries - Crossing Guards	\$ 44,449	\$ 48,664	\$ 49,003	\$ 53,988	\$ 27,064	\$ 55,067
01-112-072-60114	Committee Honourarium	\$ 5,667	\$ 6,333	\$ 5,000	\$ 6,100	\$ 9,074	\$ 12,100
01-112-072-60128	Salaries - Tourism	\$ 42,454	\$ 46,483	\$ 51,749	\$ 60,783	\$ 20,512	\$ 61,591
01-112-072-60202	Benefits - EI	\$ 19,928	\$ 20,588	\$ 20,152	\$ 20,144	\$ 18,460	\$ 19,541
01-112-072-60204	Benefits - CPP	\$ 40,894	\$ 42,165	\$ 43,034	\$ 47,913	\$ 42,991	\$ 49,177
01-112-072-60206	Benefits - EHT	\$ 24,031	\$ 25,575	\$ 26,867	\$ 28,277	\$ 23,416	\$ 28,508
01-112-072-60208	Benefits - OMERS	\$ 120,266	\$ 123,174	\$ 134,993	\$ 146,615	\$ 120,822	\$ 148,442
01-112-072-60212	Benefits - Health Coverage	\$ 157,641	\$ 150,150	\$ 164,393	\$ 168,586	\$ 144,917	\$ 160,205
01-112-072-60214	Benefits - WSIB	\$ 30,744	\$ 37,739	\$ 16,928	\$ 40,155	\$ 33,331	\$ 40,573
01-112-072-60216	Benefits - Uniforms	\$ 790	\$ 934	\$ 756	\$ 1,050	\$ 1,615	\$ 1,200
01-112-072-60220	Benefits - Meals	\$ 13	\$ 247	\$ 53	\$ 104	\$ 131	\$ 104
01-112-072-60222	Benefits - Eyeglasses	\$ 5,746	\$ 6,193	\$ 4,089	\$ 5,200	\$ 1,872	\$ 5,200
01-112-072-60223	Benefits - Ortho	\$ 4,608	\$ 3,398	\$ 4,608	\$ 8,000	\$ 6,839	\$ 8,000
	Total Salaries & Benefits	\$ 1,769,802	\$ 1,791,937	\$ 1,831,871	\$ 1,948,685	\$ 1,660,943	\$ 1,956,236
New Position	Communications Coordinator (9 Months)						\$ 65,409
New Position	Economic Dev. Officer (9 Months)						\$ 88,699
01-112-072-60129	Marriage Solemnizers	\$ 5,778	\$ 7,734	\$ 10,291	\$ 8,000	\$ 6,311	\$ 8,000
01-112-072-60120	Contracted Services	\$ -	\$ -	\$ 18,476	\$ -	\$ 32,794	\$ -
01-112-098-60254	Training & Development	\$ 20,220	\$ 24,458	\$ 39,808	\$ 44,800	\$ 14,860	\$ 40,200
01-112-098-60258	Team Building / Wellness Program	\$ 6,129	\$ 5,699	\$ 4,626	\$ 15,000	\$ 972	\$ 12,000
01-112-099-60301	Office Supplies	\$ 20,795	\$ 18,586	\$ 19,834	\$ 24,000	\$ 12,819	\$ 20,000
01-112-099-60303	Postage / Courier	\$ 38,280	\$ 38,986	\$ 38,847	\$ 38,000	\$ 32,176	\$ 40,000
01-112-099-60305	Courier & Express	\$ 254	\$ 663	\$ 514	\$ 500	\$ 393	\$ -
01-112-099-60306	Advertising	\$ 13,556	\$ 17,537	\$ 9,709	\$ 18,000	\$ 5,281	\$ 14,000
01-112-099-60307	Photocopier Supplies	\$ 156	\$ 148	\$ -	\$ 600	\$ -	\$ -
01-112-099-60308	Office Machine Maintenance	\$ 1,111	\$ 127	\$ 247	\$ 1,500	\$ 92	\$ -
01-112-099-60309	Computer Maintenance	\$ -	\$ 3,522	\$ 3,522	\$ -	\$ -	\$ -
01-112-099-60310	Computer Consultants	\$ -	\$ 2,072	\$ -	\$ 3,000	\$ 438	\$ 2,000
01-112-099-60311	Equipment Leases	\$ 20,192	\$ 22,696	\$ 20,861	\$ 22,500	\$ 19,144	\$ 22,500
01-112-099-60312	General Insurance	\$ 49,931	\$ 59,612	\$ 86,582	\$ 152,378	\$ 151,131	\$ 159,800
01-112-099-60313	Gen. Insurance Deductible	\$ 106,492	\$ 38,338	\$ 216,012	\$ 129,000	\$ 58,805	\$ 100,000
01-112-099-60314	Utilities	\$ 39,862	\$ 31,613	\$ 31,423	\$ 39,000	\$ 26,561	\$ 35,000
01-112-099-60315	Facility Maintenance	\$ 23,320	\$ 15,521	\$ 19,317	\$ 15,000	\$ 8,982	\$ 15,000
01-112-099-60316	Equipment Repair	\$ 142	\$ 127	\$ -	\$ 500	\$ -	\$ 1,000
01-112-099-60317	Miscellaneous	\$ 24,501	\$ 23,568	\$ 28,194	\$ 21,000	\$ 8,529	\$ 24,000
01-112-099-60319	Professional Services - Legal/HR	\$ 133,446	\$ 121,106	\$ 67,785	\$ 105,000	\$ 97,477	\$ 133,000
01-112-099-60320	Memberships & Subscriptions	\$ 15,714	\$ 18,977	\$ 19,357	\$ 20,000	\$ 17,369	\$ 21,300
01-112-099-60325	Election Costs	\$ 1,654	\$ 71,596	\$ 2,277	\$ 2,000	\$ 1,997	\$ 2,000
01-112-099-60326	Professional Fees - Audit	\$ 30,898	\$ 27,501	\$ 28,692	\$ 30,000	\$ 29,629	\$ 30,000
01-112-099-60327	Communication	\$ 16,022	\$ 16,532	\$ 17,208	\$ 17,000	\$ 12,151	\$ 17,000
01-112-099-60341	Janitorial	\$ 21,980	\$ 29,307	\$ 27,933	\$ 27,000	\$ 22,896	\$ 27,000
01-112-099-60345	Licences & Permits	\$ 3,600	\$ 3,646	\$ 3,600	\$ 3,700	\$ 6,061	\$ 4,000
01-112-099-60346	Bank Fees & Interest	\$ 7,632	\$ 8,534	\$ 10,167	\$ 10,000	\$ 10,033	\$ 12,000
01-112-099-60348	Tax & Bank Differences	\$ 190	\$ (0)	\$ -	\$ -	\$ -	\$ -
01-112-200-60354	911 Costs	\$ 11,987	\$ 11,912	\$ 11,836	\$ 12,500	\$ 12,091	\$ 12,500
01-112-099-60356	Charitable Advertising		\$ -	\$ -	\$ -	\$ -	\$ -
01-112-099-60358	Small Capital	\$ 8,493	\$ 3,529	\$ 5,899	\$ 7,500	\$ 4,701	\$ 6,000
01-112-099-60366	Rent - Health Centre (Shoppers)	\$ 55,966	\$ 58,959	\$ 38,620	\$ -	\$ -	\$ -
01-112-099-60368	Crossing Guard Expenses	\$ 1,960	\$ 163	\$ 970	\$ 500	\$ -	\$ 1,000
01-112-099-60376	Rent - Health Centre (Guardian)	\$ 26,010	\$ 22,684	\$ -	\$ -	\$ -	\$ -
01-112-099-60378	Funding Agreement - LAFHT	\$ -	\$ -	\$ 59,125	\$ 59,125	\$ 59,125	\$ 59,125
01-112-200-60390	Donations & Grants	\$ 127,010	\$ 128,459	\$ 109,773	\$ 85,837	\$ 69,479	\$ 92,432
01-112-200-60393	Affordable Housing Initiative	\$ 4,132	\$ -	\$ -	\$ 26,396	\$ 25,639	\$ -
01-112-099-60400	Mileage	\$ 1,797	\$ 2,820	\$ 1,492	\$ 3,000	\$ 37	\$ 2,000
01-112-420-60950	ERCA	\$ 188,733	\$ 193,146	\$ 199,719	\$ 208,446	\$ 208,446	\$ 216,784
01-112-420-60970	Erie Shore Transit	\$ 7,985	\$ 12,200	\$ 11,212	\$ 16,000	\$ 6,470	\$ 16,000
01-112-099-63055	By-Law Enforcement (Bldg)	\$ 166,000	\$ 166,000	\$ 270,500	\$ 270,000	\$ 247,500	\$ 221,000
Appendix A	Accessibility	\$ 4,276	\$ 3,976	\$ 3,703	\$ 5,400	\$ 2,803	\$ 5,400
Appendix A	Tourism & Economic Development	\$ 36,294	\$ 35,223	\$ 47,343	\$ 46,500	\$ 20,026	\$ 46,800
Appendix A	Heritage Committee	\$ 18,911	\$ 17,763	\$ 18,079	\$ 27,810	\$ 22,807	\$ 27,810

GENERAL ADMINISTRATION							
Account Number		2017 Actuals	2018 Actuals	2019 Actuals	2020 Budget	2020 Actuals	2021 Budget
TOTAL OPERATING EXPENDITURES:		\$ 3,031,211	\$ 3,056,973	\$ 3,335,425	\$ 3,465,177	\$ 2,916,968	\$ 3,556,995
NET OPERATING REVENUES (EXPENSES):		\$ (1,131,256)	\$ (1,216,747)	\$ (1,509,125)	\$ (1,718,477)	\$ (811,939)	\$ (1,884,845)
CONTRIBUTIONS TO (FROM) RESERVES:							
03-112-032-41799	Prior Year (Surplus)/Deficit	\$ (500,819)	\$ (484,388)	\$ (411,376)	\$ (50,000)	\$ -	
03-112-032-41700	Trans. from Res. - Working Cap.	\$ (6,415)	\$ (15,000)	\$ -		\$ -	
03-112-440-80100	Transfer to Res. - 2020 Staffing	\$ -	\$ -	\$ -	\$ 85,000	\$ -	
03-112-440-80100	Transfer to Res. - Budget Stabiliza	\$ 246,000	\$ -	\$ 411,376		\$ -	
03-112-440-80100	Transfer to Res. - Working Cap.	\$ 119,328	\$ 210,556	\$ 98,215	\$ 31,000	\$ 858,770	\$ 31,000
NET CONT. TO (FROM) RESERVES:		\$ (141,906)	\$ (288,832)	\$ 98,215	\$ 66,000	\$ 858,770	\$ 31,000
OPERATING SURPLUS/(DEFICIT):		\$ (989,350)	\$ (927,915)	\$ (1,607,340)	\$ (1,784,477)	\$ (1,670,709)	\$ (1,915,845)
CAPITAL BUDGET							
CAPITAL REVENUE:							
01-112-058-40504	Grants - Provincial			\$ 65,663		\$ 131,250	\$ 60,000
01-112-058-40504	Grants - Provincial (Covid)						\$ 100,000
01-112-058-40515	Grants - Federal			\$ -		\$ -	
01-112-066-40230	Local Improvement Charges		\$ -	\$ -		\$ -	
01-112-066-41424	Long-term Debt - Office Expansion		\$ -	\$ -		\$ -	
01-112-066-41530	Sale of Land/Buildings		\$ -	\$ -		\$ -	
03-112-032-41710	Transfer from Res. - Capital		\$ 6,399	\$ -		\$ -	
03-112-032-41720	Transfer from Res. - DC	\$ 30,879	\$ 2,243	\$ -		\$ -	
TOTAL CAPITAL REVENUE:		\$ 30,879	\$ 8,643	\$ 65,663	\$ -	\$ 131,250	\$ 160,000
CAPITAL EXPENDITURES:							
	From Capital Schedule	\$ 37,819	\$ 26,693	\$ 65,662	\$ 95,000	\$ 308,244	\$ 160,000
TOTAL CAPITAL EXPENDITURES:		\$ 37,819	\$ 26,693	\$ 65,662	\$ 95,000	\$ 308,244	\$ 160,000
CONTRIBUTIONS TO RESERVES:							
03-112-440-80300	Transfer to Res. - Lifecycle		\$ -	\$ -		\$ -	
03-112-440-80300	Transfer to Res. - Capital	\$ 74,246	\$ -	\$ -		\$ -	\$ 25,000
CONTRIBUTIONS TO RESERVES		\$ 74,246	\$ -	\$ -	\$ -	\$ -	\$ 25,000
REPAYMENT OF LONG-TERM DEBT:							
01-112-099-60396	OILC (2016) - Office Expansion	\$ 135,022	\$ 135,022	\$ 135,022	\$ 135,022	\$ 67,511	\$ 135,022
REPAYMENT OF LONG-TERM DEBT:		\$ 135,022	\$ 135,022	\$ 135,022	\$ 135,022	\$ 67,511	\$ 135,022
NET CAPITAL EXPENDITURES:		\$ (216,208)	\$ (153,072)	\$ (135,022)	\$ (230,022)	\$ (244,505)	\$ (160,022)
DEPARTMENTAL SURPLUS/(DEFICIT):		\$ (1,205,558)	\$ (1,080,987)	\$ (1,742,362)	\$ (2,014,499)	\$ (1,915,214)	\$ (2,075,867)

INFORMATION TECHNOLOGY							
Account Number		2017 Actuals	2018 Actuals	2019 Actuals	2020 Budget	2020 Actuals	2021 Budget
OPERATING BUDGET							
OPERATING REVENUE:							
01-114-066-41270	Misc. Revenue	\$ 200	\$ 220	\$ 260		\$ 280	
TOTAL OPERATING REVENUE:		\$ 200	\$ 220	\$ 260	\$ -	\$ 280	\$ -
OPERATING EXPENDITURES:							
01-114-072-60102	Salaries - Full Time	\$ 237,430	\$ 250,100	\$ 253,471	\$ 259,490	\$ 239,421	\$ 264,678
01-114-072-60103	Salaries - Over-time	\$ -	\$ -	\$ 170	\$ -	\$ 317	\$ -
01-114-072-60104	Salaries - Part-time	\$ 497	\$ -	\$ -	\$ -	\$ -	\$ -
01-114-072-60202	Benefits - EI	\$ 3,524	\$ 3,605	\$ 3,584	\$ 3,597	\$ 3,597	\$ 3,736
01-114-072-60204	Benefits - CPP	\$ 7,705	\$ 7,781	\$ 8,184	\$ 8,694	\$ 8,694	\$ 9,499
01-114-072-60206	Benefits - EHT	\$ 4,675	\$ 4,917	\$ 4,985	\$ 5,060	\$ 4,711	\$ 5,161
01-114-072-60208	Benefits - OMERS	\$ 25,550	\$ 27,124	\$ 27,425	\$ 28,024	\$ 26,190	\$ 28,294
01-114-072-60212	Benefits - Health Coverage	\$ 21,268	\$ 23,627	\$ 23,230	\$ 23,740	\$ 21,441	\$ 24,071
01-114-072-60214	Benefits - WSIB	\$ 6,631	\$ 7,180	\$ 7,171	\$ 7,357	\$ 7,060	\$ 7,677
01-114-072-60216	Benefits - Uniforms	\$ 253	\$ 262	\$ -	\$ 300	\$ -	\$ 300
01-114-072-60220	Meal Allowance	\$ -	\$ -	\$ -	\$ -	\$ 39	\$ -
01-114-072-60222	Benefits - Eyeglasses	\$ 866	\$ 1,579	\$ -	\$ 1,200	\$ -	\$ 1,200
01-114-072-60223	Benefits - Ortho	\$ -	\$ -	\$ -	\$ 2,000	\$ -	\$ 2,000
	Total Salaries & Benefits	\$ 308,397	\$ 326,175	\$ 328,220	\$ 339,462	\$ 311,469	\$ 346,617
01-114-098-60254	Training & Development	\$ 4,559	\$ 4,250	\$ 4,272	\$ 5,000	\$ 1,628	\$ 5,000
01-114-099-60301	Office Supplies	\$ 455	\$ 21	\$ 51	\$ 500	\$ 154	\$ 500
01-114-099-60302	Computer Supplies	\$ 2,815	\$ 1,009	\$ 1,827	\$ 3,000	\$ 2,604	\$ 3,000
01-114-099-60305	Postage/Courier	\$ 58	\$ 47	\$ -	\$ 100	\$ 32	\$ 100
01-114-099-60308	Office Machine Maintenance	\$ 828	\$ 201	\$ 735	\$ 1,000	\$ 597	\$ 1,000
01-114-099-60309	Computer Maint. (Appendix B)	\$ 129,140	\$ 128,331	\$ 148,803	\$ 200,500	\$ 177,317	\$ 219,060
01-114-099-60312	Cyber Insurance	\$ -	\$ -	\$ 7,261	\$ 8,000	\$ 8,000	\$ 3,300
01-114-099-60358	Small Capital				\$ -		\$ 2,500
01-114-099-60470	Cyber Security	\$ -	\$ -	\$ 1,813	\$ 5,000	\$ -	\$ 5,000
01-114-099-60310	Computer Consultants	\$ 4,820	\$ 3,689	\$ 6,065	\$ 5,000	\$ 2,020	\$ 5,000
01-114-099-60317	Miscellaneous	\$ 1,923	\$ -	\$ 2,229	\$ 2,500	\$ 2,086	\$ 2,500
01-114-099-60320	Memberships & Subscriptions	\$ 855	\$ 731	\$ 942	\$ 1,000	\$ 454	\$ 1,000
01-114-099-60327	Communication	\$ 1,136	\$ 1,208	\$ 1,193	\$ 1,400	\$ 1,007	\$ 1,400
01-114-099-60400	Mileage	\$ 687	\$ 607	\$ 889	\$ 1,250	\$ 171	\$ 1,200
TOTAL OPERATING EXPENDITURES:		\$ 455,672	\$ 466,271	\$ 504,298	\$ 573,712	\$ 507,540	\$ 597,177
NET OPERATING REVENUES (EXPENSES):		\$ (455,472)	\$ (466,051)	\$ (504,038)	\$ (573,712)	\$ (507,260)	\$ (597,177)
CONTRIBUTIONS TO (FROM) RESERVES:							
03-114-032-41700	Trans. from Res. - Working Cap.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
03-114-440-80100	Transfer to Res. - Working Cap.	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET CONT. TO (FROM) RESERVES:		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
OPERATING SURPLUS/(DEFICIT):		\$ (455,472)	\$ (466,051)	\$ (504,038)	\$ (573,712)	\$ (507,260)	\$ (597,177)
CAPITAL BUDGET							
CAPITAL REVENUE:							
01-114-058-40504	Grants - Provincial - RED	\$ -	\$ -	\$ -	\$ 28,000	\$ -	
01-114-058-40504	Grants - Provincial - Modernization	\$ -	\$ -	\$ -	\$ 476,184		\$ 142,200
01-114-058-40515	Grants - Federal	\$ -	\$ -	\$ -		\$ -	
01-114-066-40230	Local Improvement Charges	\$ -	\$ -	\$ -		\$ -	
01-114-066-41424	0% Financing - Phones	\$ -	\$ -	\$ -		\$ -	
01-114-066-41510	Sale of Equipment	\$ -	\$ -	\$ -		\$ -	
03-114-032-41710	Transfer from Res. - Capital	\$ 19,000	\$ -	\$ 7,000	\$ 4,316	\$ -	
03-114-032-41720	Transfer from Res. - DC	\$ -	\$ -	\$ -		\$ -	
TOTAL CAPITAL REVENUE:		\$ 19,000	\$ -	\$ 7,000	\$ 508,500	\$ -	\$ 142,200
CAPITAL EXPENDITURES:							
	From Capital Schedule	\$ 138,318	\$ 124,672	\$ 98,765	\$ 712,550	\$ 428,525	\$ 148,200
TOTAL CAPITAL EXPENDITURES:		\$ 138,318	\$ 124,672	\$ 98,765	\$ 712,550	\$ 428,525	\$ 148,200
CONTRIBUTIONS TO (FROM) RESERVES:							
03-114-440-80300	Transfer to Res. - Capital	\$ -	\$ -	\$ -		\$ -	
CONTRIBUTIONS TO RESERVES		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
REPAYMENT OF LONG-TERM DEBT:							
	Long-term Debt - Office Expansion	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
REPAYMENT OF LONG-TERM DEBT:		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET CAPITAL EXPENDITURES:		\$ (119,318)	\$ (124,672)	\$ (91,765)	\$ (204,050)	\$ (428,525)	\$ (6,000)
DEPARTMENTAL SURPLUS/(DEFICIT):		\$ (574,790)	\$ (590,723)	\$ (595,803)	\$ (777,762)	\$ (935,785)	\$ (603,177)

ANIMAL CONTROL							
Account Number		2017 Actuals	2018 Actuals	2019 Actuals	2020 Budget	2020 Actuals	2021 Budget
OPERATING BUDGET							
OPERATING REVENUE:							
01-120-064-41140	Licences - Dog & Kennels	\$ 42,890	\$ 40,800	\$ 39,950	\$ 40,000	\$ 28,955	\$ 40,000
TOTAL OPERATING REVENUE:		\$ 42,890	\$ 40,800	\$ 39,950	\$ 40,000	\$ 28,955	\$ 40,000
OPERATING EXPENDITURES:							
01-120-072-60114	Committee Honourarium	\$ 300	\$ 200	\$ 300	\$ 600	\$ 200	\$ 600
01-120-280-60124	Animal Control wildlife control	\$ 3,185	\$ 4,416	\$ 20,942	\$ 6,000	\$ 2,635	\$ 6,000
01-120-280-60125	Animal Control Cats	\$ 2,580	\$ 3,278	\$ 3,675	\$ 3,500	\$ 2,750	\$ 3,500
01-120-280-60126	Livestock Claims	\$ -	\$ 93	\$ -	\$ 300	\$ 123	\$ 300
01-120-280-60137	Administration	\$ 1,686	\$ 3,030	\$ 3,264	\$ 3,500	\$ 2,661	\$ 3,500
01-120-072-60206	Benefits - EHT	\$ 4	\$ 3	\$ 2	\$ -	\$ 4	\$ -
01-120-099-60317	Misc.		\$ 45	\$ -	\$ 100	\$ -	\$ -
01-120-280-60371	Dog Pound Cost	\$ 49,708	\$ 32,147	\$ 38,916	\$ 39,200	\$ 20,496	\$ 45,200
01-120-280-60377	Cat Voucher Program	\$ 3,573	\$ 3,643	\$ 5,300	\$ 7,500	\$ 4,200	\$ 7,500
TOTAL OPERATING EXPENDITURES:		\$ 61,036	\$ 46,854	\$ 72,399	\$ 60,700	\$ 33,069	\$ 66,600
OPERATING SURPLUS/(DEFICIT):		\$ (18,146)	\$ (6,054)	\$ (32,449)	\$ (20,700)	\$ (4,114)	\$ (26,600)

FIRE							
Account Number		2017 Actuals	2018 Actuals	2019 Actuals	2020 Budget	2020 Actuals	2021 Budget
CAPITAL BUDGET							
OPERATING REVENUE:							
01-121-058-40502	Provincial Grants	\$ -	\$ -	\$ -		\$ -	
01-121-058-40511	Federal Grants	\$ -	\$ -	\$ -		\$ -	
01-121-058-40521	Donations from Public	\$ 250	\$ 250	\$ 15,250	\$ 250	\$ 250	\$ 250
01-121-066-40904	Recovered Wages	\$ -	\$ -	\$ 3,263	\$ -	\$ -	
01-121-066-41221	Revenue - Smoke Alarm Install	\$ 810	\$ 50	\$ -		\$ -	
01-121-066-41222	Revenue - Defib Rebate	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000
01-121-066-41223	Revenue - Ambulance Bay Rent	\$ 12,400	\$ 12,400	\$ 12,400	\$ 12,400	\$ 6,200	\$ 12,400
01-121-066-41224	Revenue - Third Party Billing	\$ 33,868	\$ 19,315	\$ 35,539	\$ 22,000	\$ 11,155	\$ 22,000
01-121-066-41226	Revenue - Fire Re-inspections	\$ 580	\$ 800	\$ 800	\$ 800	\$ 100	\$ 800
01-121-066-41227	Revenue - Fire Safety Plan Review	\$ 80	\$ -	\$ -	\$ -	\$ -	
01-121-066-41229	Revenue - Incident Reports	\$ -	\$ 120	\$ 120	\$ 400	\$ 80	\$ 200
01-121-066-41232	Revenue - Brighton Beach	\$ 5,000	\$ 7,113	\$ 8,346	\$ 11,520	\$ 5,000	\$ 5,000
01-121-066-41233	Revenue - PIR Inspection Fee		\$ 1,000	\$ 300	\$ 2,000	\$ 400	\$ 1,000
01-121-066-41234	Revenue - AGCO Inspection Fee		\$ 700	\$ 200	\$ 600	\$ 200	\$ 500
new	Burn Permits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000
01-121-066-41270	Misc. Revenue	\$ 459	\$ 2,327	\$ 2,198	\$ 1,500	\$ 5,820	\$ 2,500
TOTAL OPERATING REVENUE:		\$ 56,448	\$ 47,075	\$ 81,416	\$ 54,470	\$ 32,205	\$ 57,650
OPERATING EXPENDITURES:							
01-121-072-60102	Salaries-Full Time	\$ 287,506	\$ 345,119	\$ 366,861	\$ 396,914	\$ 365,092	\$ 460,162
01-121-072-60103	Salaries - Over-time	\$ -	\$ -	\$ -	\$ -	\$ 782	\$ -
01-121-072-60104	Salaries-Part Time	\$ 62,689	\$ 59,721	\$ 45,841	\$ 50,548	\$ 42,799	\$ -
01-121-072-60202	Benefits-EI	\$ 5,535	\$ 5,810	\$ 5,952	\$ 5,914	\$ 6,023	\$ 6,205
01-121-072-60204	Benefits-CPP	\$ 11,593	\$ 12,119	\$ 13,187	\$ 14,062	\$ 14,323	\$ 15,489
01-121-072-60206	Benefits-EHT	\$ 15,319	\$ 16,247	\$ 17,773	\$ 19,489	\$ 16,669	\$ 19,640
01-121-072-60208	Benefits-OMERS	\$ 36,794	\$ 45,023	\$ 47,573	\$ 50,762	\$ 47,696	\$ 52,682
01-121-072-60212	Benefits-Health Coverage	\$ 28,118	\$ 30,770	\$ 34,648	\$ 39,683	\$ 35,623	\$ 46,064
01-121-072-60214	Benefits-WSIB	\$ 25,617	\$ 28,251	\$ 28,692	\$ 30,404	\$ 28,659	\$ 32,484
01-121-072-60216	Benefits-Uniforms	\$ 9,032	\$ 11,725	\$ 11,802	\$ 13,000	\$ 3,915	\$ 21,000
01-121-072-60222	Benefits-Eyeglasses	\$ 2,267	\$ 1,415	\$ 1,318	\$ 2,400	\$ 2,095	\$ 2,400
01-121-072-60223	Benefits - Ortho	\$ -	\$ -	\$ -	\$ 2,000	\$ -	\$ 2,000
01-121-072-60228	Benefits-Volunteers Insurance	\$ 15,509	\$ 17,715	\$ 17,727	\$ 17,000	\$ 15,509	\$ 17,000
	Total Salaries & Benefits	\$ 499,978	\$ 573,915	\$ 591,374	\$ 642,176	\$ 579,184	\$ 675,126
01-121-072-60116	Fire Calls	\$ 221,481	\$ 181,954	\$ 220,856	\$ 211,000	\$ 217,999	\$ 240,000
01-121-072-60117	Fire Allowances	\$ 110,145	\$ 114,842	\$ 108,722	\$ 121,000	\$ 95,858	\$ 131,500
01-121-072-60118	Fire Training	\$ 103,804	\$ 123,187	\$ 150,552	\$ 141,000	\$ 101,676	\$ 175,000
01-121-072-60119	Fire Other	\$ 18,600	\$ 18,040	\$ 31,683	\$ 36,000	\$ 38,865	\$ 45,000
01-121-072-60120	Salaries - Contracts	\$ -	\$ -	\$ -	\$ -	\$ 7,843	\$ -
01-121-098-60254	Training & Development	\$ 7,182	\$ 8,704	\$ 6,491	\$ 10,000	\$ 7,089	\$ 10,000
01-121-099-60301	Office Supplies	\$ 2,164	\$ 2,063	\$ 2,901	\$ 2,500	\$ 1,267	\$ 2,500
01-121-099-60305	Courier Expenses	\$ 262	\$ 80	\$ 342	\$ 500	\$ 141	\$ 500
01-121-099-60306	Advertising	\$ 265	\$ 265	\$ 715	\$ 500	\$ -	\$ 500
01-121-099-60309	Computer Maintenance	\$ 50	\$ -	\$ -	\$ -	\$ -	\$ -
01-121-099-60311	Equipment Leases	\$ 10,243	\$ 11,367	\$ 10,967	\$ 13,000	\$ 10,636	\$ 13,000
01-121-099-60312	General Insurance	\$ 36,291	\$ 36,291	\$ 37,380	\$ 38,502	\$ 38,502	\$ 63,000
01-121-099-60314	Utilities	\$ 20,421	\$ 17,793	\$ 21,247	\$ 23,000	\$ 15,246	\$ 23,000
01-121-099-60315	Facility Maintenance	\$ 9,908	\$ 12,012	\$ 15,062	\$ 13,000	\$ 12,936	\$ 13,000
01-121-099-60316	Equipment Repair	\$ 53,615	\$ 74,849	\$ 74,817	\$ 70,000	\$ 54,650	\$ 80,000
01-121-099-60317	Miscellaneous	\$ 2,530	\$ 2,244	\$ 2,667	\$ 3,000	\$ 1,186	\$ 6,000
01-121-099-60320	Memberships and Subscript.	\$ 977	\$ 1,066	\$ 1,531	\$ 1,850	\$ 1,033	\$ 1,850
01-121-099-60327	Communications	\$ 6,911	\$ 8,564	\$ 8,379	\$ 11,000	\$ 8,619	\$ 11,000
01-121-099-60340	Fuel and Oil	\$ 11,326	\$ 14,991	\$ 10,771	\$ 14,000	\$ 6,965	\$ 14,000
01-121-099-60341	Janitorial Contract	\$ 4,000	\$ 4,000	\$ 5,854	\$ 6,360	\$ 5,393	\$ 6,360
01-121-099-60345	Licenses and Permits	\$ 3,540	\$ 360	\$ -	\$ 400	\$ 1,048	\$ 2,200
01-121-100-60352	Fire Hose	\$ 4,657	\$ 4,146	\$ -	\$ 4,000	\$ -	\$ 4,000
01-121-099-60358	Small Capital	\$ 15,476	\$ 21,127	\$ 18,491	\$ 21,000	\$ 7,571	\$ 21,000
01-121-099-60363	Foam	\$ 814	\$ 1,382	\$ 1,720	\$ 2,000	\$ -	\$ 2,000
01-121-099-60400	Mileage	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
01-121-099-60701	Bunker Gear	\$ 21,963	\$ 12,552	\$ 16,542	\$ 30,000	\$ 29,777	\$ 32,000
01-121-099-60702	Radios and Pagers	\$ 4,195	\$ 4,573	\$ 4,296	\$ 5,000	\$ 1,966	\$ 5,000
01-121-100-60705	Firefighter Supplies	\$ 731	\$ 1,875	\$ 1,670	\$ 1,800	\$ 1,358	\$ 2,500
01-121-100-60710	Public Education Supplies	\$ 2,043	\$ 2,488	\$ 2,678	\$ 3,000	\$ 1,968	\$ 3,000
01-121-099-60711	Smoke Alarm Supplies	\$ -	\$ 147	\$ 250	\$ -	\$ 102	\$ 2,000
01-121-100-60715	Dispatching Costs	\$ 44,365	\$ 46,864	\$ 47,315	\$ 53,740	\$ 38,174	\$ 56,427
01-121-100-60755	Emergency Planning	\$ 131	\$ 33	\$ 200	\$ 250	\$ -	\$ 1,000
01-121-099-60756	Specialty Team Equip Replace	\$ 7,412	\$ 6,615	\$ 22,299	\$ 7,500	\$ 1,529	\$ 7,500
TOTAL OPERATING EXPENDITURES:		\$ 1,225,482	\$ 1,308,387	\$ 1,417,772	\$ 1,487,078	\$ 1,288,579	\$ 1,649,963
NET OPERATING REVENUES (EXPENSES):		\$ (1,169,034)	\$ (1,261,311)	\$ (1,336,356)	\$ (1,432,608)	\$ (1,256,374)	\$ (1,592,313)
CONTRIBUTIONS TO (FROM) RESERVES:							
03-121-032-41700	Trans. from Res. - Working Cap.	\$ -	\$ -	\$ -		\$ -	
03-121-440-80100	Transfer to Res. - Working Cap.	\$ -	\$ -	\$ -		\$ -	
NET CONT. TO (FROM) RESERVES:		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
OPERATING SURPLUS/(DEFICIT):		\$ (1,169,034)	\$ (1,261,311)	\$ (1,336,356)	\$ (1,432,608)	\$ (1,256,374)	\$ (1,592,313)

FIRE							
Account Number		2017 Actuals	2018 Actuals	2019 Actuals	2020 Budget	2020 Actuals	2021 Budget
CAPITAL BUDGET							
CAPITAL REVENUE:							
01-121-058-40504	Grants - Federal						
01-121-058-40515	Grants - Provincial						
01-121-066-41424	Long-term Debt		\$ -	\$ -		\$ -	
01-121-066-41510	Sale of Equipment	\$ 7,200	\$ -	\$ -	\$ 10,000	\$ -	
03-121-032-41710	Transfer from Res. - Capital	\$ 410,000	\$ -	\$ -	\$ 745,000	\$ -	\$ 1,105,000
03-121-032-41720	Transfer from Res. - DC		\$ -	\$ -		\$ -	
TOTAL CAPITAL REVENUE:		\$ 417,200	\$ -	\$ -	\$ 755,000	\$ -	\$ 1,105,000
CAPITAL EXPENDITURES:							
	From Capital Schedule	\$ 452,623	\$ 10,563	\$ 10,430	\$ 763,000	\$ 50,246	\$ 1,163,000
TOTAL CAPITAL EXPENDITURES:		\$ 452,623	\$ 10,563	\$ 10,430	\$ 763,000	\$ 50,246	\$ 1,163,000
CONTRIBUTIONS TO RESERVES:							
03-121-440-80300	Transfer to Res. - Capital	\$ 247,000	\$ 265,000	\$ 285,000	\$ 305,000	\$ 305,000	\$ 305,000
NET CONTRIBUTIONS TO (FROM) RESERVES		\$ 247,000	\$ 265,000	\$ 285,000	\$ 305,000	\$ 305,000	\$ 305,000
REPAYMENT OF LONG-TERM DEBT:							
	Long-term Debt Repayment	\$ -	\$ -	\$ -		\$ -	
REPAYMENT OF LONG-TERM DEBT:		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET CAPITAL EXPENDITURES:		\$ (282,423)	\$ (275,563)	\$ (295,430)	\$ (313,000)	\$ (355,246)	\$ (363,000)
DEPARTMENTAL SURPLUS/(DEFICIT):		\$ (1,451,457)	\$ (1,536,874)	\$ (1,631,786)	\$ (1,745,608)	\$ (1,611,620)	\$ (1,955,313)

POLICE							
Account Number		2017 Actuals	2018 Actuals	2019 Actuals	2020 Budget	2020 Actuals	2021 Budget
CAPITAL BUDGET							
OPERATING REVENUE:							
01-122-058-40501	PEM / CSP Grant (Replacing CPP)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
01-122-058-40502	1000 Officer Police Grant	\$ 37,915	\$ 35,000	\$ 8,750	\$ -	\$ -	\$ -
01-122-058-40503	Ride Program Grant	\$ 9,453	\$ 7,421	\$ 11,181	\$ 8,853	\$ 1,475	\$ 8,698
01-122-058-40505	Prisoner Transport Grant	\$ 14,321	\$ 15,366	\$ 16,001	\$ 16,000	\$ 13,421	\$ 16,000
01-122-058-40507	Comm. Policing Partnership Grant	\$ 58,330	\$ 60,000	\$ 15,000	\$ -	\$ -	\$ -
01-122-058-40523	Provincial Offences Revenue	\$ 74,344	\$ 72,057	\$ 110,576	\$ 75,000	\$ -	\$ 75,000
01-122-066-41240	Police Report Orders	\$ 18,154	\$ 20,196	\$ 22,604	\$ 18,000	\$ 8,294	\$ 18,000
01-122-066-41250	Parking Tickets & Fines	\$ 2,310	\$ 3,898	\$ 6,813	\$ 4,000	\$ 4,558	\$ 4,000
01-122-066-41270	Misc. Revenue	\$ 795	\$ 808	\$ 1,001	\$ 1,000	\$ 5,289	\$ 1,000
TOTAL OPERATING REVENUE:		\$ 215,622	\$ 214,745	\$ 191,926	\$ 122,853	\$ 33,037	\$ 122,698
OPERATING EXPENDITURES:							
01-122-072-60112	Police Svc Bd Honourarium	\$ 8,377	\$ 8,031	\$ 8,199	\$ 10,471	\$ 8,550	\$ 10,471
01-122-072-60120	OPP Contract	\$ 3,072,108	\$ 3,043,188	\$ 3,188,508	\$ 3,307,490	\$ 3,031,864	\$ 3,381,540
01-122-072-60122	Ride Program overtime	\$ 10,056	\$ 7,421	\$ 11,534	\$ 8,853	\$ 1,475	\$ 8,698
01-122-098-60253	Police Board Conferences	\$ 3,640	\$ 5,515	\$ 2,897	\$ 8,000	\$ 523	\$ 8,000
01-122-098-60254	Training & Development	\$ 546	\$ 27	\$ 119	\$ 1,500	\$ 402	\$ 1,500
01-122-099-60301	Office Supplies	\$ 304	\$ -	\$ 475	\$ 500	\$ 71	\$ 500
01-122-099-60311	Office Equipment/Leases & Mtce	\$ 3,309	\$ 3,606	\$ 3,682	\$ 3,600	\$ 1,685	\$ 3,600
01-122-099-60312	General Insurance	\$ 4,397	\$ 4,397	\$ 4,529	\$ 4,665	\$ 4,665	\$ 2,400
01-122-099-60314	Utilities	\$ 12,192	\$ 10,106	\$ 11,797	\$ 12,500	\$ 9,273	\$ 12,500
01-122-099-60315	Building Maintenance	\$ 7,108	\$ 11,521	\$ 8,982	\$ 20,000	\$ 16,716	\$ 10,000
01-122-099-60316	Equipment Repair	\$ -	\$ -	\$ 183	\$ 500	\$ -	\$ 500
01-122-099-60317	Misc.	\$ 681	\$ 650	\$ 811	\$ 1,000	\$ 127	\$ 1,000
01-122-099-60319	Legal Fees & Services	\$ 196	\$ -	\$ -	\$ 500	\$ -	\$ 500
01-122-099-60320	Memberships & Subscriptions	\$ -	\$ 719	\$ 684	\$ 800	\$ 753	\$ 800
01-122-099-60327	Communication	\$ 1,501	\$ 1,426	\$ 1,467	\$ 1,800	\$ 1,341	\$ 1,800
01-122-099-60341	Janitorial Contract	\$ 11,457	\$ 19,665	\$ 24,991	\$ 26,028	\$ 23,314	\$ 29,496
01-122-260-60342	Rent (Cottam Branch)	\$ 6,762	\$ 7,084	\$ 5,943	\$ 7,200	\$ 6,484	\$ 6,484
01-122-099-60343	Community Policing	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
01-122-099-60369	Community Events		\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL OPERATING EXPENDITURES:		\$ 3,147,633	\$ 3,128,357	\$ 3,279,801	\$ 3,420,407	\$ 3,112,242	\$ 3,484,789
NET OPERATING REVENUES (EXPENSES):		\$ (2,932,011)	\$ (2,913,612)	\$ (3,087,874)	\$ (3,297,554)	\$ (3,079,205)	\$ (3,362,091)
CONTRIBUTIONS TO (FROM) RESERVES:							
01-122-032-41799	Prior Year (Surplus)/Deficit	\$ (24,520)					
03-122-032-41700	Trans. from Res. - Working Cap.	\$ (200)	\$ -	\$ -		\$ -	
03-122-440-80100	Transfer to Res. - Working Cap.		\$ -	\$ -		\$ -	
NET CONT. TO (FROM) RESERVES:		\$ (24,720)	\$ -	\$ -	\$ -	\$ -	\$ -
OPERATING SURPLUS/(DEFICIT):		\$ (2,907,291)	\$ (2,913,612)	\$ (3,087,874)	\$ (3,297,554)	\$ (3,079,205)	\$ (3,362,091)
CAPITAL BUDGET							
CAPITAL REVENUE:							
	Grants - Federal	\$ -	\$ -	\$ -		\$ -	
	Grants - Provincial	\$ -	\$ -	\$ -		\$ -	
01-122-066-41424	Long-term Debt	\$ -	\$ -	\$ -		\$ -	
01-122-066-41510	Sale of Equipment	\$ -	\$ -	\$ -		\$ -	
03-122-032-41710	Transfer from Res. - Capital	\$ -	\$ 40,692	\$ -		\$ -	
03-122-032-41720	Transfer from Res. - DC	\$ -	\$ -	\$ -		\$ -	
TOTAL CAPITAL REVENUE:		\$ -	\$ 40,692	\$ -	\$ -	\$ -	\$ -
CAPITAL EXPENDITURES:							
	From Capital Schedule	\$ -	\$ 40,692	\$ -	\$ -	\$ -	\$ -
TOTAL CAPITAL EXPENDITURES:		\$ -	\$ 40,692	\$ -	\$ -	\$ -	\$ -
CONTRIBUTIONS TO RESERVES:							
03-122-440-80300	Transfer to Res. - Capital	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000
CONTRIBUTIONS TO RESERVES		\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000
REPAYMENT OF LONG-TERM DEBT:							
	Long-term Debt Repayment	\$ -	\$ -	\$ -		\$ -	
REPAYMENT OF LONG-TERM DEBT:		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET CAPITAL EXPENDITURES:		\$ (80,000)	\$ (80,000)	\$ (80,000)	\$ (80,000)	\$ (80,000)	\$ (80,000)
DEPARTMENTAL SURPLUS/(DEFICIT):		\$ (2,987,291)	\$ (2,993,612)	\$ (3,167,874)	\$ (3,377,554)	\$ (3,159,205)	\$ (3,442,091)

BUILDING							
Account Number		2017 Actuals	2018 Actuals	2019 Actuals	2020 Budget	2020 Actuals	2021 Budget
OPERATING BUDGET							
OPERATING REVENUE:							
01-124-064-41120	Permits	\$ 588,816	\$ 627,746	\$ 662,898	\$ 525,000	\$ 768,664	\$ 630,000
01-124-066-40655	By-Law Enforcement (GA)	\$ 166,000	\$ 166,000	\$ 270,500	\$ 270,000	\$ 247,500	\$ 221,000
01-124-066-40677	Property Stds Compliance Letters	\$ 600	\$ 825	\$ 25	\$ 800	\$ -	\$ 350
01-124-066-40851	Water / Sewer Connection Permits	\$ 22,400	\$ 21,500	\$ 24,850	\$ 21,000	\$ 23,800	\$ 21,000
01-124-066-40904	Recovered Wages	\$ 276	\$ -	\$ -	\$ -	\$ 2,611	\$ -
01-124-064-41125	Septic System Permits	\$ 19,700	\$ 26,700	\$ 21,950	\$ 23,000	\$ 13,350	\$ 23,000
01-124-066-41267	Post-Review Inspection Fees	\$ 4,050	\$ 3,714	\$ 9,104	\$ 2,800	\$ 5,798	\$ 1,800
01-124-066-41268	Water Meter Sales (Bldg Portion)	\$ 9,630	\$ 6,616	\$ 9,328	\$ 7,800	\$ 1,089	\$ 8,000
01-124-066-41270	Misc. Revenue	\$ 1,460	\$ 596	\$ 10,451	\$ 2,100	\$ 873	\$ 2,000
TOTAL OPERATING REVENUE:		\$ 812,932	\$ 853,697	\$ 1,009,107	\$ 852,500	\$ 1,063,684	\$ 907,150
OPERATING EXPENDITURES:							
01-124-072-60102	Salaries - Full Time	\$ 355,394	\$ 368,865	\$ 483,426	\$ 506,981	\$ 468,511	\$ 525,889
01-124-072-60103	Salaries - Overtime	\$ 256	\$ 1,017	\$ 1,530	\$ 2,234	\$ 168	\$ 2,279
01-124-072-60104	Salaries - Part Time	\$ 5,921	\$ 60,693	\$ 15,094	\$ -	\$ 4,634	\$ 13,627
01-124-072-60202	Benefits - EI	\$ 5,823	\$ 6,890	\$ 8,810	\$ 7,243	\$ 7,246	\$ 7,802
01-124-072-60204	Benefits - CPP	\$ 12,420	\$ 14,569	\$ 17,359	\$ 17,270	\$ 17,260	\$ 19,523
01-124-072-60206	Benefits - EHT	\$ 7,076	\$ 8,520	\$ 9,713	\$ 9,930	\$ 9,296	\$ 10,565
01-124-072-60208	Benefits - OMERS	\$ 36,796	\$ 37,324	\$ 49,191	\$ 54,547	\$ 50,709	\$ 56,434
01-124-072-60212	Benefits - Health Coverage	\$ 47,909	\$ 50,250	\$ 56,228	\$ 50,917	\$ 54,179	\$ 55,218
01-124-072-60214	Benefits - WSIB	\$ 10,539	\$ 12,959	\$ 14,812	\$ 15,248	\$ 14,448	\$ 16,434
01-124-072-60216	Benefits - Uniforms	\$ 2,587	\$ 1,388	\$ 1,756	\$ 2,000	\$ -	\$ 2,000
01-124-072-60220	Benefits - Meal Allowance	\$ 39	\$ 91	\$ 169	\$ 156	\$ 26	\$ 156
01-124-072-60222	Benefits - Eyeglasses	\$ 1,665	\$ 2,376	\$ 494	\$ 1,200	\$ 1,178	\$ 1,600
01-124-072-60223	Benefits - Ortho	\$ 2,304	\$ 1,152	\$ 4,452	\$ 3,000	\$ 644	\$ 3,000
	Total Salaries & Benefits	\$ 488,729	\$ 566,092	\$ 663,033	\$ 670,726	\$ 628,300	\$ 714,528
01-124-072-60120	Contracted Services	\$ 25,526	\$ 27,639	\$ 22,508	\$ 65,000	\$ 50,932	\$ 100,000
01-124-098-60254	Training & Development	\$ 5,254	\$ 4,246	\$ 4,510	\$ 12,000	\$ 5,090	\$ 14,000
01-124-099-60301	Office Supplies	\$ 1,887	\$ 2,235	\$ 2,743	\$ 3,000	\$ 2,444	\$ 3,500
01-124-099-60309	Computer Maint.	\$ -	\$ -	\$ 19,533	\$ 22,000	\$ 15,081	\$ 16,380
01-124-099-60312	General Insurance	\$ 5,714	\$ 5,714	\$ 5,885	\$ 6,062	\$ 6,062	\$ 32,000
01-124-099-60316	Equipment Repair	\$ 1,314	\$ 1,805	\$ 2,675	\$ 5,000	\$ 4,194	\$ 5,000
01-124-099-60317	Miscellaneous	\$ 110	\$ -	\$ 387	\$ 1,200	\$ 14	\$ 1,200
01-124-099-60319	Professional Services		\$ -	\$ -	\$ 10,000	\$ 1,375	\$ 15,000
01-124-099-60320	Memberships & Subscriptions	\$ 1,770	\$ 2,329	\$ 2,836	\$ 4,500	\$ 2,943	\$ 4,500
01-124-099-60327	Communications	\$ 1,355	\$ 2,222	\$ 2,933	\$ 3,000	\$ 2,631	\$ 3,000
01-124-099-60340	Fuel	\$ 5,222	\$ 4,153	\$ 5,020	\$ 4,500	\$ 3,929	\$ 4,800
01-124-099-60345	Licences/Permits	\$ 360	\$ 360	\$ -	\$ 360	\$ 360	\$ 360
01-124-099-60347	Safety Supplies	\$ 708	\$ 622	\$ 1,175	\$ 2,000	\$ 285	\$ 2,000
01-124-099-60357	Small Capital	\$ -	\$ -	\$ -	\$ 500	\$ -	\$ 750
01-124-099-63055	Program Support	\$ 77,000	\$ 78,155	\$ 80,000	\$ 80,000	\$ 73,326	\$ 86,000
01-124-099-60400	Mileage		\$ 178	\$ -	\$ -	\$ -	
TOTAL OPERATING EXPENDITURES:		\$ 614,950	\$ 695,750	\$ 813,237	\$ 889,848	\$ 796,965	\$ 1,003,018
NET OPERATING REVENUES (EXPENSES):		\$ 197,981	\$ 157,947	\$ 195,869	\$ (37,348)	\$ 266,719	\$ (95,868)
CONTRIBUTIONS TO (FROM) RESERVES:							
03-124-032-41700	Trans. from Res. - Working Cap.		\$ -	\$ -	\$ (48,598)	\$ -	\$ (110,868)
03-124-440-80300	Transfer to Res. - Fleet Capital				\$ 11,250	\$ 11,250	\$ 15,000
03-124-440-80100	Transfer to Res. - Working Cap.	\$ 187,481	\$ 147,447	\$ 185,369		\$ -	
NET CONT. TO (FROM) RESERVES:		\$ 187,481	\$ 147,447	\$ 185,369	\$ (37,348)	\$ 11,250	\$ (95,868)
OPERATING SURPLUS/(DEFICIT):		\$ 10,500	\$ 10,500	\$ 10,500	\$ 0	\$ 255,469	\$ 0
CAPITAL BUDGET							
CAPITAL REVENUE:							
	Grants - Federal	\$ -	\$ -	\$ -		\$ -	
	Grants - Provincial	\$ -	\$ -	\$ -		\$ -	
01-124-066-41510	Sale of Equipment	\$ -	\$ -	\$ 1,600		\$ -	
03-124-032-41710	Transfer from Res. - Capital	\$ -	\$ 45,351	\$ 53,192		\$ -	\$ 25,000
03-124-032-41720	Transfer from Res. - DC	\$ -	\$ -	\$ -		\$ -	
TOTAL CAPITAL REVENUE:		\$ -	\$ 45,351	\$ 54,792	\$ -	\$ -	\$ 25,000
CAPITAL EXPENDITURES:							
	From Capital Schedule	\$ -	\$ 45,351	\$ 54,792	\$ -	\$ 443	\$ 25,000
TOTAL CAPITAL EXPENDITURES:		\$ -	\$ 45,351	\$ 54,792	\$ -	\$ 443	\$ 25,000
CONTRIBUTIONS TO RESERVES:							
03-124-440-80300	Transfer to Res. - Capital	\$ 10,500	\$ 10,500	\$ 10,500		\$ -	
CONTRIBUTIONS TO RESERVES		\$ 10,500	\$ 10,500	\$ 10,500	\$ -	\$ -	\$ -
REPAYMENT OF LONG-TERM DEBT:					\$ -		\$ -
	Long-term Debt Repayment	\$ -	\$ -	\$ -		\$ -	
REPAYMENT OF LONG-TERM DEBT:		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET CAPITAL EXPENDITURES:		\$ (10,500)	\$ (10,500)	\$ (10,500)	\$ -	\$ (443)	\$ -
DEPARTMENTAL SURPLUS/(DEFICIT):		\$ -	\$ -	\$ -	\$ -	\$ 255,027	\$ -

PUBLIC WORKS							
Account Number		2017 Actuals	2018 Actuals	2019 Actuals	2020 Budget	2020 Actuals	2021 Budget
OPERATING BUDGET							
OPERATING REVENUE:							
01-130-058-40509	Provincial Grants - Drainage	\$ 43,578	\$ 50,831	\$ 51,157	\$ 45,000	\$ -	\$ 45,000
01-130-061-40663	Rent - Patios	\$ 6,360	\$ 4,070	\$ 4,106	\$ 4,000	\$ 1,592	\$ 4,000
01-130-061-40667	Rent - Parking	\$ 500	\$ 160	\$ -	\$ 500	\$ -	\$ 500
01-130-066-40904	Recovered Wages	\$ 958	\$ 387	\$ -	\$ 500	\$ 7,949	\$ 500
01-130-066-41254	Road & Encroachment Permits	\$ 2,850	\$ 3,300	\$ 4,050	\$ 3,150	\$ 3,300	\$ 3,400
01-130-066-41257	Revenue 911 Signs	\$ 960	\$ 1,800	\$ 1,080	\$ 1,360	\$ 1,200	\$ 1,280
01-130-066-41258	Pits & Quarries	\$ -	\$ 27,337	\$ 56,988	\$ 57,000	\$ 79,675	\$ 68,000
01-130-066-41265	MS Inspection Fee	\$ 17,400	\$ 41,400	\$ 47,700	\$ 40,000	\$ 43,500	\$ 40,000
01-130-066-41270	Misc. Revenue	\$ 2,100	\$ 3,612	\$ 142,236	\$ 1,000	\$ 21,600	\$ 1,000
01-130-066-41541	Trees	\$ -	\$ -	\$ -	\$ -	\$ 13,000	\$ -
01-130-066-41543	Commemorative Programs	\$ -	\$ 4,050	\$ 4,050	\$ 2,500	\$ 7,400	\$ 5,000
TOTAL OPERATING REVENUE:		\$ 74,706	\$ 136,946	\$ 311,367	\$ 155,010	\$ 179,217	\$ 168,680
OPERATING EXPENDITURES:							
01-130-072-60102	Salaries - Full Time	\$ 633,271	\$ 582,188	\$ 595,394	\$ 636,163	\$ 566,196	\$ 785,395
01-130-072-60103	Salaries - Overtime	\$ 22,232	\$ 53,526	\$ 41,825	\$ 53,704	\$ 34,632	\$ 44,875
01-130-072-60104	Salaries - Part Time	\$ 2,200	\$ 21,868	\$ 31,164	\$ 30,023	\$ 23,260	\$ 29,349
01-130-072-60114	Committee Honourarium	\$ 1,000	\$ 800	\$ -	\$ -	\$ -	\$ -
01-130-072-60115	Vehicle Expense	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
01-130-072-60202	Benefits - EI	\$ 11,276	\$ 12,772	\$ 11,938	\$ 12,856	\$ 12,023	\$ 15,062
01-130-072-60204	Benefits - CPP	\$ 24,681	\$ 26,845	\$ 26,547	\$ 30,602	\$ 28,695	\$ 37,738
01-130-072-60206	Benefits - EHT	\$ 12,787	\$ 14,029	\$ 13,824	\$ 15,726	\$ 13,641	\$ 17,907
01-130-072-60208	Benefits - OMERS	\$ 55,825	\$ 61,082	\$ 63,808	\$ 67,727	\$ 61,265	\$ 81,820
01-130-072-60212	Benefits - Health Coverage	\$ 76,173	\$ 76,754	\$ 71,542	\$ 84,926	\$ 73,709	\$ 99,100
01-130-072-60214	Benefits - WSIB	\$ 19,564	\$ 21,911	\$ 21,341	\$ 24,669	\$ 21,684	\$ 28,410
01-130-072-60216	Benefits - Uniforms	\$ 4,769	\$ 5,903	\$ 5,463	\$ 6,000	\$ 5,316	\$ 6,000
01-130-072-60220	Benefits - Meals	\$ 1,235	\$ 2,327	\$ 1,892	\$ 2,002	\$ 1,754	\$ 2,002
01-130-072-60222	Benefits - Eyeglasses	\$ 2,462	\$ 3,082	\$ 614	\$ 2,400	\$ 963	\$ 2,400
01-130-072-60223	Benefits - Ortho	\$ -	\$ -	\$ 4,243	\$ 2,000	\$ 4,079	\$ 2,000
	Total Salaries & Benefits	\$ 867,473	\$ 883,087	\$ 889,594	\$ 968,798	\$ 847,218	\$ 1,152,059
01-130-072-60120	Contract		\$ -	\$ 13,088	\$ 48,019	\$ 37,809	\$ 17,018
	Contracted Services (Veteran's Banners)						\$ 18,000
01-130-098-60254	Training & Development	\$ 14,540	\$ 12,763	\$ 17,723	\$ 15,000	\$ 9,997	\$ 15,000
01-130-099-60301	Office Supplies	\$ 1,119	\$ 1,890	\$ 1,103	\$ 1,000	\$ 431	\$ 1,000
01-130-099-60305	Courier & Express	\$ 384	\$ 126	\$ 303	\$ 450	\$ -	\$ 450
01-130-099-60306	Advertising	\$ 5,583	\$ 7,357	\$ 2,938	\$ 5,000	\$ 1,119	\$ 5,000
01-130-099-60311	Equipment Leases	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
01-130-099-60312	General Insurance	\$ 38,533	\$ 38,533	\$ 39,689	\$ 40,880	\$ 40,880	\$ 71,600
01-130-099-60314	Utilities	\$ 17,393	\$ 16,396	\$ 17,553	\$ 20,000	\$ 13,448	\$ 20,000
01-130-099-60315	Facility Maintenance	\$ 1,482	\$ 5,427	\$ 6,076	\$ 5,000	\$ 5,296	\$ 5,000
01-130-099-60316	Equipment Repairs	\$ 72,812	\$ 99,000	\$ 107,615	\$ 100,000	\$ 48,372	\$ 100,000
01-130-099-60317	Misc	\$ 146	\$ 359	\$ 372	\$ -	\$ -	\$ -
01-130-099-60318	Equipment Rental	\$ 4,012	\$ 5,029	\$ 6,234	\$ 8,500	\$ 2,323	\$ 8,500
01-130-099-60319	Professional Services	\$ -	\$ 224	\$ 7,714	\$ 35,000	\$ 20,149	\$ 35,000
01-130-099-60320	Membership & Subscriptions	\$ 2,610	\$ 1,546	\$ 4,234	\$ 3,000	\$ 1,739	\$ 3,000
01-130-099-60326	Professional Fees	\$ 2,048	\$ 3,195	\$ 6,561	\$ 2,500	\$ -	\$ -
01-130-099-60327	Communication	\$ 4,605	\$ 6,076	\$ 6,667	\$ 7,500	\$ 6,175	\$ 7,500
01-130-099-60329	Rent - Parking Lot		\$ 4,950	\$ 5,400	\$ 5,400	\$ -	\$ 5,400
01-130-099-60335	Shop Supplies	\$ 7,395	\$ 7,984	\$ 7,522	\$ 7,500	\$ 8,681	\$ 7,500
01-130-099-60340	Fuel & Oil	\$ 63,336	\$ 68,284	\$ 63,521	\$ 80,000	\$ 56,350	\$ 80,000
01-130-099-60345	Licences & Permits	\$ 10,825	\$ 9,537	\$ 14,972	\$ 15,000	\$ 11,480	\$ 15,000
01-130-099-60347	Safety Supplies	\$ 1,860	\$ 2,409	\$ 3,997	\$ 3,000	\$ 2,756	\$ 3,000
01-130-099-60357	Small Tools, supplies	\$ 3,191	\$ 3,358	\$ 4,675	\$ 3,500	\$ 2,105	\$ 3,500
01-130-099-60399	Larviciding	\$ 2,642	\$ 3,644	\$ 3,345	\$ 3,500	\$ -	\$ 3,500
01-130-099-60400	Mileage	\$ 356	\$ -	\$ 299	\$ 1,000	\$ 95	\$ 1,000
01-130-099-60424	Commemorative Programs	\$ -	\$ 3,985	\$ 2,090	\$ 1,750	\$ 1,881	\$ 1,750
01-130-099-60455	Beautification Maintenance	\$ 1,431	\$ 7,165	\$ 7,377	\$ 7,000	\$ 6,685	\$ 7,000
01-130-099-60456	Patio Maint / Const.	\$ 2,077	\$ 956	\$ 1,380	\$ 3,000	\$ 118	\$ 3,000
01-130-099-60460	GPS Equipment & Monitoring	\$ 12,920	\$ 17,231	\$ 18,185	\$ 23,000	\$ 22,239	\$ 25,000
01-130-099-60648	BIA Initiatives - Flower Program	\$ 8	\$ 817	\$ 59	\$ 20,000	\$ 16,541	\$ 20,400
Street/Traffic Lights							
01-130-110-60402	Traffic Signal Mtce.	\$ 8,642	\$ 6,577	\$ 8,044	\$ 10,000	\$ 6,437	\$ 10,000
01-130-114-60412	Streetlights Hydro	\$ 119,233	\$ 105,324	\$ 127,312	\$ 115,000	\$ 102,257	\$ 120,000
01-130-114-60413	Streetlight Maintenance	\$ 51,129	\$ 25,769	\$ 73,438	\$ 50,000	\$ 40,058	\$ 50,000
Roadside Drainage							
01-130-141-60414	Culverts	\$ 48,764	\$ 38,651	\$ 38,487	\$ 45,000	\$ 25,471	\$ 45,000
01-130-141-60415	Bridge / Culvert Inspections (Biennial)	\$ 25,608	\$ -	\$ 16,037	\$ -	\$ -	\$ 35,000
01-130-141-60429	Roadside Ditching / Grass Cutting	\$ 15,033	\$ 44,526	\$ 45,674	\$ 40,000	\$ 51,110	\$ 45,000
01-130-141-60439	Catch Basins	\$ 34,885	\$ 40,473	\$ 35,799	\$ 40,000	\$ 41,532	\$ 40,000
Weed Control							
01-130-118-60416	Weed Spraying	\$ 22,824	\$ 23,661	\$ 25,850	\$ 25,000	\$ 20,252	\$ 25,000
Hard Top Road Mtce.							
01-130-099-60451	Crack sealing program	\$ 9,990	\$ -	\$ -	\$ -	\$ -	\$ -
01-130-110-60401	Line Painting (Incl AT Items)	\$ 13,644	\$ 13,667	\$ 15,419	\$ 15,000	\$ 4,581	\$ 20,000
01-130-110-60403	Curb Repairs	\$ 1,832	\$ 519	\$ 841	\$ 2,500	\$ 3,453	\$ 2,500
01-130-110-60418	Hardtop Rd Repair (Patching, sealing)	\$ 58,660	\$ 76,287	\$ 73,700	\$ 115,000	\$ 148,257	\$ 115,000
01-130-110-60422	Street Sweeper	\$ 6,066	\$ 5,598	\$ 12,689	\$ 6,000	\$ 5,496	\$ 6,500
Winter Road Mtce.							
01-130-122-60420	Winter Control (Salt and Trucking Only)	\$ 313,876	\$ 389,338	\$ 353,593	\$ 380,000	\$ 192,909	\$ 380,000
01-130-122-60421	Sidewalk Winter Control	\$ 3,316	\$ 5,661	\$ 12,226	\$ 6,500	\$ 3,943	\$ 6,500
Municipal Storm / Drain Mtce.							
01-130-099-60427	Municipal Drainage Mtce	\$ 301,015	\$ 124,245	\$ 431,371	\$ 180,000	\$ 156,740	\$ 180,000
new	Flood Mitigation Efforts				\$ -		\$ 15,000
01-130-099-60452	Storm Drainage Mtce	\$ 19,059	\$ 23,874	\$ 28,379	\$ 30,000	\$ 24,065	\$ 30,000
01-130-099-60405	Storm Back-Flow Program	\$ -	\$ -	\$ 2,630	\$ 5,000	\$ 1,500	\$ 5,000
Roadside Tree Mtce. & New							
01-130-099-60425	Tree Planting	\$ 15,045	\$ 25,576	\$ 30,773	\$ 25,000	\$ 145	\$ 30,000
01-130-099-60426	Tree Brushing & Trimming	\$ 56,240	\$ 69,218	\$ 56,282	\$ 70,000	\$ 66,943	\$ 70,000
Signage							
01-130-132-60428	Signs ,Safety Devices (Incl AT)	\$ 25,491	\$ 33,837	\$ 31,036	\$ 35,000	\$ 34,139	\$ 35,000

PUBLIC WORKS							
Account Number		2017 Actuals	2018 Actuals	2019 Actuals	2020 Budget	2020 Actuals	2021 Budget
Gravel Road Mtce.							
01-130-138-60432	Gravel Road & Shoulder Mtce	\$ 69,311	\$ 77,267	\$ 75,747	\$ 80,000	\$ 73,455	\$ 80,000
01-130-138-60436	Dust Control	\$ 5,649	\$ 5,602	\$ 5,970	\$ 6,000	\$ 2,923	\$ 6,000
Sidewalk Mtce.							
01-130-144-60438	Sidewalk Repair	\$ 24,260	\$ 33,187	\$ 23,865	\$ 30,000	\$ 4,409	\$ 30,000
TOTAL OPERATING EXPENDITURES:		\$ 2,388,352	\$ 2,380,184	\$ 2,785,446	\$ 2,745,297	\$ 2,173,963	\$ 3,016,678
NET OPERATING REVENUES (EXPENSES):		\$ (2,313,647)	\$ (2,243,237)	\$ (2,474,079)	\$ (2,590,287)	\$ (1,994,746)	\$ (2,847,998)
CONTRIBUTIONS TO (FROM) RESERVES:							
03-130-032-41700	Trans. from Res.		\$ (25,000)	\$ (290,847)		\$ -	\$ (30,000)
03-130-440-80100	Transfer to Res. - Bridge / Culvert Insp.		\$ 15,000	\$ -	\$ 15,000	\$ -	
03-130-440-80100	Transfer to Res. - Working Cap.	\$ 2,400	\$ 1,200	\$ 126,905		\$ -	
NET CONT. TO (FROM) RESERVES:		\$ 2,400	\$ (8,800)	\$ (163,942)	\$ 15,000	\$ -	\$ (30,000)
OPERATING SURPLUS/(DEFICIT):		\$ (2,316,047)	\$ (2,234,437)	\$ (2,310,137)	\$ (2,605,287)	\$ (1,994,746)	\$ (2,817,998)
CAPITAL BUDGET							
CAPITAL REVENUE:							
01-130-058-40504	Prov.Grants - OCIF - Formula	\$ 439,962	\$ 622,545	\$ 190,832	\$ 1,625,000	\$ 801,856	\$ 448,800
01-130-058-40504	Prov.Grants - OCIF - Formula (2019)	\$ -	\$ -	\$ -		\$ -	
01-130-058-40504	Prov. Grants - OCIF - Top Up	\$ 702,812	\$ -	\$ -		\$ -	
01-130-058-40504	Prov.Grants - OMCIPI	\$ 325,000	\$ -	\$ -		\$ -	
01-130-058-40504	Prov. Grants - OMCC		\$ 89,825	\$ -		\$ -	
01-130-058-40504	Prov.Grants - Safe Cycling Grant		\$ 7,705	\$ -		\$ -	
01-130-058-40515	Federal Grant (gas tax)	\$ 1,060,935	\$ 1,088,640	\$ 1,044,236	\$ 2,135,000	\$ 1,046,091	\$ 2,220,000
01-130-058-40517	FCM - Asset Mgt Grant		\$ 35,520	\$ -		\$ -	\$ 45,000
01-130-066-40525	County of Essex				\$ 300,000	\$ -	\$ 167,637
01-130-066-40530	Developer Contribution		\$ -	\$ 35,107	\$ 285,000	\$ -	
01-130-052-40230	Local Improv. - Esseltine	\$ 363,513	\$ 68,835	\$ -	\$ 4,638,608	\$ -	\$ 900,000
01-130-066-41288	Gosfield Wind Annual Contribution	\$ 46,000	\$ 46,000	\$ 46,000		\$ -	
01-130-066-41510	Sale of Equipment	\$ 77,657	\$ 53,159	\$ 64,658		\$ 4,157	
01-130-066-41530	Sale of Property (net)				\$ 1,150,000	\$ 2,331,845	
01-130-066-41424	Long-term debt		\$ -	\$ -		\$ -	\$ 1,316,000
03-130-032-41710	Transfer from Res. - Capital		\$ 606,088	\$ 88,915	\$ 300,000	\$ -	\$ 472,000
03-130-032-41710	Transfer from Res. - Lifecycle			\$ 820,483	\$ 796,000	\$ -	\$ 3,096,363
03-130-032-41710	Transfer from Res. - Drainage				\$ 261,392	\$ -	
03-130-032-41710	Transfer From Res. - Capital 2017 Gas Tax		\$ -	\$ -		\$ -	
03-130-032-41710	Transfer from Res. - Fleet	\$ 211,704	\$ 163,914	\$ 336,388	\$ 37,500	\$ -	\$ 183,000
03-130-032-41720	Transfer from Res. - DC	\$ 200,755	\$ 4,455	\$ -	\$ 790,500	\$ -	\$ 5,362,200
TOTAL CAPITAL REVENUE:		\$ 3,428,338	\$ 2,786,687	\$ 2,626,619	\$ 12,319,000	\$ 4,183,948	\$ 14,211,000
CAPITAL EXPENDITURES:							
	From Capital Schedule	\$ 3,255,856	\$ 3,505,050	\$ 3,006,793	\$ 12,916,500	\$ 5,987,215	\$ 15,249,000
TOTAL CAPITAL EXPENDITURES:		\$ 3,255,856	\$ 3,505,050	\$ 3,006,793	\$ 12,916,500	\$ 5,987,215	\$ 15,249,000
CONTRIBUTIONS TO RESERVES:							
03-130-440-80300	Transfer to Res. - Fleet	\$ 225,000	\$ 278,159	\$ 286,158	\$ 275,000	\$ -	\$ 300,000
03-130-440-80300	Transfer to Res. - Capital	\$ 1,023,793	\$ 439,388	\$ 153,208		\$ 1,900,000	
03-130-440-80300	Transfer to Res. - Gas Tax	\$ 163,870	\$ 149,805	\$ -	\$ -	\$ -	
03-130-440-80300	Transfer to Res. - Lifecycle - Roads	\$ 265,000	\$ 415,000	\$ 565,000	\$ 725,000	\$ -	\$ 725,000
03-130-440-80300	Transfer to Res. - Lifecycle - Bridges		\$ 150,000	\$ 300,000	\$ 450,000	\$ -	\$ 750,000
03-130-440-80300	Transfer to Res. - Lifecycle - Storm Sewers		\$ 150,000	\$ 300,000	\$ 450,000	\$ -	\$ 150,000
03-130-440-80300	Transfer to Res. - Drainage		\$ -	\$ -		\$ -	
CONTRIBUTIONS TO RESERVES		\$ 1,677,663	\$ 1,582,352	\$ 1,604,366	\$ 1,900,000	\$ 1,900,000	\$ 1,925,000
REPAYMENT OF LONG-TERM DEBT:							
01-130-099-60384	OILC Loan (Sewer Separation)	\$ 239,544	\$ 239,544	\$ 239,544	\$ 239,544	\$ 119,772	\$ 239,544
01-130-099-60385	ELK Repayment - Beech (5 years)	\$ 22,103	\$ 15,588	\$ -	\$ -	\$ -	\$ -
01-130-099-60386	OSIFA Loan (2004 Road Capital)	\$ 146,557	\$ 141,894	\$ 137,232	\$ 132,576	\$ 132,666	\$ 127,907
01-130-099-60387	OILC Loan (2015)	\$ 182,085	\$ 182,085	\$ 182,085	\$ 182,085	\$ 182,085	\$ 182,085
01-130-099-60394	OILC Loan (2016)	\$ 127,543	\$ 127,543	\$ 127,543	\$ 127,543	\$ 63,772	\$ 127,543
REPAYMENT OF LONG-TERM DEBT:		\$ 717,832	\$ 706,655	\$ 686,405	\$ 681,749	\$ 498,295	\$ 677,080
NET CAPITAL EXPENDITURES:		\$ (2,223,013)	\$ (3,007,370)	\$ (2,670,945)	\$ (3,179,249)	\$ (4,201,561)	\$ (3,640,080)
DEPARTMENTAL SURPLUS/(DEFICIT):		\$ (4,539,060)	\$ (5,241,808)	\$ (4,981,082)	\$ (5,784,536)	\$ (6,196,307)	\$ (6,458,078)

SANITATION							
Account Number		2017 Actuals	2018 Actuals	2019 Actuals	2020 Budget	2020 Actuals	2021 Budget
OPERATING BUDGET							
OPERATING EXPENDITURES:							
01-131-072-60102	Salaries - Full Time	\$ 4,558	\$ 1,168	\$ 592	\$ 4,028	\$ 1,177	\$ 4,425
01-131-072-60103	Salaries - Over Time		\$ -	\$ -	\$ -	\$ 238	\$ -
01-131-072-60104	Salaries - Part Time		\$ -	\$ -	\$ -	\$ -	\$ -
01-131-099-60306	Advertising		\$ -	\$ -	\$ -	\$ -	\$ -
01-131-400-60359	Contract Adjustment		\$ -	\$ -	\$ -	\$ -	\$ -
01-131-400-60370	Waste Disposal	\$ 624,567	\$ 651,433	\$ 685,551	\$ 695,000	\$ 596,846	\$ 740,000
01-131-400-60380	Waste Collection	\$ 512,980	\$ 525,301	\$ 539,927	\$ 555,000	\$ 562,213	\$ 555,000
01-131-400-60381	White Goods Collection	\$ 4,608	\$ 4,447	\$ 6,263	\$ 4,500	\$ 3,635	\$ 5,200
01-131-400-60382	Yard Waste Collection	\$ 61,220	\$ 55,260	\$ 55,082	\$ 55,000	\$ 54,639	\$ 86,500
01-131-400-60404	Perpetual Care Landfill	\$ 56,666	\$ 56,560	\$ 60,591	\$ 68,591	\$ 68,591	\$ 50,218
TOTAL OPERATING EXPENDITURES:		\$ 1,264,598	\$ 1,294,169	\$ 1,348,006	\$ 1,382,119	\$ 1,287,339	\$ 1,441,343
NET OPERATING REVENUES (EXPENSES):		\$ (1,264,598)	\$ (1,294,169)	\$ (1,348,006)	\$ (1,382,119)	\$ (1,287,339)	\$ (1,441,343)
CONTRIBUTIONS TO (FROM) RESERVES:							
03-131-032-41700	Trans. from Res. - Working Cap.	\$ -	\$ -	\$ -		\$ -	
03-131-440-80100	Transfer to Res. - Working Cap.	\$ -	\$ -	\$ -		\$ -	
NET CONT. TO (FROM) RESERVES:		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
OPERATING SURPLUS/(DEFICIT):		\$ (1,264,598)	\$ (1,294,169)	\$ (1,348,006)	\$ (1,382,119)	\$ (1,287,339)	\$ (1,441,343)
CAPITAL BUDGET							
CAPITAL REVENUE:							
	Grants - Federal	\$ -	\$ -	\$ -		\$ -	
	Grants - Provincial	\$ -	\$ -	\$ -		\$ -	
01-131-066-41510	Sale of Equipment	\$ -	\$ -	\$ -		\$ -	
03-131-032-41710	Transfer from Res. - Capital	\$ -	\$ -	\$ -		\$ -	
03-131-032-41720	Transfer from Res. - DC	\$ -	\$ -	\$ -		\$ -	
TOTAL CAPITAL REVENUE:		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CAPITAL EXPENDITURES:							
	From Capital Schedule	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL CAPITAL EXPENDITURES:		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CONTRIBUTIONS TO RESERVES:							
03-131-440-80300	Transfer to Res. - Capital	\$ -	\$ -	\$ -		\$ -	
CONTRIBUTIONS TO RESERVES		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
REPAYMENT OF LONG-TERM DEBT:							
	Repayment of LTD	\$ -	\$ -	\$ -		\$ -	
REPAYMENT OF LONG-TERM DEBT:		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET CAPITAL EXPENDITURES:		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
DEPARTMENTAL SURPLUS/(DEFICIT):		\$ (1,264,598)	\$ (1,294,169)	\$ (1,348,006)	\$ (1,382,119)	\$ (1,287,339)	\$ (1,441,343)

CEMETERY							
Account Number		2017 Actuals	2018 Actuals	2019 Actuals	2020 Budget	2020 Actuals	2021 Budget
OPERATING BUDGET							
OPERATING REVENUE:							
01-151-064-41185	Burial Permit	\$ 3,308	\$ 3,167	\$ 3,398	\$ 3,525	\$ 1,213	\$ 3,525
01-151-064-41186	Tent Rentals	\$ 200	\$ 100	\$ -	\$ 300	\$ 100	\$ 300
01-151-066-41270	Misc. Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
01-151-066-41801	Interment	\$ 50,114	\$ 52,313	\$ 62,937	\$ 50,000	\$ 43,747	\$ 50,000
01-151-066-41802	Sale of Plots (net)	\$ 12,480	\$ 9,785	\$ 30,380	\$ 10,000	\$ 21,150	\$ 10,000
01-151-066-41803	Interment Transfer fees	\$ 200	\$ 200	\$ 120	\$ 400	\$ 80	\$ 400
01-151-066-41804	Marker Locates & Inspections	\$ 3,350	\$ 3,650	\$ 4,600	\$ 3,000	\$ 3,900	\$ 3,000
01-151-066-41805	Disinternment	\$ 600	\$ -	\$ -	\$ -	\$ -	\$ -
01-151-032-41712	Contribution from Perpetual		\$ -	\$ -	\$ 10,000	\$ -	\$ 15,000
TOTAL OPERATING REVENUE:		\$ 70,252	\$ 69,215	\$ 101,435	\$ 77,225	\$ 70,190	\$ 82,225
OPERATING EXPENDITURES:							
01-151-072-60102	Salaries - Full Time	\$ 26,561	\$ 31,323	\$ 28,061	\$ 32,221	\$ 26,758	\$ 35,398
01-151-072-60103	Salaries - Overtime	\$ 1,986	\$ 2,045	\$ 2,379	\$ 2,827	\$ 760	\$ 2,362
01-151-145-60104	Salaries - Part Time		\$ -	\$ 62	\$ -	\$ 104	\$ -
01-151-072-60120	Contracts	\$ 37,635	\$ 39,803	\$ 47,753	\$ 50,000	\$ 48,880	\$ 50,000
01-151-072-60121	Grave Openings	\$ 10,536	\$ 6,638	\$ 15,895	\$ 15,000	\$ 10,200	\$ 15,000
01-151-099-60306	Advertising	\$ 26	\$ 1,358	\$ -	\$ 500	\$ 159	\$ 500
01-151-099-60309	Computer Maintenance	\$ -	\$ 1,987	\$ 2,123	\$ 2,000	\$ -	\$ 2,000
01-151-099-60312	General Insurance	\$ 81	\$ 81	\$ 81	\$ 81	\$ 81	\$ 2,700
01-151-099-60314	Utilities	\$ 1,298	\$ 1,219	\$ 1,558	\$ 1,500	\$ 1,364	\$ 1,500
01-151-099-60316	Equipment Repair	\$ 583	\$ 442	\$ 14	\$ 500	\$ 96	\$ 500
01-151-099-60317	Misc	\$ 866	\$ -	\$ -	\$ 500	\$ -	\$ 500
01-151-099-60320	Membership & subscription	\$ 1,464	\$ 1,454	\$ 1,326	\$ 1,500	\$ 1,311	\$ 1,500
01-151-099-60337	Grounds Mtce(topsoil, sod, etc.)	\$ 1,760	\$ 1,317	\$ 5,972	\$ 5,000	\$ 311	\$ 5,000
01-151-099-60364	Headstone Mtce	\$ 26	\$ 553	\$ 5,016	\$ 5,000	\$ 5,014	\$ 5,000
01-151-128-60426	Tree Brushing & Trimming	\$ 3,180	\$ 3,295	\$ 6,944	\$ 5,000	\$ -	\$ 5,000
TOTAL OPERATING EXPENDITURES:		\$ 86,004	\$ 91,515	\$ 117,185	\$ 121,629	\$ 95,037	\$ 126,960
NET OPERATING REVENUES (EXPENSES):		\$ (15,752)	\$ (22,300)	\$ (15,750)	\$ (44,404)	\$ (24,847)	\$ (44,735)
CONTRIBUTIONS TO (FROM) RESERVES:							
03-151-032-41700	Trans. from Res. - Working Cap.	\$ -	\$ -	\$ -		\$ -	
03-151-440-80100	Transfer to Res. - Working Cap.	\$ -	\$ -	\$ -		\$ -	
NET CONT. TO (FROM) RESERVES:		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
OPERATING SURPLUS/(DEFICIT):		\$ (15,752)	\$ (22,300)	\$ (15,750)	\$ (44,404)	\$ (24,847)	\$ (44,735)
CAPITAL BUDGET							
CAPITAL REVENUE:							
	Grants - Federal	\$ -	\$ -	\$ -		\$ -	
	Grants - Provincial	\$ -	\$ -	\$ -		\$ -	
01-151-066-41510	Sale of Equipment	\$ -	\$ -	\$ -		\$ -	
03-151-032-41710	Transfer from Res. - Capital	\$ -	\$ -	\$ -		\$ -	
03-151-032-41720	Transfer from Res. - DC	\$ -	\$ -	\$ -		\$ -	
TOTAL CAPITAL REVENUE:		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CAPITAL EXPENDITURES:							
	From Capital Schedule	\$ 3,601	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL CAPITAL EXPENDITURES:		\$ 3,601	\$ -	\$ -	\$ -	\$ -	\$ -
CONTRIBUTIONS TO RESERVES:							
03-151-440-80300	Transfer to Res. - Capital	\$ -	\$ -	\$ -		\$ -	
CONTRIBUTIONS TO RESERVES		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
REPAYMENT OF LONG-TERM DEBT:							
	Repayment of LTD	\$ -	\$ -	\$ -		\$ -	
REPAYMENT OF LONG-TERM DEBT:		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET CAPITAL EXPENDITURES:		\$ (3,601)	\$ -	\$ -	\$ -	\$ -	\$ -
DEPARTMENTAL SURPLUS/(DEFICIT):		\$ (19,352)	\$ (22,300)	\$ (15,750)	\$ (44,404)	\$ (24,847)	\$ (44,735)

ARENA							
Account Number		2017 Actuals	2018 Actuals	2019 Actuals	2020 Budget	2020 Actuals	2021 Budget
OPERATING BUDGET							
OPERATING REVENUE:							
01-170-058-40502	Provincial Grants (COVID)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 64,000
01-170-058-40511	Federal Grants	\$ -	\$ -	\$ 15,008	\$ -	\$ -	\$ -
01-170-060-40601	Ice Rentals	\$ 264,516	\$ 255,454	\$ 238,177	\$ 250,000	\$ 96,518	\$ 195,000
01-170-060-40602	Hall Rentals	\$ 8,036	\$ 11,281	\$ 14,347	\$ 12,000	\$ 2,033	\$ 12,000
01-170-060-40611	Floor Rentals	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
01-170-060-40616	Public Skating	\$ 3,318	\$ 3,492	\$ 8,206	\$ 5,000	\$ 5,865	\$ 2,500
01-170-060-40617	Canteen Rent	\$ 1,947	\$ 2,124	\$ 1,681	\$ 2,000	\$ 531	\$ 1,500
01-170-060-40620	Vending / ATM Machines	\$ 3,300	\$ 3,294	\$ 3,011	\$ 3,000	\$ 1,527	\$ 1,000
01-170-060-40621	Sign Rental	\$ 11,596	\$ 7,057	\$ 10,313	\$ 9,000	\$ 7,662	\$ 5,000
01-170-060-40627	Skate Shop Rental	\$ 1,242	\$ 708	\$ 708	\$ 1,200	\$ -	\$ 1,200
01-170-066-41310	Penalties & Interest	\$ 1,114	\$ 660	\$ -	\$ -	\$ -	\$ -
TOTAL OPERATING REVENUE:		\$ 295,068	\$ 284,069	\$ 291,451	\$ 282,200	\$ 114,136	\$ 282,200
OPERATING EXPENDITURES:							
01-170-072-60102	Salaries - Full Time	\$ 191,585	\$ 248,303	\$ 248,228	\$ 251,299	\$ 219,772	\$ 258,360
01-170-072-60103	Salaries - Over Time	\$ 7,980	\$ 7,587	\$ 10,261	\$ 7,820	\$ 8,557	\$ 9,706
01-170-072-60104	Salaries - Part-time	\$ 132,791	\$ 159,866	\$ 167,858	\$ 204,226	\$ 142,820	\$ 217,742
01-170-072-60105	Salaries- Seasonal	\$ 31,590	\$ 25,418	\$ 49,008	\$ 46,991	\$ 49,937	\$ 55,319
01-170-072-60114	Committee Honorarium	\$ 2,900	\$ 3,900	\$ 5,000	\$ 3,600	\$ 2,400	\$ 3,600
01-170-072-60202	Benefits-EI	\$ 10,242	\$ 13,232	\$ 12,767	\$ 9,478	\$ 12,730	\$ 10,118
01-170-072-60204	Benefits-CPP	\$ 18,903	\$ 24,684	\$ 25,115	\$ 21,051	\$ 27,394	\$ 23,411
01-170-072-60206	Benefits-EHT	\$ 14,151	\$ 17,058	\$ 18,309	\$ 22,546	\$ 17,669	\$ 23,593
01-170-072-60208	Benefits-OMERS	\$ 45,754	\$ 56,521	\$ 57,358	\$ 87,287	\$ 56,854	\$ 84,135
01-170-072-60212	Benefits-Health Coverage	\$ 46,332	\$ 51,234	\$ 53,711	\$ 63,774	\$ 55,386	\$ 65,107
01-170-072-60214	Benefits-WSIB	\$ 21,532	\$ 27,369	\$ 28,920	\$ 35,875	\$ 28,291	\$ 37,789
01-170-072-60216	Benefits-Uniforms	\$ 8,223	\$ 10,440	\$ 7,893	\$ 9,000	\$ 5,924	\$ 9,000
01-170-072-60220	Benefits - Meals	\$ 130	\$ 273	\$ 260	\$ 195	\$ 355	\$ 260
01-170-072-60222	Benefits - Eyeglasses	\$ 1,776	\$ 963	\$ 241	\$ 1,600	\$ 945	\$ 1,600
01-170-072-60223	Benefits - Ortho	\$ 241	\$ 1,327	\$ 2,857	\$ 2,000	\$ 1,152	\$ 2,000
	Total Salaries & Benefits	\$ 534,130	\$ 648,174	\$ 687,786	\$ 766,742	\$ 630,185	\$ 801,738
01-170-098-60254	Training & Development	\$ 2,169	\$ 1,703	\$ 7,866	\$ 8,000	\$ 4,542	\$ 8,000
01-170-099-60301	Office Supplies	\$ 1,199	\$ 2,297	\$ 3,491	\$ 3,000	\$ 2,300	\$ 3,000
01-170-099-60302	Computer Supplies	\$ 75	\$ 451	\$ 48	\$ -	\$ -	\$ -
01-170-099-60306	Advertising	\$ 122	\$ -	\$ -	\$ -	\$ -	\$ -
01-170-099-60312	General Insurance	\$ 53,868	\$ 53,868	\$ 55,484	\$ 57,149	\$ 57,149	\$ 42,200
01-170-099-60314	Utilities	\$ 152,995	\$ 147,856	\$ 167,244	\$ 165,000	\$ 85,579	\$ 165,000
01-170-099-60315	Facility Maintenance	\$ 53,268	\$ 60,501	\$ 64,823	\$ 50,500	\$ 39,279	\$ 50,500
01-170-099-60316	Equipment Repair	\$ 12,525	\$ 18,111	\$ 32,789	\$ 21,500	\$ 19,023	\$ 21,500
01-170-099-60317	Miscellaneous	\$ 670	\$ 582	\$ 381	\$ 150	\$ (19)	\$ 150
01-170-099-60318	Equipment Rental	\$ 640	\$ 1,287	\$ 2,588	\$ 1,000	\$ 2,773	\$ 2,500
01-170-099-60320	Memberships and Subscriptions	\$ 1,050	\$ 1,349	\$ 1,075	\$ 1,200	\$ 910	\$ 1,200
01-170-099-60327	Communication	\$ 7,472	\$ 8,597	\$ 8,735	\$ 9,000	\$ 7,520	\$ 9,000
01-170-099-60335	Shop Supplies	\$ 6,897	\$ 11,218	\$ 12,302	\$ 8,500	\$ 8,668	\$ 8,500
01-170-099-60336	Parking Lot Repairs	\$ -	\$ -	\$ -	\$ 500	\$ 1,763	\$ 500
01-170-099-60337	Ground Maintenance	\$ -	\$ 439	\$ 1,367	\$ 400	\$ -	\$ 400
01-170-099-60340	Fuel and Oil (Propane)	\$ 3,973	\$ 6,049	\$ 5,777	\$ 5,000	\$ 3,551	\$ 5,000
01-170-099-60345	Licences and Permits	\$ 104	\$ -	\$ 50	\$ 100	\$ 176	\$ 100
01-170-099-60346	Bank Fees and Interest	\$ 2,058	\$ 2,507	\$ 3,777	\$ 2,500	\$ 3,285	\$ 3,000
01-170-099-60347	Safety Supplies	\$ 607	\$ 2,895	\$ 2,787	\$ 3,000	\$ 2,435	\$ 3,000
01-170-099-60348	Tax & Bank Differences	\$ (7)	\$ 10	\$ -	\$ -	\$ -	\$ -
01-170-099-60400	Mileage	\$ 43	\$ 535	\$ -	\$ -	\$ 29	\$ -
01-170-154-60446	Canteen/Vending Supplies	\$ 813	\$ 528	\$ 368	\$ 1,000	\$ 312	\$ 1,000
01-170-150-60606	Leamington Ice	\$ 11,231	\$ 8,520	\$ 4,675	\$ -	\$ -	\$ -
01-170-099-60611	Junior Hockey Club Support	\$ 9,041	\$ 7,029	\$ 8,730	\$ 7,500	\$ -	\$ -
TOTAL OPERATING EXPENDITURES:		\$ 854,946	\$ 984,507	\$ 1,072,142	\$ 1,111,741	\$ 869,459	\$ 1,126,288
NET OPERATING REVENUES (EXPENSES):		\$ (559,877)	\$ (700,438)	\$ (780,691)	\$ (829,541)	\$ (755,323)	\$ (844,088)
CONTRIBUTIONS TO (FROM) RESERVES:							
03-170-032-41700	Trans. from Res. - Working Cap.	\$ -	\$ -	\$ -		\$ -	
03-170-440-80100	Transfer to Res. - Working Cap.	\$ -	\$ -	\$ -		\$ -	
NET CONT. TO (FROM) RESERVES:		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
OPERATING SURPLUS/(DEFICIT):		\$ (559,877)	\$ (700,438)	\$ (780,691)	\$ (829,541)	\$ (755,323)	\$ (844,088)

ARENA							
Account Number		2017 Actuals	2018 Actuals	2019 Actuals	2020 Budget	2020 Actuals	2021 Budget
CAPITAL BUDGET							
CAPITAL REVENUE:							
	Grants - Federal						
01-170-058-40504	Provincial Grants		\$ -	\$ -		\$ -	
01-170-058-41370	Donations from Public		\$ -	\$ -		\$ -	
01-170-066-41424	Long-term Debt		\$ -	\$ -		\$ -	
01-170-066-41510	Sale of Equipment		\$ 6,260	\$ -		\$ -	
03-170-032-41710	Transfer from Res. - Capital	\$ 5,944	\$ 15,000	\$ -		\$ -	
03-170-032-41710	Transfer from Res. - Fleet				\$ 110,000		
03-170-032-41710	Transfer from Res. - Lifecycle				\$ 200,000		\$ 205,000
03-170-032-41720	Transfer from Res. - DC		\$ -	\$ -		\$ -	
TOTAL CAPITAL REVENUE:		\$ 5,944	\$ 21,260	\$ -	\$ 310,000	\$ -	\$ 205,000
CAPITAL EXPENDITURES:							
	From Capital Schedule	\$ 127,531	\$ 45,773	\$ 7,372	\$ 310,000	\$ 29,690	\$ 205,000
TOTAL CAPITAL EXPENDITURES:		\$ 127,531	\$ 45,773	\$ 7,372	\$ 310,000	\$ 29,690	\$ 205,000
CONTRIBUTIONS TO RESERVES:							
03-170-440-80300	Transfer to Res. - Capital	\$ 15,000	\$ 6,260	\$ -		\$ -	
CONTRIBUTIONS TO RESERVES		\$ 15,000	\$ 6,260	\$ -	\$ -	\$ -	\$ -
REPAYMENT OF LONG-TERM DEBT:							
01-170-099-60387	OILC Loan (2015) - Arena Exp.	\$ 105,507	\$ 105,507	\$ 105,507	\$ 105,507	\$ 105,507	\$ 105,507
REPAYMENT OF LONG-TERM DEBT:		\$ 105,507	\$ 105,507	\$ 105,507	\$ 105,507	\$ 105,507	\$ 105,507
NET CAPITAL EXPENDITURES:		\$ (242,095)	\$ (136,280)	\$ (112,879)	\$ (105,507)	\$ (135,197)	\$ (105,507)
DEPARTMENTAL SURPLUS/(DEFICIT):		\$ (801,972)	\$ (836,718)	\$ (893,570)	\$ (935,048)	\$ (890,520)	\$ (949,595)

PARKS							
Account Number		2017 Actuals	2018 Actuals	2019 Actuals	2020 Budget	2020 Actuals	2021 Budget
OPERATING BUDGET							
OPERATING REVENUE:							
01-171-066-40904	Recovered Wages	\$ 426	\$ 969	\$ 66	\$ -	\$ 12,054	\$ -
01-171-060-40610	Tennis Court Fees	\$ -	\$ 1	\$ 2,729	\$ -	\$ 281	\$ -
01-171-066-40612	Pickleball Fees	\$ -	\$ -	\$ -	\$ -	\$ 2,598	\$ 3,000
01-171-066-41270	Misc. Revenue	\$ 352	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL OPERATING REVENUE:		\$ 778	\$ 970	\$ 2,795	\$ -	\$ 14,933	\$ 3,000
OPERATING EXPENDITURES:							
01-171-072-60102	Salaries - Full Time	\$ 149,292	\$ 183,073	\$ 184,367	\$ 196,709	\$ 174,789	\$ 203,404
01-171-072-60103	Salaries - Overtime	\$ 4,296	\$ 4,182	\$ 10,708	\$ 7,820	\$ 4,192	\$ 9,706
01-171-072-60104	Salaries - Part Time	\$ 31,408	\$ 41,284	\$ 52,320	\$ 81,524	\$ 38,746	\$ 97,042
01-171-072-60105	Salaries - Seasonal	\$ 56,042	\$ 44,147	\$ 50,186	\$ 135,683	\$ 38,225	\$ 140,475
01-171-072-60114	Committee Honorarium	\$ 2,300	\$ 1,700	\$ -	\$ 3,600	\$ 1,800	\$ 3,600
01-171-072-60202	Benefits-El	\$ 3,612	\$ 4,544	\$ 5,051	\$ 11,379	\$ 4,469	\$ 11,969
01-171-072-60204	Benefits-CPP	\$ 7,279	\$ 9,107	\$ 10,854	\$ 25,724	\$ 10,413	\$ 28,425
	Total Salaries & Benefits	\$ 254,229	\$ 288,038	\$ 313,486	\$ 462,439	\$ 272,634	\$ 494,622
01-171-072-60120	Contracts	\$ 28,824	\$ 68,403	\$ 90,656	\$ 90,000	\$ 69,578	\$ 90,000
01-171-098-60254	Training & Development	\$ 2,279	\$ 969	\$ 3,343	\$ 4,000	\$ -	\$ 4,000
01-171-099-60312	General Insurance	\$ 76,898	\$ 76,898	\$ 82,234	\$ 84,701	\$ 84,701	\$ 27,600
01-171-099-60314	Utilities	\$ 3,085	\$ 3,470	\$ 4,353	\$ 3,000	\$ 2,447	\$ 3,000
01-171-099-60315	Facility Maintenance	\$ 29,004	\$ 33,274	\$ 34,023	\$ 35,000	\$ 20,410	\$ 35,000
01-171-099-60316	Equipment Maintenance	\$ 27,750	\$ 38,591	\$ 39,159	\$ 40,000	\$ 28,804	\$ 40,000
01-171-099-60317	Miscellaneous	\$ 44	\$ 140	\$ 227	\$ 100	\$ -	\$ 100
01-171-099-60318	Equipment Rental	\$ 8,114	\$ 10,438	\$ 12,207	\$ 9,000	\$ 8,004	\$ 9,000
01-171-099-60319	Professional Services	\$ 25	\$ 1,373	\$ 941	\$ 1,000	\$ 2,161	\$ 1,000
01-171-099-60327	Communication	\$ 328	\$ 280	\$ 183	\$ 700	\$ -	\$ 700
01-171-099-60335	Shop Supplies	\$ 6,032	\$ 4,442	\$ 5,977	\$ 6,500	\$ 3,186	\$ 6,500
01-171-099-60337	Grounds Maintenance	\$ 26,349	\$ 27,334	\$ 29,406	\$ 30,000	\$ 18,448	\$ 30,000
01-171-099-60339	Tree Maintenance	\$ 18,668	\$ 18,874	\$ 24,308	\$ 25,000	\$ 9,055	\$ 25,000
01-171-099-60340	Fuel and Oil	\$ 24,010	\$ 29,583	\$ 29,186	\$ 30,000	\$ 16,828	\$ 30,000
01-171-099-60344	Horticulture - Town	\$ 2,126	\$ 3,464	\$ 4,481	\$ 6,000	\$ 2,575	\$ 6,000
01-171-150-60344	Horticulture - Society	\$ 5,189	\$ 9,429	\$ 8,661	\$ 10,000	\$ 3,821	\$ 10,000
01-171-099-60345	License and Permits	\$ 2,451	\$ 1,878	\$ 1,783	\$ 2,500	\$ 1,877	\$ 2,500
01-171-099-60349	Playground Mtce & Repair	\$ 284	\$ 958	\$ 9,268	\$ 10,000	\$ 455	\$ 10,000
01-171-099-60365	Tree Planting	\$ 2,035	\$ -	\$ 221	\$ 1,000	\$ -	\$ 1,000
01-171-099-60400	Mileage	\$ 367	\$ 321	\$ 52	\$ 1,000	\$ -	\$ 1,000
01-171-099-60676	Charitable Events - Parks	\$ (27)	\$ -	\$ -		\$ -	
TOTAL OPERATING EXPENDITURES:		\$ 518,065	\$ 618,155	\$ 694,157	\$ 851,940	\$ 544,983	\$ 827,022
NET OPERATING REVENUES (EXPENSES):		\$ (517,287)	\$ (617,185)	\$ (691,362)	\$ (851,940)	\$ (530,049)	\$ (824,022)
CONTRIBUTIONS TO (FROM) RESERVES:							
03-171-032-41700	Trans. from Res. - Working Cap.	\$ -	\$ -	\$ -		\$ -	
03-171-440-80100	Transfer to Reserve - Operating	\$ -	\$ -	\$ 5,565		\$ -	\$ 3,000
NET CONT. TO (FROM) RESERVES:		\$ -	\$ -	\$ 5,565	\$ -	\$ -	\$ 3,000
OPERATING SURPLUS/(DEFICIT):		\$ (517,287)	\$ (617,185)	\$ (696,928)	\$ (851,940)	\$ (530,049)	\$ (827,022)
CAPITAL BUDGET							
CAPITAL REVENUE:							
01-171-058-40504	Provincial Grant		\$ -	\$ -	\$ 203,314	\$ -	
01-171-058-40515	Federal Grants		\$ -	\$ -	\$ 244,000	\$ -	\$ 115,364
01-171-058-40519	Misc. Energy Rebates	\$ 949	\$ -	\$ -		\$ -	
01-171-179-40524	Donations - Mettawas Park	\$ 15,124	\$ 2,533	\$ 3,610		\$ 2,100	
01-171-179-40527	Fundraising Events Mettawas		\$ 4,065	\$ 7,757		\$ 5,910	
01-171-058-40526	User Group Contributions		\$ -	\$ -	\$ 37,500	\$ -	\$ 110,000
01-171-066-41288	Gosfield Wind Annual Contribution				\$ 46,000	\$ 46,000	\$ 46,000
01-171-066-41424	Long-term Debt		\$ -	\$ -		\$ -	
01-171-066-41510	Sale of Equipment	\$ 221	\$ -	\$ -		\$ -	
03-171-032-41710	Transfer from Res. - ELK				\$ -		\$ 690,000
03-171-032-41710	Transfer from Res. - Lifecycle	\$ 50,000	\$ 135,978	\$ 114,995	\$ 65,000	\$ -	\$ 65,000
03-171-032-41710	Transfer from Res. - Capital	\$ 143,750	\$ 64,762	\$ 86,125	\$ 109,000	\$ -	\$ 325,176
03-171-032-41710	Transfer from Res. - Fleet	\$ 140,845	\$ 75,751	\$ -	\$ 67,500	\$ -	\$ 70,000
03-171-032-41720	Transfer from Res. - DC	\$ 51,345	\$ 11,903	\$ 10,025	\$ 9,000	\$ -	\$ 157,500
TOTAL CAPITAL REVENUE:		\$ 402,234	\$ 294,992	\$ 222,512	\$ 781,314	\$ 54,010	\$ 1,579,040
CAPITAL EXPENDITURES:							
	From Capital Schedule	\$ 485,892	\$ 392,034	\$ 496,740	\$ 1,160,500	\$ 402,097	\$ 1,838,364
TOTAL CAPITAL EXPENDITURES:		\$ 485,892	\$ 392,034	\$ 496,740	\$ 1,160,500	\$ 402,097	\$ 1,838,364
CONTRIBUTIONS TO RESERVES:							
03-171-440-80300	Transfer to Res. - Fleet	\$ 50,000	\$ 50,000	\$ 75,000	\$ 80,000	\$ -	\$ 80,000
03-171-440-80300	Transfer to Res - Lifecycle - Parks	\$ 110,000	\$ 110,000	\$ 110,000	\$ 110,000	\$ -	\$ 110,000
03-171-440-80300	Transfer to Res. - Capital	\$ 28,542	\$ 87,098	\$ 111,063		\$ 190,000	
03-171-440-80300	Transfer to Res. - Mettawas Park		\$ -	\$ 11,367		\$ -	
CONTRIBUTIONS TO RESERVES		\$ 188,542	\$ 247,098	\$ 307,430	\$ 190,000	\$ 190,000	\$ 190,000
REPAYMENT OF LONG-TERM DEBT:							
	Repayment of LTD	\$ -	\$ -	\$ -		\$ -	
REPAYMENT OF LONG-TERM DEBT:		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET CAPITAL EXPENDITURES:		\$ (272,200)	\$ (344,140)	\$ (581,658)	\$ (569,186)	\$ (538,087)	\$ (449,324)
DEPARTMENTAL SURPLUS/(DEFICIT):		\$ (789,487)	\$ (961,325)	\$ (1,278,586)	\$ (1,421,126)	\$ (1,068,137)	\$ (1,276,346)

FACILITIES							
Account Number		2017 Actuals	2018 Actuals	2019 Actuals	2020 Budget	2020 Actuals	2021 Budget
OPERATING BUDGET							
OPERATING REVENUE:							
01-178-058-40502	Provincial Grants (COVID)					\$ -	\$ 67,000
01-178-061-40607	Rent - Ridgeview Park Hall	\$ 2,865	\$ 3,987	\$ 4,252	\$ 3,000	\$ 776	\$ 3,000
01-178-159-40609	Lions Hall - Utility Recovery	\$ 1,545	\$ 1,545	\$ 1,545	\$ 1,545	\$ 1,416	\$ 1,545
01-178-061-40618	Rent - Baseball Canteen	\$ 885	\$ 885	\$ 1,062	\$ 1,000	\$ -	\$ 1,000
01-178-061-40650	Rent - Ruthven Day Care	\$ 10,200	\$ 10,200	\$ 10,200	\$ 10,200	\$ 9,350	\$ 10,200
01-178-061-40651	Rent - Mad Science (122 Fox)	\$ 19,200	\$ 19,200	\$ 12,800	\$ 19,200	\$ 11,200	\$ -
01-178-061-40652	Rent - Lakeside Pavilion	\$ 24,306	\$ 26,853	\$ 29,774	\$ 26,000	\$ 3,319	\$ 10,000
01-178-061-40654	Rent - ACCESS (Lion's Prop)	\$ 29,076	\$ 29,076	\$ 26,653	\$ 29,076	\$ 26,653	\$ 29,076
01-178-172-40657	Rent - Unico Comm. Centre	\$ 8,607	\$ 12,628	\$ 12,735	\$ 9,000	\$ 3,184	\$ 7,000
01-178-061-40658	Rent - Carnegie (BIA)	\$ 5,894	\$ 5,748	\$ 5,053	\$ 3,557	\$ 3,256	\$ 3,610
01-178-135-40662	Rent - Grovedale Arts & Culture Ce	\$ -	\$ -	\$ 6,028	\$ 50,000	\$ 4,513	\$ 20,000
01-178-061-40664	Rent - Kingsville Taxi	\$ 6,000	\$ 4,500	\$ -	\$ -	\$ -	\$ -
01-178-176-40665	Green Fees - Ridgeview	\$ 3,683	\$ 4,477	\$ 5,111	\$ 5,000	\$ -	\$ 5,000
01-178-177-40666	Green Fees - King. Soccer / Baseb	\$ 20,338	\$ 16,894	\$ 19,845	\$ 18,000	\$ -	\$ 18,000
TOTAL OPERATING REVENUE:		\$ 132,598	\$ 135,993	\$ 135,058	\$ 175,578	\$ 63,666	\$ 175,431
OPERATING EXPENDITURES:							
see appendix C	Grovedale Arts & Culture Centre	\$ -	\$ 339	\$ 23,893	\$ 52,200	\$ 16,045	\$ 54,200
see appendix C	Lakeside Pavilion	\$ 50,555	\$ 52,906	\$ 43,323	\$ 64,270	\$ 74,590	\$ 64,270
see appendix C	Lion's Hall	\$ 19,086	\$ 14,789	\$ 14,664	\$ 17,500	\$ 11,352	\$ 17,500
see appendix C	Carnegie Building	\$ 12,531	\$ 15,925	\$ 25,584	\$ 24,150	\$ 13,650	\$ 24,150
see appendix C	Unico Centre	\$ 19,006	\$ 20,804	\$ 17,270	\$ 22,100	\$ 9,304	\$ 22,100
see appendix C	Cottam Library / Mad Science	\$ 3,843	\$ (1,013)	\$ 9,449	\$ 1,500	\$ 2,900	\$ 1,500
see appendix C	Ruthven Library / Day Care	\$ 2,125	\$ 253	\$ 701	\$ 1,000	\$ 586	\$ 1,000
see appendix C	Kingsville Library	\$ 4,138	\$ 5,409	\$ 2,950	\$ 5,800	\$ 1,002	\$ 5,800
see appendix C	Ridgeview Hall / Park	\$ 32,562	\$ 45,616	\$ 49,072	\$ 51,700	\$ 74,151	\$ 51,700
see appendix C	Kingsville Soccer / Baseball	\$ 49,708	\$ 46,793	\$ 65,477	\$ 63,400	\$ 50,849	\$ 63,400
01-178-099-60312	General Insurance						\$ 36,900
01-171-178-60480	Rental Prop - 94 Division St S	\$ 969	\$ -	\$ -	\$ -	\$ -	\$ -
01-171-178-60481	Rental Prop - King's Landing	\$ 4,198	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL OPERATING EXPENDITURES:		\$ 198,722	\$ 201,822	\$ 252,382	\$ 303,620	\$ 254,429	\$ 342,520
NET OPERATING REVENUES (EXPENSES):		\$ (66,124)	\$ (65,829)	\$ (117,324)	\$ (128,042)	\$ (190,763)	\$ (167,089)
CONTRIBUTIONS TO (FROM) RESERVES:							
03-178-032-41700	Trans. from Res. - Working Cap.	\$ -	\$ -	\$ -		\$ -	
03-178-440-80100	Trans. to Res. - Working Cap.	\$ -	\$ -	\$ -		\$ -	
NET CONT. TO (FROM) RESERVES:		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
OPERATING SURPLUS/(DEFICIT):		\$ (66,124)	\$ (65,829)	\$ (117,324)	\$ (128,042)	\$ (190,763)	\$ (167,089)
CAPITAL BUDGET							
CAPITAL REVENUE:							
01-178-058-40502	Provincial Grant	\$ -	\$ -	\$ -		\$ -	
01-178-058-40515	Federal Grants	\$ -	\$ 140,412	\$ 15,601		\$ -	
01-178-058-40519	Misc. Energy Rebates	\$ -	\$ -	\$ -		\$ -	
01-178-058-40526	User Group Contributions	\$ -	\$ -	\$ -		\$ -	
01-178-066-41424	Long-term Debt	\$ -	\$ -	\$ -		\$ -	
01-178-066-41510	Sale of Equipment	\$ -	\$ -	\$ -		\$ -	
01-178-066-40525	County of Essex - Library Funds	\$ -	\$ 40,000	\$ -		\$ -	
03-178-032-41710	Transfer from Res. - Lifecycle	\$ 6,000		\$ 29,254		\$ -	\$ 7,500
03-178-032-41710	Transfer from Res. - Capital	\$ 7,487		\$ 6,803		\$ -	
03-178-032-41710	Transfer from Res. - ELK	\$ 183,208	\$ 2,290,111	\$ 1,258,742	\$ 190,000	\$ -	
03-178-032-41720	Transfer from Res. - DC	\$ -	\$ -	\$ 4,349		\$ -	
TOTAL CAPITAL REVENUE:		\$ 196,695	\$ 2,470,523	\$ 1,314,749	\$ 190,000	\$ -	\$ 7,500
CAPITAL EXPENDITURES:							
	From Capital Schedule	\$ 200,707	\$ 2,790,788	\$ 1,325,788	\$ 227,000	\$ 25,472	\$ 7,500
TOTAL CAPITAL EXPENDITURES:		\$ 200,707	\$ 2,790,788	\$ 1,325,788	\$ 227,000	\$ 25,472	\$ 7,500
CONTRIBUTIONS TO RESERVES:							
03-178-440-80300	Transfer to Res. - Capital	\$ -	\$ 17,664	\$ -		\$ -	
03-178-440-80300	Transfer to Res - HVAC/Roof	\$ 170,000	\$ 170,000	\$ 170,000	\$ 170,000	\$ 170,000	\$ 170,000
03-178-440-80300	Transfer to Res. - Lifecycle	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
03-178-440-80300	Transfer to Res. - Mettawas Park	\$ -	\$ -	\$ -		\$ -	
CONTRIBUTIONS TO RESERVES		\$ 220,000	\$ 237,664	\$ 220,000	\$ 220,000	\$ 220,000	\$ 220,000
REPAYMENT OF LONG-TERM DEBT:							
	Repayment of LTD	\$ -	\$ -	\$ -		\$ -	
REPAYMENT OF LONG-TERM DEBT:		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET CAPITAL EXPENDITURES:		\$ (224,012)	\$ (557,929)	\$ (231,040)	\$ (257,000)	\$ (245,472)	\$ (220,000)
DEPARTMENTAL SURPLUS/(DEFICIT):		\$ (290,136)	\$ (623,758)	\$ (348,364)	\$ (385,042)	\$ (436,234)	\$ (387,089)

FANTASY OF LIGHTS							
Account Number		2017 Actuals	2018 Actuals	2019 Actuals	2020 Budget	2020 Actuals	2021 Budget
OPERATING BUDGET							
OPERATING REVENUE:							
01-172-060-40647	Senior's Activity	\$ -	\$ 52	\$ -	\$ -	\$ -	\$ -
01-172-066-40521	Donations	\$ 4,878	\$ 4,065	\$ 4,556	\$ 4,550	\$ 220	\$ 2,000
01-172-066-40639	Kingsville Fantasy Express	\$ 2,096	\$ 2,365	\$ 2,209	\$ 2,500	\$ -	\$ 2,500
01-172-066-40640	Dinner With Santa	\$ 1,617	\$ 1,440	\$ 1,780	\$ 1,500	\$ -	\$ 1,800
01-172-066-40642	Food Sales / Breakfast with Santa	\$ 30	\$ 10	\$ -	\$ 500	\$ -	\$ 500
01-172-066-40643	Sip and Shop	\$ 913	\$ 1,065	\$ 1,714	\$ 1,300	\$ 358	\$ 1,300
01-172-066-40644	Special Events	\$ 260	\$ 425	\$ 402	\$ -	\$ -	\$ -
01-172-066-40645	Maintenance Program	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
01-172-060-40606	Miscellaneous	\$ -	\$ -	\$ -	\$ 2,500	\$ -	\$ -
TOTAL OPERATING REVENUE:		\$ 9,794	\$ 9,421	\$ 10,661	\$ 12,850	\$ 578	\$ 8,100
OPERATING EXPENDITURES:							
01-172-099-60306	Advertising	\$ 5,599	\$ 5,379	\$ 5,931	\$ 5,500	\$ -	\$ 6,000
01-172-099-60307	Photocopier Supplies		\$ -	\$ -	\$ -	\$ -	
01-172-099-60315	Maintenance & Upgrades	\$ 8,954	\$ 9,505	\$ 8,454	\$ 12,000	\$ 3,892	\$ 12,000
01-172-099-60316	Equipment Repair	\$ 932	\$ 657	\$ 441	\$ 800	\$ -	\$ 2,000
01-172-099-60317	Miscellaneous		\$ 250	\$ -	\$ -	\$ -	
01-172-158-60621	Fireworks		\$ 5,043	\$ 2,612	\$ 3,000	\$ -	\$ 3,000
01-172-099-60622	Parade	\$ 10,000	\$ 10,000	\$ 12,484	\$ 12,000	\$ -	\$ 12,000
01-172-099-60623	Dinner With Santa	\$ 246	\$ 564	\$ 450	\$ 450	\$ 150	\$ 500
01-172-099-60624	Craft Show		\$ -	\$ -	\$ -	\$ -	
01-172-099-60625	Food / Sundry Expenses	\$ 965	\$ 1,277	\$ 2,650	\$ 1,000	\$ 165	\$ 1,000
01-172-099-60631	Special Events	\$ 231	\$ 150	\$ 28	\$ -	\$ 102	\$ 500
01-172-099-60634	Children's Activity	\$ 440	\$ 710	\$ 374	\$ 700	\$ 209	\$ 700
TOTAL OPERATING EXPENDITURES:		\$ 27,367	\$ 33,534	\$ 33,424	\$ 35,450	\$ 4,518	\$ 37,700
NET OPERATING REVENUES (EXPENSES):		\$ (17,573)	\$ (24,113)	\$ (22,763)	\$ (22,600)	\$ (3,939)	\$ (29,600)
CONTRIBUTIONS TO (FROM) RESERVES:							
	Surplus/Deficit	\$ -					
03-172-032-41700	Trans. from Res. - Working Cap.	\$ (2,000)	\$ -	\$ -		\$ -	
03-172-440-80100	Transfer to Res. - Working Cap.		\$ -	\$ -		\$ -	
NET CONT. TO (FROM) RESERVES:		\$ (2,000)	\$ -	\$ -	\$ -	\$ -	\$ -
OPERATING SURPLUS/(DEFICIT):		\$ (15,573)	\$ (24,113)	\$ (22,763)	\$ (22,600)	\$ (3,939)	\$ (29,600)
CAPITAL BUDGET							
CAPITAL REVENUE:							
	Provincial Grant	\$ -	\$ -	\$ -		\$ -	
	Federal Grants	\$ -	\$ -	\$ -		\$ -	
01-172-058-40521	Donations (Capital)	\$ -	\$ -	\$ -		\$ -	
01-172-066-41510	Sale of Equipment	\$ -	\$ -	\$ -		\$ -	
03-172-032-41710	Transfer from Res. - Capital	\$ -	\$ -	\$ -		\$ -	
03-172-032-41720	Transfer from Res. - DC	\$ -	\$ -	\$ -		\$ -	
TOTAL CAPITAL REVENUE:		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CAPITAL EXPENDITURES:							
	From Capital Schedule	\$ 19,842	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL CAPITAL EXPENDITURES:		\$ 19,842	\$ -	\$ -	\$ -	\$ -	\$ -
CONTRIBUTIONS TO RESERVES:							
03-172-440-80300	Transfer to Res. - Capital	\$ -	\$ -	\$ -		\$ -	
CONTRIBUTIONS TO RESERVES		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
REPAYMENT OF LONG-TERM DEBT:							
	Repayment of LTD	\$ -	\$ -	\$ -		\$ -	
REPAYMENT OF LONG-TERM DEBT:		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET CAPITAL EXPENDITURES:		\$ (19,842)	\$ -	\$ -	\$ -	\$ -	\$ -
DEPARTMENTAL SURPLUS/(DEFICIT):		\$ (35,416)	\$ (24,113)	\$ (22,763)	\$ (22,600)	\$ (3,939)	\$ (29,600)

MARINA							
Account Number		2017 Actuals	2018 Actuals	2019 Actuals	2020 Budget	2020 Actuals	2021 Budget
OPERATING BUDGET							
OPERATING REVENUE:							
01-173-060-40615	Boat Dockage	\$ 42,176	\$ 43,144	\$ 49,692	\$ 48,000	\$ 31,409	\$ 40,000
01-173-060-40624	Boat Ramp	\$ 12,022	\$ 10,591	\$ 3,508	\$ 8,000	\$ 12,918	\$ 12,000
01-173-060-40638	Fuel Sales	\$ 44,200	\$ 54,858	\$ 8,913	\$ 32,000	\$ 22,426	\$ 25,000
01-173-066-41270	Misc Revenue	\$ -	\$ -	\$ 1	\$ -	\$ -	\$ -
TOTAL OPERATING REVENUE:		\$ 98,397	\$ 108,594	\$ 62,115	\$ 88,000	\$ 66,753	\$ 77,000
OPERATING EXPENDITURES:							
01-173-072-60102	Salaries - Full Time	\$ 21,109	\$ 19,877	\$ 22,713	\$ 25,443	\$ 24,775	\$ 26,289
01-173-072-60103	Salaries - Over-time	\$ 152	\$ 758	\$ 832	\$ -	\$ 745	\$ -
01-173-072-60104	Salaries - Part Time	\$ 10,817	\$ 11,198	\$ 6,378	\$ 18,983	\$ 18,309	\$ 19,382
01-173-072-60105	Salaries - Seasonal	\$ 5,515	\$ 4,319	\$ 2,252	\$ 10,218	\$ 9,202	\$ 2,978
01-173-072-60114	Committee Honourarium	\$ 300	\$ -	\$ -	\$ -	\$ -	\$ -
01-173-072-60202	Benefits-EI	\$ 179	\$ 274	\$ 240	\$ 994	\$ 278	\$ 856
01-173-072-60204	Benefits-CPP	\$ 411	\$ 580	\$ 540	\$ 2,323	\$ 660	\$ 2,118
	Total Salaries & Benefits	\$ 38,482	\$ 37,005	\$ 32,955	\$ 57,961	\$ 53,968	\$ 51,624
01-173-099-60301	Office Supplies		\$ -	\$ -	\$ -	\$ -	\$ -
01-173-099-60306	Advertising	\$ 302	\$ -	\$ -	\$ -	\$ -	\$ -
01-173-099-60314	Utilities	\$ 6,563	\$ 4,865	\$ 5,848	\$ 7,000	\$ 4,148	\$ 7,000
01-173-099-60315	Facility Maintenance	\$ 18,564	\$ 10,936	\$ 21,294	\$ 9,500	\$ 13,206	\$ 10,000
01-173-099-60316	Equipment Repair		\$ -	\$ -	\$ -	\$ -	\$ -
01-173-099-60317	Misc.		\$ -	\$ -	\$ -	\$ -	\$ -
01-173-099-60318	Equipment Rental	\$ 270	\$ -	\$ -	\$ 1,000	\$ 685	\$ 1,000
01-173-099-60319	Professional Services	\$ -	\$ -	\$ -	\$ 500	\$ 150	\$ 500
01-173-099-60320	Membership & Subscription	\$ -	\$ -	\$ -	\$ 525	\$ -	\$ 525
01-173-099-60327	Communication	\$ 832	\$ 1,083	\$ 1,135	\$ 1,250	\$ 1,074	\$ 1,250
01-173-099-60329	Rent	\$ 1,667	\$ 509	\$ 500	\$ 500	\$ 1,000	\$ 500
01-173-152-60333	Work Boat Maintenance	\$ 2,559	\$ 3,806	\$ 3,364	\$ 2,000	\$ 1,700	\$ 4,500
01-173-099-60335	Shop Supplies	\$ 51	\$ 11	\$ -	\$ 300	\$ 35	\$ 300
01-173-099-60337	Ground Maintenance	\$ -	\$ 776	\$ -	\$ 500	\$ 1,590	\$ 500
01-173-099-60340	Fuel & Oil	\$ 166	\$ 509	\$ -	\$ 200	\$ 126	\$ 200
01-173-099-60346	Bank Fees & Interest	\$ 1,467	\$ 1,488	\$ 1,338	\$ 1,500	\$ 1,638	\$ 1,500
01-173-152-60360	License and Permits	\$ 224	\$ 240	\$ -	\$ 240	\$ -	\$ -
01-173-099-60383	Fuel Purchased for Re-Sale	\$ 34,785	\$ 49,299	\$ 9,095	\$ 26,000	\$ 21,635	\$ 20,000
TOTAL OPERATING EXPENDITURES:		\$ 105,933	\$ 110,526	\$ 75,529	\$ 108,976	\$ 100,955	\$ 99,399
NET OPERATING REVENUES (EXPENSES):		\$ (7,535)	\$ (1,932)	\$ (13,414)	\$ (20,976)	\$ (34,201)	\$ (22,399)
CONTRIBUTIONS TO (FROM) RESERVES:							
03-173-032-41700	Trans. from Res. - Working Cap.	\$ -	\$ -	\$ -		\$ -	
03-173-440-80100	Transfer to Res. - Working Cap.	\$ -	\$ -	\$ -		\$ -	
NET CONT. TO (FROM) RESERVES:		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
OPERATING SURPLUS/(DEFICIT):		\$ (7,535)	\$ (1,932)	\$ (13,414)	\$ (20,976)	\$ (34,201)	\$ (22,399)
CAPITAL BUDGET							
CAPITAL REVENUE:							
	Provincial Grant	\$ -	\$ -	\$ -		\$ -	
	Federal Grants	\$ -	\$ -	\$ -		\$ -	
01-173-066-41425	Amounts to be Recovered	\$ -	\$ -	\$ -		\$ -	
01-173-066-41510	Sale of Equipment	\$ -	\$ -	\$ -		\$ -	
03-173-032-41710	Transfer from Res. - Capital	\$ -	\$ -	\$ 16,000	\$ 30,000	\$ -	
03-173-032-41720	Transfer from Res. - DC	\$ -	\$ -	\$ -		\$ -	
TOTAL CAPITAL REVENUE:		\$ -	\$ -	\$ 16,000	\$ 30,000	\$ -	\$ -
CAPITAL EXPENDITURES:							
	From Capital Schedule	\$ -	\$ 14,389	\$ 49,500	\$ 75,000	\$ 83,117	\$ 20,000
TOTAL CAPITAL EXPENDITURES:		\$ -	\$ 14,389	\$ 49,500	\$ 75,000	\$ 83,117	\$ 20,000
CONTRIBUTIONS TO RESERVES:							
03-173-440-80300	Transfer to Res. - Capital	\$ 15,557	\$ 61,120	\$ 5,500		\$ -	
CONTRIBUTIONS TO RESERVES		\$ 15,557	\$ 61,120	\$ 5,500	\$ -	\$ -	\$ -
REPAYMENT OF LONG-TERM DEBT:							
	Repayment of LTD	\$ -	\$ -	\$ -		\$ -	
REPAYMENT OF LONG-TERM DEBT:		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET CAPITAL EXPENDITURES:		\$ (15,557)	\$ (75,509)	\$ (39,000)	\$ (45,000)	\$ (83,117)	\$ (20,000)
DEPARTMENTAL SURPLUS/(DEFICIT):		\$ (23,092)	\$ (77,441)	\$ (52,414)	\$ (65,976)	\$ (117,318)	\$ (42,399)

MIGRATION FESTIVAL							
Account Number		2017 Actuals	2018 Actuals	2019 Actuals	2020 Budget	2020 Actuals	2021 Budget
OPERATING BUDGET							
OPERATING REVENUE:							
01-174-058-40502	Grants (external sources)	\$ -	\$ -	\$ -	\$ 750	\$ -	\$ -
01-174-058-40521	Donations from Public	\$ -	\$ 20	\$ -	\$ 500	\$ -	\$ -
01-174-066-40642	Food Sales	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,500
01-174-066-41270	Misc. Revenue/Special Projects	\$ 426	\$ 310	\$ 12,067	\$ -	\$ 298	\$ -
01-174-066-41272	Craft Vendor Fees	\$ 2,488	\$ 2,239	\$ 2,212	\$ 3,000	\$ 876	\$ 3,000
01-174-066-41285	Fine Art & Photo. Competition Regist	\$ -	\$ 70	\$ -	\$ -	\$ -	\$ -
TOTAL OPERATING REVENUE:		\$ 2,914	\$ 2,639	\$ 14,279	\$ 4,250	\$ 1,174	\$ 11,500
OPERATING EXPENDITURES:							
01-174-099-60301	Office Supplies	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
01-174-099-60303	Postage	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
01-174-099-60306	Advertising	\$ 5,756	\$ 5,755	\$ 6,391	\$ 6,000	\$ 4,119	\$ 6,000
01-174-099-60307	Photocopier Supplies	\$ -	\$ -	\$ 55	\$ -	\$ -	\$ -
new	Opening Ceremony	\$ -	\$ -	\$ -	\$ 2,200	\$ -	\$ 2,000
01-174-099-60320	Membership/Subscriptions	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
01-174-099-60608	Parade	\$ 5,682	\$ 5,521	\$ 6,034	\$ 7,500	\$ -	\$ 7,500
01-174-099-60820	Special Projects	\$ 576	\$ 580	\$ 14,978	\$ 5,000	\$ 1,658	\$ 13,000
01-174-099-60821	Children's Activities	\$ 3,779	\$ 4,330	\$ 4,683	\$ 4,500	\$ 719	\$ 4,500
01-174-099-60828	Prizes/Awards/Art Show Exp	\$ -	\$ 650	\$ 92	\$ -	\$ -	\$ -
01-174-099-60829	Birds of Prey Show	\$ 869	\$ -	\$ -	\$ 900	\$ -	\$ -
01-174-099-60630	Fundraising Efforts	\$ -	\$ 53	\$ -	\$ -	\$ -	\$ -
01-174-099-60832	Volunteers	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL OPERATING EXPENDITURES:		\$ 16,662	\$ 16,890	\$ 32,233	\$ 26,100	\$ 6,496	\$ 33,000
NET OPERATING REVENUES (EXPENSES):		\$ (13,748)	\$ (14,251)	\$ (17,954)	\$ (21,850)	\$ (5,322)	\$ (21,500)
CONTRIBUTIONS TO (FROM) RESERVES:							
03-174-032-41700	Trans. from Res. - Working Cap.	\$ -	\$ (4,600)	\$ -	\$ -	\$ -	\$ -
03-174-440-80100	Transfer to Res. - Working Cap.	\$ -	\$ -	\$ 100	\$ -	\$ 55	\$ -
NET CONT. TO (FROM) RESERVES:		\$ -	\$ (4,600)	\$ 100	\$ -	\$ 55	\$ -
OPERATING SURPLUS/(DEFICIT):		\$ (13,748)	\$ (9,651)	\$ (18,055)	\$ (21,850)	\$ (5,377)	\$ (21,500)
CAPITAL BUDGET							
CAPITAL REVENUE:							
	Provincial Grant	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	Federal Grants	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
01-174-066-41510	Sale of Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
03-174-032-41710	Transfer from Res. - Capital	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
03-174-032-41720	Transfer from Res. - DC	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL CAPITAL REVENUE:		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CAPITAL EXPENDITURES:							
	From Capital Schedule	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL CAPITAL EXPENDITURES:		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CONTRIBUTIONS TO RESERVES:							
03-174-440-80300	Transfer to Res. - Capital	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CONTRIBUTIONS TO RESERVES		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
REPAYMENT OF LONG-TERM DEBT:							
	Repayment of LTD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
REPAYMENT OF LONG-TERM DEBT:		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET CAPITAL EXPENDITURES:		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
DEPARTMENTAL SURPLUS/(DEFICIT):		\$ (13,748)	\$ (9,651)	\$ (18,055)	\$ (21,850)	\$ (5,377)	\$ (21,500)

RECREATION PROGRAMS							
Account Number		2017 Actuals	2018 Actuals	2019 Actuals	2020 Budget	2020 Actuals	2021 Budget
OPERATING BUDGET							
OPERATING REVENUE:							
01-175-058-40511	Federal Grants - Canada Day	\$ -	\$ -	\$ 7,500		\$ -	\$ -
01-175-066-40502	Provincial Grants	\$ -	\$ -	\$ -		\$ -	
01-175-066-40521	Donations from Public	\$ -	\$ -	\$ -	\$ -	\$ 400	\$ -
01-175-066-40619	Recreation - Misc. Revenues	\$ 4,893	\$ 558	\$ 5	\$ -	\$ -	\$ -
01-175-066-40625	Recreation Programs	\$ 5,570	\$ 8,533	\$ 12,409	\$ 10,000	\$ 4,222	\$ 10,000
01-175-066-40626	Community Events (Sponsorships)	\$ 7,630	\$ 5,812	\$ 7,804	\$ 4,500	\$ -	\$ 4,500
01-175-066-40632	Activity Guide Advertising	\$ -	\$ 500	\$ -	\$ 2,000	\$ -	\$ -
01-175-066-40635	P2P Admin Fee	\$ -	\$ 4,300	\$ 3,600	\$ 4,200	\$ 2,666	\$ 4,200
01-175-066-40636	First Aid Training	\$ -	\$ -	\$ 360	\$ 3,000	\$ -	\$ 1,000
01-175-066-40637	March Break Camp	\$ -	\$ -	\$ -	\$ 500	\$ -	\$ 500
01-175-066-41277	Day Camp	\$ 440	\$ -	\$ 500	\$ 500	\$ -	\$ 500
01-175-066-41279	CUBC Fundraising	\$ -	\$ 500	\$ -	\$ -	\$ -	\$ -
01-175-066-41298	Tournaments	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
01-175-066-41299	Family Day Events	\$ 600	\$ -	\$ -	\$ -	\$ -	\$ -
see appendix D	Grovedale Events	\$ -	\$ -	\$ -	\$ 2,000	\$ -	\$ -
TOTAL OPERATING REVENUE:		\$ 19,132	\$ 20,203	\$ 32,178	\$ 26,700	\$ 7,288	\$ 20,700
OPERATING EXPENDITURES:							
01-175-072-60102	Salaries - Full Time	\$ 51,564	\$ 55,043	\$ 56,014	\$ 58,715	\$ 56,498	\$ 59,889
01-175-072-60103	Salaries - Over Time	\$ -	\$ 696	\$ 710	\$ -	\$ 477	\$ -
01-175-072-60104	Salaries - Part-time	\$ 12,400	\$ 34,541	\$ 41,150	\$ 72,082	\$ 24,643	\$ 74,297
01-175-072-60114	Committee Honourarium	\$ 15,400	\$ 13,300	\$ 13,800	\$ 28,000	\$ 10,600	\$ 28,000
01-175-072-60202	Benefits-EI	\$ 1,000	\$ 1,575	\$ 1,709	\$ 2,332	\$ 1,276	\$ 2,410
01-175-072-60204	Benefits-CPP	\$ 2,245	\$ 3,341	\$ 3,908	\$ 6,854	\$ 3,050	\$ 7,333
01-175-072-60206	Benefits-EHT	\$ 1,559	\$ 2,036	\$ 2,202	\$ 3,097	\$ 1,735	\$ 3,163
01-175-072-60208	Benefits-OMERS	\$ 6,817	\$ 6,141	\$ 6,150	\$ 10,029	\$ 7,919	\$ 10,239
01-175-072-60212	Benefits-Health Coverage	\$ 5,835	\$ 7,683	\$ 5,504	\$ 6,610	\$ 6,736	\$ 6,622
01-175-072-60214	Benefits-WSIB	\$ 2,370	\$ 3,233	\$ 3,442	\$ 5,018	\$ 2,749	\$ 5,125
01-175-072-60222	Benefits - Eyeglasses	\$ -	\$ -	\$ -	\$ 800	\$ -	\$ 800
01-175-072-60223	Benefits - Ortho	\$ -	\$ -	\$ -	\$ 2,000	\$ -	\$ 2,000
	Total Salaries & Benefits	\$ 99,190	\$ 127,589	\$ 134,590	\$ 195,537	\$ 115,682	\$ 199,878
New Position	Director of Culture and Community Services (9 Months)						\$ 132,158
01-175-099-60254	Training & Development	\$ 493	\$ 3,249	\$ 3,530	\$ 3,000	\$ 333	\$ 3,000
01-175-099-60301	Office Supplies	\$ -	\$ 2	\$ 50	\$ 400	\$ -	\$ -
01-175-099-60306	Advertising	\$ 1,873	\$ 1,301	\$ 1,728	\$ 2,500	\$ 1,696	\$ 2,500
01-175-099-60312	General Insurance						\$ 8,000
01-175-099-60317	Miscellaneous	\$ 27	\$ 68	\$ 68	\$ 100	\$ -	\$ 100
01-175-099-60327	Communication		\$ -	\$ 54	\$ -	\$ 3	\$ -
01-175-099-60400	Mileage	\$ 147	\$ 1,996	\$ 643	\$ 1,500	\$ 338	\$ 1,500
01-175-099-60626	Activity Guide	\$ 3,510	\$ 2,343	\$ 5,317	\$ 5,000	\$ -	\$ 5,000
01-175-099-60627	Recreation Programs	\$ 1,158	\$ 4,448	\$ 8,951	\$ 8,000	\$ 1,597	\$ 8,000
01-175-099-60628	Community Events	\$ 13,956	\$ 13,280	\$ 47,968	\$ 10,000	\$ 384	\$ 10,000
01-175-099-60629	In Motion Health Promotion	\$ 1,000	\$ 1,779	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
01-175-099-60677	March Break Camp	\$ 480	\$ (348)	\$ -	\$ -	\$ -	\$ -
01-175-099-60678	Day Camp	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
01-175-099-60680	Folk Fest	\$ -	\$ -	\$ 20,200	\$ 20,200	\$ 10,000	\$ 20,200
01-175-099-60681	Kingsville Historical Park Museum				\$ 10,000	\$ 10,000	\$ 10,000
see appendix D	Older Adults (surplus)	\$ 4,355	\$ 6,693	\$ (363)	\$ -	\$ -	\$ -
see appendix D	Canada Day	\$ -	\$ -	\$ -	\$ 8,500	\$ (230)	\$ 8,500
see appendix D	Tall Ships	\$ -	\$ -	\$ 82,742	\$ -	\$ -	\$ -
see appendix D	Highland Games (surplus)	\$ -	\$ -	\$ -	\$ -	\$ 8,921	\$ -
TOTAL OPERATING EXPENDITURES:		\$ 126,191	\$ 162,401	\$ 306,477	\$ 265,737	\$ 149,724	\$ 409,836
NET OPERATING REVENUES (EXPENSES):		\$ (107,059)	\$ (142,198)	\$ (274,300)	\$ (239,037)	\$ (142,436)	\$ (389,136)
CONTRIBUTIONS TO (FROM) RESERVES:							
03-175-032-41700	Trans. from Res. - Working Cap.	\$ -	\$ -	\$ -		\$ -	
03-175-440-80100	Transfer to Res. - Working Cap.	\$ 3,998	\$ -	\$ -		\$ -	
NET CONT. TO (FROM) RESERVES:		\$ 3,998	\$ -	\$ -	\$ -	\$ -	\$ -
OPERATING SURPLUS/(DEFICIT):		\$ (111,057)	\$ (142,198)	\$ (274,300)	\$ (239,037)	\$ (142,436)	\$ (389,136)
CAPITAL BUDGET							
CAPITAL REVENUE:							
01-175-058-40504	Provincial Grant	\$ -	\$ -	\$ -		\$ -	
01-175-058-40515	Federal Grants	\$ -	\$ -	\$ -		\$ -	
01-175-066-40524	Fundraising	\$ 565	\$ -	\$ -		\$ -	
01-175-066-41510	Sale of Equipment	\$ -	\$ -	\$ -		\$ -	
03-175-032-41710	Transfer from Res. - Capital	\$ -	\$ -	\$ 19,470		\$ -	
03-175-032-41720	Transfer from Res. - DC	\$ -	\$ -	\$ -		\$ -	
TOTAL CAPITAL REVENUE:		\$ 565	\$ -	\$ 19,470	\$ -	\$ -	\$ -
CAPITAL EXPENDITURES:							
	From Capital Schedule	\$ 901	\$ 53,063	\$ 19,469	\$ -	\$ -	\$ -
TOTAL CAPITAL EXPENDITURES:		\$ 901	\$ 53,063	\$ 19,469	\$ -	\$ -	\$ -
CONTRIBUTIONS TO RESERVES:							
03-175-440-80300	Transfer to Res. - Capital	\$ 15,000	\$ 59,000	\$ -		\$ -	
CONTRIBUTIONS TO RESERVES		\$ 15,000	\$ 59,000	\$ -	\$ -	\$ -	\$ -
REPAYMENT OF LONG-TERM DEBT:							
	Repayment of LTD	\$ -	\$ -	\$ -		\$ -	
REPAYMENT OF LONG-TERM DEBT:		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET CAPITAL EXPENDITURES:		\$ (15,336)	\$ (112,063)	\$ 0	\$ -	\$ -	\$ -
DEPARTMENTAL SURPLUS/(DEFICIT):		\$ (126,393)	\$ (254,261)	\$ (274,299)	\$ (239,037)	\$ (142,436)	\$ (389,136)

COMMUNITIES IN BLOOM							
Account Number		2017 Actuals	2018 Actuals	2019 Actuals	2020 Budget	2020 Actuals	2021 Budget
OPERATING BUDGET							
OPERATING REVENUE:							
01-176-058-40500	Grants from Town / Councillor Con	\$ -	\$ -	\$ -		\$ -	
01-176-058-40502	Provincial Grants	\$ -	\$ -	\$ -		\$ -	
01-176-058-40511	Federal Grants	\$ -	\$ -	\$ -		\$ -	
01-176-058-40521	Donations from Public	\$ -	\$ -	\$ -		\$ -	
01-176-058-40528	Fundraising		\$ -	\$ -		\$ -	
01-176-066-41270	Misc. Revenue/Special Projects	\$ -	\$ -	\$ -		\$ -	
TOTAL OPERATING REVENUE:		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
OPERATING EXPENDITURES:							
01-176-099-60306	Advertising	\$ 1,368	\$ -	\$ -	\$ 1,500	\$ -	\$ 1,500
01-176-099-60307	Photocopier Supplies		\$ -	\$ -	\$ -	\$ -	
01-176-099-60320	Memberships	\$ 666	\$ 250	\$ 1,158	\$ 510	\$ 445	\$ 1,600
01-176-099-60365	Tree Planting	\$ -	\$ -	\$ 1,043	\$ 800	\$ -	\$ 800
01-176-099-60631	Special Events	\$ -	\$ -	\$ 140	\$ 4,700	\$ 1,055	\$ 4,700
01-176-099-60650	Signage	\$ 641	\$ -	\$ -	\$ 600	\$ -	\$ 600
01-176-099-60651	Community Profile Book	\$ 799	\$ -	\$ 8	\$ 300	\$ -	\$ 500
01-176-099-60652	Tour Costs	\$ 217	\$ 33	\$ 183	\$ -	\$ -	\$ -
01-176-099-60653	Judges Expenses	\$ 1,704	\$ -	\$ 1,620	\$ -	\$ -	\$ 1,800
01-176-099-60654	Awards Ceremony	\$ 189	\$ -	\$ 2,237	\$ -	\$ -	\$ 1,500
TOTAL OPERATING EXPENDITURES:		\$ 5,583	\$ 283	\$ 6,389	\$ 8,410	\$ 1,500	\$ 13,000
NET OPERATING REVENUES (EXPENSES):		\$ (5,583)	\$ (283)	\$ (6,389)	\$ (8,410)	\$ (1,500)	\$ (13,000)
CONTRIBUTIONS TO (FROM) RESERVES:							
03-176-032-41700	Trans. from Res. - Working Cap.	\$ -	\$ -	\$ -		\$ -	
03-176-440-80100	Transfer to Res. - Working Cap.	\$ -	\$ -	\$ -		\$ -	
NET CONT. TO (FROM) RESERVES:		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
OPERATING SURPLUS/(DEFICIT):		\$ (5,583)	\$ (283)	\$ (6,389)	\$ (8,410)	\$ (1,500)	\$ (13,000)

PLANNING							
Account Number		2017 Actuals	2018 Actuals	2019 Actuals	2020 Budget	2020 Actuals	2021 Budget
OPERATING BUDGET							
OPERATING REVENUE:							
01-180-062-40680	Planning - Zoning	\$ 28,550	\$ 43,100	\$ 30,150	\$ 25,000	\$ 26,250	\$ 25,000
01-180-062-40681	Planning - O.P.A.	\$ -	\$ 4,500	\$ 4,550	\$ 3,000	\$ -	\$ 3,000
01-180-062-40691	Planning - Surplus Dwellings	\$ -	\$ -	\$ -	\$ 9,000	\$ 6,300	\$ 6,000
01-180-062-40682	Planning - Consents	\$ 9,000	\$ 17,040	\$ 31,200	\$ 15,000	\$ 14,050	\$ 15,000
01-180-062-40683	Planning - Development Agree.	\$ 800	\$ 1,500	\$ 650	\$ 1,000	\$ 2,200	\$ 1,000
01-180-062-40684	Planning - Minor Variances	\$ 4,500	\$ 5,900	\$ 6,885	\$ 5,200	\$ 9,407	\$ 6,000
01-180-062-40685	Planning - Subdivisions	\$ 5,500	\$ 4,500	\$ 4,200	\$ 15,000	\$ 7,500	\$ 15,000
01-180-062-40686	Planning - Site Plan	\$ 17,250	\$ 13,500	\$ 32,350	\$ 24,000	\$ 26,300	\$ 20,000
01-180-066-40689	Planning - Misc. Application Fee	\$ 550	\$ 500	\$ 450	\$ 500	\$ -	\$ 500
TOTAL OPERATING REVENUE:		\$ 66,150	\$ 90,540	\$ 110,435	\$ 97,700	\$ 92,007	\$ 91,500
OPERATING EXPENDITURES:							
01-180-072-60102	Salaries - Full Time	\$ 130,656	\$ 141,750	\$ 124,734	\$ 207,956	\$ 181,432	\$ 267,425
01-180-072-60103	Salaries - Overtime						\$ 2,279
01-180-072-60104	Salaries - Part Time	\$ -	\$ -	\$ 1,209		\$ 10,833	\$ 13,627
01-180-072-60114	Committee Honourarium	\$ 12,971	\$ 10,853	\$ 12,371	\$ 13,471	\$ 8,053	\$ 13,471
01-180-072-60202	Benefits - EI	\$ 1,870	\$ 1,891	\$ 2,456	\$ 2,398	\$ 2,637	\$ 4,066
01-180-072-60204	Benefits - CPP	\$ 4,212	\$ 4,182	\$ 5,648	\$ 6,503	\$ 6,479	\$ 10,758
01-180-072-60206	Benefits - EHT	\$ 2,710	\$ 2,875	\$ 3,671	\$ 4,318	\$ 3,934	\$ 5,788
01-180-072-60208	Benefits - OMERS	\$ 14,238	\$ 15,809	\$ 22,184	\$ 23,787	\$ 20,889	\$ 29,047
01-180-072-60212	Benefits - Health Coverage	\$ 17,726	\$ 18,743	\$ 18,438	\$ 18,856	\$ 16,983	\$ 27,178
01-180-072-60214	Benefits - WSIB	\$ 3,697	\$ 3,865	\$ 4,894	\$ 6,154	\$ 5,696	\$ 8,692
01-180-072-60220	Benefits - Meals						\$ 65
01-180-072-60222	Benefits - Eyeglasses	\$ 749	\$ 942	\$ 757	\$ 800	\$ -	\$ 1,200
01-180-072-60223	Benefits - Ortho	\$ -	\$ -	\$ -	\$ 2,000	\$ -	\$ 2,000
	Total Salaries & Benefits	\$ 188,829	\$ 200,909	\$ 196,360	\$ 286,243	\$ 256,936	\$ 385,596
01-180-072-60120	Contracted Services	\$ 43,294	\$ 41,401	\$ 74,172	\$ -	\$ -	\$ -
01-180-099-60254	Training & Development	\$ 3,298	\$ 4,394	\$ 17,750	\$ 7,000	\$ 74	\$ 7,000
01-180-099-60301	Office Supplies	\$ 339	\$ 605	\$ 865	\$ 750	\$ 111	\$ 900
01-180-099-60303	Postage Supplies	\$ -	\$ -	\$ 1,643	\$ 2,500	\$ -	\$ 2,500
01-180-099-60305	Courier & Express	\$ 72	\$ 139	\$ 115	\$ 1,250	\$ 233	\$ 1,250
01-180-099-60306	Advertising	\$ 1,347	\$ 2,446	\$ 1,568	\$ 5,000	\$ 468	\$ 5,000
01-180-099-60317	Miscellaneous	\$ 57	\$ 277	\$ 467	\$ 4,000	\$ 189	\$ 2,000
01-180-099-60320	Membership & Subscription	\$ 622	\$ 1,347	\$ 1,445	\$ 1,500	\$ 1,509	\$ 1,750
01-180-099-60326	Professional Fees (Legal, Eng.OM	\$ 12,001	\$ 4,810	\$ 60,160	\$ 50,000	\$ 16,656	\$ 50,000
01-180-099-60327	Communication	\$ 568	\$ 555	\$ 605	\$ 1,000	\$ 504	\$ 1,000
01-180-099-60358	Small Capital		\$ 1,432	\$ 641	\$ 4,500	\$ -	\$ 500
01-180-099-60400	Mileage	\$ 154	\$ 105	\$ 146	\$ 650	\$ 105	\$ 650
TOTAL OPERATING EXPENDITURES:		\$ 250,582	\$ 258,419	\$ 355,937	\$ 364,393	\$ 276,783	\$ 458,146
NET OPERATING REVENUES (EXPENSES):		\$ (184,432)	\$ (167,879)	\$ (245,502)	\$ (266,693)	\$ (184,776)	\$ (366,646)
CONTRIBUTIONS TO (FROM) RESERVES:							
03-180-032-41700	Trans. from Res. - Working Cap.	\$ -	\$ -	\$ -		\$ -	\$ (25,000)
03-180-440-80100	Transfer to Res. - Working Cap.	\$ -	\$ 20,000	\$ -		\$ -	
NET CONT. TO (FROM) RESERVES:		\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ (25,000)
OPERATING SURPLUS/(DEFICIT):		\$ (184,432)	\$ (187,879)	\$ (245,502)	\$ (266,693)	\$ (184,776)	\$ (341,646)
CAPITAL BUDGET							
CAPITAL REVENUE:							
01-180-058-40504	Provincial Grant	\$ -	\$ 56,712	\$ -		\$ -	
	Federal Grants	\$ -	\$ -	\$ -		\$ -	
03-180-032-41710	Transfer from Res. - Capital	\$ -	\$ -	\$ 25,000		\$ -	
03-180-032-41720	Transfer from Res. - DC	\$ 6,359	\$ 24,874	\$ -		\$ -	
TOTAL CAPITAL REVENUE:		\$ 6,359	\$ 81,586	\$ 25,000	\$ -	\$ -	\$ -
CAPITAL EXPENDITURES:							
	From Capital Schedule	\$ 10,818	\$ 43,696	\$ 35,439	\$ 5,000	\$ 8,040	\$ 50,000
TOTAL CAPITAL EXPENDITURES:		\$ 10,818	\$ 43,696	\$ 35,439	\$ 5,000	\$ 8,040	\$ 50,000
CONTRIBUTIONS TO RESERVES:							
03-180-440-80300	Transfer to Res. - Capital	\$ -	\$ 65,654	\$ -		\$ -	
CONTRIBUTIONS TO RESERVES		\$ -	\$ 65,654	\$ -	\$ -	\$ -	\$ -
REPAYMENT OF LONG-TERM DEBT:							
	Repayment of LTD	\$ -	\$ -	\$ -		\$ -	
REPAYMENT OF LONG-TERM DEBT:		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET CAPITAL EXPENDITURES:		\$ (4,459)	\$ (27,764)	\$ (10,439)	\$ (5,000)	\$ (8,040)	\$ (50,000)
DEPARTMENTAL SURPLUS/(DEFICIT):		\$ (188,891)	\$ (215,643)	\$ (255,940)	\$ (271,693)	\$ (192,815)	\$ (391,646)

BIA							
Account Number		2017 Actuals	2018 Actuals	2019 Actuals	2020 Budget	2020 Actuals	2021 Budget
OPERATING BUDGET							
OPERATING REVENUE:							
01-181-012-40189	B.I.A.	\$ 98,889	\$ 98,889	\$ 100,000	\$ 110,000	\$ 110,000	\$ 110,000
01-181-058-40502	Provincial Grants		\$ -	\$ -		\$ -	
01-181-058-40500	Town Contribution - Flower Program	\$ 15,000	\$ 15,300	\$ 19,353	\$ 18,750	\$ 18,932	\$ 20,000
01-181-058-40500	Town Grant - Operation Face Lift	\$ 3,000	\$ 5,000	\$ -	\$ 3,500	\$ -	\$ 5,000
01-181-058-40521	Donations		\$ -	\$ -		\$ -	
01-181-066-41255	Revenue - BIA	\$ 261	\$ 500	\$ -		\$ 100	
01-181-066-41270	Misc	\$ 213	\$ 163	\$ -		\$ -	
01-181-066-41291	Spring Fashion Show		\$ -	\$ -		\$ -	
01-181-066-41292	Assoc. Memberships	\$ 4,280	\$ 4,633	\$ 3,471	\$ 3,400	\$ 3,775	\$ 3,400
01-181-066-41364	Winter Walkthrough Fashion Show		\$ -	\$ -		\$ -	
01-181-066-41366	Festivals & Events		\$ -	\$ -		\$ -	
01-181-066-41371	BIA Coupon Book		\$ -	\$ 4,279	\$ 6,000	\$ 1,733	
TOTAL OPERATING REVENUE:		\$ 121,643	\$ 124,485	\$ 127,103	\$ 141,650	\$ 134,540	\$ 138,400
OPERATING EXPENDITURES:							
01-181-072-60104	Vacation Pay		\$ 1,206	\$ 2,327	\$ 1,600	\$ 4,505	\$ 1,600
01-181-072-60202	Benefits - EI	\$ 1,005	\$ 978	\$ 943	\$ 885	\$ 649	\$ 920
01-181-072-60204	Benefits - CPP	\$ 1,637	\$ 1,577	\$ 1,952	\$ 1,916	\$ 1,369	\$ 2,076
01-181-072-60206	Benefits - EHT	\$ 844	\$ 824	\$ 815	\$ 780	\$ 572	\$ 811
01-181-072-60208	Benefits - OMERS	\$ -	\$ -	\$ -	\$ 3,600	\$ 864	\$ 3,744
01-181-072-60212	Benefits - Health Coverage	\$ -	\$ 691	\$ 1,985	\$ 3,968	\$ 990	\$ 4,067
01-181-072-60214	Benefits - WSIB	\$ 1,320	\$ 1,351	\$ 1,318	\$ 1,400	\$ 928	\$ 1,314
	Total Benefits	\$ 4,805	\$ 6,627	\$ 9,339	\$ 14,149	\$ 9,877	\$ 14,532
01-181-072-60120	Contracts	\$ 42,998	\$ 39,503	\$ 38,704	\$ 40,000	\$ 24,783	\$ 40,000
01-181-099-60301	Office Supplies	\$ 1,728	\$ 2,489	\$ 1,509	\$ 3,000	\$ 1,311	\$ 3,000
01-181-099-60306	Advertising & Marketing	\$ 4,751	\$ 3,014	\$ 11,817	\$ 10,000	\$ 7,081	\$ 7,000
01-181-099-60309	Computer & Web Site	\$ 1,155	\$ 810	\$ 127	\$ 125	\$ -	\$ 125
01-181-099-60317	Miscellaneous	\$ 555	\$ 1,711	\$ 1,894	\$ 1,500	\$ 535	\$ 1,500
01-181-099-60320	Membership & Subscriptions	\$ 265	\$ 407	\$ 409	\$ 400	\$ 502	\$ 500
01-181-099-60323	Write Offs	\$ 965	\$ 1,034	\$ 457	\$ 1,000	\$ 457	\$ 1,000
01-181-099-60327	Communication	\$ 1,607	\$ 1,648	\$ 1,804	\$ 1,700	\$ 1,785	\$ 1,700
01-181-099-60329	Rent	\$ 5,894	\$ 5,359	\$ 3,487	\$ 3,557	\$ 3,256	\$ 3,800
01-181-099-60341	Janitorial (1/4 of office space)	\$ 607	\$ 641	\$ -	\$ -	\$ -	\$ -
01-181-099-60630	Clock Prog. / Maint	\$ 1,838	\$ 183	\$ -	\$ -	\$ 20	\$ -
new	BIA Mixer	\$ -	\$ -	\$ -	\$ 1,800	\$ -	\$ 1,800
01-181-170-60812	BIA Dollar Promotion	\$ 15,000	\$ 16,210	\$ 15,046	\$ 17,000	\$ 16,245	\$ 17,000
01-181-170-60814	BIA Christmas	\$ -	\$ -	\$ -	\$ 10,000	\$ 8,259	\$ -
01-181-170-60816	Annual General Meeting	\$ -	\$ 250	\$ 386	\$ 500	\$ 531	\$ 550
01-181-099-60819	OBIAA Conference	\$ 1,333	\$ 829	\$ 839	\$ 1,500	\$ 484	\$ 1,500
01-181-099-60833	Operation Face Lift	\$ 7,446	\$ 715	\$ 4,083	\$ 7,000	\$ 1,481	\$ 10,000
01-181-170-60837	Spring Guide	\$ 1,526	\$ -	\$ -	\$ -	\$ -	\$ -
01-181-170-60838	Holiday Guide	\$ -	\$ 1,284	\$ -	\$ -	\$ -	\$ -
01-181-170-60839	Beautification / Flower Program	\$ 28,516	\$ 31,702	\$ 37,992	\$ 37,500	\$ 38,318	\$ 41,000
01-181-170-60840	Light up the Town	\$ 44	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL OPERATING EXPENDITURES:		\$ 121,034	\$ 114,416	\$ 127,894	\$ 150,731	\$ 114,925	\$ 145,007
NET OPERATING REVENUES (EXPENSES):		\$ 609	\$ 10,070	\$ (791)	\$ (9,081)	\$ 19,615	\$ (6,607)
CONTRIBUTIONS TO (FROM) RESERVES:							
	Prior year (Surplus)/Deficit						
03-181-032-41700	Trans. from Res. - Working Cap.		\$ -	\$ (791)	\$ (9,081)	\$ -	\$ (6,607)
03-181-440-80100	Transfer to Res. - Working Cap.	\$ 609	\$ 10,070	\$ -		\$ -	
NET CONT. TO (FROM) RESERVES:		\$ 609	\$ 10,070	\$ (791)	\$ (9,081)	\$ -	\$ (6,607)
OPERATING SURPLUS/(DEFICIT):		\$ -	\$ -	\$ -	\$ -	\$ 19,615	\$ -
CAPITAL BUDGET							
CAPITAL REVENUE:							
	Provincial Grant						
	Federal Grants						
01-181-066-41367	Clock Donations		\$ -	\$ -		\$ -	
01-181-066-41368	Clock Bricks	\$ 2,800	\$ 800	\$ 719		\$ 400	
03-181-032-41710	Transfer from Res. - Capital	\$ 5,239	\$ -	\$ -		\$ -	
03-181-032-41720	Transfer from Res. - DC		\$ -	\$ -		\$ -	
01-181-066-41424	Long-term Debt		\$ -	\$ -		\$ -	
TOTAL CAPITAL REVENUE:		\$ 8,039	\$ 800	\$ 719	\$ -	\$ 400	\$ -
CAPITAL EXPENDITURES:							
	From Capital Schedule	\$ 8,039	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL CAPITAL EXPENDITURES:		\$ 8,039	\$ -	\$ -	\$ -	\$ -	\$ -
CONTRIBUTIONS TO RESERVES:							
03-181-440-80300	Transfer to Res. - Capital		\$ 800	\$ 719		\$ -	
CONTRIBUTIONS TO RESERVES		\$ -	\$ 800	\$ 719	\$ -	\$ -	\$ -
REPAYMENT OF LONG-TERM DEBT:							
	Repayment of LTD	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
REPAYMENT OF LONG-TERM DEBT:		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET CAPITAL EXPENDITURES:		\$ (0)	\$ -	\$ -	\$ -	\$ 400	\$ -
DEPARTMENTAL SURPLUS/(DEFICIT):		\$ -	\$ -	\$ -	\$ -	\$ 20,015	\$ -

WATER / WASTEWATER BUDGET SUMMARY						
	2017 Actuals	2018 Actuals	2019 Actuals	2020 Budget	2020 Actuals	2021 Budget
OPERATING REVENUE:						
Water	\$ 5,883,145	\$ 6,191,540	\$ 6,456,441	\$ 6,525,000	\$ 5,882,843	\$ 7,059,000
Wastewater - KLW	\$ 1,931,380	\$ 2,012,509	\$ 2,257,501	\$ 2,141,000	\$ 1,707,199	\$ 2,279,000
Wastewater - Cottam	\$ 193,260	\$ 207,813	\$ 212,677	\$ 228,200	\$ 213,702	\$ 239,200
TOTAL:	\$ 8,007,785	\$ 8,411,863	\$ 8,926,620	\$ 8,894,200	\$ 7,803,744	\$ 9,577,200
OPERATING EXPENDITURES:						
Water	\$ 5,153,711	\$ 5,105,811	\$ 5,321,196	\$ 5,574,802	\$ 5,157,938	\$ 6,126,771
Wastewater - KLW	\$ 1,444,925	\$ 1,470,954	\$ 1,662,945	\$ 1,567,548	\$ 1,337,259	\$ 1,637,673
Wastewater - Cottam	\$ 91,738	\$ 104,018	\$ 112,918	\$ 108,100	\$ 89,714	\$ 118,100
TOTAL:	\$ 6,690,374	\$ 6,680,784	\$ 7,097,059	\$ 7,250,450	\$ 6,584,911	\$ 7,882,545
TRANSFERS TO (FROM) RESERVES:						
Water	\$ 654,434	\$ 910,115	\$ 973,539	\$ 816,648	\$ -	\$ 802,229
Wastewater - KLW	\$ 440,578	\$ 501,555	\$ 542,556	\$ 558,452	\$ -	\$ 626,327
Wastewater - Cottam	\$ 49,551	\$ 105,709	\$ 18,318	\$ 72,100	\$ -	\$ 121,100
TOTAL:	\$ 1,144,563	\$ 1,517,379	\$ 1,534,413	\$ 1,447,200	\$ -	\$ 1,549,656
OPERATING SURPLUS/(DEFICIT):	\$ 172,848	\$ 213,700	\$ 295,148	\$ 196,550	\$ 1,218,833	\$ 144,999
CAPITAL REVENUE:						
Water	\$ 698,441	\$ 91,281	\$ 222,115	\$ 10,360,000	\$ -	\$ 12,405,000
Wastewater - KLW	\$ 95,217	\$ 862,840	\$ 1,006,373	\$ 3,481,800	\$ 308,114	\$ 4,725,500
Wastewater - Cottam	\$ -	\$ 15,534	\$ 96,067	\$ 1,400,000	\$ 53,052	\$ 2,785,000
TOTAL:	\$ 793,659	\$ 969,655	\$ 1,324,556	\$ 15,241,800	\$ 361,166	\$ 19,915,500
CAPITAL EXPENDITURES:						
Water	\$ 698,441	\$ 166,895	\$ 278,822	\$ 10,363,550	\$ 220,414	\$ 12,405,000
Wastewater - KLW	\$ 101,095	\$ 862,841	\$ 1,018,374	\$ 3,481,800	\$ 2,219,644	\$ 4,725,500
Wastewater - Cottam	\$ 51,971	\$ 13,620	\$ 177,509	\$ 1,448,000	\$ 220,995	\$ 2,785,000
TOTAL:	\$ 851,507	\$ 1,043,355	\$ 1,474,704	\$ 15,293,350	\$ 2,661,052	\$ 19,915,500
TRANSFERS TO RESERVES:						
Water	\$ 75,000	\$ 100,000	\$ 105,000	\$ 130,000	\$ -	\$ 130,000
Wastewater - KLW	\$ 40,000	\$ 40,000	\$ 40,000	\$ 15,000	\$ -	\$ 15,000
Wastewater - Cottam	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL:	\$ 115,000	\$ 140,000	\$ 145,000	\$ 145,000	\$ -	\$ 145,000
REPAYMENT OF LONG-TERM DEBT:						
Water	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater - KLW	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Wastewater - Cottam	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CAPITAL SURPLUS/(DEFICIT):	\$ (172,848)	\$ (213,700)	\$ (295,148)	\$ (196,550)	\$ (2,299,886)	\$ (145,000)
NET SURPLUS/(DEFICIT):	\$ -	\$ -	\$ -	\$ -	\$ (1,081,053)	\$ (1)

2021 CAPITAL SCHEDULE - WATER / WASTEWATER RATE FUNDED

Project #	Description	Note	Account Number	Budget Amount	Funding Source						
					Grants		Other Revenue	Transfer from Reserves	Development Charges	LTD	Current Year Rates
					Provincial	Federal					
WATER											
WAT-2020-1	SW Region Watermain Engineering - Phases 1, 2, and 3	High - To facilitate future residential growth		\$ 100,000				\$ 25,000	\$ 75,000		\$ -
WAT-2020-2	SW Region Watermain Construction - Phases 1, 2, and 3	High - To facilitate future residential growth		\$ 9,000,000				\$ 2,250,000	\$ 6,750,000		\$ -
WAT-2021-1	Jasperson Drive - Water component only - New watermain construction west of arena / reconstruction from Peachwood to Main			\$ 550,000				\$ 550,000			\$ -
WAT-2021-2	Road 2 East Reconstruction - Union to Graham - Water Component Only (Phases 4, 5, & 6)	High - To facilitate future residential growth		\$ 2,300,000				\$ 575,000	\$ 1,725,000		\$ -
WAT-2021-3	Stonehedge / Allen / Long / Coghill - Water Main reconstruction - Engineering Only	High - History of watermain breaks		\$ 60,000				\$ 60,000			\$ -
WAT-2021-4	Lorna Street and Edith Street (Private Roads) - Water Main reconstruction - Engineering Only	Medium - this becomes a high priority if lake levels drop		\$ 20,000				\$ 20,000			\$ -
WAT-2021-5	Water Meter Upgrade Program	Medium - Reserve Build		\$ 175,000				\$ 175,000			\$ -
WAT-2021-6	Clark Street reconstruction from County Road 34 East to William Street - new watermain	High - History of watermain breaks		\$ 200,000				\$ 200,000			\$ -
WAT-2021-7				\$ -							\$ -
			SUBTOTAL	\$ 12,405,000	\$ -	\$ -	\$ -	\$ 3,855,000	\$ 8,550,000	\$ -	\$ -
KINGSVILLE / RUTHVEN / LAKESHORE WEST WASTEWATER TREATMENT SYSTEM											
WASTE-K-2020-1	Sanitary Extension - Kratz Road Engineering and Construction	Petition Project		\$ 3,800,000			\$ 3,800,000				\$ -
WASTE-K-2020-2	Sanitary Waste Water Master Plan (In Progress)			\$ 30,000					\$ 30,000		\$ -
WASTE-K-2021-1	OCWA Capital Items Lakeshore Treatment Facility - See Appendix E			\$ 735,500				\$ 735,500			\$ -
WASTE-K-2021-2	OCWA - King Lagoons Major Capital Maint. - See Appendix E			\$ 45,000				\$ 45,000			\$ -
WASTE-K-2021-3	Jasperson Drive - Sanitary component only - New sanitary sewer construction west of arena			\$ 115,000				\$ 115,000			\$ -
WASTE-K-2021-4				\$ -							\$ -
WASTE-K-2021-5				\$ -							\$ -
			SUBTOTAL	\$ 4,725,500	\$ -	\$ -	\$ 3,800,000	\$ 895,500	\$ 30,000	\$ -	\$ -
COTTAM WASTEWATER TREATMENT SYSTEM											
WASTE-C-2020-1	Cottam Sanitary Sewage Capacity Upgrade - Engineering Only			\$ 65,000					\$ 65,000		\$ -
WASTE-C-2020-2	Cottam Sanitary Sewage Capacity Upgrade - Construction			\$ 2,650,000					\$ 2,650,000		\$ -
WASTE-C-2021-1	OCWA Capital Items Cottam Lagoons - See Appendix E			\$ 70,000				\$ 70,000			\$ -
WASTE-C-2021-2				\$ -							\$ -
WASTE-C-2021-3				\$ -							\$ -
			SUBTOTAL	\$ 2,785,000	\$ -	\$ -	\$ -	\$ 70,000	\$ 2,715,000	\$ -	\$ -
	TOTALS:			\$ 19,915,500	\$ -	\$ -	\$ 3,800,000	\$ 4,820,500	\$ 11,295,000	\$ -	\$ -

WATER							
Account Number		2017 Actuals	2018 Actuals	2019 Actuals	2020 Budget	2020 Actuals	2021 Budget
OPERATING BUDGET							
OPERATING REVENUE:							
02-201-058-40511	Federal Grants		\$ -	\$ -		\$ -	
02-201-066-40810	G.S. Water	\$ 4,336,587	\$ 4,540,775	\$ 4,703,918	\$ 4,786,000	\$ 4,351,810	\$ 5,221,000
02-201-066-40812	G.N Water	\$ 585,497	\$ 604,720	\$ 608,241	\$ 642,000	\$ 651,799	\$ 680,000
02-201-066-40814	Kingsville Water	\$ 865,478	\$ 903,224	\$ 936,455	\$ 986,000	\$ 769,398	\$ 1,052,000
02-201-066-40901	Service Connection Installation	\$ 25,001	\$ 77,520	\$ 39,585	\$ 50,000	\$ 43,690	\$ 40,000
02-201-066-40902	Meter Installation/ Maintenance	\$ 2,340	\$ 2,535	\$ 7,355	\$ 3,000	\$ 1,270	\$ 3,000
02-201-066-40903	Extra Charges	\$ 3,340	\$ 3,235	\$ 4,791	\$ 3,000	\$ 2,895	\$ 3,000
02-201-066-40904	Recovered Wages	\$ 6,947	\$ 600	\$ 600	\$ 1,000	\$ 2,752	\$ 1,000
02-201-066-40905	Account Set-up Fees	\$ 14,975	\$ 15,575	\$ 16,600	\$ 13,000	\$ 9,350	\$ 13,000
02-201-066-40906	Watermain Dev. Review	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
02-201-066-41268	Water Meter Sales	\$ 28,889	\$ 27,547	\$ 38,077	\$ 26,000	\$ 35,843	\$ 31,000
02-201-066-41270	Miscellaneous Revenue	\$ 625	\$ 1,740	\$ 493	\$ 1,000	\$ 6,631	\$ 1,000
02-201-066-41310	Penalties & Interest	\$ 13,466	\$ 14,069	\$ 13,933	\$ 14,000	\$ 7,405	\$ 14,000
02-201-066-41410	Investment Income	\$ -	\$ -	\$ 86,394	\$ -	\$ -	\$ -
TOTAL OPERATING REVENUE:		\$ 5,883,145	\$ 6,191,540	\$ 6,456,441	\$ 6,525,000	\$ 5,882,843	\$ 7,059,000
OPERATING EXPENDITURES:							
02-201-072-60102	Salaries - Full Time	\$ 501,544	\$ 505,991	\$ 551,753	\$ 582,935	\$ 512,937	\$ 682,812
02-201-072-60103	Salaries - Overtime	\$ 14,770	\$ 13,160	\$ 14,168	\$ 17,557	\$ 12,909	\$ 19,926
02-201-072-60105	Salaries - Student	\$ 14,314	\$ 4,500	\$ 11,420	\$ 11,139	\$ 9,377	\$ 11,365
02-201-072-60114	Committee Honorarium	\$ 11,735	\$ 12,095	\$ 14,643	\$ 14,943	\$ 11,008	\$ 14,943
02-201-072-60115	Vehicle Expense	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
02-201-072-60202	Benefits - EI	\$ 8,862	\$ 8,969	\$ 9,376	\$ 9,506	\$ 9,189	\$ 11,378
02-201-072-60204	Benefits - CPP	\$ 19,537	\$ 19,419	\$ 21,627	\$ 23,515	\$ 22,015	\$ 29,438
02-201-072-60206	Benefits - EHT	\$ 10,200	\$ 10,309	\$ 11,531	\$ 12,218	\$ 10,600	\$ 14,216
02-201-072-60208	Benefits - OMERS	\$ 47,960	\$ 49,697	\$ 55,463	\$ 59,972	\$ 53,919	\$ 69,161
02-201-072-60212	Benefits - Health Coverage	\$ 63,211	\$ 63,817	\$ 67,593	\$ 69,781	\$ 61,507	\$ 84,483
02-201-072-60214	Benefits - WSIB	\$ 9,948	\$ 9,124	\$ 9,834	\$ 19,047	\$ 16,495	\$ 22,444
02-201-072-60216	Benefits - Uniforms	\$ 4,409	\$ 4,234	\$ 4,364	\$ 5,500	\$ 4,213	\$ 4,300
02-201-072-60220	Benefits - Meal Allowance	\$ 637	\$ 1,105	\$ 932	\$ 754	\$ 459	\$ 754
02-201-072-60222	Benefits - Eyeglasses	\$ 1,451	\$ 3,833	\$ 1,089	\$ 3,200	\$ 2,383	\$ 3,200
02-201-072-60223	Benefits - Ortho	\$ 1,152	\$ 4,637	\$ 5,458	\$ 4,000	\$ 2,304	\$ 4,000
	Total Salaries & Benefits	\$ 709,729	\$ 710,889	\$ 779,251	\$ 834,067	\$ 729,316	\$ 972,421
02-201-098-60254	Training & Development	\$ 10,461	\$ 11,042	\$ 13,043	\$ 15,000	\$ 10,373	\$ 15,000
02-201-099-60301	Office Supplies	\$ 2,079	\$ 1,310	\$ 2,389	\$ 2,500	\$ 1,943	\$ 2,500
02-201-099-60302	Computer Supplies	\$ 188	\$ 574	\$ 1,128	\$ 1,000	\$ 1,708	\$ 1,000
02-201-099-60303	Postage Supplies	\$ 29,793	\$ 30,857	\$ 30,904	\$ 31,000	\$ 30,096	\$ 34,000
02-201-099-60305	Courier & Express	\$ 66	\$ -	\$ -	\$ 500	\$ 321	\$ 500
02-201-099-60306	Advertising	\$ -	\$ -	\$ 687	\$ 1,250	\$ 119	\$ 1,250
02-201-099-60309	Computer Maintenance	\$ -	\$ -	\$ 254	\$ -	\$ -	\$ -
02-201-099-60310	Computer Consultants	\$ -	\$ 814	\$ -	\$ 1,000	\$ -	\$ 1,000
02-201-099-60312	General Insurance	\$ 23,268	\$ 23,268	\$ 23,966	\$ 24,685	\$ 24,685	\$ 59,300
02-201-099-60314	Utilities	\$ 71	\$ 75	\$ 139	\$ 100	\$ 3	\$ 100
02-201-099-60315	Facility Maintenance	\$ 883	\$ 2,326	\$ 5,029	\$ 3,500	\$ 8,882	\$ 3,500
02-201-099-60316	Equipment Repair	\$ 16,479	\$ 19,054	\$ 15,397	\$ 17,000	\$ 6,711	\$ 17,000
02-201-099-60317	Miscellaneous	\$ 220	\$ 445	\$ 37	\$ 500	\$ 130	\$ 500
02-201-099-60318	Equipment Rental	\$ -	\$ -	\$ 117	\$ 500	\$ -	\$ 500
02-201-099-60319	Professional Svc (Legal Audits)	\$ 1,425	\$ -	\$ 4,929	\$ 3,500	\$ 3,867	\$ 3,500
02-201-099-60320	Membership & Subscription	\$ 1,845	\$ 2,117	\$ 778	\$ 2,500	\$ 1,786	\$ 2,500
02-201-099-60323	Write offs	\$ 1,277	\$ 1,229	\$ -	\$ 2,000	\$ (942)	\$ 2,000
02-201-099-60326	Professional Fees (Engineering)	\$ 4,605	\$ 3,272	\$ 1,970	\$ 5,000	\$ -	\$ 5,000
02-201-099-60327	Communication	\$ 2,329	\$ 3,983	\$ 3,975	\$ 5,000	\$ 3,547	\$ 5,000
02-201-099-60335	Shop Supplies	\$ 1,246	\$ 2,288	\$ 2,572	\$ 2,000	\$ 1,690	\$ 2,000
02-201-099-60340	Fuel & Oil	\$ 17,415	\$ 18,141	\$ 24,259	\$ 20,000	\$ 11,590	\$ 20,000
02-201-099-60345	Licences & Permits	\$ 5,665	\$ 4,676	\$ 3,519	\$ 5,200	\$ 5,448	\$ 5,200
02-201-099-60347	Safety Supplies	\$ 3,216	\$ 620	\$ 3,177	\$ 3,000	\$ 2,622	\$ 3,000
02-201-099-60357	Small Tools	\$ 2,749	\$ 3,727	\$ 6,172	\$ 3,000	\$ 3,155	\$ 3,000
02-201-099-60400	Mileage	\$ 466	\$ -	\$ -	\$ 500	\$ -	\$ 500
02-201-180-60403	Curb Stop Repairs	\$ 7,526	\$ 17,275	\$ 16,259	\$ 11,000	\$ 16,426	\$ 11,000
02-201-180-60405	Back Flow Program	\$ 29,963	\$ 29,027	\$ 25,842	\$ 25,000	\$ 21,561	\$ 25,000
02-201-099-60418	Road Repair / Restoration	\$ 22,023	\$ 23,856	\$ 31,471	\$ 24,000	\$ 18,888	\$ 24,000
02-201-182-60448	Meter Reading Expense	\$ 2,921	\$ 6,291	\$ 3,804	\$ 3,500	\$ 6,867	\$ 3,500
02-201-180-63005	Water Purchases - Kingsville	\$ 386,559	\$ 392,760	\$ 407,648	\$ 420,000	\$ 331,900	\$ 442,000
02-201-180-63006	Water Purchases - Gosfield S.	\$ 3,160,426	\$ 2,991,677	\$ 3,023,664	\$ 3,244,000	\$ 3,072,672	\$ 3,460,000
02-201-180-63007	Water Purchases - Gosfield N.	\$ 375,410	\$ 379,447	\$ 408,998	\$ 402,000	\$ 369,476	\$ 442,000
02-201-099-63015	Water Meters	\$ 57,371	\$ 55,627	\$ 83,202	\$ 60,000	\$ 55,770	\$ 60,000
02-201-099-63017	Water Meter Maintenance	\$ 14,669	\$ 17,079	\$ 25,591	\$ 15,000	\$ 4,846	\$ 15,000
02-201-099-63020	Water Locates	\$ 10,215	\$ 7,198	\$ 9,391	\$ 12,500	\$ 9,332	\$ 17,500
02-201-099-63025	Water Service Connections	\$ 29,099	\$ 63,202	\$ 41,560	\$ 60,000	\$ 53,299	\$ 60,000
02-201-099-63030	Watermain Line Breaks	\$ 5,907	\$ 56,993	\$ 54,883	\$ 45,000	\$ 54,410	\$ 50,000
02-201-099-63040	Water Line Maintenance	\$ 14,819	\$ 13,871	\$ 25,700	\$ 15,000	\$ 27,809	\$ 20,000
02-201-099-63045	Hydrant Maintenance	\$ 7,881	\$ 14,076	\$ 22,241	\$ 20,000	\$ 52,571	\$ 25,000
02-201-099-63049	Source Water Protection	\$ -	\$ -	\$ -	\$ 11,600	\$ 10,730	\$ 11,600
02-201-099-63052	Property Taxes	\$ 1,444	\$ 1,847	\$ 2,251	\$ 1,900	\$ 2,654	\$ 1,900
02-201-180-63055	Program Support Costs	\$ 192,000	\$ 194,880	\$ 215,000	\$ 220,000	\$ 201,674	\$ 298,000
TOTAL OPERATING EXPENDITURES:		\$ 5,153,711	\$ 5,105,811	\$ 5,321,196	\$ 5,574,802	\$ 5,157,938	\$ 6,126,771
NET OPERATING REVENUES (EXPENSES):		\$ 729,434	\$ 1,085,729	\$ 1,135,246	\$ 950,198	\$ 724,906	\$ 932,229
CONTRIBUTIONS TO (FROM) RESERVES:							
03-201-032-41700	Transfer from Res. - Working Capital		\$ -	\$ -		\$ -	
03-201-440-80100	Transfer to Res. - Working Capital	\$ 82,434	\$ 303,115	\$ 308,833	\$ 90,648	\$ -	\$ 35,229
03-201-440-80100	Transfer to Res. - Capital	\$ 572,000	\$ 607,000	\$ 664,706	\$ 726,000	\$ -	\$ 767,000
NET CONTRIBUTIONS TO (FROM) RESERVES:		\$ 654,434	\$ 910,115	\$ 973,539	\$ 816,648	\$ -	\$ 802,229
OPERATING SURPLUS/(DEFICIT):		\$ 75,000	\$ 175,614	\$ 161,707	\$ 133,550	\$ 724,906	\$ 130,000

WATER							
Account Number		2017 Actuals	2018 Actuals	2019 Actuals	2020 Budget	2020 Actuals	2021 Budget
CAPITAL BUDGET							
CAPITAL REVENUE:							
02-201-058-40504	Grants - Provincial		\$ -	\$ -		\$ -	
02-201-058-40515	Grants - Federal		\$ -	\$ -		\$ -	
02-201-058-40526	Charges to Benefiting Parties		\$ -	\$ -		\$ -	
02-201-066-41424	Long-term Debt		\$ -	\$ -	\$ 6,750,000	\$ -	
02-201-066-41510	Sale of Equipment		\$ 1,922	\$ 14,205		\$ -	
03-201-032-41710	Transfer from Res. - Working Cap		\$ 12,509	\$ 10,000	\$ 250,000	\$ -	
03-201-032-41710	Transfer from Res. - Capital	\$ 638,369	\$ 10,170	\$ 98,578	\$ 3,155,000	\$ -	\$ 3,855,000
03-201-032-41710	Transfer from Res. - Equipment	\$ 60,072	\$ 66,680	\$ 69,320	\$ 115,000	\$ -	
03-201-032-41720	Transfer from Res. - DC		\$ -	\$ 30,012	\$ 90,000	\$ -	\$ 8,550,000
TOTAL CAPITAL REVENUE:		\$ 698,441	\$ 91,281	\$ 222,115	\$ 10,360,000	\$ -	\$ 12,405,000
CAPITAL EXPENDITURES:							
	From Capital Schedule	\$ 698,441	\$ 166,895	\$ 278,822	\$ 10,363,550	\$ 220,414	\$ 12,405,000
TOTAL CAPITAL EXPENDITURES:		\$ 698,441	\$ 166,895	\$ 278,822	\$ 10,363,550	\$ 220,414	\$ 12,405,000
CONTRIBUTIONS TO RESERVES:							
03-201-440-80300	Transfer to Res.		\$ 25,000	\$ 25,000	\$ 50,000	\$ -	\$ 50,000
03-201-440-80300	Transfer to Res. - Fleet	\$ 75,000	\$ 75,000	\$ 80,000	\$ 80,000	\$ -	\$ 80,000
CONTRIBUTIONS TO RESERVES		\$ 75,000	\$ 100,000	\$ 105,000	\$ 130,000	\$ -	\$ 130,000
REPAYMENT OF LONG-TERM DEBT:							
	Repayment of LTD	\$ -	\$ -	\$ -		\$ -	
REPAYMENT OF LONG-TERM DEBT:		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET CAPITAL EXPENDITURES:		\$ (75,000)	\$ (175,614)	\$ (161,706)	\$ (133,550)	\$ (220,414)	\$ (130,000)
DEPARTMENTAL SURPLUS/(DEFICIT):		\$ -	\$ (0)	\$ 0	\$ 0	\$ 504,492	\$ (0)

KINGSVILLE/LAKESHORE WEST WASTEWATER							
Account Number		2017 Actuals	2018 Actuals	2019 Actuals	2020 Budget	2020 Actuals	2021 Budget
OPERATING BUDGET							
OPERATING REVENUE:							
02-242-066-40852	G.S. Sewage - Lakeshore West	\$ 500,281	\$ 537,291	\$ 561,023	\$ 733,000	\$ 432,229	\$ 732,000
02-242-066-40853	G.S. Sewage - Ruthven	\$ 254,196	\$ 299,384	\$ 389,013	\$ 160,000	\$ 325,317	\$ 244,000
02-242-066-40856	Kingsville Sewage	\$ 1,106,013	\$ 1,161,725	\$ 1,260,397	\$ 1,239,000	\$ 945,226	\$ 1,294,000
02-242-066-41270	Misc. Revenue	\$ 62,810	\$ 5,252	\$ 1,660	\$ -	\$ -	
02-242-066-41310	Penalties & Interest	\$ 8,081	\$ 8,855	\$ 8,967	\$ 9,000	\$ 4,427	\$ 9,000
02-242-066-41410	Investment Income	\$ -	\$ -	\$ 36,441	\$ -	\$ -	
TOTAL OPERATING REVENUE:		\$ 1,931,380	\$ 2,012,509	\$ 2,257,501	\$ 2,141,000	\$ 1,707,199	\$ 2,279,000
OPERATING EXPENDITURES:							
02-242-072-60102	Salaries - Full Time	\$ 50,861	\$ 52,616	\$ 54,171	\$ 69,930	\$ 49,745	\$ 85,539
02-242-072-60103	Salaries - Overtime	\$ 33	\$ 578	\$ 401	\$ -	\$ 48	\$ -
02-242-072-60115	Vehicle Expense	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
02-242-072-60202	Benefits - EI	\$ 769	\$ 772	\$ 701	\$ 885	\$ 720	\$ 1,161
02-242-072-60204	Benefits - CPP	\$ 1,671	\$ 1,629	\$ 1,593	\$ 2,140	\$ 1,732	\$ 2,952
02-242-072-60206	Benefits - EHT	\$ 995	\$ 1,050	\$ 1,095	\$ 1,364	\$ 1,089	\$ 1,668
02-242-072-60208	Benefits - OMERS	\$ 5,437	\$ 5,764	\$ 6,264	\$ 7,782	\$ 6,320	\$ 9,273
02-242-072-60212	Benefits - Health Coverage	\$ 3,914	\$ 3,945	\$ 4,882	\$ 4,992	\$ 4,516	\$ 3,658
02-242-072-60214	Benefits - WSIB	\$ 1,368	\$ 1,337	\$ 1,506	\$ 1,987	\$ 1,653	\$ 2,543
	Total Salaries & Benefits	\$ 65,048	\$ 67,690	\$ 70,613	\$ 89,080	\$ 65,823	\$ 106,793
02-242-098-60254	Training & Development	\$ 195	\$ 2,267	\$ 280	\$ 2,000	\$ -	\$ 2,000
02-242-099-60305	Courier Expense	\$ -	\$ -	\$ -	\$ 100	\$ -	\$ 100
02-242-099-60306	Advertising	\$ -	\$ -	\$ 293	\$ 250	\$ -	\$ 250
02-242-099-60314	Utilities	\$ 264,770	\$ 224,797	\$ 284,918	\$ 285,000	\$ 212,575	\$ 285,000
02-242-099-60315	Facility Maintenance	\$ 34	\$ 4,944	\$ 9,396	\$ 3,000	\$ 2,702	\$ 3,000
02-242-099-60316	Equipment Repair & Mtce	\$ 9,137	\$ 32,172	\$ 38,909	\$ 25,000	\$ 4,095	\$ 25,000
02-242-099-60317	Miscellaneous	\$ -	\$ 17	\$ -	\$ 1,000	\$ -	\$ 1,000
02-242-099-60319	Professional Svcs (Legal Audits)		\$ -	\$ -		\$ -	
02-242-099-60320	Membership & Subscription	\$ -	\$ -	\$ -	\$ 250	\$ -	\$ 250
02-242-099-60323	Write Offs	\$ -	\$ -	\$ -	\$ 1,500	\$ -	\$ 1,500
02-242-099-60326	Professional Fees	\$ 2,239	\$ -	\$ 1,410	\$ 1,500	\$ -	\$ 1,500
02-242-099-60327	Communication	\$ -	\$ 39	\$ -		\$ -	
02-242-099-60330	Sewer Report	\$ -	\$ -	\$ -	\$ 1,000	\$ -	\$ 1,000
02-242-099-60345	Licences Permits & Certification	\$ -	\$ 836	\$ -	\$ 500	\$ -	\$ 500
02-242-099-60347	Safety Supplies	\$ -	\$ -	\$ -	\$ 500	\$ -	\$ 500
02-242-320-60370	Waste Disposal		\$ -	\$ -		\$ -	
02-242-099-63020	Sewer Locates		\$ -	\$ -		\$ -	
02-242-099-63052	Property Taxes	\$ 36,262	\$ 38,437	\$ 44,693	\$ 40,500	\$ 44,398	\$ 40,500
02-242-320-64360	OCWA Billing	\$ 1,021,596	\$ 1,034,825	\$ 1,087,673	\$ 1,018,368	\$ 929,387	\$ 1,034,280
02-242-320-64361	OCWA Billing Lagoons(Batch Tre	\$ -	\$ 7,637	\$ 7,397	\$ -	\$ 27,995	\$ 30,000
02-242-320-64365	Sewer Flush & Mtce (Sanitary)	\$ 44,562	\$ 35,090	\$ 36,611	\$ 35,000	\$ 8,615	\$ 35,000
02-242-099-64367	Lakeshore West Repairs		\$ 18,816	\$ 60,658	\$ 55,000	\$ 41,670	\$ 60,000
02-242-099-64368	Sewer Service Connections	\$ 1,082	\$ 3,389	\$ 19,637	\$ 8,000	\$ -	\$ 8,000
02-242-099-64370	Sanitary Backwater Valve Program	\$ -	\$ -	\$ 458	\$ -	\$ -	\$ 1,500
02-242-328-64371	Storm Backwater Valve Program		\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL OPERATING EXPENDITURES:		\$ 1,444,925	\$ 1,470,954	\$ 1,662,945	\$ 1,567,548	\$ 1,337,259	\$ 1,637,673
NET OPERATING REVENUES (EXPENSES):		\$ 486,456	\$ 541,555	\$ 594,556	\$ 573,452	\$ 369,939	\$ 641,327
CONTRIBUTIONS TO (FROM) RESERVES:							
02-242-032-41799	Year End Surplus		\$ -	\$ -		\$ -	
02-242-440-80500	Year End Deficit		\$ -	\$ -		\$ -	
03-242-032-41700	Transfer from Res. - Working Capital		\$ -	\$ (6,505)		\$ -	
03-242-440-80100	Transfer to Res. - Working Capital	\$ 148,578	\$ 183,555	\$ -	\$ 25,452	\$ -	\$ 58,827
03-242-440-80200	Transfer to Sewer Equipment Reserve		\$ -	\$ -		\$ -	
03-242-440-80100	Transfer to Sewer Capital Reserve	\$ 292,000	\$ 318,000	\$ 549,061	\$ 533,000	\$ -	\$ 567,500
03-242-440-80100	Transfer to Sewer Recon Reserve		\$ -	\$ -		\$ -	
03-242-440-80100	Transfer to Plant Capital Reserve		\$ -	\$ -		\$ -	
NET CONTRIBUTIONS TO (FROM) RESERVES:		\$ 440,578	\$ 501,555	\$ 542,556	\$ 558,452	\$ -	\$ 626,327
OPERATING SURPLUS/(DEFICIT):		\$ 45,878	\$ 40,000	\$ 52,000	\$ 15,000	\$ 369,939	\$ 15,000
CAPITAL BUDGET							
CAPITAL REVENUE:							
02-242-052-40230	Local Improvement Sewers	\$ -	\$ -	\$ -	\$ 150,000	\$ -	\$ 3,800,000
02-242-058-40504	Grants - Provincial - CWWF	\$ -	\$ 185,506	\$ 149,406		\$ 101,703	
02-242-058-40515	Grants - Federal - CWWF		\$ 371,012	\$ 298,812		\$ 203,405	
02-242-066-41424	Long-term Debt	\$ -	\$ -	\$ -		\$ -	
02-242-066-41510	Sale of Equipment		\$ -	\$ -		\$ 3,006	
03-242-032-41710	Transfer from Reserves - Plant		\$ -	\$ -		\$ -	
03-242-032-41710	Transfer from Reserves - Capital	\$ 95,217	\$ 237,008	\$ 337,734	\$ 1,166,800	\$ -	\$ 895,500
03-242-032-41710	Transfer from Reserves - Equip.		\$ -	\$ 125,674		\$ -	
03-242-032-41720	Transfer from Res. - DC		\$ 69,313	\$ 94,748	\$ 2,165,000	\$ -	\$ 30,000
TOTAL CAPITAL REVENUE:		\$ 95,217	\$ 862,840	\$ 1,006,373	\$ 3,481,800	\$ 308,114	\$ 4,725,500
CAPITAL EXPENDITURES:							
	From Capital Schedule	\$ 101,095	\$ 862,841	\$ 1,018,374	\$ 3,481,800	\$ 2,219,644	\$ 4,725,500
TOTAL CAPITAL EXPENDITURES:		\$ 101,095	\$ 862,841	\$ 1,018,374	\$ 3,481,800	\$ 2,219,644	\$ 4,725,500
CONTRIBUTIONS TO RESERVES:							
03-242-440-80300	Transfer to Res. - Capital	\$ -	\$ -	\$ -		\$ -	
03-242-440-80300	Transfer to Res. - Equipment	\$ 40,000	\$ 40,000	\$ 40,000	\$ 15,000	\$ -	\$ 15,000
CONTRIBUTIONS TO RESERVES		\$ 40,000	\$ 40,000	\$ 40,000	\$ 15,000	\$ -	\$ 15,000
REPAYMENT OF LONG-TERM DEBT:							
	Repayment of LTD	\$ -	\$ -	\$ -		\$ -	
REPAYMENT OF LONG-TERM DEBT:		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET CAPITAL EXPENDITURES:		\$ (45,878)	\$ (40,000)	\$ (52,000)	\$ (15,000)	\$ (1,911,530)	\$ (15,000)
DEPARTMENTAL SURPLUS/(DEFICIT):		\$ -	\$ -	\$ -	\$ -	\$ (1,541,590)	\$ -

COTTAM WASTEWATER							
Account Number		2017 Actuals	2018 Actuals	2019 Actuals	2020 Budget	2020 Actuals	2021 Budget
OPERATING BUDGET							
OPERATING REVENUE:							
02-243-066-40854	Cottam Sewage	\$ 192,043	\$ 206,475	\$ 211,450	\$ 227,000	\$ 213,257	\$ 238,000
02-243-066-41310	Penalties & Interest	\$ 1,217	\$ 1,338	\$ 1,227	\$ 1,200	\$ 446	\$ 1,200
TOTAL OPERATING REVENUE:		\$ 193,260	\$ 207,813	\$ 212,677	\$ 228,200	\$ 213,702	\$ 239,200
OPERATING EXPENDITURES:							
02-243-099-60314	Utilities	\$ 9,193	\$ 8,220	\$ 9,197	\$ 10,000	\$ 7,218	\$ 10,000
02-243-099-60323	Write Offs		\$ -	\$ -	\$ -	\$ -	\$ -
02-243-099-60327	Communication Expense	\$ 578	\$ 578	\$ 578	\$ 600	\$ 530	\$ 600
02-243-099-63052	Property Taxes	\$ 7,393	\$ 8,717	\$ 11,893	\$ 12,000	\$ 13,480	\$ 12,000
02-243-099-64368	Sewer Service Connection		\$ -	\$ -	\$ 2,000	\$ -	\$ 2,000
02-243-099-64370	Sanitary Backwater Valve Program		\$ -	\$ -	\$ 1,500	\$ -	\$ 1,500
02-243-320-64360	OCWA Billing	\$ 67,382	\$ 79,970	\$ 73,228	\$ 75,000	\$ 67,930	\$ 75,000
02-243-320-64361	OCWA Billing (Lagoon Batch Treatment 2-43)		\$ -	\$ -		\$ -	\$ 10,000
02-243-320-64365	Sewer Flush & Mtce (Sanitary)	\$ 7,193	\$ 6,533	\$ 8,972	\$ 7,000	\$ 557	\$ 7,000
02-243-320-64366	Cottam System Repairs		\$ -	\$ 9,050	\$ -	\$ -	\$ -
TOTAL OPERATING EXPENDITURES:		\$ 91,738	\$ 104,018	\$ 112,918	\$ 108,100	\$ 89,714	\$ 118,100
NET OPERATING REVENUES (EXPENSES):		\$ 101,522	\$ 103,795	\$ 99,759	\$ 120,100	\$ 123,988	\$ 121,100
CONTRIBUTIONS TO (FROM) RESERVES:							
03-243-440-80500	Year End Deficit	\$ 148,804	\$ -	\$ -		\$ -	
03-243-032-41700	Transfer from Res. - Working Capital	\$ (130,933)	\$ -	\$ (34,314)	\$ 15,350	\$ -	\$ 61,600
03-243-440-80100	Transfer to Res. - Working Capital		\$ 73,534	\$ -	\$ -	\$ -	
03-243-440-80100	Transfer to Res - Capital	\$ 31,680	\$ 32,175	\$ 52,632	\$ 56,750	\$ -	\$ 59,500
NET CONTRIBUTIONS TO (FROM) RESERVES:		\$ 49,551	\$ 105,709	\$ 18,318	\$ 72,100	\$ -	\$ 121,100
OPERATING SURPLUS/(DEFICIT):		\$ 51,971	\$ (1,914)	\$ 81,441	\$ 48,000	\$ 123,988	\$ -
CAPITAL BUDGET							
CAPITAL REVENUE:							
02-243-058-40504	Grants - Provincial - CWWF	\$ -	\$ 5,178	\$ 19,822		\$ 17,684	
02-243-058-40515	Grants - Federal - CWWF	\$ -	\$ 10,356	\$ 39,644		\$ 35,368	
02-243-052-40230	Local Improvement Charges	\$ -	\$ -	\$ -		\$ -	
02-243-066-41424	Long-term Debt (DC funded)	\$ -	\$ -	\$ -	\$ 1,200,000	\$ -	
02-243-066-41510	Sale of Equipment	\$ -	\$ -	\$ -		\$ -	
03-243-032-41710	Transfer from Reserves	\$ -	\$ -	\$ -		\$ -	\$ 70,000
03-243-032-41720	Transfer from Res. - DC	\$ -	\$ -	\$ 36,601	\$ 200,000	\$ -	\$ 2,715,000
03-243-032-41711	Transfer from Reserves - Recon.	\$ -	\$ -	\$ -		\$ -	
TOTAL CAPITAL REVENUE:		\$ -	\$ 15,534	\$ 96,067	\$ 1,400,000	\$ 53,052	\$ 2,785,000
CAPITAL EXPENDITURES:							
	From Capital Schedule	\$ 51,971	\$ 13,620	\$ 177,509	\$ 1,448,000	\$ 220,995	\$ 2,785,000
TOTAL CAPITAL EXPENDITURES:		\$ 51,971	\$ 13,620	\$ 177,509	\$ 1,448,000	\$ 220,995	\$ 2,785,000
CONTRIBUTIONS TO RESERVES:							
03-243-440-80300	Clear Unfinanced Capital	\$ -	\$ -	\$ -		\$ -	
03-243-440-80300	Transfer to (from) Res. - Capital	\$ -	\$ -	\$ -		\$ -	
03-243-440-80300	Transfer to Res. - Capital	\$ -	\$ -	\$ -		\$ -	
CONTRIBUTIONS TO RESERVES		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
REPAYMENT OF LONG-TERM DEBT:							
	Repayment of LTD	\$ -	\$ -	\$ -		\$ -	
REPAYMENT OF LONG-TERM DEBT:		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET CAPITAL EXPENDITURES:		\$ (51,971)	\$ 1,914	\$ (81,441)	\$ (48,000)	\$ (167,943)	\$ -
DEPARTMENTAL SURPLUS/(DEFICIT):		\$ -	\$ -	\$ -	\$ -	\$ (43,955)	\$ -

CONTINUITY OF RESERVES, DEFERRED REVENUE & TRUST FUNDS

	G/L Acct	Account Name	2019 Bal Fwd	2020 Activity		2020 Bal Fwd	2021 Activity		2021 Bal Fwd
				Contribution	Application		Contribution	Application	
PROPERTY TAX SUPPORTED RESERVES									
Arena	03-000-032-31055	Reserve Arena	\$ -			\$ -			\$ -
BIA	03-000-032-31053	Reserve BIA	\$ 65,812		\$ (9,081)	\$ 56,731			\$ 56,731
Building	03-000-032-39073	Building Fleet Reserve	\$ 31,500	\$ 11,250		\$ 42,750	\$ 15,000		\$ 57,750
Building	03-000-032-39073	Building Department Reserve	\$ 611,470			\$ 611,470		\$ (135,868)	\$ 475,602
Facilities	03-000-032-39118	Facility Maint. - HVAC & Roof	\$ 639,695	\$ 170,000		\$ 809,695	\$ 170,000	\$ (212,500)	\$ 767,195
Facilities	03-000-032-39125	Reserve - Lifecycle - Facilities	\$ 122,641	\$ 50,000		\$ 172,641	\$ 50,000	\$ (10,000)	\$ 212,641
Fire	03-000-032-39107	Reserves Fire Equipment	\$ 554,437	\$ 305,000	\$ (55,000)	\$ 804,437	\$ 305,000	\$ (1,105,000)	\$ 4,437
Fire	03-000-032-39108	Reserve Fire Fundraising	\$ 10,112			\$ 10,112			\$ 10,112
General	03-000-032-31041	Election and Related Costs	\$ 25,000	\$ 25,000		\$ 50,000	\$ 25,000		\$ 75,000
General	03-000-032-31044	General Admin Capital	\$ 18,991	\$ 110,000		\$ 128,991	\$ 25,000		\$ 153,991
General	03-000-032-31060	Working Capital Reserve	\$ 2,821,882			\$ 2,821,882			\$ 2,821,882
General	03-000-032-31063	Budget Stabilization	\$ 929,147		\$ (50,000)	\$ 879,147			\$ 879,147
General	03-000-032-31064	Affordable Housing Initiative	\$ 58,536			\$ 58,536			\$ 58,536
General	03-000-032-31065	Reserve Community Grants	\$ -	\$ 6,358		\$ 6,358			\$ 6,358
General	03-000-032-39078	Reserve Erie Shore Transit	\$ 17,001	\$ 6,000		\$ 23,001	\$ 6,000		\$ 29,001
General	03-000-032-39104	Reserve Economic Development	\$ 8,668			\$ 8,668			\$ 8,668
General	03-000-032-39113	Reserve Health Care	\$ 65,000			\$ 65,000			\$ 65,000
General	03-000-032-39150	ELK Annuity Projects - Allocated	\$ 500,000			\$ 500,000			\$ 500,000
General	03-000-032-39150	ELK Annuity Projects - Unallocated	\$ 2,104,833		\$ (190,000)	\$ 1,914,833		\$ (690,000)	\$ 1,224,833
IT	03-000-032-39112	Reseve Information Technology	\$ 4,316		\$ (4,316)	\$ (0)			\$ (0)
Marina	03-000-032-31057	Reserve Marina Improvements	\$ 67,305		\$ (30,000)	\$ 37,305			\$ 37,305
Migration	03-000-032-31056	Reserve Migration Festival	\$ 7,248			\$ 7,248			\$ 7,248
Parks	03-000-032-31043	Reserve Parks Property	\$ 93,187	\$ 76,009	\$ (53,000)	\$ 116,196		\$ (40,005)	\$ 76,191
Parks	03-000-032-31045	Reserve Park Fees	\$ 312,517			\$ 312,517			\$ 312,517
Parks	03-000-032-31047	Reserve Park/Arena Equipment	\$ 106,065	\$ 80,000	\$ (177,500)	\$ 8,565	\$ 80,000	\$ (70,000)	\$ 18,565
Parks	03-000-032-31049	Reserve Lion's Hall Prop. Development (	\$ 38,246	\$ 200,000	\$ (20,000)	\$ 218,246		\$ (215,000)	\$ 3,246
Parks	03-000-032-31062	Reserve Mettawas Park	\$ 90,487		\$ -	\$ 90,487		\$ (21,000)	\$ 69,487
Parks	03-000-032-39064	Subdivision Tree Reserve	\$ 44,100			\$ 44,100			\$ 44,100
Parks	03-000-032-39067	Tree Reserve	\$ 34,250			\$ 34,250			\$ 34,250
Parks	03-000-032-39111	Reserve Skatepark/Splashpark	\$ 3,196			\$ 3,196			\$ 3,196
Parks	03-000-032-39119	Reserve - Lifecycle - Parks	\$ 16,540	\$ 110,000	\$ (65,000)	\$ 61,540	\$ 110,000	\$ (65,000)	\$ 106,540
Parks	03-000-032-39120	Reserve - Pickleball	\$ 30,565	\$ 24,177		\$ 54,742		\$ (49,177)	\$ 5,565
Parks	03-000-032-39121	Reseve - Active Transportation	\$ 45,000	\$ 45,000		\$ 90,000			\$ 90,000
Plan	03-000-032-39130	Reserve - Cottam CIP	\$ 20,000			\$ 20,000			\$ 20,000
Police	03-000-032-31059	Reserve Capital OPP	\$ 701,388	\$ 80,000		\$ 781,388	\$ 80,000		\$ 861,388
PW	03-000-032-31042	Reserve PW Drainage	\$ 285,000		\$ (261,392)	\$ 23,608			\$ 23,608
PW	03-000-032-39062	Reserve Sidewalks	\$ 10,000			\$ 10,000			\$ 10,000
PW	03-000-032-39068	Reserve PW Capital	\$ 1,216,423		\$ (130,000)	\$ 1,086,423		\$ (472,000)	\$ 614,423
PW	03-000-032-39072	Equipment Reserve - PW	\$ 85,594	\$ 275,000	\$ (37,500)	\$ 323,094	\$ 300,000	\$ (183,000)	\$ 440,094
PW	03-000-032-39075	Reserve - Lifecycle - Roads	\$ 800,658	\$ 725,000	\$ (272,000)	\$ 1,253,658	\$ 725,000	\$ (1,944,000)	\$ 34,658
PW	03-000-032-39082	Reserve - Lifecycle - Bridges	\$ 88,859	\$ 450,000	\$ (100,000)	\$ 438,859	\$ 750,000	\$ (1,152,363)	\$ 36,496
PW	03-000-032-39084	Reserve - Lifecycle - Storm	\$ 159,153	\$ 450,000	\$ (30,000)	\$ 579,153	\$ 150,000		\$ 729,153
PW	03-000-032-39110	Reserve Public Works	\$ 12,513			\$ 12,513			\$ 12,513
PW	03-000-032-39117	Reserve - Parking Lots	\$ 12,600			\$ 12,600			\$ 12,600
PW	03-000-032-39181	Reserve Fund - Main St. Revitalization	\$ (0)			\$ (0)			\$ (0)
REC	03-000-032-31070	Reserve - Recreation & Events	\$ 24,530			\$ 24,530			\$ 24,530
REC	03-000-032-31071	Reserve - Highland Games	\$ 27,429						
PROPERTY TAX SUPPORTED RESERVES TOTAL			\$ 12,921,895	\$ 3,198,794	\$ (1,484,789)	\$ 14,608,471	\$ 2,791,000	\$ (6,364,913)	\$ 11,034,558

CONTINUITY OF RESERVES, DEFERRED REVENUE & TRUST FUNDS

	G/L Acct	Account Name	2019 Bal Fwd	2020 Activity		2020 Bal Fwd	2021 Activity		2021 Bal Fwd
				Contribution	Application		Contribution	Application	
WATER AND WASTEWATER RESERVES									
Sewer - COT	03-000-032-39013	Reserve Cottam Equipment	\$ 7,500			\$ 7,500			\$ 7,500
Sewer - COT	03-000-032-39080	Working Capital Cottam Sewage	\$ (1,106,263)	\$ 72,100		\$ (1,034,163)	\$ 121,100	\$ (70,000)	\$ (983,063)
Sewer - KLW	03-000-032-39004	Working Capital KLW Sewage	\$ 204,954	\$ 25,452		\$ 230,406	\$ 58,827		\$ 289,233
Sewer - KLW	03-000-032-39006	Reserve LW Capital Conn Chgs	\$ 190,334			\$ 190,334			\$ 190,334
Sewer - KLW	03-000-032-39042	Reserve LW Equipment	\$ 39,243	\$ 15,000		\$ 54,243	\$ 15,000		\$ 69,243
Sewer - KLW	03-000-032-39063	Reserve Sewer Capital - LW	\$ 1,409,276	\$ 533,000	\$ (1,166,800)	\$ 775,476	\$ 567,500	\$ (895,500)	\$ 447,476
Water	02-201-032-39013	MOE Reserves - GS Water	\$ 59,278			\$ 59,278			\$ 59,278
Water	03-000-032-39005	Reserve Future Waterline Mtce	\$ 3,053,977	\$ 726,000	\$ (455,000)	\$ 3,324,977	\$ 767,000	\$ (3,885,000)	\$ 206,977
Water	03-000-032-39069	Reserve Meter Changeout Water	\$ 50,000	\$ 50,000		\$ 100,000	\$ 50,000		\$ 150,000
Water	03-000-032-39070	Working Capital Reserve Water	\$ 1,061,386	\$ 90,648	\$ (250,000)	\$ 902,034			\$ 902,034
Water	03-000-032-39071	Reserve Equipment Water	\$ 65,559	\$ 80,000	\$ (115,000)	\$ 30,559	\$ 80,000		\$ 110,559
Water - UWSS	02-201-032-39300	Reserve Fund Union Water	\$ 4,703,435			\$ 4,703,435			\$ 4,703,435
Water - UWSS	02-201-032-39310	Equity in Op Res Union Water	\$ 2,989,087			\$ 2,989,087			\$ 2,989,087
WATER AND WASTEWATER RESERVES TOTAL			\$ 12,727,765	\$ 1,592,200	\$ (1,986,800)	\$ 12,333,165	\$ 1,659,427	\$ (4,850,500)	\$ 9,142,092
DEFERRED REVENUE									
	03-000-032-39209	Development Charges	\$ 4,136,186	\$ 1,500,000	\$ (2,954,500)	\$ 2,681,686	\$ 1,500,000	\$ (14,429,700)	\$ (10,248,014)
	03-000-032-39180	Reserve Fund - Gas Tax	\$ 1,449,201	\$ 1,046,091	\$ (1,350,000)	\$ 1,145,292	\$ 1,075,809	\$ (2,220,000)	\$ 1,101
	03-000-032-39182	Reserve Fund - OCIF	\$ 939,168	\$ 962,227	\$ (1,450,000)	\$ 451,395	\$ 962,227	\$ (448,800)	\$ 964,822
	03-000-032-39183	Reserve Fund - Cannabis Legalization	\$ 33,257	\$ -	\$ -	\$ 33,257		\$ (15,000)	\$ 18,257
	03-000-032-39184	Reserve Fund - Modernization Grant	\$ 560,778	\$ -	\$ (285,000)	\$ 275,778		\$ (202,200)	\$ 73,578
DEFERRED REVENUE TOTAL			\$ 7,118,589	\$ 3,508,318	\$ (6,039,500)	\$ 4,587,407	\$ 3,538,036	\$ (17,315,700)	\$ (9,190,257)
FUNDS HELD IN TRUST									
	04-150-034-31019	Cemetery Trust	\$ 1,215,751			\$ 1,215,751			\$ 1,215,751
FUNDS HELD IN TRUST TOTAL			\$ 1,215,751	\$ -	\$ -	\$ 1,215,751	\$ -	\$ -	\$ 1,215,751
		TOTAL	\$ 33,983,999	\$ 8,299,312	\$ (9,511,089)	\$ 32,744,793	\$ 7,988,463	\$ (28,531,113)	\$ 12,202,143

KINGSVILLE FIRE DEPARTMENT-FLEET MANAGEMENT SUMMARY									
RESERVE 03-000-032-39107									
YEAR	VEHICLE DESCRIPTION TO BE REPLACED	EST. COST OF REPLACEMENT	RESERVE OPENING BALANCE	CONTRIBUTION TO RESERVES	DRAW FROM RESERVES	RESERVE CLOSING BALANCE	DRAW FROM DCs	FUNDED BY TAXATION	COMMENTS
2020	2010 CHIEF VEH (#212)	\$ 55,000	\$ 554,437	\$ 305,000	\$ 55,000	\$ 804,437		\$ -	
2021	1996 RESCUE (#124)	\$ 500,000	\$ 804,437	\$ 305,000	\$ 465,000	\$ 644,437		\$ 35,000	
	1995 ENGINE (#216)	\$ 640,000	\$ 644,437	\$ -	\$ 640,000	\$ 4,437		\$ -	
2022			\$ 4,437	\$ 275,000		\$ 279,437		\$ -	
2023			\$ 279,437	\$ 275,000		\$ 554,437		\$ -	
2024	2014 PREV. VEHICLE (#214)	\$ 40,000	\$ 554,437	\$ 275,000	\$ 40,000	\$ 789,437		\$ -	
2025			\$ 789,437	\$ 275,000		\$ 1,064,437		\$ -	
2026	2001 ENGINE (#122) / 2016 DEPUTY CHIEF (#217)	\$ 855,000	\$ 1,064,437	\$ 275,000	\$ 855,000	\$ 484,437		\$ -	
2027			\$ 484,437	\$ 275,000		\$ 759,437		\$ -	
2028			\$ 759,437	\$ 275,000		\$ 1,034,437		\$ -	
2029			\$ 1,034,437	\$ 275,000		\$ 1,309,437		\$ -	
2030	2020 CHIEF VEH (#212)	\$ 55,000	\$ 1,309,437	\$ 275,000	\$ 55,000	\$ 1,529,437		\$ -	
2031	2006 ENGINE (#218) / 2021 BRUSH TRUCK (#215) / 2016 AIR PACKS	\$ 1,109,000	\$ 1,529,437	\$ 275,000	\$ 1,109,000	\$ 695,437		\$ -	
2032			\$ 695,437	\$ 275,000		\$ 970,437		\$ -	
2033	2008 RESCUE (#220)	\$ 600,000	\$ 970,437	\$ 275,000	\$ 600,000	\$ 645,437		\$ -	
2034	2024 PREV. VEHICLE (#214)	\$ 40,000	\$ 645,437	\$ 275,000	\$ 40,000	\$ 880,437		\$ -	
2035			\$ 880,437	\$ 275,000		\$ 1,155,437		\$ -	
2036	2026 DEPUTY CHIEF (#217)	\$ 60,000	\$ 1,155,437	\$ 275,000	\$ 60,000	\$ 1,370,437		\$ -	
2037	2017 AERIAL (#219)	\$ 900,000	\$ 1,370,437	\$ 275,000	\$ 900,000	\$ 745,437		\$ -	
2038	2013 ENGINE (#123)	\$ 850,000	\$ 745,437	\$ 275,000	\$ 850,000	\$ 170,437		\$ -	
2039			\$ 170,437	\$ 275,000		\$ 445,437		\$ -	
2040	2030 CHIEF VEH (#212)	\$ 60,000	\$ 445,437	\$ 275,000	\$ 45,000	\$ 675,437		\$ 15,000	
2041			\$ 675,437	\$ 275,000		\$ 950,437		\$ -	
2042			\$ 950,437	\$ 275,000		\$ 1,225,437		\$ -	
2043			\$ 1,225,437	\$ 275,000		\$ 1,500,437		\$ -	
2044	2034 PREV. VEHICLE (#214)	\$ 40,000	\$ 1,500,437	\$ 275,000	\$ 40,000	\$ 1,735,437		\$ -	

SURPLUS VEHICLES

YEAR	VEHICLE DESCRIPTION	COMMENTS
2016	2006 FORD PICKUP	ASSISTANT CHIEF VEHICLE

REPLACEMENT POLICY

KINGSVILLE BUILDING DEPARTMENT-FLEET MANAGEMENT SUMMARY RESERVE 03-000-032-39073									
YEAR	VEHICLE DESCRIPTION TO BE REPLACED	EST. COST OF REPLACEMENT	RESERVE OPENING BALANCE	CONTRIBUTION TO RESERVES	DRAW FROM RESERVES	RESERVE CLOSING BALANCE	DRAW FROM DEV. CHG.	TAXATION (CAPITAL)	COMMENTS
2020			\$ 31,500	\$ 11,250		\$ 42,750			Per PW Mgr, estimate for P/U incr from \$35k to \$37500. Estimate applied for
2021			\$ 42,750	\$ 15,000		\$ 57,750			
2022			\$ 57,750	\$ 15,000		\$ 72,750			
2023			\$ 72,750	\$ 15,000		\$ 87,750			
2024	2014 F-150 Inspector Vehicle	\$ 37,500	\$ 87,750	\$ 15,000	\$ 37,500	\$ 65,250			
2025	2015 F-150 Inspector Vehicle	\$ 37,500	\$ 65,250	\$ 15,000	\$ 37,500	\$ 42,750			
2026	2016 F-150 Inspector Vehicle	\$ 37,500	\$ 42,750	\$ 15,000	\$ 37,500	\$ 20,250			
2027			\$ 20,250	\$ 15,000		\$ 35,250			
2028			\$ 35,250	\$ 15,000		\$ 50,250			
2029			\$ 50,250	\$ 15,000		\$ 65,250			
2030	2020 By-law Enforcement Veh.	\$ 37,500	\$ 65,250	\$ 15,000	\$ 37,500	\$ 42,750			
2031			\$ 42,750	\$ 15,000		\$ 57,750			
2032			\$ 57,750	\$ 15,000		\$ 72,750			
2033			\$ 72,750	\$ 15,000		\$ 87,750			
2034	2024 Inspector Vehicle	\$ 37,500	\$ 87,750	\$ 15,000	\$ 37,500	\$ 65,250			
2035	2025 Inspector Vehicle	\$ 37,500	\$ 65,250	\$ 15,000	\$ 37,500	\$ 42,750			
2036	2026 Inspector Vehicle	\$ 37,500	\$ 42,750	\$ 15,000	\$ 37,500	\$ 20,250			

SURPLUS VEHICLES

YEAR	VEHICLE DESCRIPTION	COMMENTS

KINGSVILLE PUBLIC WORKS DEPARTMENT-FLEET MANAGEMENT SUMMARY

RESERVE 03-000-032-39072

YEAR	VEHICLE DESCRIPTION TO BE REPLACED	EST. COST OF REPLACEMENT	RESERVE OPENING BALANCE	CONTRIBUTION TO RESERVES	DRAW FROM RESERVES	RESERVE CLOSING BALANCE	DC's / OTHER REV.	TAXATION	COMMENTS
2020	Reserve Contribution		\$ 85,593	\$ 275,000		\$ 360,593	\$ -	\$ -	
	10-01 Ford F-150	\$ 37,500	\$ 360,593		\$ 37,500	\$ 323,093	\$ -	\$ -	
2021	Reserve Contribution		\$ 323,093	\$ 300,000		\$ 623,093	\$ -	\$ -	
	11-01 Dodge Dakota	\$ 38,000	\$ 623,093		\$ 38,000	\$ 585,093	\$ -	\$ -	
	11-03 F550	\$ 75,000	\$ 585,093		\$ 75,000	\$ 510,093	\$ -	\$ -	
	82-01 Vermeer Chipper	\$ 70,000	\$ 510,093		\$ 70,000	\$ 440,093	\$ -	\$ -	
	VER-MAC PCMS4880 Sign Board	\$ 40,000	\$ 440,093		\$ -	\$ 440,093	\$ -	\$ 40,000	New for 2021
2022	Reserve Contribution		\$ 440,093	\$ 300,000		\$ 740,093	\$ -	\$ -	
	10-03 Case 580SM Backhoe	\$ 135,000	\$ 740,093		\$ 101,250	\$ 638,843	\$ -	\$ 33,750	Water Reserves 25%
	10-04 Case 521E Loader	\$ 235,000	\$ 638,843		\$ 176,250	\$ 462,593	\$ -	\$ 58,750	Water Reserves 25%
2023	Reserve Contribution		\$ 462,593	\$ 300,000		\$ 762,593	\$ -	\$ -	
	13-05 Ford F-150 4x4 p/u	\$ 35,000	\$ 762,593		\$ 35,000	\$ 727,593	\$ -	\$ -	
	88-01 Champion Grader	\$ 285,000	\$ 727,593		\$ 285,000	\$ 442,593			
2024	Reserve Contribution		\$ 442,593	\$ 325,000		\$ 767,593	\$ -	\$ -	
	12-01 International Workstar Tand	\$ 260,000	\$ 767,593		\$ 195,000	\$ 572,593	\$ -	\$ 65,000	Water Reserves 25%
	12-03 International 7500	\$ 260,000	\$ 572,593		\$ 260,000	\$ 312,593	\$ -	\$ -	
	12-04 Kioti Tractor (cemetery)	\$ 30,000	\$ 312,593		\$ 30,000	\$ 282,593	\$ -	\$ -	
	06-06 Brush Hog Mower (Zetor Att	\$ 20,000	\$ 282,593		\$ 20,000	\$ 262,593			
2025	Reserve Contribution		\$ 262,593	\$ 325,000		\$ 587,593	\$ -	\$ -	
	13-03 International 70S	\$ 260,000	\$ 587,593		\$ 260,000	\$ 327,593	\$ -	\$ -	
	13-06 MT6 Sidewalk Snow Plow	\$ 185,000	\$ 327,593		\$ 120,000	\$ 207,593	\$ -	\$ 65,000	Parks Portion - \$65,000
2026	Reserve Contribution		\$ 207,593	\$ 325,000		\$ 532,593	\$ -	\$ -	
	14-05 International 4300 (Roll-Off)	\$ 120,000	\$ 532,593		\$ 120,000	\$ 412,593	\$ -	\$ -	
	16-01 Elgin Sweeper	\$ 350,000	\$ 412,593		\$ 350,000	\$ 62,593	\$ -	\$ -	
2027	Reserve Contribution		\$ 62,593	\$ 325,000		\$ 387,593	\$ -	\$ -	
	15-01 Internation 70S	\$ 260,000	\$ 387,593		\$ 260,000	\$ 127,593	\$ -	\$ -	
	17-01 Dodge Ram 4x4 1500	\$ 35,000	\$ 127,593		\$ 35,000	\$ 92,593	\$ -	\$ -	
2028	Reserve Contribution		\$ 92,593	\$ 325,000		\$ 417,593	\$ -	\$ -	
	18-01 Dodge Ram 1500 Quad Cat	\$ 35,000	\$ 417,593		\$ 35,000	\$ 382,593	\$ -	\$ -	
2029	Reserve Contribution		\$ 382,593	\$ 325,000		\$ 707,593	\$ -	\$ -	
	17-05 Freightliner S/A	\$ 235,000	\$ 707,593		\$ 235,000	\$ 472,593	\$ -	\$ -	
2030	Reserve Contribution		\$ 472,593	\$ 325,000		\$ 797,593	\$ -	\$ -	
	18-06 Internation 7400 Sidedump	\$ 225,000	\$ 797,593		\$ 225,000	\$ 572,593	\$ -	\$ -	
			\$ 572,593			\$ 572,593	\$ -	\$ -	

KINGSVILLE PARKS & REC DEPARTMENT-FLEET MANAGEMENT SUMMARY

RESERVE 03-000-032-31047

YEAR	VEHICLE DESCRIPTION TO BE REPLACED	EST. COST OF REPLACEMENT	RESERVES OPENING BALANCE	CONTRIBUTION TO RESERVES	DRAW FROM RESERVES	RESERVES ENDING BALANCE	DC's	TAXATION	COMMENTS
2020	Contribution to Reserves		\$ 106,065	\$ 80,000		\$ 186,065		\$ -	
	2010 Ford F-150 Pick up	\$ 37,500	\$ 186,065		\$ 37,500	\$ 148,565	\$ -	\$ -	
	2010 Ice Resurfacers	\$ 110,000	\$ 148,565		\$ 110,000	\$ 38,565	\$ -	\$ -	
	Kubota ATV (Qty 2)	\$ 30,000	\$ 38,565		\$ 30,000	\$ 8,565			
2021	Contribution to Reserves		\$ 8,565	\$ 80,000		\$ 88,565	\$ -	\$ -	
	07-03 John Deere 3520	\$ 35,000	\$ 88,565		\$ 35,000	\$ 53,565			
	Kubota Mower	\$ 35,000	\$ 53,565		\$ 35,000	\$ 18,565			
2022	Contribution to Reserves		\$ 18,565	\$ 80,000		\$ 98,565			
	2010 Ball Groomers (x2)	\$ 15,000	\$ 98,565		\$ 15,000	\$ 83,565	\$ -	\$ -	
	2011 Skyjack (used)	\$ 10,000	\$ 83,565		\$ 10,000	\$ 73,565			
	2011 Top Dresser	\$ 15,000	\$ 73,565		\$ 15,000	\$ 58,565	\$ -	\$ -	
	2006 John Deere 30 Utility Tractor	\$ 37,000	\$ 58,565		\$ 37,000	\$ 21,565	\$ -	\$ -	Grounds Maintenance
2023	Contribution to Reserves		\$ 21,565	\$ 80,000		\$ 101,565			
2024	Contribution to Reserves		\$ 101,565	\$ 85,000		\$ 186,565			
	14-03 Ford F-150 Pick-up Truck	\$ 37,500	\$ 186,565		\$ 37,500	\$ 149,065	\$ -	\$ -	
2025	Contribution to Reserves		\$ 149,065	\$ 85,000		\$ 234,065	\$ -	\$ -	
	13-06 MT6 Sidewalk Tractor / Mower	\$ 185,000	\$ 234,065		\$ 65,000	\$ 169,065		\$ 120,000	- Total cost is \$185,000, \$120,000 is funded by PW
2026	Contribution to Reserves		\$ 169,065	\$ 85,000		\$ 254,065	\$ -	\$ -	
	14-01 Bobcat T590 Loader	\$ 80,000	\$ 254,065		\$ 80,000	\$ 174,065			
	Tree Spade	\$ 16,000	\$ 174,065		\$ 16,000	\$ 158,065	\$ -	\$ -	
2027	Contribution to Reserves		\$ 158,065	\$ 90,000		\$ 248,065			
	2015 Kioti Tractor w Loader NX4510	\$ 30,000	\$ 248,065		\$ 30,000	\$ 218,065	\$ -	\$ -	
	17-02 Ford F550 Std Cab Dump	\$ 75,000	\$ 218,065		\$ 75,000	\$ 143,065	\$ -	\$ -	
	17-04 Ford F550 Std Cab Dump	\$ 75,000	\$ 143,065		\$ 75,000	\$ 68,065	\$ -	\$ -	

KINGSVILLE FACILITIES - ROOF & HVAC RESERVE RESERVE 03-000-032-39118									
YEAR	VEHICLE DESCRIPTION TO BE REPLACED	EST. COST OF REPLACEMENT	RESERVES OPENING BALANCE	CONTRIBUTION TO RESERVES	DRAW FROM RESERVES	RESERVES ENDING BALANCE	DC's	TAXATION	COMMENTS
2019	Contribution to Reserves		\$ 485,765	\$ 170,000	\$ 16,070	\$ 639,695	\$ -		
2020	Contribution to Reserves		\$ 639,695	\$ 170,000	\$ 200,000	\$ 609,695	\$ -		
2021	Contribution to Reserves		\$ 609,695	\$ 170,000		\$ 779,695	\$ -		

ENVIRONMENTAL SERVICES (201) FLEET MANAGEMENT SUMMARY 03-000-032-39071									
YEAR	VEHICLE DESCRIPTION	EST. COST OF	RESERVE	CONTRIBUTION	DRAW FROM	RESERVE		Working	
	TO BE REPLACED	REPLACEMENT	OPENING	TO RESERVES	RESERVES	CLOSING	Rate Funded	Capital	COMMENTS
			BALANCE			BALANCE		Reserves	
2020	2008 GMC Sierra 2500 HD 4x4	\$ 45,000	\$ 65,559	\$ 80,000	\$ 45,000	\$ 100,559	\$ -		
	2006 Ford F-350 Extended Cab Service	\$ 70,000	\$ 100,559		\$ 70,000	\$ 30,559	\$ -		
2021			\$ 30,559	\$ 80,000		\$ 110,559			
2022	2010 Case 580SM Backhoe (water portion)	\$ 33,750	\$ 110,559	\$ 80,000	\$ 33,750	\$ 156,809	\$ -		- 25% water / 75% PW
	2010 Case 521E Loader (water portion)	\$ 58,750	\$ 156,809		\$ 58,750	\$ 98,059	\$ -		- 25% water / 75% PW
2023	2013 Ford F-150 4x4 extended cab	\$ 35,000	\$ 98,059	\$ 80,000	\$ 35,000	\$ 143,059	\$ -		
2024	2012 International Workstar Tandem Dump (water por	\$ 65,000	\$ 143,059	\$ 80,000		\$ 223,059			- 25% water / 75% PW
		\$ 35,000	\$ 223,059		\$ 35,000	\$ 188,059	\$ -		
2025	2013 Kioti CK20S	\$ 30,000	\$ 188,059	\$ 80,000	\$ 30,000	\$ 238,059	\$ -		
	2012 Valve Excercising/Hydro-Excavation Trailer	\$ 74,000	\$ 238,059		\$ 74,000	\$ 164,059	\$ -		
2026			\$ 164,059	\$ 80,000		\$ 244,059			
2027	2017 Ford F250 Pickup Truck With Cap	\$ 60,000	\$ 244,059	\$ 80,000	\$ 60,000	\$ 264,059	\$ -		
2028			\$ 264,059	\$ 80,000		\$ 344,059	\$ -		
2029			\$ 344,059	\$ 80,000		\$ 424,059	\$ -		
2030	2018 Ford 350 with Service Box	\$ 70,000	\$ 424,059	\$ 80,000	\$ 70,000	\$ 434,059	\$ -		

SURPLUS VEHICLES

YEAR	VEHICLE DESCRIPTION	COMMENTS							
2027	17-03 Ford F250 Pickup Truck with Cap	\$ 60,000							

ENVIRONMENTAL SERVICES (242 / 243) FLEET MANAGEMENT SUMMARY									
03-000-032-39013/39042									
YEAR	VEHICLE DESCRIPTION TO BE REPLACED	EST. COST OF REPLACEMENT	RESERVE OPENING	CONTRIBUTION TO RESERVES	DRAW FROM RESERVES	RESERVE CLOSING	DC's	Working	COMMENTS
Cottam Equipment Reserve (39013)									
2016						\$ 7,500			
LSW Equipment Reserve (39042)									
2020			\$ 39,242	\$ 15,000	\$ -	\$ 54,242			
2021			\$ 54,242	\$ 15,000	\$ -	\$ 69,242			
2022	1999 Daewoo Extended Boom Litruck	\$ 20,000	\$ 69,242	\$ 15,000	\$ 20,000	\$ 64,242			
2023	2012 Kubota Tractor	\$ 30,000	\$ 64,242	\$ 15,000	\$ 30,000	\$ 49,242			
2024	2013 Kioti Tractor CK20S	\$ 25,000	\$ 49,242	\$ 15,000	\$ 25,000	\$ 39,242			
2025			\$ 39,242	\$ 15,000		\$ 54,242			

SURPLUS VEHICLES

YEAR	VEHICLE DESCRIPTION	COMMENTS



APPENDIX "A"

GENERAL ADMINISTRATION

GRANT REQUESTS						
01-112-200-60390		2020	2021	2021	Application Summary	Award Comments
ORGANIZATION:		Approved	Requested	Approved		
	2nd Cottam Scouts	\$ 2,000			- 2020 Request: to offset the costs of a trailer for all camping and safety gear, an event tent, camping tents, portable tables and chairs. These items are required to facilitate adventures for youth outside of the hall at Cottam United Church	
	Arts Society of Kingsville	\$ 4,000	\$ 4,000		- to offset the cost of hosting Culture Days, and participating in the Follow Your H'Art Campaign, Kingsville Folk Fest, Great Migration Paint Out and Migration Festival.	2020 Approved \$2,000 cash grant + \$2,000 rental credit.
	BIA - Facelift Grant	\$ 3,500	\$ 5,000		- 2 to assist BIA members with façade improvements. The Facelift grant will cover 50% of the cost to a maximum of \$500 per application.	
	Cedar Island Yacht Club	\$ 5,130			- 2020 Request: to offset a portion of their capital costs to provide a Youth Sailing Program. Capital costs to include enclosing the permanent docks with a roof to allow for storage of equipment as well as a rigid hull inflatable boat.	
	Cottam United Church	\$ 4,250			- 2020 Request: to offset the cost of materials to build an outdoor stage beside their newly built prayer garden. The stage can be used for outdoor concerts, music festivals outdoor movies and other community gatherings.	50% of cost of materials.
	Discovery School-Based Childcare Program of Kingsville	\$ 1,854			- to cover the costs of replacing outdoor equipment for 4 before/after programs. Equipment includes scooters, phys ed cart, rubber ball kits and beach barrows to provide fun ways to move and be active during program hours.	50% of cost of equipment
	Erie North Shore Hockey-Juvenile OHF Championship	\$ 5,000			-to offset a portion of the cost to host the 2019-2020 OHF Juvenile Championship in Kingsville March 27-29th, 2020. The event is estimated to draw 300 out of town visitors and also draw 1000s of local fans from Essex county.	
	Erie Shores Quilters Guild	\$ 1,380	\$ 1,440		-to offset the cost of renting the Unico 1 meeting / month. They also meet at the arena on a monthly basis and are requesting a reduction in the rental amount from \$120 to \$90/month	In form of rental credit
	Jack Miner Migratory Bird Foundation	\$ 5,000			-to offset the cost of replacing an unsafe fence that surrounds the sanctuary.	
	KDHS - Bursary	\$ 3,000			- to offer post secondary education bursaries	
	Kingsville and Essex Assoc. Band	\$ 5,000			- to support the operating costs of the Kingsville-Essex Associated Band	
	Kingsville Horticultural Society	\$ 8,000	\$ 8,000		- to maintain and construct flower beds, purchase planters and dedication plaques throughout the municipality. Historically, the Town has also earmarked \$10,000 in the Parks - Horticultural budget (60344) to be used at the Horticultural Society's discretion on Municipally owned flower beds. Also want to implement a Junior Gardener and Seedy Saturday program.	
	Kingsville Pickleball Inc.	\$ 1,405			-to cover costs of purchasing portable pickleball nets to be used before and after the tennis nets are put up and removed, to be used in Migration Hall and for school demonstrations	50% of cost of equipment
	Kingsville Soccer Association	\$ 12,000			-to offset a portion of the cost to build a storage facility centrally located between both sets of soccer fields. This would allow for housing of more equipment necessary to the development of players and will be used as a central location for coaches, refs and	Subject to finding an agreeable location with P&R Management and a commitment to fund the balance of the cost.
	Kingsville-Gosfield Heritage Society	\$ 1,100	\$ 2,000		-for archival preservation materials	
	Migration Hall	\$ 3,000			- Migration Hall hosts a variety of sports, theatre and other community events which benefit our residents and local businesses and non-profit groups. Their request will offset the cost towards the production of 'The Music Man' for performance fee expenses of Music Express and the Kingsville Essex Marching Band.	
	Migrant Worker Community Program		\$ 10,000		- to educate more migrant workers how to decrease the likelihood of becoming infected with COVID-19, and provide support to access medical assistance if required.	
	Rotary Club of Cottam	\$ 3,000			- to offset the cost of the Annual Horse Show / Fall festival & other activities for Cottam Youth	
	Rotary Club of Kingsville Southshore	\$ 2,160	\$ 4,660		-\$2500 to cover support the 1st Annual Greenway clean-up project + \$2,160 in rental fees for the Unico building for 2 meetings per month. The Rotary has provided volunteers to extend food bank availability hours and assist in organized events such as the Highland Games, Migration festival and parades.	\$2,160 in form of rental credit.
	Shooters Photography Club	\$ 1,000			-to cover the costs of renting Arena Room B for meetings.	In form of rental credit
	Southwestern Ontario Gleaners	\$ 2,000			-requesting \$6175 to purchase a new battery for their lift truck that is vital to their day to day operations. This would also help to further their cause of feeding hungry people both locally and internationally.	
	St. John de Brebeuf Catholic Church	\$ -			- to help with the implementation of a building renovation project that will allow the church to continue to operate for years to come.	Per Sec. 2.0(5) of KCG policy - Religious organization must be able to demonstrate separation of religious and community service activities. This was not demonstrated in the application.
	The Great Migration Paint Out (ASK)	\$ 3,000	\$ 3,000		-to offset the cost of hosting an outdoor painting event during Migration Festival. This event will feature local and visiting artists where the community will be able to interact and witness the artistic visions and interpretations of the town and surrounding area.	
	The Joan Cotte Arts Endowment Fund	\$ 1,200			-to offset the cost of starting up a not-for-profit organization aimed at encouraging students in grades 9 and 10 to plan, budget and execute art based projects. The fund will award monetary grants to students.	50% of start up costs
	Windsor Symphony Orchestra	\$ 1,500			-to offset the cost in providing a free summer concert in Kingsville as part of their summer concert series. They are looking to hold the event in a park and are asking that any fees be waived for park rental.	
	Unallocated (Reserved)	\$ 6,358				
					0.5% of 2020 taxes = \$92,432	
TOTAL REQUESTS:		\$ 85,837	\$ 38,100	\$ -		

PRIOR YEARS GRANT REQUESTS						
01-112-200-60390		2015	2016	2017	2018	2019
ORGANIZATION:		Actual	Actual	Actual	Actual	Actual
	2nd Kingsville Scouts	\$ 1,000	\$ -	\$ 1,000	\$ -	\$ 2,500
	2nd Cottam Scouts	\$ -	\$ -	\$ -	\$ -	\$ 1,500
	ACCESS - Youth and Family Resource	\$ 2,000	\$ 2,000	\$ 2,000	\$ -	\$ -
	Artisan Alley Project	\$ -	\$ -	\$ -	\$ 5,000	\$ -
	Arts Society of Kingsville (ASK)	\$ 1,000	\$ -	\$ 2,000	\$ 3,760	\$ 2,000
	BIA	\$ 13,000	\$ 13,000	\$ 18,000	\$ 20,300	\$ 19,353
	Cedar Island Yacht Club				\$ 10,000	\$ 7,000
	Cottam Rotary	\$ 2,500	\$ 2,500	\$ 5,370	\$ 2,500	\$ 3,000
	Cottam Minor Baseball	\$ -	\$ -	\$ -	\$ -	\$ 7,460
	Community for Doctors	\$ 20,000	\$ (20,000)		\$ -	\$ -
	Erie North Shore Minor Hockey				\$ 4,500	\$ -
	Erie Shores Quilters Guild				\$ 960	\$ 960
	Essex Spitfire Committee	\$ 1,000	\$ -		\$ -	\$ -
	Habitat for Humanity	\$ -	\$ -	Reserved	\$ -	\$ -
	Jack Miner Foundation	\$ 7,000	\$ 10,000	\$ 9,000	\$ 9,000	\$ 8,000
	KCC - Celebrate Canada	\$ 2,367	\$ 3,000	\$ 3,000		\$ -
	KDHS - Bursary	\$ 2,000	\$ 2,500	\$ 3,000	\$ 3,000	\$ 3,000
	KDHS- OFSAA Basketball (2019) & OF	\$ -	\$ -	\$ -	\$ -	\$ 2,000
	KDHS - Visual Arts Class			\$ 1,200	\$ -	\$ -
	Kingsville Historical Park	\$ 3,958	\$ 4,149	\$ 3,990	\$ 3,989	\$ 10,000
	Kingsville Historical Park - Staffing	\$ 3,334	\$ 3,334	\$ 10,000	\$ 10,000	\$ -
	Kingsville Horticultural Society	\$ 6,000	\$ 7,000	\$ 7,000	\$ 7,000	\$ 8,000
	Kingsville Lion's Club	\$ 350	\$ 400	\$ 6,450	\$ 6,450	\$ 3,000
	Kingsville-Essex Band	\$ 5,000	\$ 6,500	\$ 8,000	\$ 8,000	\$ 8,000
	Kingsville-Gosfield Historical Society	\$ -	\$ -	\$ 1,000	\$ 2,000	\$ 2,000
	Kingsville Minor Baseball	\$ -	\$ -	\$ 12,000	\$ -	\$ -
	Little Tomato Children's Theatre				\$ 2,000	\$ -
	Leamington Lasers Swim Team	\$ 1,000	\$ -		\$ -	\$ 1,000
	Migrant Worker Program	\$ 5,000	\$ 5,000	\$ 5,000	\$ 1,000	\$ 2,000
	Migration Festival	\$ -	\$ -		\$ -	\$ -
	Migration Hall	\$ 5,000	\$ 5,000	\$ 8,500	\$ 8,500	\$ 10,000
	Miscellaneous	\$ -	\$ -		\$ -	\$ -
	Royal Canadian Legion - Local Branch	\$ -	\$ -		\$ -	\$ -
	Royal Canadian Legion - National	\$ -	\$ -		\$ -	\$ -
	Shooters Photography Club				\$ 500	\$ 1,000
	South Essex Arts Assoc.	\$ -	\$ 500	\$ 500	\$ -	\$ -
	Sun County Crows Lacrosse	\$ 4,000	\$ -		\$ -	\$ -
	Sun Parlour Folk Music Festival	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ -
	Trinity Anglican Church	\$ -	\$ -	\$ -	\$ -	\$ 8,000
	Misc. Charitable Advertising	\$ -	\$ 284		\$ -	\$ -
TOTAL REQUESTS:		\$ 105,509	\$ 65,167	\$ 127,010	\$ 128,459	\$ 109,773

ACCESSIBILITY ADVISORY COMMITTEE							
Account Number		2017 Actuals	2018 Actuals	2019 Actuals	2020 Budget	2020 Actuals	2021 Budget
OPERATING BUDGET							
OPERATING EXPENDITURES:							
01-184-072-60114	Committee Honourarium	\$ 2,200	\$ 1,900	\$ 1,800	\$ 3,000	\$ 900	\$ 3,000
01-184-098-60254	Training and Development	\$ -	\$ -	\$ -	\$ 300	\$ -	\$ 300
01-184-099-63300	Textnet Phone line	\$ 2,076	\$ 2,076	\$ 1,903	\$ 2,100	\$ 1,903	\$ 2,100
TOTAL OPERATING EXPENDITURES:		\$ 4,276	\$ 3,976	\$ 3,703	\$ 5,400	\$ 2,803	\$ 5,400
CAPITAL EXPENDITURES:							
		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL CAPITAL EXPENDITURES:		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NET SURPLUS/(DEFICIT):		\$ (4,276)	\$ (3,976)	\$ (3,703)	\$ (5,400)	\$ (2,803)	\$ (5,400)

TOURISM & ECONOMIC DEVELOPMENT							
Account Number		2017 Actuals	2018 Actuals	2019 Actuals	2020 Budget	2020 Actuals	2021 Budget
OPERATING BUDGET							
OPERATING REVENUE:							
01-185-058-40502	Provincial Grants (RED)	\$ -	\$ -	\$ -		\$ 10,727	
01-185-058-40502	Provincial Grants (COVID)						\$ 25,000
01-185-066-41320	Promotional Clothing	\$ 1,856	\$ 2,308	\$ 670	\$ 1,500	\$ 871	\$ 1,500
01-185-066-41321	Web Advertising	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
01-185-066-41322	Community Group Sign logos	\$ -	\$ -	\$ -	\$ 500	\$ -	\$ 500
01-185-066-41323	Tourist Maps	\$ -	\$ 11,589	\$ 268	\$ 10,000	\$ 2,550	\$ 10,000
01-185-066-41324	Conference Registrations	\$ 1,699	\$ -	\$ -	\$ 1,500	\$ -	\$ -
01-185-066-41325	Conference Sponsorships	\$ 14,000	\$ -	\$ (500)	\$ 5,000	\$ -	\$ -
01-185-066-41326	Kingsville Business Awards	\$ -	\$ -	\$ 13,199	\$ 13,500	\$ 9,920	\$ 13,500
01-185-066-41327	EDC Marketing Programs	\$ -	\$ -	\$ 1,345		\$ -	
03-185-032-41700	Transfer from Reserve	\$ 16,357	\$ -	\$ 66,275		\$ -	
TOTAL OPERATING REVENUE:		\$ 33,912	\$ 13,897	\$ 81,257	\$ 32,000	\$ 24,068	\$ 50,500
OPERATING							
01-185-072-60114	Committee Honourarium	\$ 5,900	\$ 4,600	\$ 4,100	\$ 8,400	\$ 5,700	\$ 8,400
01-185-098-60254	Training and Development	\$ 474	\$ 1,859	\$ 1,204	\$ 1,500	\$ -	\$ 1,500
01-185-099-60307	Printing Costs	\$ 1,658	\$ 718	\$ 765	\$ 1,700	\$ 849	\$ 1,000
01-185-099-60320	Memberships / Workshops	\$ 411	\$ 1,559	\$ 1,122	\$ 1,600	\$ -	\$ 1,600
01-185-099-60327	Communication	\$ 150	\$ 135	\$ 148	\$ 600	\$ 110	\$ 600
01-185-099-60358	Small Capital	\$ -	\$ -	\$ -	\$ 1,200	\$ -	\$ 1,200
01-185-099-60628	Community Events	\$ -	\$ 3,500	\$ 40,000	\$ 3,500	\$ 1,500	\$ 3,500
01-185-099-63100	Billboard Signs	\$ 9,158	\$ 3,053	\$ 6,106	\$ 6,000	\$ 939	\$ -
01-185-099-63101	Pucovsky Sign area rental	\$ 500	\$ -	\$ 1,000	\$ 500	\$ 500	\$ 500
01-185-099-63102	Billboard Designs	\$ -	\$ 2,748	\$ -	\$ 3,000	\$ -	\$ 3,000
01-185-099-63103	EDC Promotions	\$ 9,484	\$ 7,723	\$ 5,291	\$ 10,000	\$ 4,933	\$ 10,000
01-185-099-63104	Marketing Initiatives	\$ 9,586	\$ 8,422	\$ 14,657	\$ 10,000	\$ 3,434	\$ 20,000
01-185-099-63105	Community Group Sign logos	\$ 197	\$ 500	\$ -	\$ 500	\$ -	\$ 500
01-185-099-63106	Tourist Maps	\$ 632	\$ 10,225	\$ -	\$ 10,000	\$ 3,256	\$ 7,000
01-185-099-63113	EcDev Conference	\$ 25,345	\$ 4,079	\$ 6,468	\$ 6,500	\$ 83	\$ -
01-185-099-63115	Kingsville Business Awards	\$ -	\$ -	\$ 14,675	\$ 13,500	\$ 958	\$ 13,500
01-185-099-63107	FICE Program	\$ -	\$ -	\$ -		\$ -	
01-185-099-63108	Tourist Videos	\$ 6,711	\$ -	\$ -		\$ -	
01-185-099-63109	App Development	\$ -	\$ -	\$ -		\$ -	
01-185-099-63110	Accomodation Update	\$ -	\$ -	\$ -		\$ -	
new	Open Streets	\$ -	\$ -	\$ -		\$ -	\$ 25,000
01-185-099-63114	Business Retention & Expansion		\$ -	\$ 33,065		\$ 21,832	
EXPENDITURES:		\$ 70,206	\$ 49,120	\$ 128,600	\$ 78,500	\$ 44,094	\$ 97,300
PLUS/(DEFICIT):		\$ (36,294)	\$ (35,223)	\$ (47,343)	\$ (46,500)	\$ (20,026)	\$ (46,800)

HERITAGE COMMITTEE							
Account Number		2017 Actuals	2018 Actuals	2019 Actuals	2020 Budget	2020 Actuals	2021 Budget
OPERATING BUDGET							
OPERATING EXPENDITURES:							
01-186-072-60114	Committee Remuneration	\$ 8,800	\$ 7,700	\$ 7,000	\$ 10,800	\$ 5,900	\$ 10,800
01-186-098-60254	Training and Development	\$ 2,883	\$ -	\$ 1,752	\$ 5,250	\$ -	\$ 5,250
01-186-099-60301	Office Supplies	\$ 279	\$ 675	\$ 427	\$ 500	\$ 231	\$ 500
01-186-099-60306	Advertising	\$ 529	\$ 1,709	\$ 725	\$ 720	\$ 785	\$ 720
01-186-099-60319	Professional Services - Legal	\$ 879	\$ 1,391	\$ 735	\$ 1,000	\$ 11,086	\$ 1,000
01-186-099-60320	Memberships & Subscriptions	\$ 774	\$ 374	\$ 455	\$ 800	\$ 605	\$ 800
01-186-099-60400	Mileage		\$ -	\$ 344		\$ -	
01-186-099-63200	Research Assistant/Student	\$ 4,400	\$ 5,880	\$ 5,040	\$ 5,040	\$ 4,200	\$ 5,040
01-186-099-63201	Plaques	\$ -	\$ -	\$ 1,274	\$ 2,400	\$ -	\$ 2,400
01-186-099-63202	Outreach Programs	\$ -	\$ -	\$ -	\$ 1,000	\$ -	\$ 1,000
01-186-099-63203	Website Maintenance	\$ 365	\$ 34	\$ 326	\$ 300	\$ -	\$ 300
TOTAL OPERATING EXPENDITURES:		\$ 18,911	\$ 17,763	\$ 18,079	\$ 27,810	\$ 22,807	\$ 27,810
NET SURPLUS/(DEFICIT):		\$ (18,911)	\$ (17,763)	\$ (18,079)	\$ (27,810)	\$ (22,807)	\$ (27,810)



APPENDIX "B"

INFORMATION TECH.

DEPARTMENT

APPENDIX "B"		
Account Number		2021 Budget
Computer Maintenance		
01-114-099-60309	TOMRMS	375
	Browse Aloud Annual Fee	2,000
	Computer Repairs	3,500
	Comodo Maintenance	3,150
	Nessus Vulnerability Scanner	3,500
	SOTI Renewal	4,700
	nFront password maintenance	300
	Great Plains Enhancement and Support	37,000
	Adobe Contract	5,800
	Laserfiche Maintenance	11,500
	Microsoft Maintenance	15,500
	AutoCad	1,500
	Smart UPS	2,050
	Cisco Smartnet (all gear), include AnyConnect V	7,500
	Geocortex Maintenance (Kingsville share)	1,050
	Vmware Maintenance	-
	web hosting costs	8,750
	NetCrunch Maintenance	2,500
	ACS After hour Support	2,450
	Cisco Umbrella	3,500
	Barracuda Spam/Virus Firewall Maintenance	5,400
	Barracuda Email Archiver Maintenance	1,750
	Barracuda Web Filter 410	5,400
	ESRI License (Kingsville share)	7,400
	Kace Maintenance	2,650
	Public Sector Digest	-
	Public Sector Digest - Asset Management	3,500
	Barracuda Webfilter Grovedale	1,400
	Barracuda Webfilter Unico	1,400
	Barracuda Web Filter for BIA	1,400
	Streetscan - MS Road software maintenance	6,500
	Fire Extrication Software	1,350
	FirePro Maintenance	3,500
	Card access software maintenance	1,000
	Card Access System	1,700
	KNOWBE4	
	DUO Maintenance	5,000
	Kardtech - Fuel Monitoring System	2,500
	Certificate renewals for Domains	1,800
	Acronis Maintenance	1,600
	Site Improve	2,000
	eScribe	27,000
	Webex Conference software	660
	PerfectMind Annual Maintenance	4,100
	Everbridge	9,500
	Zoom Webinars	750
	Server and SAN warranty	-
	Policy Pro Subscription	-
	PLL-2 licenses for planning	3,175
TOTALS:		\$ 219,060



APPENDIX "C"

FACILITY DETAIL

FACILITIES							
Account Number		2017 Actuals	2018 Actuals	2019 Actuals	2020 Budget	2020 Actuals	2021 Budget
Grovedale Arts & Culture Centre							
01-178-135-60102	Grovedale - Salaries - Full Time		\$ -	\$ -	\$ 10,000	\$ -	\$ 10,000
01-178-135-60104	Grovedale - Salaries - Part Time		\$ -	\$ -	\$ 3,000	\$ -	\$ 3,000
01-178-135-60105	Grovedale - Salaries - Seasonal		\$ -	\$ -	\$ 20,000	\$ -	\$ 20,000
01-178-135-60314	Grovedale - Utilities		\$ 339	\$ 13,711	\$ 15,000	\$ 9,580	\$ 15,000
01-178-135-60315	Grovedale - Facility Maint		\$ -	\$ 9,577	\$ 3,000	\$ 5,146	\$ 5,000
01-178-135-60327	Grovedale - Communication		\$ -	\$ 605	\$ 1,200	\$ 1,319	\$ 1,200
	Total Expenses	\$ -	\$ 339	\$ 23,893	\$ 52,200	\$ 16,045	\$ 54,200
Lakeside Pavilion							
01-178-155-60102	Pavilion - Salaries - Full Time	\$ 2,259	\$ 1,370	\$ 7,408	\$ 2,500	\$ 6,955	\$ 2,500
01-178-155-60104	Pavilion - Salaries - Part Time	\$ 8,575	\$ 9,316	\$ 13,438	\$ 12,000	\$ 7,786	\$ 12,000
01-178-155-60105	Pavilion - Salaries - Seasonal	\$ 26,830	\$ 27,807	\$ 7,458	\$ 30,000	\$ 43,183	\$ 30,000
01-178-155-60314	Pavilion - Utilities	\$ 7,440	\$ 6,353	\$ 7,051	\$ 8,670	\$ 5,110	\$ 8,670
01-178-155-60315	Pavilion - Facility Maint	\$ 4,875	\$ 7,529	\$ 7,435	\$ 10,500	\$ 11,075	\$ 10,500
01-178-155-60327	Pavilion - Communication	\$ 576	\$ 532	\$ 532	\$ 600	\$ 479	\$ 600
	Total Expenses	\$ 50,555	\$ 52,906	\$ 43,323	\$ 64,270	\$ 74,590	\$ 64,270
Lion's Hall							
01-178-159-60102	Lions Hall - Salaries - Full Time	\$ 1,918	\$ 1,154	\$ 615	\$ 1,500	\$ 804	\$ 1,500
01-178-159-60104	Lions Hall - Salaries - Part Time	\$ 9	\$ 490	\$ 227	\$ 250	\$ 1,334	\$ 250
01-178-159-60105	Lions Hall - Salaries - Seasonal	\$ 646	\$ 241	\$ 225	\$ 750	\$ -	\$ 750
01-178-159-60314	Lions Hall - Utilities	\$ 10,479	\$ 9,542	\$ 10,760	\$ 12,500	\$ 7,194	\$ 12,500
01-178-159-60315	Lions Hall - Facility Maintenance	\$ 5,502	\$ 2,871	\$ 2,345	\$ 2,000	\$ 1,577	\$ 2,000
01-178-159-60327	Lions Hall - Communication	\$ 533	\$ 492	\$ 492	\$ 500	\$ 444	\$ 500
01-178-159-60337	Lions Hall - Grounds Mtce		\$ -	\$ -		\$ -	
01-178-159-60341	Lions Hall - Janitorial		\$ -	\$ -		\$ -	
	Total Expenses	\$ 19,086	\$ 14,789	\$ 14,664	\$ 17,500	\$ 11,352	\$ 17,500
Carnegie Building							
01-178-171-60102	Salaries - Full Time	\$ -	\$ -	\$ -	\$ -	\$ 417	\$ -
01-178-171-60104	Salaries - Part Time	\$ -	\$ -	\$ -	\$ -	\$ 259	\$ -
01-178-171-60105	Salaries - Seasonal	\$ -	\$ -	\$ -	\$ -	\$ 894	\$ -
01-178-171-60314	Carnegie - Utilities	\$ 4,575	\$ 3,352	\$ 3,953	\$ 5,600	\$ 3,070	\$ 5,600
01-178-171-60315	Carnegie - Facility Maint	\$ 6,601	\$ 11,804	\$ 9,967	\$ 6,600	\$ 5,448	\$ 6,600
01-178-171-60327	Carnegie - Communication	\$ 1,355	\$ 769	\$ 637	\$ 1,950	\$ 519	\$ 1,950
01-178-171-60336	Carnegie - Parking Lot Repairs		\$ -	\$ -		\$ -	
01-178-171-60337	Carnegie - Grounds Mtce						
01-178-171-60341	Carnegie - Janitorial		\$ -	\$ 11,027	\$ 10,000	\$ 3,043	\$ 10,000
	Total Expenses	\$ 12,531	\$ 15,925	\$ 25,584	\$ 24,150	\$ 13,650	\$ 24,150
Unico Community Centre							
01-178-172-60102	Unico CC - Salaries - Full Time	\$ 3,566	\$ 4,847	\$ 2,342	\$ 4,500	\$ 268	\$ 4,500
01-178-172-60103	Salaries - Overtime	\$ -	\$ -	\$ -	\$ -	\$ 417	\$ -
01-178-172-60104	Unico CC - Salaries - Part Time	\$ 1,356	\$ 2,997	\$ 2,018	\$ 2,500	\$ 1,585	\$ 2,500
01-178-172-60105	Unico CC - Salaries - Seasonal	\$ 2,004	\$ 1,732	\$ 1,569	\$ 3,000	\$ 149	\$ 3,000
01-178-172-60306	Unico CC - Advertising		\$ -	\$ -		\$ -	
01-178-172-60314	Unico CC - Utilities	\$ 3,879	\$ 3,747	\$ 4,577	\$ 4,800	\$ 2,778	\$ 4,800
01-178-172-60315	Unico CC - Facility Maint	\$ 7,542	\$ 6,761	\$ 1,107	\$ 1,500	\$ 752	\$ 1,500
01-178-172-60327	Unico CC - Communication	\$ 659	\$ 720	\$ 766	\$ 800	\$ 1,364	\$ 800
01-178-172-60341	Unico CC - Janitorial	\$ -	\$ -	\$ 4,890	\$ 5,000	\$ 1,990	\$ 5,000
01-178-172-60337	Unico CC - Grounds Mtce		\$ -	\$ -		\$ -	
	Total Expenses	\$ 19,006	\$ 20,804	\$ 17,270	\$ 22,100	\$ 9,304	\$ 22,100
Cottam Library / Day Care							
01-178-173-60314	Cottam Library - Utilities	\$ 381	\$ (1,680)	\$ 915		\$ 486	
01-178-173-60315	Cottam Library - Facility Maint	\$ 3,462	\$ 666	\$ 1,566	\$ 1,500	\$ 61	\$ 1,500
01-178-173-60336	Cottam Library - Parking Lot Repairs		\$ -	\$ -		\$ -	
01-178-173-60337	Cottam Library - Grounds Mtce		\$ -	\$ -		\$ -	
01-178-173-63052	Property Tax		\$ -	\$ 6,967		\$ 2,353	
	Total Expenses	\$ 3,843	\$ (1,013)	\$ 9,449	\$ 1,500	\$ 2,900	\$ 1,500
Ruthven Library / Day Care							
01-178-174-60314	Ruthven Library - Utilities	\$ 87	\$ -	\$ -		\$ -	
01-178-174-60315	Ruthven Library - Facility Maint	\$ 2,039	\$ 253	\$ 701	\$ 1,000	\$ 296	\$ 1,000
01-178-174-60336	Ruthven Library - Parking Lot Repairs		\$ -	\$ -		\$ 290	
01-178-174-60337	Ruthven Library - Grounds Mtce		\$ -	\$ -		\$ -	
	Total Expenses	\$ 2,125	\$ 253	\$ 701	\$ 1,000	\$ 586	\$ 1,000
Kingsville Library							
01-178-175-60314	Kingsville Library - Utilities	\$ 2,435	\$ 2,283	\$ 2,285	\$ 3,600	\$ 916	\$ 3,600
01-178-175-60315	Kingsville Library - Facility Maint	\$ 1,703	\$ 2,922	\$ 665	\$ 2,200	\$ 86	\$ 2,200
01-178-175-60336	Kingsville Library - Parking Lot Rep	\$ -	\$ -	\$ -		\$ -	
01-178-175-60337	Kingsville Library - Grounds Mtce	\$ -	\$ 204	\$ -		\$ -	
	Total Expenses	\$ 4,138	\$ 5,409	\$ 2,950	\$ 5,800	\$ 1,002	\$ 5,800
Ridgeview Park							
01-178-176-60102	Ridgeview - Salaries - Full Time	\$ 3,423	\$ 5,712	\$ 8,286	\$ 5,700	\$ 9,473	\$ 5,700
01-178-176-60104	Ridgeview - Salaries - Part Time	\$ 1,388	\$ 1,575	\$ 9,867	\$ 2,500	\$ 3,271	\$ 2,500
01-178-176-60105	Ridgeview - Salaries - Seasonal	\$ 15,209	\$ 14,528	\$ 14,989	\$ 24,000	\$ 44,538	\$ 24,000
01-178-176-60314	Ridgeview - Utilities	\$ 4,340	\$ 9,380	\$ 9,899	\$ 10,000	\$ 5,621	\$ 10,000
01-178-176-60315	Ridgeview - Facility Maint	\$ 4,144	\$ 10,214	\$ 3,292	\$ 5,000	\$ 6,846	\$ 5,000
01-178-176-60327	Ridgeview - Communication	\$ 142	\$ -	\$ -		\$ -	
01-178-176-60337	Ridgeview - Grounds Mtce	\$ 3,917	\$ 4,207	\$ 2,739	\$ 4,500	\$ 4,402	\$ 4,500
	Total Expenses	\$ 32,562	\$ 45,616	\$ 49,072	\$ 51,700	\$ 74,151	\$ 51,700
Kingsville Soccer / Baseball Fields							
01-178-177-60102	KSB - Salaries - Full Time	\$ 8,831	\$ 11,598	\$ 24,215	\$ 12,000	\$ 23,892	\$ 12,000
01-178-177-60104	KSB - Salaries - Part Time	\$ 1,829	\$ 9,972	\$ 12,330	\$ 10,000	\$ 5,364	\$ 10,000
01-178-177-60105	KSB - Salaries - Seasonal	\$ 19,649	\$ 11,660	\$ 9,143	\$ 24,500	\$ 8,973	\$ 24,500
01-178-177-60314	KSB - Utilities	\$ 3,038	\$ 1,843	\$ 2,259	\$ 3,400	\$ 1,383	\$ 3,400
01-178-177-60315	KSB - Facility Maint	\$ 4,807	\$ 2,806	\$ 3,200	\$ 2,500	\$ 151	\$ 2,500
01-178-177-60337	KSB - Grounds Mtce	\$ 11,555	\$ 8,914	\$ 14,331	\$ 11,000	\$ 11,087	\$ 11,000
	Total Expenses	\$ 49,708	\$ 46,793	\$ 65,477	\$ 63,400	\$ 50,849	\$ 63,400



APPENDIX "D"

RECREATION

PROGRAMS & EVENTS

RECREATION PROGRAMS DETAIL							
Account Number		2017 Actuals	2018 Actuals	2019 Actuals	2020 Budget	2020 Actuals	2021 Budget
Canada Day							
01-175-149-41350	Sponsorship				\$ 15,000	\$ 7,500	\$ 15,000
01-175-149-40713	Vendor Space				\$ 2,000	\$ -	\$ 2,000
	Total Revenue				\$ 17,000	\$ 7,500	\$ 17,000
01-175-149-60306	Advertising				\$ 3,500	\$ 2,035	\$ 3,500
01-175-149-60318	Equipment Rentals				\$ 6,000	\$ -	\$ 6,000
01-175-149-60621	Fireworks				\$ 5,000	\$ -	\$ 5,000
01-175-149-60761	Food/Beverage				\$ 2,000	\$ 822	\$ 2,000
01-175-149-60771	Logistics				\$ 3,000	\$ 12	\$ 3,000
01-175-149-60785	Entertainment				\$ 6,000	\$ 4,401	\$ 6,000
	Total Expenses				\$ 25,500	\$ 7,270	\$ 25,500
	Net Revenue (Expenses)				\$ (8,500)	\$ 230	\$ (8,500)
Grovedale Entertainment-8 events							
01-175-153-40502	Provincial/Federal Grants				\$ 5,000	\$ -	\$ 5,000
01-175-153-40550	Admissions				\$ 20,000	\$ -	\$ 18,000
01-175-153-40551	Beer & Wine Revenue				\$ 24,000	\$ -	\$ 13,000
01-175-153-41272	Vendor Fees				\$ -	\$ -	\$ 2,000
01-175-153-41350	Sponsorship				\$ 16,000	\$ -	\$ 16,000
	Total Revenue				\$ 65,000	\$ -	\$ 54,000
01-175-153-60306	Advertising & Promotion				\$ 6,000	\$ -	\$ 6,000
01-175-153-60318	Equipment Rental				\$ 5,000	\$ -	\$ 8,000
01-175-153-60319	Progeessional Services -Sound and Light				\$ 8,000	\$ -	\$ 8,000
01-175-153-60771	Logistics				\$ 4,000	\$ -	\$ 4,000
01-175-153-60785	Entertainment				\$ 24,000	\$ -	\$ 16,000
01-175-153-60786	Staging				\$ 4,000	\$ -	\$ 4,000
01-175-153-60790	Beer & Wine Purchases				\$ 12,000	\$ -	\$ 8,000
	Total Expenses				\$ 63,000	\$ -	\$ 54,000
	Net Revenue (Expenses)				\$ 2,000	\$ -	\$ -
Sound and Light Show							
01-175-084-40502	Provincial Grants				\$ 16,000	\$ -	
01-175-084-40550	Admissions				\$ 22,500	\$ -	
01-175-084-40551	Beer & Wine Revenue				\$ 8,000	\$ -	
01-175-084-41272	Vendor Fees				\$ 3,000	\$ -	
01-175-084-41350	Sponsorships				\$ 5,000	\$ -	
	Total Revenue				\$ 54,500	\$ -	\$ -
01-175-084-60306	Advertising & Promotion				\$ 6,000	\$ -	
01-175-084-60318	Equipment Rental				\$ 6,000	\$ -	
01-175-084-60319	Progeessional Services -Sound and Light				\$ 10,000	\$ -	
01-175-084-60771	Logistics				\$ 8,000	\$ -	
01-175-084-60785	Entertainment				\$ 15,000	\$ -	
01-175-084-60786	Staging				\$ 4,000	\$ -	
01-175-084-60790	Beer and Wine Purchase				\$ 4,000	\$ -	
01-175-084-60832	Volunteer Appreciation				\$ 1,500	\$ -	
	Total Expenses				\$ 54,500	\$ -	\$ -
	Net Revenue (Expenses)				\$ -	\$ -	\$ -

RECREATION PROGRAMS DETAIL							
Account Number		2017 Actuals	2018 Actuals	2019 Actuals	2020 Budget	2020 Actuals	2021 Budget
Older Adult Events							
01-175-066-40648	Older Adults - Ticket Sales	\$ 376	\$ 1,968	\$ -		\$ -	
01-175-066-40659	Older Adults - Vendor Space	\$ 896	\$ 1,007	\$ 478		\$ -	
01-175-066-40660	Older Adults - Bar Service	\$ -	\$ 700	\$ -		\$ -	
	Total Revenue	\$ 1,272	\$ 3,675	\$ 478	\$ -	\$ -	\$ -
01-175-099-60632	Older Adults	\$ 602	\$ 3,163	\$ -		\$ -	
01-175-099-60643	Older Adults - Photocopier Supplies	\$ -	\$ -	\$ -		\$ -	
01-175-099-60644	Older Adults - Activity Guide	\$ 2,870	\$ 2,343	\$ -		\$ -	
01-175-099-60645	Older Adults - Advertising	\$ 831	\$ 810	\$ -		\$ -	
01-175-099-60646	Older Adults - Entertainment	\$ 680	\$ 3,869	\$ -		\$ -	
01-175-099-60647	Older Adults - Other	\$ 645	\$ 183	\$ 114		\$ -	
	Total Expenses	\$ 5,628	\$ 10,369	\$ 114	\$ -	\$ -	\$ -
	Net Revenue (Expenses)	\$ (4,355)	\$ (6,693)	\$ 363	\$ -	\$ -	\$ -
Tall Ships							
01-175-150-40551	Tall Ships - Beer & Wine Sales	\$ -	\$ -	\$ 8,892		\$ -	
01-175-150-40700	Tall Ships - Ticket Sales- Boarding	\$ -	\$ -	\$ 162,037		\$ -	
01-175-150-40702	Tall Ships - VIP Dinner	\$ -	\$ -	\$ 262		\$ -	
01-175-150-40703	Tall Ships - Merchandise Sales	\$ -	\$ -	\$ 3,270		\$ -	
01-175-150-40704	Tall Ships - Grant Revenue	\$ -	\$ -	\$ 25,000		\$ -	
01-175-150-40705	Tall Ships - EcDev Contribution	\$ -	\$ -	\$ 40,000		\$ -	
01-175-150-40712	Tall Ships - Private Sector Contribu	\$ -	\$ -	\$ 5,500		\$ -	
01-175-150-40713	Tall Ships - Vendor Space	\$ -	\$ -	\$ 1,037		\$ -	
	Total Revenue	\$ -	\$ -	\$ 245,998	\$ -	\$ -	\$ -
01-175-150-60761	Tall Ships - Food and Beverages	\$ -	\$ -	\$ 975		\$ -	
01-175-150-60765	Tall Ships - Artist / Performer Fees	\$ -	\$ -	\$ 7,060		\$ -	
01-175-150-60766	Tall Ships - Artist / Performer Expe	\$ -	\$ -	\$ 1,000		\$ -	
01-175-150-60767	Tall Ships - Tall Ships Fees	\$ -	\$ -	\$ 156,482		\$ -	
01-175-150-60768	Tall Ships - Travel and Accommod	\$ -	\$ -	\$ 2,061		\$ -	
01-175-150-60769	Tall Ships - TSA Fees	\$ -	\$ -	\$ 21,051		\$ -	
01-175-150-60770	Tall Ships - Port Fees, Technical, H	\$ -	\$ -	\$ 20,731		\$ -	
01-175-150-60771	Tall Ships - Logistics	\$ -	\$ -	\$ 22,054		\$ -	
01-175-150-60772	Tall Ships - Security	\$ -	\$ -	\$ 6,481		\$ -	
01-175-150-60773	Tall Ships - Food and Beverage VI	\$ -	\$ -	\$ 26,657		\$ -	
01-175-150-60774	Tall Ships - Local Promotion	\$ -	\$ -	\$ 31,070		\$ -	
01-175-150-60775	Tall Ships - Expanded Promotion	\$ -	\$ -	\$ 22,416		\$ -	
01-175-150-60777	Tall Ships - Blockbuster Fees	\$ -	\$ -	\$ 4,070		\$ -	
01-175-150-60776	Tall Ships - Merchandise cost	\$ -	\$ -	\$ 6,630		\$ -	
	Total Expenses	\$ -	\$ -	\$ 328,739	\$ -	\$ -	\$ -
	Net Revenue (Expenses)	\$ -	\$ -	\$ (82,742)	\$ -	\$ -	\$ -

HIGHLAND GAMES							
Account Number		2017 Actuals	2018 Actuals	2019 Actuals	2020 Budget	2020 Actuals	2021 Budget
OPERATING BUDGET							
OPERATING REVENUE:							
01-177-058-40502	Provincial Grants		\$ -	\$ 4,900		\$ -	
01-177-066-40550	Admissions		\$ -	\$ 67,629	\$ 75,000	\$ -	\$ 95,000
01-177-066-40551	Beer & Wine Revenue		\$ -	\$ 17,038	\$ 27,000	\$ -	\$ 27,000
01-177-066-40552	Beer Garden Admission		\$ -	\$ 2,266	\$ 5,000	\$ -	\$ 5,000
01-177-066-40553	Merchandise Sales		\$ -	\$ 2,630	\$ 6,000	\$ -	\$ 6,000
01-177-066-40554	Participant Fees				\$ 4,000		\$ 4,225
01-177-066-41350	Sponsorships		\$ -	\$ 2,400	\$ 15,000	\$ -	\$ -
01-177-066-41272	Vendor Fees		\$ -	\$ 4,127	\$ 5,000	\$ -	\$ 5,000
TOTAL OPERATING REVENUE:		\$ -	\$ -	\$ 100,990	\$ 137,000	\$ -	\$ 142,225
OPERATING EXPENDITURES:							
01-177-099-60301	Office Supplies		\$ -	\$ 1,230	\$ 2,700	\$ 226	\$ 2,200
01-177-099-60306	Advertising & Promotion		\$ -	\$ 15,341	\$ 15,500	\$ 7,319	\$ 17,000
01-177-099-60309	Computer Maint / Website		\$ -	\$ -	\$ -	\$ -	\$ -
01-177-099-60312	Insurance		\$ -	\$ 3,856	\$ 4,000	\$ -	\$ 4,000
01-177-099-60318	Equipment Rental (Porta Johns)		\$ -	\$ 4,814	\$ 4,000	\$ -	\$ 3,500
01-177-099-60327	Communication (Radios / PA system)		\$ -	\$ 224	\$ 4,400	\$ -	\$ 7,015
01-177-099-60776	Merchandise		\$ -	\$ 3,275	\$ 2,500	\$ 102	\$ 2,500
01-177-099-60781	EMS & OPP		\$ -	\$ 3,366	\$ 3,700	\$ -	\$ 3,700
01-177-099-60782	Fencing		\$ -	\$ 3,205	\$ 4,700	\$ -	\$ 5,150
01-177-099-60783	Heavy Game Events		\$ -	\$ 2,072	\$ 5,600	\$ 74	\$ 5,600
01-177-099-60784	Sheep Herding and Shearing		\$ -	\$ 953	\$ 1,000	\$ -	\$ 1,050
01-177-099-60785	Musical Entertainment (live)		\$ -	\$ 4,296	\$ 8,000	\$ 1,200	\$ 8,400
01-177-099-60786	Rentals: Stages, Tents, Tables, Golf Carts, etc.		\$ -	\$ 6,356	\$ 10,000	\$ -	\$ 12,600
01-177-099-60787	Security		\$ -	\$ 893	\$ 1,500	\$ -	\$ -
01-177-099-60788	Piper Band (PPBSO)		\$ -	\$ 11,051	\$ 20,000	\$ -	\$ 20,000
01-177-099-60789	Trophies		\$ -	\$ 578	\$ 1,000	\$ -	\$ 650
01-177-099-60790	Beer & Wine Purchases			\$ 9,902	\$ 14,500	\$ -	\$ 15,260
	Bio Degradable Cups				\$ 2,000		\$ -
new	Shuttle Buses / Parking				\$ 3,000		\$ 4,000
new	Highland Dance and Lads & Lassies Crafts				\$ 5,000		\$ 10,500
new	Cash counter, POS machines				\$ -		\$ 1,100
new	Axe Throwing				\$ 4,000		\$ 6,108
new	Mayor's Haggis Hurl				\$ -		\$ 350
new	CASSOC Membership Fee				\$ -		\$ 50
01-177-099-60832	Volunteer Appreciation and attire		\$ -	\$ 2,149	\$ 4,800	\$ -	\$ 6,000
TOTAL OPERATING EXPENDITURES:		\$ -	\$ -	\$ 73,561	\$ 121,900	\$ 8,921	\$ 136,733
NET OPERATING REVENUES (EXPENSES):		\$ -	\$ -	\$ 27,429	\$ 15,100	\$ (8,921)	\$ 5,492
CONTRIBUTIONS TO (FROM) RESERVES:							
03-177-032-41700	Trans. from Res. - Working Cap.	\$ -	\$ -	\$ -		\$ -	
03-177-440-80100	Transfer to Res. - Working Cap.	\$ -	\$ -	\$ 27,429	\$ 15,100	\$ -	\$ 5,492
NET CONT. TO (FROM) RESERVES:		\$ -	\$ -	\$ 27,429	\$ 15,100	\$ -	\$ 5,492
OPERATING SURPLUS/(DEFICIT):		\$ -	\$ -	\$ -	\$ -	\$ (8,921)	\$ -



APPENDIX "E"

OCWA

**5-YEAR CAPITAL
FORECAST**

Town of Kingsville

5 Year Recommended Capital/Major Maintenance from 2021 to 2024
The Ontario Clean Water Agency has identified the following capital projects/major maintenance for your review and approval.

Scope of Work					Rationale for Project
	2021	2022	2023	2024	
Lakeshore West Wastewater Treatment Plant					
Lighting upgrade entire facility inside and out	\$ 40,000				Lifecycle replacement/Energy Saving- current lights and fixtures are aged and will need to be replaced. Replacement will be with new energy efficient lightening resulting in cost savings
Primary Sludge pump 1& 2 Wear Parts		\$ 5,000			Helps Run the scum boxes and assist remove odours. Sludge holding tanks stay cleaner. High wear item due to raw water characteristics
Pump Station Wet Well Refurbishments	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	Lifecycle repalcement- Collection system wet wells are original equipment. Pump bases, rails, piping, chains etc are rusted and worn. Budget is for one pump stationper year.
Generator Batteries			\$ 2,000		Battery replacement every two years completed in 2020
UV Bulbs and Ballast Inventory stock required	\$ 12,500	\$ 12,500	\$ 12,500	\$ 12,500	Life cycle replacement - every 12,000 hours. Need stock,
Alum pump replacement				\$ 15,000	Life cycle replacement
Replace lift truck				\$ 15,000	Life cycle replacement
New scum box heaters			\$ 5,000	\$ 5,000	Life cycle replacement - many components are out dated and are becoming unreliable which will have an impact on operations.
Continuous monitoring equipment gas detection grit building				\$ 10,000	Life cycle replacement- sensor will need replacing
Heater repair and installation various sites	\$ 5,000				Life cycle replacement-heaters breaking down in various locations.
Kingsville Pump Station #1 Wet Well Rehabilitation	\$ 200,000				Life cycle replacement-station is aged, wet well contents have never been replaced. Piping, valves very aged and should be replaced.
PLC/SCADA	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	Life cycle replacement - many components are out dated and are becoming unreliable which will have an impact on operations. Specifically Grit building PLC Cabinet
Pump Replacement/Maintenance	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	Life cycle replacement - several pumps at the pump stations are starting to meggar low.Yr 2023 Headworks replacement
Rebuild one grit pumps		\$ 2,500		\$ 2,500	CWWF Replacing in 2018, Impeller/volute replacement starting in 2021
RAS#3 Pump Installation	\$ 10,000				Life cycle replacement- pump installation, pump purchased in Q4 2020.
Centrifuge Inspection	\$ 3,000			\$ 3,000	Life cycle replacement- centrifuge inspection by manufacturer
Portalbe Back-up Generators fpr Pump Station			\$ 60,000		Current portable generator that is used as a back-up power supply to all the pump stations is reaching the end of it's life cycle and spare part are obsolete
Centrifuge Rebuild		\$ 35,000			Repairs/Maintenance - send to Alpha Laval to be rebuilt. While the unit is out of service, liquid sludge will have to be hauled.
Advanced system Odour Control Dewatering	\$ 250,000				Improvement - Install new odour control system on the grit building to help with community complaints
Primary Clarifier Sand Blast and Reseal		\$ 140,000	\$ 140,000		Conduct per 2018 Inspections
Primary Clarifier Gear box Rebuild (inspection to be completed not needed inspection to be done in house as per manufacturer			\$ 30,000	\$ 30,000	Primary #1 requires rebuild.
Install new generator transfer switch PS#1	\$ 3,000				Improvement- incorporate portable generator
Grit Classifier Maintenance	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	The flights are wearable items that need every few years depending on Grit , plan is to install sand per Sam Director.
Check Valve Replacement & Installation	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	Life cycle replacement - original equipment.
Kingsville PS#2 Soft Starts or VFD's	\$ 20,000				Improvements - motor soft starts for the raw pumps to assist in prolonging the life of the motors.
Total Estimate - Recommended Capital	\$ 735,500	\$ 387,000	\$ 441,500	\$ 285,000	
Kingsville Wastewater Lagoons					
Kingsville Lagoons Cell #2 North Bank Rehabilitation		\$ 150,000			Improvement- bank has eroted in service for 40 years
Submersible Transfer Pump	\$ 45,000				Life cycle replacement- Pump is used to equalize cells.
Total Estimate - Recommended Capital	\$ 45,000	\$ 150,000	\$ -	\$ -	
Cottam Wastewater Lagoons					
Lagoon Interconnect Valve Replacement	\$ 60,000				Life cycle replacement - current interconnect between cell #1 and cell #2 is out of service, lagoons are not being operated as designed.
Alum Pumps	\$ 10,000				Life cycle replacement.
Total Estimate - Recommended Capital	\$ 70,000	\$ -	\$ -	\$ -	
Capital Total	\$ 850,500	\$ 537,000	\$ 441,500	\$ 285,000	



APPENDIX "F"

2020 CAPITAL SUMMARY

2020 CAPITAL SUMMARY			
Account Number		2020 Budget	2020 Actuals
GENERAL ADMINISTRATION:			
01-112-360-72001	Front Counter After Hours Security Gate	\$ 10,000	\$ 12,135
	Back vault high density storage system (1 of 4)	\$ 25,000	\$ -
01-112-360-72002	New Vehicle - By-law Enforcement	\$ 35,000	\$ 37,186
01-112-360-72003	Accounts Payable Optimization - Digital Signatures / EFTs	\$ 10,000	\$ -
01-112-360-72004	ERCA - Community Energy Plan	\$ 15,000	\$ 15,000
01-112-360-71960	Modernization Grant Initiatives	\$ -	\$ 14,246
01-112-360-72061	Service Delivery Review (Modernization Grant)	\$ -	\$ 64,109
01-112-360-72059	Business Relaunch Fund	\$ -	\$ 84,236
01-112-360-72057	COVID Response	\$ -	\$ 81,332
TOTALS:		\$ 95,000	\$ 308,244
INFORMATION TECHNOLOGY:			
01-114-360-71906	P&R - Scheduling Software	\$ 5,000	\$ 3,969
01-114-360-72005	Workstation Replacement - DMS, DFS, Tax Collector	\$ 6,000	\$ 5,768
01-114-360-72006	Workstation Replacement - Program Manager	\$ 2,000	\$ 1,923
01-114-360-72007	Workstation - Fire Tablet	\$ 2,000	\$ 1,950
01-114-360-72008	Wireless network upgrade	\$ 30,000	\$ 28,061
01-114-360-72009	Planning PLL software	\$ 108,000	\$ 3,452
01-114-360-72010	Diamond - E-Send	\$ 3,550	\$ 2,481
01-114-360-72011	Storage Area Network (SAN) replacement	\$ 153,000	\$ 139,438
01-114-360-72012	Windsor SAN shared drives	\$ 2,500	\$ -
01-114-360-72013	Fibre network to Connect Arena, Fire Hall & Town Hall	\$ 380,000	\$ 218,179
01-114-360-72014	Fibre upgrade for backups	\$ 20,500	\$ 20,462
01-114-360-71703	Municipal Phone Replacements (Yr 3 of 3)	\$ -	\$ 2,841
TOTALS:		\$ 712,550	\$ 428,525
FIRE DEPARTMENT:			
01-121-360-72015	Replacement of Engine 216	\$ 700,000	\$ -
01-121-360-72016	Replacement of Car 1	\$ 55,000	\$ 50,246
01-121-360-72017	South station shed for training equipment	\$ 8,000	\$ -
TOTALS:		\$ 763,000	\$ 50,246
POLICE:			
TOTALS:		\$ -	\$ -
BUILDING DEPARTMENT:			
01-124-360-71823	Mobile Software Solution (via Cityworks)	\$ -	\$ 443
			\$ -
			\$ -
			\$ -
TOTALS:		\$ -	\$ 443
PUBLIC WORKS:			
01-130-360-71825	Bridge #18 - Road 11 over Ruscom River - Engineering Only	\$ 170,000	\$ 19,105
01-130-360-71547	Esseltine Drain	\$ 4,900,000	\$ 1,936,159
01-130-360-71827	Bridge #46 - South Talbot Road over Boose Drain - Construction	\$ 85,000	\$ 3,529
01-130-360-71923	Bridge #32 - Cedar Island Bridge Engineering and Rehab Work	\$ 20,000	\$ -
01-130-360-71924	Talbot Service Road Bridge Removal and New Access	\$ 25,000	\$ 7,743
01-130-360-71925	Construction (Peachwood to S-Curve)	\$ 1,680,000	\$ 1,473,176
01-130-360-71546	Construction (Queen to Heritage)	\$ 1,750,000	\$ 573,145
01-130-360-72018	to Road 11	\$ 260,000	\$ 105,267
01-130-360-72019	Road Program - Union Ave Mill and Pave - Cty Rd 20 to the Lake	\$ 135,000	\$ 108,613
01-130-360-72020	Road Program - Resurface Road 6 West from Division to McCain	\$ 525,000	\$ 322,116
01-130-360-72021	Inman	\$ 415,000	\$ 214,278
01-130-360-72022	Road Program - Briarwood/Lincoln/Graham Mill and Pave	\$ 450,000	\$ 301,462
01-130-360-71962	Construction	\$ 630,000	\$ 50,942
01-130-360-72023	Bridge #502 - Division Road North over Mill Creek - Engineering Only	\$ 95,000	\$ 23,997
01-130-360-72024	Includes 2 culverts, AT Paths, and Reconstruction for Heavy Traffic	\$ 400,000	\$ 73,739
01-130-360-72025	Road Program - Peterson Side Road Final Tar and Chip Lift	\$ 44,000	\$ -
01-130-360-72026	Road Program - Road 9 West Final Tar and Chip Lift	\$ 72,000	\$ 48,109
01-130-360-72027	Road Program - Graham Sideroad - Asphalt Padding	\$ 100,000	\$ 86,750
01-130-360-72028	Road Program - Remove Sections of Talbot Service Road	\$ 60,000	\$ 23,178
01-130-360-72029	Road Program - Cedar Island Subdivision Geo and Pavement Design	\$ 40,000	\$ 8,370
01-130-360-72030	Traffic Signal Timing Optimization in Main Street Corridor	\$ 11,000	\$ -
01-130-360-72031	Resetting Division North Manholes	\$ 25,000	\$ 38,236
01-130-360-72032	Division St. S: Mill - Stanley)	\$ 140,000	\$ 122,418
01-130-360-71831	CWATS Kings 8 Cty Rd 50 - Ford Road to Arner Townline	\$ 450,000	\$ -
01-130-360-72058	CWATS Path from Conservation to Lake Drive	\$ 45,000	\$ 78,425
01-130-360-72033	Development Manual Update	\$ 30,000	\$ -
01-130-360-72034	Fleet Replacement - 10-01 Ford F-150	\$ 37,500	\$ 37,380
01-130-360-72035	Train Court - Strom Drainage Improvements	\$ 30,000	\$ 20,650
01-130-360-72036	Sidewalk Tractor - Plow Replacement	\$ 7,000	\$ 6,948
01-130-360-72037	Road Program - Road 3 E Resurfacing - Division to Graham	\$ 285,000	\$ 304,551
01-130-360-71744	Park St. Reconstruction	\$ -	\$ (15,264)
01-130-360-71961	Flood Mitigation Efforts	\$ -	\$ 14,195
TOTALS:		\$ 12,916,500	\$ 5,987,215
SANITATION:			
TOTALS:		\$ -	\$ -
CEMETERY:			
TOTALS:		\$ -	\$ -

2020 CAPITAL SUMMARY			
Account Number		2020 Budget	2020 Actuals
ARENA:			
01-170-360-72038	Dehumidifier (Roof Top Unit)	\$ 200,000	\$ 29,690
01-170-360-72039	Fleet Replacement - 2010 Ice Resurfacers	\$ 110,000	
TOTALS:		\$ 310,000	\$ 29,690
PARKS:			
01-171-360-71645	Lions Park Redevelopment - Phase 1A & 1B	\$ 20,000	\$ 2,035
01-171-360-71154	Mettawas Park Landscape Architecture	\$ 20,000	\$ -
01-171-360-71934	Range Light Relocation	\$ 33,000	\$ 39,328
01-171-360-71935	Cottam Revitalization - Ridgeview LED lighting (Entranceway	\$ 50,000	\$ 52,094
	Lions Park Development	\$ 200,000	\$ -
01-171-360-72040	Ridgeview Park (Baseball Diamond #2 Improvements + Tennis	\$ 95,000	\$ 42,190
01-171-360-72041	New Playground Equipment (Millbrook Park)	\$ 65,000	\$ 69,968
01-171-360-72042	Fleet Replacement - 2010 Ford F-150 Pick up	\$ 37,500	\$ 35,981
01-171-360-72043	Fleet Replacement - Kubota ATV (Qty 2)	\$ 30,000	\$ 31,350
01-171-360-72044	Dog Park Development (Road 2 East)	\$ 135,000	\$ -
01-171-360-72045	Pickleball and Bocce Courts	\$ 325,000	\$ -
01-171-360-72046	Kingsville Arena Ball Diamond Improvements	\$ 150,000	\$ -
01-171-360-72060	Parkland - 1833 Queens Valley Dr	\$ -	\$ 129,150
TOTALS:		\$ 1,160,500	\$ 402,097
FACILITIES:			
01-178-360-71630	Grovedale Arts & Culture Construction - Maint. Holdback,	\$ 190,000	\$ (4,180)
01-178-360-72047	Wall Hanging System for Grovedale	\$ 5,000	\$ 2,552
01-178-360-72048	Water Bottle Refill Stations (Ridgeview, Lakeside, Grovedale,	\$ 32,000	\$ 27,100
			\$ -
			\$ -
			\$ -
			\$ -
TOTALS:		\$ 227,000	\$ 25,472
FANTASY OF LIGHTS:			
TOTALS:		\$ -	\$ -
MARINA:			
01-173-360-72049	Floating Docks (Cedar Island Boat Launch)	\$ 75,000	\$ 83,117
TOTALS:		\$ 75,000	\$ 83,117
RECREATION PROGRAMS:			
			\$ -
			\$ -
TOTALS:		\$ -	\$ -
PLANNING:			
01-180-360-71742	Official Plan Update (Carryover)	\$ 5,000	\$ 5,552
01-180-360-71741	Cottam CIP	\$ -	\$ 2,488
TOTALS:		\$ 5,000	\$ 8,040
BIA:			
TOTALS:		\$ -	\$ -
WATER:			
02-201-360-71953	Waterline Looping - Sumac Crossing - Construction	\$ 160,000	\$ 127,719
02-201-360-71952	SW Region Watermain Engineering - Phases 1, 2, and 3	\$ 120,000	\$ 8,761
02-201-360-71925	Jasperson Drive - Eng. and Construction (Peachwood to S-	\$ 250,000	\$ -
02-201-360-72050	Clark St Watermain Replacement - Engineering	\$ 15,000	\$ -
02-201-360-71952	SW Region Watermain Construction - Phases 1, 2, and 3	\$ 9,000,000	\$ -
02-201-360-72051	Water Meter Upgrades - Targeting Non-Reads	\$ 250,000	\$ 35,975
02-201-360-71546	Main Street West Reconstruction - Water Component	\$ 450,000	\$ -
02-201-360-72052	Fleet Replacement - 2008 GMC Sierra 2500 HD 4x4	\$ 45,000	\$ 40,380
02-201-360-72053	Fleet Replacement - 2006 Ford F-350 Extended Cab Service	\$ 70,000	\$ -
02-201-360-72010	Diamond - E-Send - Water Share	\$ 3,550	\$ 3,878
02-201-360-71945	Water Bill Revamp	\$ -	\$ 3,702
			\$ -
TOTALS:		\$ 10,363,550	\$ 220,414
K'VILLE/LAKESHORE WEST WASTEWATER:			
02-242-360-71864	Lakeside Park Sanitary Twinning - Engineering and	\$ 2,300,000	\$ 1,721,412
02-242-360-71949	Sanitary Extension - Kratz Road Engineering Only (Petition	\$ 150,000	\$ -
02-242-360-71357	Sanitary Waste Water Master Plan (In Progress)	\$ 95,000	\$ 66,813
02-242-360-71925	Jasperson Drive - Eng. and Construction (Peachwood to S-	\$ 170,000	\$ -
02-242-360-72054	OCWA Capital Items Lakeshore Treatment Facility - See	\$ 575,500	\$ 427,773
02-242-360-72055	OCWA Capital Items Kingsville Lagoons - See Appendix E	\$ 191,300	\$ 20,819
02-242-360-71865	OCWA - LW Major Capital Maint.	\$ -	\$ (4,221)
02-242-360-71866	OCWA - King Lagoons Major Capital Maint.	\$ -	\$ (12,952)
TOTALS:		\$ 3,481,800	\$ 2,219,644
COTTAM WASTEWATER:			
02-243-360-71950	Cottam Sanitary Sewage Capacity Upgrade - Engineering Only	\$ 200,000	\$ 148,112
02-243-360-71950	Cottam Sanitary Sewage Capacity Upgrade - Construction	\$ 1,200,000	\$ -
02-243-360-72056	OCWA Capital Items - See Appendix E	\$ 48,000	\$ 76,765
02-243-360-71867	OCWA - Cottam Lagoons Major Capital Maint.	\$ -	\$ (3,882)
TOTALS:		\$ 1,448,000	\$ 220,995
TOTAL CAPITAL PROJECTS:		\$ 31,557,900	\$ 9,984,141