

CONSOLIDATED BUDGET SUMMARY				
	2017	2018	2019	2019
	Actuals	Actuals	Actuals	Budget
TAXATION:				
Taxation Levy	\$ 14,750,991	\$ 16,024,811	\$ 17,167,113	\$ 17,167,387
Supplemental & Other Taxes	\$ 240,049	\$ 328,438	\$ 101,820	\$ 211,000
TOTAL TAXATION:	\$ 14,991,040	\$ 16,353,249	\$ 17,268,933	\$ 17,378,387
OPERATING REVENUE:				
Council	\$ -	\$ -	\$ -	\$ -
General Administration	\$ 1,899,955	\$ 1,840,226	\$ 1,735,646	\$ 1,572,023
Information Technology	\$ 200	\$ 220	\$ 160	\$ -
Animal Control	\$ 42,890	\$ 40,800	\$ 39,310	\$ 40,000
Fire	\$ 56,448	\$ 47,075	\$ 29,299	\$ 54,370
Police	\$ 215,622	\$ 214,745	\$ 82,944	\$ 194,413
Building	\$ 812,932	\$ 853,697	\$ 673,403	\$ 798,600
Public Works	\$ 74,706	\$ 136,946	\$ 171,348	\$ 117,760
Sanitation	\$ -	\$ -	\$ -	\$ -
Cemetery	\$ 70,252	\$ 69,215	\$ 45,638	\$ 72,225
Arena	\$ 295,068	\$ 284,069	\$ 117,470	\$ 302,200
Parks	\$ 778	\$ 970	\$ 4,438	\$ -
Facilities	\$ 132,598	\$ 135,993	\$ 51,444	\$ 156,508
Fantasy of Lights	\$ 9,794	\$ 9,421	\$ 100	\$ 9,500
Marina	\$ 98,397	\$ 108,594	\$ 54,785	\$ 105,000
Migration Fest	\$ 2,914	\$ 2,639	\$ 1,148	\$ 2,700
Recreation Programs	\$ 19,132	\$ 20,203	\$ 20,712	\$ 37,700
Communities in Bloom	\$ -	\$ -	\$ -	\$ -
Planning	\$ 66,150	\$ 90,540	\$ 51,305	\$ 108,800
BIA	\$ 121,643	\$ 124,485	\$ 122,803	\$ 123,353
TOTAL:	\$ 3,919,479	\$ 3,979,838	\$ 3,201,952	\$ 3,695,152
OPERATING EXPENDITURES:				
Council	\$ 171,684	\$ 172,152	\$ 127,625	\$ 215,191
General Administration	\$ 3,031,211	\$ 3,056,973	\$ 2,052,018	\$ 3,429,397
Information Technology	\$ 455,672	\$ 466,271	\$ 312,939	\$ 529,665
Animal Control	\$ 61,036	\$ 46,854	\$ 45,262	\$ 56,892
Fire	\$ 1,225,482	\$ 1,308,387	\$ 774,278	\$ 1,477,155
Police	\$ 3,147,633	\$ 3,128,357	\$ 1,908,543	\$ 3,286,425
Building	\$ 614,950	\$ 695,750	\$ 522,739	\$ 894,394
Public Works	\$ 2,388,352	\$ 2,380,184	\$ 1,581,670	\$ 2,509,347
Sanitation	\$ 1,264,598	\$ 1,294,169	\$ 626,817	\$ 1,345,526
Cemetery	\$ 86,004	\$ 91,515	\$ 47,268	\$ 137,344
Arena	\$ 854,946	\$ 984,507	\$ 538,439	\$ 1,096,099
Parks	\$ 518,065	\$ 618,155	\$ 336,318	\$ 765,790
Facilities	\$ 198,722	\$ 201,822	\$ 125,373	\$ 257,570
Fantasy of Lights	\$ 27,367	\$ 33,534	\$ 615	\$ 33,700
Marina	\$ 105,933	\$ 110,526	\$ 38,040	\$ 146,954
Migration Fest	\$ 16,662	\$ 16,890	\$ -	\$ 20,300
Recreation Programs	\$ 126,191	\$ 162,401	\$ 181,494	\$ 254,192
Communities in Bloom	\$ 5,583	\$ 283	\$ 2,096	\$ 10,750
Planning	\$ 250,582	\$ 258,419	\$ 168,614	\$ 370,909
BIA	\$ 121,034	\$ 114,416	\$ 64,677	\$ 142,148
TOTAL:	\$ 14,671,706	\$ 15,141,563	\$ 9,454,824	\$ 16,979,749
TRANSFERS TO (FROM) OPERATING RESERVES:				
TOTAL:	\$ 25,862	\$ (124,715)	\$ (259,847)	\$ (109,089)
OPERATING SURPLUS/(DEFICIT):	\$ (10,778,089)	\$ (11,037,010)	\$ (5,993,025)	\$ (13,175,508)
CAPITAL REVENUE:				
TOTAL:	\$ 4,515,252	\$ 5,750,534	\$ 1,297,008	\$ 10,661,623
CAPITAL EXPENDITURES:				
Council	\$ -	\$ -	\$ -	\$ -
General Administration	\$ 37,819	\$ 26,693	\$ -	\$ -
Information Technology	\$ 138,318	\$ 124,672	\$ 50,650	\$ 136,133
Animal Control	\$ -	\$ -	\$ -	\$ -
Fire	\$ 452,623	\$ 10,563	\$ 10,430	\$ 10,000
Police	\$ -	\$ 40,692	\$ -	\$ -
Building	\$ -	\$ 45,351	\$ 14,682	\$ 38,350
Public Works	\$ 3,255,856	\$ 3,505,050	\$ 744,843	\$ 8,473,600
Sanitation	\$ -	\$ -	\$ -	\$ -
Cemetery	\$ 3,601	\$ -	\$ -	\$ -
Arena	\$ 127,531	\$ 45,773	\$ -	\$ 7,500
Parks	\$ 485,892	\$ 392,034	\$ 16,904	\$ 546,000
Facilities	\$ 200,707	\$ 2,790,788	\$ 687,541	\$ 2,336,600
Fantasy of Lights	\$ 19,842	\$ -	\$ -	\$ -
Marina	\$ -	\$ 14,389	\$ -	\$ 55,000
Migration Fest	\$ -	\$ -	\$ -	\$ -
Recreation Programs	\$ 901	\$ 53,063	\$ 18,298	\$ 44,000
Communities in Bloom	\$ -	\$ -	\$ -	\$ -
Planning	\$ 10,818	\$ 43,696	\$ 18,870	\$ 25,000
BIA	\$ 8,039	\$ -	\$ -	\$ -
TOTAL:	\$ 4,741,947	\$ 7,092,764	\$ 1,562,218	\$ 11,672,183
TRANSFERS TO CAPITAL RESERVES:				
TOTAL:	\$ 2,543,508	\$ 2,615,448	\$ 2,265,500	\$ 2,265,500
REPAYMENT OF LONG-TERM DEBT:				
TOTAL:	\$ 958,361	\$ 947,184	\$ 463,892	\$ 926,819
CAPITAL SURPLUS/(DEFICIT):	\$ (3,728,563)	\$ (4,904,862)	\$ (2,994,602)	\$ (4,202,879)
NET SURPLUS/(DEFICIT):	\$ 484,388	\$ 411,376	\$ 8,281,305	\$ -

TAXATION					
Account Number		2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals
TAXATION REVENUE:					
01-112-040-40105	Residential	\$ 11,648,309	\$ 12,690,170	\$ 13,624,421	\$ 13,624,424
01-112-040-40110	Multi Residential	\$ 278,645	\$ 317,306	\$ 346,292	\$ 346,292
01-112-040-40115	Commercial	\$ 913,021	\$ 962,681	\$ 1,233,407	\$ 998,037
01-112-040-40120	Commercial Vacant Unit CU	\$ 6,178	\$ 7,542	\$ 10,298	\$ 8,998
01-112-040-40125	Comm. V.L. & Parking	\$ 5,453	\$ 4,607	\$ 5,042	\$ 4,769
01-112-040-40127	New Construction	\$ 196,047	\$ 212,914		\$ 235,371
01-112-040-40128	Comm. New Const Ex Land	\$ 1,122	\$ 1,193		\$ 1,299
01-112-040-40130	Industrial	\$ 218,782	\$ 230,926	\$ 386,847	\$ 240,052
01-112-040-40131	Mun. Ind. New Const. Full	\$ 117,740	\$ 136,708		\$ 147,491
01-112-040-40132	Mun. Ind. New Ex. Ld.	\$ 1,311	\$ 1,385		\$ 1,444
01-112-040-40135	Industrial Vacant Unit IU	\$ 5,498	\$ 5,846	\$ 7,572	\$ 6,128
01-112-040-40137	Ind. VL & Parking IX	\$ 9,224	\$ 15,767	\$ 25,105	\$ 24,410
01-112-040-40155	Large Industrial	\$ 92,480	\$ 95,992	\$ 223,806	\$ 98,310
01-112-040-40156	Large Industrial - New Const	\$ 111,502	\$ 118,740		\$ 124,652
01-112-040-40161	Large Industrial Ex Land - New Co	\$ 754	\$ 803		\$ 843
01-112-040-40165	Pipelines	\$ 116,148	\$ 123,454	\$ 133,693	\$ 133,693
01-112-040-40170	Farmlands	\$ 987,970	\$ 1,056,411	\$ 1,128,666	\$ 1,125,957
01-112-040-40171	Farm Await Dev 1	\$ 2,328	\$ 2,494		\$ 2,706
01-112-040-40175	Managed Forests	\$ 1,140	\$ 1,133	\$ 1,201	\$ 1,201
01-112-040-40177	Shopping Centres	\$ 11,190	\$ 11,705	\$ 40,511	\$ 13,230
01-112-040-40178	Shopping Centres Excess Land	\$ 499	\$ 515	\$ 525	\$ 525
01-112-040-40179	Shopping Centres - New Const.	\$ 25,648	\$ 26,517	\$ -	\$ 27,281
TOTAL TAXATION LEVY:		\$ 14,750,991	\$ 16,024,811	\$ 17,167,386	\$ 17,167,113
SUPPLEMENTAL & OTHER TAX LEVIES:					
01-112-040-40305	Supps - Residential	\$ 234,003	\$ 272,691	\$ 325,000	\$ -
01-112-040-40310	Supps - Multi Res	\$ 9,241	\$ 1,968		\$ -
01-112-040-40315	Supps - Commercial	\$ 15,312	\$ 448		\$ -
01-112-040-40320	Supps - Commercial V. U.	\$ -	\$ -		\$ -
01-112-040-40327	Supps - New Construction	\$ 7,074	\$ 25,863		\$ -
01-112-040-40328	Supps - Com. New Con. Ex Ld	\$ -	\$ -		\$ -
01-112-040-40330	Supps - Industrial	\$ -	\$ 1,069		\$ -
01-112-040-40331	Supps - Mun. Ind. New Const. Full	\$ 2,487	\$ -		\$ -
01-112-040-40337	Supps - Industrial Vac Land	\$ 5,234	\$ -		\$ -
01-112-040-40340	Supps - Shopping Centre	\$ -	\$ -		\$ -
01-112-040-40355	Supps - Large Industrial	\$ -	\$ -		\$ -
01-112-040-40356	Supps - Large Industrial - New Con	\$ -	\$ -		\$ -
01-112-040-40361	Supps - Large Industrial Ex. Land	\$ -	\$ -		\$ -
01-112-040-40365	Supps. - Pipelines	\$ 1,066	\$ 6,484		\$ -
01-112-040-40370	Supps - Farmland	\$ 18,490	\$ 44,114		\$ -
01-112-040-40371	Supps - Farm Await Dev 1	\$ 270	\$ -		\$ -
01-112-040-40195	Hydro Acreage	\$ 21,113	\$ 21,035	\$ 21,000	\$ 20,935
01-112-056-40410	PIL - Canada		\$ -		\$ -
01-112-056-40420	PIL - Canada Post		\$ -		\$ -
01-112-056-40430	PIL - Ontario		\$ -		\$ -
01-112-056-40450	PIL - MOE		\$ -		\$ -
01-112-056-40470	PIL - MTO		\$ -		\$ -
01-112-056-40480	PIL - Other	\$ 99,504	\$ 100,264	\$ 100,000	\$ 156,100
01-112-056-40490	PIL - Hydro		\$ -		\$ -
01-112-300-60323	Less: Write-Offs	\$ (173,745)	\$ (145,499)	\$ (235,000)	\$ (75,215)
TOTAL SUPPLEMENTAL TAXATION:		\$ 240,049	\$ 328,438	\$ 211,000	\$ 101,820
TOTAL TAXATION:		\$ 14,991,040	\$ 16,353,249	\$ 17,378,386	\$ 17,268,933

COUNCIL					
Account Number		2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals
OPERATING BUDGET					
OPERATING EXPENDITURES:					
01-110-072-60110	Council Honourarium	\$ 132,677	\$ 132,743	\$ 165,127	\$ 96,324
01-110-072-60114	Committee Honourarium		\$ -		\$ -
01-110-072-60204	Benefits - CPP	\$ 4,464	\$ 4,588	\$ 6,334	\$ 3,942
01-110-072-60206	Benefits - EHT	\$ 1,833	\$ 1,834	\$ 3,322	\$ 2,024
01-110-098-60253	Conventions	\$ 13,956	\$ 19,421	\$ 25,200	\$ 14,390
01-110-098-60254	Training & Development	\$ -	\$ -	\$ 2,000	\$ -
01-110-099-60300	Mayor's Promotional	\$ 12,952	\$ 7,278	\$ 7,000	\$ 5,858
01-110-099-60312	Insurance	\$ 4,571	\$ 4,571	\$ 4,708	\$ 4,708
01-110-099-60317	Miscellaneous		\$ 753	\$ -	\$ -
01-110-099-60327	Communication	\$ 554	\$ 573	\$ 600	\$ 379
01-110-099-60690	Charitable Advertising	\$ 678	\$ 391	\$ 900	\$ -
TOTAL OPERATING EXPENDITURES:		\$ 171,684	\$ 172,152	\$ 215,191	\$ 127,625
OPERATING SURPLUS/(DEFICIT):		\$ (171,684)	\$ (172,152)	\$ (215,191)	\$ (127,625)

GENERAL ADMINISTRATION

Account Number		2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals
OPERATING BUDGET					
OPERATING REVENUE:					
01-112-058-40502	Provincial Grants - OMPF	\$ 1,074,200	\$ 913,100	\$ 776,135	\$ 431,451
01-112-058-40502	Provincial Grants - Modernization C	\$ -	\$ -	\$ -	\$ 620,201
01-112-058-40502	Provincial Grants - Cannabis Legal	\$ -	\$ -	\$ 22,338	\$ 39,040
01-112-058-40511	Federal Grants		\$ -	\$ -	\$ -
01-112-061-40655	Program Support - Build. & Water	\$ 269,000	\$ 273,063	\$ 295,000	\$ 295,000
01-112-061-40661	Rent - Lton & Area Health Team	\$ 4,800	\$ 4,800	\$ -	\$ -
01-112-066-40904	Recovered Wages		\$ 245		\$ 585
01-112-064-41110	Licences & Permits - Hunting	\$ 814	\$ (741)	\$ 800	\$ 62
01-112-064-41150	Licences & Permits - Raffles	\$ 5,228	\$ 4,336	\$ 5,000	\$ 1,993
01-112-064-41170	Licences & Permits - Bingo	\$ -	\$ -	\$ -	\$ -
01-112-064-41180	Licences & Permits - Marriage	\$ 8,875	\$ 9,375	\$ 9,000	\$ 5,875
01-112-064-41182	Licences & Permits - Taxi	\$ 1,025	\$ 950	\$ 1,000	\$ 1,050
01-112-064-41183	Licences & Permits - Portable Sign	\$ 780	\$ 910	\$ 700	\$ 455
01-112-064-41187	Licences & Permits - Business	\$ 1,500	\$ 1,750	\$ 1,500	\$ 750
01-112-066-41210	Revenue - General - Tax Cert	\$ 37,925	\$ 36,615	\$ 33,000	\$ 20,700
01-112-066-41230	Revenue - Building/Zoning Cert	\$ 12,400	\$ 15,050	\$ 12,000	\$ 5,500
01-112-066-41235	Marriage Solemnization	\$ 7,237	\$ 8,553	\$ 8,000	\$ 6,660
01-112-066-41258	Pits & Quarries	\$ 27,030	\$ -	\$ -	\$ -
01-112-066-41259	HST Rebates	\$ 11,864	\$ 11,490	\$ 5,800	\$ 101
01-112-066-41260	NSF Cheques	\$ 1,450	\$ 1,375	\$ 1,250	\$ 700
01-112-066-41270	Miscellaneous Revenue	\$ 26,637	\$ 19,248	\$ 5,000	\$ 10,103
01-112-066-41284	Freedom of Information Reports	\$ 1,078	\$ 534	\$ 500	\$ 80
01-112-066-41310	Penalties & Interest	\$ 270,253	\$ 247,457	\$ 245,000	\$ 141,192
01-112-066-41410	Investment Income - Other	\$ 137,859	\$ 292,117	\$ 150,000	\$ 154,150
TOTAL OPERATING REVENUE:		\$ 1,899,955	\$ 1,840,226	\$ 1,572,023	\$ 1,735,646
OPERATING EXPENDITURES:					
	Total Salaries & Benefits	\$ 1,775,580	\$ 1,799,672	\$ 1,901,833	\$ 1,096,543
01-112-098-60254	Training & Development	\$ 20,220	\$ 24,458	\$ 38,600	\$ 16,398
01-112-098-60258	Team Building / Wellness Program	\$ 6,129	\$ 5,699	\$ 7,500	\$ 225
01-112-099-60301	Office Supplies	\$ 20,795	\$ 18,586	\$ 26,000	\$ 10,452
01-112-099-60303	Postage Supplies	\$ 38,280	\$ 38,986	\$ 38,000	\$ 18,613
01-112-099-60305	Courier & Express	\$ 254	\$ 663	\$ 500	\$ 347
01-112-099-60306	Advertising	\$ 13,556	\$ 17,537	\$ 18,000	\$ 4,620
01-112-099-60307	Photocopier Supplies	\$ 156	\$ 148	\$ 600	\$ -
01-112-099-60308	Office Machine Maintenance	\$ 1,111	\$ 127	\$ 1,500	\$ -
01-112-099-60309	Computer Maintenance	\$ -	\$ 3,522	\$ 4,000	\$ 3,522
01-112-099-60310	Computer Consultants	\$ -	\$ 2,072	\$ 3,000	\$ -
01-112-099-60311	Equipment Leases	\$ 20,192	\$ 22,696	\$ 22,500	\$ 13,781
01-112-099-60312	General Insurance	\$ 49,931	\$ 59,612	\$ 89,687	\$ 86,582
01-112-099-60313	Gen. Insurance Deductible	\$ 106,492	\$ 38,338	\$ 175,000	\$ 16,394
01-112-099-60314	Utilities	\$ 39,862	\$ 31,613	\$ 42,000	\$ 13,693
01-112-099-60315	Facility Maintenance	\$ 23,320	\$ 15,521	\$ 11,500	\$ 8,190
01-112-099-60316	Equipment Repair	\$ 142	\$ 127	\$ 500	\$ -
01-112-099-60317	Miscellaneous	\$ 24,501	\$ 23,568	\$ 18,900	\$ 5,732
01-112-099-60319	Professional Services - Legal/HR	\$ 133,446	\$ 121,106	\$ 135,000	\$ 23,030
01-112-099-60320	Memberships & Subscriptions	\$ 15,714	\$ 18,977	\$ 20,000	\$ 17,560
01-112-099-60325	Election Costs	\$ 1,654	\$ 71,596	\$ 2,000	\$ 2,277
01-112-099-60326	Professional Fees - Audit	\$ 30,898	\$ 27,501	\$ 29,000	\$ 28,692
01-112-099-60327	Communication	\$ 16,022	\$ 16,532	\$ 17,000	\$ 9,993
01-112-099-60341	Janitorial	\$ 21,980	\$ 29,307	\$ 32,000	\$ 14,196
01-112-099-60345	Licences & Permits	\$ 3,600	\$ 3,646	\$ 3,700	\$ 2,400
01-112-099-60346	Bank Fees & Interest	\$ 7,632	\$ 8,534	\$ 9,000	\$ 6,268
01-112-099-60348	Tax & Bank Differences	\$ 190	\$ (0)	\$ -	\$ -
01-112-200-60354	911 Costs	\$ 11,987	\$ 11,912	\$ 12,500	\$ 5,918
01-112-099-60356	Charitable Advertising		\$ -		\$ -
01-112-099-60358	Small Capital	\$ 8,493	\$ 3,529	\$ 9,000	\$ 2,681
01-112-099-60366	Rent - Health Centre (Shoppers)	\$ 55,966	\$ 58,959	\$ 24,000	\$ 35,606
01-112-099-60368	Crossing Guard Expenses	\$ 1,960	\$ 163	\$ 500	\$ 173
01-112-099-60376	Rent - Health Centre (Guardian)	\$ 26,010	\$ 22,684	\$ -	\$ -
01-112-099-60378	Funding Agreement - LAFHT	\$ -	\$ -	\$ 59,125	\$ 44,344
01-112-200-60390	Donations & Grants	\$ 127,010	\$ 128,459	\$ 112,273	\$ 109,773
01-112-200-60393	Affordable Housing Initiative	\$ 4,132	\$ -	\$ -	\$ -
01-112-099-60400	Mileage	\$ 1,797	\$ 2,820	\$ 3,000	\$ 225
01-112-420-60950	ERCA	\$ 188,733	\$ 193,146	\$ 199,719	\$ 150,021
01-112-420-60970	Erie Shore Transit	\$ 7,985	\$ 12,200	\$ 16,000	\$ -

GENERAL ADMINISTRATION

Account Number		2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals
01-112-099-63055	By-Law Enforcement (Bldg)	\$ 166,000	\$ 166,000	\$ 270,500	\$ 270,500
Appendix A	Accessibility	\$ 4,276	\$ 3,976	\$ 5,400	\$ 1,738
Appendix A	Tourism & Economic Development	\$ 36,294	\$ 35,223	\$ 42,250	\$ 23,337
Appendix A	Heritage Committee	\$ 18,911	\$ 17,763	\$ 27,810	\$ 8,193
TOTAL OPERATING EXPENDITURES:		\$ 3,031,211	\$ 3,056,973	\$ 3,429,397	\$ 2,052,018
NET OPERATING REVENUES (EXPENSES):		\$ (1,131,256)	\$ (1,216,747)	\$ (1,857,374)	\$ (316,372)
CONTRIBUTIONS TO (FROM) RESERVES:					
03-112-032-41799	Prior Year (Surplus)/Deficit	\$ (500,819)	\$ (484,388)	\$ -	\$ (411,376)
03-112-032-41700	Trans. from Res. - Working Cap.	\$ (6,415)	\$ (15,000)	\$ -	\$ -
03-112-032-41700	Trans. from Res. - Health Care	\$ -	\$ -	\$ -	\$ -
03-112-440-80100	Transfer to Res. - Budget Stabiliza	\$ 246,000	\$ -	\$ -	\$ 411,376
03-112-440-80100	Transfer to Res. - Working Cap.	\$ 119,328	\$ 210,556	\$ 31,000	\$ 31,000
NET CONT. TO (FROM) RESERVES:		\$ (141,906)	\$ (288,832)	\$ 31,000	\$ 31,000
OPERATING SURPLUS/(DEFICIT):		\$ (989,350)	\$ (927,915)	\$ (1,888,374)	\$ (347,372)
CAPITAL BUDGET					
CAPITAL REVENUE:					
	Grants - Federal				
	Grants - Provincial				
01-112-066-40230	Local Improvement Charges		\$ -		\$ -
01-112-066-41424	Long-term Debt - Office Expansion		\$ -		\$ -
01-112-066-41530	Sale of Land/Buildings		\$ -		\$ -
03-112-032-41710	Transfer from Res. - Capital		\$ 6,399		\$ -
03-112-032-41720	Transfer from Res. - DC	\$ 30,879	\$ 2,243		\$ -
TOTAL CAPITAL REVENUE:		\$ 30,879	\$ 8,643	\$ -	\$ -
CAPITAL EXPENDITURES:					
	From Capital Schedule	\$ 37,819	\$ 26,693	\$ -	\$ -
TOTAL CAPITAL EXPENDITURES:		\$ 37,819	\$ 26,693	\$ -	\$ -
CONTRIBUTIONS TO RESERVES:					
03-112-440-80300	Transfer to Res.- Lifecycle		\$ -		\$ -
03-112-440-80300	Transfer to Res. - Capital	\$ 74,246	\$ -		\$ -
CONTRIBUTIONS TO RESERVES		\$ 74,246	\$ -	\$ -	\$ -
REPAYMENT OF LONG-TERM DEBT:					
01-112-099-60396	OILC (2016) - Office Expansion	\$ 135,022	\$ 135,022	\$ 135,022	\$ 67,511
REPAYMENT OF LONG-TERM DEBT:		\$ 135,022	\$ 135,022	\$ 135,022	\$ 67,511
NET CAPITAL EXPENDITURES:		\$ (216,208)	\$ (153,072)	\$ (135,022)	\$ (67,511)
DEPARTMENTAL SURPLUS/(DEFICIT):		\$ (1,205,558)	\$ (1,080,987)	\$ (2,023,396)	\$ (414,883)

INFORMATION TECHNOLOGY

Account Number		2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals
OPERATING BUDGET					
OPERATING REVENUE:					
01-114-066-41270	Misc. Revenue	\$ 200	\$ 220	\$ -	\$ 160
TOTAL OPERATING REVENUE:		\$ 200	\$ 220	\$ -	\$ 160
OPERATING EXPENDITURES:					
	Total Salaries & Benefits	\$ 308,397	\$ 326,175	\$ 333,820	\$ 190,258
01-114-098-60254	Training & Development	\$ 4,559	\$ 4,250	\$ 6,000	\$ 4,272
01-114-099-60301	Office Supplies	\$ 455	\$ 21	\$ 500	\$ -
01-114-099-60302	Computer Supplies	\$ 2,815	\$ 1,009	\$ 3,000	\$ 1,502
01-114-099-60305	Postage/Courier	\$ 58	\$ 47	\$ 100	\$ -
01-114-099-60308	Office Machine Maintenance	\$ 828	\$ 201	\$ 1,000	\$ -
01-114-099-60309	Computer Maint. (Appendix B)	\$ 129,140	\$ 128,331	\$ 156,095	\$ 102,819
01-114-099-60312	Cyber Insurance	\$ -	\$ -	\$ 8,000	\$ 6,422
new	Cyber Security	\$ -	\$ -	\$ 10,000	\$ -
01-114-099-60310	Computer Consultants	\$ 4,820	\$ 3,689	\$ 5,000	\$ 3,434
01-114-099-60317	Miscellaneous	\$ 1,923	\$ -	\$ 2,500	\$ 2,229
01-114-099-60320	Memberships & Subscriptions	\$ 855	\$ 731	\$ 1,000	\$ 942
01-114-099-60327	Communication	\$ 1,136	\$ 1,208	\$ 1,400	\$ 696
01-114-099-60400	Mileage	\$ 687	\$ 607	\$ 1,250	\$ 366
TOTAL OPERATING EXPENDITURES:		\$ 455,672	\$ 466,271	\$ 529,665	\$ 312,939
NET OPERATING REVENUES (EXPENSES):		\$ (455,472)	\$ (466,051)	\$ (529,665)	\$ (312,779)
CONTRIBUTIONS TO (FROM) RESERVES:					
03-114-032-41700	Trans. from Res. - Working Cap.	\$ -	\$ -	\$ -	\$ -
03-114-440-80100	Transfer to Res. - Working Cap.	\$ -	\$ -	\$ -	\$ -
NET CONT. TO (FROM) RESERVES:		\$ -	\$ -	\$ -	\$ -
OPERATING SURPLUS/(DEFICIT):		\$ (455,472)	\$ (466,051)	\$ (529,665)	\$ (312,779)
CAPITAL BUDGET					
CAPITAL REVENUE:					
	Grants - Federal	\$ -	\$ -	\$ -	\$ -
	Grants - Provincial	\$ -	\$ -	\$ -	\$ -
01-114-066-40230	Local Improvement Charges	\$ -	\$ -	\$ -	\$ -
01-114-066-41424	0% Financing - Phones	\$ -	\$ -	\$ -	\$ -
01-114-066-41510	Sale of Equipment	\$ -	\$ -	\$ -	\$ -
03-114-032-41710	Transfer from Res. - Capital	\$ 19,000	\$ -	\$ 7,000	\$ -
03-114-032-41720	Transfer from Res. - DC	\$ -	\$ -	\$ -	\$ -
TOTAL CAPITAL REVENUE:		\$ 19,000	\$ -	\$ 7,000	\$ -
CAPITAL EXPENDITURES:					
	From Capital Schedule	\$ 138,318	\$ 124,672	\$ 136,133	\$ 50,650
TOTAL CAPITAL EXPENDITURES:		\$ 138,318	\$ 124,672	\$ 136,133	\$ 50,650
CONTRIBUTIONS TO (FROM) RESERVES:					
03-114-440-80300	Transfer to Res. - Capital	\$ -	\$ -	\$ -	\$ -
CONTRIBUTIONS TO RESERVES		\$ -	\$ -	\$ -	\$ -
REPAYMENT OF LONG-TERM DEBT:					
	Long-term Debt - Office Expansion	\$ -	\$ -	\$ -	\$ -
REPAYMENT OF LONG-TERM DEBT:		\$ -	\$ -	\$ -	\$ -
NET CAPITAL EXPENDITURES:		\$ (119,318)	\$ (124,672)	\$ (129,133)	\$ (50,650)
DEPARTMENTAL SURPLUS/(DEFICIT):		\$ (574,790)	\$ (590,723)	\$ (658,798)	\$ (363,429)

ANIMAL CONTROL

Account Number		2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals
OPERATING BUDGET					
OPERATING REVENUE:					
01-120-064-41140	Licences - Dog & Kennels	\$ 42,890	\$ 40,800	\$ 40,000	\$ 39,310
TOTAL OPERATING REVENUE:		\$ 42,890	\$ 40,800	\$ 40,000	\$ 39,310
OPERATING EXPENDITURES:					
01-120-072-60114	Committee Honourarium	\$ 300	\$ 200	\$ 400	\$ 300
01-120-280-60124	Animal Control wildlife control	\$ 3,185	\$ 4,416	\$ 3,500	\$ 1,567
01-120-280-60125	Animal Control Cats	\$ 2,580	\$ 3,278	\$ 3,500	\$ 1,200
01-120-280-60126	Livestock Claims	\$ -	\$ 93	\$ 300	\$ -
01-120-280-60137	Administration	\$ 1,686	\$ 3,030	\$ 3,500	\$ 1,602
01-120-072-60206	Benefits - EHT	\$ 4	\$ 3	\$ -	\$ 2
01-120-099-60317	Misc.		\$ 45	\$ -	\$ 483
01-120-280-60371	Dog Pound Cost	\$ 49,708	\$ 32,147	\$ 39,192	\$ 37,683
01-120-280-60377	Cat Voucher Program	\$ 3,573	\$ 3,643	\$ 6,500	\$ 2,425
TOTAL OPERATING EXPENDITURES:		\$ 61,036	\$ 46,854	\$ 56,892	\$ 45,262
OPERATING SURPLUS/(DEFICIT):		\$ (18,146)	\$ (6,054)	\$ (16,892)	\$ (5,952)

FIRE					
Account Number		2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals
CAPITAL BUDGET					
OPERATING REVENUE:					
01-121-058-40502	Provincial Grants	\$ -	\$ -		\$ -
01-121-058-40511	Federal Grants	\$ -	\$ -		\$ -
01-121-058-40521	Donations from Public	\$ 250	\$ 250	\$ 250	\$ -
01-121-066-41221	Revenue - Smoke Alarm Install	\$ 810	\$ 50	\$ -	\$ -
01-121-066-41222	Revenue - Defib Rebate	\$ 3,000	\$ 3,000	\$ 3,000	\$ -
01-121-066-41223	Revenue - Ambulance Bay Rent	\$ 12,400	\$ 12,400	\$ 12,400	\$ 6,200
01-121-066-41224	Revenue - Third Party Billing	\$ 33,868	\$ 19,315	\$ 20,000	\$ 13,106
01-121-066-41226	Revenue - Fire Re-inspections	\$ 580	\$ 800	\$ 1,000	\$ 500
01-121-066-41227	Revenue - Fire Safety Plan Review	\$ 80	\$ -	\$ 200	\$ -
01-121-066-41229	Revenue - Incident Reports	\$ -	\$ 120	\$ 500	\$ 80
01-121-066-41232	Revenue - Brighton Beach	\$ 5,000	\$ 7,113	\$ 11,520	\$ 6,795
01-121-066-41233	Revenue - PIR Inspection Fee		\$ 1,000	\$ 3,000	\$ 300
01-121-066-41234	Revenue - AGCO Inspection Fee		\$ 700	\$ 1,000	\$ 200
01-121-066-41270	Misc. Revenue	\$ 459	\$ 2,327	\$ 1,500	\$ 2,118
TOTAL OPERATING REVENUE:		\$ 56,448	\$ 47,075	\$ 54,370	\$ 29,299
OPERATING EXPENDITURES:					
	Total Salaries & Benefits	\$ 499,978	\$ 573,915	\$ 614,545	\$ 340,359
01-121-072-60116	Fire Calls	\$ 221,481	\$ 181,954	\$ 249,405	\$ 131,936
01-121-072-60117	Fire Allowances	\$ 110,145	\$ 114,842	\$ 131,186	\$ 63,564
01-121-072-60118	Fire Training	\$ 103,804	\$ 123,187	\$ 135,000	\$ 78,725
01-121-072-60119	Fire Other	\$ 18,600	\$ 18,040	\$ 26,129	\$ 25,059
01-121-098-60254	Training & Development	\$ 7,182	\$ 8,704	\$ 10,000	\$ 4,205
01-121-099-60301	Office Supplies	\$ 2,164	\$ 2,063	\$ 2,500	\$ 784
01-121-099-60305	Courier Expenses	\$ 262	\$ 80	\$ 500	\$ 170
01-121-099-60306	Advertising	\$ 265	\$ 265	\$ 500	\$ 399
01-121-099-60309	Computer Maintenance	\$ 50	\$ -	\$ -	\$ -
01-121-099-60311	Equipment Leases	\$ 10,243	\$ 11,367	\$ 13,000	\$ 5,702
01-121-099-60312	General Insurance	\$ 36,291	\$ 36,291	\$ 37,380	\$ 37,380
01-121-099-60314	Utilities	\$ 20,421	\$ 17,793	\$ 22,500	\$ 9,917
01-121-099-60315	Facility Maintenance	\$ 9,908	\$ 12,012	\$ 11,000	\$ 5,840
01-121-099-60316	Equipment Repair	\$ 53,615	\$ 74,849	\$ 65,000	\$ 30,975
01-121-099-60317	Miscellaneous	\$ 2,530	\$ 2,244	\$ 4,000	\$ 1,506
01-121-099-60320	Memberships and Subscript.	\$ 977	\$ 1,066	\$ 1,500	\$ 1,266
01-121-099-60327	Communications	\$ 6,911	\$ 8,564	\$ 10,000	\$ 6,532
01-121-099-60340	Fuel and Oil	\$ 11,326	\$ 14,991	\$ 14,000	\$ 637
01-121-099-60341	Janitorial Contract	\$ 4,000	\$ 4,000	\$ 16,000	\$ 2,618
01-121-099-60345	Licenses and Permits	\$ 3,540	\$ 360	\$ 400	\$ -
01-121-100-60352	Fire Hose	\$ 4,657	\$ 4,146	\$ 5,000	\$ -
01-121-099-60358	Small Capital	\$ 15,476	\$ 21,127	\$ 21,500	\$ 3,152
01-121-099-60363	Foam	\$ 814	\$ 1,382	\$ 2,000	\$ 1,720
01-121-099-60400	Mileage	\$ -	\$ -	\$ -	\$ -
01-121-099-60701	Bunker Gear	\$ 21,963	\$ 12,552	\$ 16,000	\$ 4,731
01-121-099-60702	Radios and Pagers	\$ 4,195	\$ 4,573	\$ 5,000	\$ 3,861
01-121-100-60705	Firefighter Supplies	\$ 731	\$ 1,875	\$ 1,500	\$ 902
01-121-100-60710	Public Education Supplies	\$ 2,043	\$ 2,488	\$ 3,000	\$ 208
01-121-099-60711	Smoke Alarm Supplies	\$ -	\$ 147	\$ -	\$ -
01-121-100-60715	Dispatching Costs	\$ 44,365	\$ 46,864	\$ 50,610	\$ 12,130
01-121-100-60755	Emergency Planning	\$ 131	\$ 33	\$ 500	\$ -
01-121-099-60756	Specialty Team Equip Replace	\$ 7,412	\$ 6,615	\$ 7,500	\$ -
TOTAL OPERATING EXPENDITURES:		\$ 1,225,482	\$ 1,308,387	\$ 1,477,155	\$ 774,278
NET OPERATING REVENUES (EXPENSES):		\$ (1,169,034)	\$ (1,261,311)	\$ (1,422,785)	\$ (744,979)
CONTRIBUTIONS TO (FROM) RESERVES:					
03-121-032-41700	Trans. from Res. - Working Cap.	\$ -	\$ -	\$ -	\$ -
03-121-440-80100	Transfer to Res. - Working Cap.	\$ -	\$ -	\$ -	\$ -
NET CONT. TO (FROM) RESERVES:		\$ -	\$ -	\$ -	\$ -
OPERATING SURPLUS/(DEFICIT):		\$ (1,169,034)	\$ (1,261,311)	\$ (1,422,785)	\$ (744,979)

FIRE					
Account Number		2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals
CAPITAL BUDGET					
CAPITAL REVENUE:					
	Grants - Federal				
	Grants - Provincial				
01-121-066-41424	Long-term Debt		\$ -		\$ -
01-121-066-41510	Sale of Equipment	\$ 7,200	\$ -		\$ -
03-121-032-41710	Transfer from Res. - Capital	\$ 410,000	\$ -		\$ -
03-121-032-41720	Transfer from Res. - DC		\$ -		\$ -
TOTAL CAPITAL REVENUE:		\$ 417,200	\$ -	\$ -	\$ -
CAPITAL EXPENDITURES:					
	From Capital Schedule	\$ 452,623	\$ 10,563	\$ 10,000	\$ 10,430
TOTAL CAPITAL EXPENDITURES:		\$ 452,623	\$ 10,563	\$ 10,000	\$ 10,430
CONTRIBUTIONS TO RESERVES:					
03-121-440-80300	Transfer to Res. - Capital	\$ 247,000	\$ 265,000	\$ 285,000	\$ 285,000
NET CONTRIBUTIONS TO (FROM) RESERVES		\$ 247,000	\$ 265,000	\$ 285,000	\$ 285,000
REPAYMENT OF LONG-TERM DEBT:					
	Long-term Debt Repayment	\$ -	\$ -	\$ -	\$ -
REPAYMENT OF LONG-TERM DEBT:		\$ -	\$ -	\$ -	\$ -
NET CAPITAL EXPENDITURES:		\$ (282,423)	\$ (275,563)	\$ (295,000)	\$ (295,430)
DEPARTMENTAL SURPLUS/(DEFICIT):		\$ (1,451,457)	\$ (1,536,874)	\$ (1,717,785)	\$ (1,040,409)

POLICE					
Account Number		2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals
CAPITAL BUDGET					
OPERATING REVENUE:					
01-122-058-40501	PEM Grant (Replacing CPP/1000)	\$ -	\$ -	\$ 95,000	\$ -
01-122-058-40502	1000 Officer Police Grant	\$ 37,915	\$ 35,000	\$ -	\$ 8,750
01-122-058-40503	Ride Program Grant	\$ 9,453	\$ 7,421	\$ 8,913	\$ 3,888
01-122-058-40505	Prisoner Transport Grant (OMPF)	\$ 14,321	\$ 15,366	\$ -	\$ 4,000
01-122-058-40507	Comm. Policing Partnership Grant	\$ 58,330	\$ 60,000	\$ -	\$ 15,000
01-122-058-40523	Provincial Offences Revenue	\$ 74,344	\$ 72,057	\$ 70,000	\$ 32,640
01-122-066-41240	Police Report Orders	\$ 18,154	\$ 20,196	\$ 18,000	\$ 11,468
01-122-066-41250	Parking Tickets & Fines	\$ 2,310	\$ 3,898	\$ 2,000	\$ 6,198
01-122-066-41270	Misc. Revenue	\$ 795	\$ 808	\$ 500	\$ 1,001
TOTAL OPERATING REVENUE:		\$ 215,622	\$ 214,745	\$ 194,413	\$ 82,944
OPERATING EXPENDITURES:					
01-122-072-60112	Police Svc Bd Honourarium	\$ 8,377	\$ 8,031	\$ 10,471	\$ 4,188
01-122-072-60120	OPP Contract	\$ 3,072,108	\$ 3,043,188	\$ 3,188,512	\$ 1,859,963
01-122-072-60122	Ride Program overtime	\$ 10,056	\$ 7,421	\$ 8,913	\$ 4,241
01-122-098-60253	Police Board Conferences	\$ 3,640	\$ 5,515	\$ 6,000	\$ 2,897
01-122-098-60254	Training & Development	\$ 546	\$ 27	\$ 1,500	\$ 119
01-122-099-60301	Office Supplies	\$ 304	\$ -	\$ 500	\$ 404
01-122-099-60311	Office Equipment/Leases & Mtce	\$ 3,309	\$ 3,606	\$ 3,600	\$ 1,533
01-122-099-60312	General Insurance	\$ 4,397	\$ 4,397	\$ 4,529	\$ 4,529
01-122-099-60314	Utilities	\$ 12,192	\$ 10,106	\$ 14,500	\$ 5,132
01-122-099-60315	Building Maintenance	\$ 7,108	\$ 11,521	\$ 7,500	\$ 2,829
01-122-099-60316	Equipment Repair	\$ -	\$ -	\$ 1,000	\$ -
01-122-099-60317	Misc.	\$ 681	\$ 650	\$ 1,000	\$ 726
01-122-099-60319	Legal Fees & Services	\$ 196	\$ -	\$ 500	\$ -
01-122-099-60320	Memberships & Subscriptions	\$ -	\$ 719	\$ 1,200	\$ 684
01-122-099-60327	Communication	\$ 1,501	\$ 1,426	\$ 2,500	\$ 856
01-122-099-60341	Janitorial Contract	\$ 11,457	\$ 19,665	\$ 22,000	\$ 11,659
01-122-260-60342	Rent (Cottam Branch)	\$ 6,762	\$ 7,084	\$ 7,200	\$ 3,782
01-122-099-60343	Community Policing	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
01-122-099-60369	Community Events	\$ -	\$ -	\$ -	\$ -
TOTAL OPERATING EXPENDITURES:		\$ 3,147,633	\$ 3,128,357	\$ 3,286,425	\$ 1,908,543
NET OPERATING REVENUES (EXPENSES):		\$ (2,932,011)	\$ (2,913,612)	\$ (3,092,012)	\$ (1,825,598)
CONTRIBUTIONS TO (FROM) RESERVES:					
01-122-032-41799	Prior Year (Surplus)/Deficit	\$ (24,520)			
03-122-032-41700	Trans. from Res. - Working Cap.	\$ (200)	\$ -		\$ -
03-122-440-80100	Transfer to Res. - Working Cap.		\$ -		\$ -
NET CONT. TO (FROM) RESERVES:		\$ (24,720)	\$ -	\$ -	\$ -
OPERATING SURPLUS/(DEFICIT):		\$ (2,907,291)	\$ (2,913,612)	\$ (3,092,012)	\$ (1,825,598)
CAPITAL BUDGET					
CAPITAL REVENUE:					
	Grants - Federal	\$ -	\$ -	\$ -	\$ -
	Grants - Provincial	\$ -	\$ -	\$ -	\$ -
01-122-066-41424	Long-term Debt	\$ -	\$ -	\$ -	\$ -
01-122-066-41510	Sale of Equipment	\$ -	\$ -	\$ -	\$ -
03-122-032-41710	Transfer from Res. - Capital	\$ -	\$ 40,692	\$ -	\$ -
03-122-032-41720	Transfer from Res. - DC	\$ -	\$ -	\$ -	\$ -
TOTAL CAPITAL REVENUE:		\$ -	\$ 40,692	\$ -	\$ -
CAPITAL EXPENDITURES:					
	From Capital Schedule	\$ -	\$ 40,692	\$ -	\$ -
TOTAL CAPITAL EXPENDITURES:		\$ -	\$ 40,692	\$ -	\$ -
CONTRIBUTIONS TO RESERVES:					
03-122-440-80300	Transfer to Res. - Capital	\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000
CONTRIBUTIONS TO RESERVES		\$ 80,000	\$ 80,000	\$ 80,000	\$ 80,000
REPAYMENT OF LONG-TERM DEBT:					
	Long-term Debt Repayment	\$ -	\$ -	\$ -	\$ -
REPAYMENT OF LONG-TERM DEBT:		\$ -	\$ -	\$ -	\$ -
NET CAPITAL EXPENDITURES:		\$ (80,000)	\$ (80,000)	\$ (80,000)	\$ (80,000)
DEPARTMENTAL SURPLUS/(DEFICIT):		\$ (2,987,291)	\$ (2,993,612)	\$ (3,172,012)	\$ (1,905,598)

BUILDING						
Account Number		2017 Actuals	2018 Budget	2018 Actuals	2019 Budget	2019 Actuals
OPERATING BUDGET						
OPERATING REVENUE:						
01-124-064-41120	Permits	\$ 588,816	\$ 460,000	\$ 627,746	\$ 477,000	\$ 373,250
01-124-066-40655	By-Law Enforcement (GA)	\$ 166,000	\$ 166,000	\$ 166,000	\$ 270,500	\$ 270,500
01-124-066-40677	Property Stds Compliance Letters	\$ 600	\$ 900	\$ 825	\$ 800	\$ -
01-124-066-40851	Water / Sewer Connection Permits	\$ 22,400	\$ 15,000	\$ 21,500	\$ 17,000	\$ 12,950
01-124-066-40904	Recovered Wages	\$ 276	\$ -	\$ -	\$ -	\$ -
01-124-064-41125	Septic System Permits	\$ 19,700	\$ 20,000	\$ 26,700	\$ 21,000	\$ 12,800
01-124-066-41267	Post-Review Inspection Fees	\$ 4,050	\$ 3,500	\$ 3,714	\$ 2,500	\$ 2,200
01-124-066-41268	Water Meter Sales (Bldg Portion)	\$ 9,630	\$ 5,000	\$ 6,616	\$ 7,000	\$ -
01-124-066-41270	Misc. Revenue	\$ 1,460	\$ 2,000	\$ 596	\$ 2,800	\$ 1,703
TOTAL OPERATING REVENUE:		\$ 812,932	\$ 672,400	\$ 853,697	\$ 798,600	\$ 673,403
OPERATING EXPENDITURES:						
	Total Salaries & Benefits	\$ 488,729	\$ 590,944	\$ 566,092	\$ 701,749	\$ 387,383
01-124-072-60120	Contracted Services	\$ 25,526	\$ 45,000	\$ 27,639	\$ 45,000	\$ 20,219
01-124-098-60254	Training & Development	\$ 5,254	\$ 11,000	\$ 4,246	\$ 14,000	\$ 1,834
01-124-099-60301	Office Supplies	\$ 1,887	\$ 3,000	\$ 2,235	\$ 3,000	\$ 1,536
01-124-099-60309	Computer Maint.	\$ -	\$ -	\$ -	\$ 15,000	\$ 19,164
01-124-099-60312	General Insurance	\$ 5,714	\$ 5,714	\$ 5,714	\$ 5,885	\$ 5,885
01-124-099-60316	Equipment Repair	\$ 1,314	\$ 2,000	\$ 1,805	\$ 5,000	\$ 2,222
01-124-099-60317	Miscellaneous	\$ 110	\$ 500	\$ -	\$ 500	\$ 259
01-124-099-60319	Professional Services		\$ 10,000	\$ -	\$ 10,000	\$ -
01-124-099-60320	Memberships & Subscriptions	\$ 1,770	\$ 3,000	\$ 2,329	\$ 4,000	\$ 2,243
01-124-099-60327	Communications	\$ 1,355	\$ 2,400	\$ 2,222	\$ 2,400	\$ 1,554
01-124-099-60340	Fuel	\$ 5,222	\$ 5,000	\$ 4,153	\$ 5,000	\$ -
01-124-099-60345	Licences/Permits	\$ 360	\$ 300	\$ 360	\$ 360	\$ -
01-124-099-60347	Safety Supplies	\$ 708	\$ 1,800	\$ 622	\$ 2,000	\$ 441
01-124-099-60357	Small Capital	\$ -	\$ 700	\$ -	\$ 500	\$ -
01-124-099-63055	Program Support	\$ 77,000	\$ 78,155	\$ 78,155	\$ 80,000	\$ 80,000
01-124-099-60400	Mileage			\$ 178		\$ -
TOTAL OPERATING EXPENDITURES:		\$ 614,950	\$ 759,513	\$ 695,750	\$ 894,394	\$ 522,739
NET OPERATING REVENUES (EXPENSES):		\$ 197,981	\$ (87,113)	\$ 157,947	\$ (95,794)	\$ 150,664
CONTRIBUTIONS TO (FROM) RESERVES:						
03-124-032-41700	Trans. from Res. - Working Cap.		\$ (97,613)	\$ -	\$ (106,294)	\$ -
03-124-440-80100	Transfer to Res. - Working Cap.	\$ 187,481	\$ -	\$ 147,447		\$ -
NET CONT. TO (FROM) RESERVES:		\$ 187,481	\$ (97,613)	\$ 147,447	\$ (106,294)	\$ -
OPERATING SURPLUS/(DEFICIT):		\$ 10,500	\$ 10,500	\$ 10,500	\$ 10,500	\$ 150,664
CAPITAL BUDGET						
CAPITAL REVENUE:						
	Grants - Federal	\$ -	\$ -	\$ -	\$ -	\$ -
	Grants - Provincial	\$ -	\$ -	\$ -	\$ -	\$ -
01-124-066-41510	Sale of Equipment	\$ -	\$ -	\$ -	\$ 1,600	\$ -
03-124-032-41710	Transfer from Res. - Capital	\$ -	\$ 88,400	\$ 45,351	\$ 36,750	\$ -
03-124-032-41720	Transfer from Res. - DC	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL CAPITAL REVENUE:		\$ -	\$ 88,400	\$ 45,351	\$ 38,350	\$ -
CAPITAL EXPENDITURES:						
	From Capital Schedule	\$ -	\$ 88,400	\$ 45,351	\$ 38,350	\$ 14,682
TOTAL CAPITAL EXPENDITURES:		\$ -	\$ 88,400	\$ 45,351	\$ 38,350	\$ 14,682
CONTRIBUTIONS TO RESERVES:						
03-124-440-80300	Transfer to Res. - Capital	\$ 10,500	\$ 10,500	\$ 10,500	\$ 10,500	\$ 10,500
CONTRIBUTIONS TO RESERVES:		\$ 10,500	\$ 10,500	\$ 10,500	\$ 10,500	\$ 10,500
REPAYMENT OF LONG-TERM DEBT:						
	Long-term Debt Repayment	\$ -	\$ -	\$ -	\$ -	\$ -
REPAYMENT OF LONG-TERM DEBT:		\$ -	\$ -	\$ -	\$ -	\$ -
NET CAPITAL EXPENDITURES:		\$ (10,500)	\$ (10,500)	\$ (10,500)	\$ (10,500)	\$ (25,182)
DEPARTMENTAL SURPLUS/(DEFICIT):		\$ -	\$ -	\$ -	\$ -	\$ 125,482

PUBLIC WORKS

Account Number		2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals
OPERATING BUDGET					
OPERATING REVENUE:					
01-130-058-40509	Provincial Grants - Drainage	\$ 43,578	\$ 50,831	\$ 45,000	\$ -
01-130-061-40663	Rent - Patios	\$ 6,360	\$ 4,070	\$ 3,760	\$ 4,106
01-130-061-40667	Rent - Parking	\$ 500	\$ 160	\$ 500	\$ -
01-130-066-40904	Recovered Wages	\$ 958	\$ 387	\$ 500	\$ -
01-130-066-41254	Road & Encroachment Permits	\$ 2,850	\$ 3,300	\$ 3,000	\$ 2,700
01-130-066-41257	Revenue 911 Signs	\$ 960	\$ 1,800	\$ 1,000	\$ 720
01-130-066-41258	Pits & Quarries	\$ -	\$ 27,337	\$ 26,000	\$ 58
01-130-066-41265	MS Inspection Fee	\$ 17,400	\$ 41,400	\$ 35,000	\$ 28,500
01-130-066-41270	Misc. Revenue	\$ 2,100	\$ 3,612	\$ 1,000	\$ 131,214
01-130-066-41543	Commemorative Programs	\$ -	\$ 4,050	\$ 2,000	\$ 4,050
TOTAL OPERATING REVENUE:		\$ 74,706	\$ 136,946	\$ 117,760	\$ 171,348
OPERATING EXPENDITURES:					
	Total Salaries & Benefits	\$ 867,473	\$ 883,087	\$ 946,558	\$ 528,487
01-130-072-60120	Contract		\$ -		\$ -
01-130-098-60254	Training & Development	\$ 14,540	\$ 12,763	\$ 15,000	\$ 9,810
01-130-099-60301	Office Supplies	\$ 1,119	\$ 1,890	\$ 1,000	\$ 387
01-130-099-60305	Courier & Express	\$ 384	\$ 126	\$ 450	\$ 64
01-130-099-60306	Advertising	\$ 5,583	\$ 7,357	\$ 5,000	\$ 1,227
01-130-099-60311	Equipment Leases	\$ -	\$ -	\$ -	\$ -
01-130-099-60312	General Insurance	\$ 38,533	\$ 38,533	\$ 39,689	\$ 39,689
01-130-099-60314	Utilities	\$ 17,393	\$ 16,396	\$ 20,000	\$ 9,160
01-130-099-60315	Facility Maintenance	\$ 1,482	\$ 5,427	\$ 5,000	\$ 5,131
01-130-099-60316	Equipment Repairs	\$ 72,812	\$ 99,000	\$ 90,000	\$ 63,736
01-130-099-60317	Misc	\$ 146	\$ 359	\$ -	\$ 347
01-130-099-60318	Equipment Rental	\$ 4,012	\$ 5,029	\$ 8,500	\$ -
01-130-099-60319	Professional Services	\$ -	\$ 224	\$ 2,000	\$ 1,986
01-130-099-60320	Membership & Subscriptions	\$ 2,610	\$ 1,546	\$ 3,000	\$ 2,220
01-130-099-60326	Professional Fees	\$ 2,048	\$ 3,195	\$ 2,500	\$ 6,561
01-130-099-60327	Communication	\$ 4,605	\$ 6,076	\$ 7,500	\$ 3,879
01-130-099-60329	Rent - Parking Lot		\$ 4,950	\$ 5,400	\$ 5,400
01-130-099-60335	Shop Supplies	\$ 7,395	\$ 7,984	\$ 7,500	\$ 3,778
01-130-099-60340	Fuel & Oil	\$ 63,336	\$ 68,284	\$ 80,000	\$ 55,580
01-130-099-60345	Licences & Permits	\$ 10,825	\$ 9,537	\$ 15,000	\$ 14,490
01-130-099-60347	Safety Supplies	\$ 1,860	\$ 2,409	\$ 3,000	\$ 3,977
01-130-099-60357	Small Tools, supplies	\$ 3,191	\$ 3,358	\$ 3,500	\$ 1,305
01-130-099-60399	Larviciding	\$ 2,642	\$ 3,644	\$ 3,500	\$ -
01-130-099-60400	Mileage	\$ 356	\$ -	\$ 1,000	\$ -
01-130-099-60424	Commemorative Programs	\$ -	\$ 3,985	\$ 1,750	\$ 1,493
01-130-099-60455	Beautification Maintenance	\$ 1,431	\$ 7,165	\$ 5,000	\$ 2,132
01-130-099-60456	Patio Maint / Const.	\$ 2,077	\$ 956	\$ 3,000	\$ 1,380
01-130-099-60460	GPS Equipment & Monitoring	\$ 12,920	\$ 17,231	\$ 17,500	\$ 10,357
01-130-099-60648	BIA Initiatives	\$ 8	\$ 817	\$ 1,000	\$ -
Street/Traffic Lights					
01-130-110-60402	Traffic Signal Mtce.	\$ 8,642	\$ 6,577	\$ 10,000	\$ 3,412
01-130-114-60412	Streetlights Hydro	\$ 119,233	\$ 105,324	\$ 115,000	\$ 53,861
01-130-114-60413	Streetlight Maintenance	\$ 51,129	\$ 25,769	\$ 50,000	\$ 5,720
Roadside Drainage					
01-130-141-60414	Culverts	\$ 48,764	\$ 38,651	\$ 45,000	\$ 13,097
01-130-141-60415	Bridge / Culvert Inspections (Bi-annual)	\$ 25,608	\$ -	\$ 30,000	\$ -
01-130-141-60429	Roadside Ditching / Grass Cutting	\$ 15,033	\$ 44,526	\$ 40,000	\$ 8,622
01-130-141-60439	Catch Basins	\$ 34,885	\$ 40,473	\$ 40,000	\$ 15,341
Weed Control					
01-130-118-60416	Weed Spraying	\$ 22,824	\$ 23,661	\$ 25,000	\$ 384
Hard Top Road Mtce.					
01-130-099-60451	Crack sealing program	\$ 9,990	\$ -	\$ -	\$ -
01-130-110-60401	Line Painting (Incl AT Items)	\$ 13,644	\$ 13,667	\$ 15,000	\$ 1,042
01-130-110-60403	Curb Repairs	\$ 1,832	\$ 519	\$ 2,500	\$ 841
01-130-110-60418	Hardtop Rd Repair (Patching, sealing)	\$ 58,660	\$ 76,287	\$ 85,000	\$ 27,226
01-130-110-60422	Street Sweeper	\$ 6,066	\$ 5,598	\$ 6,000	\$ 12,541
Winter Road Mtce.					
01-130-122-60420	Winter Control (Salt and Trucking Only)	\$ 313,876	\$ 389,338	\$ 380,000	\$ 298,868
01-130-122-60421	Sidewalk Winter Control	\$ 3,316	\$ 5,661	\$ 6,500	\$ 409
Municipal Storm / Drain Mtce.					
01-130-099-60427	Municipal Drainage Mtce	\$ 301,015	\$ 124,245	\$ 90,000	\$ 301,624
01-130-099-60452	Storm Drainage Mtce	\$ 19,059	\$ 23,874	\$ 30,000	\$ 6,834
01-130-099-60405	Storm Back-Flow Program	\$ -	\$ -	\$ 5,000	\$ 1,880
Roadside Tree Mtce. & New					
01-130-099-60425	Tree Planting	\$ 15,045	\$ 25,576	\$ 25,000	\$ 3,720
01-130-099-60426	Tree Brushing & Trimming	\$ 56,240	\$ 69,218	\$ 70,000	\$ 11,083
Signage					
01-130-132-60428	Signs ,Safety Devices (Incl AT)	\$ 25,491	\$ 33,837	\$ 30,000	\$ 23,020

PUBLIC WORKS

Account Number		2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals
Gravel Road Mtce.					
01-130-138-60432	Gravel Road & Shoulder Mtce	\$ 69,311	\$ 77,267	\$ 80,000	\$ 17,249
01-130-138-60436	Dust Control	\$ 5,649	\$ 5,602	\$ 6,000	\$ -
Sidewalk Mtce.					
01-130-144-60438	Sidewalk Repair	\$ 24,260	\$ 33,187	\$ 30,000	\$ 2,320
TOTAL OPERATING EXPENDITURES:		\$ 2,388,352	\$ 2,380,184	\$ 2,509,347	\$ 1,581,670
NET OPERATING REVENUES (EXPENSES):		\$ (2,313,647)	\$ (2,243,237)	\$ (2,391,587)	\$ (1,410,321)
CONTRIBUTIONS TO (FROM) RESERVES:					
03-130-032-41700	Trans. from Res.		\$ (25,000)	\$ (15,000)	\$ (290,847)
03-130-440-80100	Transfer to Res. - Bridge / Culvert Insp.		\$ 15,000		\$ -
03-130-440-80100	Transfer to Res. - Working Cap.	\$ 2,400	\$ 1,200		\$ -
NET CONT. TO (FROM) RESERVES:		\$ 2,400	\$ (8,800)	\$ (15,000)	\$ (290,847)
OPERATING SURPLUS/(DEFICIT):		\$ (2,316,047)	\$ (2,234,437)	\$ (2,376,587)	\$ (1,119,474)
CAPITAL BUDGET					
CAPITAL REVENUE:					
01-130-058-40504	Prov.Grants - OCIF - Formula Based	\$ 439,962	\$ 622,545	\$ 954,495	\$ 477,246
01-130-058-40504	Prov. Grants - OCIF - Top Up	\$ 702,812	\$ -	\$ 83,278	\$ -
01-130-058-40504	Prov.Grants - OMCIP	\$ 325,000	\$ -		\$ -
01-130-058-40504	Prov. Grants - OMCC		\$ 89,825		\$ -
01-130-058-40504	Prov.Grants - Safe Cycling Grant		\$ 7,705		\$ -
01-130-058-40515	Federal Grant (gas tax)	\$ 1,060,935	\$ 1,088,640	\$ 1,046,091	\$ 680,400
01-130-058-40517	FCM - Asset Mgt Grant		\$ 35,520		\$ -
01-130-066-40530	Developer Contribution		\$ -		\$ 40,500
01-130-052-40230	Local Improv. - Esseltine	\$ 363,513	\$ 68,835	\$ 3,974,277	\$ -
01-130-066-41288	Gosfield Wind Annual Contribution	\$ 46,000	\$ 46,000	\$ 46,000	\$ 46,000
01-130-066-41510	Sale of Equipment	\$ 77,657	\$ 53,159	\$ 28,500	\$ 41,962
01-130-066-41424	Long-term debt		\$ -		\$ -
03-130-032-41710	Transfer from Res. - Capital		\$ 606,088	\$ 431,500	\$ -
03-130-032-41710	Transfer from Res. - Lifecycle			\$ 1,012,909	
03-130-032-41710	Transfer from Res. - Drainage			\$ 225,723	
03-130-032-41710	Transfer From Res. - Capital 2017 Gas Tax		\$ -		\$ -
03-130-032-41710	Transfer from Res. - Fleet	\$ 211,704	\$ 163,914	\$ 186,500	\$ -
03-130-032-41720	Transfer from Res. - DC	\$ 200,755	\$ 4,455	\$ -	\$ -
TOTAL CAPITAL REVENUE:		\$ 3,428,338	\$ 2,786,687	\$ 7,989,273	\$ 1,286,108
CAPITAL EXPENDITURES:					
	From Capital Schedule	\$ 3,255,856	\$ 3,505,050	\$ 8,473,600	\$ 744,843
TOTAL CAPITAL EXPENDITURES:		\$ 3,255,856	\$ 3,505,050	\$ 8,473,600	\$ 744,843
CONTRIBUTIONS TO RESERVES:					
03-130-440-80300	Transfer to Res. - Fleet	\$ 225,000	\$ 278,159	\$ 250,000	\$ 250,000
03-130-440-80300	Transfer to Res. - Capital	\$ 1,023,793	\$ 439,388	\$ 45,000	\$ 45,000
03-130-440-80300	Transfer to Res. - Gas Tax	\$ 163,870	\$ 149,805	\$ -	\$ -
03-130-440-80300	Transfer to Res. - Lifecycle - Roads	\$ 265,000	\$ 415,000	\$ 565,000	\$ 565,000
03-130-440-80300	Transfer to Res. - Lifecycle - Bridges		\$ 150,000	\$ 300,000	\$ 300,000
03-130-440-80300	Transfer to Res. - Lifecycle - Storm Sewers		\$ 150,000	\$ 300,000	\$ 300,000
03-130-440-80300	Transfer to Res. - Drainage		\$ -		\$ -
CONTRIBUTIONS TO RESERVES		\$ 1,677,663	\$ 1,582,352	\$ 1,460,000	\$ 1,460,000
REPAYMENT OF LONG-TERM DEBT:					
01-130-099-60384	OILC Loan (Sewer Separation)	\$ 239,544	\$ 239,544	\$ 239,544	\$ 119,772
01-130-099-60385	ELK Repayment - Beech (5 years)	\$ 22,103	\$ 15,588	\$ -	\$ -
01-130-099-60386	OSIFA Loan (2004 Road Capital)	\$ 146,557	\$ 141,894	\$ 137,117	\$ 69,041
01-130-099-60387	OILC Loan (2015)	\$ 182,085	\$ 182,085	\$ 182,085	\$ 91,043
01-130-099-60394	OILC Loan (2016)	\$ 127,543	\$ 127,543	\$ 127,543	\$ 63,772
REPAYMENT OF LONG-TERM DEBT:		\$ 717,832	\$ 706,655	\$ 686,290	\$ 343,627
NET CAPITAL EXPENDITURES:		\$ (2,223,013)	\$ (3,007,370)	\$ (2,630,617)	\$ (1,262,363)
DEPARTMENTAL SURPLUS/(DEFICIT):		\$ (4,539,060)	\$ (5,241,808)	\$ (5,007,204)	\$ (2,381,837)

SANITATION

Account Number		2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals
OPERATING BUDGET					
OPERATING EXPENDITURES:					
01-131-072-60102	Salaries - Full Time	\$ 4,558	\$ 1,168	\$ 8,526	\$ 592
01-131-072-60103	Salaries - Over Time		\$ -		\$ -
01-131-072-60104	Salaries - Part Time		\$ -		\$ -
01-131-099-60306	Advertising		\$ -		\$ -
01-131-400-60359	Contract Adjustment		\$ -		\$ -
01-131-400-60370	Waste Disposal	\$ 624,567	\$ 651,433	\$ 673,000	\$ 271,039
01-131-400-60380	Waste Collection	\$ 512,980	\$ 525,301	\$ 545,000	\$ 314,177
01-131-400-60381	White Goods Collection	\$ 4,608	\$ 4,447	\$ 4,000	\$ 1,642
01-131-400-60382	Yard Waste Collection	\$ 61,220	\$ 55,260	\$ 55,000	\$ 11,086
01-131-400-60404	Perpetual Care Landfill	\$ 56,666	\$ 56,560	\$ 60,000	\$ 28,281
TOTAL OPERATING EXPENDITURES:		\$ 1,264,598	\$ 1,294,169	\$ 1,345,526	\$ 626,817
NET OPERATING REVENUES (EXPENSES):					
		\$ (1,264,598)	\$ (1,294,169)	\$ (1,345,526)	\$ (626,817)
CONTRIBUTIONS TO (FROM) RESERVES:					
03-131-032-41700	Trans. from Res. - Working Cap.	\$ -	\$ -	\$ -	\$ -
03-131-440-80100	Transfer to Res. - Working Cap.	\$ -	\$ -	\$ -	\$ -
NET CONT. TO (FROM) RESERVES:		\$ -	\$ -	\$ -	\$ -
OPERATING SURPLUS/(DEFICIT):					
		\$ (1,264,598)	\$ (1,294,169)	\$ (1,345,526)	\$ (626,817)
CAPITAL BUDGET					
CAPITAL REVENUE:					
	Grants - Federal	\$ -	\$ -	\$ -	\$ -
	Grants - Provincial	\$ -	\$ -	\$ -	\$ -
01-131-066-41510	Sale of Equipment	\$ -	\$ -	\$ -	\$ -
03-131-032-41710	Transfer from Res. - Capital	\$ -	\$ -	\$ -	\$ -
03-131-032-41720	Transfer from Res. - DC	\$ -	\$ -	\$ -	\$ -
TOTAL CAPITAL REVENUE:		\$ -	\$ -	\$ -	\$ -
CAPITAL EXPENDITURES:					
	From Capital Schedule	\$ -	\$ -	\$ -	\$ -
TOTAL CAPITAL EXPENDITURES:		\$ -	\$ -	\$ -	\$ -
CONTRIBUTIONS TO RESERVES:					
03-131-440-80300	Transfer to Res. - Capital	\$ -	\$ -	\$ -	\$ -
CONTRIBUTIONS TO RESERVES:		\$ -	\$ -	\$ -	\$ -
REPAYMENT OF LONG-TERM DEBT:					
	Repayment of LTD	\$ -	\$ -	\$ -	\$ -
REPAYMENT OF LONG-TERM DEBT:		\$ -	\$ -	\$ -	\$ -
NET CAPITAL EXPENDITURES:					
		\$ -	\$ -	\$ -	\$ -
DEPARTMENTAL SURPLUS/(DEFICIT):					
		\$ (1,264,598)	\$ (1,294,169)	\$ (1,345,526)	\$ (626,817)

CEMETERY

Account Number		2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals
OPERATING BUDGET					
OPERATING REVENUE:					
01-151-064-41185	Burial Permit	\$ 3,308	\$ 3,167	\$ 3,525	\$ 1,938
01-151-064-41186	Tent Rentals	\$ 200	\$ 100	\$ 300	\$ -
01-151-066-41270	Misc. Revenue	\$ -	\$ -		\$ -
01-151-066-41801	Interment	\$ 50,114	\$ 52,313	\$ 45,000	\$ 35,110
01-151-066-41802	Sale of Plots (net)	\$ 12,480	\$ 9,785	\$ 10,000	\$ 6,450
01-151-066-41803	Interment Transfer fees	\$ 200	\$ 200	\$ 400	\$ 40
01-151-066-41804	Marker Locates & Inspections	\$ 3,350	\$ 3,650	\$ 3,000	\$ 2,100
01-151-066-41805	Disinternment	\$ 600	\$ -	\$ -	\$ -
01-151-032-41712	Contribution from Perpetual		\$ -	\$ 10,000	\$ -
TOTAL OPERATING REVENUE:		\$ 70,252	\$ 69,215	\$ 72,225	\$ 45,638
OPERATING EXPENDITURES:					
01-151-072-60102	Salaries - Full Time	\$ 26,561	\$ 31,323	\$ 51,158	\$ 15,722
01-151-072-60103	Salaries - Overtime	\$ 1,986	\$ 2,045	\$ 8,605	\$ 1,567
01-151-145-60104	Salaries - Part Time		\$ -		\$ -
01-151-072-60120	Contracts	\$ 37,635	\$ 39,803	\$ 46,000	\$ 16,680
01-151-072-60121	Grave Openings	\$ 10,536	\$ 6,638	\$ 10,000	\$ 7,596
01-151-099-60306	Advertising	\$ 26	\$ 1,358	\$ 500	\$ -
01-151-099-60309	Computer Maintenance	\$ -	\$ 1,987	\$ 2,000	\$ 2,123
01-151-099-60312	General Insurance	\$ 81	\$ 81	\$ 81	\$ 81
01-151-099-60314	Utilities	\$ 1,298	\$ 1,219	\$ 1,500	\$ 813
01-151-099-60316	Equipment Repair	\$ 583	\$ 442	\$ 500	\$ 14
01-151-099-60317	Misc	\$ 866	\$ -	\$ 500	\$ -
01-151-099-60320	Membership & subscription	\$ 1,464	\$ 1,454	\$ 1,500	\$ 1,326
01-151-099-60337	Grounds Mtce(topsoil, sod, etc.)	\$ 1,760	\$ 1,317	\$ 5,000	\$ 883
01-151-099-60364	Headstone Mtce	\$ 26	\$ 553	\$ 5,000	\$ -
01-151-128-60426	Tree Brushing & Trimming	\$ 3,180	\$ 3,295	\$ 5,000	\$ 464
TOTAL OPERATING EXPENDITURES:		\$ 86,004	\$ 91,515	\$ 137,344	\$ 47,268
NET OPERATING REVENUES (EXPENSES):		\$ (15,752)	\$ (22,300)	\$ (65,119)	\$ (1,631)
CONTRIBUTIONS TO (FROM) RESERVES:					
03-151-032-41700	Trans. from Res. - Working Cap.	\$ -	\$ -	\$ -	\$ -
03-151-440-80100	Transfer to Res. - Working Cap.	\$ -	\$ -	\$ -	\$ -
NET CONT. TO (FROM) RESERVES:		\$ -	\$ -	\$ -	\$ -
OPERATING SURPLUS/(DEFICIT):		\$ (15,752)	\$ (22,300)	\$ (65,119)	\$ (1,631)
CAPITAL BUDGET					
CAPITAL REVENUE:					
	Grants - Federal	\$ -	\$ -	\$ -	\$ -
	Grants - Provincial	\$ -	\$ -	\$ -	\$ -
01-151-066-41510	Sale of Equipment	\$ -	\$ -	\$ -	\$ -
03-151-032-41710	Transfer from Res. - Capital	\$ -	\$ -	\$ -	\$ -
03-151-032-41720	Transfer from Res. - DC	\$ -	\$ -	\$ -	\$ -
TOTAL CAPITAL REVENUE:		\$ -	\$ -	\$ -	\$ -
CAPITAL EXPENDITURES:					
	From Capital Schedule	\$ 3,601	\$ -	\$ -	\$ -
TOTAL CAPITAL EXPENDITURES:		\$ 3,601	\$ -	\$ -	\$ -
CONTRIBUTIONS TO RESERVES:					
03-151-440-80300	Transfer to Res. - Capital	\$ -	\$ -	\$ -	\$ -
CONTRIBUTIONS TO RESERVES:		\$ -	\$ -	\$ -	\$ -
REPAYMENT OF LONG-TERM DEBT:					
	Repayment of LTD	\$ -	\$ -	\$ -	\$ -
REPAYMENT OF LONG-TERM DEBT:		\$ -	\$ -	\$ -	\$ -
NET CAPITAL EXPENDITURES:		\$ (3,601)	\$ -	\$ -	\$ -
DEPARTMENTAL SURPLUS/(DEFICIT):		\$ (19,352)	\$ (22,300)	\$ (65,119)	\$ (1,631)

ARENA					
Account Number		2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals
OPERATING BUDGET					
OPERATING REVENUE:					
01-170-058-40511	Federal Grants				
01-170-060-40601	Ice Rentals	\$ 264,516	\$ 255,454	\$ 275,000	\$ 102,265
01-170-060-40602	Hall Rentals	\$ 8,036	\$ 11,281	\$ 8,000	\$ 4,463
01-170-060-40611	Floor Rentals	\$ -	\$ -	\$ -	\$ -
01-170-060-40616	Public Skating	\$ 3,318	\$ 3,492	\$ 3,000	\$ 4,300
01-170-060-40617	Canteen Rent	\$ 1,947	\$ 2,124	\$ 2,000	\$ 929
01-170-060-40620	Vending / ATM Machines	\$ 3,300	\$ 3,294	\$ 3,000	\$ 2,192
01-170-060-40621	Sign Rental	\$ 11,596	\$ 7,057	\$ 9,000	\$ 3,320
01-170-060-40627	Skate Shop Rental	\$ 1,242	\$ 708	\$ 1,200	\$ -
01-170-066-41310	Penalties & Interest	\$ 1,114	\$ 660	\$ 1,000	\$ -
TOTAL OPERATING REVENUE:		\$ 295,068	\$ 284,069	\$ 302,200	\$ 117,470
OPERATING EXPENDITURES:					
	Total Salaries & Benefits	\$ 534,130	\$ 648,174	\$ 759,165	\$ 358,879
01-170-098-60254	Training & Development	\$ 2,169	\$ 1,703	\$ 8,000	\$ 3,748
01-170-099-60301	Office Supplies	\$ 1,199	\$ 2,297	\$ 3,000	\$ 2,006
01-170-099-60302	Computer Supplies	\$ 75	\$ 451	\$ -	\$ -
01-170-099-60306	Advertising	\$ 122	\$ -	\$ -	\$ -
01-170-099-60312	General Insurance	\$ 53,868	\$ 53,868	\$ 55,484	\$ 55,484
01-170-099-60314	Utilities	\$ 152,995	\$ 147,856	\$ 160,000	\$ 62,904
01-170-099-60315	Facility Maintenance	\$ 53,268	\$ 60,501	\$ 50,500	\$ 22,185
01-170-099-60316	Equipment Repair	\$ 12,525	\$ 18,111	\$ 21,500	\$ 8,839
01-170-099-60317	Miscellaneous	\$ 670	\$ 582	\$ 150	\$ 164
01-170-099-60318	Equipment Rental	\$ 640	\$ 1,287	\$ 600	\$ 849
01-170-099-60320	Memberships and Subscriptions	\$ 1,050	\$ 1,349	\$ 1,200	\$ 1,075
01-170-099-60327	Communication	\$ 7,472	\$ 8,597	\$ 9,000	\$ 4,940
01-170-099-60335	Shop Supplies	\$ 6,897	\$ 11,218	\$ 7,500	\$ 6,355
01-170-099-60336	Parking Lot Repairs	\$ -	\$ -	\$ 500	\$ -
01-170-099-60337	Ground Maintenance	\$ -	\$ 439	\$ 400	\$ -
01-170-099-60340	Fuel and Oil (Propane)	\$ 3,973	\$ 6,049	\$ 5,000	\$ 2,291
01-170-099-60345	Licences and Permits	\$ 104	\$ -	\$ 100	\$ 50
01-170-099-60346	Bank Fees and Interest	\$ 2,058	\$ 2,507	\$ 2,500	\$ 2,004
01-170-099-60347	Safety Supplies	\$ 607	\$ 2,895	\$ 3,000	\$ 1,848
01-170-099-60348	Tax & Bank Differences	\$ (7)	\$ 10	\$ -	\$ -
01-170-099-60400	Mileage	\$ 43	\$ 535	\$ -	\$ -
01-170-154-60446	Canteen/Vending Supplies	\$ 813	\$ 528	\$ 1,000	\$ 144
01-170-150-60606	Leamington Ice	\$ 11,231	\$ 8,520	\$ -	\$ 4,675
01-170-099-60611	Junior Hockey Club Support	\$ 9,041	\$ 7,029	\$ 7,500	\$ -
TOTAL OPERATING EXPENDITURES:		\$ 854,946	\$ 984,507	\$ 1,096,099	\$ 538,439
NET OPERATING REVENUES (EXPENSES):		\$ (559,877)	\$ (700,438)	\$ (793,899)	\$ (420,969)
CONTRIBUTIONS TO (FROM) RESERVES:					
03-170-032-41700	Trans. from Res. - Working Cap.	\$ -	\$ -	\$ -	\$ -
03-170-440-80100	Transfer to Res. - Working Cap.	\$ -	\$ -	\$ -	\$ -
NET CONT. TO (FROM) RESERVES:		\$ -	\$ -	\$ -	\$ -
OPERATING SURPLUS/(DEFICIT):		\$ (559,877)	\$ (700,438)	\$ (793,899)	\$ (420,969)

ARENA					
Account Number		2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals
CAPITAL BUDGET					
CAPITAL REVENUE:					
	Grants - Federal				
01-170-058-40504	Provincial Grants		\$ -		\$ -
01-170-058-41370	Donations from Public		\$ -		\$ -
01-170-066-41424	Long-term Debt		\$ -		\$ -
01-170-066-41510	Sale of Equipment		\$ 6,260		\$ -
03-170-032-41710	Transfer from Res. - Capital	\$ 5,944	\$ 15,000		\$ -
03-170-032-41710	Transfer from Res. - Lifecycle			\$ 7,500	
03-170-032-41720	Transfer from Res. - DC		\$ -		\$ -
TOTAL CAPITAL REVENUE:		\$ 5,944	\$ 21,260	\$ 7,500	\$ -
CAPITAL EXPENDITURES:					
	From Capital Schedule	\$ 127,531	\$ 45,773	\$ 7,500	\$ -
TOTAL CAPITAL EXPENDITURES:		\$ 127,531	\$ 45,773	\$ 7,500	\$ -
CONTRIBUTIONS TO RESERVES:					
03-170-440-80300	Transfer to Res. - Capital	\$ 15,000	\$ 6,260		\$ -
CONTRIBUTIONS TO RESERVES		\$ 15,000	\$ 6,260	\$ -	\$ -
REPAYMENT OF LONG-TERM DEBT:					
01-170-099-60387	OILC Loan (2015) - Arena Exp.	\$ 105,507	\$ 105,507	\$ 105,507	\$ 52,753
REPAYMENT OF LONG-TERM DEBT:		\$ 105,507	\$ 105,507	\$ 105,507	\$ 52,753
NET CAPITAL EXPENDITURES:		\$ (242,095)	\$ (136,280)	\$ (105,507)	\$ (52,753)
DEPARTMENTAL SURPLUS/(DEFICIT):		\$ (801,972)	\$ (836,718)	\$ (899,406)	\$ (473,723)

PARKS					
Account Number		2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals
OPERATING BUDGET					
OPERATING REVENUE:					
01-171-066-40904	Recovered Wages	\$ 426	\$ 969	\$ -	\$ 99
01-171-060-40610	Tennis Court Fees	\$ -	\$ 1	\$ -	\$ 4,339
01-171-066-41270	Misc. Revenue	\$ 352	\$ -	\$ -	\$ -
TOTAL OPERATING REVENUE:		\$ 778	\$ 970	\$ -	\$ 4,438
OPERATING EXPENDITURES:					
	Total Salaries & Benefits	\$ 254,229	\$ 288,038	\$ 393,385	\$ 167,953
01-171-072-60120	Contracts	\$ 28,824	\$ 68,403	\$ 80,000	\$ 32,493
01-171-098-60254	Training & Development	\$ 2,279	\$ 969	\$ 4,000	\$ 934
01-171-099-60312	General Insurance	\$ 76,898	\$ 76,898	\$ 79,205	\$ 79,205
01-171-099-60314	Utilities	\$ 3,085	\$ 3,470	\$ 3,000	\$ 1,753
01-171-099-60315	Facility Maintenance	\$ 29,004	\$ 33,274	\$ 34,300	\$ 6,592
01-171-099-60316	Equipment Maintenance	\$ 27,750	\$ 38,591	\$ 40,000	\$ 19,778
01-171-099-60317	Miscellaneous	\$ 44	\$ 140	\$ 100	\$ 188
01-171-099-60318	Equipment Rental	\$ 8,114	\$ 10,438	\$ 9,000	\$ 9,077
01-171-099-60319	Professional Services	\$ 25	\$ 1,373	\$ 1,000	\$ -
01-171-099-60327	Communication	\$ 328	\$ 280	\$ 700	\$ 183
01-171-099-60335	Shop Supplies	\$ 6,032	\$ 4,442	\$ 5,600	\$ 4,342
01-171-099-60337	Grounds Maintenance	\$ 26,349	\$ 27,334	\$ 30,000	\$ 7,805
01-171-099-60339	Tree Maintenance	\$ 18,668	\$ 18,874	\$ 25,000	\$ 326
01-171-099-60340	Fuel and Oil	\$ 24,010	\$ 29,583	\$ 30,000	\$ 2,070
01-171-099-60344	Horticulture - Town	\$ 2,126	\$ 3,464	\$ 6,000	\$ 65
01-171-150-60344	Horticulture - Society	\$ 5,189	\$ 9,429	\$ 10,000	\$ 768
01-171-099-60345	License and Permits	\$ 2,451	\$ 1,878	\$ 2,500	\$ 1,783
01-171-099-60349	Playground Mtce & Repair	\$ 284	\$ 958	\$ 10,000	\$ 731
01-171-099-60365	Tree Planting	\$ 2,035	\$ -	\$ 1,000	\$ 221
01-171-099-60400	Mileage	\$ 367	\$ 321	\$ 1,000	\$ 52
01-171-099-60676	Charitable Events - Parks	\$ (27)	\$ -	\$ -	\$ -
TOTAL OPERATING EXPENDITURES:		\$ 518,065	\$ 618,155	\$ 765,790	\$ 336,318
NET OPERATING REVENUES (EXPENSES):		\$ (517,287)	\$ (617,185)	\$ (765,790)	\$ (331,881)
CONTRIBUTIONS TO (FROM) RESERVES:					
03-171-032-41700	Trans. from Res. - Working Cap.	\$ -	\$ -	\$ -	\$ -
NET CONT. TO (FROM) RESERVES:		\$ -	\$ -	\$ -	\$ -
OPERATING SURPLUS/(DEFICIT):		\$ (517,287)	\$ (617,185)	\$ (765,790)	\$ (331,881)

PARKS					
Account Number		2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals
CAPITAL BUDGET					
CAPITAL REVENUE:					
01-171-058-40502	Provincial Grant		\$ -		\$ -
01-171-058-40515	Federal Grants		\$ -		\$ -
01-171-058-40519	Misc. Energy Rebates	\$ 949	\$ -		\$ -
01-171-179-40524	Donations - Mettawas Park	\$ 15,124	\$ 2,533		\$ 450
01-171-179-40527	Fundraising Events Mettawas		\$ 4,065		\$ 9,850
01-171-058-40526	User Group Contributions		\$ -		\$ -
01-171-066-41424	Long-term Debt		\$ -		\$ -
01-171-066-41510	Sale of Equipment	\$ 221	\$ -		\$ -
03-171-032-41710	Transfer from Res. - Lifecycle	\$ 50,000	\$ 135,978	\$ 115,000	\$ -
03-171-032-41710	Transfer from Res. - Capital	\$ 143,750	\$ 64,762	\$ 106,500	\$ -
03-171-032-41710	Transfer from Res. - Fleet	\$ 140,845	\$ 75,751		\$ -
03-171-032-41720	Transfer from Res. - DC	\$ 51,345	\$ 11,903	\$ 18,000	\$ -
TOTAL CAPITAL REVENUE:		\$ 402,234	\$ 294,992	\$ 239,500	\$ 10,300
CAPITAL EXPENDITURES:					
	From Capital Schedule	\$ 485,892	\$ 392,034	\$ 546,000	\$ 16,904
TOTAL CAPITAL EXPENDITURES:		\$ 485,892	\$ 392,034	\$ 546,000	\$ 16,904
CONTRIBUTIONS TO RESERVES:					
03-171-440-80300	Transfer to Res. - Fleet	\$ 50,000	\$ 50,000	\$ 75,000	\$ 70,000
03-171-440-80300	Transfer to Res - Lifecycle - Parks	\$ 110,000	\$ 110,000	\$ 110,000	\$ 110,000
03-171-440-80300	Transfer to Res. - Capital	\$ 28,542	\$ 87,098	\$ 25,000	\$ 30,000
03-171-440-80300	Transfer to Res. - Mettawas Park		\$ -		\$ -
CONTRIBUTIONS TO RESERVES		\$ 188,542	\$ 247,098	\$ 210,000	\$ 210,000
REPAYMENT OF LONG-TERM DEBT:					
	Repayment of LTD	\$ -	\$ -	\$ -	\$ -
REPAYMENT OF LONG-TERM DEBT:		\$ -	\$ -	\$ -	\$ -
NET CAPITAL EXPENDITURES:		\$ (272,200)	\$ (344,140)	\$ (516,500)	\$ (216,604)
DEPARTMENTAL SURPLUS/(DEFICIT):		\$ (789,487)	\$ (961,325)	\$ (1,282,290)	\$ (548,485)

FACILITIES					
Account Number		2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals
OPERATING BUDGET					
OPERATING REVENUE:					
01-171-135-40662	Rent - Grovedale House	\$ -	\$ -	\$ 30,000	\$ -
01-171-061-40652	Rent - Lakeside Pavilion	\$ 24,306	\$ 26,853	\$ 26,000	\$ 6,637
01-171-159-40609	Lions Hall - Utility Recovery	\$ 1,545	\$ 1,545	\$ 1,545	\$ 901
01-171-061-40654	Rent - ACCESS (Lion's Prop)	\$ 29,076	\$ 29,076	\$ 29,076	\$ 14,538
01-171-061-40658	Rent - Carnegie (BIA)	\$ 5,894	\$ 5,748	\$ 3,487	\$ 3,487
01-171-172-40657	Rent - Unico Comm. Centre	\$ 8,607	\$ 12,628	\$ 9,000	\$ 5,035
01-171-061-40651	Rent - Mad Science (122 Fox)	\$ 19,200	\$ 19,200	\$ 19,200	\$ 6,400
01-171-061-40650	Rent - Ruthven Day Care	\$ 10,200	\$ 10,200	\$ 10,200	\$ 5,950
01-171-061-40607	Rent - Ridgeview Park Hall	\$ 2,865	\$ 3,987	\$ 4,000	\$ 451
01-171-176-40665	Green Fees - Ridgeview	\$ 3,683	\$ 4,477	\$ 5,000	\$ 1,491
01-171-061-40618	Rent - Baseball Canteen	\$ 885	\$ 885	\$ 1,000	\$ 531
01-171-177-40666	Green Fees - King. Soccer / Baseb	\$ 20,338	\$ 16,894	\$ 18,000	\$ 6,021
01-171-061-40664	Rent - Kingsville Taxi	\$ 6,000	\$ 4,500	\$ -	\$ -
TOTAL OPERATING REVENUE:		\$ 132,598	\$ 135,993	\$ 156,508	\$ 51,444
OPERATING EXPENDITURES:					
see appendix D	Grovedale House	\$ -	\$ 339	\$ 35,600	\$ 5,634
see appendix D	Lakeside Pavilion	\$ 50,555	\$ 52,906	\$ 62,770	\$ 25,244
see appendix D	Lion's Hall	\$ 19,086	\$ 14,789	\$ 16,350	\$ 6,475
see appendix D	Carnegie Building	\$ 12,531	\$ 15,925	\$ 29,150	\$ 11,677
see appendix D	Unico Centre	\$ 19,006	\$ 20,804	\$ 17,400	\$ 10,570
see appendix D	Cottam Library / Mad Science	\$ 3,843	\$ (1,013)	\$ 1,500	\$ 1,747
see appendix D	Ruthven Library / Day Care	\$ 2,125	\$ 253	\$ 1,000	\$ 25
see appendix D	Kingsville Library	\$ 4,138	\$ 5,409	\$ 5,800	\$ 1,248
see appendix D	Ridgeview Hall / Park	\$ 32,562	\$ 45,616	\$ 49,300	\$ 26,162
see appendix D	Kingsville Soccer / Baseball	\$ 49,708	\$ 46,793	\$ 38,700	\$ 36,593
01-171-178-60480	Rental Prop - 94 Division St S	\$ 969	\$ -	\$ -	\$ -
01-171-178-60481	Rental Prop - King's Landing	\$ 4,198	\$ -	\$ -	\$ -
TOTAL OPERATING EXPENDITURES:		\$ 198,722	\$ 201,822	\$ 257,570	\$ 125,373
NET OPERATING REVENUES (EXPENSES):		\$ (66,124)	\$ (65,829)	\$ (101,062)	\$ (73,930)
CONTRIBUTIONS TO (FROM) RESERVES:					
03-178-032-41700	Trans. from Res. - Working Cap.	\$ -	\$ -	\$ -	\$ -
03-178-440-80100	Trans. to Res. - Working Cap.	\$ -	\$ -	\$ -	\$ -
NET CONT. TO (FROM) RESERVES:		\$ -	\$ -	\$ -	\$ -
OPERATING SURPLUS/(DEFICIT):		\$ (66,124)	\$ (65,829)	\$ (101,062)	\$ (73,930)
CAPITAL BUDGET					
CAPITAL REVENUE:					
01-178-058-40502	Provincial Grant	\$ -	\$ -	\$ -	\$ -
01-178-058-40515	Federal Grants	\$ -	\$ 140,412	\$ -	\$ -
01-178-058-40519	Misc. Energy Rebates	\$ -	\$ -	\$ -	\$ -
01-178-058-40526	User Group Contributions	\$ -	\$ -	\$ -	\$ -
01-178-066-41424	Long-term Debt	\$ -	\$ -	\$ -	\$ -
01-178-066-41510	Sale of Equipment	\$ -	\$ -	\$ -	\$ -
01-178-066-40525	County of Essex - Library Funds	\$ -	\$ 40,000	\$ -	\$ -
03-178-032-41710	Transfer from Res. - Lifecycle	\$ 6,000		\$ 30,000	
03-178-032-41710	Transfer from Res. - Capital	\$ 7,487		\$ 9,150	
03-178-032-41710	Transfer from Res. - ELK	\$ 183,208	\$ 2,290,111	\$ 2,250,000	\$ -
03-178-032-41720	Transfer from Res. - DC	\$ -	\$ -	\$ 5,850	\$ -
TOTAL CAPITAL REVENUE:		\$ 196,695	\$ 2,470,523	\$ 2,295,000	\$ -
CAPITAL EXPENDITURES:					
	From Capital Schedule	\$ 200,707	\$ 2,790,788	\$ 2,336,600	\$ 687,541
TOTAL CAPITAL EXPENDITURES:		\$ 200,707	\$ 2,790,788	\$ 2,336,600	\$ 687,541
CONTRIBUTIONS TO RESERVES:					
03-178-440-80300	Transfer to Res. - Capital	\$ -	\$ 17,664		\$ -
03-178-440-80300	Transfer to Res - HVAC/Roof	\$ 170,000	\$ 170,000	\$ 170,000	\$ 170,000
03-178-440-80300	Transfer to Res. - Lifecycle	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
03-178-440-80300	Transfer to Res. - Mettawas Park	\$ -	\$ -		\$ -
CONTRIBUTIONS TO RESERVES		\$ 220,000	\$ 237,664	\$ 220,000	\$ 220,000
REPAYMENT OF LONG-TERM DEBT:					
	Repayment of LTD	\$ -	\$ -	\$ -	\$ -
REPAYMENT OF LONG-TERM DEBT:		\$ -	\$ -	\$ -	\$ -
NET CAPITAL EXPENDITURES:		\$ (224,012)	\$ (557,929)	\$ (261,600)	\$ (907,541)
DEPARTMENTAL SURPLUS/(DEFICIT):		\$ (290,136)	\$ (623,758)	\$ (362,662)	\$ (981,470)

FANTASY OF LIGHTS

Account Number		2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals
OPERATING BUDGET					
OPERATING REVENUE:					
01-172-060-40647	Senior's Activity	\$ -	\$ 52	\$ -	\$ -
01-172-066-40521	Donations	\$ 4,878	\$ 4,065	\$ 4,500	\$ 100
01-172-066-40639	Kingsville Fantasy Express	\$ 2,096	\$ 2,365	\$ 2,000	\$ -
01-172-066-40640	Dinner With Santa	\$ 1,617	\$ 1,440	\$ 1,500	\$ -
01-172-066-40642	Food Sales	\$ 30	\$ 10	\$ -	\$ -
01-172-066-40643	Sip and Shop	\$ 913	\$ 1,065	\$ 1,000	\$ -
01-172-066-40644	Special Events	\$ 260	\$ 425	\$ 500	\$ -
01-172-066-40645	Maintenance Program	\$ -	\$ -	\$ -	\$ -
01-172-060-40606	Miscellaneous	\$ -	\$ -	\$ -	\$ -
TOTAL OPERATING REVENUE:		\$ 9,794	\$ 9,421	\$ 9,500	\$ 100
OPERATING EXPENDITURES:					
01-172-099-60306	Advertising	\$ 5,599	\$ 5,379	\$ 5,000	\$ 444
01-172-099-60307	Photocopier Supplies		\$ -	\$ 600	\$ -
01-172-099-60315	Maintenance & Upgrades	\$ 8,954	\$ 9,505	\$ 10,000	\$ 410
01-172-099-60316	Equipment Repair	\$ 932	\$ 657	\$ 1,200	\$ 11
01-172-099-60317	Miscellaneous		\$ 250		\$ (250)
01-172-158-60621	Fireworks		\$ 5,043	\$ 3,000	\$ -
01-172-099-60622	Parade	\$ 10,000	\$ 10,000	\$ 12,000	\$ -
01-172-099-60623	Dinner With Santa	\$ 246	\$ 564	\$ 300	\$ -
01-172-099-60624	Craft Show		\$ -		\$ -
01-172-099-60625	Food / Sundry Expenses	\$ 965	\$ 1,277	\$ 1,000	\$ -
01-172-099-60631	Special Events	\$ 231	\$ 150		\$ -
01-172-099-60634	Children's Activity	\$ 440	\$ 710	\$ 600	\$ -
TOTAL OPERATING EXPENDITURES:		\$ 27,367	\$ 33,534	\$ 33,700	\$ 615
NET OPERATING REVENUES (EXPENSES):		\$ (17,573)	\$ (24,113)	\$ (24,200)	\$ (515)
CONTRIBUTIONS TO (FROM) RESERVES:					
	Surplus/Deficit	\$ -		\$ -	
03-172-032-41700	Trans. from Res. - Working Cap.	\$ (2,000)	\$ -	\$ -	\$ -
03-172-440-80100	Transfer to Res. - Working Cap.		\$ -	\$ -	\$ -
NET CONT. TO (FROM) RESERVES:		\$ (2,000)	\$ -	\$ -	\$ -
OPERATING SURPLUS/(DEFICIT):		\$ (15,573)	\$ (24,113)	\$ (24,200)	\$ (515)
CAPITAL BUDGET					
CAPITAL REVENUE:					
	Provincial Grant	\$ -	\$ -	\$ -	\$ -
	Federal Grants	\$ -	\$ -	\$ -	\$ -
01-172-058-40521	Donations (Capital)	\$ -	\$ -	\$ -	\$ -
01-172-066-41510	Sale of Equipment	\$ -	\$ -	\$ -	\$ -
03-172-032-41710	Transfer from Res. - Capital	\$ -	\$ -	\$ -	\$ -
03-172-032-41720	Transfer from Res. - DC	\$ -	\$ -	\$ -	\$ -
TOTAL CAPITAL REVENUE:		\$ -	\$ -	\$ -	\$ -
CAPITAL EXPENDITURES:					
	From Capital Schedule	\$ 19,842	\$ -	\$ -	\$ -
TOTAL CAPITAL EXPENDITURES:		\$ 19,842	\$ -	\$ -	\$ -
CONTRIBUTIONS TO RESERVES:					
03-172-440-80300	Transfer to Res. - Capital	\$ -	\$ -	\$ -	\$ -
CONTRIBUTIONS TO RESERVES		\$ -	\$ -	\$ -	\$ -
REPAYMENT OF LONG-TERM DEBT:					
	Repayment of LTD	\$ -	\$ -	\$ -	\$ -
REPAYMENT OF LONG-TERM DEBT:		\$ -	\$ -	\$ -	\$ -
NET CAPITAL EXPENDITURES:		\$ (19,842)	\$ -	\$ -	\$ -
DEPARTMENTAL SURPLUS/(DEFICIT):		\$ (35,416)	\$ (24,113)	\$ (24,200)	\$ (515)

MARINA					
Account Number		2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals
OPERATING BUDGET					
OPERATING REVENUE:					
01-173-060-40615	Boat Dockage	\$ 42,176	\$ 43,144	\$ 44,000	\$ 49,692
01-173-060-40624	Boat Ramp	\$ 12,022	\$ 10,591	\$ 13,000	\$ 2,616
01-173-060-40638	Fuel Sales	\$ 44,200	\$ 54,858	\$ 48,000	\$ 2,476
01-173-066-41270	Misc Revenue	\$ -	\$ -	\$ -	\$ 1
TOTAL OPERATING REVENUE:		\$ 98,397	\$ 108,594	\$ 105,000	\$ 54,785
OPERATING EXPENDITURES:					
01-173-072-60102	Salaries - Full Time	\$ 21,109	\$ 19,877	\$ 29,765	\$ 14,112
01-173-072-60103	Salaries - Over-time	\$ 152	\$ 758		\$ 613
01-173-072-60104	Salaries - Part Time	\$ 10,817	\$ 11,198	\$ 20,104	\$ 3,183
01-173-072-60105	Salaries - Seasonal	\$ 5,515	\$ 4,319	\$ 28,753	\$ 1,917
01-173-072-60114	Committee Honourarium	\$ 300	\$ -		\$ -
01-173-072-60202	Benefits-El	\$ 179	\$ 274	\$ 1,571	\$ 190
01-173-072-60204	Benefits-CPP	\$ 411	\$ 580	\$ 3,346	\$ 423
	Total Salaries & Benefits	\$ 38,482	\$ 37,005	\$ 83,539	\$ 20,438
01-173-099-60301	Office Supplies		\$ -		\$ -
01-173-099-60306	Advertising	\$ 302	\$ -		\$ -
01-173-099-60314	Utilities	\$ 6,563	\$ 4,865	\$ 7,000	\$ 1,170
01-173-099-60315	Facility Maintenance	\$ 18,564	\$ 10,936	\$ 9,500	\$ 8,879
01-173-099-60316	Equipment Repair		\$ -		\$ -
01-173-099-60317	Misc.		\$ -		\$ -
01-173-099-60318	Equipment Rental	\$ 270	\$ -	\$ 1,000	\$ -
01-173-099-60319	Professional Services	\$ -	\$ -	\$ 500	\$ -
01-173-099-60320	Membership & Subscription	\$ -	\$ -	\$ 525	\$ -
01-173-099-60327	Communication	\$ 832	\$ 1,083	\$ 1,250	\$ 595
01-173-099-60329	Rent	\$ 1,667	\$ 509	\$ 500	\$ 500
01-173-152-60333	Work Boat Maintenance	\$ 2,559	\$ 3,806	\$ 2,000	\$ 3,364
01-173-099-60335	Shop Supplies	\$ 51	\$ 11	\$ 300	\$ -
01-173-099-60337	Ground Maintenance	\$ -	\$ 776	\$ 500	\$ -
01-173-099-60340	Fuel & Oil	\$ 166	\$ 509	\$ 200	\$ -
01-173-099-60346	Bank Fees & Interest	\$ 1,467	\$ 1,488	\$ 1,500	\$ 632
01-173-152-60360	License and Permits	\$ 224	\$ 240	\$ 240	\$ -
01-173-099-60383	Fuel Purchased for Re-Sale	\$ 34,785	\$ 49,299	\$ 38,400	\$ 2,464
TOTAL OPERATING EXPENDITURES:		\$ 105,933	\$ 110,526	\$ 146,954	\$ 38,040
NET OPERATING REVENUES (EXPENSES):		\$ (7,535)	\$ (1,932)	\$ (41,954)	\$ 16,745
CONTRIBUTIONS TO (FROM) RESERVES:					
03-173-032-41700	Trans. from Res. - Working Cap.	\$ -	\$ -	\$ -	\$ -
03-173-440-80100	Transfer to Res. - Working Cap.	\$ -	\$ -	\$ -	\$ -
NET CONT. TO (FROM) RESERVES:		\$ -	\$ -	\$ -	\$ -
OPERATING SURPLUS/(DEFICIT):		\$ (7,535)	\$ (1,932)	\$ (41,954)	\$ 16,745
CAPITAL BUDGET					
CAPITAL REVENUE:					
	Provincial Grant	\$ -	\$ -	\$ -	\$ -
	Federal Grants	\$ -	\$ -	\$ -	\$ -
01-173-066-41425	Amounts to be Recovered	\$ -	\$ -	\$ -	\$ -
01-173-066-41510	Sale of Equipment	\$ -	\$ -	\$ -	\$ -
03-173-032-41710	Transfer from Res. - Capital	\$ -	\$ -	\$ 16,000	\$ -
03-173-032-41720	Transfer from Res. - DC	\$ -	\$ -	\$ -	\$ -
TOTAL CAPITAL REVENUE:		\$ -	\$ -	\$ 16,000	\$ -
CAPITAL EXPENDITURES:					
	From Capital Schedule	\$ -	\$ 14,389	\$ 55,000	\$ -
TOTAL CAPITAL EXPENDITURES:		\$ -	\$ 14,389	\$ 55,000	\$ -
CONTRIBUTIONS TO RESERVES:					
03-173-440-80300	Transfer to Res. - Capital	\$ 15,557	\$ 61,120	\$ -	\$ -
CONTRIBUTIONS TO RESERVES		\$ 15,557	\$ 61,120	\$ -	\$ -
REPAYMENT OF LONG-TERM DEBT:					
	Repayment of LTD	\$ -	\$ -	\$ -	\$ -
REPAYMENT OF LONG-TERM DEBT:		\$ -	\$ -	\$ -	\$ -
NET CAPITAL EXPENDITURES:		\$ (15,557)	\$ (75,509)	\$ (39,000)	\$ -
DEPARTMENTAL SURPLUS/(DEFICIT):		\$ (23,092)	\$ (77,441)	\$ (80,954)	\$ 16,745

MIGRATION FESTIVAL

Account Number		2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals
OPERATING BUDGET					
OPERATING REVENUE:					
01-174-058-40502	Grants (external sources)	\$ -	\$ -	\$ -	\$ -
01-174-058-40521	Donations from Public	\$ -	\$ 20	\$ 500	\$ -
01-174-066-40642	Food Sales	\$ -	\$ -	\$ -	\$ -
01-174-066-41270	Misc. Revenue/Special Projects	\$ 426	\$ 310	\$ -	\$ 95
01-174-066-41272	Craft Vendor Fees	\$ 2,488	\$ 2,239	\$ 2,000	\$ 1,053
01-174-066-41285	Fine Art & Photo. Competition Regist	\$ -	\$ 70	\$ 200	\$ -
TOTAL OPERATING REVENUE:		\$ 2,914	\$ 2,639	\$ 2,700	\$ 1,148
OPERATING EXPENDITURES:					
01-174-099-60301	Office Supplies	\$ -	\$ -	\$ -	\$ -
01-174-099-60303	Postage	\$ -	\$ -	\$ -	\$ -
01-174-099-60306	Advertising	\$ 5,756	\$ 5,755	\$ 5,000	\$ -
01-174-099-60307	Photocopier Supplies	\$ -	\$ -	\$ 500	\$ -
01-174-099-60320	Membership/Subscriptions	\$ -	\$ -	\$ -	\$ -
01-174-099-60608	Parade	\$ 5,682	\$ 5,521	\$ 6,000	\$ -
01-174-099-60820	Special Projects	\$ 576	\$ 580	\$ 1,500	\$ -
01-174-099-60821	Children's Activities	\$ 3,779	\$ 4,330	\$ 4,200	\$ -
01-174-099-60828	Prizes/Awards/Art Show Exp	\$ -	\$ 650	\$ 2,200	\$ -
01-174-099-60829	Birds of Prey Show	\$ 869	\$ -	\$ 900	\$ -
01-174-099-60630	Fundraising Efforts	\$ -	\$ 53	\$ -	\$ -
01-174-099-60832	Volunteers	\$ -	\$ -	\$ -	\$ -
TOTAL OPERATING EXPENDITURES:		\$ 16,662	\$ 16,890	\$ 20,300	\$ -
NET OPERATING REVENUES (EXPENSES):		\$ (13,748)	\$ (14,251)	\$ (17,600)	\$ 1,148
CONTRIBUTIONS TO (FROM) RESERVES:					
03-174-032-41700	Trans. from Res. - Working Cap.	\$ -	\$ (4,600)	\$ -	\$ -
03-174-440-80100	Transfer to Res. - Working Cap.	\$ -	\$ -	\$ -	\$ -
NET CONT. TO (FROM) RESERVES:		\$ -	\$ (4,600)	\$ -	\$ -
OPERATING SURPLUS/(DEFICIT):		\$ (13,748)	\$ (9,651)	\$ (17,600)	\$ 1,148
CAPITAL BUDGET					
CAPITAL REVENUE:					
	Provincial Grant	\$ -	\$ -	\$ -	\$ -
	Federal Grants	\$ -	\$ -	\$ -	\$ -
01-174-066-41510	Sale of Equipment	\$ -	\$ -	\$ -	\$ -
03-174-032-41710	Transfer from Res. - Capital	\$ -	\$ -	\$ -	\$ -
03-174-032-41720	Transfer from Res. - DC	\$ -	\$ -	\$ -	\$ -
TOTAL CAPITAL REVENUE:		\$ -	\$ -	\$ -	\$ -
CAPITAL EXPENDITURES:					
	From Capital Schedule	\$ -	\$ -	\$ -	\$ -
TOTAL CAPITAL EXPENDITURES:		\$ -	\$ -	\$ -	\$ -
CONTRIBUTIONS TO RESERVES:					
03-174-440-80300	Transfer to Res. - Capital	\$ -	\$ -	\$ -	\$ -
CONTRIBUTIONS TO RESERVES		\$ -	\$ -	\$ -	\$ -
REPAYMENT OF LONG-TERM DEBT:					
	Repayment of LTD	\$ -	\$ -	\$ -	\$ -
REPAYMENT OF LONG-TERM DEBT:		\$ -	\$ -	\$ -	\$ -
NET CAPITAL EXPENDITURES:		\$ -	\$ -	\$ -	\$ -
DEPARTMENTAL SURPLUS/(DEFICIT):		\$ (13,748)	\$ (9,651)	\$ (17,600)	\$ 1,148

RECREATION PROGRAMS

Account Number		2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals
OPERATING BUDGET					
OPERATING REVENUE:					
01-175-058-40511	Federal Grants - Canada Day	\$ -	\$ -	\$ 4,000	\$ 7,500
01-175-066-40502	Provincial Grants	\$ -	\$ -	\$ -	\$ -
01-175-066-40521	Donations from Public	\$ -	\$ -	\$ -	\$ -
01-175-066-40619	Recreation - Misc. Revenues	\$ 4,893	\$ 558	\$ -	\$ -
01-175-066-40625	Recreation Programs	\$ 5,570	\$ 8,533	\$ 9,000	\$ 7,148
01-175-066-40626	Community Events (Sponsorships)	\$ 7,630	\$ 5,812	\$ 5,500	\$ 4,304
01-175-066-40632	Activity Guide Advertising	\$ -	\$ 500	\$ 2,500	\$ -
01-175-066-40635	P2P Admin Fee	\$ -	\$ 4,300	\$ 4,200	\$ 900
01-175-066-40636	First Aid Training	\$ -	\$ -	\$ 12,000	\$ 360
01-175-066-40637	March Break Camp	\$ -	\$ -	\$ -	\$ -
01-175-066-41277	Day Camp	\$ 440	\$ -	\$ 500	\$ 500
01-175-066-41279	CUBC Fundraising	\$ -	\$ 500	\$ -	\$ -
01-175-066-41298	Tournaments	\$ -	\$ -	\$ -	\$ -
01-175-066-41299	Family Day Events	\$ 600	\$ -	\$ -	\$ -
TOTAL OPERATING REVENUE:		\$ 19,132	\$ 20,203	\$ 37,700	\$ 20,712
OPERATING EXPENDITURES:					
	Total Salaries & Benefits	\$ 99,190	\$ 127,589	\$ 146,707	\$ 75,282
01-175-099-60254	Training & Development	\$ 493	\$ 3,249	\$ 3,000	\$ 803
01-175-099-60301	Office Supplies	\$ -	\$ 2	\$ 300	\$ -
01-175-099-60306	Advertising	\$ 1,873	\$ 1,301	\$ 2,500	\$ 827
01-175-099-60317	Miscellaneous	\$ 27	\$ 68	\$ 100	\$ 29
01-175-099-60327	Communication	\$ -	\$ -	\$ 100	\$ -
01-175-099-60400	Mileage	\$ 147	\$ 1,996	\$ 1,500	\$ 458
01-175-099-60626	Activity Guide	\$ 3,510	\$ 2,343	\$ 3,000	\$ -
01-175-099-60627	Recreation Programs	\$ 1,158	\$ 4,448	\$ 6,000	\$ 6,110
01-175-099-60628	Community Events	\$ 13,956	\$ 13,280	\$ 20,000	\$ 28,548
01-175-099-60629	In Motion Health Promotion	\$ 1,000	\$ 1,779	\$ 1,000	\$ 1,000
01-175-099-60677	March Break Camp	\$ 480	\$ (348)	\$ -	\$ -
01-175-099-60678	Day Camp	\$ -	\$ -	\$ -	\$ -
01-175-099-60680	Folk Fest	\$ -	\$ -	\$ 20,000	\$ 20,000
see appendix E	Older Adults (net)	\$ 4,355	\$ 6,693	\$ 2,900	\$ (363)
see appendix E	Tall Ships (net)	\$ -	\$ -	\$ 42,085	\$ 87,144
see appendix E	Highland Games (net)	\$ -	\$ -	\$ 5,000	\$ (38,344)
TOTAL OPERATING EXPENDITURES:		\$ 126,191	\$ 162,401	\$ 254,192	\$ 181,494
NET OPERATING REVENUES (EXPENSES):		\$ (107,059)	\$ (142,198)	\$ (216,492)	\$ (160,782)
CONTRIBUTIONS TO (FROM) RESERVES:					
03-175-032-41700	Trans. from Res. - Working Cap.	\$ -	\$ -	\$ -	\$ -
03-175-440-80100	Transfer to Res. - Working Cap.	\$ 3,998	\$ -	\$ -	\$ -
NET CONT. TO (FROM) RESERVES:		\$ 3,998	\$ -	\$ -	\$ -
OPERATING SURPLUS/(DEFICIT):		\$ (111,057)	\$ (142,198)	\$ (216,492)	\$ (160,782)
CAPITAL BUDGET					
CAPITAL REVENUE:					
01-175-058-40504	Provincial Grant	\$ -	\$ -	\$ -	\$ -
01-175-058-40515	Federal Grants	\$ -	\$ -	\$ -	\$ -
01-175-066-40524	Fundraising	\$ 565	\$ -	\$ -	\$ -
01-175-066-41510	Sale of Equipment	\$ -	\$ -	\$ -	\$ -
03-175-032-41710	Transfer from Res. - Capital	\$ -	\$ -	\$ 44,000	\$ -
03-175-032-41720	Transfer from Res. - DC	\$ -	\$ -	\$ -	\$ -
TOTAL CAPITAL REVENUE:		\$ 565	\$ -	\$ 44,000	\$ -
CAPITAL EXPENDITURES:					
	From Capital Schedule	\$ 901	\$ 53,063	\$ 44,000	\$ 18,298
TOTAL CAPITAL EXPENDITURES:		\$ 901	\$ 53,063	\$ 44,000	\$ 18,298
CONTRIBUTIONS TO RESERVES:					
03-175-440-80300	Transfer to Res. - Capital	\$ 15,000	\$ 59,000	\$ -	\$ -
CONTRIBUTIONS TO RESERVES		\$ 15,000	\$ 59,000	\$ -	\$ -
REPAYMENT OF LONG-TERM DEBT:					
	Repayment of LTD	\$ -	\$ -	\$ -	\$ -
REPAYMENT OF LONG-TERM DEBT:		\$ -	\$ -	\$ -	\$ -
NET CAPITAL EXPENDITURES:		\$ (15,336)	\$ (112,063)	\$ -	\$ (18,298)
DEPARTMENTAL SURPLUS/(DEFICIT):		\$ (126,393)	\$ (254,261)	\$ (216,492)	\$ (179,080)

COMMUNITIES IN BLOOM

Account Number		2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals
OPERATING BUDGET					
OPERATING REVENUE:					
01-176-058-40500	Grants from Town / Councillor Con	\$ -	\$ -	\$ -	\$ -
01-176-058-40502	Provincial Grants	\$ -	\$ -	\$ -	\$ -
01-176-058-40511	Federal Grants	\$ -	\$ -	\$ -	\$ -
01-176-058-40521	Donations from Public	\$ -	\$ -	\$ -	\$ -
01-176-058-40528	Fundraising	\$ -	\$ -	\$ -	\$ -
01-176-066-41270	Misc. Revenue/Special Projects	\$ -	\$ -	\$ -	\$ -
TOTAL OPERATING REVENUE:		\$ -	\$ -	\$ -	\$ -
OPERATING EXPENDITURES:					
01-176-099-60306	Advertising	\$ 1,368	\$ -	\$ 1,500	\$ -
01-176-099-60307	Photocopier Supplies		\$ -	\$ 400	\$ -
01-176-099-60320	Memberships	\$ 666	\$ 250	\$ 900	\$ 1,158
01-176-099-60365	Tree Planting	\$ -	\$ -	\$ 400	\$ 763
01-176-099-60650	Signage	\$ 641	\$ -	\$ 1,200	\$ -
01-176-099-60651	Community Profile Book	\$ 799	\$ -	\$ 1,300	\$ -
01-176-099-60652	Tour Costs	\$ 217	\$ 33	\$ 1,500	\$ 175
01-176-099-60653	Judges Expenses	\$ 1,704	\$ -	\$ 1,700	\$ -
	Special Events			\$ 350	
01-176-099-60654	Awards Ceremony	\$ 189	\$ -	\$ 1,500	\$ -
TOTAL OPERATING EXPENDITURES:		\$ 5,583	\$ 283	\$ 10,750	\$ 2,096
NET OPERATING REVENUES (EXPENSES):		\$ (5,583)	\$ (283)	\$ (10,750)	\$ (2,096)
CONTRIBUTIONS TO (FROM) RESERVES:					
03-176-032-41700	Trans. from Res. - Working Cap.	\$ -	\$ -	\$ -	\$ -
03-176-440-80100	Transfer to Res. - Working Cap.	\$ -	\$ -	\$ -	\$ -
NET CONT. TO (FROM) RESERVES:		\$ -	\$ -	\$ -	\$ -
OPERATING SURPLUS/(DEFICIT):		\$ (5,583)	\$ (283)	\$ (10,750)	\$ (2,096)

PLANNING					
Account Number		2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals
OPERATING BUDGET					
OPERATING REVENUE:					
01-180-062-40680	Planning - Zoning	\$ 28,550	\$ 43,100	\$ 42,000	\$ 15,850
01-180-062-40681	Planning - O.P.A.	\$ -	\$ 4,500	\$ 2,700	\$ 1,850
new	Planning - Surplus Dwellings	\$ -	\$ -	\$ 4,400	\$ -
01-180-062-40682	Planning - Consents	\$ 9,000	\$ 17,040	\$ 17,000	\$ 10,000
01-180-062-40683	Planning - Development Agree.	\$ 800	\$ 1,500	\$ 1,200	\$ 500
01-180-062-40684	Planning - Minor Variances	\$ 4,500	\$ 5,900	\$ 7,000	\$ 1,805
01-180-062-40685	Planning - Subdivisions	\$ 5,500	\$ 4,500	\$ 10,000	\$ 1,000
01-180-062-40686	Planning - Site Plan	\$ 17,250	\$ 13,500	\$ 24,000	\$ 19,850
01-180-066-40689	Planning - Misc. Application Fee	\$ 550	\$ 500	\$ 500	\$ 450
TOTAL OPERATING REVENUE:		\$ 66,150	\$ 90,540	\$ 108,800	\$ 51,305
OPERATING EXPENDITURES:					
	Total Salaries & Benefits	\$ 188,829	\$ 200,909	\$ 281,509	\$ 101,206
01-180-072-60120	Contracted Services	\$ 43,294	\$ 41,401	\$ -	\$ 37,623
01-180-099-60254	Training & Development	\$ 3,298	\$ 4,394	\$ 19,500	\$ 12,761
01-180-099-60301	Office Supplies	\$ 339	\$ 605	\$ 750	\$ 787
01-180-099-60303	Postage Supplies	\$ -	\$ -	\$ 4,000	\$ -
01-180-099-60305	Courier & Express	\$ 72	\$ 139	\$ 500	\$ 34
01-180-099-60306	Advertising	\$ 1,347	\$ 2,446	\$ 6,000	\$ 413
01-180-099-60317	Miscellaneous	\$ 57	\$ 277	\$ 5,000	\$ 467
01-180-099-60320	Membership & Subscription	\$ 622	\$ 1,347	\$ 1,500	\$ 1,445
01-180-099-60326	Professional Fees (Legal, Eng.OM)	\$ 12,001	\$ 4,810	\$ 50,000	\$ 13,456
01-180-099-60327	Communication	\$ 568	\$ 555	\$ 1,000	\$ 376
01-180-099-60358	Small Capital		\$ 1,432	\$ 500	\$ -
01-180-099-60400	Mileage	\$ 154	\$ 105	\$ 650	\$ 47
TOTAL OPERATING EXPENDITURES:		\$ 250,582	\$ 258,419	\$ 370,909	\$ 168,614
NET OPERATING REVENUES (EXPENSES):		\$ (184,432)	\$ (167,879)	\$ (262,109)	\$ (117,309)
CONTRIBUTIONS TO (FROM) RESERVES:					
03-180-032-41700	Trans. from Res. - Working Cap.	\$ -	\$ -	\$ -	\$ -
03-180-440-80100	Transfer to Res. - Working Cap.	\$ -	\$ 20,000	\$ -	\$ -
NET CONT. TO (FROM) RESERVES:		\$ -	\$ 20,000	\$ -	\$ -
OPERATING SURPLUS/(DEFICIT):		\$ (184,432)	\$ (187,879)	\$ (262,109)	\$ (117,309)
CAPITAL BUDGET					
CAPITAL REVENUE:					
01-180-058-40504	Provincial Grant	\$ -	\$ 56,712		\$ -
	Federal Grants	\$ -	\$ -		\$ -
03-180-032-41710	Transfer from Res. - Capital	\$ -	\$ -	\$ 25,000	\$ -
03-180-032-41720	Transfer from Res. - DC	\$ 6,359	\$ 24,874		\$ -
TOTAL CAPITAL REVENUE:		\$ 6,359	\$ 81,586	\$ 25,000	\$ -
CAPITAL EXPENDITURES:					
	From Capital Schedule	\$ 10,818	\$ 43,696	\$ 25,000	\$ 18,870
TOTAL CAPITAL EXPENDITURES:		\$ 10,818	\$ 43,696	\$ 25,000	\$ 18,870
CONTRIBUTIONS TO RESERVES:					
03-180-440-80300	Transfer to Res. - Capital	\$ -	\$ 65,654		\$ -
CONTRIBUTIONS TO RESERVES		\$ -	\$ 65,654	\$ -	\$ -
REPAYMENT OF LONG-TERM DEBT:					
	Repayment of LTD	\$ -	\$ -	\$ -	\$ -
REPAYMENT OF LONG-TERM DEBT:		\$ -	\$ -	\$ -	\$ -
NET CAPITAL EXPENDITURES:		\$ (4,459)	\$ (27,764)	\$ -	\$ (18,870)
DEPARTMENTAL SURPLUS/(DEFICIT):		\$ (188,891)	\$ (215,643)	\$ (262,109)	\$ (136,179)

BIA					
Account Number		2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals
OPERATING BUDGET					
OPERATING REVENUE:					
01-181-012-40189	B.I.A.	\$ 98,889	\$ 98,889	\$ 100,000	\$ 100,000
01-181-058-40502	Provincial Grants		\$ -		\$ -
01-181-058-40500	Town Grant - Flower Program	\$ 15,000	\$ 20,300	\$ 19,353	\$ 19,353
01-181-058-40500	Town Grant - Operation Face Lift	\$ 3,000	\$ -		\$ -
01-181-058-40521	Donations		\$ -		\$ -
01-181-066-41255	Revenue - BIA	\$ 261	\$ 500		\$ -
01-181-066-41270	Misc	\$ 213	\$ 163		\$ -
01-181-066-41291	Spring Fashion Show		\$ -		\$ -
01-181-066-41292	Assoc. Memberships	\$ 4,280	\$ 4,633	\$ 4,000	\$ 3,450
01-181-066-41364	Winter Walkthrough Fashion Show		\$ -		\$ -
01-181-066-41366	Festivals & Events		\$ -		\$ -
TOTAL OPERATING REVENUE:		\$ 121,643	\$ 124,485	\$ 123,353	\$ 122,803
OPERATING EXPENDITURES:					
	Total Benefits	\$ 4,805	\$ 6,627	\$ 8,372	\$ 5,277
01-181-072-60120	Contracts	\$ 42,998	\$ 39,503	\$ 40,000	\$ 21,785
01-181-099-60301	Office Supplies	\$ 1,728	\$ 2,489	\$ 3,000	\$ 1,372
01-181-099-60306	Advertising & Marketing	\$ 4,751	\$ 3,014	\$ 15,000	\$ 4,910
01-181-099-60309	Computer & Web Site	\$ 1,155	\$ 810	\$ 200	\$ 127
01-181-099-60317	Miscellaneous	\$ 555	\$ 1,711	\$ 700	\$ 1,125
01-181-099-60320	Membership & Subscriptions	\$ 265	\$ 407	\$ 400	\$ 360
01-181-099-60323	Write Offs	\$ 965	\$ 1,034	\$ 1,000	\$ 457
01-181-099-60327	Communication	\$ 1,607	\$ 1,648	\$ 1,700	\$ 1,055
01-181-099-60329	Rent	\$ 5,894	\$ 5,359	\$ 3,487	\$ 3,487
01-181-099-60341	Janitorial (1/4 of office space)	\$ 607	\$ 641	\$ 25	\$ -
01-181-099-60630	Clock Prog. / Maint	\$ 1,838	\$ 183		\$ -
01-181-170-60806	Spring Fashion Show	\$ -	\$ -		\$ -
01-181-170-60807	Winter Walkthrough Fashion Show	\$ -	\$ -		\$ -
01-181-170-60812	BIA Dollar Promotion	\$ 15,000	\$ 16,210	\$ 17,000	\$ (1,021)
01-181-170-60814	BIA Christmas	\$ -	\$ -		\$ -
01-181-170-60816	Annual General Meeting	\$ -	\$ 250	\$ 2,000	\$ 386
01-181-099-60819	OBIAA Conference	\$ 1,333	\$ 829	\$ 2,500	\$ 411
01-181-099-60833	Operation Face Lift	\$ 7,446	\$ 715	\$ 5,000	\$ 1,883
01-181-170-60837	Spring Guide	\$ 1,526	\$ -	\$ 1,530	\$ -
01-181-170-60838	Holiday Guide	\$ -	\$ 1,284	\$ 1,530	\$ -
01-181-170-60839	Beautification / Flower Program	\$ 28,516	\$ 31,702	\$ 38,704	\$ 23,064
01-181-170-60840	Light up the Town	\$ 44	\$ -	\$ -	\$ -
TOTAL OPERATING EXPENDITURES:		\$ 121,034	\$ 114,416	\$ 142,148	\$ 64,677
NET OPERATING REVENUES (EXPENSES):		\$ 609	\$ 10,070	\$ (18,795)	\$ 58,126
CONTRIBUTIONS TO (FROM) RESERVES:					
	Prior year (Surplus)/Deficit				
03-181-032-41700	Trans. from Res. - Working Cap.		\$ -	\$ (18,795)	\$ -
03-181-440-80100	Transfer to Res. - Working Cap.	\$ 609	\$ 10,070		\$ -
NET CONT. TO (FROM) RESERVES:		\$ 609	\$ 10,070	\$ (18,795)	\$ -
OPERATING SURPLUS/(DEFICIT):		\$ -	\$ -	\$ -	\$ 58,126
CAPITAL BUDGET					
CAPITAL REVENUE:					
	Provincial Grant				
	Federal Grants				
01-181-066-41367	Clock Donations		\$ -		\$ -
01-181-066-41368	Clock Bricks	\$ 2,800	\$ 800		\$ 600
03-181-032-41710	Transfer from Res. - Capital	\$ 5,239	\$ -		\$ -
03-181-032-41720	Transfer from Res. - DC		\$ -		\$ -
01-181-066-41424	Long-term Debt		\$ -		\$ -
TOTAL CAPITAL REVENUE:		\$ 8,039	\$ 800	\$ -	\$ 600
CAPITAL EXPENDITURES:					
	From Capital Schedule	\$ 8,039	\$ -	\$ -	\$ -
TOTAL CAPITAL EXPENDITURES:		\$ 8,039	\$ -	\$ -	\$ -
CONTRIBUTIONS TO RESERVES:					
03-181-440-80300	Transfer to Res. - Capital		\$ 800		\$ -
CONTRIBUTIONS TO RESERVES		\$ -	\$ 800	\$ -	\$ -
REPAYMENT OF LONG-TERM DEBT:					
	Repayment of LTD	\$ -	\$ -	\$ -	\$ -
REPAYMENT OF LONG-TERM DEBT:		\$ -	\$ -	\$ -	\$ -
NET CAPITAL EXPENDITURES:		\$ (0)	\$ -	\$ -	\$ 600
DEPARTMENTAL SURPLUS/(DEFICIT):		\$ -	\$ -	\$ -	\$ 58,726

ENVIRONMENTAL BUDGET SUMMARY

	2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals
OPERATING REVENUE:				
Water	\$ 5,883,145	\$ 6,191,540	\$ 6,302,000	\$ 2,590,708
Wastewater - KLW	\$ 1,931,380	\$ 2,012,509	\$ 2,045,000	\$ 1,059,268
Wastewater - Cottam	\$ 193,260	\$ 207,813	\$ 214,200	\$ 104,508
TOTAL:	\$ 8,007,785	\$ 8,411,863	\$ 8,561,200	\$ 3,754,484
OPERATING EXPENDITURES:				
Water	\$ 5,153,711	\$ 5,105,811	\$ 5,420,556	\$ 2,480,242
Wastewater - KLW	\$ 1,444,925	\$ 1,470,954	\$ 1,537,903	\$ 799,582
Wastewater - Cottam	\$ 91,738	\$ 104,018	\$ 104,800	\$ 49,758
TOTAL:	\$ 6,690,374	\$ 6,680,784	\$ 7,063,259	\$ 3,329,582
TRANSFERS TO (FROM) RESERVES:				
Water	\$ 654,434	\$ 910,115	\$ 759,744	\$ -
Wastewater - KLW	\$ 440,578	\$ 501,555	\$ 455,097	\$ -
Wastewater - Cottam	\$ 49,551	\$ 105,709	\$ 10,900	\$ -
TOTAL:	\$ 1,144,563	\$ 1,517,379	\$ 1,225,741	\$ -
OPERATING SURPLUS/(DEFICIT):	\$ 172,848	\$ 213,700	\$ 272,200	\$ 424,901
CAPITAL REVENUE:				
Water	\$ 698,441	\$ 91,281	\$ 919,600	\$ -
Wastewater - KLW	\$ 95,217	\$ 862,840	\$ 3,334,000	\$ -
Wastewater - Cottam	\$ -	\$ 15,534	\$ 240,000	\$ -
TOTAL:	\$ 793,659	\$ 969,655	\$ 4,493,600	\$ -
CAPITAL EXPENDITURES:				
Water	\$ 698,441	\$ 166,895	\$ 936,300	\$ 83,697
Wastewater - KLW	\$ 101,095	\$ 862,841	\$ 3,346,000	\$ 310,625
Wastewater - Cottam	\$ 51,971	\$ 13,620	\$ 338,500	\$ 6,134
TOTAL:	\$ 851,507	\$ 1,043,355	\$ 4,620,800	\$ 400,455
TRANSFERS TO RESERVES:				
Water	\$ 75,000	\$ 100,000	\$ 105,000	\$ -
Wastewater - KLW	\$ 40,000	\$ 40,000	\$ 40,000	\$ -
Wastewater - Cottam	\$ -	\$ -	\$ -	\$ -
TOTAL:	\$ 115,000	\$ 140,000	\$ 145,000	\$ -
REPAYMENT OF LONG-TERM DEBT:				
Water	\$ -	\$ -	\$ -	\$ -
Wastewater - KLW	\$ -	\$ -	\$ -	\$ -
Wastewater - Cottam	\$ -	\$ -	\$ -	\$ -
TOTAL:	\$ -	\$ -	\$ -	\$ -
CAPITAL SURPLUS/(DEFICIT):	\$ (172,848)	\$ (213,700)	\$ (272,200)	\$ (400,455)
NET SURPLUS/(DEFICIT):	\$ -	\$ -	\$ -	\$ 24,446

WATER					
Account Number		2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals
OPERATING BUDGET					
OPERATING REVENUE:					
02-201-058-40511	Federal Grants		\$ -		\$ -
02-201-066-40810	G.S. Water	\$ 4,336,587	\$ 4,540,775	\$ 4,648,000	\$ 1,885,505
02-201-066-40812	G.N Water	\$ 585,497	\$ 604,720	\$ 614,000	\$ 234,066
02-201-066-40814	Kingsville Water	\$ 865,478	\$ 903,224	\$ 929,000	\$ 412,029
02-201-066-40901	Service Connection Installation	\$ 25,001	\$ 77,520	\$ 50,000	\$ 15,000
02-201-066-40902	Meter Installation/ Maintenance	\$ 2,340	\$ 2,535	\$ 3,000	\$ 4,545
02-201-066-40903	Extra Charges	\$ 3,340	\$ 3,235	\$ 3,000	\$ 3,320
02-201-066-40904	Recovered Wages	\$ 6,947	\$ 600	\$ 1,000	\$ 600
02-201-066-40905	Account Set-up Fees	\$ 14,975	\$ 15,575	\$ 13,000	\$ 7,150
02-201-066-40906	Watermain Dev. Review	\$ -	\$ -	\$ -	\$ -
02-201-066-41268	Water Meter Sales	\$ 28,889	\$ 27,547	\$ 26,000	\$ 20,266
02-201-066-41270	Miscellaneous Revenue	\$ 625	\$ 1,740	\$ 1,000	\$ 225
02-201-066-41310	Penalties & Interest	\$ 13,466	\$ 14,069	\$ 14,000	\$ 8,003
TOTAL OPERATING REVENUE:		\$ 5,883,145	\$ 6,191,540	\$ 6,302,000	\$ 2,590,708
OPERATING EXPENDITURES:					
	Total Salaries & Benefits	\$ 709,729	\$ 710,889	\$ 783,640	\$ 438,263
02-201-098-60254	Training & Development	\$ 10,461	\$ 11,042	\$ 15,000	\$ 8,468
02-201-099-60301	Office Supplies	\$ 2,079	\$ 1,310	\$ 2,500	\$ 1,244
02-201-099-60302	Computer Supplies	\$ 188	\$ 574	\$ 1,000	\$ 563
02-201-099-60303	Postage Supplies	\$ 29,793	\$ 30,857	\$ 32,000	\$ 18,704
02-201-099-60305	Courier & Express	\$ 66	\$ -	\$ 500	\$ -
02-201-099-60306	Advertising	\$ -	\$ -	\$ 1,250	\$ 429
02-201-099-60309	Computer Maintenance	\$ -	\$ -	\$ -	\$ 254
02-201-099-60310	Computer Consultants	\$ -	\$ 814	\$ 1,000	\$ -
02-201-099-60312	General Insurance	\$ 23,268	\$ 23,268	\$ 23,966	\$ 23,966
02-201-099-60314	Utilities	\$ 71	\$ 75	\$ 100	\$ 139
02-201-099-60315	Facility Maintenance	\$ 883	\$ 2,326	\$ 2,000	\$ 3,280
02-201-099-60316	Equipment Repair	\$ 16,479	\$ 19,054	\$ 17,000	\$ 6,525
02-201-099-60317	Miscellaneous	\$ 220	\$ 445	\$ 500	\$ 7
02-201-099-60318	Equipment Rental	\$ -	\$ -	\$ 500	\$ 117
02-201-099-60319	Professional Svc (Legal Audits)	\$ 1,425	\$ -	\$ 3,500	\$ -
02-201-099-60320	Membership & Subscription	\$ 1,845	\$ 2,117	\$ 2,500	\$ 496
02-201-099-60323	Write offs	\$ 1,277	\$ 1,229	\$ 2,000	\$ -
02-201-099-60326	Professional Fees (Engineering)	\$ 4,605	\$ 3,272	\$ 5,000	\$ 1,292
02-201-099-60327	Communication	\$ 2,329	\$ 3,983	\$ 5,000	\$ 2,418
02-201-099-60335	Shop Supplies	\$ 1,246	\$ 2,288	\$ 2,000	\$ 987
02-201-099-60340	Fuel & Oil	\$ 17,415	\$ 18,141	\$ 20,000	\$ 5,437
02-201-099-60345	Licences & Permits	\$ 5,665	\$ 4,676	\$ 5,200	\$ 2,752
02-201-099-60347	Safety Supplies	\$ 3,216	\$ 620	\$ 3,000	\$ 2,323
02-201-099-60357	Small Tools	\$ 2,749	\$ 3,727	\$ 3,000	\$ 686
02-201-099-60400	Mileage	\$ 466	\$ -	\$ 500	\$ -
02-201-180-60403	Curb Stop Repairs	\$ 7,526	\$ 17,275	\$ 11,000	\$ 22
02-201-180-60405	Back Flow Program	\$ 29,963	\$ 29,027	\$ 25,000	\$ 13,529
02-201-099-60418	Road Repair / Restoration	\$ 22,023	\$ 23,856	\$ 24,000	\$ 296
02-201-182-60448	Meter Reading Expense	\$ 2,921	\$ 6,291	\$ 3,500	\$ 3,804
02-201-180-63005	Water Purchases - Kingsville	\$ 386,559	\$ 392,760	\$ 411,000	\$ 192,952
02-201-180-63006	Water Purchases - Gosfield S.	\$ 3,160,426	\$ 2,991,677	\$ 3,184,000	\$ 1,253,127
02-201-180-63007	Water Purchases - Gosfield N.	\$ 375,410	\$ 379,447	\$ 385,000	\$ 185,244
02-201-099-63015	Water Meters	\$ 57,371	\$ 55,627	\$ 60,000	\$ 38,895
02-201-099-63017	Water Meter Maintenance	\$ 14,669	\$ 17,079	\$ 15,000	\$ 779
02-201-099-63020	Water Locates	\$ 10,215	\$ 7,198	\$ 12,500	\$ 8,596
02-201-099-63025	Water Service Connections	\$ 29,099	\$ 63,202	\$ 60,000	\$ 18,956
02-201-099-63030	Watermain Line Breaks	\$ 5,907	\$ 56,993	\$ 45,000	\$ 19,511
02-201-099-63040	Water Line Maintenance	\$ 14,819	\$ 13,871	\$ 15,000	\$ 2,492
02-201-099-63045	Hydrant Maintenance	\$ 7,881	\$ 14,076	\$ 20,000	\$ 8,688
02-201-099-63052	Property Taxes	\$ 1,444	\$ 1,847	\$ 1,900	\$ -
02-201-180-63055	Program Support Costs	\$ 192,000	\$ 194,880	\$ 215,000	\$ 215,000
TOTAL OPERATING EXPENDITURES:		\$ 5,153,711	\$ 5,105,811	\$ 5,420,556	\$ 2,480,242
NET OPERATING REVENUES (EXPENSES):		\$ 729,434	\$ 1,085,729	\$ 881,444	\$ 110,466
CONTRIBUTIONS TO (FROM) RESERVES:					
03-201-032-41700	Transfer from Res. - Working Capital		\$ -		\$ -
03-201-440-80100	Transfer to Res. - Working Capital	\$ 82,434	\$ 303,115	\$ 101,744	\$ -

WATER					
Account Number		2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals
03-201-440-80100	Transfer to Res. - Capital	\$ 572,000	\$ 607,000	\$ 658,000	\$ -
NET CONTRIBUTIONS TO (FROM) RESERVES:		\$ 654,434	\$ 910,115	\$ 759,744	\$ -
OPERATING SURPLUS/(DEFICIT):		\$ 75,000	\$ 175,614	\$ 121,700	\$ 110,466
CAPITAL BUDGET					
CAPITAL REVENUE:					
02-201-058-40504	Grants - Provincial		\$ -		\$ -
02-201-058-40515	Grants - Federal		\$ -		\$ -
02-201-058-40526	Charges to Benefiting Parties		\$ -		\$ -
02-201-066-41510	Sale of Equipment		\$ 1,922		\$ -
03-201-032-41710	Transfer from Res. - Working Cap		\$ 12,509	\$ 10,000	\$ -
03-201-032-41710	Transfer from Res. - Capital	\$ 638,369	\$ 10,170	\$ 367,100	\$ -
03-201-032-41710	Transfer from Res. - Equipment	\$ 60,072	\$ 66,680	\$ 70,000	\$ -
03-201-032-41720	Transfer from Res. - DC		\$ -	\$ 472,500	\$ -
TOTAL CAPITAL REVENUE:		\$ 698,441	\$ 91,281	\$ 919,600	\$ -
CAPITAL EXPENDITURES:					
	From Capital Schedule	\$ 698,441	\$ 166,895	\$ 936,300	\$ 83,697
TOTAL CAPITAL EXPENDITURES:		\$ 698,441	\$ 166,895	\$ 936,300	\$ 83,697
CONTRIBUTIONS TO RESERVES:					
03-201-440-80300	Transfer to Res.		\$ 25,000	\$ 25,000	\$ -
03-201-440-80300	Transfer to Res. - Fleet	\$ 75,000	\$ 75,000	\$ 80,000	\$ -
CONTRIBUTIONS TO RESERVES		\$ 75,000	\$ 100,000	\$ 105,000	\$ -
REPAYMENT OF LONG-TERM DEBT:					
	Repayment of LTD	\$ -	\$ -	\$ -	\$ -
REPAYMENT OF LONG-TERM DEBT:		\$ -	\$ -	\$ -	\$ -
NET CAPITAL EXPENDITURES:		\$ (75,000)	\$ (175,614)	\$ (121,700)	\$ (83,697)
DEPARTMENTAL SURPLUS/(DEFICIT):		\$ -	\$ (0)	\$ (0)	\$ 26,769

KINGSVILLE/LAKESHORE WEST WASTEWATER

Account Number		2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals
OPERATING BUDGET					
OPERATING REVENUE:					
02-242-066-40852	G.S. Sewage - Lakeshore West	\$ 500,281	\$ 537,291	\$ 555,000	\$ 275,690
02-242-066-40853	G.S. Sewage - Ruthven	\$ 254,196	\$ 299,384	\$ 297,000	\$ 172,985
02-242-066-40856	Kingsville Sewage	\$ 1,106,013	\$ 1,161,725	\$ 1,184,000	\$ 605,083
02-242-066-41270	Misc. Revenue	\$ 62,810	\$ 5,252	\$ -	\$ -
02-242-066-41310	Penalties & Interest	\$ 8,081	\$ 8,855	\$ 9,000	\$ 5,510
TOTAL OPERATING REVENUE:		\$ 1,931,380	\$ 2,012,509	\$ 2,045,000	\$ 1,059,268
OPERATING EXPENDITURES:					
	Total Salaries & Benefits	\$ 65,048	\$ 67,690	\$ 84,803	\$ 42,794
02-242-098-60254	Training & Development	\$ 195	\$ 2,267	\$ 2,000	\$ 280
02-242-099-60305	Courier Expense	\$ -	\$ -	\$ 100	\$ -
02-242-099-60306	Advertising	\$ -	\$ -	\$ 250	\$ -
02-242-099-60314	Utilities	\$ 264,770	\$ 224,797	\$ 285,000	\$ 133,540
02-242-099-60315	Facility Maintenance	\$ 34	\$ 4,944	\$ 3,000	\$ 5,950
02-242-099-60316	Equipment Repair & Mtce	\$ 9,137	\$ 32,172	\$ 25,000	\$ 20,434
02-242-099-60317	Miscellaneous	\$ -	\$ 17	\$ 1,000	\$ -
02-242-099-60319	Professional Svcs (Legal Audits)	\$ -	\$ -	\$ -	\$ -
02-242-099-60320	Membership & Subscription	\$ -	\$ -	\$ 250	\$ -
02-242-099-60323	Write Offs	\$ -	\$ -	\$ 1,500	\$ -
02-242-099-60326	Professional Fees	\$ 2,239	\$ -	\$ 1,500	\$ 1,410
02-242-099-60327	Communication	\$ -	\$ 39	\$ -	\$ -
02-242-099-60330	Sewer Report	\$ -	\$ -	\$ 1,000	\$ -
02-242-099-60345	Licences Permits & Certification	\$ -	\$ 836	\$ 500	\$ -
02-242-099-60347	Safety Supplies	\$ -	\$ -	\$ 500	\$ -
02-242-320-60370	Waste Disposal	\$ -	\$ -	\$ -	\$ -
02-242-099-63020	Sewer Locates	\$ -	\$ -	\$ -	\$ -
02-242-099-63052	Property Taxes	\$ 36,262	\$ 38,437	\$ 38,500	\$ -
02-242-320-64360	OCWA Billing	\$ 1,021,596	\$ 1,034,825	\$ 1,000,000	\$ 583,925
02-242-320-64361	OCWA Billing Lagoons(Batch Trea	\$ -	\$ 7,637	\$ -	\$ -
02-242-320-64365	Sewer Flush & Mtce (Sanitary)	\$ 44,562	\$ 35,090	\$ 35,000	\$ 10,434
02-242-099-64367	Lakeshore West Repairs	\$ -	\$ 18,816	\$ 50,000	\$ -
02-242-099-64368	Sewer Service Connections	\$ 1,082	\$ 3,389	\$ 8,000	\$ 814
02-242-099-64370	Sanitary Backwater Valve Program	\$ -	\$ -	\$ -	\$ -
02-242-328-64371	Storm Backwater Valve Program	\$ -	\$ -	\$ -	\$ -
TOTAL OPERATING EXPENDITURES:		\$ 1,444,925	\$ 1,470,954	\$ 1,537,903	\$ 799,582
NET OPERATING REVENUES (EXPENSES):		\$ 486,456	\$ 541,555	\$ 507,097	\$ 259,686
CONTRIBUTIONS TO (FROM) RESERVES:					
02-242-032-41799	Year End Surplus	\$ -	\$ -	\$ -	\$ -
02-242-440-80500	Year End Deficit	\$ -	\$ -	\$ -	\$ -
03-242-032-41700	Transfer from Res. - Working Capital	\$ -	\$ -	\$ -	\$ -
03-242-440-80100	Transfer to Res. - Working Capital	\$ 148,578	\$ 183,555	\$ 119,157	\$ -
03-242-440-80200	Transfer to Sewer Equipment Reserve	\$ -	\$ -	\$ -	\$ -
03-242-440-80100	Transfer to Sewer Capital Reserve	\$ 292,000	\$ 318,000	\$ 335,940	\$ -
03-242-440-80100	Transfer to Sewer Recon Reserve	\$ -	\$ -	\$ -	\$ -
03-242-440-80100	Transfer to Plant Capital Reserve	\$ -	\$ -	\$ -	\$ -
NET CONTRIBUTIONS TO (FROM) RESERVES:		\$ 440,578	\$ 501,555	\$ 455,097	\$ -
OPERATING SURPLUS/(DEFICIT):		\$ 45,878	\$ 40,000	\$ 52,000	\$ 259,686

KINGSVILLE/LAKESHORE WEST WASTEWATER

Account Number		2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals
CAPITAL BUDGET					
CAPITAL REVENUE:					
02-242-052-40230	Local Improvement Sewers	\$ -	\$ -	\$ 150,000	\$ -
02-242-058-40504	Grants - Provincial - CWWF	\$ -	\$ 185,506		\$ -
02-242-058-40515	Grants - Federal - CWWF		\$ 371,012		\$ -
02-242-066-41510	Sale of Equipment		\$ -		\$ -
03-242-032-41710	Transfer from Reserves - Plant		\$ -		\$ -
03-242-032-41710	Transfer from Reserves - Capital	\$ 95,217	\$ 237,008	\$ 1,014,000	\$ -
03-242-032-41710	Transfer from Reserves - Equip.		\$ -	\$ 100,000	\$ -
03-242-032-41720	Transfer from Res. - DC		\$ 69,313	\$ 2,070,000	\$ -
02-242-066-41424	Long-term Debt	\$ -	\$ -	\$ -	\$ -
TOTAL CAPITAL REVENUE:		\$ 95,217	\$ 862,840	\$ 3,334,000	\$ -
CAPITAL EXPENDITURES:					
	From Capital Schedule	\$ 101,095	\$ 862,841	\$ 3,346,000	\$ 310,625
TOTAL CAPITAL EXPENDITURES:		\$ 101,095	\$ 862,841	\$ 3,346,000	\$ 310,625
CONTRIBUTIONS TO RESERVES:					
03-242-440-80300	Transfer to Res. - Capital	\$ -	\$ -		\$ -
03-242-440-80300	Transfer to Res. - Equipment	\$ 40,000	\$ 40,000	\$ 40,000	\$ -
CONTRIBUTIONS TO RESERVES		\$ 40,000	\$ 40,000	\$ 40,000	\$ -
REPAYMENT OF LONG-TERM DEBT:					
	Repayment of LTD	\$ -	\$ -	\$ -	\$ -
REPAYMENT OF LONG-TERM DEBT:		\$ -	\$ -	\$ -	\$ -
NET CAPITAL EXPENDITURES:		\$ (45,878)	\$ (40,000)	\$ (52,000)	\$ (310,625)
DEPARTMENTAL SURPLUS/(DEFICIT):					
		\$ -	\$ -	\$ -	\$ (50,939)

COTTAM WASTEWATER

Account Number		2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals
OPERATING BUDGET					
OPERATING REVENUE:					
02-243-066-40854	Cottam Sewage	\$ 192,043	\$ 206,475	\$ 213,000	\$ 103,813
02-243-066-41310	Penalties & Interest	\$ 1,217	\$ 1,338	\$ 1,200	\$ 695
TOTAL OPERATING REVENUE:		\$ 193,260	\$ 207,813	\$ 214,200	\$ 104,508
OPERATING EXPENDITURES:					
02-243-099-60314	Utilities	\$ 9,193	\$ 8,220	\$ 10,000	\$ 5,155
02-243-099-60323	Write Offs		\$ -		\$ -
02-243-099-60327	Communication Expense	\$ 578	\$ 578	\$ 600	\$ 337
02-243-099-63052	Property Taxes	\$ 7,393	\$ 8,717	\$ 8,700	\$ -
02-243-099-64368	Sewer Service Connection		\$ -	\$ 2,000	\$ -
02-243-099-64370	Sanitary Backwater Valve Program		\$ -	\$ 1,500	\$ -
02-243-320-64360	OCWA Billing	\$ 67,382	\$ 79,970	\$ 75,000	\$ 42,808
02-243-320-64361	OCWA Billing (Lagoon Batch Treatment 2-43)		\$ -		\$ -
02-243-320-64365	Sewer Flush & Mtce (Sanitary)	\$ 7,193	\$ 6,533	\$ 7,000	\$ 1,458
02-243-320-64366	Cottam System Repairs		\$ -		\$ -
TOTAL OPERATING EXPENDITURES:		\$ 91,738	\$ 104,018	\$ 104,800	\$ 49,758
NET OPERATING REVENUES (EXPENSES):		\$ 101,522	\$ 103,795	\$ 109,400	\$ 54,750
CONTRIBUTIONS TO (FROM) RESERVES:					
03-243-440-80500	Year End Deficit	\$ 148,804	\$ -		\$ -
03-243-032-41700	Transfer from Res. - Working Capital	\$ (130,933)	\$ -	\$ (24,245)	\$ -
03-243-440-80100	Transfer to Res. - Working Capital		\$ 73,534		\$ -
03-243-440-80100	Transfer to Res - Capital	\$ 31,680	\$ 32,175	\$ 35,145	\$ -
NET CONTRIBUTIONS TO (FROM) RESERVES:		\$ 49,551	\$ 105,709	\$ 10,900	\$ -
OPERATING SURPLUS/(DEFICIT):		\$ 51,971	\$ (1,914)	\$ 98,500	\$ 54,750
CAPITAL BUDGET					
CAPITAL REVENUE:					
02-243-058-40504	Grants - Provincial - CWWF	\$ -	\$ 5,178	\$ -	\$ -
02-243-058-40515	Grants - Federal - CWWF	\$ -	\$ 10,356	\$ -	\$ -
02-243-052-40230	Local Improvement Charges	\$ -	\$ -	\$ -	\$ -
02-243-066-41510	Sale of Equipment	\$ -	\$ -	\$ -	\$ -
03-243-032-41710	Transfer from DCs	\$ -	\$ -	\$ 240,000	\$ -
03-243-032-41711	Transfer from Reserves - Recon.	\$ -	\$ -		\$ -
02-243-066-41424	Long-term Debt	\$ -	\$ -	\$ -	\$ -
TOTAL CAPITAL REVENUE:		\$ -	\$ 15,534	\$ 240,000	\$ -
CAPITAL EXPENDITURES:					
	From Capital Schedule	\$ 51,971	\$ 13,620	\$ 338,500	\$ 6,134
TOTAL CAPITAL EXPENDITURES:		\$ 51,971	\$ 13,620	\$ 338,500	\$ 6,134
CONTRIBUTIONS TO RESERVES:					
03-243-440-80300	Clear Unfinanced Capital	\$ -	\$ -	\$ -	\$ -
03-243-440-80300	Transfer to (from) Res. - Capital	\$ -	\$ -	\$ -	\$ -
03-243-440-80300	Transfer to Res. - Capital	\$ -	\$ -		\$ -
CONTRIBUTIONS TO RESERVES		\$ -	\$ -	\$ -	\$ -
REPAYMENT OF LONG-TERM DEBT:					
	Repayment of LTD	\$ -	\$ -		\$ -
REPAYMENT OF LONG-TERM DEBT:		\$ -	\$ -	\$ -	\$ -
NET CAPITAL EXPENDITURES:		\$ (51,971)	\$ 1,914	\$ (98,500)	\$ (6,134)
DEPARTMENTAL SURPLUS/(DEFICIT):		\$ -	\$ -	\$ -	\$ 48,616



APPENDIX "A"

GENERAL ADMINISTRATION

ACCESSIBILITY ADVISORY COMMITTEE

Account Number		2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals
OPERATING BUDGET					
OPERATING EXPENDITURES:					
01-184-072-60114	Committee Honourarium	\$ 2,200	\$ 1,900	\$ 3,000	\$ 700
01-184-098-60254	Training and Development	\$ -	\$ -	\$ 300	\$ -
01-184-099-63300	Textnet Phone line	\$ 2,076	\$ 2,076	\$ 2,100	\$ 1,038
TOTAL OPERATING EXPENDITURES:		\$ 4,276	\$ 3,976	\$ 5,400	\$ 1,738
CAPITAL EXPENDITURES:					
		\$ -	\$ -	\$ -	\$ -
TOTAL CAPITAL EXPENDITURES:		\$ -	\$ -	\$ -	\$ -
NET SURPLUS/(DEFICIT):		\$ (4,276)	\$ (3,976)	\$ (5,400)	\$ (1,738)

FACILITIES					
Account Number		2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals
Grovedale House					
01-171-135-60102	Grovedale - Salaries - Full Time		\$ -		\$ -
01-171-135-60104	Grovedale - Salaries - Part Time		\$ -	\$ 23,000	\$ -
01-171-135-60105	Grovedale - Salaries - Seasonal		\$ -		\$ -
01-171-135-60314	Grovedale - Utilities		\$ 339	\$ 8,400	\$ 5,027
01-171-135-60315	Grovedale - Facility Maint		\$ -	\$ 3,000	\$ 607
01-171-135-60327	Grovedale - Communication		\$ -	\$ 1,200	\$ -
	Total Expenses	\$ -	\$ 339	\$ 35,600	\$ 5,634
Lakeside Pavilion					
01-171-155-60102	Pavilion - Salaries - Full Time	\$ 2,259	\$ 1,370	\$ 2,500	\$ 2,269
01-171-155-60104	Pavilion - Salaries - Part Time	\$ 8,575	\$ 9,316	\$ 12,000	\$ 12,540
01-171-155-60105	Pavilion - Salaries - Seasonal	\$ 26,830	\$ 27,807	\$ 28,500	\$ 3,491
01-171-155-60314	Pavilion - Utilities	\$ 7,440	\$ 6,353	\$ 8,670	\$ 3,056
01-171-155-60315	Pavilion - Facility Maint	\$ 4,875	\$ 7,529	\$ 10,500	\$ 3,620
01-171-155-60327	Pavilion - Communication	\$ 576	\$ 532	\$ 600	\$ 267
	Total Expenses	\$ 50,555	\$ 52,906	\$ 62,770	\$ 25,244
Lion's Hall					
01-171-159-60102	Lions Hall - Salaries - Full Time	\$ 1,918	\$ 1,154	\$ 800	\$ 234
01-171-159-60104	Lions Hall - Salaries - Part Time	\$ 9	\$ 490	\$ 50	\$ 105
01-171-159-60105	Lions Hall - Salaries - Seasonal	\$ 646	\$ 241	\$ 500	\$ 20
01-171-159-60314	Lions Hall - Utilities	\$ 10,479	\$ 9,542	\$ 12,000	\$ 5,317
01-171-159-60315	Lions Hall - Facility Maintenance	\$ 5,502	\$ 2,871	\$ 2,000	\$ 554
01-171-159-60327	Lions Hall - Communication	\$ 533	\$ 492	\$ 500	\$ 246
01-171-159-60337	Lions Hall - Grounds Mtce		\$ -		\$ -
01-171-159-60341	Lions Hall - Janitorial		\$ -		\$ -
	Total Expenses	\$ 19,086	\$ 14,789	\$ 16,350	\$ 6,475
Carnegie Building					
01-171-171-60314	Carnegie - Utilities	\$ 4,575	\$ 3,352	\$ 5,600	\$ 1,576
01-171-171-60315	Carnegie - Facility Maint	\$ 6,601	\$ 11,804	\$ 6,600	\$ 9,783
01-171-171-60327	Carnegie - Communication	\$ 1,355	\$ 769	\$ 1,950	\$ 317
01-171-171-60336	Carnegie - Parking Lot Repairs		\$ -		\$ -
01-171-171-60337	Carnegie - Grounds Mtce				
01-171-171-60341	Carnegie - Janitorial		\$ -	\$ 15,000	\$ -
	Total Expenses	\$ 12,531	\$ 15,925	\$ 29,150	\$ 11,677
Unico Community Centre					
01-171-172-60102	Unico CC - Salaries - Full Time	\$ 3,566	\$ 4,847	\$ 2,200	\$ 1,786
01-171-172-60104	Unico CC - Salaries - Part Time	\$ 1,356	\$ 2,997	\$ 800	\$ 1,837
01-171-172-60105	Unico CC - Salaries - Seasonal	\$ 2,004	\$ 1,732	\$ 2,300	\$ 988
01-171-172-60306	Unico CC - Advertising		\$ -		\$ -
01-171-172-60314	Unico CC - Utilities	\$ 3,879	\$ 3,747	\$ 4,800	\$ 2,400
01-171-172-60315	Unico CC - Facility Maint	\$ 7,542	\$ 6,761	\$ 6,500	\$ 3,284
01-171-172-60327	Unico CC - Communication	\$ 659	\$ 720	\$ 800	\$ 275
01-171-172-60337	Unico CC - Grounds Mtce		\$ -		\$ -
	Total Expenses	\$ 19,006	\$ 20,804	\$ 17,400	\$ 10,570
Cottam Library / Day Care					
01-171-173-60314	Cottam Library - Utilities	\$ 381	\$ (1,680)		\$ 1,589
01-171-173-60315	Cottam Library - Facility Maint	\$ 3,462	\$ 666	\$ 1,500	\$ 158
01-171-173-60336	Cottam Library - Parking Lot Repairs		\$ -		\$ -
01-171-173-60337	Cottam Library - Grounds Mtce		\$ -		\$ -
	Total Expenses	\$ 3,843	\$ (1,013)	\$ 1,500	\$ 1,747
Ruthven Library / Day Care					
01-171-174-60314	Ruthven Library - Utilities	\$ 87	\$ -		\$ -
01-171-174-60315	Ruthven Library - Facility Maint	\$ 2,039	\$ 253	\$ 1,000	\$ 25
01-171-174-60336	Ruthven Library - Parking Lot Repairs		\$ -		\$ -
01-171-174-60337	Ruthven Library - Grounds Mtce		\$ -		\$ -
	Total Expenses	\$ 2,125	\$ 253	\$ 1,000	\$ 25
Kingsville Library					
01-171-175-60314	Kingsville Library - Utilities	\$ 2,435	\$ 2,283	\$ 3,600	\$ 630
01-171-175-60315	Kingsville Library - Facility Maint	\$ 1,703	\$ 2,922	\$ 2,200	\$ 617
01-171-175-60336	Kingsville Library - Parking Lot Repairs		\$ -		\$ -
01-171-175-60337	Kingsville Library - Grounds Mtce	\$ -	\$ 204		\$ -
	Total Expenses	\$ 4,138	\$ 5,409	\$ 5,800	\$ 1,248
Ridgeview Park					
01-171-176-60102	Ridgeview - Salaries - Full Time	\$ 3,423	\$ 5,712	\$ 4,700	\$ 4,597
01-171-176-60104	Ridgeview - Salaries - Part Time	\$ 1,388	\$ 1,575	\$ 1,100	\$ 9,024
01-171-176-60105	Ridgeview - Salaries - Seasonal	\$ 15,209	\$ 14,528	\$ 24,000	\$ 6,807
01-171-176-60314	Ridgeview - Utilities	\$ 4,340	\$ 9,380	\$ 10,000	\$ 2,615
01-171-176-60315	Ridgeview - Facility Maint	\$ 4,144	\$ 10,214	\$ 5,000	\$ 2,277
01-171-176-60327	Ridgeview - Communication	\$ 142	\$ -		\$ -
01-171-176-60337	Ridgeview - Grounds Mtce	\$ 3,917	\$ 4,207	\$ 4,500	\$ 842
	Total Expenses	\$ 32,562	\$ 45,616	\$ 49,300	\$ 26,162
Kingsville Soccer / Baseball Fields					
01-171-177-60102	KSB - Salaries - Full Time	\$ 8,831	\$ 11,598	\$ 3,200	\$ 15,343
01-171-177-60104	KSB - Salaries - Part Time	\$ 1,829	\$ 9,972	\$ 4,900	\$ 9,730
01-171-177-60105	KSB - Salaries - Seasonal	\$ 19,649	\$ 11,660	\$ 13,700	\$ 3,780
01-171-177-60314	KSB - Utilities	\$ 3,038	\$ 1,843	\$ 3,400	\$ 699
01-171-177-60315	KSB - Facility Maint	\$ 4,807	\$ 2,806	\$ 2,500	\$ 1,709
01-171-177-60337	KSB - Grounds Mtce	\$ 11,555	\$ 8,914	\$ 11,000	\$ 5,331
	Total Expenses	\$ 49,708	\$ 46,793	\$ 38,700	\$ 36,593

TOURISM & ECONOMIC DEVELOPMENT

Account Number		2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals
OPERATING BUDGET					
OPERATING REVENUE:					
01-185-058-40502	Provincial Grants (RED)	\$ -	\$ -	\$ 27,000	\$ -
01-185-066-41320	Promotional Clothing	\$ 1,856	\$ 2,308	\$ 1,500	\$ 418
01-185-066-41321	Web Advertising	\$ -	\$ -	\$ 1,500	\$ -
01-185-066-41322	Community Group Sign logos	\$ -	\$ -	\$ 500	\$ -
01-185-066-41323	Tourist Maps	\$ -	\$ 11,589	\$ 6,750	\$ 268
01-185-066-41324	Conference Registrations	\$ 1,699	\$ -	\$ 1,500	\$ -
01-185-066-41325	Conference Sponsorships	\$ 14,000	\$ -	\$ 5,000	\$ -
01-185-066-41326	Kingsville Business Awards	\$ -	\$ -	\$ 9,000	\$ 13,269
01-185-066-41327	EDC Marketing Programs	\$ -	\$ -	\$ -	\$ 1,617
03-185-032-41700	Transfer from Reserve	\$ 16,357	\$ -	\$ 66,275	\$ -
TOTAL OPERATING REVENUE:		\$ 33,912	\$ 13,897	\$ 119,025	\$ 15,572
OPERATING					
01-185-072-60114	Committee Honourarium	\$ 5,900	\$ 4,600	\$ 8,400	\$ 1,900
01-185-098-60254	Training and Development	\$ 474	\$ 1,859	\$ 1,200	\$ 125
01-185-099-60307	Printing Costs	\$ 1,658	\$ 718	\$ 1,700	\$ 179
01-185-099-60320	Memberships / Workshops	\$ 411	\$ 1,559	\$ 1,600	\$ 1,122
01-185-099-60327	Communication	\$ 150	\$ 135	\$ 150	\$ 86
01-185-099-60358	Small Capital	\$ -	\$ -	\$ 1,200	\$ -
01-185-099-60628	Community Events	\$ -	\$ 3,500	\$ -	\$ -
01-185-099-63100	Billboard Signs	\$ 9,158	\$ 3,053	\$ 6,000	\$ 6,106
01-185-099-63101	Pucovsky Sign area rental	\$ 500	\$ -	\$ 500	\$ -
01-185-099-63102	Billboard Designs	\$ -	\$ 2,748	\$ 3,000	\$ -
01-185-099-63103	EDC Promotions	\$ 9,484	\$ 7,723	\$ 10,000	\$ 2,288
01-185-099-63104	Marketing Initiatives	\$ 9,586	\$ 8,422	\$ 10,000	\$ 11,349
01-185-099-63105	Community Group Sign logos	\$ 197	\$ 500	\$ 500	\$ -
01-185-099-63106	Tourist Maps	\$ 632	\$ 10,225	\$ 10,000	\$ -
01-185-099-63113	EcDev Conference	\$ 25,345	\$ 4,079	\$ 6,500	\$ 1,079
01-185-099-63115	Kingsville Business Awards	\$ -	\$ -	\$ 7,250	\$ 14,675
01-185-099-60628	Community Events (Tall Ships)			\$ 40,000	\$ -
01-185-099-63107	FICE Program	\$ -	\$ -		\$ -
01-185-099-63108	Tourist Videos	\$ 6,711	\$ -		\$ -
01-185-099-63109	App Development	\$ -	\$ -		\$ -
01-185-099-63110	Accomodation Update	\$ -	\$ -		\$ -
01-185-099-63111	Community Profile Book	\$ -	\$ -		\$ -
01-185-099-63114	Business Retention & Expansion		\$ -	\$ 53,275	\$ -
EXPENDITURES:		\$ 70,206	\$ 49,120	\$ 161,275	\$ 38,909
PLUS/(DEFICIT):		\$ (36,294)	\$ (35,223)	\$ (42,250)	\$ (23,337)

HERITAGE COMMITTEE

Account Number		2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals
OPERATING BUDGET					
OPERATING EXPENDITURES:					
01-186-072-60114	Committee Remuneration	\$ 8,800	\$ 7,700	\$ 10,800	\$ 2,400
01-186-098-60254	Training and Development	\$ 2,883	\$ -	\$ 5,250	\$ 1,621
01-186-099-60301	Office Supplies	\$ 279	\$ 675	\$ 500	\$ 10
01-186-099-60306	Advertising	\$ 529	\$ 1,709	\$ 720	\$ -
01-186-099-60319	Professional Services - Legal	\$ 879	\$ 1,391	\$ 1,000	\$ 735
01-186-099-60320	Memberships & Subscriptions	\$ 774	\$ 374	\$ 800	\$ 455
01-186-099-60400	Mileage		\$ -		\$ 306
01-186-099-63200	Research Assistant/Student	\$ 4,400	\$ 5,880	\$ 5,040	\$ 2,520
01-186-099-63201	Plaques	\$ -	\$ -	\$ 2,400	\$ -
01-186-099-63202	Outreach Programs	\$ -	\$ -	\$ 1,000	\$ -
01-186-099-63203	Website Development	\$ 365	\$ 34	\$ 300	\$ 146
TOTAL OPERATING EXPENDITURES:		\$ 18,911	\$ 17,763	\$ 27,810	\$ 8,193
NET SURPLUS/(DEFICIT):		\$ (18,911)	\$ (17,763)	\$ (27,810)	\$ (8,193)

RECREATION PROGRAMS DETAIL

Account Number		2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals
Older Adult Events					
01-175-066-40648	Older Adults - Ticket Sales	\$ 376	\$ 1,968	\$ 2,000	\$ -
01-175-066-40659	Older Adults - Vendor Space	\$ 896	\$ 1,007	\$ 1,100	\$ 478
01-175-066-40660	Older Adults - Bar Service	\$ -	\$ 700	\$ 1,200	\$ -
	Total Revenue	\$ 1,272	\$ 3,675	\$ 4,300	\$ 478
01-175-099-60632	Older Adults	\$ 602	\$ 3,163	\$ 1,100	\$ -
01-175-099-60643	Older Adults - Photocopier Supplies	\$ -	\$ -	\$ -	\$ -
01-175-099-60644	Older Adults - Activity Guide	\$ 2,870	\$ 2,343	\$ 2,500	\$ -
01-175-099-60645	Older Adults - Advertising	\$ 831	\$ 810	\$ 1,100	\$ -
01-175-099-60646	Older Adults - Entertainment	\$ 680	\$ 3,869	\$ 2,500	\$ -
01-175-099-60647	Older Adults - Other	\$ 645	\$ 183	\$ -	\$ 114
	Total Expenses	\$ 5,628	\$ 10,369	\$ 7,200	\$ 114
	Net Revenue (Expenses)	\$ (4,355)	\$ (6,693)	\$ (2,900)	\$ 363
Tall Ships					
01-175-150-40700	Tall Ships - Ticket Sales- Boarding	\$ -	\$ -	\$ 137,540	\$ -
01-175-150-40702	Tall Ships - VIP Dinner	\$ -	\$ -	\$ 10,000	\$ -
01-175-150-40703	Tall Ships - Merchandise Sales	\$ -	\$ -	\$ 5,000	\$ -
01-175-150-40704	Tall Ships - Grant Revenue	\$ -	\$ -	\$ 42,500	\$ 18,750
01-175-150-40705	Tall Ships - EcDev Contribution	\$ -	\$ -	\$ 40,000	\$ -
01-175-150-40712	Tall Ships - Private Sector Contribution	\$ -	\$ -	\$ 20,000	\$ -
01-175-150-40713	Tall Ships - Vendor Space	\$ -	\$ -	\$ 500	\$ 313
	Total Revenue	\$ -	\$ -	\$ 255,540	\$ 19,063
01-175-150-60761	Tall Ships - Food and Beverages	\$ -	\$ -	\$ 1,500	\$ -
01-175-150-60765	Tall Ships - Artist / Performer Fees	\$ -	\$ -	\$ 6,000	\$ -
01-175-150-60766	Tall Ships - Artist / Performer Expenses	\$ -	\$ -	\$ 500	\$ -
01-175-150-60767	Tall Ships - Tall Ships Fees	\$ -	\$ -	\$ 176,000	\$ 70,061
01-175-150-60768	Tall Ships - Travel and Accommodations	\$ -	\$ -	\$ 5,000	\$ -
01-175-150-60769	Tall Ships - TSA Fees	\$ -	\$ -	\$ 23,625	\$ 4,285
01-175-150-60770	Tall Ships - Port Fees, Technical, Handling	\$ -	\$ -	\$ 15,000	\$ 2,795
01-175-150-60771	Tall Ships - Logistics	\$ -	\$ -	\$ 5,000	\$ -
01-175-150-60772	Tall Ships - Security	\$ -	\$ -	\$ 2,000	\$ -
01-175-150-60773	Tall Ships - Food and Beverage Vendor	\$ -	\$ -	\$ 19,000	\$ -
01-175-150-60774	Tall Ships - Local Promotion	\$ -	\$ -	\$ 15,000	\$ 7,280
01-175-150-60775	Tall Ships - Expanded Promotion	\$ -	\$ -	\$ 20,000	\$ 13,406
01-175-150-60777	Tall Ships - Blockbuster Fees	\$ -	\$ -	\$ 4,000	\$ 4,070
01-175-150-60776	Tall Ships - Merchandise cost	\$ -	\$ -	\$ 5,000	\$ 4,309
	Total Expenses	\$ -	\$ -	\$ 297,625	\$ 106,207
	Net Revenue (Expenses)	\$ -	\$ -	\$ (42,085)	\$ (87,144)

HIGHLAND GAMES

Account Number		2017 Actuals	2018 Actuals	2019 Budget	2019 Actuals
OPERATING BUDGET					
OPERATING REVENUE:					
01-177-058-40502	Provincial Grants		\$ -	\$ -	\$ 4,900
01-177-066-40550	Admissions		\$ -	\$ 44,250	\$ 67,557
01-177-066-40551	Beer & Wine Revenue		\$ -	\$ 2,000	\$ 17,038
01-177-066-40552	Beer Garden Admission		\$ -	\$ 3,000	\$ 2,266
01-177-066-40553	Merchandise Sales		\$ -	\$ 6,000	\$ 2,630
01-177-066-41350	Sponsorships		\$ -	\$ 3,000	\$ 2,900
01-177-066-41272	Vendor Fees		\$ -	\$ 5,000	\$ 3,621
TOTAL OPERATING REVENUE:		\$ -	\$ -	\$ 63,250	\$ 100,912
OPERATING EXPENDITURES:					
01-177-099-60327	Communication (Radios / PA system)		\$ -	\$ 1,000	\$ 224
01-177-099-60306	Advertising & Promotion		\$ -	\$ 7,000	\$ 13,248
01-177-099-60832	Volunteer Appreciation		\$ -	\$ 2,000	\$ 2,149
01-177-099-60781	EMS & OPP		\$ -	\$ 3,000	\$ 3,366
01-177-099-60782	Fencing		\$ -	\$ 3,500	\$ 3,205
01-177-099-60783	Heavy Game Events		\$ -	\$ 2,500	\$ 2,072
01-177-099-60784	Sheep Herding and Shearing		\$ -	\$ 5,000	\$ 953
01-177-099-60312	Insurance		\$ -	\$ 4,100	\$ 3,856
01-177-099-60785	Musical Entertainment (live)		\$ -	\$ 4,000	\$ 4,296
01-177-099-60786	Stages and Tents		\$ -	\$ 5,000	\$ 5,724
01-177-099-60301	Office Supplies		\$ -	\$ 600	\$ 1,222
01-177-099-60787	Security		\$ -	\$ 1,100	\$ 893
01-177-099-60318	Equipment Rental (Porta Johns)		\$ -	\$ 1,830	\$ 2,983
01-177-099-60788	Piper Band (PPBSO)		\$ -	\$ 16,000	\$ 11,051
01-177-099-60776	Merchandise		\$ -	\$ 3,000	\$ 3,138
01-177-099-60789	Trophies		\$ -	\$ 2,000	\$ 554
01-177-099-60790	Beer & Wine Purchases			\$ -	\$ 3,635
01-177-099-60309	Computer Maint / Website		\$ -	\$ 300	\$ -
TOTAL OPERATING EXPENDITURES:		\$ -	\$ -	\$ 61,930	\$ 62,568
NET OPERATING REVENUES (EXPENSES):		\$ -	\$ -	\$ 1,320	\$ 38,344
CONTRIBUTIONS TO (FROM) RESERVES:					
03-177-032-41700	Trans. from Res. - Working Cap.	\$ -	\$ -		\$ -
03-177-440-80100	Transfer to Res. - Working Cap.	\$ -	\$ -		\$ -
NET CONT. TO (FROM) RESERVES:		\$ -	\$ -	\$ -	\$ -
OPERATING SURPLUS/(DEFICIT):		\$ -	\$ -	\$ 1,320	\$ 38,344



APPENDIX "I"

2019 CAPITAL

ACCOUNT NUMBERS

2019 CAPITAL SUMMARY

Account Number		2019 Budget	2019 Actuals
GENERAL ADMINISTRATION:			
			\$ -
TOTALS:		\$ -	\$ -
INFORMATION TECHNOLOGY:			
01-114-360-71703	IT - Phone System (lease payments)	\$ 11,333	\$ 6,629
01-114-360-71901	IT - MS Laptop (Transfer from Building)	\$ 1,600	\$ -
01-114-360-71902	IT - New Hire IT Hardware / Licensing	\$ 4,500	\$ 3,739
01-114-360-71903	IT - Great Plains Upgrade	\$ 7,000	\$ 3,282
01-114-360-71904	IT - Council - laptop replacements x 6 (Microsoft Surface)	\$ 6,500	\$ 6,891
01-114-360-71905	IT - MS - Card Access Expansion (back buildings)	\$ 22,500	\$ 1,204
01-114-360-71906	IT - Arena - Scheduling Software	\$ 11,000	\$ 5,088
01-114-360-71907	IT - Arena - Camera System (Phase 2 - exterior)	\$ 15,000	\$ 15,250
01-114-360-71908	IT - Mobile Time Entry / E-stubs (Penny)	\$ 17,500	\$ -
01-114-360-71909	IT - Windows 10 Licensing	\$ 2,000	\$ -
01-114-360-71910	IT - Fire Office Support Workstation	\$ 2,000	\$ 1,967
01-114-360-71911	IT - HR Manager laptop	\$ 2,000	\$ 1,102
01-114-360-71912	IT - Deputy Fire Chief Laptop	\$ 2,000	\$ 1,661
01-114-360-71913	IT - Arena Front Desk Laptop	\$ 2,000	\$ 1,102
01-114-360-71914	IT - Admin Asst Workstation	\$ 2,000	\$ 2,305
01-114-360-71915	IT - Endpoint Protection Solution (Cyber Security)	\$ 11,000	\$ -
01-114-360-71916	IT - 2 Factor Authentication Solution (Cyber Security)	\$ 7,200	\$ -
01-114-360-71918	IT - Diamond Enhancements - Payroll Optimization	\$ 9,000	\$ 430
TOTALS:		\$ 136,133	\$ 50,650
FIRE DEPARTMENT:			
01-121-360-71919	FIRE - 2 Battery Operated Ventilation Fans with misting	\$ 10,000	\$ 10,430
TOTALS:		\$ 10,000	\$ 10,430
POLICE:			
			\$ -
TOTALS:		\$ -	\$ -
BUILDING DEPARTMENT:			
01-124-360-71823	BUILD - Mobile Software Solution (Completion)	\$ 23,500	\$ -
01-124-360-71920	BUILD - Vehicle Mounts x 3	\$ 1,150	\$ 2,070
01-124-360-71921	BUILD - Mobile printing x 3	\$ 1,200	\$ 844
01-124-360-71922	BUILD - Inspector laptop replacement x 5	\$ 12,500	\$ 11,768
			\$ -
TOTALS:		\$ 38,350	\$ 14,682
PUBLIC WORKS:			
01-130-360-71546	PW - Main Street W Reconstruction (Finalize Engineering)	\$ 25,000	\$ -
01-130-360-71547	PW - Esseltine Drain	\$ 4,200,000	\$ 2,332
01-130-360-71744	PW - Park Street Reconstruction (Final restoration, street markings and signs,	\$ 120,000	\$ 17,357
01-130-360-71750	PW - Land Acquisition (Incl legal costs) Jasperson Realignment	\$ 60,500	\$ -
01-130-360-71825	PW - Bridge #018 - Road 11 over Ruscom River (Engineering)	\$ 170,000	\$ 2,631
01-130-360-71826	PW - Bridge #42 - Maddox Drain Culvert (Engineering and minor rehab.)	\$ 30,000	\$ -
01-130-360-71827	PW - Bridge #046 - South Talbot Road over Boose Drain (Engineering)	\$ 82,000	\$ 25,082
01-130-360-71827	PW - Bridge #046 - South Talbot Road over Boose Drain (Construction)	\$ 465,000	\$ -
01-130-360-71828	PW - Culvert #503 - McCallum Drive over Mill Creek Scratch Wigle - Engineering	\$ -	\$ 14,146
01-130-360-71831	PW - CWATS Kings 8 (County Rd 50: MA 1301 Heritage - Ford Rd)	\$ 215,000	\$ 391
01-130-360-71834	PW - Fleet - Plow / Salter for 2019 International (Replaced 2005 GMC 5500)	\$ 105,000	\$ 105,022
01-130-360-71836	PW - Jasperson Traffic Study	\$ -	\$ 8,713
01-130-360-71837	PW - Division St S Resurfacing (Park & Division adjacent to Condo)	\$ 55,000	\$ 1,301
01-130-360-71923	PW - Bridge #032 - Cedar Island Bridge (Engineering & minor rehabilitation)	\$ 50,000	\$ 9,189
01-130-360-71924	PW - Talbot Service Road Bridge over Upcott Drain (Bridge Removal and Minor	\$ 25,000	\$ 2,552
01-130-360-71925	PW - Jasperson Dr Improvements and Realignment (Engineering and Partial	\$ 1,040,000	\$ 22,366
01-130-360-71926	PW - Road Program - Heritage Road (Main to Chrysler Greenway)	\$ 70,000	\$ 1,141
01-130-360-71927	PW - Road Program - Cedarhurst Subdivision (Mill & Pave)	\$ 975,000	\$ 7,632
01-130-360-71928	PW - Road Program - Lansdowne Ave (Mill & Pave)	\$ 595,000	\$ 8,911
01-130-360-71929	PW - Sidewalk Program (Elm - Reconstruct sections of North/South Side -	\$ 52,500	\$ -
01-130-360-71930	PW - Fleet - Zetor Tractor Replacement	\$ 110,000	\$ 103,308
01-130-360-71931	MS - Pedestrian Crossover (2 locations)	\$ 24,000	\$ 23,496
01-130-360-71932	MS - Traffic Counter (Speed and Volume)	\$ 4,600	\$ 4,059
01-130-360-71955	Main St Revitalization Exp	\$ -	\$ 12,281
01-130-360-71745	PW - Bridge #014 - Road 10 over Paterson Drain	\$ -	\$ 24,667
01-130-360-71956	Road Program - Spruce St (Mill & Pave)	\$ -	\$ 1,933
01-130-360-71957	Road Program - Rural Roads (Tar & Chip)	\$ -	\$ 346,332
			\$ -
TOTALS:		\$ 8,473,600	\$ 744,843
SANITATION:			
TOTALS:		\$ -	\$ -
CEMETERY:			
TOTALS:		\$ -	\$ -
ARENA:			
01-170-360-71933	ARENA - Brine Filtration System	\$ 7,500	\$ -
			\$ -

2019 CAPITAL SUMMARY			
Account Number		2019 Budget	2019 Actuals
TOTALS:		\$ 7,500	\$ -
PARKS:			
01-171-360-71154	PARKS - Mettawas Park - Landscape Architecture	\$ 40,000	\$ -
01-171-360-71428	PARKS - Lakeside Park Bridge Beautification	\$ 10,000	\$ 140
01-171-360-71564	PARKS - Shoreline Improvements (1251 Heritage and Arner Townline)	\$ 40,000	\$ 4,309
01-171-360-71645	PARKS - Lions Park Landscape Architecture	\$ 18,000	\$ 2,928
01-171-360-71645	PARKS - Lions Park Construction (Phase 1A & 1B)	\$ 200,000	\$ 2,763
01-171-360-71934	PARKS - Range Light Relocation	\$ 33,000	\$ 197
01-171-360-71935	PARKS - Cottam Revitalization - Ridgeview Park (LED Lighting Entranceway and	\$ 100,000	\$ -
01-171-360-71936	PARKS - Cottam Revitalization - Cottam Rotary Park (Outdoor Furniture, Gazebo	\$ 40,000	\$ -
01-171-360-71937	PARKS - Applewood Park Playground (Replace equipment and signage)	\$ 65,000	\$ 6,566
		\$ -	
TOTALS:		\$ 546,000	\$ 16,904
FACILITIES:			
01-178-360-71630	FAC - Grovedale House Construction	\$ 2,250,000	\$ 654,062
01-178-360-71855	FAC - Floor Scrubber - Grovedale	\$ 15,000	\$ -
01-178-360-71939	FAC - Reconstruct Diamond 6 Dugouts	\$ 20,000	\$ 76
01-178-360-71940	FAC - Demo Patterson Taxi and Asphalt	\$ 30,000	\$ 12,573
01-178-360-71941	FAC - Update CDM Plan per Green Energy Act	\$ 8,000	\$ 9,616
01-178-360-71942	FAC - Install TV / Camera / Server Space at Town Hall	\$ 3,600	\$ 1,783
01-178-360-71951	FAC - Lion's Hall - New HVAC Unit	\$ 10,000	\$ 9,430
TOTALS:		\$ 2,336,600	\$ 687,541
FANTASY OF LIGHTS:			
TOTALS:		\$ -	\$ -
MARINA:			
01-173-360-71938	MARINA - Steel Piling at Boat Ramp	\$ 55,000	\$ -
TOTALS:		\$ 55,000	\$ -
RECREATION PROGRAMS:			
01-175-360-71851	REC - Parks and Recreation Master Plan Completion	\$ 32,000	\$ 18,324
01-175-360-71852	REC - Expanded Youth Programing	\$ 12,000	\$ (26)
TOTALS:		\$ 44,000	\$ 18,298
PLANNING:			
01-180-360-71742	Plan - Official Plan Update	\$ 25,000	\$ 18,870
		\$ -	\$ -
TOTALS:		\$ 25,000	\$ 18,870
BIA:			
TOTALS:		\$ -	\$ -
WATER:			
02-201-360-71651	WAT - Source Water Protection (Year 1 of 3)	\$ 11,600	\$ -
02-201-360-71756	WAT - Water Rate Study / Financial Plan (completion)	\$ 10,000	\$ 12,890
02-201-360-71863	WAT - County Rd 18 - Watermain Extension Oversizing (carryover from 2018)	\$ 8,000	\$ 34,502
02-201-360-71943	WAT - Locate Management Software	\$ 6,500	\$ 4,477
02-201-360-71944	WAT - Trimble Reader	\$ 5,000	\$ 11,541
02-201-360-71945	WAT - Water Bill Revamp	\$ 5,200	\$ -
02-201-360-71946	WAT - Fleet - Replace 2006 Ford F350 w/ Service Body	\$ 70,000	\$ -
02-201-360-71952	WAT - SW Region Watermain Installation - Phase 1, 2 and 3 - (Engineering	\$ 630,000	\$ 20,286
02-201-360-71953	WAT - Waterline Looping - Sumac Crossing	\$ 115,000	\$ -
02-201-360-71954	WAT - Watermain Oversizing - 609 Road 3 E Development	\$ 75,000	\$ -
02-201-360-71859	WAT - Fleet Replacement - 2004 Ford F-350 Extended Cab Service	\$ -	\$ -
TOTALS:		\$ 936,300	\$ 83,697
K'VILLE/LAKESHORE WEST WASTEWATER:			
02-242-360-71864	KLW - Lakeside Park Sanitary Interceptor Twinning	\$ 2,300,000	\$ 73,261
02-242-360-71865	KLW - OCWA Recommended Item	\$ 729,500	\$ 37,564
02-242-360-71866	KLW - OCWA Recommended Items	\$ 54,500	\$ 8,503
02-242-360-71947	KLW - Fleet - Replace 1997 International Dump w/ used truck	\$ 100,000	\$ 133,875
02-242-360-71948	KLW - Sewer Camera	\$ 12,000	\$ 11,626
02-242-360-71949	KLW - Sanitary Extension - Kratz Road (Engineering - Petitioner project)	\$ 150,000	\$ 10,414
02-242-360-71357	KLW - Kville Sanitary Master Plan w/ Flow Monitoring	\$ -	\$ 35,381
TOTALS:		\$ 3,346,000	\$ 310,625
COTTAM WASTEWATER:			
02-243-360-71867	COT - OCWA Recommended Items	\$ 98,500	\$ 6,134
02-243-360-71950	COT - Cottam Sanitary Sewage Capacity Upgrade (Engineering Design Only)	\$ 240,000	\$ -
TOTALS:		\$ 338,500	\$ 6,134
TOTAL CAPITAL PROJECTS:		\$ 16,292,983	\$ 1,962,674