TOWN OF KINGSVILLE

2020

DRAFT BUDGET

January 8, 2020

TOWN OF KINGSVILLE
2020
BUDGET

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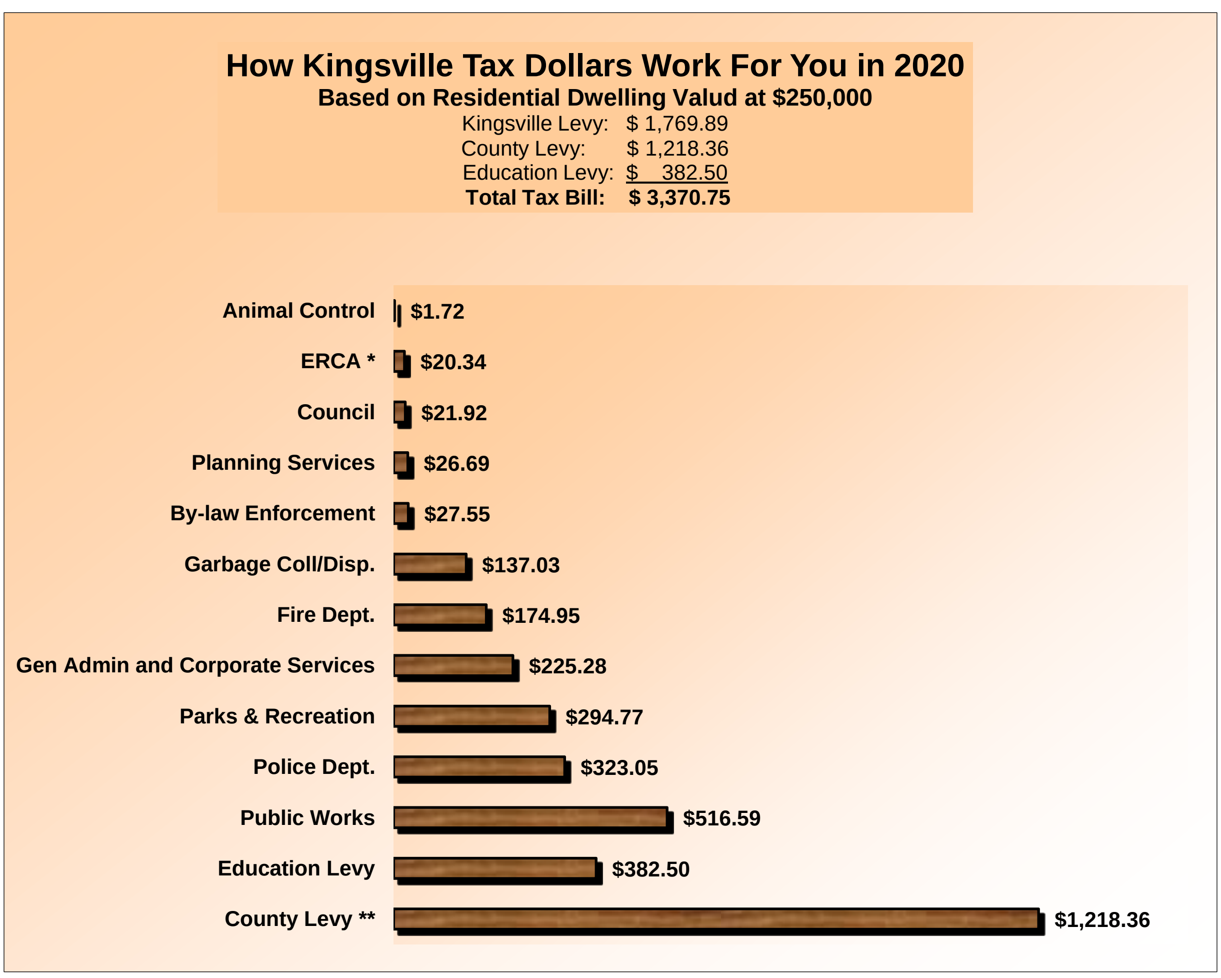
CONSOLIDATED BUDGET SUMMARY

	2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals	2020 Budget
TAXATION:					
Taxation Levy	$ 14,750,991	$ 16,024,811	$ 17,167,387	$ 17,167,386	$ 18,597,496
Supplemental & Other Taxes	$ 240,049	$ 328,438	$ 211,000	$ 409,447	$ 261,000
TOTAL TAXATION:	**$ 14,991,040**	**$ 16,353,249**	**$ 17,378,387**	**$ 17,576,834**	**$ 18,858,496**
OPERATING REVENUE:					
Council	$ -	$ -	$ -	$ -	$ -
General Administration	$ 1,899,955	$ 1,840,226	$ 1,572,023	$ 2,536,395	$ 1,696,700
Information Technology	$ 200	$ 220	$ -	$ 260	$ -
Animal Control	$ 42,890	$ 40,800	$ 40,000	$ 39,950	$ 40,000
Fire	$ 56,448	$ 47,075	$ 54,370	$ 91,009	$ 54,470
Police	$ 215,622	$ 214,745	$ 194,413	$ 152,566	$ 106,853
Building	$ 812,932	$ 853,697	$ 798,600	$ 969,644	$ 852,500
Public Works	$ 74,706	$ 136,946	$ 117,760	$ 258,560	$ 155,010
Sanitation	$ -	$ -	$ -	$ -	$ -
Cemetery	$ 70,252	$ 69,215	$ 72,225	$ 100,610	$ 77,225
Arena	$ 295,068	$ 284,069	$ 302,200	$ 258,783	$ 282,200
Parks	$ 778	$ 970	$ -	$ 2,795	$ -
Facilities	$ 132,598	$ 135,993	$ 156,508	$ 130,106	$ 175,578
Fantasy of Lights	$ 9,794	$ 9,421	$ 9,500	$ 10,411	$ 8,400
Marina	$ 98,397	$ 108,594	$ 105,000	$ 62,115	$ 88,000
Migration Fest	$ 2,914	$ 2,639	$ 2,700	$ 14,179	$ 4,250
Recreation Programs	$ 19,132	$ 20,203	$ 37,700	$ 31,405	$ 26,700
Communities in Bloom	$ -	$ -	$ -	$ -	$ -
Planning	$ 66,150	$ 90,540	$ 108,800	$ 111,635	$ 97,700
BIA	$ 121,643	$ 124,485	$ 123,353	$ 127,083	$ 137,431
TOTAL:	**$ 3,919,479**	**$ 3,979,838**	**$ 3,695,152**	**$ 4,897,505**	**$ 3,803,017**
OPERATING EXPENDITURES:					
Council	$ 171,684	$ 172,152	$ 215,191	$ 210,785	$ 224,039
General Administration	$ 3,031,211	$ 3,056,973	$ 3,429,397	$ 3,338,795	$ 3,442,031
Information Technology	$ 455,672	$ 466,271	$ 529,665	$ 497,708	$ 573,712
Animal Control	$ 61,036	$ 46,854	$ 56,892	$ 58,816	$ 60,700
Fire	$ 1,225,482	$ 1,308,387	$ 1,477,155	$ 1,376,655	$ 1,487,078
Police	$ 3,147,633	$ 3,128,357	$ 3,286,425	$ 3,271,620	$ 3,420,407
Building	$ 614,950	$ 695,750	$ 894,394	$ 800,624	$ 893,048
Public Works	$ 2,388,352	$ 2,380,184	$ 2,509,347	$ 2,537,554	$ 2,745,297
Sanitation	$ 1,264,598	$ 1,294,169	$ 1,345,526	$ 1,255,623	$ 1,382,119
Cemetery	$ 86,004	$ 91,515	$ 137,344	$ 110,015	$ 121,629
Arena	$ 854,946	$ 984,507	$ 1,096,099	$ 1,011,434	$ 1,111,741
Parks	$ 518,065	$ 618,155	$ 765,790	$ 685,401	$ 851,940
Facilities	$ 198,722	$ 201,822	$ 257,570	$ 247,744	$ 303,620
Fantasy of Lights	$ 27,367	$ 33,534	$ 33,700	$ 28,790	$ 33,450
Marina	$ 105,933	$ 110,526	$ 146,954	$ 75,235	$ 108,976
Migration Fest	$ 16,662	$ 16,890	$ 20,300	$ 32,043	$ 26,100
Recreation Programs	$ 126,191	$ 162,401	$ 254,192	$ 286,760	$ 265,737
Communities in Bloom	$ 5,583	$ 283	$ 10,750	$ 6,110	$ 9,100
Planning	$ 250,582	$ 258,419	$ 370,909	$ 339,524	$ 349,393
BIA	$ 121,034	$ 114,416	$ 142,148	$ 126,984	$ 156,294
TOTAL:	**$ 14,671,706**	**$ 15,141,563**	**$ 16,979,749**	**$ 16,298,221**	**$ 17,566,410**
TRANSFERS TO (FROM) OPERATING RESERVES:					
TOTAL:	**$ 25,862**	**$ (124,715)**	**$ (109,089)**	**$ (259,847)**	**$ 60,339**
OPERATING SURPLUS/(DEFICIT):	**$ (10,778,089)**	**$ (11,037,010)**	**$ (13,175,508)**	**$ (11,140,869)**	**$ (13,823,732)**
CAPITAL REVENUE:					
TOTAL:	**$ 4,515,252**	**$ 5,750,534**	**$ 10,661,623**	**$ 3,464,295**	**$ 14,918,314**
CAPITAL EXPENDITURES:					
Council	$ -	$ -	$ -	$ -	$ -
General Administration	$ 37,819	$ 26,693	$ -	$ 57,114	$ 95,000
Information Technology	$ 138,318	$ 124,672	$ 136,133	$ 93,318	$ 294,550
Animal Control	$ -	$ -	$ -	$ -	$ -
Fire	$ 452,623	$ 10,563	$ 10,000	$ 10,430	$ 763,000
Police	$ -	$ 40,692	$ -	$ -	$ -
Building	$ -	$ 45,351	$ 38,350	$ 54,792	$ -
Public Works	$ 3,255,856	$ 3,505,050	$ 8,473,600	$ 2,728,798	$ 12,916,500
Sanitation	$ -	$ -	$ -	$ -	$ -
Cemetery	$ 3,601	$ -	$ -	$ -	$ -
Arena	$ 127,531	$ 45,773	$ 7,500	$ 7,372	$ 310,000
Parks	$ 485,892	$ 392,034	$ 546,000	$ 438,810	$ 1,580,500
Facilities	$ 200,707	$ 2,790,788	$ 2,336,600	$ 1,247,571	$ 230,000
Fantasy of Lights	$ 19,842	$ -	$ -	$ -	$ -
Marina	$ -	$ 14,389	$ 55,000	$ 15,459	$ 130,000
Migration Fest	$ -	$ -	$ -	$ -	$ -
Recreation Programs	$ 901	$ 53,063	$ 44,000	$ 19,469	$ -
Communities in Bloom	$ -	$ -	$ -	$ -	$ -
Planning	$ 10,818	$ 43,696	$ 25,000	$ 20,126	$ 5,000
BIA	$ 8,039	$ -	$ -	$ -	$ -
TOTAL:	**$ 4,741,947**	**$ 7,092,764**	**$ 11,672,183**	**$ 4,693,261**	**$ 16,324,550**
TRANSFERS TO CAPITAL RESERVES:					
TOTAL:	**$ 2,543,508**	**$ 2,615,448**	**$ 2,265,500**	**$ 2,265,500**	**$ 2,706,250**
REPAYMENT OF LONG-TERM DEBT:					
TOTAL:	**$ 958,361**	**$ 947,184**	**$ 926,819**	**$ 926,934**	**$ 922,278**
CAPITAL SURPLUS/(DEFICIT):	**$ (3,728,563)**	**$ (4,904,862)**	**$ (4,202,879)**	**$ (4,421,399)**	**$ (5,034,764)**
NET SURPLUS/(DEFICIT):	**$ 484,388**	**$ 411,376**	**$ -**	**$ 2,014,565**	**$ -**

2020 TAX CALCULATION

Total Assessment:	$ 3,104,721,900
Weighted (CVA) Assessment:	$ 2,626,925,345
2020 Budget Requirements:	**$ 18,597,496**

Tax Property Class	Rate	Assessment	Proof of Taxes
Residential & Farm	0.0070796	$ 2,100,643,134	$ 14,871,645
Residential & Farm PIL	0.0070796	169,800	1,202
Farmland	0.0017699	664,144,666	1,175,464
Farmland PIL	0.0017699	305,000	540
Multi-Residential	0.0138434	24,054,800	333,000
Commercial Occupied	0.0076604	157,489,500	1,206,433
Commercial Excess Land	0.0053623	2,106,600	11,296
Commercial Vacant Land	0.0039787	1,382,600	5,501
Parking Lot	0.0041238	71,000	293
Commercial Occupied PIL	0.0076604	13,388,100	102,558
Commercial Vacant Land PIL	0.0053623	-	-
Industrial Occupied	0.0137521	31,195,600	429,004
Industrial Vacant Units	0.0089388	666,200	5,955
Industrial Vacant Land	0.0089388	2,943,300	26,310
Shopping Centres Full	0.0076604	6,304,600	48,296
Shopping Centre Excess Land	0.0053623	106,800	573
Industrial Occupied PIL	0.0137521	329,900	4,537
Industrial Vacant Land PIL	0.0089388	51,000	456
Industrial Excess Land PIL	0.0089388	33,600	300
Large Industrial Occupied	0.0190164	12,186,800	231,749
Large Industrial Vacant Land	0.0123607	71,600	885
Pipelines	0.0092247	15,218,000	140,381
Managed Forests	0.0017699	631,400	1,118
Exempt	0.0000000	71,227,900	-
TOTALS:		**$ 3,104,721,900**	**$18,597,496**



** Essex Region Conservation Authority*
*** County levy spent on: County Roads, Libraries, Social Services, Health Care, etc.*

TAX RATE CALCULATION TABLE

2020 TAX RATES

Tax Property Class	Class	Local	County	Education	Total	Assessment
Residential & Farm	RT	0.00707957	0.00487343	0.00153000	0.01348300	$ 2,100,812,934
Farmland	FT / R1	0.00176989	0.00121836	0.00038250	0.00337075	$ 664,449,666
Commercial Occupied	CT / XT	0.00766040	0.00527327	0.01270832	0.02564199	$ 170,877,600
Commercial Excess Land	CU / XU	0.00536228	0.00369129	0.00889582	0.01794940	$ 2,106,600
Commercial Vacant Land	CX	0.00397872	0.00273887	0.00660629	0.01332387	$ 1,382,600
Parking Lot	GT	0.00412385	0.00283877	0.00660629	0.01356891	$ 71,000
Multi-Residential	MT	0.01384339	0.00952951	0.00161000	0.02498289	$ 24,054,800
Pipelines	PT	0.00922468	0.00635008	0.01290000	0.02847476	$ 15,218,000
Industrial Occupied	IT / JT	0.01375206	0.00946664	0.01290000	0.03611870	$ 31,525,500
Industrial Vacant Units & Excess Land	IU / JU	0.00893884	0.00615331	0.00838500	0.02347715	$ 699,800
Industrial Vacant Land	IX	0.00893884	0.00615331	0.00838500	0.02347715	$ 2,994,300
Large Industrial Occupied	LT	0.01901643	0.01309052	0.01290000	0.04500695	$ 12,186,800
Large Industrial Vacant Land	LU	0.01236068	0.00850884	0.00838500	0.02925452	$ 71,600
Managed Forests	TT	0.00176989	0.00121836	0.00038250	0.00337075	$ 631,400
Shopping Centres Full	ST / ZT	0.00766040	0.00527327	0.01290000	0.02583367	$ 6,304,600
Shopping Centres Excess Land	SU / ZU	0.00536228	0.00369129	0.00889582	0.01794940	$ 106,800
Exempt	Ex	0.00000000	0.00000000	0.00000000	0.00000000	$ 71,227,900
TOTAL:						**$ 3,104,721,900**

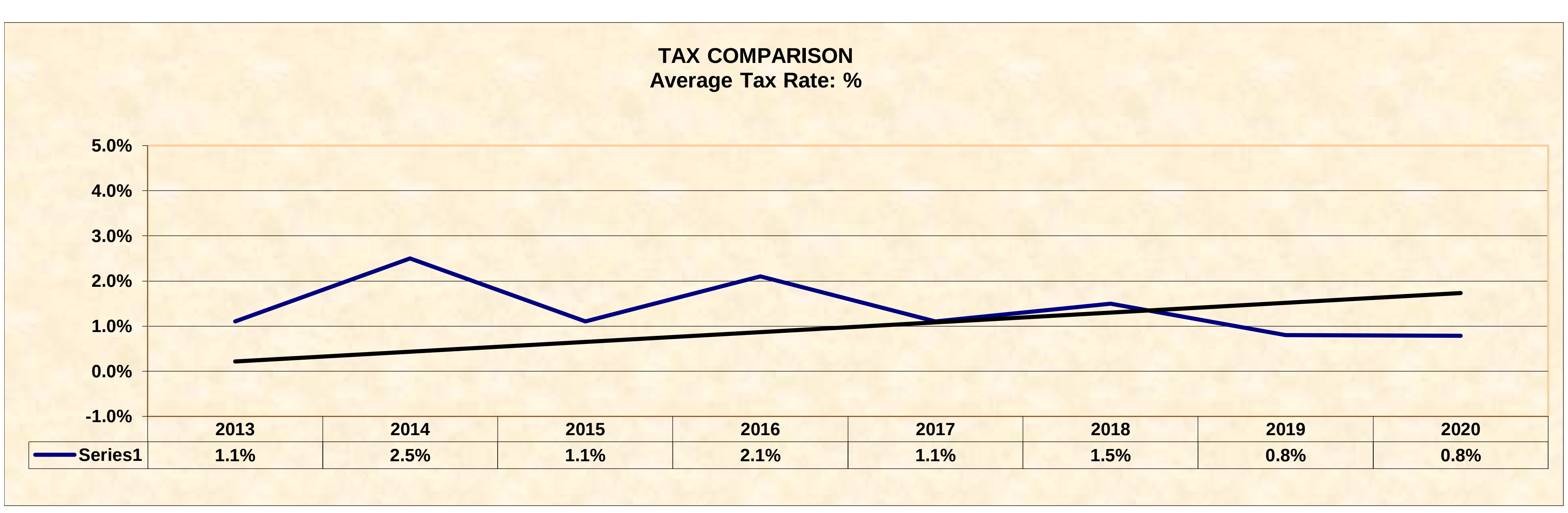
2020 TAX LEVY

	Class	Municipal	County	Education	Total
Residential & Farm	RT	$ 14,872,847	$ 10,238,165	$ 3,214,244	$ 28,325,256
Farmland	FT / R1	$ 1,176,004	$ 809,537	$ 254,152	$ 2,239,693
Commercial Occupied	CT / XT	$ 1,308,991	$ 901,083	$ 2,171,567	$ 4,381,642
Commercial Excess Land	CU / XU	$ 11,296.19	$ 7,776	$ 18,740	$ 37,812
Commercial Vacant Land	CX	$ 5,501	$ 3,787	$ 9,134	$ 18,422
Parking Lot	GT	$ 293	$ 202	$ 469	$ 963
Multi-Residential	MT	$ 333,000	$ 229,230	$ 38,728	$ 600,958
Pipelines	PT	$ 140,381	$ 96,636	$ 196,312	$ 433,329
Industrial Occupied	IT / JT	$ 433,541	$ 298,440	$ 406,679	$ 1,138,660
Industrial Vacant Units & Excess Land	IU / JU	$ 6,255	$ 4,306	$ 5,868	$ 16,429
Industrial Vacant Land	IX	$ 26,766	$ 18,425	$ 25,107	$ 70,298
Large Industrial Occupied	LT	$ 231,749	$ 159,532	$ 157,210	$ 548,491
Large Industrial Vacant Land	LU	$ 885	$ 609	$ 600	$ 2,095
Managed Forests	TT	$ 1,118	$ 769	$ 242	$ 2,128
Shopping Centres	ST / ZT	$ 48,296	$ 33,246	$ 81,329	$ 162,871
Shopping Centres Excess Land	SU / ZU	$ 573	$ 394	$ 950	$ 1,917
TOTAL:		**$ 18,597,496**	**$ 12,802,137**	**$ 6,581,331**	**$ 37,980,964**

TAX COMPARISON

Based on Residential Dwelling Valued at $250,000

FINAL	Tax Rate		Dwelling Value		Total Tax	Increase (Decrease)	Percentage of Variance
LOCAL:							
2020 Tax Rate:	0.0070796	x	$250,000	=	$1,769.89	$35.39	2.0%
2019 Tax Rate:	0.0069380	x	$250,000	=	$1,734.50	$32.33	1.9%
2018 Tax Rate:	0.0068087	x	$250,000	=	$1,702.18	$53.93	3.3%
2017 Tax Rate:	0.0065930	x	$250,000	=	$1,648.25	$39.40	2.4%
2016 Tax Rate:	0.0064354	x	$250,000	=	$1,608.85	$50.53	4.1%
2015 Tax Rate:	0.0061828	x	$250,000	=	$1,545.69	$30.27	2.5%
2014 Tax Rate:	0.0060314	x	$250,000	=	$1,507.85	$63.20	5.5%
2013 Tax Rate:	0.0057154	x	$250,000	=	$1,428.86	$32.68	2.9%
COUNTY:							
2020 Tax Rate:	0.0048734	x	$250,000	=	$1,218.36	$10.89	0.9%
2019 Tax Rate:	0.0048299	x	$250,000	=	$1,207.47	$16.32	1.4%
2018 Tax Rate:	0.0047646	x	$250,000	=	$1,191.15	$13.79	1.5%
2017 Tax Rate:	0.0046956	x	$250,000	=	$1,173.90	$15.30	1.7%
2016 Tax Rate:	0.0046191	x	$250,000	=	$1,154.78	$16.37	1.8%
2015 Tax Rate:	0.0045373	x	$250,000	=	$1,134.31	$13.05	1.5%
2014 Tax Rate:	0.0044720	x	$250,000	=	$1,118.00	$15.84	1.8%
2013 Tax Rate:	0.0043928	x	$250,000	=	$1,098.20	$19.65	2.3%
EDUCATION:							
2020 Tax Rate:	0.0015300	x	$250,000	=	$382.50	($20.00)	-5.0%
2019 Tax Rate:	0.0016100	x	$250,000	=	$402.50	($22.50)	-5.3%
2018 Tax Rate:	0.0017000	x	$250,000	=	$425.00	($18.00)	-5.0%
2017 Tax Rate:	0.0017900	x	$250,000	=	$447.50	($18.00)	-4.8%
2016 Tax Rate:	0.0018800	x	$250,000	=	$470.00	($14.00)	-3.6%
2015 Tax Rate:	0.0019500	x	$250,000	=	$487.50	($16.00)	-3.9%
2014 Tax Rate:	0.0020300	x	$250,000	=	$507.50	($18.00)	-4.2%
2013 Tax Rate:	0.0021200	x	$250,000	=	$530.00	($18.00)	-4.1%
TOTAL TAXES:							
2020 Tax Rate:	0.0134830	x	$250,000	=	$3,370.75	$26.28	0.8%
2019 Tax Rate:	0.0133779	x	$250,000	=	$3,344.47	$26.14	0.8%
2018 Tax Rate:	0.0132733	x	$250,000	=	$3,318.33	$48.68	1.5%
2017 Tax Rate:	0.0130786	x	$250,000	=	$3,269.65	$36.02	1.1%
2016 Tax Rate:	0.0129345	x	$250,000	=	$3,233.63	$66.12	2.1%
2015 Tax Rate:	0.0126700	x	$250,000	=	$3,167.50	$34.15	1.1%
2014 Tax Rate:	0.0125334	x	$250,000	=	$3,133.35	$76.29	2.5%
2013 Tax Rate:	0.0122282	x	$250,000	=	$3,057.06	$33.32	1.1%



Project #	Description	Note	Account Number	Budget Amount	Funding Source: Grants		Other Revenue	Transfer from Reserves	Development Charges	LTD	Current Year Taxation
					Provincial	Federal					
GENERAL ADMINISTRATION											
GEN-2020-1	Front Counter After Hours Security Gate			**$ 10,000**							**$ 10,000**
GEN-2020-2	Back vault high density storage system (1 of 4)	Reserve contribution		**$ 25,000**							**$ 25,000**
GEN-2020-3	New Vehicle - By-law Enforcement			**$ 35,000**							**$ 35,000**
GEN-2020-4	Accounts Payable Optimization - Digital Signatures / EFTs			**$ 10,000**							**$ 10,000**
GEN-2020-5	ERCA - Community Energy Plan			**$ 15,000**							**$ 15,000**
			SUBTOTAL	**$ 95,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 95,000**
INFORMATION TECHNOLOGY											
IT-2019-1	P&R - Scheduling Software	2019 Carryover		**$ 5,000**							**$ 5,000**
IT-2020-1	Workstation Replacement - DMS, DFS, Tax Collector	Windows 10 migration required		**$ 6,000**							**$ 6,000**
IT-2020-2	Workstation Replacement - Program Manager	Laptop Request		**$ 2,000**							**$ 2,000**
IT-2020-3	Workstation - Fire Tablet	Request for Inspections		**$ 2,000**							**$ 2,000**
IT-2020-4	Wireless network upgrade	TH, Fire, Arena and expand to back shops		**$ 30,000**							**$ 30,000**
IT-2020-5	Planning PLL software	Subject to RED Grant Approval		**$ 70,000**	$ 28,000						**$ 42,000**
IT-2020-6	Diamond - E-Send	Property Tax Share		**$ 3,550**							**$ 3,550**
IT-2020-7	Storage Area Network (SAN) replacement	Price is contingent on Fibre Network		**$ 153,000**							**$ 153,000**
IT-2020-8	Windsor SAN shared drives			**$ 2,500**							**$ 2,500**
IT-2020-9	Fibre network to Connect Arena, Fire Hall & Town Hall	TBD - Subject to Modernization Grant		**$ -**							**$ -**
IT-2020-10	Fibre upgrade for backups	server rooms if Fibre project proceeds		**$ 20,500**							**$ 20,500**
			SUBTOTAL	**$ 294,550**	**$ 28,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 266,550**
FIRE DEPARTMENT											
FIRE-2020-1	Replacement of Engine 216			**$ 700,000**			$ 10,000	$ 690,000			**$ -**
FIRE-2020-2	Replacement of Car 1			**$ 55,000**				$ 55,000			**$ -**
FIRE-2020-3	South station shed for training equipment			**$ 8,000**							**$ 8,000**
			SUBTOTAL	**$ 763,000**	**$ -**	**$ -**	**$ 10,000**	**$ 745,000**	**$ -**	**$ -**	**$ 8,000**
POLICE											
			SUBTOTAL	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Project #	Description	Note	Account Number	Budget Amount	Funding Source: Grants – Provincial	Grants – Federal	Other Revenue	Transfer from Reserves	Development Charges	LTD	Current Year Taxation
BUILDING DEPARTMENT											
			SUBTOTAL	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
PUBLIC WORKS											
PW-2019-1	Bridge #18 - Road 11 over Ruscom River - Engineering Only	2019 Carryover		**$ 170,000**				$ 170,000			**$ -**
PW-2019-2	Esseltine Drain	2019 Carryover		**$ 4,900,000**			$ 4,638,608	$ 261,392			**$ -**
PW-2019-3	Bridge #46 - South Talbot Road over Boose Drain - Construction	2019 Carryover		**$ 85,000**				$ 85,000			**$ -**
PW-2019-4	Bridge #32 - Cedar Island Bridge Engineering and Rehab Work	2019 Carryover		**$ 20,000**				$ 20,000			**$ -**
PW-2019-5	Talbot Service Road Bridge Removal and New Access	2019 Carryover		**$ 25,000**				$ 25,000			**$ -**
PW-2019-6	Jasperson Drive Reconstruction - Finalize Engineering and Construction (Peachwood to S-Curve)	2019 Carryover	Water - $250,000 Sanitary - $170,000	**$ 1,680,000**	$ 530,000		$ 1,150,000				**$ -**
PW-2020-1	Main Street West Reconstruction - Finalize Engineering and Construction (Queen to Heritage)		Water - $450,000	**$ 1,750,000**	$ 900,000		$ 300,000		$ 490,500		**$ 59,500**
PW-2020-2	Road Program - Resurface Cameron Side Road East from Cty Rd 8 to Road 11			**$ 260,000**		$ 260,000					**$ -**
PW-2020-3	Road Program - Union Ave Mill and Pave - Cty Rd 20 to the Lake			**$ 135,000**		$ 135,000					**$ -**
PW-2020-4	Road Program - Resurface Road 6 West from Division to McCain			**$ 525,000**		$ 525,000					**$ -**
PW-2020-5	Road Program - Resurface Road 6 East/North Talbot from Graham to Inman			**$ 415,000**		$ 415,000					**$ -**
PW-2020-6	Road Program - Briarwood/Lincoln/Graham Mill and Pave			**$ 450,000**		$ 450,000					**$ -**
PW-2020-7	Bridge #500 - Road 11 over Irwin Drain Culvert - Engineering and Construction			**$ 630,000**		$ 180,000		$ 450,000			**$ -**
PW-2020-8	Bridge #502 - Division Road North over Mill Creek - Engineering Only			**$ 95,000**	$ 95,000						**$ -**
PW-2020-9	Road Program - Road 2 East From Kratz to Union Engineering Only - Includes 2 culverts, AT Paths, and Reconstruction for Heavy Traffic			**$ 400,000**	$ 100,000				$ 300,000		**$ -**
PW-2020-10	Road Program - Peterson Side Road Final Tar and Chip Lift			**$ 44,000**				$ 44,000			**$ -**
PW-2020-11	Road Program - Road 9 West Final Tar and Chip Lift			**$ 72,000**				$ 72,000			**$ -**
PW-2020-12	Road Program - Graham Sideroad - Asphalt Padding			**$ 100,000**				$ 100,000			**$ -**
PW-2020-13	Road Program - Remove Sections of Talbot Service Road			**$ 60,000**				$ 60,000			**$ -**
PW-2020-14	Road Program - Cedar Island Subdivision Geo and Pavement Design			**$ 40,000**				$ 40,000			**$ -**
PW-2020-15	Traffic Signal Timing Optimization in Main Street Corridor			**$ 11,000**							**$ 11,000**
PW-2020-16	Resetting Division North Manholes			**$ 25,000**							**$ 25,000**
PW-2020-17	Sidewalk Reconstruction Program (Lakeview Ave S/S: Park - Wigle, Division St. S: Mill - Stanley)			**$ 140,000**							**$ 140,000**
PW-2020-18	CWATS Kings 8 Cty Rd 50 - Ford Road to Arner Townline			**$ 450,000**		$ 170,000					**$ 280,000**

Project #	Description	Note	Account Number	Budget Amount	Funding Source: Grants – Provincial	Grants – Federal	Other Revenue	Transfer from Reserves	Development Charges	LTD	Current Year Taxation
PW-2020-19	CWATS Path from Conservation to Lake Drive	Reserve Contribution		**$ 45,000**							**$ 45,000**
PW-2020-20	Development Manual Update			**$ 30,000**							**$ 30,000**
PW-2020-21	Fleet Replacement - 10-01 Ford F-150			**$ 37,500**				$ 37,500			**$ -**
PW-2020-22	Train Court - Strom Drainage Improvements			**$ 30,000**				$ 30,000			**$ -**
PW-2020-23	Sidewalk Tractor - Plow Replacement			**$ 7,000**							**$ 7,000**
PW-2020-24	Road Program - Road 3 E Resurfacing - Division to Graham			**$ 285,000**			$ 285,000				**$ -**
			SUBTOTAL	**$ 12,916,500**	**$ 1,625,000**	**$ 2,135,000**	**$ 6,373,608**	**$ 1,394,892**	**$ 790,500**	**$ -**	**$ 597,500**
SANITATION											
			SUBTOTAL	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
CEMETERY											
			SUBTOTAL	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
ARENA											
ARENA-2020-1	Dehumidifier (Roof Top Unit)			**$ 200,000**				$ 200,000			**$ -**
ARENA-2020-2	Fleet Replacement - 2010 Ice Resurfacer			**$ 110,000**				$ 110,000			**$ -**
			SUBTOTAL	**$ 310,000**	**$ -**	**$ -**	**$ -**	**$ 310,000**	**$ -**	**$ -**	**$ -**
PARKS											
PARKS-2019-1	Lions Park Redevelopment - Phase 1A & 1B	2019 Carryover		**$ 20,000**				$ 20,000			**$ -**
PARKS-2019-2	Mettawas Park Landscape Architecture	2019 Carryover		**$ 20,000**				$ 11,000	$ 9,000		**$ -**
PARKS-2019-3	Range Light Relocation	2019 Carryover		**$ 33,000**				$ 33,000			**$ -**
PARKS-2019-4	Cottam Revitalization - Ridgeview LED lighting (Entranceway and Parking Lot) and Phase 1 of Pathway	2019 Carryover		**$ 20,000**				$ 20,000			**$ -**
PARKS-2020-1	Lions Park Development (Phase 2)			**$ 200,000**							**$ 200,000**
PARKS-2020-2	Ridgeview Park (Baseball Diamond #2 Improvements + Tennis Courts)			**$ 95,000**			$ 46,000				**$ 49,000**
PARKS-2020-3	New Playground Equipment (Millbrook Park)			**$ 65,000**				$ 65,000			**$ -**
PARKS-2020-4	Fleet Replacement - 2010 Ford F-150 Pick up			**$ 37,500**				$ 37,500			**$ -**
PARKS-2020-5	Fleet Replacement - Kubota ATV (Qty 2)			**$ 30,000**				$ 30,000			**$ -**
PARKS-2020-6	Mettawas Park - Paving/Servicing of Parking Lot			**$ 450,000**				$ 247,500	$ 202,500		**$ -**
PARKS-2020-7	Dog Park Development (Road 2 East)	Subject to Grant Approval		**$ 135,000**	$ 44,996	$ 54,000					**$ 36,005**
PARKS-2020-8	Pickleball and Bocce Courts	Subject to Grant Approval		**$ 325,000**	$ 108,323	$ 130,000	$ 37,500	$ 25,000			**$ 24,178**
PARKS-2020-9	Kingsville Arena Ball Diamond Improvements	Subject to Grant Approval		**$ 150,000**	$ 49,995	$ 60,000					**$ 40,005**
			SUBTOTAL	**$ 1,580,500**	**$ 203,313**	**$ 244,000**	**$ 83,500**	**$ 489,000**	**$ 211,500**	**$ -**	**$ 349,187**

Project #	Description	Note	Account Number	Budget Amount	Funding Source						
					Grants		Other Revenue	Transfer from Reserves	Development Charges	LTD	Current Year Taxation
					Provincial	Federal					
FACILITIES											
FAC-2019-1	Grovedale Arts & Culture Construction - Maint. Holdback, Marquee, Etc.	2019 Carryover		**$ 190,000**				$ 190,000			**$ -**
FAC-2020-1	Wall Hanging System for Grovedale			**$ 5,000**							**$ 5,000**
FAC-2020-2	Water Bottle Refill Stations (Ridgeview, Lakeside, Grovedale, Town Hall, Arena x 2)			**$ 35,000**							**$ 35,000**
			SUBTOTAL	**$ 230,000**	**$ -**	**$ -**	**$ -**	**$ 190,000**	**$ -**	**$ -**	**$ 40,000**
FANTASY OF LIGHTS											
			SUBTOTAL	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
MARINA											
MAR-2019-1	Steel Piling at Boat Ramp	2019 Carryover		**$ 55,000**				$ 55,000			**$ -**
MAR-2020-1	Floating Docks (Cedar Island Boat Launch)			**$ 75,000**				$ 30,000			**$ 45,000**
			SUBTOTAL	**$ 130,000**	**$ -**	**$ -**	**$ -**	**$ 85,000**	**$ -**	**$ -**	**$ 45,000**
RECREATION PROGRAMS											
			SUBTOTAL	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
PLANNING											
2020-1-PLAN	Official Plan Update (Carryover)	2019 Carryover		**$ 5,000**							**$ 5,000**
			SUBTOTAL	**$ 5,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 5,000**
BIA											
			SUBTOTAL	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
											$ -
	TOTALS:			**$ 16,324,550**	**$ 1,856,313**	**$ 2,379,000**	**$ 6,467,108**	**$ 3,213,892**	**$ 1,002,000**	**$ -**	**$ 1,406,237**

TAXATION

Account Number		2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals	2020 Budget
TAXATION REVENUE:						
01-112-040-40105	Residential	$ 11,648,309	$ 12,690,170	$ 13,624,421	$ 13,624,424	
01-112-040-40110	Multi Residential	$ 278,645	$ 317,306	$ 346,292	$ 346,292	
01-112-040-40115	Commercial	$ 913,021	$ 962,681	$ 1,233,407	$ 998,037	
01-112-040-40120	Commercial Vacant Unit CU	$ 6,178	$ 7,542	$ 10,298	$ 8,998	
01-112-040-40125	Comm. V.L. & Parking	$ 5,453	$ 4,607	$ 5,042	$ 4,769	
01-112-040-40126	Parking Lot	$ -	$ -	$ -	$ 273	
01-112-040-40127	New Construction	$ 196,047	$ 212,914		$ 235,371	
01-112-040-40128	Comm. New Const Ex Land	$ 1,122	$ 1,193		$ 1,299	
01-112-040-40130	Industrial	$ 218,782	$ 230,926	$ 386,847	$ 240,052	
01-112-040-40131	Mun. Ind. New Const. Full	$ 117,740	$ 136,708		$ 147,491	
01-112-040-40132	Mun. Ind. New Ex. Ld.	$ 1,311	$ 1,385		$ 1,444	
01-112-040-40135	Industrial Vacant Unit IU	$ 5,498	$ 5,846	$ 7,572	$ 6,128	
01-112-040-40137	Ind. VL & Parking IX	$ 9,224	$ 15,767	$ 25,105	$ 24,410	
01-112-040-40155	Large Industrial	$ 92,480	$ 95,992	$ 223,806	$ 98,310	
01-112-040-40156	Large Industrial - New Const	$ 111,502	$ 118,740		$ 124,652	
01-112-040-40161	Large Industrial Ex Land - New Co	$ 754	$ 803		$ 843	
01-112-040-40165	Pipelines	$ 116,148	$ 123,454	$ 133,693	$ 133,693	
01-112-040-40170	Farmlands	$ 987,970	$ 1,056,411	$ 1,128,666	$ 1,125,957	
01-112-040-40171	Farm Await Dev 1	$ 2,328	$ 2,494		$ 2,706	
01-112-040-40175	Managed Forests	$ 1,140	$ 1,133	$ 1,201	$ 1,201	
01-112-040-40177	Shopping Centres	$ 11,190	$ 11,705	$ 40,511	$ 13,230	
01-112-040-40178	Shopping Centres Excess Land	$ 499	$ 515	$ 525	$ 525	
01-112-040-40179	Shopping Centres - New Const.	$ 25,648	$ 26,517	$ -	$ 27,281	
	TOTAL TAXATION LEVY:	**$ 14,750,991**	**$ 16,024,811**	**$ 17,167,386**	**$ 17,167,386**	**$ -**
SUPPLEMENTAL & OTHER TAX LEVIES:						
01-112-040-40305	Supps - Residential	$ 234,003	$ 272,691	$ 325,000	$ 408,910	$ 375,000
01-112-040-40310	Supps - Multi Res	$ 9,241	$ 1,968		$ -	
01-112-040-40315	Supps - Commercial	$ 15,312	$ 448		$ 11,527	
01-112-040-40320	Supps - Commercial V. U.	$ -	$ -		$ 116	
01-112-040-40327	Supps - New Construction	$ 7,074	$ 25,863		$ 13,297	
01-112-040-40328	Supps - Com. New Con. Ex Ld	$ -	$ -		$ -	
01-112-040-40330	Supps - Industrial	$ -	$ 1,069		$ 2,711	
01-112-040-40331	Supps - Mun. Ind. New Const. Full	$ 2,487	$ -		$ 35,393	
01-112-040-40337	Supps - Industrial Vac Land	$ 5,234	$ -		$ -	
01-112-040-40340	Supps - Shopping Centre	$ -	$ -		$ -	
01-112-040-40355	Supps - Large Industrial	$ -	$ -		$ -	
01-112-040-40356	Supps - Large Industrial - New Cor	$ -	$ -		$ -	
01-112-040-40361	Supps - Large Industrial Ex. Land	$ -	$ -		$ -	
01-112-040-40365	Supps. - Pipelines	$ 1,066	$ 6,484		$ 1,322	
01-112-040-40370	Supps - Farmland	$ 18,490	$ 44,114		$ 31,581	
01-112-040-40373	Supp Mun Indus On Farm Bus Nev	$ -	$ -		$ 702	
01-112-040-40374	Supp Mun Comm on Farm Bus Ne	$ -	$ -		$ 350	
01-112-040-40371	Supps - Farm Await Dev 1	$ 270	$ -		$ -	
01-112-040-40379	Supps - Shoping Centre New Cons	$ -	$ -	$ -	$ 4,296	
01-112-040-40195	Hydro Acreage	$ 21,113	$ 21,035	$ 21,000	$ 20,935	$ 21,000
01-112-056-40410	PIL - Canada		$ -		$ -	
01-112-056-40420	PIL - Canada Post		$ -		$ -	
01-112-056-40430	PIL - Ontario		$ -		$ -	
01-112-056-40450	PIL - MOE		$ -		$ -	
01-112-056-40470	PIL - MTO		$ -		$ -	
01-112-056-40480	PIL - Other	$ 99,504	$ 100,264	$ 100,000	$ 100,877	$ 100,000
01-112-056-40490	PIL - Hydro		$ -		$ -	
01-112-300-60323	Less: Write-Offs	$ (173,745)	$ (145,499)	$ (235,000)	$ (222,570)	$ (235,000)
	TOTAL SUPPLEMENTAL TAXATION:	**$ 240,049**	**$ 328,438**	**$ 211,000**	**$ 409,447**	**$ 261,000**
	TOTAL TAXATION:	**$ 14,991,040**	**$ 16,353,249**	**$ 17,378,386**	**$ 17,576,834**	**$ 261,000**

COUNCIL

Account Number		2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals	2020 Budget
OPERATING BUDGET						
OPERATING EXPENDITURES:						
01-110-072-60110	Council Honourarium	$ 132,677	$ 132,743	$ 165,127	$ 165,127	$ 168,248
01-110-072-60114	Committee Honourarium		$ -		$ -	
01-110-072-60204	Benefits - CPP	$ 4,464	$ 4,588	$ 6,334	$ 6,746	$ 6,659
01-110-072-60206	Benefits - EHT	$ 1,833	$ 1,834	$ 3,322	$ 3,455	$ 3,383
01-110-098-60253	Conventions	$ 13,956	$ 19,421	$ 25,200	$ 21,398	$ 29,400
01-110-098-60254	Training & Development	$ -	$ -	$ 2,000	$ 2,004	$ 3,000
01-110-099-60300	Mayor's Promotional	$ 12,952	$ 7,278	$ 7,000	$ 6,276	$ 7,000
01-110-099-60312	Insurance	$ 4,571	$ 4,571	$ 4,708	$ 4,708	$ 4,849
01-110-099-60317	Miscellaneous		$ 753	$ -	$ 313	$ -
01-110-099-60327	Communication	$ 554	$ 573	$ 600	$ 608	$ 600
01-110-099-60690	Charitable Advertising	$ 678	$ 391	$ 900	$ 150	$ 900
TOTAL OPERATING EXPENDITURES:		**$ 171,684**	**$ 172,152**	**$ 215,191**	**$ 210,785**	**$ 224,039**
OPERATING SURPLUS/(DEFICIT):		**$ (171,684)**	**$ (172,152)**	**$ (215,191)**	**$ (210,785)**	**$ (224,039)**

GENERAL ADMINISTRATION

Account Number		2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals	2020 Budget
	OPERATING BUDGET					
OPERATING REVENUE:						
01-112-058-40502	Provincial Grants - OMPF	$ 1,074,200	$ 913,100	$ 776,135	$ 846,911	$ 857,600
01-112-058-40502	Provincial Grants - Modernization (	$ -	$ -	$ -	$ 620,201	
01-112-058-40502	Provincial Grants - Cannabis Legal	$ -	$ -	$ 22,338	$ 39,040	
01-112-058-40511	Federal Grants		$ -	$ -	$ -	
01-112-061-40655	Program Support - Build. & Water	$ 269,000	$ 273,063	$ 295,000	$ 295,025	$ 300,000
01-112-061-40661	Rent - Lton & Area Health Team	$ 4,800	$ 4,800	$ -	$ -	$ -
01-112-066-40904	Recovered Wages		$ 245		$ 4,371	$ -
01-112-064-41110	Licences & Permits - Hunting	$ 814	$ (741)	$ 800	$ 990	$ 800
01-112-064-41150	Licences & Permits - Raffles	$ 5,228	$ 4,336	$ 5,000	$ 3,648	$ 3,500
01-112-064-41180	Licences & Permits - Marriage	$ 8,875	$ 9,375	$ 9,000	$ 10,625	$ 9,000
01-112-064-41182	Licences & Permits - Taxi	$ 1,025	$ 950	$ 1,000	$ 2,775	$ 1,000
01-112-064-41183	Licences & Permits - Portable Sign	$ 780	$ 910	$ 700	$ 780	$ 700
01-112-064-41187	Licences & Permits - Business	$ 1,500	$ 1,750	$ 1,500	$ 1,250	$ 1,250
01-112-066-41210	Revenue - General - Tax Cert	$ 37,925	$ 36,615	$ 33,000	$ 37,950	$ 37,500
01-112-066-41230	Revenue - Building/Zoning Cert	$ 12,400	$ 15,050	$ 12,000	$ 12,300	$ 13,000
01-112-066-41235	Marriage Solemnization	$ 7,237	$ 8,553	$ 8,000	$ 11,695	$ 10,000
01-112-066-41258	Pits & Quarries	$ 27,030	$ -	$ -	$ -	$ -
01-112-066-41259	HST Rebates	$ 11,864	$ 11,490	$ 5,800	$ 423	$ 5,800
01-112-066-41260	NSF Cheques	$ 1,450	$ 1,375	$ 1,250	$ 950	$ 1,250
01-112-066-41270	Miscellaneous Revenue	$ 26,637	$ 19,248	$ 5,000	$ 23,349	$ 10,000
01-112-066-41284	Freedom of Information Reports	$ 1,078	$ 534	$ 500	$ 85	$ 300
01-112-066-41310	Penalties & Interest	$ 270,253	$ 247,457	$ 245,000	$ 248,594	$ 245,000
01-112-066-41410	Investment Income - Other	$ 137,859	$ 292,117	$ 150,000	$ 375,434	$ 200,000
	TOTAL OPERATING REVENUE:	**$ 1,899,955**	**$ 1,840,226**	**$ 1,572,023**	**$ 2,536,395**	**$ 1,696,700**
OPERATING EXPENDITURES:						
01-112-072-60102	Salaries - Full Time	$ 1,252,411	$ 1,196,596	$ 1,316,739	$ 1,278,578	$ 1,342,878
01-112-072-60103	Salaries - Over-time	$ 149	$ 1,291	$ 1,376	$ 1,085	$ 2,294
01-112-072-60104	Salaries - Part Time	$ 20,012	$ 82,408	$ 9,196	$ 37,708	$ 16,598
01-112-072-60108	Salaries - Crossing Guards	$ 44,449	$ 48,664	$ 52,986	$ 49,003	$ 53,988
01-112-072-60114	Committee Honourarium	$ 5,667	$ 6,333	$ 7,920	$ 5,000	$ 6,100
01-112-072-60128	Salaries - Tourism	$ 42,454	$ 46,483	$ 49,137	$ 51,749	$ 60,783
01-112-072-60202	Benefits - EI	$ 19,928	$ 20,588	$ 20,157	$ 20,152	$ 20,144
01-112-072-60204	Benefits - CPP	$ 40,894	$ 42,165	$ 45,475	$ 43,034	$ 47,913
01-112-072-60206	Benefits - EHT	$ 24,031	$ 25,575	$ 27,159	$ 26,867	$ 28,277
01-112-072-60208	Benefits - OMERS	$ 120,266	$ 123,174	$ 139,827	$ 134,993	$ 146,615
01-112-072-60212	Benefits - Health Coverage	$ 157,641	$ 150,150	$ 172,414	$ 164,844	$ 168,586
01-112-072-60214	Benefits - WSIB	$ 30,744	$ 37,739	$ 38,697	$ 36,259	$ 40,155
01-112-072-60216	Benefits - Uniforms	$ 790	$ 934	$ 1,050	$ 756	$ 1,050
01-112-072-60220	Benefits - Meals	$ 13	$ 247	$ -	$ 53	$ 104
01-112-072-60222	Benefits - Eyeglasses	$ 5,746	$ 6,193	$ 5,200	$ 4,089	$ 5,200
01-112-072-60223	Benefits - Ortho	$ 4,608	$ 3,398	$ 8,000	$ 4,608	$ 8,000
	Total Salaries & Benefits	$ 1,769,802	$ 1,791,937	$ 1,895,333	$ 1,858,777	$ 1,948,685
01-112-072-60129	Marriage Solemnizers	$ 5,778	$ 7,734	$ 6,500	$ 9,727	$ 8,000
01-112-072-60120	Contracted Services	$ -	$ -	$ -	$ 18,476	$ -
01-112-098-60254	Training & Development	$ 20,220	$ 24,458	$ 38,600	$ 38,642	$ 44,800
01-112-098-60258	Team Building / Wellness Program	$ 6,129	$ 5,699	$ 7,500	$ 4,626	$ 15,000
01-112-099-60301	Office Supplies	$ 20,795	$ 18,586	$ 26,000	$ 16,289	$ 26,000
01-112-099-60303	Postage Supplies	$ 38,280	$ 38,986	$ 38,000	$ 40,490	$ 36,000
01-112-099-60305	Courier & Express	$ 254	$ 663	$ 500	$ 397	$ 500
01-112-099-60306	Advertising	$ 13,556	$ 17,537	$ 18,000	$ 8,418	$ 18,000
01-112-099-60307	Photocopier Supplies	$ 156	$ 148	$ 600	$ -	$ 600
01-112-099-60308	Office Machine Maintenance	$ 1,111	$ 127	$ 1,500	$ 247	$ 1,500
01-112-099-60309	Computer Maintenance	$ -	$ 3,522	$ 4,000	$ 3,522	$ -
01-112-099-60310	Computer Consultants	$ -	$ 2,072	$ 3,000	$ -	$ 3,000
01-112-099-60311	Equipment Leases	$ 20,192	$ 22,696	$ 22,500	$ 20,286	$ 22,500
01-112-099-60312	General Insurance	$ 49,931	$ 59,612	$ 89,687	$ 86,582	$ 152,378
01-112-099-60313	Gen. Insurance Deductible	$ 106,492	$ 38,338	$ 175,000	$ 211,711	$ 129,000
01-112-099-60314	Utilities	$ 39,862	$ 31,613	$ 42,000	$ 28,885	$ 39,000
01-112-099-60315	Facility Maintenance	$ 23,320	$ 15,521	$ 11,500	$ 18,873	$ 15,000
01-112-099-60316	Equipment Repair	$ 142	$ 127	$ 500	$ -	$ 500
01-112-099-60317	Miscellaneous	$ 24,501	$ 23,568	$ 18,900	$ 25,596	$ 21,000
01-112-099-60319	Professional Services - Legal/HR	$ 133,446	$ 121,106	$ 135,000	$ 55,390	$ 105,000
01-112-099-60320	Memberships & Subscriptions	$ 15,714	$ 18,977	$ 20,000	$ 19,099	$ 20,000
01-112-099-60325	Election Costs	$ 1,654	$ 71,596	$ 2,000	$ 2,277	$ 2,000
01-112-099-60326	Professional Fees - Audit	$ 30,898	$ 27,501	$ 29,000	$ 28,692	$ 30,000
01-112-099-60327	Communication	$ 16,022	$ 16,532	$ 17,000	$ 17,208	$ 17,000
01-112-099-60341	Janitorial	$ 21,980	$ 29,307	$ 32,000	$ 25,644	$ 27,000
01-112-099-60345	Licences & Permits	$ 3,600	$ 3,646	$ 3,700	$ 3,600	$ 3,700
01-112-099-60346	Bank Fees & Interest	$ 7,632	$ 8,534	$ 9,000	$ 10,107	$ 10,000
01-112-099-60348	Tax & Bank Differences	$ 190	$ (0)	$ -	$ -	$ -
01-112-200-60354	911 Costs	$ 11,987	$ 11,912	$ 12,500	$ 11,836	$ 12,500
01-112-099-60356	Charitable Advertising		$ -		$ -	$ -
01-112-099-60358	Small Capital	$ 8,493	$ 3,529	$ 9,000	$ 4,988	$ 7,500
01-112-099-60366	Rent - Health Centre (Shoppers)	$ 55,966	$ 58,959	$ 24,000	$ 38,620	$ -
01-112-099-60368	Crossing Guard Expenses	$ 1,960	$ 163	$ 500	$ 946	$ 500

GENERAL ADMINISTRATION

Account Number		2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals	2020 Budget
01-112-099-60376	Rent - Health Centre (Guardian)	$ 26,010	$ 22,684	$ -	$ -	$ -
01-112-099-60378	Funding Agreement - LAFHT	$ -	$ -	$ 59,125	$ 59,125	$ 59,125
01-112-200-60390	Donations & Grants	$ 127,010	$ 128,459	$ 112,273	$ 109,773	$ 85,837
01-112-200-60393	Affordable Housing Initiative	$ 4,132	$ -	$ -	$ -	$ -
01-112-099-60400	Mileage	$ 1,797	$ 2,820	$ 3,000	$ 971	$ 3,000
01-112-420-60950	ERCA	$ 188,733	$ 193,146	$ 199,719	$ 199,719	$ 208,446
01-112-420-60970	Erie Shore Transit	$ 7,985	$ 12,200	$ 16,000	$ 5,440	$ 16,000
01-112-099-63055	By-Law Enforcement (Bldg)	$ 166,000	$ 166,000	$ 270,500	$ 270,500	$ 270,000
Appendix A	Accessibility	$ 4,276	$ 3,976	$ 5,400	$ 3,703	$ 5,400
Appendix A	Tourism & Economic Development	$ 36,294	$ 35,223	$ 42,250	$ 61,536	$ 49,750
Appendix A	Heritage Committee	$ 18,911	$ 17,763	$ 27,810	$ 18,079	$ 27,810
TOTAL OPERATING EXPENDITURES:		**$ 3,031,211**	**$ 3,056,973**	**$ 3,429,397**	**$ 3,338,795**	**$ 3,442,031**
NET OPERATING REVENUES (EXPENSES):		**$ (1,131,256)**	**$ (1,216,747)**	**$ (1,857,374)**	**$ (802,401)**	**$ (1,745,331)**
CONTRIBUTIONS TO (FROM) RESERVES:						
03-112-032-41799	Prior Year (Surplus)/Deficit	$ (500,819)	$ (484,388)	$ -	$ (411,376)	
03-112-032-41700	Trans. from Res. - Working Cap.	$ (6,415)	$ (15,000)	$ -	$ -	
03-112-440-80100	Transfer to Res. - 2020 Staffing	$ -	$ -	$ -	$ -	$ 85,000
03-112-440-80100	Transfer to Res. - Budget Stabiliza	$ 246,000	$ -	$ -	$ 411,376	
03-112-440-80100	Transfer to Res. - Working Cap.	$ 119,328	$ 210,556	$ 31,000	$ 31,000	$ 31,000
NET CONT. TO (FROM) RESERVES:		**$ (141,906)**	**$ (288,832)**	**$ 31,000**	**$ 31,000**	**$ 116,000**
OPERATING SURPLUS/(DEFICIT):		**$ (989,350)**	**$ (927,915)**	**$ (1,888,374)**	**$ (833,401)**	**$ (1,861,331)**
CAPITAL BUDGET						
CAPITAL REVENUE:						
	Grants - Federal					
	Grants - Provincial					
01-112-066-40230	Local Improvement Charges		$ -		$ -	
01-112-066-41424	Long-term Debt - Office Expansion		$ -		$ -	
01-112-066-41530	Sale of Land/Buildings		$ -		$ -	
03-112-032-41710	Transfer from Res. - Capital		$ 6,399		$ -	
03-112-032-41720	Transfer from Res. - DC	$ 30,879	$ 2,243		$ -	
TOTAL CAPITAL REVENUE:		**$ 30,879**	**$ 8,643**	**$ -**	**$ -**	**$ -**
CAPITAL EXPENDITURES:						
	From Capital Schedule	$ 37,819	$ 26,693	$ -	$ 57,114	$ 95,000
TOTAL CAPITAL EXPENDITURES:		**$ 37,819**	**$ 26,693**	**$ -**	**$ 57,114**	**$ 95,000**
CONTRIBUTIONS TO RESERVES:						
03-112-440-80300	Transfer to Res.- Lifecycle		$ -		$ -	
03-112-440-80300	Transfer to Res. - Capital	$ 74,246	$ -		$ -	
CONTRIBUTIONS TO RESERVES		**$ 74,246**	**$ -**	**$ -**	**$ -**	**$ -**
REPAYMENT OF LONG-TERM DEBT:						
01-112-099-60396	OILC (2016) - Office Expansion	$ 135,022	$ 135,022	$ 135,022	$ 135,022	$ 135,022
REPAYMENT OF LONG-TERM DEBT:		**$ 135,022**	**$ 135,022**	**$ 135,022**	**$ 135,022**	**$ 135,022**
NET CAPITAL EXPENDITURES:		**$ (216,208)**	**$ (153,072)**	**$ (135,022)**	**$ (192,136)**	**$ (230,022)**
DEPARTMENTAL SURPLUS/(DEFICIT):		**$ (1,205,558)**	**$ (1,080,987)**	**$ (2,023,396)**	**$ (1,025,537)**	**$ (2,091,353)**

INFORMATION TECHNOLOGY

Account Number		2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals	2020 Budget
OPERATING BUDGET						
OPERATING REVENUE:						
01-114-066-41270	Misc. Revenue	$ 200	$ 220	$ -	$ 260	
	TOTAL OPERATING REVENUE:	**$ 200**	**$ 220**	**$ -**	**$ 260**	**$ -**
OPERATING EXPENDITURES:						
01-114-072-60102	Salaries - Full Time	$ 237,430	$ 250,100	$ 254,854	$ 253,471	$ 259,490
01-114-072-60103	Salaries - Over-time	$ -	$ -	$ -	$ 170	$ -
01-114-072-60104	Salaries - Part-time	$ 497	$ -	$ -	$ -	$ -
01-114-072-60202	Benefits - EI	$ 3,524	$ 3,605	$ 3,612	$ 3,584	$ 3,597
01-114-072-60204	Benefits - CPP	$ 7,705	$ 7,781	$ 8,246	$ 8,184	$ 8,694
01-114-072-60206	Benefits - EHT	$ 4,675	$ 4,917	$ 4,969	$ 4,985	$ 5,060
01-114-072-60208	Benefits - OMERS	$ 25,550	$ 27,124	$ 27,565	$ 27,425	$ 28,024
01-114-072-60212	Benefits - Health Coverage	$ 21,268	$ 23,627	$ 23,904	$ 23,230	$ 23,740
01-114-072-60214	Benefits - WSIB	$ 6,631	$ 7,180	$ 7,170	$ 7,171	$ 7,357
01-114-072-60216	Benefits - Uniforms	$ 253	$ 262	$ 300	$ -	$ 300
01-114-072-60222	Benefits - Eyeglasses	$ 866	$ 1,579	$ 1,200	$ -	$ 1,200
01-114-072-60223	Benefits - Ortho	$ -	$ -	$ 2,000	$ -	$ 2,000
	Total Salaries & Benefits	$ 308,397	$ 326,175	$ 333,820	$ 328,220	$ 339,462
01-114-098-60254	Training & Development	$ 4,559	$ 4,250	$ 6,000	$ 4,272	$ 5,000
01-114-099-60301	Office Supplies	$ 455	$ 21	$ 500	$ 51	$ 500
01-114-099-60302	Computer Supplies	$ 2,815	$ 1,009	$ 3,000	$ 1,827	$ 3,000
01-114-099-60305	Postage/Courier	$ 58	$ 47	$ 100	$ -	$ 100
01-114-099-60308	Office Machine Maintenance	$ 828	$ 201	$ 1,000	$ 735	$ 1,000
01-114-099-60309	Computer Maint. (Appendix B)	$ 129,140	$ 128,331	$ 156,095	$ 142,830	$ 200,500
01-114-099-60312	Cyber Insurance	$ -	$ -	$ 8,000	$ 7,261	$ 8,000
01-114-099-60470	Cyber Security	$ -	$ -	$ 10,000	$ 1,813	$ 5,000
01-114-099-60310	Computer Consultants	$ 4,820	$ 3,689	$ 5,000	$ 5,620	$ 5,000
01-114-099-60317	Miscellaneous	$ 1,923	$ -	$ 2,500	$ 2,229	$ 2,500
01-114-099-60320	Memberships & Subscriptions	$ 855	$ 731	$ 1,000	$ 942	$ 1,000
01-114-099-60327	Communication	$ 1,136	$ 1,208	$ 1,400	$ 1,193	$ 1,400
01-114-099-60400	Mileage	$ 687	$ 607	$ 1,250	$ 718	$ 1,250
	TOTAL OPERATING EXPENDITURES:	**$ 455,672**	**$ 466,271**	**$ 529,665**	**$ 497,708**	**$ 573,712**
	NET OPERATING REVENUES (EXPENSES):	**$ (455,472)**	**$ (466,051)**	**$ (529,665)**	**$ (497,448)**	**$ (573,712)**
CONTRIBUTIONS TO (FROM) RESERVES:						
03-114-032-41700	Trans. from Res. - Working Cap.	$ -	$ -	$ -	$ -	$ -
03-114-440-80100	Transfer to Res. - Working Cap.	$ -	$ -	$ -	$ -	$ -
	NET CONT. TO (FROM) RESERVES:	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
	OPERATING SURPLUS/(DEFICIT):	**$ (455,472)**	**$ (466,051)**	**$ (529,665)**	**$ (497,448)**	**$ (573,712)**
CAPITAL BUDGET						
CAPITAL REVENUE:						
	Grants - Federal	$ -	$ -	$ -	$ -	
	Grants - Provincial	$ -	$ -	$ -	$ -	$ 28,000
01-114-066-40230	Local Improvement Charges	$ -	$ -	$ -	$ -	
01-114-066-41424	0% Financing - Phones	$ -	$ -	$ -	$ -	
01-114-066-41510	Sale of Equipment	$ -	$ -	$ -	$ -	
03-114-032-41710	Transfer from Res. - Capital	$ 19,000	$ -	$ 7,000	$ -	
03-114-032-41720	Transfer from Res. - DC	$ -	$ -	$ -	$ -	
	TOTAL CAPITAL REVENUE:	**$ 19,000**	**$ -**	**$ 7,000**	**$ -**	**$ 28,000**
CAPITAL EXPENDITURES:						
	From Capital Schedule	$ 138,318	$ 124,672	$ 136,133	$ 93,318	$ 294,550
	TOTAL CAPITAL EXPENDITURES:	**$ 138,318**	**$ 124,672**	**$ 136,133**	**$ 93,318**	**$ 294,550**
CONTRIBUTIONS TO (FROM) RESERVES:						
03-114-440-80300	Transfer to Res. - Capital	$ -	$ -		$ -	
	CONTRIBUTIONS TO RESERVES	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
REPAYMENT OF LONG-TERM DEBT:						
	Long-term Debt - Office Expansion	$ -	$ -	$ -	$ -	$ -
	REPAYMENT OF LONG-TERM DEBT:	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
	NET CAPITAL EXPENDITURES:	**$ (119,318)**	**$ (124,672)**	**$ (129,133)**	**$ (93,318)**	**$ (266,550)**
	DEPARTMENTAL SURPLUS/(DEFICIT):	**$ (574,790)**	**$ (590,723)**	**$ (658,798)**	**$ (590,766)**	**$ (840,262)**

ANIMAL CONTROL

Account Number		2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals	2020 Budget
OPERATING BUDGET						
OPERATING REVENUE:						
01-120-064-41140	Licences - Dog & Kennels	$ 42,890	$ 40,800	$ 40,000	$ 39,950	$ 40,000
	TOTAL OPERATING REVENUE:	**$ 42,890**	**$ 40,800**	**$ 40,000**	**$ 39,950**	**$ 40,000**
OPERATING EXPENDITURES:						
01-120-072-60114	Committee Honourarium	$ 300	$ 200	$ 400	$ 300	$ 600
01-120-280-60124	Animal Control wildlife control	$ 3,185	$ 4,416	$ 3,500	$ 8,334	$ 6,000
01-120-280-60125	Animal Control Cats	$ 2,580	$ 3,278	$ 3,500	$ 3,325	$ 3,500
01-120-280-60126	Livestock Claims	$ -	$ 93	$ 300	$ -	$ 300
01-120-280-60137	Administration	$ 1,686	$ 3,030	$ 3,500	$ 2,781	$ 3,500
01-120-072-60206	Benefits - EHT	$ 4	$ 3	$ -	$ 2	$ -
01-120-099-60317	Misc.		$ 45	$ -	$ 483	$ 100
01-120-280-60371	Dog Pound Cost	$ 49,708	$ 32,147	$ 39,192	$ 38,916	$ 39,200
01-120-280-60377	Cat Voucher Program	$ 3,573	$ 3,643	$ 6,500	$ 4,675	$ 7,500
	TOTAL OPERATING EXPENDITURES:	**$ 61,036**	**$ 46,854**	**$ 56,892**	**$ 58,816**	**$ 60,700**
	OPERATING SURPLUS/(DEFICIT):	**$ (18,146)**	**$ (6,054)**	**$ (16,892)**	**$ (18,866)**	**$ (20,700)**

FIRE

Account Number		2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals	2020 Budget
			CAPITAL BUDGET			
OPERATING REVENUE:						
01-121-058-40502	Provincial Grants	$ -	$ -		$ -	
01-121-058-40511	Federal Grants	$ -	$ -		$ -	
01-121-058-40521	Donations from Public	$ 250	$ 250	$ 250	$ 15,250	$ 250
01-121-066-40904	Recovered Wages	$ -	$ -	$ -	$ 3,263	$ -
01-121-066-41221	Revenue - Smoke Alarm Install	$ 810	$ 50	$ -	$ -	
01-121-066-41222	Revenue - Defib Rebate	$ 3,000	$ 3,000	$ 3,000	$ 3,000	$ 3,000
01-121-066-41223	Revenue - Ambulance Bay Rent	$ 12,400	$ 12,400	$ 12,400	$ 12,400	$ 12,400
01-121-066-41224	Revenue - Third Party Billing	$ 33,868	$ 19,315	$ 20,000	$ 44,350	$ 22,000
01-121-066-41226	Revenue - Fire Re-inspections	$ 580	$ 800	$ 1,000	$ 800	$ 800
01-121-066-41227	Revenue - Fire Safety Plan Review	$ 80	$ -	$ 200	$ -	$ -
01-121-066-41229	Revenue - Incident Reports	$ -	$ 120	$ 500	$ 120	$ 400
01-121-066-41232	Revenue - Brighton Beach	$ 5,000	$ 7,113	$ 11,520	$ 8,828	$ 11,520
01-121-066-41233	Revenue - PIR Inspection Fee		$ 1,000	$ 3,000	$ 500	$ 2,000
01-121-066-41234	Revenue - AGCO Inspection Fee		$ 700	$ 1,000	$ 300	$ 600
01-121-066-41270	Misc. Revenue	$ 459	$ 2,327	$ 1,500	$ 2,198	$ 1,500
	TOTAL OPERATING REVENUE:	**$ 56,448**	**$ 47,075**	**$ 54,370**	**$ 91,009**	**$ 54,470**
OPERATING EXPENDITURES:						
01-121-072-60102	Salaries-Full Time	$ 287,506	$ 345,119	$ 381,121	$ 363,923	$ 396,914
01-121-072-60104	Salaries-Part Time	$ 62,689	$ 59,721	$ 47,051	$ 45,841	$ 50,548
01-121-072-60202	Benefits-EI	$ 5,535	$ 5,810	$ 5,943	$ 5,952	$ 5,914
01-121-072-60204	Benefits-CPP	$ 11,593	$ 12,119	$ 13,349	$ 13,187	$ 14,062
01-121-072-60206	Benefits-EHT	$ 15,319	$ 16,247	$ 18,848	$ 17,773	$ 19,489
01-121-072-60208	Benefits-OMERS	$ 36,794	$ 45,023	$ 48,549	$ 47,573	$ 50,762
01-121-072-60212	Benefits-Health Coverage	$ 28,118	$ 30,770	$ 35,879	$ 34,648	$ 39,683
01-121-072-60214	Benefits-WSIB	$ 25,617	$ 28,251	$ 29,228	$ 28,692	$ 30,404
01-121-072-60216	Benefits-Uniforms	$ 9,032	$ 11,725	$ 13,000	$ 11,716	$ 13,000
01-121-072-60222	Benefits-Eyeglasses	$ 2,267	$ 1,415	$ 2,400	$ 1,280	$ 2,400
01-121-072-60223	Benefits - Ortho	$ -	$ -	$ 2,000	$ -	$ 2,000
01-121-072-60228	Benefits-Volunteers Insurance	$ 15,509	$ 17,715	$ 17,177	$ 17,727	$ 17,000
	Total Salaries & Benefits	$ 499,978	$ 573,915	$ 614,545	$ 588,312	$ 642,176
01-121-072-60116	Fire Calls	$ 221,481	$ 181,954	$ 249,405	$ 220,856	$ 211,000
01-121-072-60117	Fire Allowances	$ 110,145	$ 114,842	$ 131,186	$ 108,722	$ 121,000
01-121-072-60118	Fire Training	$ 103,804	$ 123,187	$ 135,000	$ 150,157	$ 141,000
01-121-072-60119	Fire Other	$ 18,600	$ 18,040	$ 26,129	$ 31,683	$ 36,000
01-121-098-60254	Training & Development	$ 7,182	$ 8,704	$ 10,000	$ 6,239	$ 10,000
01-121-099-60301	Office Supplies	$ 2,164	$ 2,063	$ 2,500	$ 2,020	$ 2,500
01-121-099-60305	Courier Expenses	$ 262	$ 80	$ 500	$ 326	$ 500
01-121-099-60306	Advertising	$ 265	$ 265	$ 500	$ 715	$ 500
01-121-099-60309	Computer Maintenance	$ 50	$ -	$ -	$ -	
01-121-099-60311	Equipment Leases	$ 10,243	$ 11,367	$ 13,000	$ 10,900	$ 13,000
01-121-099-60312	General Insurance	$ 36,291	$ 36,291	$ 37,380	$ 37,380	$ 38,502
01-121-099-60314	Utilities	$ 20,421	$ 17,793	$ 22,500	$ 18,957	$ 23,000
01-121-099-60315	Facility Maintenance	$ 9,908	$ 12,012	$ 11,000	$ 14,731	$ 13,000
01-121-099-60316	Equipment Repair	$ 53,615	$ 74,849	$ 65,000	$ 74,377	$ 70,000
01-121-099-60317	Miscellaneous	$ 2,530	$ 2,244	$ 4,000	$ 2,142	$ 3,000
01-121-099-60320	Memberships and Subscript.	$ 977	$ 1,066	$ 1,500	$ 1,461	$ 1,850
01-121-099-60327	Communications	$ 6,911	$ 8,564	$ 10,000	$ 8,337	$ 11,000
01-121-099-60340	Fuel and Oil	$ 11,326	$ 14,991	$ 14,000	$ 8,111	$ 14,000
01-121-099-60341	Janitorial Contract	$ 4,000	$ 4,000	$ 16,000	$ 5,315	$ 6,360
01-121-099-60345	Licenses and Permits	$ 3,540	$ 360	$ 400	$ -	$ 400
01-121-100-60352	Fire Hose	$ 4,657	$ 4,146	$ 5,000	$ -	$ 4,000
01-121-099-60358	Small Capital	$ 15,476	$ 21,127	$ 21,500	$ 16,712	$ 21,000
01-121-099-60363	Foam	$ 814	$ 1,382	$ 2,000	$ 1,720	$ 2,000
01-121-099-60400	Mileage	$ -	$ -	$ -	$ -	$ -
01-121-099-60701	Bunker Gear	$ 21,963	$ 12,552	$ 16,000	$ 16,542	$ 30,000
01-121-099-60702	Radios and Pagers	$ 4,195	$ 4,573	$ 5,000	$ 4,296	$ 5,000
01-121-100-60705	Firefighter Supplies	$ 731	$ 1,875	$ 1,500	$ 1,670	$ 1,800
01-121-100-60710	Public Education Supplies	$ 2,043	$ 2,488	$ 3,000	$ 2,526	$ 3,000
01-121-099-60711	Smoke Alarm Supplies	$ -	$ 147	$ -	$ 250	$ -
01-121-100-60715	Dispatching Costs	$ 44,365	$ 46,864	$ 50,610	$ 35,184	$ 53,740
01-121-100-60755	Emergency Planning	$ 131	$ 33	$ 500	$ 200	$ 250
01-121-099-60756	Specialty Team Equip Replace	$ 7,412	$ 6,615	$ 7,500	$ 6,812	$ 7,500
	TOTAL OPERATING EXPENDITURES:	**$ 1,225,482**	**$ 1,308,387**	**$ 1,477,155**	**$ 1,376,655**	**$ 1,487,078**
	NET OPERATING REVENUES (EXPENSES):	**$ (1,169,034)**	**$ (1,261,311)**	**$ (1,422,785)**	**$ (1,285,646)**	**$ (1,432,608)**
CONTRIBUTIONS TO (FROM) RESERVES:						
03-121-032-41700	Trans. from Res. - Working Cap.	$ -	$ -	$ -	$ -	
03-121-440-80100	Transfer to Res. - Working Cap.	$ -	$ -	$ -	$ -	
	NET CONT. TO (FROM) RESERVES:	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
	OPERATING SURPLUS/(DEFICIT):	**$ (1,169,034)**	**$ (1,261,311)**	**$ (1,422,785)**	**$ (1,285,646)**	**$ (1,432,608)**

FIRE

Account Number		2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals	2020 Budget
	CAPITAL BUDGET					
CAPITAL REVENUE:						
	Grants - Federal					
	Grants - Provincial					
01-121-066-41424	Long-term Debt		$ -		$ -	
01-121-066-41510	Sale of Equipment	$ 7,200	$ -		$ -	$ 10,000
03-121-032-41710	Transfer from Res. - Capital	$ 410,000	$ -		$ -	$ 745,000
03-121-032-41720	Transfer from Res. - DC		$ -		$ -	
	TOTAL CAPITAL REVENUE:	**$ 417,200**	**$ -**	**$ -**	**$ -**	**$ 755,000**
CAPITAL EXPENDITURES:						
	From Capital Schedule	$ 452,623	$ 10,563	$ 10,000	$ 10,430	$ 763,000
	TOTAL CAPITAL EXPENDITURES:	**$ 452,623**	**$ 10,563**	**$ 10,000**	**$ 10,430**	**$ 763,000**
CONTRIBUTIONS TO RESERVES:						
03-121-440-80300	Transfer to Res. - Capital	$ 247,000	$ 265,000	$ 285,000	$ 285,000	$ 305,000
	NET CONTRIBUTIONS TO (FROM) RESERVES	**$ 247,000**	**$ 265,000**	**$ 285,000**	**$ 285,000**	**$ 305,000**
REPAYMENT OF LONG-TERM DEBT:						
	Long-term Debt Repayment	$ -	$ -	$ -	$ -	
	REPAYMENT OF LONG-TERM DEBT:	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
	NET CAPITAL EXPENDITURES:	**$ (282,423)**	**$ (275,563)**	**$ (295,000)**	**$ (295,430)**	**$ (313,000)**
	DEPARTMENTAL SURPLUS/(DEFICIT):	**$ (1,451,457)**	**$ (1,536,874)**	**$ (1,717,785)**	**$ (1,581,076)**	**$ (1,745,608)**

POLICE

Account Number		2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals	2020 Budget
CAPITAL BUDGET						
OPERATING REVENUE:						
01-122-058-40501	PEM / CSP Grant (Replacing CPP/	$ -	$ -	$ 95,000	$ -	
01-122-058-40502	1000 Officer Police Grant	$ 37,915	$ 35,000	$ -	$ 8,750	$ -
01-122-058-40503	Ride Program Grant	$ 9,453	$ 7,421	$ 8,913	$ 3,888	$ 8,853
01-122-058-40505	Prisoner Transport Grant (OMPF)	$ 14,321	$ 15,366	$ -	$ 16,001	
01-122-058-40507	Comm. Policing Partnership Grant	$ 58,330	$ 60,000	$ -	$ 15,000	$ -
01-122-058-40523	Provincial Offences Revenue	$ 74,344	$ 72,057	$ 70,000	$ 78,509	$ 75,000
01-122-066-41240	Police Report Orders	$ 18,154	$ 20,196	$ 18,000	$ 22,604	$ 18,000
01-122-066-41250	Parking Tickets & Fines	$ 2,310	$ 3,898	$ 2,000	$ 6,813	$ 4,000
01-122-066-41270	Misc. Revenue	$ 795	$ 808	$ 500	$ 1,001	$ 1,000
TOTAL OPERATING REVENUE:		**$ 215,622**	**$ 214,745**	**$ 194,413**	**$ 152,566**	**$ 106,853**
OPERATING EXPENDITURES:						
01-122-072-60112	Police Svc Bd Honourarium	$ 8,377	$ 8,031	$ 10,471	$ 8,199	$ 10,471
01-122-072-60120	OPP Contract	$ 3,072,108	$ 3,043,188	$ 3,188,512	$ 3,188,508	$ 3,307,490
01-122-072-60122	Ride Program overtime	$ 10,056	$ 7,421	$ 8,913	$ 7,201	$ 8,853
01-122-098-60253	Police Board Conferences	$ 3,640	$ 5,515	$ 6,000	$ 2,897	$ 8,000
01-122-098-60254	Training & Development	$ 546	$ 27	$ 1,500	$ 119	$ 1,500
01-122-099-60301	Office Supplies	$ 304	$ -	$ 500	$ 475	$ 500
01-122-099-60311	Office Equipment/Leases & Mtce	$ 3,309	$ 3,606	$ 3,600	$ 3,375	$ 3,600
01-122-099-60312	General Insurance	$ 4,397	$ 4,397	$ 4,529	$ 4,529	$ 4,665
01-122-099-60314	Utilities	$ 12,192	$ 10,106	$ 14,500	$ 10,860	$ 12,500
01-122-099-60315	Building Maintenance	$ 7,108	$ 11,521	$ 7,500	$ 8,674	$ 20,000
01-122-099-60316	Equipment Repair	$ -	$ -	$ 1,000	$ 94	$ 500
01-122-099-60317	Misc.	$ 681	$ 650	$ 1,000	$ 811	$ 1,000
01-122-099-60319	Legal Fees & Services	$ 196	$ -	$ 500	$ -	$ 500
01-122-099-60320	Memberships & Subscriptions	$ -	$ 719	$ 1,200	$ 684	$ 800
01-122-099-60327	Communication	$ 1,501	$ 1,426	$ 2,500	$ 1,467	$ 1,800
01-122-099-60341	Janitorial Contract	$ 11,457	$ 19,665	$ 22,000	$ 22,784	$ 26,028
01-122-260-60342	Rent (Cottam Branch)	$ 6,762	$ 7,084	$ 7,200	$ 5,943	$ 7,200
01-122-099-60343	Community Policing	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000
01-122-099-60369	Community Events		$ -		$ -	
TOTAL OPERATING EXPENDITURES:		**$ 3,147,633**	**$ 3,128,357**	**$ 3,286,425**	**$ 3,271,620**	**$ 3,420,407**
NET OPERATING REVENUES (EXPENSES):		**$ (2,932,011)**	**$ (2,913,612)**	**$ (3,092,012)**	**$ (3,119,055)**	**$ (3,313,554)**
CONTRIBUTIONS TO (FROM) RESERVES:						
01-122-032-41799	Prior Year (Surplus)/Deficit	$ (24,520)				
03-122-032-41700	Trans. from Res. - Working Cap.	$ (200)	$ -		$ -	
03-122-440-80100	Transfer to Res. - Working Cap.		$ -		$ -	
NET CONT. TO (FROM) RESERVES:		**$ (24,720)**	**$ -**	**$ -**	**$ -**	**$ -**
OPERATING SURPLUS/(DEFICIT):		**$ (2,907,291)**	**$ (2,913,612)**	**$ (3,092,012)**	**$ (3,119,055)**	**$ (3,313,554)**
CAPITAL BUDGET						
CAPITAL REVENUE:						
	Grants - Federal	$ -	$ -	$ -	$ -	
	Grants - Provincial	$ -	$ -	$ -	$ -	
01-122-066-41424	Long-term Debt	$ -	$ -	$ -	$ -	
01-122-066-41510	Sale of Equipment	$ -	$ -	$ -	$ -	
03-122-032-41710	Transfer from Res. - Capital	$ -	$ 40,692	$ -	$ -	
03-122-032-41720	Transfer from Res. - DC	$ -	$ -	$ -	$ -	
TOTAL CAPITAL REVENUE:		**$ -**	**$ 40,692**	**$ -**	**$ -**	**$ -**
CAPITAL EXPENDITURES:						
	From Capital Schedule	$ -	$ 40,692	$ -	$ -	$ -
TOTAL CAPITAL EXPENDITURES:		**$ -**	**$ 40,692**	**$ -**	**$ -**	**$ -**
CONTRIBUTIONS TO RESERVES:						
03-122-440-80300	Transfer to Res. - Capital	$ 80,000	$ 80,000	$ 80,000	$ 80,000	$ 80,000
CONTRIBUTIONS TO RESERVES		**$ 80,000**	**$ 80,000**	**$ 80,000**	**$ 80,000**	**$ 80,000**
REPAYMENT OF LONG-TERM DEBT:						
	Long-term Debt Repayment	$ -	$ -	$ -	$ -	
REPAYMENT OF LONG-TERM DEBT:		**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
NET CAPITAL EXPENDITURES:		**$ (80,000)**	**$ (80,000)**	**$ (80,000)**	**$ (80,000)**	**$ (80,000)**
DEPARTMENTAL SURPLUS/(DEFICIT):		**$ (2,987,291)**	**$ (2,993,612)**	**$ (3,172,012)**	**$ (3,199,055)**	**$ (3,393,554)**

BUILDING

Account Number		2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals	2020 Budget
	OPERATING BUDGET					
OPERATING REVENUE:						
01-124-064-41120	Permits	$ 588,816	$ 627,746	$ 477,000	$ 631,096	$ 525,000
01-124-066-40655	By-Law Enforcement (GA)	$ 166,000	$ 166,000	$ 270,500	$ 270,500	$ 270,000
01-124-066-40677	Property Stds Compliance Letters	$ 600	$ 825	$ 800	$ 25	$ 800
01-124-066-40851	Water / Sewer Connection Permits	$ 22,400	$ 21,500	$ 17,000	$ 23,450	$ 21,000
01-124-066-40904	Recovered Wages	$ 276	$ -	$ -	$ -	$ -
01-124-064-41125	Septic System Permits	$ 19,700	$ 26,700	$ 21,000	$ 19,700	$ 23,000
01-124-066-41267	Post-Review Inspection Fees	$ 4,050	$ 3,714	$ 2,500	$ 9,104	$ 2,800
01-124-066-41268	Water Meter Sales (Bldg Portion)	$ 9,630	$ 6,616	$ 7,000	$ 5,318	$ 7,800
01-124-066-41270	Misc. Revenue	$ 1,460	$ 596	$ 2,800	$ 10,451	$ 2,100
	TOTAL OPERATING REVENUE:	**$ 812,932**	**$ 853,697**	**$ 798,600**	**$ 969,644**	**$ 852,500**
OPERATING EXPENDITURES:						
01-124-072-60102	Salaries - Full Time	$ 355,394	$ 368,865	$ 413,308	$ 475,706	$ 506,981
Proposed	New Hire - By-law Officer			$ 95,000		$ -
01-124-072-60103	Salaries - Overtime	$ 256	$ 1,017		$ 1,530	$ 2,234
01-124-072-60104	Salaries - Part Time	$ 5,921	$ 60,693	$ 42,197	$ 15,094	$ -
01-124-072-60202	Benefits - EI	$ 5,823	$ 6,890	$ 6,977	$ 8,810	$ 7,243
01-124-072-60204	Benefits - CPP	$ 12,420	$ 14,569	$ 15,505	$ 17,359	$ 17,270
01-124-072-60206	Benefits - EHT	$ 7,076	$ 8,520	$ 8,882	$ 9,713	$ 9,930
01-124-072-60208	Benefits - OMERS	$ 36,796	$ 37,324	$ 48,301	$ 49,191	$ 54,547
01-124-072-60212	Benefits - Health Coverage	$ 47,909	$ 50,250	$ 50,689	$ 56,228	$ 50,917
01-124-072-60214	Benefits - WSIB	$ 10,539	$ 12,959	$ 13,490	$ 14,812	$ 15,248
01-124-072-60216	Benefits - Uniforms	$ 2,587	$ 1,388	$ 3,200	$ 807	$ 3,200
01-124-072-60220	Benefits - Meal Allowance	$ 39	$ 91	$ -	$ 169	$ 156
01-124-072-60222	Benefits - Eyeglasses	$ 1,665	$ 2,376	$ 1,200	$ 494	$ 1,200
01-124-072-60223	Benefits - Ortho	$ 2,304	$ 1,152	$ 3,000	$ 2,252	$ 3,000
	Total Salaries & Benefits	$ 488,729	$ 566,092	$ 701,749	$ 652,164	$ 671,926
01-124-072-60120	Contracted Services	$ 25,526	$ 27,639	$ 45,000	$ 22,508	$ 65,000
01-124-098-60254	Training & Development	$ 5,254	$ 4,246	$ 14,000	$ 4,510	$ 14,000
01-124-099-60301	Office Supplies	$ 1,887	$ 2,235	$ 3,000	$ 2,516	$ 3,000
01-124-099-60309	Computer Maint.	$ -	$ -	$ 15,000	$ 19,238	$ 22,000
01-124-099-60312	General Insurance	$ 5,714	$ 5,714	$ 5,885	$ 5,885	$ 6,062
01-124-099-60316	Equipment Repair	$ 1,314	$ 1,805	$ 5,000	$ 2,675	$ 5,000
01-124-099-60317	Miscellaneous	$ 110	$ -	$ 500	$ 259	$ 1,200
01-124-099-60319	Professional Services		$ -	$ 10,000	$ -	$ 10,000
01-124-099-60320	Memberships & Subscriptions	$ 1,770	$ 2,329	$ 4,000	$ 2,836	$ 4,500
01-124-099-60327	Communications	$ 1,355	$ 2,222	$ 2,400	$ 2,933	$ 3,000
01-124-099-60340	Fuel	$ 5,222	$ 4,153	$ 5,000	$ 4,149	$ 4,500
01-124-099-60345	Licences/Permits	$ 360	$ 360	$ 360	$ -	$ 360
01-124-099-60347	Safety Supplies	$ 708	$ 622	$ 2,000	$ 951	$ 2,000
01-124-099-60357	Small Capital	$ -	$ -	$ 500	$ -	$ 500
01-124-099-63055	Program Support	$ 77,000	$ 78,155	$ 80,000	$ 80,000	$ 80,000
01-124-099-60400	Mileage		$ 178		$ -	$ -
	TOTAL OPERATING EXPENDITURES:	**$ 614,950**	**$ 695,750**	**$ 894,394**	**$ 800,624**	**$ 893,048**
	NET OPERATING REVENUES (EXPENSES):	**$ 197,981**	**$ 157,947**	**$ (95,794)**	**$ 169,020**	**$ (40,548)**
CONTRIBUTIONS TO (FROM) RESERVES:						
03-124-032-41700	Trans. from Res. - Working Cap.		$ -	$ (106,294)	$ -	$ (51,798)
03-124-440-80100	Transfer to Res. - Working Cap.	$ 187,481	$ 147,447		$ -	
	NET CONT. TO (FROM) RESERVES:	**$ 187,481**	**$ 147,447**	**$ (106,294)**	**$ -**	**$ (51,798)**
	OPERATING SURPLUS/(DEFICIT):	**$ 10,500**	**$ 10,500**	**$ 10,500**	**$ 169,020**	**$ 11,250**
	CAPITAL BUDGET					
CAPITAL REVENUE:						
	Grants - Federal	$ -	$ -	$ -	$ -	
	Grants - Provincial	$ -	$ -	$ -	$ -	
01-124-066-41510	Sale of Equipment	$ -	$ -	$ 1,600	$ -	
03-124-032-41710	Transfer from Res. - Capital	$ -	$ 45,351	$ 36,750	$ -	
03-124-032-41720	Transfer from Res. - DC	$ -	$ -	$ -	$ -	
	TOTAL CAPITAL REVENUE:	**$ -**	**$ 45,351**	**$ 38,350**	**$ -**	**$ -**
CAPITAL EXPENDITURES:						
	From Capital Schedule	$ -	$ 45,351	$ 38,350	$ 54,792	$ -
	TOTAL CAPITAL EXPENDITURES:	**$ -**	**$ 45,351**	**$ 38,350**	**$ 54,792**	**$ -**
CONTRIBUTIONS TO RESERVES:						
03-124-440-80300	Transfer to Res. - Capital	$ 10,500	$ 10,500	$ 10,500	$ 10,500	$ 11,250
	CONTRIBUTIONS TO RESERVES	**$ 10,500**	**$ 10,500**	**$ 10,500**	**$ 10,500**	**$ 11,250**
REPAYMENT OF LONG-TERM DEBT:						$ -
	Long-term Debt Repayment	$ -	$ -	$ -	$ -	
	REPAYMENT OF LONG-TERM DEBT:	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
	NET CAPITAL EXPENDITURES:	**$ (10,500)**	**$ (10,500)**	**$ (10,500)**	**$ (65,292)**	**$ (11,250)**
	DEPARTMENTAL SURPLUS/(DEFICIT):	**$ -**	**$ -**	**$ -**	**$ 103,729**	**$ -**

PUBLIC WORKS

Account Number		2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals	2020 Budget
			OPERATING BUDGET			
OPERATING REVENUE:						
01-130-058-40509	Provincial Grants - Drainage	$ 43,578	$ 50,831	$ 45,000	$ -	$ 45,000
01-130-061-40663	Rent - Patios	$ 6,360	$ 4,070	$ 3,760	$ 4,106	$ 4,000
01-130-061-40667	Rent - Parking	$ 500	$ 160	$ 500	$ -	$ 500
01-130-066-40904	Recovered Wages	$ 958	$ 387	$ 500	$ -	$ 500
01-130-066-41254	Road & Encroachment Permits	$ 2,850	$ 3,300	$ 3,000	$ 4,050	$ 3,150
01-130-066-41257	Revenue 911 Signs	$ 960	$ 1,800	$ 1,000	$ 1,080	$ 1,360
01-130-066-41258	Pits & Quarries	$ -	$ 27,337	$ 26,000	$ 56,988	$ 57,000
01-130-066-41265	MS Inspection Fee	$ 17,400	$ 41,400	$ 35,000	$ 46,050	$ 40,000
01-130-066-41270	Misc. Revenue	$ 2,100	$ 3,612	$ 1,000	$ 142,236	$ 1,000
01-130-066-41543	Commemorative Programs	$ -	$ 4,050	$ 2,000	$ 4,050	$ 2,500
	TOTAL OPERATING REVENUE:	**$ 74,706**	**$ 136,946**	**$ 117,760**	**$ 258,560**	**$ 155,010**
OPERATING EXPENDITURES:						
01-130-072-60102	Salaries - Full Time	$ 633,271	$ 582,188	$ 600,800	$ 581,724	$ 636,163
01-130-072-60103	Salaries - Overtime	$ 22,232	$ 53,526	$ 77,452	$ 41,825	$ 53,704
01-130-072-60104	Salaries - Part Time	$ 2,200	$ 21,868	$ 26,516	$ 31,057	$ 30,023
01-130-122-60104	Salaries - Part Time	$ -	$ -	$ -	$ 108	$ -
01-130-072-60114	Committee Honourarium	$ 1,000	$ 800	$ 2,000	$ -	$ -
01-130-072-60115	Vehicle Expense	$ -	$ -		$ -	$ -
01-130-072-60202	Benefits - EI	$ 11,276	$ 12,772	$ 12,020	$ 11,938	$ 12,856
01-130-072-60204	Benefits - CPP	$ 24,681	$ 26,845	$ 27,517	$ 26,547	$ 30,602
01-130-072-60206	Benefits - EHT	$ 12,787	$ 14,029	$ 15,127	$ 13,824	$ 15,726
01-130-072-60208	Benefits - OMERS	$ 55,825	$ 61,082	$ 65,965	$ 63,808	$ 67,727
01-130-072-60212	Benefits - Health Coverage	$ 76,173	$ 76,754	$ 82,394	$ 71,542	$ 84,926
01-130-072-60214	Benefits - WSIB	$ 19,564	$ 21,911	$ 23,767	$ 21,341	$ 24,669
01-130-072-60216	Benefits - Uniforms	$ 4,769	$ 5,903	$ 6,000	$ 5,049	$ 6,000
01-130-072-60220	Benefits - Meals	$ 1,235	$ 2,327	$ 2,600	$ 1,892	$ 2,002
01-130-072-60222	Benefits - Eyeglasses	$ 2,462	$ 3,082	$ 2,400	$ 614	$ 2,400
01-130-072-60223	Benefits - Ortho	$ -	$ -	$ 2,000	$ 4,243	$ 2,000
	Total Salaries & Benefits	$ 867,473	$ 883,087	$ 946,558	$ 875,510	$ 968,798
01-130-072-60120	Contract		$ -		$ 13,088	$ 48,019
01-130-098-60254	Training & Development	$ 14,540	$ 12,763	$ 15,000	$ 17,723	$ 15,000
01-130-099-60301	Office Supplies	$ 1,119	$ 1,890	$ 1,000	$ 1,119	$ 1,000
01-130-099-60305	Courier & Express	$ 384	$ 126	$ 450	$ 157	$ 450
01-130-099-60306	Advertising	$ 5,583	$ 7,357	$ 5,000	$ 2,938	$ 5,000
01-130-099-60311	Equipment Leases	$ -	$ -	$ -	$ -	
01-130-099-60312	General Insurance	$ 38,533	$ 38,533	$ 39,689	$ 39,689	$ 40,880
01-130-099-60314	Utilities	$ 17,393	$ 16,396	$ 20,000	$ 15,508	$ 20,000
01-130-099-60315	Facility Maintenance	$ 1,482	$ 5,427	$ 5,000	$ 6,076	$ 5,000
01-130-099-60316	Equipment Repairs	$ 72,812	$ 99,000	$ 90,000	$ 107,611	$ 100,000
01-130-099-60317	Misc	$ 146	$ 359	$ -	$ 372	
01-130-099-60318	Equipment Rental	$ 4,012	$ 5,029	$ 8,500	$ 6,103	$ 8,500
01-130-099-60319	Professional Services	$ -	$ 224	$ 2,000	$ 4,420	$ 35,000
01-130-099-60320	Membership & Subscriptions	$ 2,610	$ 1,546	$ 3,000	$ 4,234	$ 3,000
01-130-099-60326	Professional Fees	$ 2,048	$ 3,195	$ 2,500	$ 6,561	$ 2,500
01-130-099-60327	Communication	$ 4,605	$ 6,076	$ 7,500	$ 6,667	$ 7,500
01-130-099-60329	Rent - Parking Lot		$ 4,950	$ 5,400	$ 5,400	$ 5,400
01-130-099-60335	Shop Supplies	$ 7,395	$ 7,984	$ 7,500	$ 7,326	$ 7,500
01-130-099-60340	Fuel & Oil	$ 63,336	$ 68,284	$ 80,000	$ 71,647	$ 80,000
01-130-099-60345	Licences & Permits	$ 10,825	$ 9,537	$ 15,000	$ 14,972	$ 15,000
01-130-099-60347	Safety Supplies	$ 1,860	$ 2,409	$ 3,000	$ 3,997	$ 3,000
01-130-099-60357	Small Tools, supplies	$ 3,191	$ 3,358	$ 3,500	$ 2,282	$ 3,500
01-130-099-60399	Larviciding	$ 2,642	$ 3,644	$ 3,500	$ 1,357	$ 3,500
01-130-099-60400	Mileage	$ 356	$ -	$ 1,000	$ 299	$ 1,000
01-130-099-60424	Commemorative Programs	$ -	$ 3,985	$ 1,750	$ 2,090	$ 1,750
01-130-099-60455	Beautification Maintenance	$ 1,431	$ 7,165	$ 5,000	$ 7,377	$ 7,000
01-130-099-60456	Patio Maint / Const.	$ 2,077	$ 956	$ 3,000	$ 1,380	$ 3,000
01-130-099-60460	GPS Equipment & Monitoring	$ 12,920	$ 17,231	$ 17,500	$ 18,185	$ 23,000
01-130-099-60648	BIA Initiatives - Flower Program	$ 8	$ 817	$ 1,000	$ 59	$ 20,000
	Street/Traffic Lights					
01-130-110-60402	Traffic Signal Mtce.	$ 8,642	$ 6,577	$ 10,000	$ 7,383	$ 10,000
01-130-114-60412	Streetlights Hydro	$ 119,233	$ 105,324	$ 115,000	$ 114,078	$ 115,000
01-130-114-60413	Streetlight Maintenance	$ 51,129	$ 25,769	$ 50,000	$ 34,536	$ 50,000
	Roadside Drainage					
01-130-141-60414	Culverts	$ 48,764	$ 38,651	$ 45,000	$ 32,459	$ 45,000
01-130-141-60415	Bridge / Culvert Inspections (Biennial)	$ 25,608	$ -	$ 30,000	$ 16,037	$ -
01-130-141-60429	Roadside Ditching / Grass Cutting	$ 15,033	$ 44,526	$ 40,000	$ 33,032	$ 40,000
01-130-141-60439	Catch Basins	$ 34,885	$ 40,473	$ 40,000	$ 24,300	$ 40,000
	Weed Control					
01-130-118-60416	Weed Spraying	$ 22,824	$ 23,661	$ 25,000	$ 24,134	$ 25,000
	Hard Top Road Mtce.					
01-130-099-60451	Crack sealing program	$ 9,990	$ -	$ -	$ -	
01-130-110-60401	Line Painting (Incl AT Items)	$ 13,644	$ 13,667	$ 15,000	$ 15,419	$ 15,000
01-130-110-60403	Curb Repairs	$ 1,832	$ 519	$ 2,500	$ 841	$ 2,500
01-130-110-60418	Hardtop Rd Repair (Patching, sealing)	$ 58,660	$ 76,287	$ 85,000	$ 68,107	$ 115,000
01-130-110-60422	Street Sweeper	$ 6,066	$ 5,598	$ 6,000	$ 12,689	$ 6,000
	Winter Road Mtce.					
01-130-122-60420	Winter Control (Salt and Trucking Only)	$ 313,876	$ 389,338	$ 380,000	$ 348,699	$ 380,000
01-130-122-60421	Sidewalk Winter Control	$ 3,316	$ 5,661	$ 6,500	$ 5,439	$ 6,500
	Municipal Storm / Drain Mtce.					
01-130-099-60427	Municipal Drainage Mtce	$ 301,015	$ 124,245	$ 90,000	$ 313,603	$ 180,000
01-130-099-60452	Storm Drainage Mtce	$ 19,059	$ 23,874	$ 30,000	$ 26,263	$ 30,000

PUBLIC WORKS

Account Number		2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals	2020 Budget
01-130-099-60405	Storm Back-Flow Program	$ -	$ -	$ 5,000	$ 2,630	$ 5,000
	Roadside Tree Mtce. & New					
01-130-099-60425	Tree Planting	$ 15,045	$ 25,576	$ 25,000	$ 30,773	$ 25,000
01-130-099-60426	Tree Brushing & Trimming	$ 56,240	$ 69,218	$ 70,000	$ 47,993	$ 70,000
	Signage					
01-130-132-60428	Signs ,Safety Devices (Incl AT)	$ 25,491	$ 33,837	$ 30,000	$ 29,413	$ 35,000
	Gravel Road Mtce.					
01-130-138-60432	Gravel Road & Shoulder Mtce	$ 69,311	$ 77,267	$ 80,000	$ 75,747	$ 80,000
01-130-138-60436	Dust Control	$ 5,649	$ 5,602	$ 6,000	$ 5,970	$ 6,000
	Sidewalk Mtce.					
01-130-144-60438	Sidewalk Repair	$ 24,260	$ 33,187	$ 30,000	$ 23,865	$ 30,000
	TOTAL OPERATING EXPENDITURES:	**$ 2,388,352**	**$ 2,380,184**	**$ 2,509,347**	**$ 2,537,554**	**$ 2,745,297**
	NET OPERATING REVENUES (EXPENSES):	**$ (2,313,647)**	**$ (2,243,237)**	**$ (2,391,587)**	**$ (2,278,994)**	**$ (2,590,287)**
CONTRIBUTIONS TO (FROM) RESERVES:						
03-130-032-41700	Trans. from Res.		$ (25,000)	$ (15,000)	$ (290,847)	
03-130-440-80100	Transfer to Res. - Bridge / Culvert Insp.		$ 15,000		$ -	$ 15,000
03-130-440-80100	Transfer to Res. - Working Cap.	$ 2,400	$ 1,200		$ -	
	NET CONT. TO (FROM) RESERVES:	**$ 2,400**	**$ (8,800)**	**$ (15,000)**	**$ (290,847)**	**$ 15,000**
	OPERATING SURPLUS/(DEFICIT):	**$ (2,316,047)**	**$ (2,234,437)**	**$ (2,376,587)**	**$ (1,988,147)**	**$ (2,605,287)**
	CAPITAL BUDGET					
CAPITAL REVENUE:						
01-130-058-40504	Prov.Grants - OCIF - Formula	$ 439,962	$ 622,545	$ 954,495	$ 1,119,552	$ 1,625,000
01-130-058-40504	Prov.Grants - OCIF - Formula (2019)	$ -	$ -	$ -	$ -	
01-130-058-40504	Prov. Grants - OCIF - Top Up	$ 702,812	$ -	$ 83,278	$ -	
01-130-058-40504	Prov.Grants - OMCIP	$ 325,000	$ -		$ -	
01-130-058-40504	Prov. Grants - OMCC		$ 89,825		$ -	
01-130-058-40504	Prov.Grants - Safe Cycling Grant		$ 7,705		$ -	
01-130-058-40515	Federal Grant (gas tax)	$ 1,060,935	$ 1,088,640	$ 1,046,091	$ 2,155,006	$ 2,135,000
01-130-058-40517	FCM - Asset Mgt Grant		$ 35,520		$ -	
01-130-066-40525	County of Essex					$ 300,000
01-130-066-40530	Developer Contribution		$ -		$ 35,107	$ 285,000
01-130-052-40230	Local Improv. - Esseltine	$ 363,513	$ 68,835	$ 3,974,277	$ -	$ 4,638,608
01-130-066-41288	Gosfield Wind Annual Contribution	$ 46,000	$ 46,000	$ 46,000	$ 46,000	
01-130-066-41510	Sale of Equipment	$ 77,657	$ 53,159	$ 28,500	$ 78,863	
	Sale of Property					$ 1,150,000
01-130-066-41424	Long-term debt		$ -		$ -	
03-130-032-41710	Transfer from Res. - Capital		$ 606,088	$ 431,500	$ -	$ 300,000
03-130-032-41710	Transfer from Res. - Lifecycle			$ 1,012,909		$ 796,000
03-130-032-41710	Transfer from Res. - Drainage			$ 225,723		$ 261,392
03-130-032-41710	Transfer From Res. - Capital 2017 Gas Tax		$ -		$ -	
03-130-032-41710	Transfer from Res. - Fleet	$ 211,704	$ 163,914	$ 186,500	$ -	$ 37,500
03-130-032-41720	Transfer from Res. - DC	$ 200,755	$ 4,455	$ -	$ -	$ 790,500
	TOTAL CAPITAL REVENUE:	**$ 3,428,338**	**$ 2,786,687**	**$ 7,989,273**	**$ 3,434,527**	**$ 12,319,000**
CAPITAL EXPENDITURES:						
	From Capital Schedule	$ 3,255,856	$ 3,505,050	$ 8,473,600	$ 2,728,798	$ 12,916,500
	TOTAL CAPITAL EXPENDITURES:	**$ 3,255,856**	**$ 3,505,050**	**$ 8,473,600**	**$ 2,728,798**	**$ 12,916,500**
CONTRIBUTIONS TO RESERVES:						
03-130-440-80300	Transfer to Res. - Fleet	$ 225,000	$ 278,159	$ 250,000	$ 250,000	$ 275,000
03-130-440-80300	Transfer to Res. - Capital	$ 1,023,793	$ 439,388	$ 45,000	$ 45,000	
03-130-440-80300	Transfer to Res. - Gas Tax	$ 163,870	$ 149,805	$ -	$ -	$ -
03-130-440-80300	Transfer to Res. - Lifecycle - Roads	$ 265,000	$ 415,000	$ 565,000	$ 565,000	$ 725,000
03-130-440-80300	Transfer to Res. - Lifecycle - Bridges		$ 150,000	$ 300,000	$ 300,000	$ 450,000
03-130-440-80300	Transfer to Res. - Lifecycle - Storm Sewers		$ 150,000	$ 300,000	$ 300,000	$ 450,000
03-130-440-80300	Transfer to Res. - Drainage		$ -		$ -	
	CONTRIBUTIONS TO RESERVES	**$ 1,677,663**	**$ 1,582,352**	**$ 1,460,000**	**$ 1,460,000**	**$ 1,900,000**
REPAYMENT OF LONG-TERM DEBT:						
01-130-099-60384	OILC Loan (Sewer Separation)	$ 239,544	$ 239,544	$ 239,544	$ 239,544	$ 239,544
01-130-099-60385	ELK Repayment - Beech (5 years)	$ 22,103	$ 15,588	$ -	$ -	$ -
01-130-099-60386	OSIFA Loan (2004 Road Capital)	$ 146,557	$ 141,894	$ 137,117	$ 137,232	$ 132,576
01-130-099-60387	OILC Loan (2015)	$ 182,085	$ 182,085	$ 182,085	$ 182,085	$ 182,085
01-130-099-60394	OILC Loan (2016)	$ 127,543	$ 127,543	$ 127,543	$ 127,543	$ 127,543
	REPAYMENT OF LONG-TERM DEBT:	**$ 717,832**	**$ 706,655**	**$ 686,290**	**$ 686,405**	**$ 681,749**
	NET CAPITAL EXPENDITURES:	**$ (2,223,013)**	**$ (3,007,370)**	**$ (2,630,617)**	**$ (1,440,676)**	**$ (3,179,249)**
	DEPARTMENTAL SURPLUS/(DEFICIT):	**$ (4,539,060)**	**$ (5,241,808)**	**$ (5,007,204)**	**$ (3,428,823)**	**$ (5,784,536)**

Account Number		2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals	2020 Budget
SANITATION						
OPERATING BUDGET						
OPERATING EXPENDITURES:						
01-131-072-60102	Salaries - Full Time	$ 4,558	$ 1,168	$ 8,526	$ 592	$ 4,028
01-131-072-60103	Salaries - Over Time		$ -		$ -	
01-131-072-60104	Salaries - Part Time		$ -		$ -	
01-131-099-60306	Advertising		$ -		$ -	
01-131-400-60359	Contract Adjustment		$ -		$ -	
01-131-400-60370	Waste Disposal	$ 624,567	$ 651,433	$ 673,000	$ 605,305	$ 695,000
01-131-400-60380	Waste Collection	$ 512,980	$ 525,301	$ 545,000	$ 539,628	$ 555,000
01-131-400-60381	White Goods Collection	$ 4,608	$ 4,447	$ 4,000	$ 4,523	$ 4,500
01-131-400-60382	Yard Waste Collection	$ 61,220	$ 55,260	$ 55,000	$ 44,984	$ 55,000
01-131-400-60404	Perpetual Care Landfill	$ 56,666	$ 56,560	$ 60,000	$ 60,591	$ 68,591
TOTAL OPERATING EXPENDITURES:		**$ 1,264,598**	**$ 1,294,169**	**$ 1,345,526**	**$ 1,255,623**	**$ 1,382,119**
NET OPERATING REVENUES (EXPENSES):		**$ (1,264,598)**	**$ (1,294,169)**	**$ (1,345,526)**	**$ (1,255,623)**	**$ (1,382,119)**
CONTRIBUTIONS TO (FROM) RESERVES:						
03-131-032-41700	Trans. from Res. - Working Cap.	$ -	$ -	$ -	$ -	
03-131-440-80100	Transfer to Res. - Working Cap.	$ -	$ -	$ -	$ -	
NET CONT. TO (FROM) RESERVES:		**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
OPERATING SURPLUS/(DEFICIT):		**$ (1,264,598)**	**$ (1,294,169)**	**$ (1,345,526)**	**$ (1,255,623)**	**$ (1,382,119)**
CAPITAL BUDGET						
CAPITAL REVENUE:						
	Grants - Federal	$ -	$ -	$ -	$ -	
	Grants - Provincial	$ -	$ -	$ -	$ -	
01-131-066-41510	Sale of Equipment	$ -	$ -	$ -	$ -	
03-131-032-41710	Transfer from Res. - Capital	$ -	$ -	$ -	$ -	
03-131-032-41720	Transfer from Res. - DC	$ -	$ -	$ -	$ -	
TOTAL CAPITAL REVENUE:		**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
CAPITAL EXPENDITURES:						
	From Capital Schedule	$ -	$ -	$ -	$ -	$ -
TOTAL CAPITAL EXPENDITURES:		**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
CONTRIBUTIONS TO RESERVES:						
03-131-440-80300	Transfer to Res. - Capital	$ -	$ -	$ -	$ -	
CONTRIBUTIONS TO RESERVES		**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
REPAYMENT OF LONG-TERM DEBT:						
	Repayment of LTD	$ -	$ -	$ -	$ -	
REPAYMENT OF LONG-TERM DEBT:		**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
NET CAPITAL EXPENDITURES:		**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
DEPARTMENTAL SURPLUS/(DEFICIT):		**$ (1,264,598)**	**$ (1,294,169)**	**$ (1,345,526)**	**$ (1,255,623)**	**$ (1,382,119)**

CEMETERY

Account Number		2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals	2020 Budget
OPERATING BUDGET						
OPERATING REVENUE:						
01-151-064-41185	Burial Permit	$ 3,308	$ 3,167	$ 3,525	$ 3,398	$ 3,525
01-151-064-41186	Tent Rentals	$ 200	$ 100	$ 300	$ -	$ 300
01-151-066-41270	Misc. Revenue	$ -	$ -		$ -	$ -
01-151-066-41801	Interment	$ 50,114	$ 52,313	$ 45,000	$ 62,212	$ 50,000
01-151-066-41802	Sale of Plots (net)	$ 12,480	$ 9,785	$ 10,000	$ 30,380	$ 10,000
01-151-066-41803	Interment Transfer fees	$ 200	$ 200	$ 400	$ 120	$ 400
01-151-066-41804	Marker Locates & Inspections	$ 3,350	$ 3,650	$ 3,000	$ 4,500	$ 3,000
01-151-066-41805	Disinternment	$ 600	$ -	$ -	$ -	$ -
01-151-032-41712	Contribution from Perpetual		$ -	$ 10,000	$ -	$ 10,000
	TOTAL OPERATING REVENUE:	**$ 70,252**	**$ 69,215**	**$ 72,225**	**$ 100,610**	**$ 77,225**
OPERATING EXPENDITURES:						
01-151-072-60102	Salaries - Full Time	$ 26,561	$ 31,323	$ 51,158	$ 28,061	$ 32,221
01-151-072-60103	Salaries - Overtime	$ 1,986	$ 2,045	$ 8,605	$ 2,379	$ 2,827
01-151-145-60104	Salaries - Part Time		$ -		$ 62	
01-151-072-60120	Contracts	$ 37,635	$ 39,803	$ 46,000	$ 47,753	$ 50,000
01-151-072-60121	Grave Openings	$ 10,536	$ 6,638	$ 10,000	$ 15,369	$ 15,000
01-151-099-60306	Advertising	$ 26	$ 1,358	$ 500	$ -	$ 500
01-151-099-60309	Computer Maintenance	$ -	$ 1,987	$ 2,000	$ 2,123	$ 2,000
01-151-099-60312	General Insurance	$ 81	$ 81	$ 81	$ 81	$ 81
01-151-099-60314	Utilities	$ 1,298	$ 1,219	$ 1,500	$ 1,355	$ 1,500
01-151-099-60316	Equipment Repair	$ 583	$ 442	$ 500	$ 14	$ 500
01-151-099-60317	Misc	$ 866	$ -	$ 500	$ -	$ 500
01-151-099-60320	Membership & subscription	$ 1,464	$ 1,454	$ 1,500	$ 1,326	$ 1,500
01-151-099-60337	Grounds Mtce(topsoil, sod, etc.)	$ 1,760	$ 1,317	$ 5,000	$ 1,572	$ 5,000
01-151-099-60364	Headstone Mtce	$ 26	$ 553	$ 5,000	$ 5,016	$ 5,000
01-151-128-60426	Tree Brushing & Trimming	$ 3,180	$ 3,295	$ 5,000	$ 4,904	$ 5,000
	TOTAL OPERATING EXPENDITURES:	**$ 86,004**	**$ 91,515**	**$ 137,344**	**$ 110,015**	**$ 121,629**
	NET OPERATING REVENUES (EXPENSES):	**$ (15,752)**	**$ (22,300)**	**$ (65,119)**	**$ (9,406)**	**$ (44,404)**
CONTRIBUTIONS TO (FROM) RESERVES:						
03-151-032-41700	Trans. from Res. - Working Cap.	$ -	$ -	$ -	$ -	
03-151-440-80100	Transfer to Res. - Working Cap.	$ -	$ -	$ -	$ -	
	NET CONT. TO (FROM) RESERVES:	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
	OPERATING SURPLUS/(DEFICIT):	**$ (15,752)**	**$ (22,300)**	**$ (65,119)**	**$ (9,406)**	**$ (44,404)**
CAPITAL BUDGET						
CAPITAL REVENUE:						
	Grants - Federal	$ -	$ -	$ -	$ -	
	Grants - Provincial	$ -	$ -	$ -	$ -	
01-151-066-41510	Sale of Equipment	$ -	$ -	$ -	$ -	
03-151-032-41710	Transfer from Res. - Capital	$ -	$ -	$ -	$ -	
03-151-032-41720	Transfer from Res. - DC	$ -	$ -	$ -	$ -	
	TOTAL CAPITAL REVENUE:	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
CAPITAL EXPENDITURES:						
	From Capital Schedule	$ 3,601	$ -	$ -	$ -	$ -
	TOTAL CAPITAL EXPENDITURES:	**$ 3,601**	**$ -**	**$ -**	**$ -**	**$ -**
CONTRIBUTIONS TO RESERVES:						
03-151-440-80300	Transfer to Res. - Capital	$ -	$ -	$ -	$ -	
	CONTRIBUTIONS TO RESERVES	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
REPAYMENT OF LONG-TERM DEBT:						
	Repayment of LTD	$ -	$ -	$ -	$ -	
	REPAYMENT OF LONG-TERM DEBT:	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
	NET CAPITAL EXPENDITURES:	**$ (3,601)**	**$ -**	**$ -**	**$ -**	**$ -**
	DEPARTMENTAL SURPLUS/(DEFICIT):	**$ (19,352)**	**$ (22,300)**	**$ (65,119)**	**$ (9,406)**	**$ (44,404)**

ARENA

Account Number		2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals	2020 Budget
			OPERATING BUDGET			
OPERATING REVENUE:						
01-170-058-40511	Federal Grants	$ -	$ -	$ -	$ 15,008	
01-170-060-40601	Ice Rentals	$ 264,516	$ 255,454	$ 275,000	$ 206,576	$ 250,000
01-170-060-40602	Hall Rentals	$ 8,036	$ 11,281	$ 8,000	$ 13,280	$ 12,000
01-170-060-40611	Floor Rentals	$ -	$ -	$ -	$ -	$ -
01-170-060-40616	Public Skating	$ 3,318	$ 3,492	$ 3,000	$ 8,206	$ 5,000
01-170-060-40617	Canteen Rent	$ 1,947	$ 2,124	$ 2,000	$ 1,681	$ 2,000
01-170-060-40620	Vending / ATM Machines	$ 3,300	$ 3,294	$ 3,000	$ 3,011	$ 3,000
01-170-060-40621	Sign Rental	$ 11,596	$ 7,057	$ 9,000	$ 10,313	$ 9,000
01-170-060-40627	Skate Shop Rental	$ 1,242	$ 708	$ 1,200	$ 708	$ 1,200
01-170-066-41310	Penalties & Interest	$ 1,114	$ 660	$ 1,000	$ -	$ -
	TOTAL OPERATING REVENUE:	**$ 295,068**	**$ 284,069**	**$ 302,200**	**$ 258,783**	**$ 282,200**
OPERATING EXPENDITURES:						
01-170-072-60102	Salaries - Full Time	$ 191,585	$ 248,303	$ 270,277	$ 238,948	$ 251,299
01-170-072-60103	Salaries - Over Time	$ 7,980	$ 7,587	$ 7,686	$ 10,261	$ 7,820
01-170-072-60104	Salaries - Part-time	$ 132,791	$ 159,866	$ 199,494	$ 167,858	$ 204,226
01-170-072-60105	Salaries- Seasonal	$ 31,590	$ 25,418	$ 31,953	$ 49,008	$ 46,991
01-170-072-60114	Committee Honorarium	$ 2,900	$ 3,900	$ 3,600	$ 5,000	$ 3,600
01-170-072-60202	Benefits-EI	$ 10,242	$ 13,232	$ 9,789	$ 12,767	$ 9,478
01-170-072-60204	Benefits-CPP	$ 18,903	$ 24,684	$ 20,542	$ 25,115	$ 21,051
01-170-072-60206	Benefits-EHT	$ 14,151	$ 17,058	$ 20,829	$ 18,309	$ 22,546
01-170-072-60208	Benefits-OMERS	$ 45,754	$ 56,521	$ 82,847	$ 57,358	$ 87,287
01-170-072-60212	Benefits-Health Coverage	$ 46,332	$ 51,234	$ 66,337	$ 53,711	$ 63,774
01-170-072-60214	Benefits-WSIB	$ 21,532	$ 27,369	$ 33,003	$ 28,920	$ 35,875
01-170-072-60216	Benefits-Uniforms	$ 8,223	$ 10,440	$ 9,000	$ 7,439	$ 9,000
01-170-072-60220	Benefits - Meals	$ 130	$ 273	$ 208	$ 260	$ 195
01-170-072-60222	Benefits - Eyeglasses	$ 1,776	$ 963	$ 1,600	$ 241	$ 1,600
01-170-072-60223	Benefits - Ortho	$ 241	$ 1,327	$ 2,000	$ -	$ 2,000
	Total Salaries & Benefits	$ 534,130	$ 648,174	$ 759,165	$ 675,195	$ 766,742
01-170-098-60254	Training & Development	$ 2,169	$ 1,703	$ 8,000	$ 5,798	$ 8,000
01-170-099-60301	Office Supplies	$ 1,199	$ 2,297	$ 3,000	$ 3,272	$ 3,000
01-170-099-60302	Computer Supplies	$ 75	$ 451	$ -	$ 48	$ -
01-170-099-60306	Advertising	$ 122	$ -	$ -	$ -	$ -
01-170-099-60312	General Insurance	$ 53,868	$ 53,868	$ 55,484	$ 55,484	$ 57,149
01-170-099-60314	Utilities	$ 152,995	$ 147,856	$ 160,000	$ 136,960	$ 165,000
01-170-099-60315	Facility Maintenance	$ 53,268	$ 60,501	$ 50,500	$ 60,573	$ 50,500
01-170-099-60316	Equipment Repair	$ 12,525	$ 18,111	$ 21,500	$ 32,308	$ 21,500
01-170-099-60317	Miscellaneous	$ 670	$ 582	$ 150	$ 381	$ 150
01-170-099-60318	Equipment Rental	$ 640	$ 1,287	$ 600	$ 2,412	$ 1,000
01-170-099-60320	Memberships and Subscriptions	$ 1,050	$ 1,349	$ 1,200	$ 1,075	$ 1,200
01-170-099-60327	Communication	$ 7,472	$ 8,597	$ 9,000	$ 8,565	$ 9,000
01-170-099-60335	Shop Supplies	$ 6,897	$ 11,218	$ 7,500	$ 11,870	$ 8,500
01-170-099-60336	Parking Lot Repairs	$ -	$ -	$ 500	$ -	$ 500
01-170-099-60337	Ground Maintenance	$ -	$ 439	$ 400	$ 1,367	$ 400
01-170-099-60340	Fuel and Oil (Propane)	$ 3,973	$ 6,049	$ 5,000	$ 5,125	$ 5,000
01-170-099-60345	Licences and Permits	$ 104	$ -	$ 100	$ 50	$ 100
01-170-099-60346	Bank Fees and Interest	$ 2,058	$ 2,507	$ 2,500	$ 3,777	$ 2,500
01-170-099-60347	Safety Supplies	$ 607	$ 2,895	$ 3,000	$ 2,133	$ 3,000
01-170-099-60348	Tax & Bank Differences	$ (7)	$ 10		$ -	
01-170-099-60400	Mileage	$ 43	$ 535	$ -	$ -	$ -
01-170-154-60446	Canteen/Vending Supplies	$ 813	$ 528	$ 1,000	$ 368	$ 1,000
01-170-150-60606	Leamington Ice	$ 11,231	$ 8,520	$ -	$ 4,675	$ -
01-170-099-60611	Junior Hockey Club Support	$ 9,041	$ 7,029	$ 7,500	$ -	$ 7,500
	TOTAL OPERATING EXPENDITURES:	**$ 854,946**	**$ 984,507**	**$ 1,096,099**	**$ 1,011,434**	**$ 1,111,741**
	NET OPERATING REVENUES (EXPENSES):	**$ (559,877)**	**$ (700,438)**	**$ (793,899)**	**$ (752,651)**	**$ (829,541)**
CONTRIBUTIONS TO (FROM) RESERVES:						
03-170-032-41700	Trans. from Res. - Working Cap.	$ -	$ -	$ -	$ -	
03-170-440-80100	Transfer to Res. - Working Cap.	$ -	$ -	$ -	$ -	
	NET CONT. TO (FROM) RESERVES:	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
	OPERATING SURPLUS/(DEFICIT):	**$ (559,877)**	**$ (700,438)**	**$ (793,899)**	**$ (752,651)**	**$ (829,541)**

ARENA

Account Number		2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals	2020 Budget
CAPITAL BUDGET						
CAPITAL REVENUE:						
	Grants - Federal					
01-170-058-40504	Provincial Grants		$ -		$ -	
01-170-058-41370	Donations from Public		$ -		$ -	
01-170-066-41424	Long-term Debt		$ -		$ -	
01-170-066-41510	Sale of Equipment		$ 6,260		$ -	
03-170-032-41710	Transfer from Res. - Capital	$ 5,944	$ 15,000		$ -	
03-170-032-41710	Transfer from Res. - Fleet					$ 110,000
03-170-032-41710	Transfer from Res. - Lifecycle			$ 7,500		$ 200,000
03-170-032-41720	Transfer from Res. - DC		$ -		$ -	
	TOTAL CAPITAL REVENUE:	**$ 5,944**	**$ 21,260**	**$ 7,500**	**$ -**	**$ 310,000**
CAPITAL EXPENDITURES:						
	From Capital Schedule	$ 127,531	$ 45,773	$ 7,500	$ 7,372	$ 310,000
	TOTAL CAPITAL EXPENDITURES:	**$ 127,531**	**$ 45,773**	**$ 7,500**	**$ 7,372**	**$ 310,000**
CONTRIBUTIONS TO RESERVES:						
03-170-440-80300	Transfer to Res. - Capital	$ 15,000	$ 6,260		$ -	
	CONTRIBUTIONS TO RESERVES	**$ 15,000**	**$ 6,260**	**$ -**	**$ -**	**$ -**
REPAYMENT OF LONG-TERM DEBT:						
01-170-099-60387	OILC Loan (2015) - Arena Exp.	$ 105,507	$ 105,507	$ 105,507	$ 105,507	$ 105,507
	REPAYMENT OF LONG-TERM DEBT:	**$ 105,507**	**$ 105,507**	**$ 105,507**	**$ 105,507**	**$ 105,507**
	NET CAPITAL EXPENDITURES:	**$ (242,095)**	**$ (136,280)**	**$ (105,507)**	**$ (112,879)**	**$ (105,507)**
	DEPARTMENTAL SURPLUS/(DEFICIT):	**$ (801,972)**	**$ (836,718)**	**$ (899,406)**	**$ (865,530)**	**$ (935,048)**

PARKS

Account Number		2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals	2020 Budget
			OPERATING BUDGET			
OPERATING REVENUE:						
01-171-066-40904	Recovered Wages	$ 426	$ 969	$ -	$ 66	
01-171-060-40610	Tennis Court Fees	$ -	$ 1	$ -	$ 2,729	
01-171-066-41270	Misc. Revenue	$ 352	$ -	$ -	$ -	
	TOTAL OPERATING REVENUE:	**$ 778**	**$ 970**	**$ -**	**$ 2,795**	**$ -**
OPERATING EXPENDITURES:						
01-171-072-60102	Salaries - Full Time	$ 149,292	$ 183,073	$ 214,423	$ 184,367	$ 196,709
01-171-072-60103	Salaries - Overtime	$ 4,296	$ 4,182	$ 7,686	$ 10,708	$ 7,820
01-171-072-60104	Salaries - Part Time	$ 31,408	$ 41,284	$ 75,004	$ 52,320	$ 81,524
01-171-072-60105	Salaries - Seasonal	$ 56,042	$ 44,147	$ 65,181	$ 50,186	$ 135,683
01-171-072-60114	Committee Honorarium	$ 2,300	$ 1,700	$ 3,600	$ -	$ 3,600
01-171-072-60202	Benefits-EI	$ 3,612	$ 4,544	$ 8,795	$ 5,051	$ 11,379
01-171-072-60204	Benefits-CPP	$ 7,279	$ 9,107	$ 18,696	$ 10,854	$ 25,724
	Total Salaries & Benefits	$ 254,229	$ 288,038	$ 393,385	$ 313,486	$ 462,439
Proposed	New Hire - FT					$ -
01-171-072-60120	Contracts	$ 28,824	$ 68,403	$ 80,000	$ 90,656	$ 90,000
01-171-098-60254	Training & Development	$ 2,279	$ 969	$ 4,000	$ 3,343	$ 4,000
01-171-099-60312	General Insurance	$ 76,898	$ 76,898	$ 79,205	$ 82,234	$ 84,701
01-171-099-60314	Utilities	$ 3,085	$ 3,470	$ 3,000	$ 3,785	$ 3,000
01-171-099-60315	Facility Maintenance	$ 29,004	$ 33,274	$ 34,300	$ 33,896	$ 35,000
01-171-099-60316	Equipment Maintenance	$ 27,750	$ 38,591	$ 40,000	$ 38,961	$ 40,000
01-171-099-60317	Miscellaneous	$ 44	$ 140	$ 100	$ 227	$ 100
01-171-099-60318	Equipment Rental	$ 8,114	$ 10,438	$ 9,000	$ 12,054	$ 9,000
01-171-099-60319	Professional Services	$ 25	$ 1,373	$ 1,000	$ -	$ 1,000
01-171-099-60327	Communication	$ 328	$ 280	$ 700	$ 183	$ 700
01-171-099-60335	Shop Supplies	$ 6,032	$ 4,442	$ 5,600	$ 5,884	$ 6,500
01-171-099-60337	Grounds Maintenance	$ 26,349	$ 27,334	$ 30,000	$ 29,406	$ 30,000
01-171-099-60339	Tree Maintenance	$ 18,668	$ 18,874	$ 25,000	$ 24,308	$ 25,000
01-171-099-60340	Fuel and Oil	$ 24,010	$ 29,583	$ 30,000	$ 26,386	$ 30,000
01-171-099-60344	Horticulture - Town	$ 2,126	$ 3,464	$ 6,000	$ 4,481	$ 6,000
01-171-150-60344	Horticulture - Society	$ 5,189	$ 9,429	$ 10,000	$ 4,785	$ 10,000
01-171-099-60345	License and Permits	$ 2,451	$ 1,878	$ 2,500	$ 1,783	$ 2,500
01-171-099-60349	Playground Mtce & Repair	$ 284	$ 958	$ 10,000	$ 9,268	$ 10,000
01-171-099-60365	Tree Planting	$ 2,035	$ -	$ 1,000	$ 221	$ 1,000
01-171-099-60400	Mileage	$ 367	$ 321	$ 1,000	$ 52	$ 1,000
01-171-099-60676	Charitable Events - Parks	$ (27)	$ -		$ -	
	TOTAL OPERATING EXPENDITURES:	**$ 518,065**	**$ 618,155**	**$ 765,790**	**$ 685,401**	**$ 851,940**
	NET OPERATING REVENUES (EXPENSES):	**$ (517,287)**	**$ (617,185)**	**$ (765,790)**	**$ (682,606)**	**$ (851,940)**
CONTRIBUTIONS TO (FROM) RESERVES:						
03-171-032-41700	Trans. from Res. - Working Cap.	$ -	$ -	$ -	$ -	
	NET CONT. TO (FROM) RESERVES:	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
	OPERATING SURPLUS/(DEFICIT):	**$ (517,287)**	**$ (617,185)**	**$ (765,790)**	**$ (682,606)**	**$ (851,940)**

PARKS

Account Number		2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals	2020 Budget
	CAPITAL BUDGET					
CAPITAL REVENUE:						
01-171-058-40502	Provincial Grant		$ -		$ -	$ 203,314
01-171-058-40515	Federal Grants		$ -		$ -	$ 244,000
01-171-058-40519	Misc. Energy Rebates	$ 949	$ -		$ -	
01-171-179-40524	Donations - Mettawas Park	$ 15,124	$ 2,533		$ 5,610	
01-171-179-40527	Fundraising Events Mettawas		$ 4,065		$ 7,757	
01-171-058-40526	User Group Contributions		$ -		$ -	$ 37,500
01-130-066-41288	Gosfield Wind Annual Contribution					$ 46,000
01-171-066-41424	Long-term Debt		$ -		$ -	
01-171-066-41510	Sale of Equipment	$ 221	$ -		$ -	
03-171-032-41710	Transfer from Res. - Lifecycle	$ 50,000	$ 135,978	$ 115,000	$ -	$ 65,000
03-171-032-41710	Transfer from Res. - Capital	$ 143,750	$ 64,762	$ 106,500	$ -	$ 356,500
03-171-032-41710	Transfer from Res. - Fleet	$ 140,845	$ 75,751		$ -	$ 67,500
03-171-032-41720	Transfer from Res. - DC	$ 51,345	$ 11,903	$ 18,000	$ -	$ 211,500
	TOTAL CAPITAL REVENUE:	**$ 402,234**	**$ 294,992**	**$ 239,500**	**$ 13,367**	**$ 1,231,314**
CAPITAL EXPENDITURES:						
	From Capital Schedule	$ 485,892	$ 392,034	$ 546,000	$ 438,810	$ 1,580,500
	TOTAL CAPITAL EXPENDITURES:	**$ 485,892**	**$ 392,034**	**$ 546,000**	**$ 438,810**	**$ 1,580,500**
CONTRIBUTIONS TO RESERVES:						
03-171-440-80300	Transfer to Res. - Fleet	$ 50,000	$ 50,000	$ 75,000	$ 70,000	$ 80,000
03-171-440-80300	Transfer to Res - Lifecycle - Parks	$ 110,000	$ 110,000	$ 110,000	$ 110,000	$ 110,000
03-171-440-80300	Transfer to Res. - Capital	$ 28,542	$ 87,098	$ 25,000	$ 30,000	
03-171-440-80300	Transfer to Res. - Mettawas Park		$ -		$ -	
	CONTRIBUTIONS TO RESERVES	**$ 188,542**	**$ 247,098**	**$ 210,000**	**$ 210,000**	**$ 190,000**
REPAYMENT OF LONG-TERM DEBT:						
	Repayment of LTD	$ -	$ -	$ -	$ -	
	REPAYMENT OF LONG-TERM DEBT:	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
	NET CAPITAL EXPENDITURES:	**$ (272,200)**	**$ (344,140)**	**$ (516,500)**	**$ (635,443)**	**$ (539,186)**
	DEPARTMENTAL SURPLUS/(DEFICIT):	**$ (789,487)**	**$ (961,325)**	**$ (1,282,290)**	**$ (1,318,050)**	**$ (1,391,126)**

FACILITIES

Account Number		2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals	2020 Budget
			OPERATING BUDGET			
OPERATING REVENUE:						
01-171-135-40662	Rent - Grovedale Arts & Culture Ce	$ -	$ -	$ 30,000	$ 4,258	$ 50,000
01-171-061-40652	Rent - Lakeside Pavilion	$ 24,306	$ 26,853	$ 26,000	$ 28,314	$ 26,000
01-171-159-40609	Lions Hall - Utility Recovery	$ 1,545	$ 1,545	$ 1,545	$ 1,545	$ 1,545
01-171-061-40654	Rent - ACCESS (Lion's Prop)	$ 29,076	$ 29,076	$ 29,076	$ 26,653	$ 29,076
01-171-061-40658	Rent - Carnegie (BIA)	$ 5,894	$ 5,748	$ 3,487	$ 5,053	$ 3,557
01-171-172-40657	Rent - Unico Comm. Centre	$ 8,607	$ 12,628	$ 9,000	$ 11,487	$ 9,000
01-171-061-40651	Rent - Mad Science (122 Fox)	$ 19,200	$ 19,200	$ 19,200	$ 12,800	$ 19,200
01-171-061-40650	Rent - Ruthven Day Care	$ 10,200	$ 10,200	$ 10,200	$ 10,200	$ 10,200
01-171-061-40607	Rent - Ridgeview Park Hall	$ 2,865	$ 3,987	$ 4,000	$ 3,778	$ 3,000
01-171-176-40665	Green Fees - Ridgeview	$ 3,683	$ 4,477	$ 5,000	$ 5,111	$ 5,000
01-171-061-40618	Rent - Baseball Canteen	$ 885	$ 885	$ 1,000	$ 1,062	$ 1,000
01-171-177-40666	Green Fees - King. Soccer / Baseb	$ 20,338	$ 16,894	$ 18,000	$ 19,845	$ 18,000
01-171-061-40664	Rent - Kingsville Taxi	$ 6,000	$ 4,500	$ -	$ -	
	TOTAL OPERATING REVENUE:	**$ 132,598**	**$ 135,993**	**$ 156,508**	**$ 130,106**	**$ 175,578**
OPERATING EXPENDITURES:						
see appendix C	Grovedale Arts & Culture Centre	$ -	$ 339	$ 35,600	$ 25,529	$ 52,200
see appendix C	Lakeside Pavilion	$ 50,555	$ 52,906	$ 62,770	$ 41,142	$ 64,270
see appendix C	Lion's Hall	$ 19,086	$ 14,789	$ 16,350	$ 13,511	$ 17,500
see appendix C	Carnegie Building	$ 12,531	$ 15,925	$ 29,150	$ 24,363	$ 24,150
see appendix C	Unico Centre	$ 19,006	$ 20,804	$ 17,400	$ 16,222	$ 22,100
see appendix C	Cottam Library / Mad Science	$ 3,843	$ (1,013)	$ 1,500	$ 10,834	$ 1,500
see appendix C	Ruthven Library / Day Care	$ 2,125	$ 253	$ 1,000	$ 280	$ 1,000
see appendix C	Kingsville Library	$ 4,138	$ 5,409	$ 5,800	$ 2,360	$ 5,800
see appendix C	Ridgeview Hall / Park	$ 32,562	$ 45,616	$ 49,300	$ 48,169	$ 51,700
see appendix C	Kingsville Soccer / Baseball	$ 49,708	$ 46,793	$ 38,700	$ 65,336	$ 63,400
01-171-178-60480	Rental Prop - 94 Division St S	$ 969	$ -	$ -	$ -	$ -
01-171-178-60481	Rental Prop - King's Landing	$ 4,198	$ -	$ -	$ -	$ -
	TOTAL OPERATING EXPENDITURES:	**$ 198,722**	**$ 201,822**	**$ 257,570**	**$ 247,744**	**$ 303,620**
	NET OPERATING REVENUES (EXPENSES):	**$ (66,124)**	**$ (65,829)**	**$ (101,062)**	**$ (117,638)**	**$ (128,042)**
CONTRIBUTIONS TO (FROM) RESERVES:						
03-178-032-41700	Trans. from Res. - Working Cap.	$ -	$ -	$ -	$ -	
03-178-440-80100	Trans. to Res. - Working Cap.	$ -	$ -	$ -	$ -	
	NET CONT. TO (FROM) RESERVES:	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
	OPERATING SURPLUS/(DEFICIT):	**$ (66,124)**	**$ (65,829)**	**$ (101,062)**	**$ (117,638)**	**$ (128,042)**
			CAPITAL BUDGET			
CAPITAL REVENUE:						
01-178-058-40502	Provincial Grant	$ -	$ -	$ -	$ -	
01-178-058-40515	Federal Grants	$ -	$ 140,412	$ -	$ 15,601	
01-178-058-40519	Misc. Energy Rebates	$ -	$ -	$ -	$ -	
01-178-058-40526	User Group Contributions	$ -	$ -	$ -	$ -	
01-178-066-41424	Long-term Debt	$ -	$ -	$ -	$ -	
01-178-066-41510	Sale of Equipment	$ -	$ -	$ -	$ -	
01-178-066-40525	County of Essex - Library Funds	$ -	$ 40,000	$ -	$ -	
03-178-032-41710	Transfer from Res. - Lifecycle	$ 6,000		$ 30,000		
03-178-032-41710	Transfer from Res. - Capital	$ 7,487		$ 9,150		
03-178-032-41710	Transfer from Res. - ELK	$ 183,208	$ 2,290,111	$ 2,250,000	$ -	$ 190,000
03-178-032-41720	Transfer from Res. - DC	$ -	$ -	$ 5,850	$ -	
	TOTAL CAPITAL REVENUE:	**$ 196,695**	**$ 2,470,523**	**$ 2,295,000**	**$ 15,601**	**$ 190,000**
CAPITAL EXPENDITURES:						
	From Capital Schedule	$ 200,707	$ 2,790,788	$ 2,336,600	$ 1,247,571	$ 230,000
	TOTAL CAPITAL EXPENDITURES:	**$ 200,707**	**$ 2,790,788**	**$ 2,336,600**	**$ 1,247,571**	**$ 230,000**
CONTRIBUTIONS TO RESERVES:						
03-178-440-80300	Transfer to Res. - Capital	$ -	$ 17,664		$ -	
03-178-440-80300	Transfer to Res - HVAC/Roof	$ 170,000	$ 170,000	$ 170,000	$ 170,000	$ 170,000
03-178-440-80300	Transfer to Res. - Lifecycle	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ 50,000
03-178-440-80300	Transfer to Res. - Mettawas Park	$ -	$ -		$ -	
	CONTRIBUTIONS TO RESERVES	**$ 220,000**	**$ 237,664**	**$ 220,000**	**$ 220,000**	**$ 220,000**
REPAYMENT OF LONG-TERM DEBT:						
	Repayment of LTD	$ -	$ -	$ -	$ -	
	REPAYMENT OF LONG-TERM DEBT:	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
	NET CAPITAL EXPENDITURES:	**$ (224,012)**	**$ (557,929)**	**$ (261,600)**	**$ (1,451,970)**	**$ (260,000)**
	DEPARTMENTAL SURPLUS/(DEFICIT):	**$ (290,136)**	**$ (623,758)**	**$ (362,662)**	**$ (1,569,608)**	**$ (388,042)**

FANTASY OF LIGHTS

Account Number		2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals	2020 Budget
OPERATING BUDGET						
OPERATING REVENUE:						
01-172-060-40647	Senior's Activity	$ -	$ 52	$ -	$ -	
01-172-066-40521	Donations	$ 4,878	$ 4,065	$ 4,500	$ 4,556	$ 100
01-172-066-40639	Kingsville Fantasy Express	$ 2,096	$ 2,365	$ 2,000	$ 2,109	$ 2,500
01-172-066-40640	Dinner With Santa	$ 1,617	$ 1,440	$ 1,500	$ 1,630	$ 1,500
01-172-066-40642	Food Sales	$ 30	$ 10	$ -	$ -	$ 500
01-172-066-40643	Sip and Shop	$ 913	$ 1,065	$ 1,000	$ 1,714	$ 1,300
01-172-066-40644	Special Events	$ 260	$ 425	$ 500	$ 402	$ -
01-172-066-40645	Maintenance Program	$ -	$ -	$ -	$ -	$ -
01-172-060-40606	Miscellaneous	$ -	$ -	$ -	$ -	$ 2,500
	TOTAL OPERATING REVENUE:	**$ 9,794**	**$ 9,421**	**$ 9,500**	**$ 10,411**	**$ 8,400**
OPERATING EXPENDITURES:						
01-172-099-60306	Advertising	$ 5,599	$ 5,379	$ 5,000	$ 4,516	$ 5,500
01-172-099-60307	Photocopier Supplies		$ -	$ 600	$ -	
01-172-099-60315	Maintenance & Upgrades	$ 8,954	$ 9,505	$ 10,000	$ 8,358	$ 10,000
01-172-099-60316	Equipment Repair	$ 932	$ 657	$ 1,200	$ 259	$ 800
01-172-099-60317	Miscellaneous		$ 250		$ (250)	
01-172-158-60621	Fireworks		$ 5,043	$ 3,000	$ 90	$ 3,000
01-172-099-60622	Parade	$ 10,000	$ 10,000	$ 12,000	$ 12,431	$ 12,000
01-172-099-60623	Dinner With Santa	$ 246	$ 564	$ 300	$ 450	$ 450
01-172-099-60624	Craft Show		$ -		$ -	
01-172-099-60625	Food / Sundry Expenses	$ 965	$ 1,277	$ 1,000	$ 2,534	$ 1,000
01-172-099-60631	Special Events	$ 231	$ 150		$ 28	
01-172-099-60634	Children's Activity	$ 440	$ 710	$ 600	$ 374	$ 700
	TOTAL OPERATING EXPENDITURES:	**$ 27,367**	**$ 33,534**	**$ 33,700**	**$ 28,790**	**$ 33,450**
	NET OPERATING REVENUES (EXPENSES):	**$ (17,573)**	**$ (24,113)**	**$ (24,200)**	**$ (18,380)**	**$ (25,050)**
CONTRIBUTIONS TO (FROM) RESERVES:						
	Surplus/Deficit	$ -		$ -		
03-172-032-41700	Trans. from Res. - Working Cap.	$ (2,000)	$ -	$ -	$ -	
03-172-440-80100	Transfer to Res. - Working Cap.		$ -	$ -	$ -	
	NET CONT. TO (FROM) RESERVES:	**$ (2,000)**	**$ -**	**$ -**	**$ -**	**$ -**
	OPERATING SURPLUS/(DEFICIT):	**$ (15,573)**	**$ (24,113)**	**$ (24,200)**	**$ (18,380)**	**$ (25,050)**
CAPITAL BUDGET						
CAPITAL REVENUE:						
	Provincial Grant	$ -	$ -	$ -	$ -	
	Federal Grants	$ -	$ -	$ -	$ -	
01-172-058-40521	Donations (Capital)	$ -	$ -	$ -	$ -	
01-172-066-41510	Sale of Equipment	$ -	$ -	$ -	$ -	
03-172-032-41710	Transfer from Res. - Capital	$ -	$ -	$ -	$ -	
03-172-032-41720	Transfer from Res. - DC	$ -	$ -	$ -	$ -	
	TOTAL CAPITAL REVENUE:	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
CAPITAL EXPENDITURES:						
	From Capital Schedule	$ 19,842	$ -	$ -	$ -	$ -
	TOTAL CAPITAL EXPENDITURES:	**$ 19,842**	**$ -**	**$ -**	**$ -**	**$ -**
CONTRIBUTIONS TO RESERVES:						
03-172-440-80300	Transfer to Res. - Capital	$ -	$ -	$ -	$ -	
	CONTRIBUTIONS TO RESERVES	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
REPAYMENT OF LONG-TERM DEBT:						
	Repayment of LTD	$ -	$ -	$ -	$ -	
	REPAYMENT OF LONG-TERM DEBT:	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
	NET CAPITAL EXPENDITURES:	**$ (19,842)**	**$ -**	**$ -**	**$ -**	**$ -**
	DEPARTMENTAL SURPLUS/(DEFICIT):	**$ (35,416)**	**$ (24,113)**	**$ (24,200)**	**$ (18,380)**	**$ (25,050)**

MARINA

Account Number		2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals	2020 Budget
			OPERATING BUDGET			
OPERATING REVENUE:						
01-173-060-40615	Boat Dockage	$ 42,176	$ 43,144	$ 44,000	$ 49,692	$ 48,000
01-173-060-40624	Boat Ramp	$ 12,022	$ 10,591	$ 13,000	$ 3,508	$ 8,000
01-173-060-40638	Fuel Sales	$ 44,200	$ 54,858	$ 48,000	$ 8,913	$ 32,000
01-173-066-41270	Misc Revenue	$ -	$ -		$ 1	
	TOTAL OPERATING REVENUE:	**$ 98,397**	**$ 108,594**	**$ 105,000**	**$ 62,115**	**$ 88,000**
OPERATING EXPENDITURES:						
01-173-072-60102	Salaries - Full Time	$ 21,109	$ 19,877	$ 29,765	$ 22,713	$ 25,443
01-173-072-60103	Salaries - Over-time	$ 152	$ 758		$ 832	
01-173-072-60104	Salaries - Part Time	$ 10,817	$ 11,198	$ 20,104	$ 6,378	$ 18,983
01-173-072-60105	Salaries - Seasonal	$ 5,515	$ 4,319	$ 28,753	$ 2,252	$ 10,218
01-173-072-60114	Committee Honourarium	$ 300	$ -		$ -	
01-173-072-60202	Benefits-EI	$ 179	$ 274	$ 1,571	$ 240	$ 994
01-173-072-60204	Benefits-CPP	$ 411	$ 580	$ 3,346	$ 540	$ 2,323
	Total Salaries & Benefits	$ 38,482	$ 37,005	$ 83,539	$ 32,955	$ 57,961
01-173-099-60301	Office Supplies		$ -		$ -	
01-173-099-60306	Advertising	$ 302	$ -		$ -	
01-173-099-60314	Utilities	$ 6,563	$ 4,865	$ 7,000	$ 5,598	$ 7,000
01-173-099-60315	Facility Maintenance	$ 18,564	$ 10,936	$ 9,500	$ 21,294	$ 9,500
01-173-099-60316	Equipment Repair		$ -		$ -	
01-173-099-60317	Misc.		$ -		$ -	
01-173-099-60318	Equipment Rental	$ 270	$ -	$ 1,000	$ -	$ 1,000
01-173-099-60319	Professional Services	$ -	$ -	$ 500	$ -	$ 500
01-173-099-60320	Membership & Subscription	$ -	$ -	$ 525	$ -	$ 525
01-173-099-60327	Communication	$ 832	$ 1,083	$ 1,250	$ 1,091	$ 1,250
01-173-099-60329	Rent	$ 1,667	$ 509	$ 500	$ 500	$ 500
01-173-152-60333	Work Boat Maintenance	$ 2,559	$ 3,806	$ 2,000	$ 3,364	$ 2,000
01-173-099-60335	Shop Supplies	$ 51	$ 11	$ 300	$ -	$ 300
01-173-099-60337	Ground Maintenance	$ -	$ 776	$ 500	$ -	$ 500
01-173-099-60340	Fuel & Oil	$ 166	$ 509	$ 200	$ -	$ 200
01-173-099-60346	Bank Fees & Interest	$ 1,467	$ 1,488	$ 1,500	$ 1,338	$ 1,500
01-173-152-60360	License and Permits	$ 224	$ 240	$ 240	$ -	$ 240
01-173-099-60383	Fuel Purchased for Re-Sale	$ 34,785	$ 49,299	$ 38,400	$ 9,095	$ 26,000
	TOTAL OPERATING EXPENDITURES:	**$ 105,933**	**$ 110,526**	**$ 146,954**	**$ 75,235**	**$ 108,976**
	NET OPERATING REVENUES (EXPENSES):	**$ (7,535)**	**$ (1,932)**	**$ (41,954)**	**$ (13,120)**	**$ (20,976)**
CONTRIBUTIONS TO (FROM) RESERVES:						
03-173-032-41700	Trans. from Res. - Working Cap.	$ -	$ -	$ -	$ -	
03-173-440-80100	Transfer to Res. - Working Cap.	$ -	$ -	$ -	$ -	
	NET CONT. TO (FROM) RESERVES:	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
	OPERATING SURPLUS/(DEFICIT):	**$ (7,535)**	**$ (1,932)**	**$ (41,954)**	**$ (13,120)**	**$ (20,976)**
			CAPITAL BUDGET			
CAPITAL REVENUE:						
	Provincial Grant	$ -	$ -	$ -	$ -	
	Federal Grants	$ -	$ -	$ -	$ -	
01-173-066-41425	Amounts to be Recovered	$ -	$ -	$ -	$ -	
01-173-066-41510	Sale of Equipment	$ -	$ -	$ -	$ -	
03-173-032-41710	Transfer from Res. - Capital	$ -	$ -	$ 16,000	$ -	$ 85,000
03-173-032-41720	Transfer from Res. - DC	$ -	$ -	$ -	$ -	
	TOTAL CAPITAL REVENUE:	**$ -**	**$ -**	**$ 16,000**	**$ -**	**$ 85,000**
CAPITAL EXPENDITURES:						
	From Capital Schedule	$ -	$ 14,389	$ 55,000	$ 15,459	$ 130,000
	TOTAL CAPITAL EXPENDITURES:	**$ -**	**$ 14,389**	**$ 55,000**	**$ 15,459**	**$ 130,000**
CONTRIBUTIONS TO RESERVES:						
03-173-440-80300	Transfer to Res. - Capital	$ 15,557	$ 61,120	$ -	$ -	
	CONTRIBUTIONS TO RESERVES	**$ 15,557**	**$ 61,120**	**$ -**	**$ -**	**$ -**
REPAYMENT OF LONG-TERM DEBT:						
	Repayment of LTD	$ -	$ -	$ -	$ -	
	REPAYMENT OF LONG-TERM DEBT:	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
	NET CAPITAL EXPENDITURES:	**$ (15,557)**	**$ (75,509)**	**$ (39,000)**	**$ (15,459)**	**$ (45,000)**
	DEPARTMENTAL SURPLUS/(DEFICIT):	**$ (23,092)**	**$ (77,441)**	**$ (80,954)**	**$ (28,579)**	**$ (65,976)**

MIGRATION FESTIVAL

Account Number		2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals	2020 Budget
OPERATING BUDGET						
OPERATING REVENUE:						
01-174-058-40502	Grants (external sources)	$ -	$ -	$ -	$ -	$ 750
01-174-058-40521	Donations from Public	$ -	$ 20	$ 500	$ -	$ 500
01-174-066-40642	Food Sales	$ -	$ -	$ -	$ -	$ -
01-174-066-41270	Misc. Revenue/Special Projects	$ 426	$ 310	$ -	$ 11,968	$ -
01-174-066-41272	Craft Vendor Fees	$ 2,488	$ 2,239	$ 2,000	$ 2,212	$ 3,000
01-174-066-41285	Fine Art & Photo. Competition Registr	$ -	$ 70	$ 200	$ -	
	TOTAL OPERATING REVENUE:	**$ 2,914**	**$ 2,639**	**$ 2,700**	**$ 14,179**	**$ 4,250**
OPERATING EXPENDITURES:						
01-174-099-60301	Office Supplies	$ -	$ -	$ -	$ -	$ -
01-174-099-60303	Postage	$ -	$ -	$ -	$ -	$ -
01-174-099-60306	Advertising	$ 5,756	$ 5,755	$ 5,000	$ 6,391	$ 6,000
01-174-099-60307	Photocopier Supplies	$ -	$ -	$ 500	$ 55	$ -
new	Opening Ceremony	$ -	$ -	$ -	$ -	$ 2,200
01-174-099-60320	Membership/Subscriptions	$ -	$ -	$ -	$ -	$ -
01-174-099-60608	Parade	$ 5,682	$ 5,521	$ 6,000	$ 6,034	$ 7,500
01-174-099-60820	Special Projects	$ 576	$ 580	$ 1,500	$ 14,788	$ 5,000
01-174-099-60821	Children's Activities	$ 3,779	$ 4,330	$ 4,200	$ 4,683	$ 4,500
01-174-099-60828	Prizes/Awards/Art Show Exp	$ -	$ 650	$ 2,200	$ 92	
01-174-099-60829	Birds of Prey Show	$ 869	$ -	$ 900	$ -	$ 900
01-174-099-60630	Fundraising Efforts	$ -	$ 53	$ -	$ -	
01-174-099-60832	Volunteers	$ -	$ -	$ -	$ -	
	TOTAL OPERATING EXPENDITURES:	**$ 16,662**	**$ 16,890**	**$ 20,300**	**$ 32,043**	**$ 26,100**
	NET OPERATING REVENUES (EXPENSES):	**$ (13,748)**	**$ (14,251)**	**$ (17,600)**	**$ (17,863)**	**$ (21,850)**
CONTRIBUTIONS TO (FROM) RESERVES:						
03-174-032-41700	Trans. from Res. - Working Cap.	$ -	$ (4,600)	$ -	$ -	
03-174-440-80100	Transfer to Res. - Working Cap.	$ -	$ -	$ -	$ -	
	NET CONT. TO (FROM) RESERVES:	**$ -**	**$ (4,600)**	**$ -**	**$ -**	**$ -**
	OPERATING SURPLUS/(DEFICIT):	**$ (13,748)**	**$ (9,651)**	**$ (17,600)**	**$ (17,863)**	**$ (21,850)**
CAPITAL BUDGET						
CAPITAL REVENUE:						
	Provincial Grant	$ -	$ -	$ -	$ -	
	Federal Grants	$ -	$ -	$ -	$ -	
01-174-066-41510	Sale of Equipment	$ -	$ -	$ -	$ -	
03-174-032-41710	Transfer from Res. - Capital	$ -	$ -	$ -	$ -	
03-174-032-41720	Transfer from Res. - DC	$ -	$ -	$ -	$ -	
	TOTAL CAPITAL REVENUE:	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
CAPITAL EXPENDITURES:						
	From Capital Schedule	$ -	$ -	$ -	$ -	$ -
	TOTAL CAPITAL EXPENDITURES:	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
CONTRIBUTIONS TO RESERVES:						
03-174-440-80300	Transfer to Res. - Capital	$ -	$ -	$ -	$ -	
	CONTRIBUTIONS TO RESERVES	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
REPAYMENT OF LONG-TERM DEBT:						
	Repayment of LTD	$ -	$ -	$ -	$ -	
	REPAYMENT OF LONG-TERM DEBT:	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
	NET CAPITAL EXPENDITURES:	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
	DEPARTMENTAL SURPLUS/(DEFICIT):	**$ (13,748)**	**$ (9,651)**	**$ (17,600)**	**$ (17,863)**	**$ (21,850)**

RECREATION PROGRAMS

Account Number		2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals	2020 Budget
			OPERATING BUDGET			
OPERATING REVENUE:						
01-175-058-40511	Federal Grants - Canada Day	$ -	$ -	$ 4,000	$ 7,500	
01-175-066-40502	Provincial Grants	$ -	$ -	$ -	$ -	
01-175-066-40521	Donations from Public	$ -	$ -	$ -	$ -	
01-175-066-40619	Recreation - Misc. Revenues	$ 4,893	$ 558	$ -	$ 5	
01-175-066-40625	Recreation Programs	$ 5,570	$ 8,533	$ 9,000	$ 12,536	$ 10,000
01-175-066-40626	Community Events (Sponsorships)	$ 7,630	$ 5,812	$ 5,500	$ 7,804	$ 4,500
01-175-066-40632	Activity Guide Advertising	$ -	$ 500	$ 2,500	$ -	$ 2,000
01-175-066-40635	P2P Admin Fee	$ -	$ 4,300	$ 4,200	$ 2,700	$ 4,200
01-175-066-40636	First Aid Training	$ -	$ -	$ 12,000	$ 360	$ 3,000
01-175-066-40637	March Break Camp	$ -	$ -	$ -	$ -	$ 500
01-175-066-41277	Day Camp	$ 440	$ -	$ 500	$ 500	$ 500
01-175-066-41279	CUBC Fundraising	$ -	$ 500	$ -	$ -	
01-175-066-41298	Tournaments	$ -	$ -	$ -	$ -	
01-175-066-41299	Family Day Events	$ 600	$ -	$ -	$ -	
see appendix D	Grovedale Events	$ -	$ -	$ -	$ -	$ 2,000
	TOTAL OPERATING REVENUE:	**$ 19,132**	**$ 20,203**	**$ 37,700**	**$ 31,405**	**$ 26,700**
OPERATING EXPENDITURES:						
01-175-072-60102	Salaries - Full Time	$ 51,564	$ 55,043	$ 57,625	$ 56,014	$ 58,715
01-175-072-60103	Salaries - Over Time	$ -	$ 696	$ -	$ 710	$ -
01-175-072-60104	Salaries - Part-time	$ 12,400	$ 34,541	$ 36,541	$ 41,150	$ 72,082
01-175-072-60114	Committee Honourarium	$ 15,400	$ 13,300	$ 20,000	$ 13,800	$ 28,000
01-175-072-60202	Benefits-EI	$ 1,000	$ 1,575	$ 1,603	$ 1,709	$ 2,332
01-175-072-60204	Benefits-CPP	$ 2,245	$ 3,341	$ 5,185	$ 3,908	$ 6,854
01-175-072-60206	Benefits-EHT	$ 1,559	$ 2,036	$ 2,527	$ 2,202	$ 3,097
01-175-072-60208	Benefits-OMERS	$ 6,817	$ 6,141	$ 9,855	$ 6,150	$ 10,029
01-175-072-60212	Benefits-Health Coverage	$ 5,835	$ 7,683	$ 6,508	$ 5,504	$ 6,610
01-175-072-60214	Benefits-WSIB	$ 2,370	$ 3,233	$ 4,063	$ 3,442	$ 5,018
01-175-072-60222	Benefits - Eyeglasses	$ -	$ -	$ 800	$ -	$ 800
01-175-072-60223	Benefits - Ortho	$ -	$ -	$ 2,000	$ -	$ 2,000
	Total Salaries & Benefits	$ 99,190	$ 127,589	$ 146,707	$ 134,590	$ 195,537
01-175-099-60254	Training & Development	$ 493	$ 3,249	$ 3,000	$ 3,530	$ 3,000
01-175-099-60301	Office Supplies	$ -	$ 2	$ 300	$ 50	$ 400
01-175-099-60306	Advertising	$ 1,873	$ 1,301	$ 2,500	$ 1,728	$ 2,500
01-175-099-60317	Miscellaneous	$ 27	$ 68	$ 100	$ 68	$ 100
01-175-099-60327	Communication		$ -	$ 100	$ 54	$ -
01-175-099-60400	Mileage	$ 147	$ 1,996	$ 1,500	$ 643	$ 1,500
01-175-099-60626	Activity Guide	$ 3,510	$ 2,343	$ 3,000	$ 5,317	$ 5,000
01-175-099-60627	Recreation Programs	$ 1,158	$ 4,448	$ 6,000	$ 8,814	$ 8,000
01-175-099-60628	Community Events	$ 13,956	$ 13,280	$ 20,000	$ 47,914	$ 10,000
01-175-099-60629	In Motion Health Promotion	$ 1,000	$ 1,779	$ 1,000	$ 1,000	$ 1,000
01-175-099-60677	March Break Camp	$ 480	$ (348)	$ -	$ -	$ -
01-175-099-60678	Day Camp	$ -	$ -	$ -	$ -	$ -
01-175-099-60680	Folk Fest	$ -	$ -	$ 20,000	$ 20,200	$ 20,200
	Kingsville Historical Park					$ 10,000
see appendix D	Older Adults (surplus)	$ 4,355	$ 6,693	$ 2,900	$ (363)	$ -
see appendix D	Canada Day	$ -	$ -	$ -	$ -	$ 8,500
see appendix D	Tall Ships	$ -	$ -	$ 42,085	$ 88,544	$ -
see appendix D	Highland Games (surplus)	$ -	$ -	$ 5,000	$ (25,329)	$ -
	TOTAL OPERATING EXPENDITURES:	**$ 126,191**	**$ 162,401**	**$ 254,192**	**$ 286,760**	**$ 265,737**
	NET OPERATING REVENUES (EXPENSES):	**$ (107,059)**	**$ (142,198)**	**$ (216,492)**	**$ (255,355)**	**$ (239,037)**
CONTRIBUTIONS TO (FROM) RESERVES:						
03-175-032-41700	Trans. from Res. - Working Cap.	$ -	$ -	$ -	$ -	
03-175-440-80100	Transfer to Res. - Working Cap.	$ 3,998	$ -		$ -	
	NET CONT. TO (FROM) RESERVES:	**$ 3,998**	**$ -**	**$ -**	**$ -**	**$ -**
	OPERATING SURPLUS/(DEFICIT):	**$ (111,057)**	**$ (142,198)**	**$ (216,492)**	**$ (255,355)**	**$ (239,037)**
			CAPITAL BUDGET			
CAPITAL REVENUE:						
01-175-058-40504	Provincial Grant	$ -	$ -	$ -	$ -	
01-175-058-40515	Federal Grants	$ -	$ -	$ -	$ -	
01-175-066-40524	Fundraising	$ 565	$ -	$ -	$ -	
01-175-066-41510	Sale of Equipment	$ -	$ -	$ -	$ -	
03-175-032-41710	Transfer from Res. - Capital	$ -	$ -	$ 44,000	$ -	
03-175-032-41720	Transfer from Res. - DC	$ -	$ -	$ -	$ -	
	TOTAL CAPITAL REVENUE:	**$ 565**	**$ -**	**$ 44,000**	**$ -**	**$ -**
CAPITAL EXPENDITURES:						
	From Capital Schedule	$ 901	$ 53,063	$ 44,000	$ 19,469	$ -
	TOTAL CAPITAL EXPENDITURES:	**$ 901**	**$ 53,063**	**$ 44,000**	**$ 19,469**	**$ -**
CONTRIBUTIONS TO RESERVES:						
03-175-440-80300	Transfer to Res. - Capital	$ 15,000	$ 59,000	$ -	$ -	
	CONTRIBUTIONS TO RESERVES	**$ 15,000**	**$ 59,000**	**$ -**	**$ -**	**$ -**
REPAYMENT OF LONG-TERM DEBT:						
	Repayment of LTD	$ -	$ -	$ -	$ -	
	REPAYMENT OF LONG-TERM DEBT:	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
	NET CAPITAL EXPENDITURES:	**$ (15,336)**	**$ (112,063)**	**$ -**	**$ (19,469)**	**$ -**
	DEPARTMENTAL SURPLUS/(DEFICIT):	**$ (126,393)**	**$ (254,261)**	**$ (216,492)**	**$ (274,824)**	**$ (239,037)**

COMMUNITIES IN BLOOM

Account Number		2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals	2020 Budget
OPERATING BUDGET						
OPERATING REVENUE:						
01-176-058-40500	Grants from Town / Councillor Con	$ -	$ -	$ -	$ -	
01-176-058-40502	Provincial Grants	$ -	$ -	$ -	$ -	
01-176-058-40511	Federal Grants	$ -	$ -	$ -	$ -	
01-176-058-40521	Donations from Public	$ -	$ -	$ -	$ -	
01-176-058-40528	Fundraising		$ -	$ -	$ -	
01-176-066-41270	Misc. Revenue/Special Projects	$ -	$ -	$ -	$ -	
	TOTAL OPERATING REVENUE:	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
OPERATING EXPENDITURES:						
01-176-099-60306	Advertising	$ 1,368	$ -	$ 1,500	$ -	$ 1,500
01-176-099-60307	Photocopier Supplies		$ -	$ 400	$ -	$ -
01-176-099-60320	Memberships	$ 666	$ 250	$ 900	$ 1,158	$ 1,200
01-176-099-60365	Tree Planting	$ -	$ -	$ 400	$ 763	$ 800
01-176-099-60631	Special Events	$ -	$ -	$ 350	$ 140	$ -
01-176-099-60650	Signage	$ 641	$ -	$ 1,200	$ -	$ 600
01-176-099-60651	Community Profile Book	$ 799	$ -	$ 1,300	$ 8	$ 300
01-176-099-60652	Tour Costs	$ 217	$ 33	$ 1,500	$ 183	$ 1,500
01-176-099-60653	Judges Expenses	$ 1,704	$ -	$ 1,700	$ 1,620	$ 1,700
01-176-099-60654	Awards Ceremony	$ 189	$ -	$ 1,500	$ 2,237	$ 1,500
	TOTAL OPERATING EXPENDITURES:	**$ 5,583**	**$ 283**	**$ 10,750**	**$ 6,110**	**$ 9,100**
	NET OPERATING REVENUES (EXPENSES):	**$ (5,583)**	**$ (283)**	**$ (10,750)**	**$ (6,110)**	**$ (9,100)**
CONTRIBUTIONS TO (FROM) RESERVES:						
03-176-032-41700	Trans. from Res. - Working Cap.	$ -	$ -	$ -	$ -	
03-176-440-80100	Transfer to Res. - Working Cap.	$ -	$ -	$ -	$ -	
	NET CONT. TO (FROM) RESERVES:	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
	OPERATING SURPLUS/(DEFICIT):	**$ (5,583)**	**$ (283)**	**$ (10,750)**	**$ (6,110)**	**$ (9,100)**

PLANNING

Account Number		2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals	2020 Budget
			OPERATING BUDGET			
OPERATING REVENUE:						
01-180-062-40680	Planning - Zoning	$ 28,550	$ 43,100	$ 42,000	$ 31,350	$ 25,000
01-180-062-40681	Planning - O.P.A.	$ -	$ 4,500	$ 2,700	$ 4,550	$ 3,000
01-180-062-40691	Planning - Surplus Dwellings	$ -	$ -	$ 4,400	$ -	$ 9,000
01-180-062-40682	Planning - Consents	$ 9,000	$ 17,040	$ 17,000	$ 31,200	$ 15,000
01-180-062-40683	Planning - Development Agree.	$ 800	$ 1,500	$ 1,200	$ 650	$ 1,000
01-180-062-40684	Planning - Minor Variances	$ 4,500	$ 5,900	$ 7,000	$ 6,885	$ 5,200
01-180-062-40685	Planning - Subdivisions	$ 5,500	$ 4,500	$ 10,000	$ 4,200	$ 15,000
01-180-062-40686	Planning - Site Plan	$ 17,250	$ 13,500	$ 24,000	$ 32,350	$ 24,000
01-180-066-40689	Planning - Misc. Application Fee	$ 550	$ 500	$ 500	$ 450	$ 500
	TOTAL OPERATING REVENUE:	**$ 66,150**	**$ 90,540**	**$ 108,800**	**$ 111,635**	**$ 97,700**
OPERATING EXPENDITURES:						
01-180-072-60102	Salaries - Full Time	$ 130,656	$ 141,750	$ 204,098	$ 125,638	$ 207,956
01-180-072-60104	Salaries - Part Time	$ -	$ -	$ -	$ 1,209	
01-180-072-60114	Committee Honourarium	$ 12,971	$ 10,853	$ 13,471	$ 12,371	$ 13,471
01-180-072-60202	Benefits - EI	$ 1,870	$ 1,891	$ 2,408	$ 2,456	$ 2,398
01-180-072-60204	Benefits - CPP	$ 4,212	$ 4,182	$ 6,184	$ 5,648	$ 6,503
01-180-072-60206	Benefits - EHT	$ 2,710	$ 2,875	$ 4,242	$ 3,671	$ 4,318
01-180-072-60208	Benefits - OMERS	$ 14,238	$ 15,809	$ 23,369	$ 22,184	$ 23,787
01-180-072-60212	Benefits - Health Coverage	$ 17,726	$ 18,743	$ 18,942	$ 18,438	$ 18,856
01-180-072-60214	Benefits - WSIB	$ 3,697	$ 3,865	$ 5,995	$ 4,894	$ 6,154
01-180-072-60222	Benefits - Eyeglasses	$ 749	$ 942	$ 800	$ 757	$ 800
01-180-072-60223	Benefits - Ortho	$ -	$ -	$ 2,000	$ -	$ 2,000
	Total Salaries & Benefits	$ 188,829	$ 200,909	$ 281,509	$ 197,265	$ 286,243
01-180-072-60120	Contracted Services	$ 43,294	$ 41,401	$ -	$ 67,363	
01-180-099-60254	Training & Development	$ 3,298	$ 4,394	$ 19,500	$ 17,750	$ 7,000
01-180-099-60301	Office Supplies	$ 339	$ 605	$ 750	$ 865	$ 750
01-180-099-60303	Postage Supplies	$ -	$ -	$ 4,000	$ -	$ 2,500
01-180-099-60305	Courier & Express	$ 72	$ 139	$ 500	$ 86	$ 1,250
01-180-099-60306	Advertising	$ 1,347	$ 2,446	$ 6,000	$ 1,447	$ 5,000
01-180-099-60317	Miscellaneous	$ 57	$ 277	$ 5,000	$ 467	$ 4,000
01-180-099-60320	Membership & Subscription	$ 622	$ 1,347	$ 1,500	$ 1,445	$ 1,500
01-180-099-60326	Professional Fees (Legal, Eng.OM	$ 12,001	$ 4,810	$ 50,000	$ 51,443	$ 35,000
01-180-099-60327	Communication	$ 568	$ 555	$ 1,000	$ 605	$ 1,000
01-180-099-60358	Small Capital		$ 1,432	$ 500	$ 641	$ 4,500
01-180-099-60400	Mileage	$ 154	$ 105	$ 650	$ 146	$ 650
	TOTAL OPERATING EXPENDITURES:	**$ 250,582**	**$ 258,419**	**$ 370,909**	**$ 339,524**	**$ 349,393**
	NET OPERATING REVENUES (EXPENSES):	**$ (184,432)**	**$ (167,879)**	**$ (262,109)**	**$ (227,889)**	**$ (251,693)**
CONTRIBUTIONS TO (FROM) RESERVES:						
03-180-032-41700	Trans. from Res. - Working Cap.	$ -	$ -	$ -	$ -	
03-180-440-80100	Transfer to Res. - Working Cap.	$ -	$ 20,000	$ -	$ -	
	NET CONT. TO (FROM) RESERVES:	**$ -**	**$ 20,000**	**$ -**	**$ -**	**$ -**
	OPERATING SURPLUS/(DEFICIT):	**$ (184,432)**	**$ (187,879)**	**$ (262,109)**	**$ (227,889)**	**$ (251,693)**
			CAPITAL BUDGET			
CAPITAL REVENUE:						
01-180-058-40504	Provincial Grant	$ -	$ 56,712		$ -	
	Federal Grants	$ -	$ -		$ -	
03-180-032-41710	Transfer from Res. - Capital	$ -	$ -	$ 25,000	$ -	
03-180-032-41720	Transfer from Res. - DC	$ 6,359	$ 24,874		$ -	
	TOTAL CAPITAL REVENUE:	**$ 6,359**	**$ 81,586**	**$ 25,000**	**$ -**	**$ -**
CAPITAL EXPENDITURES:						
	From Capital Schedule	$ 10,818	$ 43,696	$ 25,000	$ 20,126	$ 5,000
	TOTAL CAPITAL EXPENDITURES:	**$ 10,818**	**$ 43,696**	**$ 25,000**	**$ 20,126**	**$ 5,000**
CONTRIBUTIONS TO RESERVES:						
03-180-440-80300	Transfer to Res. - Capital	$ -	$ 65,654		$ -	
	CONTRIBUTIONS TO RESERVES	**$ -**	**$ 65,654**	**$ -**	**$ -**	**$ -**
REPAYMENT OF LONG-TERM DEBT:						
	Repayment of LTD	$ -	$ -	$ -	$ -	
	REPAYMENT OF LONG-TERM DEBT:	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
	NET CAPITAL EXPENDITURES:	**$ (4,459)**	**$ (27,764)**	**$ -**	**$ (20,126)**	**$ (5,000)**
	DEPARTMENTAL SURPLUS/(DEFICIT):	**$ (188,891)**	**$ (215,643)**	**$ (262,109)**	**$ (248,015)**	**$ (256,693)**

BIA

Account Number		2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals	2020 Budget
OPERATING BUDGET						
OPERATING REVENUE:						
01-181-012-40189	B.I.A.	$ 98,889	$ 98,889	$ 100,000	$ 100,000	$ 100,000
01-181-058-40502	Provincial Grants		$ -		$ -	
01-181-058-40500	Town Grant - Flower Program	$ 15,000	$ 20,300	$ 19,353	$ 19,353	$ 19,031
01-181-058-40500	Town Grant - Operation Face Lift	$ 3,000	$ -		$ -	$ 5,000
01-181-058-40521	Donations		$ -		$ -	
01-181-066-41255	Revenue - BIA	$ 261	$ 500		$ -	
01-181-066-41270	Misc	$ 213	$ 163		$ -	
01-181-066-41291	Spring Fashion Show		$ -		$ -	
01-181-066-41292	Assoc. Memberships	$ 4,280	$ 4,633	$ 4,000	$ 3,471	$ 3,400
01-181-066-41364	Winter Walkthrough Fashion Show		$ -		$ -	
01-181-066-41366	Festivals & Events		$ -		$ -	
01-181-066-41371	BIA Coupon Book		$ -		$ 4,259	$ 10,000
	TOTAL OPERATING REVENUE:	**$ 121,643**	**$ 124,485**	**$ 123,353**	**$ 127,083**	**$ 137,431**
OPERATING EXPENDITURES:						
01-181-072-60104	Vacation Pay		$ 1,206	$ 1,608	$ 2,327	$ 1,600
01-181-072-60202	Benefits - EI	$ 1,005	$ 978	$ 930	$ 943	$ 885
01-181-072-60204	Benefits - CPP	$ 1,637	$ 1,577	$ 1,807	$ 1,952	$ 1,916
01-181-072-60206	Benefits - EHT	$ 844	$ 824	$ 780	$ 815	$ 780
01-181-072-60208	Benefits - OMERS	$ -	$ -	$ -	$ -	$ 3,600
01-181-072-60212	Benefits - Health Coverage	$ -	$ 691	$ 1,968	$ 1,985	$ 3,968
01-181-072-60214	Benefits - WSIB	$ 1,320	$ 1,351	$ 1,280	$ 1,318	$ 1,400
	Total Benefits	$ 4,805	$ 6,627	$ 8,372	$ 9,339	$ 14,149
01-181-072-60120	Contracts	$ 42,998	$ 39,503	$ 40,000	$ 38,092	$ 40,000
01-181-088-60337	Ground Maintenance	$ -	$ -	$ -	$ -	$ 1,000
01-181-099-60301	Office Supplies	$ 1,728	$ 2,489	$ 3,000	$ 1,430	$ 3,000
01-181-099-60306	Advertising & Marketing	$ 4,751	$ 3,014	$ 15,000	$ 11,817	$ 10,000
01-181-099-60309	Computer & Web Site	$ 1,155	$ 810	$ 200	$ 127	$ 125
01-181-099-60317	Miscellaneous	$ 555	$ 1,711	$ 700	$ 1,764	$ 1,500
01-181-099-60320	Membership & Subscriptions	$ 265	$ 407	$ 400	$ 409	$ 400
01-181-099-60323	Write Offs	$ 965	$ 1,034	$ 1,000	$ 457	$ 1,000
01-181-099-60327	Communication	$ 1,607	$ 1,648	$ 1,700	$ 1,804	$ 1,700
01-181-099-60329	Rent	$ 5,894	$ 5,359	$ 3,487	$ 3,487	$ 3,557
01-181-099-60341	Janitorial (1/4 of office space)	$ 607	$ 641	$ 25	$ -	$ -
01-181-099-60630	Clock Prog. / Maint	$ 1,838	$ 183		$ 81	$ -
new	BIA Mixer	$ -	$ -	$ -	$ -	$ 1,800
01-181-170-60806	Spring Fashion Show	$ -	$ -		$ -	$ -
01-181-170-60807	Winter Walkthrough Fashion Show	$ -	$ -		$ -	$ -
01-181-170-60812	BIA Dollar Promotion	$ 15,000	$ 16,210	$ 17,000	$ 15,376	$ 17,000
01-181-170-60814	BIA Christmas	$ -	$ -		$ -	$ 10,000
01-181-170-60816	Annual General Meeting	$ -	$ 250	$ 2,000	$ 386	$ 500
01-181-099-60819	OBIAA Conference	$ 1,333	$ 829	$ 2,500	$ 839	$ 2,500
01-181-099-60833	Operation Face Lift	$ 7,446	$ 715	$ 5,000	$ 3,583	$ 10,000
01-181-170-60837	Spring Guide	$ 1,526	$ -	$ 1,530	$ -	$ -
01-181-170-60838	Holiday Guide	$ -	$ 1,284	$ 1,530	$ -	$ -
01-181-170-60839	Beautification / Flower Program	$ 28,516	$ 31,702	$ 38,704	$ 37,992	$ 38,063
01-181-170-60840	Light up the Town	$ 44	$ -	$ -	$ -	$ -
	TOTAL OPERATING EXPENDITURES:	**$ 121,034**	**$ 114,416**	**$ 142,148**	**$ 126,984**	**$ 156,294**
	NET OPERATING REVENUES (EXPENSES):	**$ 609**	**$ 10,070**	**$ (18,795)**	**$ 98**	**$ (18,863)**
CONTRIBUTIONS TO (FROM) RESERVES:						
	Prior year (Surplus)/Deficit					
03-181-032-41700	Trans. from Res. - Working Cap.		$ -	$ (18,795)	$ -	$ (18,863)
03-181-440-80100	Transfer to Res. - Working Cap.	$ 609	$ 10,070		$ -	
	NET CONT. TO (FROM) RESERVES:	**$ 609**	**$ 10,070**	**$ (18,795)**	**$ -**	**$ (18,863)**
	OPERATING SURPLUS/(DEFICIT):	**$ -**	**$ -**	**$ -**	**$ 98**	**$ -**
CAPITAL BUDGET						
CAPITAL REVENUE:						
	Provincial Grant					
	Federal Grants					
01-181-066-41367	Clock Donations		$ -		$ -	
01-181-066-41368	Clock Bricks	$ 2,800	$ 800		$ 800	
03-181-032-41710	Transfer from Res. - Capital	$ 5,239	$ -		$ -	
03-181-032-41720	Transfer from Res. - DC		$ -		$ -	
01-181-066-41424	Long-term Debt		$ -		$ -	
	TOTAL CAPITAL REVENUE:	**$ 8,039**	**$ 800**	**$ -**	**$ 800**	**$ -**
CAPITAL EXPENDITURES:						
	From Capital Schedule	$ 8,039	$ -	$ -	$ -	$ -
	TOTAL CAPITAL EXPENDITURES:	**$ 8,039**	**$ -**	**$ -**	**$ -**	**$ -**
CONTRIBUTIONS TO RESERVES:						
03-181-440-80300	Transfer to Res. - Capital		$ 800		$ -	
	CONTRIBUTIONS TO RESERVES	**$ -**	**$ 800**	**$ -**	**$ -**	**$ -**
REPAYMENT OF LONG-TERM DEBT:						
	Repayment of LTD	$ -	$ -	$ -	$ -	$ -
	REPAYMENT OF LONG-TERM DEBT:	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
	NET CAPITAL EXPENDITURES:	**$ (0)**	**$ -**	**$ -**	**$ 800**	**$ -**
	DEPARTMENTAL SURPLUS/(DEFICIT):	**$ -**	**$ -**	**$ -**	**$ 898**	**$ -**

ENVIRONMENTAL BUDGET SUMMARY

	2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals	2020 Budget
OPERATING REVENUE:					
Water	$ 5,883,145	$ 6,191,540	$ 6,302,000	$ 5,393,819	$ 6,525,000
Wastewater - KLW	$ 1,931,380	$ 2,012,509	$ 2,045,000	$ 1,975,376	$ 2,141,000
Wastewater - Cottam	$ 193,260	$ 207,813	$ 214,200	$ 211,753	$ 228,200
TOTAL:	**$ 8,007,785**	**$ 8,411,863**	**$ 8,561,200**	**$ 7,580,948**	**$ 8,894,200**
OPERATING EXPENDITURES:					
Water	$ 5,153,711	$ 5,105,811	$ 5,420,556	$ 5,038,513	$ 5,574,802
Wastewater - KLW	$ 1,444,925	$ 1,470,954	$ 1,537,903	$ 1,466,297	$ 1,567,548
Wastewater - Cottam	$ 91,738	$ 104,018	$ 104,800	$ 96,733	$ 108,100
TOTAL:	**$ 6,690,374**	**$ 6,680,784**	**$ 7,063,259**	**$ 6,601,543**	**$ 7,250,450**
TRANSFERS TO (FROM) RESERVES:					
Water	$ 654,434	$ 910,115	$ 759,744	$ -	$ 816,648
Wastewater - KLW	$ 440,578	$ 501,555	$ 455,097	$ -	$ 558,452
Wastewater - Cottam	$ 49,551	$ 105,709	$ 10,900	$ -	$ 72,100
TOTAL:	**$ 1,144,563**	**$ 1,517,379**	**$ 1,225,741**	**$ -**	**$ 1,447,200**
OPERATING SURPLUS/(DEFICIT):	**$ 172,848**	**$ 213,700**	**$ 272,200**	**$ 979,406**	**$ 196,550**
CAPITAL REVENUE:					
Water	$ 698,441	$ 91,281	$ 919,600	$ -	$ 10,360,000
Wastewater - KLW	$ 95,217	$ 862,840	$ 3,334,000	$ 185,390	$ 3,481,800
Wastewater - Cottam	$ -	$ 15,534	$ 240,000	$ 6,414	$ 1,400,000
TOTAL:	**$ 793,659**	**$ 969,655**	**$ 4,493,600**	**$ 191,804**	**$ 15,241,800**
CAPITAL EXPENDITURES:					
Water	$ 698,441	$ 166,895	$ 936,300	$ 204,849	$ 10,363,550
Wastewater - KLW	$ 101,095	$ 862,841	$ 3,346,000	$ 751,114	$ 3,481,800
Wastewater - Cottam	$ 51,971	$ 13,620	$ 338,500	$ 63,018	$ 1,448,000
TOTAL:	**$ 851,507**	**$ 1,043,355**	**$ 4,620,800**	**$ 1,018,981**	**$ 15,293,350**
TRANSFERS TO RESERVES:					
Water	$ 75,000	$ 100,000	$ 105,000	$ -	$ 130,000
Wastewater - KLW	$ 40,000	$ 40,000	$ 40,000	$ -	$ 15,000
Wastewater - Cottam	$ -	$ -	$ -	$ -	$ -
TOTAL:	**$ 115,000**	**$ 140,000**	**$ 145,000**	**$ -**	**$ 145,000**
REPAYMENT OF LONG-TERM DEBT:					
Water	$ -	$ -	$ -	$ -	$ -
Wastewater - KLW	$ -	$ -	$ -	$ -	$ -
Wastewater - Cottam	$ -	$ -	$ -	$ -	$ -
TOTAL:	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
CAPITAL SURPLUS/(DEFICIT):	**$ (172,848)**	**$ (213,700)**	**$ (272,200)**	**$ (827,177)**	**$ (196,550)**
NET SURPLUS/(DEFICIT):	**$ -**	**$ -**	**$ -**	**$ 152,229**	**$ -**

Project #	Description	Note	Account Number	Budget Amount	Funding Source: Grants – Provincial	Grants – Federal	Other Revenue	Transfer from Reserves	Development Charges	LTD	Current Year Rates
WATER											
WAT-2019-1	Waterline Looping - Sumac Crossing - Construction	2019 Carryover		**$ 160,000**				$ 160,000			**$ -**
WAT-2019-2	SW Region Watermain Engineering - Phases 1, 2, and 3	2019 Carryover		**$ 120,000**				$ 30,000	$ 90,000		**$ -**
WAT-2019-3	Jasperson Drive - Eng. and Construction (Peachwood to S-Curve) - Water Component			**$ 250,000**				$ 250,000			**$ -**
WAT-2020-1	Clark St Watermain Replacement - Engineering			**$ 15,000**				$ 15,000			**$ -**
WAT-2020-2	SW Region Watermain Construction - Phases 1, 2, and 3		LTD to be recovered from future DCs	**$ 9,000,000**				$ 2,250,000		$ 6,750,000	**$ -**
WAT-2020-3	Water Meter Upgrades - Targeting Non-Reads			**$ 250,000**				$ 250,000			**$ -**
WAT-2020-4	Main Street West Reconstruction - Water Component			**$ 450,000**				$ 450,000			**$ -**
WAT-2020-5	Fleet Replacement - 2008 GMC Sierra 2500 HD 4x4			**$ 45,000**				$ 45,000			**$ -**
WAT-2020-6	Fleet Replacement - 2006 Ford F-350 Extended Cab Service			**$ 70,000**				$ 70,000			**$ -**
WAT-2020-7	Diamond - E-Send - Water Share			**$ 3,550**							**$ 3,550**
			SUBTOTAL	**$ 10,363,550**	**$ -**	**$ -**	**$ -**	**$ 3,520,000**	**$ 90,000**	**$ 6,750,000**	**$ 3,550**
KINGSVILLE / RUTHVEN / LAKESHORE WEST WASTEWATER TREATMENT SYSTEM											
WASTE-K-2019-1	Lakeside Park Sanitary Twinning - Engineering and Construction	2019 Carryover		**$ 2,300,000**				$ 230,000	$ 2,070,000		**$ -**
WASTE-K-2019-2	Sanitary Extension - Kratz Road Engineering Only (Petition Project)	2019 Carryover		**$ 150,000**			$ 150,000				**$ -**
WASTE-K-2019-3	Sanitary Waste Water Master Plan (In Progress)	2019 Carryover		**$ 95,000**					$ 95,000		**$ -**
WASTE-K-2019-4	Jasperson Drive - Eng. and Construction (Peachwood to S-Curve) - Sanitary Component			**$ 170,000**				$ 170,000			**$ -**
WASTE-K-2020-1	OCWA Capital Items Lakeshore Treatment Facility - See Appendix E			**$ 575,500**				$ 575,500			**$ -**
WASTE-K-2020-2	OCWA Capital Items Kingsville Lagoons - See Appendix E			**$ 191,300**				$ 191,300			**$ -**
			SUBTOTAL	**$ 3,481,800**	**$ -**	**$ -**	**$ 150,000**	**$ 1,166,800**	**$ 2,165,000**	**$ -**	**$ -**
COTTAM WASTEWATER TREATMENT SYSTEM											
WASTE-C-2019-1	Cottam Sanitary Sewage Capacity Upgrade - Engineering Only			**$ 200,000**					$ 200,000		**$ -**
WASTE-C-2020-1	Cottam Sanitary Sewage Capacity Upgrade - Construction		LTD to be recovered from future DCs	**$ 1,200,000**						$ 1,200,000	**$ -**
WASTE-C-2020-2	OCWA Capital Items - See Appendix E			**$ 48,000**							**$ 48,000**
			SUBTOTAL	**$ 1,448,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 200,000**	**$ 1,200,000**	**$ 48,000**
	TOTALS:			**$ 15,293,350**	**$ -**	**$ -**	**$ 150,000**	**$ 4,686,800**	**$ 2,455,000**	**$ 7,950,000**	**$ 51,550**

WATER

Account Number		2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals	2020 Budget
OPERATING BUDGET						
OPERATING REVENUE:						
02-201-058-40511	Federal Grants		$ -		$ -	
02-201-066-40810	G.S. Water	$ 4,336,587	$ 4,540,775	$ 4,648,000	$ 3,730,410	$ 4,786,000
02-201-066-40812	G.N Water	$ 585,497	$ 604,720	$ 614,000	$ 607,956	$ 642,000
02-201-066-40814	Kingsville Water	$ 865,478	$ 903,224	$ 929,000	$ 936,851	$ 986,000
02-201-066-40901	Service Connection Installation	$ 25,001	$ 77,520	$ 50,000	$ 36,023	$ 50,000
02-201-066-40902	Meter Installation/ Maintenance	$ 2,340	$ 2,535	$ 3,000	$ 10,504	$ 3,000
02-201-066-40903	Extra Charges	$ 3,340	$ 3,235	$ 3,000	$ 4,491	$ 3,000
02-201-066-40904	Recovered Wages	$ 6,947	$ 600	$ 1,000	$ 600	$ 1,000
02-201-066-40905	Account Set-up Fees	$ 14,975	$ 15,575	$ 13,000	$ 14,625	$ 13,000
02-201-066-40906	Watermain Dev. Review	$ -	$ -	$ -	$ -	$ -
02-201-066-41268	Water Meter Sales	$ 28,889	$ 27,547	$ 26,000	$ 37,933	$ 26,000
02-201-066-41270	Miscellaneous Revenue	$ 625	$ 1,740	$ 1,000	$ 493	$ 1,000
02-201-066-41310	Penalties & Interest	$ 13,466	$ 14,069	$ 14,000	$ 13,933	$ 14,000
	TOTAL OPERATING REVENUE:	**$ 5,883,145**	**$ 6,191,540**	**$ 6,302,000**	**$ 5,393,819**	**$ 6,525,000**
OPERATING EXPENDITURES:						
02-201-072-60102	Salaries - Full Time	$ 501,544	$ 505,991	$ 552,764	$ 543,313	$ 582,935
02-201-072-60103	Salaries - Overtime	$ 14,770	$ 13,160	$ 16,640	$ 14,168	$ 17,557
02-201-072-60105	Salaries - Student	$ 14,314	$ 4,500	$ 10,509	$ 11,420	$ 11,139
02-201-072-60114	Committee Honorarium	$ 11,735	$ 12,095	$ 12,034	$ 14,643	$ 14,943
02-201-072-60115	Vehicle Expense	$ -	$ -	$ -	$ -	$ -
02-201-072-60202	Benefits - EI	$ 8,862	$ 8,969	$ 9,525	$ 9,376	$ 9,506
02-201-072-60204	Benefits - CPP	$ 19,537	$ 19,419	$ 22,138	$ 21,627	$ 23,515
02-201-072-60206	Benefits - EHT	$ 10,200	$ 10,309	$ 11,551	$ 11,531	$ 12,218
02-201-072-60208	Benefits - OMERS	$ 47,960	$ 49,697	$ 56,170	$ 55,110	$ 59,972
02-201-072-60212	Benefits - Health Coverage	$ 63,211	$ 63,817	$ 68,997	$ 67,593	$ 69,781
02-201-072-60214	Benefits - WSIB	$ 9,948	$ 9,124	$ 11,611	$ 9,834	$ 19,047
02-201-072-60216	Benefits - Uniforms	$ 4,409	$ 4,234	$ 5,500	$ 4,025	$ 5,500
02-201-072-60220	Benefits - Meal Allowance	$ 637	$ 1,105	$ 1,001	$ 932	$ 754
02-201-072-60222	Benefits - Eyeglasses	$ 1,451	$ 3,833	$ 3,200	$ 1,089	$ 3,200
02-201-072-60223	Benefits - Ortho	$ 1,152	$ 4,637	$ 2,000	$ 4,306	$ 4,000
	Total Salaries & Benefits	$ 709,729	$ 710,889	$ 783,640	$ 768,967	$ 834,067
02-201-098-60254	Training & Development	$ 10,461	$ 11,042	$ 15,000	$ 12,330	$ 15,000
02-201-099-60301	Office Supplies	$ 2,079	$ 1,310	$ 2,500	$ 2,008	$ 2,500
02-201-099-60302	Computer Supplies	$ 188	$ 574	$ 1,000	$ 1,128	$ 1,000
02-201-099-60303	Postage Supplies	$ 29,793	$ 30,857	$ 32,000	$ 30,904	$ 31,000
02-201-099-60305	Courier & Express	$ 66	$ -	$ 500	$ -	$ 500
02-201-099-60306	Advertising	$ -	$ -	$ 1,250	$ 687	$ 1,250
02-201-099-60309	Computer Maintenance	$ -	$ -	$ -	$ 254	$ -
02-201-099-60310	Computer Consultants	$ -	$ 814	$ 1,000	$ -	$ 1,000
02-201-099-60312	General Insurance	$ 23,268	$ 23,268	$ 23,966	$ 23,966	$ 24,685
02-201-099-60314	Utilities	$ 71	$ 75	$ 100	$ 139	$ 100
02-201-099-60315	Facility Maintenance	$ 883	$ 2,326	$ 2,000	$ 5,029	$ 3,500
02-201-099-60316	Equipment Repair	$ 16,479	$ 19,054	$ 17,000	$ 14,532	$ 17,000
02-201-099-60317	Miscellaneous	$ 220	$ 445	$ 500	$ 37	$ 500
02-201-099-60318	Equipment Rental	$ -	$ -	$ 500	$ 117	$ 500
02-201-099-60319	Professional Svc (Legal Audits)	$ 1,425	$ -	$ 3,500	$ 3,176	$ 3,500
02-201-099-60320	Membership & Subscription	$ 1,845	$ 2,117	$ 2,500	$ 778	$ 2,500
02-201-099-60323	Write offs	$ 1,277	$ 1,229	$ 2,000	$ -	$ 2,000
02-201-099-60326	Professional Fees (Engineering)	$ 4,605	$ 3,272	$ 5,000	$ 1,292	$ 5,000
02-201-099-60327	Communication	$ 2,329	$ 3,983	$ 5,000	$ 3,975	$ 5,000
02-201-099-60335	Shop Supplies	$ 1,246	$ 2,288	$ 2,000	$ 2,568	$ 2,000
02-201-099-60340	Fuel & Oil	$ 17,415	$ 18,141	$ 20,000	$ 18,416	$ 20,000
02-201-099-60345	Licences & Permits	$ 5,665	$ 4,676	$ 5,200	$ 2,752	$ 5,200
02-201-099-60347	Safety Supplies	$ 3,216	$ 620	$ 3,000	$ 3,177	$ 3,000
02-201-099-60357	Small Tools	$ 2,749	$ 3,727	$ 3,000	$ 6,172	$ 3,000
02-201-099-60400	Mileage	$ 466	$ -	$ 500	$ -	$ 500
02-201-180-60403	Curb Stop Repairs	$ 7,526	$ 17,275	$ 11,000	$ 10,573	$ 11,000
02-201-180-60405	Back Flow Program	$ 29,963	$ 29,027	$ 25,000	$ 23,400	$ 25,000
02-201-099-60418	Road Repair / Restoration	$ 22,023	$ 23,856	$ 24,000	$ 29,220	$ 24,000
02-201-182-60448	Meter Reading Expense	$ 2,921	$ 6,291	$ 3,500	$ 5,770	$ 3,500
02-201-180-63005	Water Purchases - Kingsville	$ 386,559	$ 392,760	$ 411,000	$ 375,332	$ 420,000
02-201-180-63006	Water Purchases - Gosfield S.	$ 3,160,426	$ 2,991,677	$ 3,184,000	$ 2,875,166	$ 3,244,000
02-201-180-63007	Water Purchases - Gosfield N.	$ 375,410	$ 379,447	$ 385,000	$ 381,502	$ 402,000
02-201-099-63015	Water Meters	$ 57,371	$ 55,627	$ 60,000	$ 78,940	$ 60,000
02-201-099-63017	Water Meter Maintenance	$ 14,669	$ 17,079	$ 15,000	$ 25,591	$ 15,000
02-201-099-63020	Water Locates	$ 10,215	$ 7,198	$ 12,500	$ 9,122	$ 12,500
02-201-099-63025	Water Service Connections	$ 29,099	$ 63,202	$ 60,000	$ 40,380	$ 60,000
02-201-099-63030	Watermain Line Breaks	$ 5,907	$ 56,993	$ 45,000	$ 44,871	$ 45,000
02-201-099-63040	Water Line Maintenance	$ 14,819	$ 13,871	$ 15,000	$ 5,786	$ 15,000
02-201-099-63045	Hydrant Maintenance	$ 7,881	$ 14,076	$ 20,000	$ 13,203	$ 20,000
	Source Water Protection					$ 11,600
02-201-099-63052	Property Taxes	$ 1,444	$ 1,847	$ 1,900	$ 2,251	$ 1,900
02-201-180-63055	Program Support Costs	$ 192,000	$ 194,880	$ 215,000	$ 215,000	$ 220,000

WATER

Account Number		2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals	2020 Budget
TOTAL OPERATING EXPENDITURES:		**$ 5,153,711**	**$ 5,105,811**	**$ 5,420,556**	**$ 5,038,513**	**$ 5,574,802**
NET OPERATING REVENUES (EXPENSES):		**$ 729,434**	**$ 1,085,729**	**$ 881,444**	**$ 355,306**	**$ 950,198**
CONTRIBUTIONS TO (FROM) RESERVES:						
03-201-032-41700	Transfer from Res. - Working Capital		$ -		$ -	
03-201-440-80100	Transfer to Res. - Working Capital	$ 82,434	$ 303,115	$ 101,744	$ -	$ 90,648
03-201-440-80100	Transfer to Res. - Capital	$ 572,000	$ 607,000	$ 658,000	$ -	$ 726,000
NET CONTRIBUTIONS TO (FROM) RESERVES:		**$ 654,434**	**$ 910,115**	**$ 759,744**	**$ -**	**$ 816,648**
OPERATING SURPLUS/(DEFICIT):		**$ 75,000**	**$ 175,614**	**$ 121,700**	**$ 355,306**	**$ 133,550**
CAPITAL BUDGET						
CAPITAL REVENUE:						
02-201-058-40504	Grants - Provincial		$ -		$ -	
02-201-058-40515	Grants - Federal		$ -		$ -	
02-201-058-40526	Charges to Benefiting Parties		$ -		$ -	
02-201-066-41424	Long-term Debt		$ -		$ -	$ 6,750,000
02-201-066-41510	Sale of Equipment		$ 1,922		$ -	
03-201-032-41710	Transfer from Res. - Working Cap		$ 12,509	$ 10,000	$ -	$ 250,000
03-201-032-41710	Transfer from Res. - Capital	$ 638,369	$ 10,170	$ 367,100	$ -	$ 3,155,000
03-201-032-41710	Transfer from Res. - Equipment	$ 60,072	$ 66,680	$ 70,000	$ -	$ 115,000
03-201-032-41720	Transfer from Res. - DC		$ -	$ 472,500	$ -	$ 90,000
TOTAL CAPITAL REVENUE:		**$ 698,441**	**$ 91,281**	**$ 919,600**	**$ -**	**$ 10,360,000**
CAPITAL EXPENDITURES:						
	From Capital Schedule	$ 698,441	$ 166,895	$ 936,300	$ 204,849	$ 10,363,550
TOTAL CAPITAL EXPENDITURES:		**$ 698,441**	**$ 166,895**	**$ 936,300**	**$ 204,849**	**$ 10,363,550**
CONTRIBUTIONS TO RESERVES:						
03-201-440-80300	Transfer to Res.		$ 25,000	$ 25,000	$ -	$ 50,000
03-201-440-80300	Transfer to Res. - Fleet	$ 75,000	$ 75,000	$ 80,000	$ -	$ 80,000
CONTRIBUTIONS TO RESERVES		**$ 75,000**	**$ 100,000**	**$ 105,000**	**$ -**	**$ 130,000**
REPAYMENT OF LONG-TERM DEBT:						
	Repayment of LTD	$ -	$ -	$ -	$ -	
REPAYMENT OF LONG-TERM DEBT:		**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
NET CAPITAL EXPENDITURES:		**$ (75,000)**	**$ (175,614)**	**$ (121,700)**	**$ (204,849)**	**$ (133,550)**
DEPARTMENTAL SURPLUS/(DEFICIT):		**$ -**	**$ (0)**	**$ (0)**	**$ 150,457**	**$ 0**

KINGSVILLE/LAKESHORE WEST WASTEWATER

Account Number		2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals	2020 Budget
OPERATING BUDGET						
OPERATING REVENUE:						
02-242-066-40852	G.S. Sewage - Lakeshore West	$ 500,281	$ 537,291	$ 555,000	$ 417,026	$ 733,000
02-242-066-40853	G.S. Sewage - Ruthven	$ 254,196	$ 299,384	$ 297,000	$ 297,656	$ 160,000
02-242-066-40856	Kingsville Sewage	$ 1,106,013	$ 1,161,725	$ 1,184,000	$ 1,251,728	$ 1,239,000
02-242-066-41270	Misc. Revenue	$ 62,810	$ 5,252	$ -	$ -	$ -
02-242-066-41310	Penalties & Interest	$ 8,081	$ 8,855	$ 9,000	$ 8,967	$ 9,000
	TOTAL OPERATING REVENUE:	**$ 1,931,380**	**$ 2,012,509**	**$ 2,045,000**	**$ 1,975,376**	**$ 2,141,000**
OPERATING EXPENDITURES:						
02-242-072-60102	Salaries - Full Time	$ 50,861	$ 52,616	$ 66,615	$ 54,171	$ 69,930
02-242-072-60103	Salaries - Overtime	$ 33	$ 578		$ 401	
02-242-072-60115	Vehicle Expense	$ -	$ -		$ -	
02-242-072-60202	Benefits - EI	$ 769	$ 772	$ 889	$ 701	$ 885
02-242-072-60204	Benefits - CPP	$ 1,671	$ 1,629	$ 2,029	$ 1,593	$ 2,140
02-242-072-60206	Benefits - EHT	$ 995	$ 1,050	$ 1,299	$ 1,095	$ 1,364
02-242-072-60208	Benefits - OMERS	$ 5,437	$ 5,764	$ 7,352	$ 6,264	$ 7,782
02-242-072-60212	Benefits - Health Coverage	$ 3,914	$ 3,945	$ 4,990	$ 4,882	$ 4,992
02-242-072-60214	Benefits - WSIB	$ 1,368	$ 1,337	$ 1,629	$ 1,506	$ 1,987
	Total Salaries & Benefits	$ 65,048	$ 67,690	$ 84,803	$ 70,613	$ 89,080
02-242-098-60254	Training & Development	$ 195	$ 2,267	$ 2,000	$ 280	$ 2,000
02-242-099-60305	Courier Expense	$ -	$ -	$ 100	$ -	$ 100
02-242-099-60306	Advertising	$ -	$ -	$ 250	$ 293	$ 250
02-242-099-60314	Utilities	$ 264,770	$ 224,797	$ 285,000	$ 246,350	$ 285,000
02-242-099-60315	Facility Maintenance	$ 34	$ 4,944	$ 3,000	$ 9,394	$ 3,000
02-242-099-60316	Equipment Repair & Mtce	$ 9,137	$ 32,172	$ 25,000	$ 38,909	$ 25,000
02-242-099-60317	Miscellaneous	$ -	$ 17	$ 1,000	$ -	$ 1,000
02-242-099-60319	Professional Svcs (Legal Audits)		$ -	$ -	$ -	
02-242-099-60320	Membership & Subscription	$ -	$ -	$ 250	$ -	$ 250
02-242-099-60323	Write Offs	$ -	$ -	$ 1,500	$ -	$ 1,500
02-242-099-60326	Professional Fees	$ 2,239	$ -	$ 1,500	$ 1,410	$ 1,500
02-242-099-60327	Communication	$ -	$ 39	$ -	$ -	
02-242-099-60330	Sewer Report	$ -	$ -	$ 1,000	$ -	$ 1,000
02-242-099-60345	Licences Permits & Certification	$ -	$ 836	$ 500	$ -	$ 500
02-242-099-60347	Safety Supplies	$ -	$ -	$ 500	$ -	$ 500
02-242-320-60370	Waste Disposal		$ -	$ -	$ -	
02-242-099-63020	Sewer Locates		$ -	$ -	$ -	
02-242-099-63052	Property Taxes	$ 36,262	$ 38,437	$ 38,500	$ 44,693	$ 40,500
02-242-320-64360	OCWA Billing	$ 1,021,596	$ 1,034,825	$ 1,000,000	$ 1,000,130	$ 1,018,368
02-242-320-64361	OCWA Billing Lagoons(Batch Trea	$ -	$ 7,637	$ -	$ -	
02-242-320-64365	Sewer Flush & Mtce (Sanitary)	$ 44,562	$ 35,090	$ 35,000	$ 14,884	$ 35,000
02-242-099-64367	Lakeshore West Repairs		$ 18,816	$ 50,000	$ 19,247	$ 55,000
02-242-099-64368	Sewer Service Connections	$ 1,082	$ 3,389	$ 8,000	$ 19,637	$ 8,000
02-242-099-64370	Sanitary Backwater Valve Program	$ -	$ -	$ -	$ 458	
02-242-328-64371	Storm Backwater Valve Program		$ -	$ -	$ -	
	TOTAL OPERATING EXPENDITURES:	**$ 1,444,925**	**$ 1,470,954**	**$ 1,537,903**	**$ 1,466,297**	**$ 1,567,548**
	NET OPERATING REVENUES (EXPENSES):	**$ 486,456**	**$ 541,555**	**$ 507,097**	**$ 509,079**	**$ 573,452**
CONTRIBUTIONS TO (FROM) RESERVES:						
02-242-032-41799	Year End Surplus		$ -		$ -	
02-242-440-80500	Year End Deficit		$ -		$ -	
03-242-032-41700	Transfer from Res. - Working Capital		$ -		$ -	
03-242-440-80100	Transfer to Res. - Working Capital	$ 148,578	$ 183,555	$ 119,157	$ -	$ 25,452
03-242-440-80200	Transfer to Sewer Equipment Reserve		$ -		$ -	
03-242-440-80100	Transfer to Sewer Capital Reserve	$ 292,000	$ 318,000	$ 335,940	$ -	$ 533,000
03-242-440-80100	Transfer to Sewer Recon Reserve		$ -		$ -	
03-242-440-80100	Transfer to Plant Capital Reserve		$ -		$ -	
	NET CONTRIBUTIONS TO (FROM) RESERVES:	**$ 440,578**	**$ 501,555**	**$ 455,097**	**$ -**	**$ 558,452**
	OPERATING SURPLUS/(DEFICIT):	**$ 45,878**	**$ 40,000**	**$ 52,000**	**$ 509,079**	**$ 15,000**

KINGSVILLE/LAKESHORE WEST WASTEWATER

Account Number		2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals	2020 Budget
CAPITAL BUDGET						
CAPITAL REVENUE:						
02-242-052-40230	Local Improvement Sewers	$ -	$ -	$ 150,000	$ -	$ 150,000
02-242-058-40504	Grants - Provincial - CWWF	$ -	$ 185,506		$ 61,797	
02-242-058-40515	Grants - Federal - CWWF		$ 371,012		$ 123,593	
02-242-066-41424	Long-term Debt	$ -	$ -	$ -	$ -	
02-242-066-41510	Sale of Equipment		$ -		$ -	
03-242-032-41710	Transfer from Reserves - Plant		$ -		$ -	
03-242-032-41710	Transfer from Reserves - Capital	$ 95,217	$ 237,008	$ 1,014,000	$ -	$ 1,166,800
03-242-032-41710	Transfer from Reserves - Equip.		$ -	$ 100,000	$ -	
03-242-032-41720	Transfer from Res. - DC		$ 69,313	$ 2,070,000	$ -	$ 2,165,000
	TOTAL CAPITAL REVENUE:	**$ 95,217**	**$ 862,840**	**$ 3,334,000**	**$ 185,390**	**$ 3,481,800**
CAPITAL EXPENDITURES:						
	From Capital Schedule	$ 101,095	$ 862,841	$ 3,346,000	$ 751,114	$ 3,481,800
	TOTAL CAPITAL EXPENDITURES:	**$ 101,095**	**$ 862,841**	**$ 3,346,000**	**$ 751,114**	**$ 3,481,800**
CONTRIBUTIONS TO RESERVES:						
03-242-440-80300	Transfer to Res. - Capital	$ -	$ -		$ -	
03-242-440-80300	Transfer to Res. - Equipment	$ 40,000	$ 40,000	$ 40,000	$ -	$ 15,000
	CONTRIBUTIONS TO RESERVES	**$ 40,000**	**$ 40,000**	**$ 40,000**	**$ -**	**$ 15,000**
REPAYMENT OF LONG-TERM DEBT:						
	Repayment of LTD	$ -	$ -	$ -	$ -	
	REPAYMENT OF LONG-TERM DEBT:	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
	NET CAPITAL EXPENDITURES:	**$ (45,878)**	**$ (40,000)**	**$ (52,000)**	**$ (565,724)**	**$ (15,000)**
	DEPARTMENTAL SURPLUS/(DEFICIT):	**$ -**	**$ -**	**$ -**	**$ (56,646)**	**$ -**

COTTAM WASTEWATER

Account Number		2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals	2020 Budget
OPERATING BUDGET						
OPERATING REVENUE:						
02-243-066-40854	Cottam Sewage	$ 192,043	$ 206,475	$ 213,000	$ 210,526	$ 227,000
02-243-066-41310	Penalties & Interest	$ 1,217	$ 1,338	$ 1,200	$ 1,227	$ 1,200
	TOTAL OPERATING REVENUE:	**$ 193,260**	**$ 207,813**	**$ 214,200**	**$ 211,753**	**$ 228,200**
OPERATING EXPENDITURES:						
02-243-099-60314	Utilities	$ 9,193	$ 8,220	$ 10,000	$ 8,047	$ 10,000
02-243-099-60323	Write Offs		$ -		$ -	
02-243-099-60327	Communication Expense	$ 578	$ 578	$ 600	$ 578	$ 600
02-243-099-63052	Property Taxes	$ 7,393	$ 8,717	$ 8,700	$ 11,893	$ 12,000
02-243-099-64368	Sewer Service Connection		$ -	$ 2,000	$ -	$ 2,000
02-243-099-64370	Sanitary Backwater Valve Program		$ -	$ 1,500	$ -	$ 1,500
02-243-320-64360	OCWA Billing	$ 67,382	$ 79,970	$ 75,000	$ 73,228	$ 75,000
02-243-320-64361	OCWA Billing (Lagoon Batch Treatment 2-43)		$ -		$ -	
02-243-320-64365	Sewer Flush & Mtce (Sanitary)	$ 7,193	$ 6,533	$ 7,000	$ 1,543	$ 7,000
02-243-320-64366	Cottam System Repairs		$ -		$ 1,444	
	TOTAL OPERATING EXPENDITURES:	**$ 91,738**	**$ 104,018**	**$ 104,800**	**$ 96,733**	**$ 108,100**
	NET OPERATING REVENUES (EXPENSES):	**$ 101,522**	**$ 103,795**	**$ 109,400**	**$ 115,021**	**$ 120,100**
CONTRIBUTIONS TO (FROM) RESERVES:						
03-243-440-80500	Year End Deficit	$ 148,804	$ -		$ -	
03-243-032-41700	Transfer from Res. - Working Capi	$ (130,933)	$ -	$ (24,245)	$ -	$ 15,350
03-243-440-80100	Transfer to Res. - Working Capital		$ 73,534		$ -	$ -
03-243-440-80100	Transfer to Res - Capital	$ 31,680	$ 32,175	$ 35,145	$ -	$ 56,750
	NET CONTRIBUTIONS TO (FROM) RESERVES:	**$ 49,551**	**$ 105,709**	**$ 10,900**	**$ -**	**$ 72,100**
	OPERATING SURPLUS/(DEFICIT):	**$ 51,971**	**$ (1,914)**	**$ 98,500**	**$ 115,021**	**$ 48,000**
CAPITAL BUDGET						
CAPITAL REVENUE:						
02-243-058-40504	Grants - Provincial - CWWF	$ -	$ 5,178	$ -	$ 2,138	
02-243-058-40515	Grants - Federal - CWWF	$ -	$ 10,356	$ -	$ 4,276	
02-243-052-40230	Local Improvement Charges	$ -	$ -	$ -	$ -	
02-243-066-41424	Long-term Debt	$ -	$ -	$ -	$ -	$ 1,200,000
02-243-066-41510	Sale of Equipment	$ -	$ -	$ -	$ -	
03-243-032-41710	Transfer from DCs	$ -	$ -	$ 240,000	$ -	$ 200,000
03-243-032-41711	Transfer from Reserves - Recon.	$ -	$ -		$ -	
	TOTAL CAPITAL REVENUE:	**$ -**	**$ 15,534**	**$ 240,000**	**$ 6,414**	**$ 1,400,000**
CAPITAL EXPENDITURES:						
	From Capital Schedule	$ 51,971	$ 13,620	$ 338,500	$ 63,018	$ 1,448,000
	TOTAL CAPITAL EXPENDITURES:	**$ 51,971**	**$ 13,620**	**$ 338,500**	**$ 63,018**	**$ 1,448,000**
CONTRIBUTIONS TO RESERVES:						
03-243-440-80300	Clear Unfinanced Capital	$ -	$ -	$ -	$ -	
03-243-440-80300	Transfer to (from) Res. - Capital	$ -	$ -	$ -	$ -	
03-243-440-80300	Transfer to Res. - Capital	$ -	$ -		$ -	
	CONTRIBUTIONS TO RESERVES	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
REPAYMENT OF LONG-TERM DEBT:						
	Repayment of LTD	$ -	$ -		$ -	
	REPAYMENT OF LONG-TERM DEBT:	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
	NET CAPITAL EXPENDITURES:	**$ (51,971)**	**$ 1,914**	**$ (98,500)**	**$ (56,604)**	**$ (48,000)**
	DEPARTMENTAL SURPLUS/(DEFICIT):	**$ -**	**$ -**	**$ -**	**$ 58,417**	**$ -**

CONTINUITY OF RESERVES, DEFERRED REVENUE & TRUST FUNDS

	G/L Acct	Account Name	2018 Bal Fwd	2019 Activity Contribution	2019 Activity Application	2019 Bal Fwd	2020 Activity Contribution	2020 Activity Application	2020 Bal Fwd
PROPERTY TAX SUPPORTED RESERVES									
Arena	03-000-032-31055	Reserve Arena	**$ -**	$ -	$ -	**$ -**			**$ -**
BIA	03-000-032-31053	Reserve BIA	**$ 65,884**	$ -	$ -	**$ 65,884**			**$ 65,884**
Building	03-000-032-39073	Building Fleet Reserve	**$ 21,000**	$ 10,500	$ -	**$ 31,500**	$ 11,250		**$ 42,750**
Building	03-000-032-39073	Building Department Reserve	**$ 479,293**	$ 100,000	$ -	**$ 579,293**			**$ 579,293**
Facilities	03-000-032-39118	Facility Maint. - HVAC & Roof	**$ 485,765**	$ 170,000	$ (19,150)	**$ 636,615**	$ 170,000	$ (200,000)	**$ 606,615**
Facilities	03-000-032-39125	Reserve - Lifecycle - Facilities	**$ 100,000**	$ 50,000	$ (27,500)	**$ 122,500**	$ 50,000		**$ 172,500**
Fire	03-000-032-39106	Reserves Fire Buildings	**$ -**	$ -	$ -	**$ -**			**$ -**
Fire	03-000-032-39107	Reserves Fire Equipment	**$ 269,437**	$ 285,000	$ -	**$ 554,437**	$ 305,000	$ (745,000)	**$ 114,437**
Fire	03-000-032-39108	Reserve Fire Fundraising	**$ 10,112**	$ -	$ -	**$ 10,112**			**$ 10,112**
General	03-000-032-31041	Election and Related Costs	**$ -**	$ 25,000	$ -	**$ 25,000**	$ 25,000		**$ 50,000**
General	03-000-032-31044	General Admin Capital	**$ 50,991**	$ -	$ (32,000)	**$ 18,991**			**$ 18,991**
General	03-000-032-31060	Working Capital Reserve	**$ 2,821,882**	$ -	$ -	**$ 2,821,882**			**$ 2,821,882**
General	03-000-032-31063	Budget Stabilization	**$ 450,556**	$ 411,376	$ -	**$ 861,932**			**$ 861,932**
General	03-000-032-31064	Affordable Housing Initiative	**$ 58,536**	$ -	$ -	**$ 58,536**			**$ 58,536**
General	03-000-032-39078	Reserve Erie Shore Transit	**$ 11,001**	$ 6,000	$ -	**$ 17,001**	$ 6,000		**$ 23,001**
General	03-000-032-39104	Reserve Economic Development	**$ 74,943**	$ -	$ (62,000)	**$ 12,943**			**$ 12,943**
General	03-000-032-39113	Reserve Health Care	**$ 65,000**	$ -	$ -	**$ 65,000**			**$ 65,000**
General	03-000-032-39150	ELK Annuity Projects - Allocated	**$ 500,000**	$ -	$ -	**$ 500,000**			**$ 500,000**
General	03-000-032-39150	ELK Annuity Projects - Unallocated	**$ 3,264,937**	$ -	$ (2,250,000)	**$ 1,014,937**		$ (190,000)	**$ 824,937**
IT	03-000-032-39112	Reseve Information Technology	**$ 4,316**	$ -	$ -	**$ 4,316**			**$ 4,316**
Marina	03-000-032-31057	Reserve Marina Improvements	**$ 77,805**	$ -	$ (16,000)	**$ 61,805**		$ (85,000)	**$ (23,195)**
Migration	03-000-032-31056	Reserve Migration Festival	**$ 7,148**	$ -	$ -	**$ 7,148**			**$ 7,148**
Parks	03-000-032-31043	Reserve Parks Property	**$ 7,124**	$ -	$ -	**$ 7,124**		$ (53,000)	**$ (45,876)**
Parks	03-000-032-31045	Reserve Park Fees	**$ 268,217**	$ 40,000	$ -	**$ 308,217**		$ (247,500)	**$ 60,717**
Parks	03-000-032-31047	Reserve Park/Arena Equipment	**$ 31,065**	$ 75,000	$ -	**$ 106,065**	$ 80,000	$ (177,500)	**$ 8,565**
Parks	03-000-032-31049	Reserve Lion's Hall Prop. Development (	**$ 104,746**	$ -	$ (84,500)	**$ 20,246**		$ (20,000)	**$ 246**
Parks	03-000-032-31062	Reserve Mettawas Park	**$ 91,373**	$ -	$ (22,000)	**$ 69,373**		$ (11,000)	**$ 58,373**
Parks	03-000-032-39064	Subdivision Tree Reserve	**$ 44,100**	$ -	$ -	**$ 44,100**			**$ 44,100**
Parks	03-000-032-39067	Tree Reserve	**$ 19,850**	$ -	$ -	**$ 19,850**			**$ 19,850**
Parks	03-000-032-39111	Reserve Skatepark/Splashpark	**$ 3,196**	$ -	$ -	**$ 3,196**			**$ 3,196**
Parks	03-000-032-39119	Reserve - Lifecycle - Parks	**$ 21,535**	$ 110,000	$ (115,000)	**$ 16,535**	$ 110,000	$ (65,000)	**$ 61,535**
Parks	03-000-032-39120	Reserve - Pickleball	**$ -**	$ 25,000	$ -	**$ 25,000**		$ (25,000)	**$ -**
Parks	03-000-032-39121	Reseve - Active Transportation	**$ -**	$ 45,000	$ -	**$ 45,000**			**$ 45,000**
Plan	03-000-032-39130	Reserve - Cottam CIP	**$ 20,000**	$ -	$ -	**$ 20,000**			**$ 20,000**
Police	03-000-032-31059	Reserve Capital OPP	**$ 621,388**	$ 80,000	$ -	**$ 701,388**	$ 80,000		**$ 781,388**
PW	03-000-032-31042	Reserve PW Drainage	**$ 285,000**	$ -		**$ 285,000**		$ (261,392)	**$ 23,608**
PW	03-000-032-39062	Reserve Sidewalks	**$ 10,000**	$ -	$ -	**$ 10,000**			**$ 10,000**
PW	03-000-032-39068	Reserve PW Capital	**$ 1,031,072**	$ -	$ (431,500)	**$ 599,572**		$ (300,000)	**$ 299,572**
PW	03-000-032-39072	Equipment Reserve - PW	**$ 135,824**	$ 250,000	$ (336,500)	**$ 49,324**	$ 275,000	$ (37,500)	**$ 286,824**
PW	03-000-032-39075	Reserve - Lifecycle - Roads	**$ 680,000**	$ 565,000	$ (547,906)	**$ 697,094**	$ 725,000	$ (316,000)	**$ 1,106,094**
PW	03-000-032-39082	Reserve - Lifecycle - Bridges	**$ 165,000**	$ 300,000	$ (465,000)	**$ -**	$ 450,000	$ (450,000)	**$ -**
PW	03-000-032-39084	Reserve - Lifecycle - Storm	**$ 150,000**	$ 300,000	$ (290,847)	**$ 159,153**	$ 450,000	$ (30,000)	**$ 579,153**
PW	03-000-032-39110	Reserve Public Works	**$ 12,513**	$ -	$ -	**$ 12,513**			**$ 12,513**
PW	03-000-032-39117	Reserve - Parking Lots	**$ 10,200**	$ -	$ -	**$ 10,200**			**$ 10,200**
PW	03-000-032-39181	Reserve Fund - Main St. Revitalization	**$ 40,654**	$ -	$ (40,654)	**$ (0)**			**$ (0)**
REC	03-000-032-31070	Reserve - Recreation & Events	**$ 44,000**	$ -	$ (44,000)	**$ -**			**$ -**
PROPERTY TAX SUPPORTED RESERVES TOTAL			**$ 12,615,464**	**$ 2,847,876**	**$ (4,784,557)**	**$ 10,678,783**	**$ 2,737,250**	**$ (3,213,892)**	**$ 10,202,141**

CONTINUITY OF RESERVES, DEFERRED REVENUE & TRUST FUNDS

	G/L Acct	Account Name	2018 Bal Fwd	2019 Activity Contribution	2019 Activity Application	2019 Bal Fwd	2020 Activity Contribution	2020 Activity Application	2020 Bal Fwd
WATER AND WASTEWATER RESERVES									
Sewer - COT	03-000-032-39013	Reserve Cottam Equipment	$ 7,500	$ -	$ -	$ 7,500			$ 7,500
Sewer - COT	03-000-032-39080	Working Capital Cottam Sewage	$ (1,130,723)	$ 35,145	$ (24,245)	$ (1,119,823)	$ 72,100		$ (1,047,723)
Sewer - KLW	03-000-032-31046	Sewer Plant Capital - LW	$ (1)	$ -	$ -	$ (1)			$ (1)
Sewer - KLW	03-000-032-39004	Working Capital KLW Sewage	$ 332,133	$ 119,157	$ -	$ 451,290	$ 25,452		$ 476,742
Sewer - KLW	03-000-032-39006	Reserve LW Capital Conn Chgs	$ 190,334	$ -	$ -	$ 190,334			$ 190,334
Sewer - KLW	03-000-032-39042	Reserve LW Equipment	$ 124,917	$ 40,000	$ (100,000)	$ 64,917	$ 15,000		$ 79,917
Sewer - KLW	03-000-032-39063	Reserve Sewer Capital - LW	$ 1,077,275	$ 335,940	$ (1,014,000)	$ 399,215	$ 533,000	$ (1,166,800)	$ (234,585)
Water	02-201-032-39013	MOE Reserves - GS Water	$ 59,278	$ -	$ -	$ 59,278			$ 59,278
Water	03-000-032-39005	Reserve Future Waterline Mtce	$ 2,487,849	$ 658,000	$ (367,100)	$ 2,778,749	$ 726,000	$ (3,155,000)	$ 349,749
Water	03-000-032-39069	Reserve Meter Changeout Water	$ 25,000	$ 25,000	$ -	$ 50,000	$ 50,000		$ 100,000
Water	03-000-032-39070	Working Capital Reserve Water	$ 762,553	$ 101,744	$ (10,000)	$ 854,297	$ 90,648	$ (250,000)	$ 694,945
Water	03-000-032-39071	Reserve Equipment Water	$ 54,879	$ 80,000	$ (70,000)	$ 64,879	$ 80,000	$ (115,000)	$ 29,879
Water - UWSS	02-201-032-39300	Reserve Fund Union Water	$ 4,581,378	$ -	$ -	$ 4,581,378			$ 4,581,378
Water - UWSS	02-201-032-39310	Equity in Op Res Union Water	$ 3,329,841	$ -	$ -	$ 3,329,841			$ 3,329,841
WATER AND WASTEWATER RESERVES TOTAL			**$ 11,902,211**	**$ 1,394,986**	**$ (1,585,345)**	**$ 11,711,852**	**$ 1,592,200**	**$ (4,686,800)**	**$ 8,617,252**
DEFERRED REVENUE									
	03-000-032-39209	Development Charges	$ 2,865,083	$ 1,200,000	$ (153,850)	$ 3,911,233	$ 1,000,000	$ (3,457,000)	$ 1,454,233
	03-000-032-39180	Reserve Fund - Gas Tax	$ 318,763	$ -	$ (80,000)	$ 238,763			$ 238,763
		Reserve Fund - OCIF	$ -	$ 954,495		$ 954,495		$ (954,495)	$ -
DEFERRED REVENUE TOTAL			**$ 3,183,846**	**$ 2,154,495**	**$ (233,850)**	**$ 5,104,491**	**$ 1,000,000**	**$ (4,411,495)**	**$ 1,692,996**
FUNDS HELD IN TRUST									
	04-150-034-31019	Cemetery Trust	$ 1,162,630			$ 1,162,630			$ 1,162,630
FUNDS HELD IN TRUST TOTAL			**$ 1,162,630**	**$ -**	**$ -**	**$ 1,162,630**	**$ -**	**$ -**	**$ 1,162,630**
		TOTAL	**$ 28,864,151**	**$ 6,397,357**	**$ (6,603,752)**	**$ 28,657,756**	**$ 5,329,450**	**$ (12,312,187)**	**$ 21,675,019**

KINGSVILLE FIRE DEPARTMENT-FLEET MANAGEMENT SUMMARY

RESERVE 03-000-032-39107

YEAR	VEHICLE DESCRIPTION TO BE REPLACED	EST. COST OF REPLACEMENT	RESERVE OPENING BALANCE	CONTRIBUTION TO RESERVES	DRAW FROM RESERVES	RESERVE CLOSING BALANCE	DRAW FROM DCs	FUNDED BY TAXATION	COMMENTS
2019			$ 269,437	$ 285,000		$ 554,437			
2020	1995 ENGINE (#216) / 2010 CHIEF VEH (#212)	$ 755,000	$ 554,437	$ 305,000	$ 745,000	$ 114,437			
2021	1996 RESCUE (#124)	$ 500,000	$ 114,437	$ 325,000	$ 425,000	$ 14,437		$ 75,000	
2022			$ 14,437	$ 265,000		$ 279,437			
2023			$ 279,437	$ 265,000		$ 544,437			
2024	2014 PREV. VEHICLE (#214)	$ 40,000	$ 544,437	$ 265,000	$ 40,000	$ 769,437			
2025			$ 769,437	$ 265,000		$ 1,034,437			
2026	2001 ENGINE (#122) / 2016 DEPUTY CHIEF (#217)	$ 855,000	$ 1,034,437	$ 265,000	$ 855,000	$ 444,437			
2027			$ 444,437	$ 265,000		$ 709,437			
2028			$ 709,437	$ 265,000		$ 974,437			
2029			$ 974,437	$ 265,000		$ 1,239,437			
2030	2020 CHIEF VEH (#212)	$ 55,000	$ 1,239,437	$ 265,000	$ 55,000	$ 1,449,437			
2031	2006 ENGINE (#218) / 2021 BRUSH TRUCK (#215) / 2016 AIR PACKS	$ 1,109,000	$ 1,449,437	$ 265,000	$ 1,109,000	$ 605,437			
2032			$ 605,437	$ 265,000		$ 870,437			
2033	2008 RESCUE (#220)	$ 600,000	$ 870,437	$ 265,000	$ 600,000	$ 535,437			
2034	2024 PREV. VEHICLE (#214)	$ 40,000	$ 535,437	$ 265,000	$ 40,000	$ 760,437			
2035			$ 760,437	$ 275,000		$ 1,035,437			
2036	2026 DEPUTY CHIEF (#217)	$ 60,000	$ 1,035,437	$ 275,000	$ 60,000	$ 1,250,437			
2037	2017 AERIAL (#219)	$ 900,000	$ 1,250,437	$ 275,000	$ 900,000	$ 625,437			
2038	2013 ENGINE (#123)	$ 850,000	$ 625,437	$ 275,000	$ 850,000	$ 50,437		$ -	
2039			$ 50,437	$ 275,000		$ 325,437			
2040	2030 CHIEF VEH (#212)	$ 60,000	$ 325,437	$ 275,000	$ 45,000	$ 555,437			
2041			$ 555,437	$ 275,000		$ 830,437			
2042			$ 830,437	$ 275,000		$ 1,105,437			
2043			$ 1,105,437	$ 275,000		$ 1,380,437			
2044	2034 PREV. VEHICLE (#214)	$ 40,000	$ 1,380,437	$ 275,000	$ 40,000	$ 1,615,437			

SURPLUS VEHICLES

YEAR	VEHICLE DESCRIPTION	COMMENTS
2016	2006 FORD PICKUP	ASSISTANT CHIEF VEHICLE

REPLACEMENT POLICY

KINGSVILLE BUILDING DEPARTMENT-FLEET MANAGEMENT SUMMARY

RESERVE 03-000-032-39073

YEAR	VEHICLE DESCRIPTION TO BE REPLACED	EST. COST OF REPLACEMENT	RESERVE OPENING BALANCE	CONTRIBUTION TO RESERVES	DRAW FROM RESERVES	RESERVE CLOSING BALANCE	DRAW FROM DEV. CHG.	TAXATION (CAPITAL)	COMMENTS
2019			$ 21,000	$ 10,500		$ 31,500			
2020			$ 31,500	$ 11,250		$ 42,750			Per PW Mgr, estimate for P/U incr from $35k to $37500. Estimate applied for
2021			$ 42,750	$ 15,000		$ 57,750			
2022			$ 57,750	$ 15,000		$ 72,750			
2023			$ 72,750	$ 15,000		$ 87,750			
2024	2014 F-150 Inspector Vehicle	$ 37,500	$ 87,750	$ 15,000	$ 37,500	$ 65,250			
2025	2015 F-150 Inspector Vehicle	$ 37,500	$ 65,250	$ 15,000	$ 37,500	$ 42,750			
2026	2016 F-150 Inspector Vehicle	$ 37,500	$ 42,750	$ 15,000	$ 37,500	$ 20,250			
2027			$ 20,250	$ 15,000		$ 35,250			
2028			$ 35,250	$ 15,000		$ 50,250			
2029			$ 50,250	$ 15,000		$ 65,250			
2030	2020 By-law Enforcement Veh.	$ 37,500	$ 65,250	$ 15,000	$ 37,500	$ 42,750			
2031			$ 42,750	$ 15,000		$ 57,750			
2032			$ 57,750	$ 15,000		$ 72,750			
2033			$ 72,750	$ 15,000		$ 87,750			
2034	2024 Inspector Vehicle	$ 37,500	$ 87,750	$ 15,000	$ 37,500	$ 65,250			
2035	2025 Inspector Vehicle	$ 37,500	$ 65,250	$ 15,000	$ 37,500	$ 42,750			
2036	2026 Inspector Vehicle	$ 37,500	$ 42,750	$ 15,000	$ 37,500	$ 20,250			

SURPLUS VEHICLES

YEAR	VEHICLE DESCRIPTION	COMMENTS

KINGSVILLE PUBLIC WORKS DEPARTMENT-FLEET MANAGEMENT SUMMARY

RESERVE 03-000-032-39072

YEAR	VEHICLE DESCRIPTION TO BE REPLACED	EST. COST OF REPLACEMENT	RESERVE OPENING BALANCE	CONTRIBUTION TO RESERVES	DRAW FROM RESERVES	RESERVE CLOSING BALANCE	DC's / OTHER REV.	TAXATION	COMMENTS
2019	Reserve Contribution		$ 135,824	$ 250,000		$ 385,824	$ -	$ -	
	05-02 GMC 5500 - Plow / Salter	$ 105,000	$ 385,824		$ 105,000	$ 280,824			
	12-05 Zetor Tractor	$ 110,000	$ 280,824		$ 81,500	$ 199,324	$ -	$ 28,500	Trade-in Value of Zetor est at $28,500
	12-08 International 40S	$ 150,000	$ 199,324		$ 150,000	$ 49,324			
2020	Reserve Contribution		$ 49,324	$ 275,000		$ 324,324	$ -	$ -	
	10-01 Ford F-150	$ 37,500	$ 324,324		$ 37,500	$ 286,824	$ -	$ -	
2021	Reserve Contribution		$ 286,824	$ 300,000		$ 586,824	$ -	$ -	
	11-01 Dodge Dakota	$ 35,000	$ 586,824		$ 35,000	$ 551,824	$ -	$ -	
	11-03 F550	$ 75,000	$ 551,824		$ 75,000	$ 476,824	$ -	$ -	
	82-01 Vermeer Chipper	$ 75,000	$ 476,824		$ 75,000	$ 401,824	$ -	$ -	
2022	Reserve Contribution		$ 401,824	$ 300,000		$ 701,824	$ -	$ -	
	10-03 Case 580SM Backhoe	$ 135,000	$ 701,824		$ 101,250	$ 600,574	$ -	$ 33,750	Water Reserves 25%
	10-04 Case 521E Loader	$ 235,000	$ 600,574		$ 176,250	$ 424,324	$ -	$ 58,750	Water Reserves 25%
2023	Reserve Contribution		$ 424,324	$ 300,000		$ 724,324	$ -	$ -	
	13-05 Ford F-150 4x4 p/u	$ 35,000	$ 724,324		$ 35,000	$ 689,324	$ -	$ -	
	88-01 Champion Grader	$ 285,000	$ 689,324		$ 285,000	$ 404,324			
2024	Reserve Contribution		$ 404,324	$ 325,000		$ 729,324	$ -	$ -	
	12-01 International Workstar Tand	$ 260,000	$ 729,324		$ 195,000	$ 534,324	$ -	$ 65,000	Water Reserves 25%
	12-03 International 7500	$ 260,000	$ 534,324		$ 260,000	$ 274,324	$ -	$ -	
	12-04 Kioti Tractor (cemetery)	$ 30,000	$ 274,324		$ 30,000	$ 244,324	$ -	$ -	
	06-06 Brush Hog Mower (Zetor Att	$ 20,000	$ 244,324		$ 20,000	$ 224,324			
2025	Reserve Contribution		$ 224,324	$ 325,000		$ 549,324	$ -	$ -	
	13-03 International 70S	$ 260,000	$ 549,324		$ 260,000	$ 289,324	$ -	$ -	
	13-06 MT6 Sidewalk Snow Plow	$ 185,000	$ 289,324		$ 120,000	$ 169,324	$ -	$ 65,000	Parks Portion - $65,000
2026	Reserve Contribution		$ 169,324	$ 325,000		$ 494,324	$ -	$ -	
	14-05 International 4300 (Roll-Off)	$ 120,000	$ 494,324		$ 120,000	$ 374,324	$ -	$ -	
	16-01 Elgin Sweeper	$ 350,000	$ 374,324		$ 350,000	$ 24,324	$ -	$ -	
2027	Reserve Contribution		$ 24,324	$ 325,000		$ 349,324	$ -	$ -	
	15-01 Internation 70S	$ 260,000	$ 349,324		$ 260,000	$ 89,324	$ -	$ -	
	17-01 Dodge Ram 4x4 1500	$ 35,000	$ 89,324		$ 35,000	$ 54,324	$ -	$ -	
2028	Reserve Contribution		$ 54,324	$ 325,000		$ 379,324	$ -	$ -	
	18-01 Dodge Ram 1500 Quad Cal	$ 35,000	$ 379,324		$ 35,000	$ 344,324	$ -	$ -	
2029	Reserve Contribution		$ 344,324	$ 325,000		$ 669,324	$ -	$ -	
	17-05 Freightliner S/A	$ 235,000	$ 669,324		$ 235,000	$ 434,324	$ -	$ -	
2030	Reserve Contribution		$ 434,324	$ 325,000		$ 759,324	$ -	$ -	
	18-06 Internation 7400 Sidedump	$ 225,000	$ 759,324		$ 225,000	$ 534,324	$ -	$ -	
			$ 534,324			$ 534,324	$ -	$ -	

KINGSVILLE PARKS & REC DEPARTMENT-FLEET MANAGEMENT SUMMARY

RESERVE 03-000-032-31047

YEAR	VEHICLE DESCRIPTION TO BE REPLACED	EST. COST OF REPLACEMENT	RESERVES OPENING BALANCE	CONTRIBUTION TO RESERVES	DRAW FROM RESERVES	RESERVES ENDING BALANCE	DC's	TAXATION	COMMENTS
2019	Contribution to Reserves		$ 31,065	$ 75,000		$ 106,065	$ -	$ -	
2020	Contribution to Reserves		$ 106,065	$ 80,000		$ 186,065		$ -	
	2010 Ford F-150 Pick up	$ 37,500	$ 186,065		$ 37,500	$ 148,565	$ -	$ -	
	2010 Ice Resurfacer	$ 110,000	$ 148,565		$ 110,000	$ 38,565	$ -	$ -	
	Kubota ATV (Qty 2)	$ 30,000	$ 38,565		$ 30,000	$ 8,565			
2021	Contribution to Reserves		$ 8,565	$ 80,000		$ 88,565	$ -	$ -	
	2010 Ball Groomers (x2)	$ 15,000	$ 88,565		$ 15,000	$ 73,565	$ -	$ -	
	2011 Skyjack (used)	$ 10,000	$ 73,565		$ 10,000	$ 63,565			
	2011 Top Dresser	$ 15,000	$ 63,565		$ 15,000	$ 48,565	$ -	$ -	
	2006 John Deere 30 Utility Tractor	$ 37,000	$ 48,565		$ 37,000	$ 11,565	$ -	$ -	Grounds Maintenance
2022	Contribution to Reserves		$ 11,565	$ 80,000		$ 91,565			
	07-03 John Deere 3520	$ 30,000	$ 91,565		$ 30,000	$ 61,565			
	Kubota Mower	$ 35,000	$ 61,565		$ 35,000	$ 26,565			
2023	Contribution to Reserves		$ 26,565	$ 80,000		$ 106,565			
2024	Contribution to Reserves		$ 106,565	$ 85,000		$ 191,565			
	14-03 Ford F-150 Pick-up Truck	$ 37,500	$ 191,565		$ 37,500	$ 154,065	$ -	$ -	
2025	Contribution to Reserves		$ 154,065	$ 85,000		$ 239,065	$ -	$ -	
	13-06 MT6 Sidewalk Tractor / Mower	$ 185,000	$ 239,065		$ 65,000	$ 174,065		$ 120,000	- Total cost is $185,000, $120,000 is funded by PW
2026	Contribution to Reserves		$ 174,065	$ 85,000		$ 259,065	$ -	$ -	
	14-01 Bobcat T590 Loader	$ 80,000	$ 259,065		$ 80,000	$ 179,065			
	Tree Spade	$ 16,000	$ 179,065		$ 16,000	$ 163,065	$ -	$ -	
2027	Contribution to Reserves		$ 163,065	$ 90,000		$ 253,065			
	2015 Kioti Tractor w Loader NX4510	$ 30,000	$ 253,065		$ 30,000	$ 223,065	$ -	$ -	
	17-02 Ford F550 Std Cab Dump	$ 75,000	$ 223,065		$ 75,000	$ 148,065	$ -	$ -	
	17-04 Ford F550 Std Cab Dump	$ 75,000	$ 148,065		$ 75,000	$ 73,065	$ -	$ -	

KINGSVILLE FACILITIES - ROOF & HVAC RESERVE

RESERVE 03-000-032-39118

YEAR	VEHICLE DESCRIPTION TO BE REPLACED	EST. COST OF REPLACEMENT	RESERVES OPENING BALANCE	CONTRIBUTION TO RESERVES	DRAW FROM RESERVES	RESERVES ENDING BALANCE	DC's	TAXATION	COMMENTS
2019	Contribution to Reserves		$ 485,765	$ 170,000	$ 19,150	$ 636,615	$ -		
2020	Contribution to Reserves		$ 636,615	$ 170,000	$ 200,000	$ 606,615	$ -		
2021	Contribution to Reserves		$ 606,615	$ 170,000		$ 776,615	$ -		

ENVIRONMENTAL SERVICES (201) FLEET MANAGEMENT SUMMARY

03-000-032-39071

YEAR	VEHICLE DESCRIPTION TO BE REPLACED	EST. COST OF REPLACEMENT	RESERVE OPENING BALANCE	CONTRIBUTION TO RESERVES	DRAW FROM RESERVES	RESERVE CLOSING BALANCE	Rate Funded	Working Capital Reserves	COMMENTS
2019	2006 Ford F-350 Extended Cab Service	$ 70,000	$ 54,879	$ 80,000	$ 70,000	$ 64,879	$ -		
2020	2008 GMC Sierra 2500 HD 4x4	$ 45,000	$ 64,879	$ 80,000	$ 45,000	$ 99,879	$ -		
	2006 Ford F-350 Extended Cab Service	$ 70,000	$ 99,879		$ 70,000	$ 29,879	$ -		
2021			$ 29,879	$ 80,000		$ 109,879			
2022	2010 Case 580SM Backhoe (water portion)	$ 33,750	$ 109,879	$ 80,000	$ 33,750	$ 156,129	$ -		- 25% water / 75% PW
	2010 Case 521E Loader (water portion)	$ 58,750	$ 156,129		$ 58,750	$ 97,379	$ -		- 25% water / 75% PW
2023	2013 Ford F-150 4x4 extended cab	$ 35,000	$ 97,379	$ 80,000	$ 35,000	$ 142,379	$ -		
2024	2012 International Workstar Tandem Dump (water por	$ 65,000	$ 142,379	$ 80,000		$ 222,379			- 25% water / 75% PW
		$ 35,000	$ 222,379		$ 35,000	$ 187,379	$ -		
2025	2013 Kioti CK20S	$ 30,000	$ 187,379	$ 80,000	$ 30,000	$ 237,379	$ -		
	2012 Valve Excercising/Hydro-Excavation Trailer	$ 74,000	$ 237,379		$ 74,000	$ 163,379	$ -		
2026			$ 163,379	$ 80,000		$ 243,379			
2027	2017 Ford F250 Pickup Truck With Cap	$ 60,000	$ 243,379	$ 80,000	$ 60,000	$ 263,379	$ -		
2028			$ 263,379	$ 80,000		$ 343,379	$ -		
2029			$ 343,379	$ 80,000		$ 423,379	$ -		
2030	2018 Ford 350 with Service Box	$ 70,000	$ 423,379	$ 80,000	$ 70,000	$ 433,379	$ -		

SURPLUS VEHICLES

YEAR	VEHICLE DESCRIPTION	COMMENTS							
2027	17-03 Ford F250 Pickup Truck with Cap	$ 60,000							

ENVIRONMENTAL SERVICES (242 / 243) FLEET MANAGEMENT SUMMARY

03-000-032-39013/39042

YEAR	VEHICLE DESCRIPTION TO BE REPLACED	EST. COST OF REPLACEMENT	RESERVE OPENING	CONTRIBUTION TO RESERVES	DRAW FROM RESERVES	RESERVE CLOSING	DC's	Working	COMMENTS
Cottam Equipment Reserve (39013)									
2016						**$ 7,500**			
LSW Equipment Reserve (39042)									
2019	1997 International Dump	$ 100,000	$ 124,916	$ 40,000	$ 100,000	$ 64,916			
2020			$ 64,916	$ 15,000	$ -	$ 79,916			
2021	2004 Kubota 32 HP Front Mount Lawnmower	$ 25,000	$ 79,916	$ 15,000	$ 25,000	$ 69,916			
	1999 Daewoo Extended Boom Liftruck	$ 20,000	$ 69,916		$ 20,000	$ 49,916			
2022			$ 49,916	$ 15,000		$ 64,916			
2023	2012 Kubota Tractor	$ 30,000	$ 64,916	$ 15,000	$ 30,000	$ 49,916			
2024	2013 Kioti Tractor CK20S	$ 25,000	$ 49,916	$ 15,000	$ 25,000	$ 39,916			
2025			$ 39,916	$ 15,000		$ 54,916			

SURPLUS VEHICLES

YEAR	VEHICLE DESCRIPTION	COMMENTS

APPENDIX "A"

GENERAL ADMINISTRATION

GRANT REQUESTS

	01-112-200-60390 ORGANIZATION:	2019 Approved	2020 Requested	Date Request Received	2020 Approved	Notes
1	2nd Cottam Scouts	$ 1,500	$ 5,000	30-Oct-19		-to offset the costs of a trailer for all camping and safety gear, an event tent, camping tents, portable tables and chairs. These items are required to facilitate adventures for youth outside of the hall at Cottam United Church
2	Arts Society of Kingsville	$ 2,000	$ 10,000	30-Oct-19		- to offset the cost of hosting Culture Days, Follow Your H'Art Campaign and Kingsville Folk Fest ($4,000 cash grant). They are also asking to waive fees for use of the Grovedale House for their monthly meeting ($6,000 value).
3	BIA - Facelift Grant		$ 5,000	9-Oct-19		- to assist BIA members with façade improvements. The Facelift grant will cover 50% of the cost to a maximum of $500 per application.
4	Cedar Island Yacht Club	$ 7,000	$ 5,130	25-Oct-19		- to offset a portion of their capital costs to provide a Youth Sailing Program. Capital costs to include enclosing the permanent docks with a roof to allow for storage of equipment as well as a rigid hull inflatable boat.
5	Cottam United Church		$ 8,500	31-Oct-19		-to offset the cost of materials to build an outdoor stage beside their newly built prayer garden. The stage can be used for outdoor concerts, music festivals outdoor movies and other community gatherings.
6	Discovery School-Based Childcare Program of Kingsville		$ 3,708	16-Oct-19		- to cover the costs of replacing outdoor equipment for 4 before/after programs. Equipment includes scooters, phys ed cart, rubber ball kits and beach barrows to provide fun ways to move and be active during program hours.
7	Erie North Shore Hockey-Juvenile OHF Championship		$ 10,000	28-Oct-19		-to offset a portion of the cost to host the 2019-2020 OHF Juvenile Championship in Kingsville April 10-12, 2020. The event is estimated to draw 300 out of town visitors and also draw 1000s of local fans from Essex county.
8	Erie Shores Quilters Guild	$ 960	$ 1,380	28-Oct-19		-to offset the cost of renting the Unico 1 meeting / month. They also meet at the arena on a monthly basis and are requesting a reduction in the rental amount from $120 to $90/month
9	Jack Miner Migratory Bird Foundation	$ 8,000	$ 10,000	30-Oct-19		-to offset the cost of replacing an unsafe fence that surrounds the sanctuary.
10	Kingsville and Essex Assoc. Band	$ 8,000	$ 10,000	30-Oct-19		- to support the operating costs of the Kingsville-Essex Associated Band
11	Kingsville Horticultural Society	$ 8,000	$ 8,000	28-Oct-19		- to maintain and construct flower beds, purchase planters and dedication plaques throughout the municipality. Historically, the Town has also earmarked $10,000 in the Parks - Horticultural budget (60344) to be used at the Horticultural Society's discretion. Also want to implement a Junior Gardener and Seedy Saturday program.
12	Kingsville Pickleball Inc.		$ 2,809	18-Oct-19		-to cover costs of purchasing portable pickleball nets to be used before and after the tennis nets are put up and removed, to be used in Migration Hall and for school demonstrations
13	Kingsville Soccer Association		$ 30,000	3-Nov-19		-to offset a portion of the cost to build a storage facility centrally located between both sets of soccer fields. This would allow for housing of more equipment necessary to the development of players and will be used as a central location for coaches, refs and anyone requiring assistance.
14	Kingsville-Gosfield Heritage Society	$ 2,000	$ 1,100	25-Oct-19		-to offset a portion of the cost to purchase a new computer to meet the needs for today and for the future.
15	Migration Hall	$ 10,000	$ 3,000	25-Oct-19		- Migration Hall hosts a variety of sports, theatre and other community events which benefit our residents and local businesses and non-profit groups. Their request will offset the cost towards the production of 'The Music Man' for performance fee expenses of Music Express and the Kingsville Essex Marching Band.
16	Rotary Club of Cottam	$ 3,000	$ 3,000	28-Oct-19		- to offset the cost of the Annual Horse Show / Fall festival & other activities for Cottam Youth
17	Rotary Club of Kingsville Southshore		$ 2,160	17-Oct-19		-to cover the fees for renting the Unico building for 2 meetings per month. The rotary has provided volunteers to extend food bank availability hours and assist in organized events such as the Highland Games, Migration festival and parades.
18	Shooters Photography Club	$ 1,000	$ 1,000	28-Oct-19		-to cover the costs of renting Arena Room B for meetings.
19	Southwestern Ontario Gleaners		$ 6,175	30-Oct-19		-requesting $6175 to purchase a new battery for their lift truck that is vital to their day to day operations. This would also help to further their cause of feeding hungry people both locally and internationally.
20	St. John de Brebeuf Catholic Church		$ 25,000	16-Oct-19		- to help with the implementation of a building renovation project that will allow the church to continue to operate for years to come.
21	The Great Migration Paint Out		$ 5,000	30-Oct-19		-to offset the cost of hosting a new community event October 15-18. This event will feature local and visiting artists where the community will be able to interact and witness the artistic visions and interpretations of the town and surrounding area.
22	The Joan Cotte Arts Endowment Fund		$ 2,455	28-Oct-19		-to offset the cost of starting up a not-for-profit organization aimed at encouraging students in grades 9 and 10 to plan, budget and execute art based projects. The fund will award monetary grants to students.
23	Windsor Symphony Orchestra		$ 1,500	31-Oct-19		-to offset the cost in providing a free summer concert in Kingsville as part of their summer concert series. They are looking to hold the event in a park and are asking that any fees be waived for park rental.
	2nd Kingsville Scouts	$ 2,500				- to help send 14 youth to the Pacific Scout Jamboree in British Columbia, in July of 2019.
	Artisan Alley Project	$ 2,500				- continuation of a multi-year project to establish an "Artisan Alley" in the Northwest corner of Division and Main St. The 2019 grant will be applied towards logo
	BIA - Floral Project	$ 19,353	N/A - Funding Agreement included in Public Works budget			- to offset the cost of planters / hanging baskets and maintenance in downtown Kingsville. The 2019 application includes costs to fund a Spring - Fall and a Winter planter program.
	Cottam Minor Baseball	$ 7,460				- to offset the cost of refurbishing the existing batting cage and purchasing a new pitching machine.
	KDHS - Bursary	$ 3,000				- to offer 7 x $500 post secondary education bursaries
	KDHS - OFSAA Basketball (2019) & OFSAA Volleyball (2020)	$ 2,000				- requesting $2,000 per year (2019 & 2020) to offset a portion of the cost of hosting OFSAA events. Each event is estimated to bring 750 -1,000 visitors to Kingsville.
	Kingsville Historical Park	$ 10,000	N/A - Funding Agreement included in Recreation budget			- To offset a portion of the operating costs associated with maintaining the Kingsville Historical Park Museum. The museum has over 3000 military artifacts for residents and tourists view.
	Kingsville Lion's Club	$ 3,000				- to offset a portion of their cost to host various events throughout the year. All proceeds from the events are directed to Lions charities and projects.
	Leamington Lasers Swim Team	$ 1,000				- The Leamington Lasers provide a fun, safe and competitive atmosphere for swimmers between the ages of 5 - 18. 20 of their 46 swimmers reside in Kingsville. Their 2019 request will offset a portion of various equipment purchases and the hiring of additional coaching.
	Migrant Worker Community Program	$ 2,000				- MWCP's mission is to provide a more positive balance to the life of migrant workers by offering social, cultural, recreation and communication opportunities and to build cultural bridges with their host communities
	Trinity Anglican Church	$ 8,000				- requesting up to $8,000 to build a gazebo in memory of Tom Schinkelshoek and labyrinth gardens in memory of William Jackson where people can gather, relax and enjoy nature.
	Charitable Advertising / Sponsorships					
	MADD					- MADD Message Yearbook
	Unallocated					
						0.5% of taxes is estimated at $89,837
	TOTAL REQUESTS:	$ 112,273	**$ 159,917**		**$ -**	

PRIOR YEARS GRANT REQUESTS

01-112-200-60390 ORGANIZATION:	2015 Actual	2016 Actual	2017 Actual	2018 Actual	2019 Actual
2nd Kingsville Scouts	$ 1,000	$ -	$ 1,000	$ -	$ 2,500
2nd Cottam Scouts	$ -	$ -	$ -	$ -	$ 1,500
ACCESS - Youth and Family Resource	$ 2,000	$ 2,000	$ 2,000	$ -	$ -
Artisan Alley Project	$ -	$ -	$ -	$ 5,000	$ -
Arts Society of Kingsville (ASK)	$ 1,000	$ -	$ 2,000	$ 3,760	$ 2,000
BIA	$ 13,000	$ 13,000	$ 18,000	$ 20,300	$ 19,353
Cedar Island Yacht Club				$ 10,000	$ 7,000
Cottam Rotary	$ 2,500	$ 2,500	$ 5,370	$ 2,500	$ 3,000
Cottam Minor Baseball	$ -	$ -	$ -	$ -	$ 7,460
Community for Doctors	$ 20,000	$ (20,000)		$ -	$ -
Erie North Shore Minor Hockey				$ 4,500	$ -
Erie Shores Quilters Guild				$ 960	$ 960
Essex Spitfire Committee	$ 1,000	$ -		$ -	$ -
Habitat for Humanity	$ -	$ -	Reserved	$ -	$ -
Jack Miner Foundation	$ 7,000	$ 10,000	$ 9,000	$ 9,000	$ 8,000
KCC - Celebrate Canada	$ 2,367	$ 3,000	$ 3,000		$ -
KDHS - Bursary	$ 2,000	$ 2,500	$ 3,000	$ 3,000	$ 3,000
KDHS- OFSAA Basketball (2019) & OF	$ -	$ -	$ -	$ -	$ 2,000
KDHS - Visual Arts Class			$ 1,200	$ -	$ -
Kingsville Historical Park	$ 3,958	$ 4,149	$ 3,990	$ 3,989	$ 10,000
Kingsville Historical Park - Staffing	$ 3,334	$ 3,334	$ 10,000	$ 10,000	$ -
Kingsville Horticultural Society	$ 6,000	$ 7,000	$ 7,000	$ 7,000	$ 8,000
Kingsville Lion's Club	$ 350	$ 400	$ 6,450	$ 6,450	$ 3,000
Kingsville-Essex Band	$ 5,000	$ 6,500	$ 8,000	$ 8,000	$ 8,000
Kingsville-Gosfield Historical Society	$ -	$ -	$ 1,000	$ 2,000	$ 2,000
Kingsville Minor Baseball	$ -	$ -	$ 12,000	$ -	$ -
Little Tomato Children`s Theatre				$ 2,000	$ -
Leamington Lasers Swim Team	$ 1,000	$ -		$ -	$ 1,000
Migrant Worker Program	$ 5,000	$ 5,000	$ 5,000	$ 1,000	$ 2,000
Migration Festival	$ -	$ -		$ -	$ -
Migration Hall	$ 5,000	$ 5,000	$ 8,500	$ 8,500	$ 10,000
Miscellaneous	$ -	$ -		$ -	$ -
Royal Canadian Legion - Local Branch	$ -	$ -		$ -	$ -
Royal Canadian Legion - National	$ -	$ -		$ -	$ -
Shooters Photography Club				$ 500	$ 1,000
South Essex Arts Assoc.	$ -	$ 500	$ 500	$ -	$ -
Sun County Crows Lacrosse	$ 4,000	$ -		$ -	$ -
Sun Parlour Folk Music Festival	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ -
Trinity Anglican Church	$ -	$ -	$ -	$ -	$ 8,000
Misc. Charitable Advertising	$ -	$ 284		$ -	$ -
TOTAL REQUESTS:	**$ 105,509**	**$ 65,167**	**$ 127,010**	**$ 128,459**	**$ 109,773**

ACCESSIBILITY ADVISORY COMMITTEE

Account Number		2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals	2020 Budget
OPERATING BUDGET						
OPERATING EXPENDITURES:						
01-184-072-60114	Committee Honourarium	$ 2,200	$ 1,900	$ 3,000	$ 1,800	$ 3,000
01-184-098-60254	Training and Development	$ -	$ -	$ 300	$ -	$ 300
01-184-099-63300	Textnet Phone line	$ 2,076	$ 2,076	$ 2,100	$ 1,903	$ 2,100
	TOTAL OPERATING EXPENDITURES:	**$ 4,276**	**$ 3,976**	**$ 5,400**	**$ 3,703**	**$ 5,400**
CAPITAL EXPENDITURES:						
		$ -	$ -	$ -	$ -	$ -
	TOTAL CAPITAL EXPENDITURES:	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
	NET SURPLUS/(DEFICIT):	**$ (4,276)**	**$ (3,976)**	**$ (5,400)**	**$ (3,703)**	**$ (5,400)**

TOURISM & ECONOMIC DEVELOPMENT

Account Number		2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals	2020 Budget
OPERATING BUDGET						
OPERATING REVENUE:						
01-185-058-40502	Provincial Grants (RED)	$ -	$ -	$ 27,000	$ -	
01-185-066-41320	Promotional Clothing	$ 1,856	$ 2,308	$ 1,500	$ 670	$ 1,500
01-185-066-41321	Web Advertising	$ -	$ -	$ 1,500	$ -	$ -
01-185-066-41322	Community Group Sign logos	$ -	$ -	$ 500	$ -	$ 500
01-185-066-41323	Tourist Maps	$ -	$ 11,589	$ 6,750	$ 268	$ 6,750
01-185-066-41324	Conference Registrations	$ 1,699	$ -	$ 1,500	$ -	$ 1,500
01-185-066-41325	Conference Sponsorships	$ 14,000	$ -	$ 5,000	$ (500)	$ 5,000
01-185-066-41326	Kingsville Business Awards	$ -	$ -	$ 9,000	$ 13,199	$ 13,500
01-185-066-41327	EDC Marketing Programs	$ -	$ -	$ -	$ 1,345	
03-185-032-41700	Transfer from Reserve	$ 16,357	$ -	$ 66,275	$ 40,000	
TOTAL OPERATING REVENUE:		**$ 33,912**	**$ 13,897**	**$ 119,025**	**$ 54,982**	**$ 28,750**
OPERATING						
01-185-072-60114	Committee Honourarium	$ 5,900	$ 4,600	$ 8,400	$ 4,100	$ 8,400
01-185-098-60254	Training and Development	$ 474	$ 1,859	$ 1,200	$ 1,204	$ 1,500
01-185-099-60307	Printing Costs	$ 1,658	$ 718	$ 1,700	$ 718	$ 1,700
01-185-099-60320	Memberships / Workshops	$ 411	$ 1,559	$ 1,600	$ 1,122	$ 1,600
01-185-099-60327	Communication	$ 150	$ 135	$ 150	$ 148	$ 600
01-185-099-60358	Small Capital	$ -	$ -	$ 1,200	$ -	$ 1,200
01-185-099-60628	Community Events (Tall Ships)	$ -	$ 3,500	$ 40,000	$ 40,000	$ 3,500
01-185-099-63100	Billboard Signs	$ 9,158	$ 3,053	$ 6,000	$ 6,106	$ 6,000
01-185-099-63101	Pucovsky Sign area rental	$ 500	$ -	$ 500	$ 1,000	$ 500
01-185-099-63102	Billboard Designs	$ -	$ 2,748	$ 3,000	$ -	$ 3,000
01-185-099-63103	EDC Promotions	$ 9,484	$ 7,723	$ 10,000	$ 5,291	$ 10,000
01-185-099-63104	Marketing Initiatives	$ 9,586	$ 8,422	$ 10,000	$ 14,642	$ 10,000
01-185-099-63105	Community Group Sign logos	$ 197	$ 500	$ 500	$ -	$ 500
01-185-099-63106	Tourist Maps	$ 632	$ 10,225	$ 10,000	$ -	$ 10,000
01-185-099-63113	EcDev Conference	$ 25,345	$ 4,079	$ 6,500	$ 5,365	$ 6,500
01-185-099-63115	Kingsville Business Awards	$ -	$ -	$ 7,250	$ 14,675	$ 13,500
01-185-099-63107	FICE Program	$ -	$ -		$ -	
01-185-099-63108	Tourist Videos	$ 6,711	$ -		$ -	
01-185-099-63109	App Development	$ -	$ -		$ -	
01-185-099-63110	Accomodation Update	$ -	$ -		$ -	
01-185-099-63111	Community Profile Book	$ -	$ -		$ -	
01-185-099-63114	Business Retention & Expansion		$ -	$ 53,275	$ 22,149	
EXPENDITURES:		**$ 70,206**	**$ 49,120**	**$ 161,275**	**$ 116,518**	**$ 78,500**
RPLUS/(DEFICIT):		**$ (36,294)**	**$ (35,223)**	**$ (42,250)**	**$ (61,536)**	**$ (49,750)**

HERITAGE COMMITTEE

Account Number		2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals	2020 Budget
			OPERATING BUDGET			
OPERATING EXPENDITURES:						
01-186-072-60114	Committee Remuneration	$ 8,800	$ 7,700	$ 10,800	$ 7,000	$ 10,800
01-186-098-60254	Training and Development	$ 2,883	$ -	$ 5,250	$ 1,752	$ 5,250
01-186-099-60301	Office Supplies	$ 279	$ 675	$ 500	$ 427	$ 500
01-186-099-60306	Advertising	$ 529	$ 1,709	$ 720	$ 725	$ 720
01-186-099-60319	Professional Services - Legal	$ 879	$ 1,391	$ 1,000	$ 735	$ 1,000
01-186-099-60320	Memberships & Subscriptions	$ 774	$ 374	$ 800	$ 455	$ 800
01-186-099-60400	Mileage		$ -		$ 344	
01-186-099-63200	Research Assistant/Student	$ 4,400	$ 5,880	$ 5,040	$ 5,040	$ 5,040
01-186-099-63201	Plaques	$ -	$ -	$ 2,400	$ 1,274	$ 2,400
01-186-099-63202	Outreach Programs	$ -	$ -	$ 1,000	$ -	$ 1,000
01-186-099-63203	Website Development	$ 365	$ 34	$ 300	$ 326	$ 300
	TOTAL OPERATING EXPENDITURES:	**$ 18,911**	**$ 17,763**	**$ 27,810**	**$ 18,079**	**$ 27,810**
	NET SURPLUS/(DEFICIT):	**$ (18,911)**	**$ (17,763)**	**$ (27,810)**	**$ (18,079)**	**$ (27,810)**

APPENDIX "B"

INFORMATION TECH. DEPARTMENT

APPENDIX "B"

Account Number		2020 Budget
Computer Maintenance		
01-114-099-60309	TOMRMS renewal	350
	BrowseAloud Annual Fee	2,000
	Computer repairs	3,500
	Nessus Vulnerabilty Scanner	3,500
	VEEAM Maintenance	1,250
	Great Plains Support and Enhancement	34,000
	Adobe Contract	5,500
	Laserfiche Maintenance	11,500
	Microsoft Maintenance	14,500
	AutoCAD	1,500
	SmartUPS	2,050
	Cisco Smartnet - all gear	8,500
	Geocortex Maintenance - (Kingsville Share)	1,050
	VMWare Maintenance	2,200
	Webhosting costs	6,600
	NetCrunch Maintenance	2,300
	ACS After Hours Support	2,450
	nFront Renewal	600
	Barracuda Spam/Virus Firewall	5,400
	Barracuda Email Archiver	1,750
	Barracuda Webfilter 410 Town Hall	5,400
	Barracuda Webfilter Grovedale	1,400
	Barracuda Webfilter Unico	1,400
	Barracuda Webfilter BIA	1,400
	ESRI License (Kingsville Share)	7,000
	KACE Maintenance	2,500
	Public Sector Digest - Asset Management	3,500
	Fire Extrication Software	1,350
	FirePro Maintenance	3,500
	Card Access Software Maintenance	1,000
	Card Access System Hardware Maintenance	1,700
	Kardtech - Fuel Monitoring System	2,500
	Duo renewal	5,000
	Cisco Umbrella	3,500
	Certificate Renewals for Domains (SSL)	1,800
	Acronis Maintenance	1,500
	SiteImprove	2,000
	eScribe	27,000
	Everbridge	8,500
	Server and SAN warranty	3,500
	PerfectMind Maintenance	4,100
	TOTALS:	**$ 200,050**

APPENDIX "C"

FACILITY DETAIL

FACILITIES

Account Number		2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals	2020 Budget
Grovedale Arts & Culture Centre						
01-171-135-60102	Grovedale - Salaries - Full Time		$ -		$ -	$ 10,000
01-171-135-60104	Grovedale - Salaries - Part Time		$ -	$ 23,000	$ -	$ 3,000
01-171-135-60105	Grovedale - Salaries - Seasonal		$ -		$ -	$ 20,000
01-171-135-60314	Grovedale - Utilities		$ 339	$ 8,400	$ 12,423	$ 15,000
01-171-135-60315	Grovedale - Facility Maint		$ -	$ 3,000	$ 12,501	$ 3,000
01-171-135-60327	Grovedale - Communication		$ -	$ 1,200	$ 605	$ 1,200
	Total Expenses	**$ -**	**$ 339**	**$ 35,600**	**$ 25,529**	**$ 52,200**
Lakeside Pavilion						
01-171-155-60102	Pavilion - Salaries - Full Time	$ 2,259	$ 1,370	$ 2,500	$ 7,408	$ 2,500
01-171-155-60104	Pavilion - Salaries - Part Time	$ 8,575	$ 9,316	$ 12,000	$ 13,438	$ 12,000
01-171-155-60105	Pavilion - Salaries - Seasonal	$ 26,830	$ 27,807	$ 28,500	$ 7,458	$ 30,000
01-171-155-60314	Pavilion - Utilities	$ 7,440	$ 6,353	$ 8,670	$ 6,643	$ 8,670
01-171-155-60315	Pavilion - Facility Maint	$ 4,875	$ 7,529	$ 10,500	$ 5,706	$ 10,500
01-171-155-60327	Pavilion - Communication	$ 576	$ 532	$ 600	$ 488	$ 600
	Total Expenses	**$ 50,555**	**$ 52,906**	**$ 62,770**	**$ 41,142**	**$ 64,270**
Lion's Hall						
01-171-159-60102	Lions Hall - Salaries - Full Time	$ 1,918	$ 1,154	$ 800	$ 615	$ 1,500
01-171-159-60104	Lions Hall - Salaries - Part Time	$ 9	$ 490	$ 50	$ 227	$ 250
01-171-159-60105	Lions Hall - Salaries - Seasonal	$ 646	$ 241	$ 500	$ 225	$ 750
01-171-159-60314	Lions Hall - Utilities	$ 10,479	$ 9,542	$ 12,500	$ 9,648	$ 12,500
01-171-159-60315	Lions Hall - Facility Maintenance	$ 5,502	$ 2,871	$ 2,000	$ 2,345	$ 2,000
01-171-159-60327	Lions Hall - Communication	$ 533	$ 492	$ 500	$ 451	$ 500
01-171-159-60337	Lions Hall - Grounds Mtce		$ -		$ -	
01-171-159-60341	Lions Hall - Janitorial		$ -		$ -	
	Total Expenses	**$ 19,086**	**$ 14,789**	**$ 16,350**	**$ 13,511**	**$ 17,500**
Carnegie Building						
01-171-171-60314	Carnegie - Utilities	$ 4,575	$ 3,352	$ 5,600	$ 3,666	$ 5,600
01-171-171-60315	Carnegie - Facility Maint	$ 6,601	$ 11,804	$ 6,600	$ 9,875	$ 6,600
01-171-171-60327	Carnegie - Communication	$ 1,355	$ 769	$ 1,950	$ 589	$ 1,950
01-171-171-60336	Carnegie - Parking Lot Repairs		$ -		$ -	
01-171-171-60337	Carnegie - Grounds Mtce					
01-171-171-60341	Carnegie - Janitorial		$ -	$ 15,000	$ 10,234	$ 10,000
	Total Expenses	**$ 12,531**	**$ 15,925**	**$ 29,150**	**$ 24,363**	**$ 24,150**
Unico Community Centre						
01-171-172-60102	Unico CC - Salaries - Full Time	$ 3,566	$ 4,847	$ 2,200	$ 2,342	$ 4,500
01-171-172-60104	Unico CC - Salaries - Part Time	$ 1,356	$ 2,997	$ 800	$ 2,018	$ 2,500
01-171-172-60105	Unico CC - Salaries - Seasonal	$ 2,004	$ 1,732	$ 2,300	$ 1,569	$ 3,000
01-171-172-60306	Unico CC - Advertising		$ -		$ -	
01-171-172-60314	Unico CC - Utilities	$ 3,879	$ 3,747	$ 4,800	$ 4,180	$ 4,800
01-171-172-60315	Unico CC - Facility Maint	$ 7,542	$ 6,761	$ 6,500	$ 866	$ 1,500
01-171-172-60327	Unico CC - Communication	$ 659	$ 720	$ 800	$ 766	$ 800
01-171-172-60341	Unico CC - Janitorial	$ -	$ -	$ -	$ 4,480	$ 5,000
01-171-172-60337	Unico CC - Grounds Mtce		$ -		$ -	
	Total Expenses	**$ 19,006**	**$ 20,804**	**$ 17,400**	**$ 16,222**	**$ 22,100**
Cottam Library / Day Care						
01-171-173-60314	Cottam Library - Utilities	$ 381	$ (1,680)		$ 2,300	
01-171-173-60315	Cottam Library - Facility Maint	$ 3,462	$ 666	$ 1,500	$ 1,566	$ 1,500
01-171-173-60336	Cottam Library - Parking Lot Repairs		$ -		$ -	
01-171-173-60337	Cottam Library - Grounds Mtce		$ -		$ -	
01-171-173-63052	Property Tax		$ -		$ 6,967	
	Total Expenses	**$ 3,843**	**$ (1,013)**	**$ 1,500**	**$ 10,834**	**$ 1,500**
Ruthven Library / Day Care						
01-171-174-60314	Ruthven Library - Utilities	$ 87	$ -		$ -	
01-171-174-60315	Ruthven Library - Facility Maint	$ 2,039	$ 253	$ 1,000	$ 280	$ 1,000
01-171-174-60336	Ruthven Library - Parking Lot Repairs		$ -		$ -	
01-171-174-60337	Ruthven Library - Grounds Mtce		$ -		$ -	
	Total Expenses	**$ 2,125**	**$ 253**	**$ 1,000**	**$ 280**	**$ 1,000**
Kingsville Library						
01-171-175-60314	Kingsville Library - Utilities	$ 2,435	$ 2,283	$ 3,600	$ 1,695	$ 3,600
01-171-175-60315	Kingsville Library - Facility Maint	$ 1,703	$ 2,922	$ 2,200	$ 665	$ 2,200
01-171-175-60336	Kingsville Library - Parking Lot Repa	$ -	$ -		$ -	
01-171-175-60337	Kingsville Library - Grounds Mtce	$ -	$ 204		$ -	
	Total Expenses	**$ 4,138**	**$ 5,409**	**$ 5,800**	**$ 2,360**	**$ 5,800**
Ridgeview Park						
01-171-176-60102	Ridgeview - Salaries - Full Time	$ 3,423	$ 5,712	$ 4,700	$ 8,286	$ 5,700
01-171-176-60104	Ridgeview - Salaries - Part Time	$ 1,388	$ 1,575	$ 1,100	$ 9,867	$ 2,500
01-171-176-60105	Ridgeview - Salaries - Seasonal	$ 15,209	$ 14,528	$ 24,000	$ 14,989	$ 24,000
01-171-176-60314	Ridgeview - Utilities	$ 4,340	$ 9,380	$ 10,000	$ 9,322	$ 10,000
01-171-176-60315	Ridgeview - Facility Maint	$ 4,144	$ 10,214	$ 5,000	$ 3,207	$ 5,000
01-171-176-60327	Ridgeview - Communication	$ 142	$ -		$ -	
01-171-176-60337	Ridgeview - Grounds Mtce	$ 3,917	$ 4,207	$ 4,500	$ 2,498	$ 4,500
	Total Expenses	**$ 32,562**	**$ 45,616**	**$ 49,300**	**$ 48,169**	**$ 51,700**
Kingsville Soccer / Baseball Fields						
01-171-177-60102	KSB - Salaries - Full Time	$ 8,831	$ 11,598	$ 3,200	$ 24,215	$ 12,000
01-171-177-60104	KSB - Salaries - Part Time	$ 1,829	$ 9,972	$ 4,900	$ 12,330	$ 10,000
01-171-177-60105	KSB - Salaries - Seasonal	$ 19,649	$ 11,660	$ 13,700	$ 9,143	$ 24,500
01-171-177-60314	KSB - Utilities	$ 3,038	$ 1,843	$ 3,400	$ 2,117	$ 3,400
01-171-177-60315	KSB - Facility Maint	$ 4,807	$ 2,806	$ 2,500	$ 3,200	$ 2,500
01-171-177-60337	KSB - Grounds Mtce	$ 11,555	$ 8,914	$ 11,000	$ 14,331	$ 11,000
	Total Expenses	**$ 49,708**	**$ 46,793**	**$ 38,700**	**$ 65,336**	**$ 63,400**

APPENDIX "D"

RECREATION PROGRAMS & EVENTS

RECREATION PROGRAMS DETAIL

Account Number		2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals	2020 Budget
Canada Day						
01-175-149-41350	Sponsorship					$ 15,000
01-175-149-40713	Vendor Space					$ 2,000
	Total Revenue					$ 17,000
01-175-149-60306	Advertising					$ 3,500
01-175-149-60318	Equipment Rentals					$ 6,000
01-175-149-60621	Fireworks					$ 5,000
01-175-149-60761	Food/Beverage					$ 2,000
01-175-149-60771	Logistics					$ 3,000
01-175-149-60785	Entertainment					$ 6,000
	Total Expenses					$ 25,500
	Net Revenue (Expenses)					**$ (8,500)**
Grovedale Entertainment-8 events						
01-175-153-40502	Provincial/Federal Grants					$ 5,000
01-175-153-40550	Admissions					$ 20,000
01-175-153-40551	Beer & Wine Revenue					$ 24,000
01-175-153-41272	Vendor Fees					$ -
01-175-153-41350	Sponsorship					$ 16,000
	Total Revenue					$ 65,000
01-175-153-60306	Advertising & Promotion					$ 6,000
01-175-153-60318	Equipment Rental					$ 5,000
01-175-153-60319	Progessional Services -Sound and Light					$ 8,000
01-175-153-60771	Logistics					$ 4,000
01-175-153-60785	Entertainment					$ 24,000
01-175-153-60786	Staging					$ 4,000
01-175-153-60790	Beer & Wine Purchases					$ 12,000
	Total Expenses					$ 63,000
	Net Revenue (Expenses)					**$ 2,000**
Sound and Light Show						
01-175-084-40502	Provincial Grants					$ 16,000
01-175-084-40550	Admissions					$ 22,500
01-175-084-40551	Beer & Wine Revenue					$ 8,000
01-175-084-41272	Vendor Fees					$ 3,000
01-175-084-41350	Sponsorships					$ 5,000
	Total Revenue					$ 54,500
01-175-084-60306	Advertising & Promotion					$ 6,000
01-175-084-60318	Equipment Rental					$ 6,000
01-175-084-60319	Progessional Services -Sound and Light					$ 10,000
01-175-084-60771	Logistics					$ 8,000
01-175-084-60785	Entertainment					$ 15,000
01-175-084-60786	Staging					$ 4,000
01-175-084-60790	Beer and Wine Purchase					$ 4,000
01-175-084-60832	Volunteer Appreciation					$ 1,500
	Total Expenses					$ 54,500
	Net Revenue (Expenses)					**$ -**
Older Adult Events						
01-175-066-40648	Older Adults - Ticket Sales	$ 376	$ 1,968	$ 2,000	$ -	
01-175-066-40659	Older Adults - Vendor Space	$ 896	$ 1,007	$ 1,100	$ 478	
01-175-066-40660	Older Adults - Bar Service	$ -	$ 700	$ 1,200	$ -	
	Total Revenue	$ 1,272	$ 3,675	$ 4,300	$ 478	$ -
01-175-099-60632	Older Adults	$ 602	$ 3,163	$ 1,100	$ -	
01-175-099-60643	Older Adults - Photocopier Supplie	$ -	$ -	$ -	$ -	
01-175-099-60644	Older Adults - Activity Guide	$ 2,870	$ 2,343	$ 2,500	$ -	
01-175-099-60645	Older Adults - Advertising	$ 831	$ 810	$ 1,100	$ -	
01-175-099-60646	Older Adults - Entertainment	$ 680	$ 3,869	$ 2,500	$ -	
01-175-099-60647	Older Adults - Other	$ 645	$ 183	$ -	$ 114	
	Total Expenses	$ 5,628	$ 10,369	$ 7,200	$ 114	$ -
	Net Revenue (Expenses)	$ (4,355)	**$ (6,693)**	**$ (2,900)**	**$ 363**	**$ -**
Tall Ships						
01-175-150-40551	Tall Ships - Beer & Wine Sales	$ -	$ -	$ -	$ 8,892	
01-175-150-40700	Tall Ships - Ticket Sales- Boarding	$ -	$ -	$ 137,540	$ 162,037	
01-175-150-40702	Tall Ships - VIP Dinner	$ -	$ -	$ 10,000	$ 262	
01-175-150-40703	Tall Ships - Merchandise Sales	$ -	$ -	$ 5,000	$ 3,270	
01-175-150-40704	Tall Ships - Grant Revenue	$ -	$ -	$ 42,500	$ 18,750	
01-175-150-40705	Tall Ships - EcDev Contribution	$ -	$ -	$ 40,000	$ 40,000	
01-175-150-40712	Tall Ships - Private Sector Contribu	$ -	$ -	$ 20,000	$ 5,500	
01-175-150-40713	Tall Ships - Vendor Space	$ -	$ -	$ 500	$ 1,037	
	Total Revenue	$ -	$ -	$ 255,540	$ 239,748	$ -
01-175-150-60761	Tall Ships - Food and Beverages	$ -	$ -	$ 1,500	$ 759	
01-175-150-60765	Tall Ships - Artist / Performer Fees	$ -	$ -	$ 6,000	$ 7,060	
01-175-150-60766	Tall Ships - Artist / Performer Expe	$ -	$ -	$ 500	$ 1,000	
01-175-150-60767	Tall Ships - Tall Ships Fees	$ -	$ -	$ 176,000	$ 156,482	
01-175-150-60768	Tall Ships - Travel and Accommod	$ -	$ -	$ 5,000	$ 2,061	
01-175-150-60769	Tall Ships - TSA Fees	$ -	$ -	$ 23,625	$ 21,051	
01-175-150-60770	Tall Ships - Port Fees, Technical, I	$ -	$ -	$ 15,000	$ 20,499	
01-175-150-60771	Tall Ships - Logistics	$ -	$ -	$ 5,000	$ 22,054	
01-175-150-60772	Tall Ships - Security	$ -	$ -	$ 2,000	$ 6,481	
01-175-150-60773	Tall Ships - Food and Beverage VI	$ -	$ -	$ 19,000	$ 26,657	
01-175-150-60774	Tall Ships - Local Promotion	$ -	$ -	$ 15,000	$ 31,070	
01-175-150-60775	Tall Ships - Expanded Promotion	$ -	$ -	$ 20,000	$ 22,416	
01-175-150-60777	Tall Ships - Blockbuster Fees	$ -	$ -	$ 4,000	$ 4,070	
01-175-150-60776	Tall Ships - Merchandise cost	$ -	$ -	$ 5,000	$ 6,630	
	Total Expenses	$ -	$ -	$ 297,625	$ 328,292	$ -
	Net Revenue (Expenses)	$ -	**$ -**	**$ (42,085)**	**$ (88,544)**	**$ -**

HIGHLAND GAMES

Account Number		2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals	2020 Budget
OPERATING BUDGET						
OPERATING REVENUE:						
01-177-058-40502	Provincial Grants		$ -	$ -	$ 2,800	
01-177-066-40550	Admissions		$ -	$ 44,250	$ 67,629	$ 75,000
01-177-066-40551	Beer & Wine Revenue		$ -	$ 2,000	$ 17,038	$ 27,000
01-177-066-40552	Beer Garden Admission		$ -	$ 3,000	$ 2,266	$ 5,000
01-177-066-40553	Merchandise Sales		$ -	$ 6,000	$ 2,630	$ 6,000
new	Participant Fees			$ -		$ 4,000
01-177-066-41350	Sponsorships		$ -	$ 3,000	$ 2,400	$ 15,000
01-177-066-41272	Vendor Fees		$ -	$ 5,000	$ 4,127	$ 5,000
	TOTAL OPERATING REVENUE:	**$ -**	**$ -**	**$ 63,250**	**$ 98,890**	**$ 137,000**
OPERATING EXPENDITURES:						
01-177-099-60301	Office Supplies		$ -	$ 600	$ 1,230	$ 2,700
01-177-099-60306	Advertising & Promotion		$ -	$ 7,000	$ 15,341	$ 15,500
01-177-099-60309	Computer Maint / Website		$ -	$ 300	$ -	$ -
01-177-099-60312	Insurance		$ -	$ 4,100	$ 3,856	$ 4,000
01-177-099-60318	Equipment Rental (Porta Johns)		$ -	$ 1,830	$ 4,814	$ 4,000
01-177-099-60327	Communication (Radios / PA system)		$ -	$ 1,000	$ 224	$ 4,400
01-177-099-60776	Merchandise		$ -	$ 3,000	$ 3,275	$ 2,500
01-177-099-60781	EMS & OPP		$ -	$ 3,000	$ 3,366	$ 3,700
01-177-099-60782	Fencing		$ -	$ 3,500	$ 3,205	$ 4,700
01-177-099-60783	Heavy Game Events		$ -	$ 2,500	$ 2,072	$ 5,600
01-177-099-60784	Sheep Herding and Shearing		$ -	$ 5,000	$ 953	$ 1,000
01-177-099-60785	Musical Entertainment (live)		$ -	$ 4,000	$ 4,296	$ 8,000
01-177-099-60786	Stages, Tents, Tables, Golf Carts, etc.		$ -	$ 5,000	$ 6,356	$ 10,000
01-177-099-60787	Security		$ -	$ 1,100	$ 893	$ 1,500
01-177-099-60788	Piper Band (PPBSO)		$ -	$ 16,000	$ 11,051	$ 20,000
01-177-099-60789	Trophies		$ -	$ 2,000	$ 578	$ 1,000
01-177-099-60790	Beer & Wine Purchases			$ -	$ 9,902	$ 14,500
new	Shuttle Buses					$ 3,000
new	Highland Dance					$ 5,000
new	Axe Throwing					$ 4,000
new	Bio Degradeable Cups					$ 2,000
01-177-099-60832	Volunteer Appreciation and attire		$ -	$ 2,000	$ 2,149	$ 4,800
	TOTAL OPERATING EXPENDITURES:	**$ -**	**$ -**	**$ 61,930**	**$ 73,561**	**$ 121,900**
	NET OPERATING REVENUES (EXPENSES):	**$ -**	**$ -**	**$ 1,320**	**$ 25,329**	**$ 15,100**
CONTRIBUTIONS TO (FROM) RESERVES:						
03-177-032-41700	Trans. from Res. - Working Cap.	$ -	$ -		$ -	
03-177-440-80100	Transfer to Res. - Working Cap.	$ -	$ -		$ -	$ 15,100
	NET CONT. TO (FROM) RESERVES:	**$ -**	**$ -**	**$ -**	**$ -**	**$ 15,100**
	OPERATING SURPLUS/(DEFICIT):	**$ -**	**$ -**	**$ 1,320**	**$ 25,329**	**$ -**

APPENDIX "E"

OCWA
5-YEAR CAPITAL FORECAST

Town of Kingsville

5 Year Recommended Capital/Major Maintenance from 2020 to 2024

The Ontario Clean Water Agency has identified the following capital projects/major maintenance for your review and approval.

Scope of Work	2020	2021	2022	2023	2024	Rationale for Project
Lakeshore West Wastewater Treatment Plant						
CWWF Project Contingency	$ 50,000					CWWF Change orders
Rotork Valves	$ 25,000		$ 20,000	$ 10,000	$ 10,000	Life cycle replacement - Many of the valves throughout the facility are original and are becoming unreliable which will have an impact on operations. Primary Sludge for scum boxes, Grit Building, sludge holding tanks
Lighting upgrade entire facility inside and out		$ 40,000				Lifecycle replacement/Energy Saving- current lights and fixtures are aged and will need to be replaced. Replacement will be with new energy efficient lightening resulting in cost savings
Primary Sludge pump 1& 2 Wear Parts		$ 2,000		$ 2,000		Helps Run the scum boxes and assist remove odours. Sludge holding tanks stay cleaner. High wear item due to raw water characteristics
Generator Batteries	$ 2,000	$ 2,000	$ 2,000	$ 2,000	$ 2,000	Battery replacement every three years completed in 2017
UV Bulbs and Ballast Inventory stock required	$ 12,500	$ 12,500	$ 12,500	$ 12,500	$ 12,500	Life cycle replacement - every 12,000 hours. Need stock,
New scum box heaters	$ 3,500			$ 5,000	$ 5,000	Life cycle replacement - many components are out dated and are becoming unreliable which will have an impact on operations.
Scrubber Maintenance and rebuilds sludge building	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	Contract a Scrubber company to assess and quote repairs required. Annual cleaning
Heater repair and installation various sites	$ 5,000	$ 5,000				Heaters breaking down in various locations.
Chain and Rail Replacement Pump Stations	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 5,000	Various site require updates
PLC/SCADA	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	Life cycle replacement - many components are out dated and are becoming unreliable which will have an impact on operations. Specifically Grit building PLC Cabinet
Pump Replacement/Maintenance	$ 60,000	$ 60,000	$ 60,000	$ 60,000	$ 60,000	Life cycle replacement - several pumps at the pump stations are starting to meggar low.Yr 2023 Headworks replacement
Rebuild one grit pumps			$ 2,500		$ 2,500	CWWF Replacing in 2018, Impeller/volute replacement starting in 2021
Lighting upgrade For exterior Pole lights	$ 3,500					LED Upgrade, pole lights, safety, 9 of 10 pole lights are not working,
RAS#3 Pump Replacement	$ 20,000					Life cycle replacement
Final Wasting Pump (replace Moyno)	$ 35,000					Safety
Centrifuge rebuild			$ 35,000			Repairs/Maintenance - send to Alpha Laval to be rebuilt. While the unit is out of service, liquid sludge will have to be hauled.
Final Clarifier Sand Blasting & Painting	$ 50,000	$ 50,000				Life cycle replacement - metal is rusting and paint peeling due to age in both final clarifiers.
Advanced system Odour Control Grit Building	$ 60,000					Improvement - Install new odour control system on the grit building to help with community complaints
Pressure Meter Primary Wasting Pump (3)	$ 7,500					Life cycle replacement - original equipment end of life
Primary Clarifier Sand Blast and Reseal	$ 50,000	$ 50,000				Conduct per 2018 Inspections
Primary Clarifier Gear box Rebuild (inspection to be completed)	$ 30,000			$ 30,000	$ 30,000	Primary #1 requires rebuild.
Retaining wall	$ 1,500					Probid install Easy block, Town to provide other options, conduct in house
Outdoor Ferric Tank Cleaning	$ 26,000					Remove sludge and inspect the outdoor tank
Grit Classifier Maintenance	$ 3,000	$ 3,000	$ 3,000	$ 3,000	$ 3,000	The flights are wearable items that need every few years depending on Grit , plan is to install sand per Sam Directo.
Davit Installation/refurbish at pump stations	$ 11,000					No Davits avail to use to pull pumps presently
CSA Z462-18 – Workplace Electrical Safety	TBD					Mandated requirement for an Arc Flash Risk Assessment
Diffusers replacement	$ 10,000	$ 5,000				To stop dead zones in aeration. #3&4
Total Estimate - Recommended Capital	**$ 575,500**	**$ 339,500**	**$ 245,000**	**$ 234,500**	**$ 235,000**	
Kingsville Wastewater Lagoons						
Check Valve Replacement & Installation	$ 4,000	$ 4,000	$ 4,000	$ 4,000	$ 4,000	Life cycle replacement - original equipment.
Kingsville PS#1 Pump Replacement	$ 25,000					Life cycle replacement - original equipment.
Arc Flash Assessment	TBD					Third party assessment must be completed - H&S Risk for staff working on equipment. Assessments conducted at the main building and all pump stations.
UPS Replacement Pump Stations 1&4	$ 2,400					Life cycle replacement - original equipment.
Major Maintenance Total	$ 2,400	$ -	$ -	$ -	$ -	Life cycle replacement - original equipment.
Soft Starts	$ 5,000	$ 5,000	$ 5,000	$ 5,000		Improvements - motor soft starts for the raw pumps to assist in prolonging the life of the motors.
Kingsville PS#2 Generator #2	$ 140,000					Life cycle replacement - original equipment.
Fence Replacement Kingsville pump station #2	$ 8,000					Landscaping to be done along with fence.
Submersible Transfer Pump		$ 45,000				Pump is used to equalize cells.
Pump Station Reset Relocation	$ 4,500					KvPS#1,2,3 & still to be completed
Total Estimate - Recommended Capital	**$ 191,300**	**$ 54,000**	**$ 9,000**	**$ 9,000**	**$ 4,000**	
Cottam Wastewater Lagoons						
CWWF Contingency	$ 10,000					
Lagoon Interconnect Valve Replacement		$ 60,000				Life cycle replacement - current interconnect between cell #1 and cell #2 is out of service, lagoons are not being operated as designed.
Alum Pumps		$ 10,000	$ 10,000			Life cycle replacement.
Lagoon #1 south bank rehabilitation	$ 35,000					Improvement- lagoon bank is becoming eroded and will eventually become unstable
Arc Flash Assessment	$ 3,000					Third party assessment must be completed - H&S Risk for staff working on equipment. Assessments conducted at the main building and all pump stations.
Total Estimate - Recommended Capital	**$ 48,000**	**$ 70,000**	**$ 10,000**	**$ -**	**$ -**	
Capital Total	**$ 814,800**	**$ 463,500**	**$ 264,000**	**$ 243,500**	**$ 239,000**	

APPENDIX "F"

2019 CAPITAL SUMMARY

2019 CAPITAL SUMMARY

Account Number		2019 Budget	2019 Actuals
GENERAL ADMINISTRATION:			
01-112-360-71960	Modernization Grant Initiatives	$ -	$ 57,114
	TOTALS:	**$ -**	**$ 57,114**
INFORMATION TECHNOLOGY:			
01-114-360-71703	IT - Phone System (lease payments)	$ 11,333	$ 11,364
01-114-360-71901	IT - MS Laptop (Transfer from Building)	$ 1,600	$ -
01-114-360-71902	IT - New Hire IT Hardware / Licensing	$ 4,500	$ 4,547
01-114-360-71903	IT - Great Plains Upgrade	$ 7,000	$ 3,282
01-114-360-71904	IT - Council - laptop replacements x 6 (Microsoft Surface)	$ 6,500	$ 6,891
01-114-360-71905	IT - MS - Card Access Expansion (back buildings)	$ 22,500	$ 18,678
01-114-360-71906	IT - Arena - Scheduling Software	$ 11,000	$ 5,088
01-114-360-71907	IT - Arena - Camera System (Phase 2 - exterior)	$ 15,000	$ 15,250
01-114-360-71908	IT - Mobile Time Entry / E-stubs (Penny)	$ 17,500	$ 3,828
01-114-360-71909	IT - Windows 10 Licensing	$ 2,000	$ -
01-114-360-71910	IT - Fire Office Support Workstation	$ 2,000	$ 1,967
01-114-360-71911	IT - HR Manager laptop	$ 2,000	$ 1,102
01-114-360-71912	IT - Deputy Fire Chief Laptop	$ 2,000	$ 1,661
01-114-360-71913	IT - Arena Front Desk Laptop	$ 2,000	$ 1,102
01-114-360-71914	IT - Admin Asst Workstation	$ 2,000	$ 2,305
01-114-360-71915	IT - Endpoint Protection Solution (Cyber Security)	$ 11,000	$ -
01-114-360-71916	IT - 2 Factor Authentication Solution (Cyber Security)	$ 7,200	$ 6,122
01-114-360-71918	IT - Diamond Enhancements - Payroll Optimization	$ 9,000	$ 10,131
	TOTALS:	**$ 136,133**	**$ 93,318**
FIRE DEPARTMENT:			
01-121-360-71919	FIRE - 2 Battery Operated Ventilation Fans with misting	$ 10,000	$ 10,430
	TOTALS:	**$ 10,000**	**$ 10,430**
POLICE:			
	TOTALS:	**$ -**	**$ -**
BUILDING DEPARTMENT:			
01-124-360-71823	BUILD - Mobile Software Solution (Completion)	$ 23,500	$ 40,110
01-124-360-71920	BUILD - Vehicle Mounts x 3	$ 1,150	$ 2,070
01-124-360-71921	BUILD - Mobile printing x 3	$ 1,200	$ 844
01-124-360-71922	BUILD - Inspector laptop replacement x 5	$ 12,500	$ 11,768
	TOTALS:	**$ 38,350**	**$ 54,792**
PUBLIC WORKS:			
01-130-360-71545	Lakeview Ave. E Recon. to Grandview	$ -	$ 5,536
01-130-360-71546	PW - Main Street W Reconstruction (Finalize Engineering)	$ 25,000	$ -
01-130-360-71547	PW - Esseltine Drain	$ 4,200,000	$ 42,640
01-130-360-71744	PW - Park Street Reconstruction (Final restoration, street	$ 120,000	$ 194,902
01-130-360-71750	PW - Land Acquisition (Incl legal costs) Jasperson	$ 60,500	$ -
01-130-360-71825	PW - Bridge #018 - Road 11 over Ruscom River (Engineering)	$ 170,000	$ 5,508
01-130-360-71826	PW - Bridge #42 – Maddox Drain Culvert (Engineering and	$ 30,000	$ -
01-130-360-71827	PW - Bridge #046 - South Talbot Road over Boose Drain	$ 82,000	$ 278,456
01-130-360-71827	PW - Bridge #046 - South Talbot Road over Boose Drain	$ 465,000	$ -
01-130-360-71828	PW - Culvert #503 - McCallum Drive over Mill Creek Scratch	$ -	$ 14,443
01-130-360-71830	CWATS Kings 13B (Ph 4) Seacliff Dr.: Union Ave:DiM	$ -	$ 422
01-130-360-71831	PW - CWATS Kings 8 (County Rd 50: MA 1301 Heritage - Ford	$ 215,000	$ 391
01-130-360-71834	PW - Fleet - Plow / Salter for 2019 International (Replaced	$ 105,000	$ 105,022
01-130-360-71836	PW - Jasperson Traffic Study	$ -	$ 8,713
01-130-360-71837	PW - Division St S Resurfacing (Park & Division adjacent to	$ 55,000	$ 63,080
01-130-360-71923	PW - Bridge #032 - Cedar Island Bridge (Engineering & minor	$ 50,000	$ 99,691
01-130-360-71924	PW - Talbot Service Road Bridge over Upcott Drain (Bridge	$ 25,000	$ 2,802
01-130-360-71925	PW - Jasperson Dr Improvements and Realignment	$ 1,040,000	$ 25,775
01-130-360-71926	PW - Road Program - Heritage Road (Main to Chrysler	$ 70,000	$ 56,938
01-130-360-71927	PW - Road Program - Cedarhurst Subdivision (Mill & Pave)	$ 975,000	$ 531,223
01-130-360-71928	PW - Road Program - Lansdowne Ave (Mill & Pave)	$ 595,000	$ 392,544
01-130-360-71929	PW - Sidewalk Program (Elm - Reconstruct sections of	$ 52,500	$ 51,559
01-130-360-71930	PW - Fleet - Zetor Tractor Replacement	$ 110,000	$ 103,644
01-130-360-71931	MS - Pedestrian Crossover (2 locations)	$ 24,000	$ 30,538
01-130-360-71932	MS - Traffic Counter (Speed and Volume)	$ 4,600	$ 4,059
01-130-360-71955	Main St Revitalization Exp	$ -	$ 40,011
01-130-360-71745	PW - Bridge #014 - Road 10 over Paterson Drain	$ -	$ 24,667
01-130-360-71956	Road Program - Spruce St (Mill & Pave)	$ -	$ 60,077
01-130-360-71957	Road Program - Rural Roads (Tar & Chip)	$ -	$ 384,265
01-130-360-71958	Cottam Woods Boulevard Improvements	$ -	$ 42,192
01-130-360-71959	Sign Truck Replacement	$ -	$ 151,789
01-130-360-71961	Flood Mitigation Efforts	$ -	$ 7,913
	TOTALS:	**$ 8,473,600**	**$ 2,728,798**
SANITATION:			
	TOTALS:	**$ -**	**$ -**
CEMETERY:			
	TOTALS:	**$ -**	**$ -**

2019 CAPITAL SUMMARY

Account Number		2019 Budget	2019 Actuals
ARENA:			
01-170-360-71933	ARENA - Brine Filtration System	$ 7,500	$ 7,372
	TOTALS:	**$ 7,500**	**$ 7,372**
PARKS:			
01-171-360-71154	PARKS - Mettawas Park - Landscape Architecture	$ 40,000	$ 18,209
01-171-360-71428	PARKS - Lakeside Park Bridge Beautification	$ 10,000	$ 140
01-171-360-71564	PARKS - Shorline Improvements (1251 Heritage and Arner	$ 40,000	$ 44,859
01-171-360-71645	PARKS - Lions Park Landscape Architecture	$ 18,000	$ 2,928
01-171-360-71645	PARKS - Lions Park Construction (Phase 1A & 1B)	$ 200,000	$ 221,575
01-171-360-71934	PARKS - Range Light Relocation	$ 33,000	$ 197
01-171-360-71935	PARKS - Cottam Revitalization - Ridgeview Park (LED Lighting	$ 100,000	$ 45,522
01-171-360-71936	PARKS - Cottam Revitalization - Cottam Rotary Park (Outdoor	$ 40,000	$ 40,384
01-171-360-71937	PARKS - Applewood Park Playground (Replace equipment and	$ 65,000	$ 64,995
	TOTALS:	**$ 546,000**	**$ 438,810**
FACILITIES:			
01-178-360-71630	FAC - Grovedale House Construction	$ 2,250,000	$ 1,180,361
01-178-360-71855	FAC - Floor Scrubber - Grovedale	$ 15,000	$ 11,152
01-178-360-71939	FAC - Reconstruct Diamond 6 Dugouts	$ 20,000	$ 19,987
01-178-360-71940	FAC - Demo Patterson Taxi and Asphalt	$ 30,000	$ 13,794
01-178-360-71941	FAC - Update CDM Plan per Green Energy Act	$ 8,000	$ 8,395
01-178-360-71942	FAC - Install TV / Camera / Server Space at Town Hall	$ 3,600	$ 4,451
01-178-360-71951	FAC - Lion's Hall - New HVAC Unit	$ 10,000	$ 9,430
	TOTALS:	**$ 2,336,600**	**$ 1,247,571**
FANTASY OF LIGHTS:			
	TOTALS:	**$ -**	**$ -**
MARINA:			
01-173-360-71938	MARINA - Steel Piling at Boat Ramp	$ 55,000	$ 15,459
	TOTALS:	**$ 55,000**	**$ 15,459**
RECREATION PROGRAMS:			
01-175-360-71851	REC - Parks and Recreation Master Plan Completion	$ 32,000	$ 19,496
01-175-360-71852	REC - Expanded Youth Programing	$ 12,000	$ (26)
	TOTALS:	**$ 44,000**	**$ 19,469**
PLANNING:			
01-180-360-71742	Plan - Official Plan Update	$ 25,000	$ 20,126
	TOTALS:	**$ 25,000**	**$ 20,126**
BIA:			
	TOTALS:	**$ -**	**$ -**
WATER:			
02-201-360-71651	WAT - Source Water Protection (Year 1 of 3)	$ 11,600	$ 22,900
02-201-360-71756	WAT - Water Rate Study / Financial Plan (completion)	$ 10,000	$ 12,890
02-201-360-71863	WAT - County Rd 18 - Watermain Extension Oversizing	$ 8,000	$ 34,502
02-201-360-71943	WAT - Locate Management Software	$ 6,500	$ 4,477
02-201-360-71944	WAT - Trimble Reader	$ 5,000	$ 11,541
02-201-360-71945	WAT - Water Bill Revamp	$ 5,200	$ 1,346
02-201-360-71946	WAT - Fleet - Replace 2006 Ford F350 w/ Service Body	$ 70,000	$ 69,320
02-201-360-71952	WAT - SW Region Watermain Installation - Phase 1, 2 and 3 -	$ 630,000	$ 38,092
02-201-360-71953	WAT - Waterline Looping - Sumac Crossing	$ 115,000	$ 9,780
02-201-360-71954	WAT - Watermain Oversizing - 609 Road 3 E Development	$ 75,000	$ -
02-201-360-71859	WAT - Fleet Replacement - 2004 Ford F-350 Extended Cab	$ -	$ -
	TOTALS:	**$ 936,300**	**$ 204,849**
K'VILLE/LAKESHORE WEST WASTEWATER:			
02-242-360-70930	Lakeshore East Trunk Sewer & Pump Station	$ -	$ 40,464
02-242-360-71864	KLW - Lakeside Park Sanitary Interceptor Twinning	$ 2,300,000	$ 104,688
02-242-360-71865	KLW - OCWA Recommended Item	$ 729,500	$ 327,919
02-242-360-71866	KLW - OCWA Recommended Items	$ 54,500	$ 65,281
02-242-360-71947	KLW - Fleet - Replace 1997 International Dump w/ used truck	$ 100,000	$ 133,875
02-242-360-71948	KLW - Sewer Camera	$ 12,000	$ 11,626
02-242-360-71949	KLW - Sanitary Extension - Kratz Road (Engineering -	$ 150,000	$ 13,832
02-242-360-71357	KLW - Kville Sanitary Master Plan w/ Flow Monitoring	$ -	$ 53,429
	TOTALS:	**$ 3,346,000**	**$ 751,114**
COTTAM WASTEWATER:			
02-243-360-71867	COT - OCWA Recommended Items	$ 98,500	$ 41,380
02-243-360-71950	COT - Cottam Sanitary Sewage Capacity Upgrade	$ 240,000	$ 21,639
	TOTALS:	**$ 338,500**	**$ 63,018**
TOTAL CAPITAL PROJECTS:		**$ 16,292,983**	**$ 5,712,242**