TAXATION

Account Number		2017 Actuals	2018 Actuals	2019 Actuals	2019 Budget
TAXATION REVENUE:					
01-112-040-40105	Residential	$ 11,648,309	$ 12,690,170	$ 6,515,970	$ 13,624,421
01-112-040-40110	Multi Residential	$ 278,645	$ 317,306	$ 159,971	$ 346,292
01-112-040-40115	Commercial	$ 913,021	$ 962,681	$ 432,551	$ 1,233,407
01-112-040-40120	Commercial Vacant Unit CU	$ 6,178	$ 7,542	$ 4,251	$ 10,298
01-112-040-40125	Comm. V.L. & Parking	$ 5,453	$ 4,607	$ 2,224	$ 5,042
01-112-040-40127	New Construction	$ 196,047	$ 212,914	$ 113,620	
01-112-040-40128	Comm. New Const Ex Land	$ 1,122	$ 1,193	$ 608	
01-112-040-40130	Industrial	$ 218,782	$ 230,926	$ 112,888	$ 386,847
01-112-040-40131	Mun. Ind. New Const. Full	$ 117,740	$ 136,708	$ 67,900	
01-112-040-40132	Mun. Ind. New Ex. Ld.	$ 1,311	$ 1,385	$ 693	
01-112-040-40135	Industrial Vacant Unit IU	$ 5,498	$ 5,846	$ 2,923	$ 7,572
01-112-040-40137	Ind. VL & Parking IX	$ 9,224	$ 15,767	$ 11,436	$ 25,105
01-112-040-40155	Large Industrial	$ 92,480	$ 95,992	$ 47,996	$ 223,806
01-112-040-40156	Large Industrial - New Const	$ 111,502	$ 118,740	$ 59,175	
01-112-040-40161	Large Industrial Ex Land - New Cor	$ 754	$ 803	$ 402	
01-112-040-40165	Pipelines	$ 116,148	$ 123,454	$ 64,220	$ 133,693
01-112-040-40170	Farmlands	$ 987,970	$ 1,056,411	$ 530,465	$ 1,128,666
01-112-040-40171	Farm Await Dev 1	$ 2,328	$ 2,494	$ 1,276	
01-112-040-40175	Managed Forests	$ 1,140	$ 1,133	$ 567	$ 1,201
01-112-040-40177	Shopping Centres	$ 11,190	$ 11,705	$ 6,371	$ 40,511
01-112-040-40178	Shopping Centres Excess Land	$ 499	$ 515	$ 246	$ 525
01-112-040-40179	Shopping Centres - New Const.	$ 25,648	$ 26,517	$ 13,169	$ -
	TOTAL TAXATION LEVY:	**$ 14,750,991**	**$ 16,024,811**	**$ 8,148,922**	**$ 17,167,386**
SUPPLEMENTAL & OTHER TAX LEVIES:					
01-112-040-40305	Supps - Residential	$ 234,003	$ 272,691	$ -	$ 325,000
01-112-040-40310	Supps - Multi Res	$ 9,241	$ 1,968	$ -	
01-112-040-40315	Supps - Commercial	$ 15,312	$ 448	$ -	
01-112-040-40320	Supps - Commercial V. U.	$ -	$ -	$ -	
01-112-040-40327	Supps - New Construction	$ 7,074	$ 25,863	$ -	
01-112-040-40328	Supps - Com. New Con. Ex Ld	$ -	$ -	$ -	
01-112-040-40330	Supps - Industrial	$ -	$ 1,069	$ -	
01-112-040-40331	Supps - Mun. Ind. New Const. Full	$ 2,487	$ -	$ -	
01-112-040-40337	Supps - Industrial Vac Land	$ 5,234	$ -	$ -	
01-112-040-40340	Supps - Shopping Centre	$ -	$ -	$ -	
01-112-040-40355	Supps - Large Industrial	$ -	$ -	$ -	
01-112-040-40356	Supps - Large Industrial - New Cor	$ -	$ -	$ -	
01-112-040-40361	Supps - Large Industrial Ex. Land	$ -	$ -	$ -	
01-112-040-40365	Supps. - Pipelines	$ 1,066	$ 6,484	$ -	
01-112-040-40370	Supps - Farmland	$ 18,490	$ 44,114	$ -	
01-112-040-40371	Supps - Farm Await Dev 1	$ 270	$ -	$ -	
01-112-040-40195	Hydro Acreage	$ 21,113	$ 21,035	$ -	$ 21,000
01-112-056-40410	PIL - Canada		$ -	$ -	
01-112-056-40420	PIL - Canada Post		$ -	$ -	
01-112-056-40430	PIL - Ontario		$ -	$ -	
01-112-056-40450	PIL - MOE		$ -	$ -	
01-112-056-40470	PIL - MTO		$ -	$ -	
01-112-056-40480	PIL - Other	$ 99,504	$ 100,264	$ -	$ 100,000
01-112-056-40490	PIL - Hydro		$ -	$ -	
01-112-300-60323	Less: Write-Offs	$ (173,745)	$ (145,499)	$ (11,505)	$ (235,000)
	TOTAL SUPPLEMENTAL TAXATION:	**$ 240,049**	**$ 328,438**	**$ (11,505)**	**$ 211,000**
	TOTAL TAXATION:	**$ 14,991,040**	**$ 16,353,249**	**$ 8,137,417**	**$ 17,378,386**

COUNCIL					
Account Number		2017 Actuals	2018 Actuals	2019 Actuals	2019 Budget
OPERATING BUDGET					
OPERATING EXPENDITURES:					
01-110-072-60110	Council Honourarium	$ 132,677	$ 132,743	$ 41,282	$ 165,127
01-110-072-60114	Committee Honourarium		$ -	$ -	
01-110-072-60204	Benefits - CPP	$ 4,464	$ 4,588	$ 1,693	$ 6,334
01-110-072-60206	Benefits - EHT	$ 1,833	$ 1,834	$ 866	$ 3,322
01-110-098-60253	Conventions	$ 13,956	$ 19,421	$ 6,615	$ 25,200
01-110-098-60254	Training & Development	$ -	$ -	$ -	$ 2,000
01-110-099-60300	Mayor's Promotional	$ 12,952	$ 7,278	$ 1,626	$ 7,000
01-110-099-60312	Insurance	$ 4,571	$ 4,571	$ -	$ 4,708
01-110-099-60317	Miscellaneous		$ 753	$ -	$ -
01-110-099-60327	Communication	$ 554	$ 573	$ 156	$ 600
01-110-099-60690	Charitable Advertising	$ 678	$ 391	$ -	$ 900
TOTAL OPERATING EXPENDITURES:		**$ 171,684**	**$ 172,152**	**$ 52,237**	**$ 215,191**
OPERATING SURPLUS/(DEFICIT):		**$ (171,684)**	**$ (172,152)**	**$ (52,237)**	**$ (215,191)**

GENERAL ADMINISTRATION

Account Number		2017 Actuals	2018 Actuals	2019 Actuals	2019 Budget
OPERATING BUDGET					
OPERATING REVENUE:					
01-112-058-40502	Provincial Grants - OMPF	$ 1,074,200	$ 913,100	$ 873,311	$ 776,135
01-112-058-40502	Provincial Grants - Cannabis Legali	$ -	$ -	$ -	$ 22,338
01-112-058-40511	Federal Grants		$ -	$ -	$ -
01-112-061-40655	Program Support - Build. & Water	$ 269,000	$ 273,063	$ -	$ 295,000
01-112-061-40661	Rent - Lton & Area Health Team	$ 4,800	$ 4,800	$ -	$ -
01-112-066-40904	Recovered Wages		$ 245	$ -	
01-112-064-41110	Licences & Permits - Hunting	$ 814	$ (741)	$ 62	$ 800
01-112-064-41150	Licences & Permits - Raffles	$ 5,228	$ 4,336	$ 1,538	$ 5,000
01-112-064-41170	Licences & Permits - Bingo	$ -	$ -	$ -	$ -
01-112-064-41180	Licences & Permits - Marriage	$ 8,875	$ 9,375	$ 875	$ 9,000
01-112-064-41182	Licences & Permits - Taxi	$ 1,025	$ 950	$ 1,000	$ 1,000
01-112-064-41183	Licences & Permits - Portable Signs	$ 780	$ 910	$ 260	$ 700
01-112-064-41187	Licences & Permits - Business	$ 1,500	$ 1,750	$ -	$ 1,500
01-112-066-41210	Revenue - General - Tax Cert	$ 37,925	$ 36,615	$ 10,200	$ 33,000
01-112-066-41230	Revenue - Building/Zoning Cert	$ 12,400	$ 15,050	$ 2,900	$ 12,000
01-112-066-41235	Marriage Solemnization	$ 7,237	$ 8,553	$ 758	$ 8,000
01-112-066-41258	Pits & Quarries	$ 27,030	$ -	$ -	$ -
01-112-066-41259	HST Rebates	$ 11,864	$ 11,490	$ -	$ 5,800
01-112-066-41260	NSF Cheques	$ 1,450	$ 1,375	$ 400	$ 1,250
01-112-066-41270	Miscellaneous Revenue	$ 26,637	$ 19,248	$ 2,570	$ 5,000
01-112-066-41284	Freedom of Information Reports	$ 1,078	$ 534	$ 51	$ 500
01-112-066-41310	Penalties & Interest	$ 270,253	$ 247,457	$ 61,633	$ 245,000
01-112-066-41410	Investment Income - Other	$ 137,859	$ 292,117	$ 66,201	$ 150,000
	TOTAL OPERATING REVENUE:	**$ 1,899,955**	**$ 1,840,226**	**$ 1,021,759**	**$ 1,572,023**
OPERATING EXPENDITURES:					
	Total Salaries & Benefits	$ 1,775,580	$ 1,799,672	$ 495,865	$ 1,901,833
01-112-098-60254	Training & Development	$ 20,220	$ 24,458	$ 6,550	$ 38,600
01-112-098-60258	Team Building / Wellness Programs	$ 6,129	$ 5,699	$ 225	$ 7,500
01-112-099-60301	Office Supplies	$ 20,795	$ 18,586	$ 6,840	$ 26,000
01-112-099-60303	Postage Supplies	$ 38,280	$ 38,986	$ 13,890	$ 38,000
01-112-099-60305	Courier & Express	$ 254	$ 663	$ 273	$ 500
01-112-099-60306	Advertising	$ 13,556	$ 17,537	$ 4,363	$ 18,000
01-112-099-60307	Photocopier Supplies	$ 156	$ 148	$ -	$ 600
01-112-099-60308	Office Machine Maintenance	$ 1,111	$ 127	$ -	$ 1,500
01-112-099-60309	Computer Maintenance	$ -	$ 3,522	$ 3,522	$ 4,000
01-112-099-60310	Computer Consultants	$ -	$ 2,072	$ -	$ 3,000
01-112-099-60311	Equipment Leases	$ 20,192	$ 22,696	$ 7,458	$ 22,500
01-112-099-60312	General Insurance	$ 49,931	$ 59,612	$ 337,509	$ 89,687
01-112-099-60313	Gen. Insurance Deductible	$ 106,492	$ 38,338	$ -	$ 175,000
01-112-099-60314	Utilities	$ 39,862	$ 31,613	$ 4,165	$ 42,000
01-112-099-60315	Facility Maintenance	$ 23,320	$ 15,521	$ 2,332	$ 11,500
01-112-099-60316	Equipment Repair	$ 142	$ 127	$ -	$ 500
01-112-099-60317	Miscellaneous	$ 24,501	$ 23,568	$ 1,796	$ 18,900
01-112-099-60319	Professional Services - Legal/HR	$ 133,446	$ 121,106	$ 2,262	$ 135,000
01-112-099-60320	Memberships & Subscriptions	$ 15,714	$ 18,977	$ 12,408	$ 20,000
01-112-099-60325	Election Costs	$ 1,654	$ 71,596	$ 280	$ 2,000
01-112-099-60326	Professional Fees - Audit	$ 30,898	$ 27,501	$ 1,801	$ 29,000
01-112-099-60327	Communication	$ 16,022	$ 16,532	$ 4,278	$ 17,000
01-112-099-60341	Janitorial	$ 21,980	$ 29,307	$ 4,884	$ 32,000
01-112-099-60345	Licences & Permits	$ 3,600	$ 3,646	$ 1,200	$ 3,700
01-112-099-60346	Bank Fees & Interest	$ 7,632	$ 8,534	$ 2,559	$ 9,000
01-112-099-60348	Tax & Bank Differences	$ 190	$ (0)	$ -	$ -
01-112-200-60354	911 Costs	$ 11,987	$ 11,912	$ 5,918	$ 12,500
01-112-099-60356	Charitable Advertising		$ -	$ -	
01-112-099-60358	Small Capital	$ 8,493	$ 3,529	$ 854	$ 9,000
01-112-099-60366	Rent - Health Centre (Shoppers)	$ 55,966	$ 58,959	$ 18,468	$ 24,000
01-112-099-60368	Crossing Guard Expenses	$ 1,960	$ 163	$ -	$ 500
01-112-099-60376	Rent - Health Centre (Guardian)	$ 26,010	$ 22,684	$ -	$ -
01-112-099-60378	Funding Agreement - LAFHT	$ -	$ -	$ 29,563	$ 59,125
01-112-200-60390	Donations & Grants	$ 127,010	$ 128,459	$ 109,773	$ 112,273
01-112-200-60393	Affordable Housing Initiative	$ 4,132	$ -	$ -	$ -
01-112-099-60400	Mileage	$ 1,797	$ 2,820	$ 186	$ 3,000
01-112-420-60950	ERCA	$ 188,733	$ 193,146	$ 49,930	$ 199,719
01-112-420-60970	Erie Shore Transit	$ 7,985	$ 12,200	$ -	$ 16,000
01-112-099-63055	By-Law Enforcement (Bldg)	$ 166,000	$ 166,000	$ -	$ 270,500
Appendix A	Accessibility	$ 4,276	$ 3,976	$ 646	$ 5,400
Appendix A	Tourism & Economic Development	$ 36,294	$ 35,223	$ 5,467	$ 42,250
Appendix A	Heritage Committee	$ 18,911	$ 17,763	$ 1,631	$ 27,810
	TOTAL OPERATING EXPENDITURES:	**$ 3,031,211**	**$ 3,056,973**	**$ 1,136,896**	**$ 3,429,397**
	NET OPERATING REVENUES (EXPENSES):	**$ (1,131,256)**	**$ (1,216,747)**	**$ (115,137)**	**$ (1,857,374)**
CONTRIBUTIONS TO (FROM) RESERVES:					
03-112-032-41799	Prior Year (Surplus)/Deficit	$ (500,819)	$ (484,388)		$ -
03-112-032-41700	Trans. from Res. - Working Cap.	$ (6,415)	$ (15,000)	$ -	$ -
03-112-032-41700	Trans. from Res. - Health Care	$ -	$ -	$ -	$ -
03-112-440-80100	Transfer to Res. - Budget Stabilizat	$ 246,000	$ -	$ -	$ -
03-112-440-80100	Transfer to Res. - Working Cap.	$ 119,328	$ 210,556	$ -	$ 31,000
	NET CONT. TO (FROM) RESERVES:	**$ (141,906)**	**$ (288,832)**	**$ -**	**$ 31,000**

GENERAL ADMINISTRATION

Account Number		2017 Actuals	2018 Actuals	2019 Actuals	2019 Budget
OPERATING SURPLUS/(DEFICIT):		**$ (989,350)**	**$ (927,915)**	**$ (115,137)**	**$ (1,888,374)**
CAPITAL BUDGET					
CAPITAL REVENUE:					
	Grants - Federal				
	Grants - Provincial				
01-112-066-40230	Local Improvement Charges		$ -	$ -	
01-112-066-41424	Long-term Debt - Office Expansion		$ -	$ -	
01-112-066-41530	Sale of Land/Buildings		$ -	$ -	
03-112-032-41710	Transfer from Res. - Capital		$ 6,399	$ -	
03-112-032-41720	Transfer from Res. - DC	$ 30,879	$ 2,243	$ -	
TOTAL CAPITAL REVENUE:		**$ 30,879**	**$ 8,643**	**$ -**	**$ -**
CAPITAL EXPENDITURES:					
	From Capital Schedule	$ 37,819	$ 26,693	$ -	$ -
TOTAL CAPITAL EXPENDITURES:		**$ 37,819**	**$ 26,693**	**$ -**	**$ -**
CONTRIBUTIONS TO RESERVES:					
03-112-440-80300	Transfer to Res.- Lifecycle		$ -	$ -	
03-112-440-80300	Transfer to Res. - Capital	$ 74,246	$ -	$ -	
CONTRIBUTIONS TO RESERVES		**$ 74,246**	**$ -**	**$ -**	**$ -**
REPAYMENT OF LONG-TERM DEBT:					
01-112-099-60396	OILC (2016) - Office Expansion	$ 135,022	$ 135,022	$ -	$ 135,022
REPAYMENT OF LONG-TERM DEBT:		**$ 135,022**	**$ 135,022**	**$ -**	**$ 135,022**
NET CAPITAL EXPENDITURES:		**$ (216,208)**	**$ (153,072)**	**$ -**	**$ (135,022)**
DEPARTMENTAL SURPLUS/(DEFICIT):		**$ (1,205,558)**	**$ (1,080,987)**	**$ (115,137)**	**$ (2,023,396)**

INFORMATION TECHNOLOGY

Account Number		2017 Actuals	2018 Actuals	2019 Actuals	2019 Budget
OPERATING BUDGET					
OPERATING REVENUE:					
01-114-066-41270	Misc. Revenue	$ 200	$ 220	$ -	$ -
	TOTAL OPERATING REVENUE:	**$ 200**	**$ 220**	**$ -**	**$ -**
OPERATING EXPENDITURES:					
	Total Salaries & Benefits	$ 308,397	$ 326,175	$ 88,660	$ 333,820
01-114-098-60254	Training & Development	$ 4,559	$ 4,250	$ 2,895	$ 6,000
01-114-099-60301	Office Supplies	$ 455	$ 21	$ -	$ 500
01-114-099-60302	Computer Supplies	$ 2,815	$ 1,009	$ 323	$ 3,000
01-114-099-60305	Postage/Courier	$ 58	$ 47	$ -	$ 100
01-114-099-60308	Office Machine Maintenance	$ 828	$ 201	$ 1,079	$ 1,000
01-114-099-60309	Computer Maint. (Appendix B)	$ 129,140	$ 128,331	$ 50,312	$ 156,095
new	Cyber Insurance				$ 8,000
new	Cyber Security	$ -	$ -	$ -	$ 10,000
01-114-099-60310	Computer Consultants	$ 4,820	$ 3,689	$ 1,272	$ 5,000
01-114-099-60317	Miscellaneous	$ 1,923	$ -	$ 1,654	$ 2,500
01-114-099-60320	Memberships & Subscriptions	$ 855	$ 731	$ 942	$ 1,000
01-114-099-60327	Communication	$ 1,136	$ 1,208	$ 330	$ 1,400
01-114-099-60400	Mileage	$ 687	$ 607	$ 46	$ 1,250
	TOTAL OPERATING EXPENDITURES:	**$ 455,672**	**$ 466,271**	**$ 147,512**	**$ 529,665**
	NET OPERATING REVENUES (EXPENSES):	**$ (455,472)**	**$ (466,051)**	**$ (147,512)**	**$ (529,665)**
CONTRIBUTIONS TO (FROM) RESERVES:					
03-114-032-41700	Trans. from Res. - Working Cap.	$ -	$ -	$ -	$ -
03-114-440-80100	Transfer to Res. - Working Cap.	$ -	$ -	$ -	$ -
	NET CONT. TO (FROM) RESERVES:	**$ -**	**$ -**	**$ -**	**$ -**
	OPERATING SURPLUS/(DEFICIT):	**$ (455,472)**	**$ (466,051)**	**$ (147,512)**	**$ (529,665)**
CAPITAL BUDGET					
CAPITAL REVENUE:					
	Grants - Federal	$ -	$ -	$ -	$ -
	Grants - Provincial	$ -	$ -	$ -	$ -
01-114-066-40230	Local Improvement Charges	$ -	$ -	$ -	$ -
01-114-066-41424	0% Financing - Phones	$ -	$ -	$ -	$ -
01-114-066-41510	Sale of Equipment	$ -	$ -	$ -	$ -
03-114-032-41710	Transfer from Res. - Capital	$ 19,000	$ -	$ -	$ 7,000
03-114-032-41720	Transfer from Res. - DC	$ -	$ -	$ -	$ -
	TOTAL CAPITAL REVENUE:	**$ 19,000**	**$ -**	**$ -**	**$ 7,000**
CAPITAL EXPENDITURES:					
	From Capital Schedule	$ 138,318	$ 124,672	$ 21,608	$ 136,133
	TOTAL CAPITAL EXPENDITURES:	**$ 138,318**	**$ 124,672**	**$ 21,608**	**$ 136,133**
CONTRIBUTIONS TO (FROM) RESERVES:					
03-114-440-80300	Transfer to Res. - Capital	$ -	$ -	$ -	
	CONTRIBUTIONS TO RESERVES	**$ -**	**$ -**	**$ -**	**$ -**
REPAYMENT OF LONG-TERM DEBT:					
	Long-term Debt - Office Expansion	$ -	$ -	$ -	$ -
	REPAYMENT OF LONG-TERM DEBT:	**$ -**	**$ -**	**$ -**	**$ -**
	NET CAPITAL EXPENDITURES:	**$ (119,318)**	**$ (124,672)**	**$ (21,608)**	**$ (129,133)**
	DEPARTMENTAL SURPLUS/(DEFICIT):	**$ (574,790)**	**$ (590,723)**	**$ (169,120)**	**$ (658,798)**

ANIMAL CONTROL

Account Number		2017 Actuals	2018 Actuals	2019 Actuals	2019 Budget
OPERATING BUDGET					
OPERATING REVENUE:					
01-120-064-41140	Licences - Dog & Kennels	$ 42,890	$ 40,800	$ 32,960	$ 40,000
TOTAL OPERATING REVENUE:		**$ 42,890**	**$ 40,800**	**$ 32,960**	**$ 40,000**
OPERATING EXPENDITURES:					
01-120-072-60114	Committee Honourarium	$ 300	$ 200	$ 200	$ 400
01-120-280-60124	Animal Control wildlife control	$ 3,185	$ 4,416	$ 712	$ 3,500
01-120-280-60125	Animal Control Cats	$ 2,580	$ 3,278	$ 225	$ 3,500
01-120-280-60126	Livestock Claims	$ -	$ 93	$ -	$ 300
01-120-280-60137	Administration	$ 1,686	$ 3,030	$ 1,602	$ 3,500
01-120-072-60206	Benefits - EHT	$ 4	$ 3	$ -	$ -
01-120-099-60317	Misc.		$ 45	$ 483	$ -
01-120-280-60371	Dog Pound Cost	$ 49,708	$ 32,147	$ (1,565)	$ 39,192
01-120-280-60377	Cat Voucher Program	$ 3,573	$ 3,643	$ -	$ 6,500
TOTAL OPERATING EXPENDITURES:		**$ 61,036**	**$ 46,854**	**$ 1,658**	**$ 56,892**
OPERATING SURPLUS/(DEFICIT):		**$ (18,146)**	**$ (6,054)**	**$ 31,302**	**$ (16,892)**

Account Number		2017 Actuals	2018 Actuals	2019 Actuals	2019 Budget
FIRE					
OPERATING BUDGET					
OPERATING REVENUE:					
01-121-058-40502	Provincial Grants	$ -	$ -	$ -	
01-121-058-40511	Federal Grants	$ -	$ -	$ -	
01-121-058-40521	Donations from Public	$ 250	$ 250	$ -	$ 250
01-121-066-41221	Revenue - Smoke Alarm Install	$ 810	$ 50	$ -	$ -
01-121-066-41222	Revenue - Defib Rebate	$ 3,000	$ 3,000	$ -	$ 3,000
01-121-066-41223	Revenue - Ambulance Bay Rent	$ 12,400	$ 12,400	$ 3,100	$ 12,400
01-121-066-41224	Revenue - Third Party Billing	$ 33,868	$ 19,315	$ 3,339	$ 20,000
01-121-066-41226	Revenue - Fire Re-inspections	$ 580	$ 800	$ 100	$ 1,000
01-121-066-41227	Revenue - Fire Safety Plan Review	$ 80	$ -	$ -	$ 200
01-121-066-41229	Revenue - Incident Reports	$ -	$ 120	$ 80	$ 500
01-121-066-41232	Revenue - Brighton Beach	$ 5,000	$ 7,113	$ 5,000	$ 11,520
01-121-066-41233	Revenue - PIR Inspection Fee		$ 1,000	$ 100	$ 3,000
01-121-066-41234	Revenue - AGCO Inspection Fee		$ 700	$ 100	$ 1,000
01-121-066-41270	Misc. Revenue	$ 459	$ 2,327	$ -	$ 1,500
	TOTAL OPERATING REVENUE:	**$ 56,448**	**$ 47,075**	**$ 11,819**	**$ 54,370**
OPERATING EXPENDITURES:					
	Total Salaries & Benefits	$ 499,978	$ 573,915	$ 171,790	$ 614,545
01-121-072-60116	Fire Calls	$ 221,481	$ 181,954	$ 52,905	$ 249,405
01-121-072-60117	Fire Allowances	$ 110,145	$ 114,842	$ 26,849	$ 131,186
01-121-072-60118	Fire Training	$ 103,804	$ 123,187	$ 25,744	$ 135,000
01-121-072-60119	Fire Other	$ 18,600	$ 18,040	$ 10,990	$ 26,129
01-121-098-60254	Training & Development	$ 7,182	$ 8,704	$ 153	$ 10,000
01-121-099-60301	Office Supplies	$ 2,164	$ 2,063	$ 394	$ 2,500
01-121-099-60305	Courier Expenses	$ 262	$ 80	$ 63	$ 500
01-121-099-60306	Advertising	$ 265	$ 265	$ 265	$ 500
01-121-099-60309	Computer Maintenance	$ 50	$ -	$ -	$ -
01-121-099-60311	Equipment Leases	$ 10,243	$ 11,367	$ 3,124	$ 13,000
01-121-099-60312	General Insurance	$ 36,291	$ 36,291	$ -	$ 37,380
01-121-099-60314	Utilities	$ 20,421	$ 17,793	$ 5,461	$ 22,500
01-121-099-60315	Facility Maintenance	$ 9,908	$ 12,012	$ 834	$ 11,000
01-121-099-60316	Equipment Repair	$ 53,615	$ 74,849	$ 17,200	$ 65,000
01-121-099-60317	Miscellaneous	$ 2,530	$ 2,244	$ 197	$ 4,000
01-121-099-60320	Memberships and Subscript.	$ 977	$ 1,066	$ 1,266	$ 1,500
01-121-099-60327	Communications	$ 6,911	$ 8,564	$ 2,045	$ 10,000
01-121-099-60340	Fuel and Oil	$ 11,326	$ 14,991	$ 187	$ 14,000
01-121-099-60341	Janitorial Contract	$ 4,000	$ 4,000	$ 3,109	$ 16,000
01-121-099-60345	Licenses and Permits	$ 3,540	$ 360	$ -	$ 400
01-121-100-60352	Fire Hose	$ 4,657	$ 4,146	$ -	$ 5,000
01-121-099-60358	Small Capital	$ 15,476	$ 21,127	$ 1,438	$ 21,500
01-121-099-60363	Foam	$ 814	$ 1,382	$ 1,720	$ 2,000
01-121-099-60400	Mileage	$ -	$ -	$ -	$ -
01-121-099-60701	Bunker Gear	$ 21,963	$ 12,552	$ (809)	$ 16,000
01-121-099-60702	Radios and Pagers	$ 4,195	$ 4,573	$ 1,504	$ 5,000
01-121-100-60705	Firefighter Supplies	$ 731	$ 1,875	$ 403	$ 1,500
01-121-100-60710	Public Education Supplies	$ 2,043	$ 2,488	$ -	$ 3,000
01-121-099-60711	Smoke Alarm Supplies	$ -	$ 147	$ -	$ -
01-121-100-60715	Dispatching Costs	$ 44,365	$ 46,864	$ -	$ 50,610
01-121-100-60755	Emergency Planning	$ 131	$ 33	$ -	$ 500
01-121-099-60756	Specialty Team Equip Replace	$ 7,412	$ 6,615	$ -	$ 7,500
	TOTAL OPERATING EXPENDITURES:	**$ 1,225,482**	**$ 1,308,387**	**$ 326,832**	**$ 1,477,155**
	NET OPERATING REVENUES (EXPENSES):	**$ (1,169,034)**	**$ (1,261,311)**	**$ (315,013)**	**$ (1,422,785)**
CONTRIBUTIONS TO (FROM) RESERVES:					
03-121-032-41700	Trans. from Res. - Working Cap.	$ -	$ -	$ -	$ -
03-121-440-80100	Transfer to Res. - Working Cap.	$ -	$ -	$ -	$ -
	NET CONT. TO (FROM) RESERVES:	**$ -**	**$ -**	**$ -**	**$ -**
	OPERATING SURPLUS/(DEFICIT):	**$ (1,169,034)**	**$ (1,261,311)**	**$ (315,013)**	**$ (1,422,785)**

FIRE					
Account Number		**2017 Actuals**	**2018 Actuals**	**2019 Actuals**	**2019 Budget**
	CAPITAL BUDGET				
CAPITAL REVENUE:					
	Grants - Federal				
	Grants - Provincial				
01-121-066-41424	Long-term Debt		$ -	$ -	
01-121-066-41510	Sale of Equipment	$ 7,200	$ -	$ -	
03-121-032-41710	Transfer from Res. - Capital	$ 410,000	$ -	$ -	
03-121-032-41720	Transfer from Res. - DC		$ -	$ -	
	TOTAL CAPITAL REVENUE:	**$ 417,200**	**$ -**	**$ -**	**$ -**
CAPITAL EXPENDITURES:					
	From Capital Schedule	$ 452,623	$ 10,563	$ 10,430	$ 10,000
	TOTAL CAPITAL EXPENDITURES:	**$ 452,623**	**$ 10,563**	**$ 10,430**	**$ 10,000**
CONTRIBUTIONS TO RESERVES:					
03-121-440-80300	Transfer to Res. - Capital	$ 247,000	$ 265,000	$ -	$ 285,000
	NET CONTRIBUTIONS TO (FROM) RESERVES	**$ 247,000**	**$ 265,000**	**$ -**	**$ 285,000**
REPAYMENT OF LONG-TERM DEBT:					
	Long-term Debt Repayment	$ -	$ -	$ -	$ -
	REPAYMENT OF LONG-TERM DEBT:	**$ -**	**$ -**	**$ -**	**$ -**
	NET CAPITAL EXPENDITURES:	**$ (282,423)**	**$ (275,563)**	**$ (10,430)**	**$ (295,000)**
	DEPARTMENTAL SURPLUS/(DEFICIT):	**$ (1,451,457)**	**$ (1,536,874)**	**$ (325,443)**	**$ (1,717,785)**

POLICE

Account Number		2017 Actuals	2018 Actuals	2019 Actuals	2019 Budget
OPERATING BUDGET					
OPERATING REVENUE:					
01-122-058-40501	PEM Grant (Replacing CPP/1000)	$ -	$ -	$ -	$ 95,000
01-122-058-40502	1000 Officer Police Grant	$ 37,915	$ 35,000	$ (186)	$ -
01-122-058-40503	Ride Program Grant	$ 9,453	$ 7,421	$ -	$ 8,913
01-122-058-40505	Prisoner Transport Grant (OMPF)	$ 14,321	$ 15,366	$ 4,000	$ -
01-122-058-40507	Comm. Policing Partnership Grant	$ 58,330	$ 60,000	$ 5,895	$ -
01-122-058-40523	Provincial Offences Revenue	$ 74,344	$ 72,057	$ -	$ 70,000
01-122-066-41240	Police Report Orders	$ 18,154	$ 20,196	$ 2,746	$ 18,000
01-122-066-41250	Parking Tickets & Fines	$ 2,310	$ 3,898	$ 4,583	$ 2,000
01-122-066-41270	Misc. Revenue	$ 795	$ 808	$ -	$ 500
	TOTAL OPERATING REVENUE:	**$ 215,622**	**$ 214,745**	**$ 17,038**	**$ 194,413**
OPERATING EXPENDITURES:					
01-122-072-60112	Police Svc Bd Honourarium	$ 8,377	$ 8,031	$ 2,094	$ 10,471
01-122-072-60120	OPP Contract	$ 3,072,108	$ 3,043,188	$ 797,127	$ 3,188,512
01-122-072-60122	Ride Program overtime	$ 10,056	$ 7,421	$ 4,241	$ 8,913
01-122-098-60253	Police Board Conferences	$ 3,640	$ 5,515	$ 1,603	$ 6,000
01-122-098-60254	Training & Development	$ 546	$ 27	$ -	$ 1,500
01-122-099-60301	Office Supplies	$ 304	$ -	$ 404	$ 500
01-122-099-60311	Office Equipment/Leases & Mtce	$ 3,309	$ 3,606	$ 565	$ 3,600
01-122-099-60312	General Insurance	$ 4,397	$ 4,397	$ -	$ 4,529
01-122-099-60314	Utilities	$ 12,192	$ 10,106	$ 2,395	$ 14,500
01-122-099-60315	Building Maintenance	$ 7,108	$ 11,521	$ 1,126	$ 7,500
01-122-099-60316	Equipment Repair	$ -	$ -	$ -	$ 1,000
01-122-099-60317	Misc.	$ 681	$ 650	$ 356	$ 1,000
01-122-099-60319	Legal Fees & Services	$ 196	$ -	$ -	$ 500
01-122-099-60320	Memberships & Subscriptions	$ -	$ 719	$ 684	$ 1,200
01-122-099-60327	Communication	$ 1,501	$ 1,426	$ 369	$ 2,500
01-122-099-60341	Janitorial Contract	$ 11,457	$ 19,665	$ 5,037	$ 22,000
01-122-260-60342	Rent (Cottam Branch)	$ 6,762	$ 7,084	$ 1,621	$ 7,200
01-122-099-60343	Community Policing	$ 5,000	$ 5,000	$ 5,000	$ 5,000
01-122-099-60369	Community Events		$ -	$ -	
	TOTAL OPERATING EXPENDITURES:	**$ 3,147,633**	**$ 3,128,357**	**$ 822,621**	**$ 3,286,425**
	NET OPERATING REVENUES (EXPENSES):	**$ (2,932,011)**	**$ (2,913,612)**	**$ (805,584)**	**$ (3,092,012)**
CONTRIBUTIONS TO (FROM) RESERVES:					
01-122-032-41799	Prior Year (Surplus)/Deficit	$ (24,520)			
03-122-032-41700	Trans. from Res. - Working Cap.	$ (200)	$ -	$ -	
03-122-440-80100	Transfer to Res. - Working Cap.		$ -	$ -	
	NET CONT. TO (FROM) RESERVES:	**$ (24,720)**	**$ -**	**$ -**	**$ -**
	OPERATING SURPLUS/(DEFICIT):	**$ (2,907,291)**	**$ (2,913,612)**	**$ (805,584)**	**$ (3,092,012)**
CAPITAL BUDGET					
CAPITAL REVENUE:					
	Grants - Federal	$ -	$ -	$ -	$ -
	Grants - Provincial	$ -	$ -	$ -	$ -
01-122-066-41424	Long-term Debt	$ -	$ -	$ -	$ -
01-122-066-41510	Sale of Equipment	$ -	$ -	$ -	$ -
03-122-032-41710	Transfer from Res. - Capital	$ -	$ 40,692	$ -	$ -
03-122-032-41720	Transfer from Res. - DC	$ -	$ -	$ -	$ -
	TOTAL CAPITAL REVENUE:	**$ -**	**$ 40,692**	**$ -**	**$ -**
CAPITAL EXPENDITURES:					
	From Capital Schedule	$ -	$ 40,692	$ -	$ -
	TOTAL CAPITAL EXPENDITURES:	**$ -**	**$ 40,692**	**$ -**	**$ -**
CONTRIBUTIONS TO RESERVES:					
03-122-440-80300	Transfer to Res. - Capital	$ 80,000	$ 80,000	$ -	$ 80,000
	CONTRIBUTIONS TO RESERVES	**$ 80,000**	**$ 80,000**	**$ -**	**$ 80,000**
REPAYMENT OF LONG-TERM DEBT:					
	Long-term Debt Repayment	$ -	$ -	$ -	$ -
	REPAYMENT OF LONG-TERM DEBT:	**$ -**	**$ -**	**$ -**	**$ -**
	NET CAPITAL EXPENDITURES:	**$ (80,000)**	**$ (80,000)**	**$ -**	**$ (80,000)**
	DEPARTMENTAL SURPLUS/(DEFICIT):	**$ (2,987,291)**	**$ (2,993,612)**	**$ (805,584)**	**$ (3,172,012)**

BUILDING

Account Number		2017 Actuals	2018 Actuals	2019 Actuals	2019 Budget
OPERATING BUDGET					
OPERATING REVENUE:					
01-124-064-41120	Permits	$ 588,816	$ 627,746	$ 101,686	$ 477,000
01-124-066-40655	By-Law Enforcement (GA)	$ 166,000	$ 166,000	$ -	$ 270,500
01-124-066-40677	Property Stds Compliance Letters	$ 600	$ 825	$ -	$ 800
01-124-066-40851	Water / Sewer Connection Permits	$ 22,400	$ 21,500	$ 3,675	$ 17,000
01-124-066-40904	Recovered Wages	$ 276	$ -	$ -	$ -
01-124-064-41125	Septic System Permits	$ 19,700	$ 26,700	$ 2,150	$ 21,000
01-124-066-41267	Post-Review Inspection Fees	$ 4,050	$ 3,714	$ 1,100	$ 2,500
01-124-066-41268	Water Meter Sales (Bldg Portion)	$ 9,630	$ 6,616	$ -	$ 7,000
01-124-066-41270	Misc. Revenue	$ 1,460	$ 596	$ 1,478	$ 2,800
	TOTAL OPERATING REVENUE:	**$ 812,932**	**$ 853,697**	**$ 110,089**	**$ 798,600**
OPERATING EXPENDITURES:					
	Total Salaries & Benefits	$ 361,570	$ 430,574	$ 129,250	$ 550,505
01-124-072-60120	Contracted Services	$ 25,526	$ 27,639	$ -	$ 45,000
01-124-072-60202	Benefits - EI	$ 5,823	$ 6,890	$ 2,958	$ 6,977
01-124-072-60204	Benefits - CPP	$ 12,420	$ 14,569	$ 6,322	$ 15,505
01-124-072-60206	Benefits - EHT	$ 7,076	$ 8,520	$ 2,553	$ 8,882
01-124-072-60208	Benefits - OMERS	$ 36,796	$ 37,324	$ 11,620	$ 48,301
01-124-072-60212	Benefits - Health Coverage	$ 47,909	$ 50,250	$ 12,402	$ 50,689
01-124-072-60214	Benefits - WSIB	$ 10,539	$ 12,959	$ 4,132	$ 13,490
01-124-072-60216	Benefits - Uniforms	$ 2,587	$ 1,388	$ 135	$ 3,200
01-124-072-60220	Benefits - Meal Allowance	$ 39	$ 91	$ 26	$ -
01-124-072-60222	Benefits - Eyeglasses	$ 1,665	$ 2,376	$ -	$ 1,200
01-124-072-60223	Benefits - Ortho	$ 2,304	$ 1,152	$ 2,252	$ 3,000
01-124-098-60254	Training & Development	$ 5,254	$ 4,246	$ 544	$ 14,000
01-124-099-60301	Office Supplies	$ 1,887	$ 2,235	$ 193	$ 3,000
01-124-099-60309	Computer Maint.	$ -	$ -	$ -	$ 15,000
01-124-099-60312	General Insurance	$ 5,714	$ 5,714	$ -	$ 5,885
01-124-099-60316	Equipment Repair	$ 1,314	$ 1,805	$ 612	$ 5,000
01-124-099-60317	Miscellaneous	$ 110	$ -	$ 20	$ 500
01-124-099-60319	Professional Services		$ -	$ -	$ 10,000
01-124-099-60320	Memberships & Subscriptions	$ 1,770	$ 2,329	$ 2,243	$ 4,000
01-124-099-60327	Communications	$ 1,355	$ 2,195	$ 623	$ 2,400
01-124-099-60340	Fuel	$ 5,222	$ 4,153	$ -	$ 5,000
01-124-099-60345	Licences/Permits	$ 360	$ 360	$ -	$ 360
01-124-099-60347	Safety Supplies	$ 708	$ 622	$ 441	$ 2,000
01-124-099-60357	Small Capital	$ -	$ -	$ -	$ 500
01-124-099-63055	Program Support	$ 77,000	$ 78,155	$ -	$ 80,000
01-124-099-60400	Mileage		$ 178	$ -	
	TOTAL OPERATING EXPENDITURES:	**$ 614,950**	**$ 695,723**	**$ 176,326**	**$ 894,394**
	NET OPERATING REVENUES (EXPENSES):	**$ 197,981**	**$ 157,973**	**$ (66,237)**	**$ (95,794)**
CONTRIBUTIONS TO (FROM) RESERVES:					
03-124-032-41700	Trans. from Res. - Working Cap.		$ -	$ -	$ (106,294)
03-124-440-80100	Transfer to Res. - Working Cap.	$ 187,481	$ 147,447	$ -	
	NET CONT. TO (FROM) RESERVES:	**$ 187,481**	**$ 147,447**	**$ -**	**$ (106,294)**
	OPERATING SURPLUS/(DEFICIT):	**$ 10,500**	**$ 10,526**	**$ (66,237)**	**$ 10,500**
CAPITAL BUDGET					
CAPITAL REVENUE:					
	Grants - Federal	$ -	$ -	$ -	$ -
	Grants - Provincial	$ -	$ -	$ -	$ -
01-124-066-41510	Sale of Equipment	$ -	$ -	$ -	$ 1,600
03-124-032-41710	Transfer from Res. - Capital	$ -	$ 45,351	$ -	$ 36,750
03-124-032-41720	Transfer from Res. - DC	$ -	$ -	$ -	$ -
	TOTAL CAPITAL REVENUE:	**$ -**	**$ 45,351**	**$ -**	**$ 38,350**
CAPITAL EXPENDITURES:					
	From Capital Schedule	$ -	$ 45,351	$ 11,690	$ 38,350
	TOTAL CAPITAL EXPENDITURES:	**$ -**	**$ 45,351**	**$ 11,690**	**$ 38,350**
CONTRIBUTIONS TO RESERVES:					
03-124-440-80300	Transfer to Res. - Capital	$ 10,500	$ 10,500	$ -	$ 10,500
	CONTRIBUTIONS TO RESERVES	**$ 10,500**	**$ 10,500**	**$ -**	**$ 10,500**
REPAYMENT OF LONG-TERM DEBT:					
	Long-term Debt Repayment	$ -	$ -	$ -	$ -
	REPAYMENT OF LONG-TERM DEBT:	**$ -**	**$ -**	**$ -**	**$ -**
	NET CAPITAL EXPENDITURES:	**$ (10,500)**	**$ (10,500)**	**$ (11,690)**	**$ (10,500)**
	DEPARTMENTAL SURPLUS/(DEFICIT):	**$ -**	**$ 26**	**$ (77,927)**	**$ -**

PUBLIC WORKS

Account Number		2017 Actuals	2018 Actuals	2019 Actuals	2019 Budget
			OPERATING BUDGET		
OPERATING REVENUE:					
01-130-058-40509	Provincial Grants - Drainage	$ 43,578	$ 50,831	$ -	$ 45,000
01-130-061-40663	Rent - Patios	$ 6,360	$ 4,070	$ -	$ 3,760
01-130-061-40667	Rent - Parking	$ 500	$ 160	$ -	$ 500
01-130-066-40904	Recovered Wages	$ 958	$ 387	$ -	$ 500
01-130-066-41254	Road & Encroachment Permits	$ 2,850	$ 3,300	$ 150	$ 3,000
01-130-066-41257	Revenue 911 Signs	$ 960	$ 1,800	$ 300	$ 1,000
01-130-066-41258	Pits & Quarries	$ -	$ 27,337	$ 58	$ 26,000
01-130-066-41265	MS Inspection Fee	$ 17,400	$ 41,400	$ 7,050	$ 35,000
01-130-066-41270	Misc. Revenue	$ 2,100	$ 3,612	$ 125,402	$ 1,000
01-130-066-41543	Commemorative Programs	$ -	$ 4,050	$ 2,200	$ 2,000
	TOTAL OPERATING REVENUE:	**$ 74,706**	**$ 136,946**	**$ 135,159**	**$ 117,760**
OPERATING EXPENDITURES:					
01-130-072-60102	Salaries - Full Time	$ 633,271	$ 582,188	$ 174,899	$ 600,800
01-130-072-60103	Salaries - Overtime	$ 22,232	$ 53,526	$ 26,350	$ 77,452
01-130-072-60104	Salaries - Part Time	$ 2,200	$ 21,868	$ 2,749	$ 26,516
01-130-072-60114	Committee Honourarium	$ 1,000	$ 800	$ -	$ 2,000
01-130-072-60115	Vehicle Expense	$ -	$ -	$ -	
01-130-072-60202	Benefits - EI	$ 11,276	$ 12,772	$ 4,800	$ 12,020
01-130-072-60204	Benefits - CPP	$ 24,681	$ 26,845	$ 10,308	$ 27,517
01-130-072-60206	Benefits - EHT	$ 12,787	$ 14,029	$ 4,144	$ 15,127
01-130-072-60208	Benefits - OMERS	$ 55,825	$ 61,082	$ 18,291	$ 65,965
01-130-072-60212	Benefits - Health Coverage	$ 76,173	$ 76,754	$ 18,095	$ 82,394
01-130-072-60214	Benefits - WSIB	$ 19,564	$ 21,911	$ 6,384	$ 23,767
01-130-072-60216	Benefits - Uniforms	$ 4,769	$ 5,903	$ 2,396	$ 6,000
01-130-072-60220	Benefits - Meals	$ 1,235	$ 2,327	$ 1,378	$ 2,600
01-130-072-60222	Benefits - Eyeglasses	$ 2,462	$ 3,082	$ -	$ 2,400
01-130-072-60223	Benefits - Ortho	$ -	$ -	$ -	$ 2,000
	Total Salaries & Benefits	$ 867,473	$ 883,087	$ 269,794	$ 946,558
01-130-072-60120	Contract		$ -	$ -	
01-130-098-60254	Training & Development	$ 14,540	$ 12,763	$ 7,039	$ 15,000
01-130-099-60301	Office Supplies	$ 1,119	$ 1,890	$ 227	$ 1,000
01-130-099-60305	Courier & Express	$ 384	$ 126	$ 64	$ 450
01-130-099-60306	Advertising	$ 5,583	$ 7,357	$ 192	$ 5,000
01-130-099-60311	Equipment Leases	$ -	$ -	$ -	$ -
01-130-099-60312	General Insurance	$ 38,533	$ 38,533	$ -	$ 39,689
01-130-099-60314	Utilities	$ 17,393	$ 16,396	$ 5,238	$ 20,000
01-130-099-60315	Facility Maintenance	$ 1,482	$ 5,427	$ 668	$ 5,000
01-130-099-60316	Equipment Repairs	$ 72,812	$ 99,000	$ 30,665	$ 90,000
01-130-099-60317	Misc	$ 146	$ 359	$ 118	$ -
01-130-099-60318	Equipment Rental	$ 4,012	$ 5,029	$ -	$ 8,500
01-130-099-60319	Professional Services	$ -	$ 224	$ -	$ 2,000
01-130-099-60320	Membership & Subscriptions	$ 2,610	$ 1,546	$ 1,921	$ 3,000
01-130-099-60326	Professional Fees	$ 2,048	$ 3,195	$ 6,561	$ 2,500
01-130-099-60327	Communication	$ 4,605	$ 6,076	$ 1,812	$ 7,500
01-130-099-60329	Rent - Parking Lot		$ 4,950	$ 5,400	$ 5,400
01-130-099-60335	Shop Supplies	$ 7,395	$ 7,984	$ 1,918	$ 7,500
01-130-099-60340	Fuel & Oil	$ 63,336	$ 68,284	$ 22,332	$ 80,000
01-130-099-60345	Licences & Permits	$ 10,825	$ 9,537	$ 19,334	$ 15,000
01-130-099-60347	Safety Supplies	$ 1,860	$ 2,409	$ 2,024	$ 3,000
01-130-099-60357	Small Tools, supplies	$ 3,191	$ 3,358	$ 178	$ 3,500
01-130-099-60399	Larviciding	$ 2,642	$ 3,644	$ -	$ 3,500
01-130-099-60400	Mileage	$ 356	$ -	$ -	$ 1,000
01-130-099-60424	Commemorative Programs	$ -	$ 3,985	$ 597	$ 1,750
01-130-099-60455	Beautification Maintenance	$ 1,431	$ 7,165	$ 1,542	$ 5,000
01-130-099-60456	Patio Maint / Const.	$ 2,077	$ 956	$ -	$ 3,000
01-130-099-60460	GPS Equipment & Monitoring	$ 12,920	$ 17,231	$ 5,764	$ 17,500
01-130-099-60648	BIA Initiatives	$ 8	$ 817	$ -	$ 1,000
	Street/Traffic Lights				
01-130-110-60402	Traffic Signal Mtce.	$ 8,642	$ 6,577	$ 1,114	$ 10,000
01-130-114-60412	Streetlights Hydro	$ 119,233	$ 105,324	$ 20,265	$ 115,000
01-130-114-60413	Streetlight Maintenance	$ 51,129	$ 25,769	$ -	$ 50,000
	Roadside Drainage				
01-130-141-60414	Culverts	$ 48,764	$ 38,651	$ -	$ 45,000
01-130-141-60415	Bridge / Culvert Inspections (Bi-annual)	$ 25,608	$ -	$ -	$ 30,000
01-130-141-60429	Roadside Ditching / Grass Cutting	$ 15,033	$ 44,526	$ -	$ 40,000
01-130-141-60439	Catch Basins	$ 34,885	$ 40,473	$ -	$ 40,000

Account Number	PUBLIC WORKS	2017 Actuals	2018 Actuals	2019 Actuals	2019 Budget
	Weed Control				
01-130-118-60416	Weed Spraying	$ 22,824	$ 23,661	$ 1,859	$ 25,000
	Hard Top Road Mtce.				
01-130-099-60451	Crack sealing program	$ 9,990	$ -	$ -	$ -
01-130-110-60401	Line Painting (Incl AT Items)	$ 13,644	$ 13,667	$ -	$ 15,000
01-130-110-60403	Curb Repairs	$ 1,832	$ 519	$ 811	$ 2,500
01-130-110-60418	Hardtop Rd Repair (Patching, sealing)	$ 58,660	$ 76,287	$ 2,624	$ 85,000
01-130-110-60422	Street Sweeper	$ 6,066	$ 5,598	$ 9,103	$ 6,000
	Winter Road Mtce.				
01-130-122-60420	Winter Control (Salt and Trucking Only)	$ 313,876	$ 389,338	$ 298,868	$ 380,000
01-130-122-60421	Sidewalk Winter Control	$ 3,316	$ 5,661	$ -	$ 6,500
	Municipal Storm / Drain Mtce.				
01-130-099-60427	Municipal Drainage Mtce	$ 301,015	$ 124,245	$ -	$ 90,000
01-130-099-60452	Storm Drainage Mtce	$ 19,059	$ 23,874	$ 1,221	$ 30,000
01-130-099-60405	Storm Back-Flow Program	$ -	$ -	$ -	$ 5,000
	Roadside Tree Mtce. & New				
01-130-099-60425	Tree Planting	$ 15,045	$ 25,576	$ -	$ 25,000
01-130-099-60426	Tree Brushing & Trimming	$ 56,240	$ 69,218	$ 7,309	$ 70,000
	Signage				
01-130-132-60428	Signs ,Safety Devices (Incl AT)	$ 25,491	$ 33,837	$ 4,499	$ 30,000
	Gravel Road Mtce.				
01-130-138-60432	Gravel Road & Shoulder Mtce	$ 69,311	$ 77,267	$ -	$ 80,000
01-130-138-60436	Dust Control	$ 5,649	$ 5,602	$ -	$ 6,000
	Sidewalk Mtce.				
01-130-144-60438	Sidewalk Repair	$ 24,260	$ 33,187	$ 2,320	$ 30,000
	TOTAL OPERATING EXPENDITURES:	**$ 2,388,352**	**$ 2,380,184**	**$ 733,383**	**$ 2,509,347**
	NET OPERATING REVENUES (EXPENSES):	**$ (2,313,647)**	**$ (2,243,237)**	**$ (598,223)**	**$ (2,391,587)**
CONTRIBUTIONS TO (FROM) RESERVES:					
03-130-032-41700	Trans. from Res.		$ (25,000)	$ -	$ (15,000)
03-130-440-80100	Transfer to Res. - Bridge / Culvert Insp.		$ 15,000	$ -	
03-130-440-80100	Transfer to Res. - Working Cap.	$ 2,400	$ 1,200	$ -	
	NET CONT. TO (FROM) RESERVES:	**$ 2,400**	**$ (8,800)**	**$ -**	**$ (15,000)**
	OPERATING SURPLUS/(DEFICIT):	**$ (2,316,047)**	**$ (2,234,437)**	**$ (598,223)**	**$ (2,376,587)**

PUBLIC WORKS					
Account Number		2017 Actuals	2018 Actuals	2019 Actuals	2019 Budget
CAPITAL BUDGET					
CAPITAL REVENUE:					
01-130-058-40504	Prov.Grants - OCIF - Formula Based	$ 439,962	$ 630,251	$ -	$ 954,495
01-130-058-40504	Prov. Grants - OCIF - Top Up	$ 702,812	$ -	$ -	$ 83,278
01-130-058-40504	Prov.Grants - OMCIP	$ 325,000	$ -	$ -	
01-130-058-40504	Prov. Grants - OMCC		$ 89,825	$ -	
01-130-058-40515	Federal Grant (gas tax)	$ 1,060,935	$ 1,088,640	$ -	$ 1,046,091
01-130-058-40517	FCM - Asset Mgt Grant		$ 35,520	$ -	
01-130-052-40230	Local Improv. - Esseltine	$ 363,513	$ 68,835	$ -	$ 3,974,277
01-130-066-41288	Gosfield Wind Annual Contribution	$ 46,000	$ 46,000	$ 46,000	$ 46,000
01-130-066-41510	Sale of Equipment	$ 77,657	$ 53,159	$ -	$ 28,500
01-130-066-41424	Long-term debt		$ -	$ -	
03-130-032-41710	Transfer from Res. - Capital		$ 606,088	$ -	$ 431,500
03-130-032-41710	Transfer from Res. - Lifecycle				$ 1,012,909
03-130-032-41710	Transfer from Res. - Drainage				$ 225,723
03-130-032-41710	Transfer From Res. - Capital 2017 Gas Tax		$ -	$ -	
03-130-032-41710	Transfer from Res. - Fleet	$ 211,704	$ 163,914	$ -	$ 186,500
03-130-032-41720	Transfer from Res. - DC	$ 200,755	$ 4,455	$ -	$ -
	TOTAL CAPITAL REVENUE:	**$ 3,428,338**	**$ 2,786,687**	**$ 46,000**	**$ 7,989,273**
CAPITAL EXPENDITURES:					
	From Capital Schedule	$ 3,255,856	$ 3,505,050	$ 174,653	$ 8,473,600
	TOTAL CAPITAL EXPENDITURES:	**$ 3,255,856**	**$ 3,505,050**	**$ 174,653**	**$ 8,473,600**
CONTRIBUTIONS TO RESERVES:					
03-130-440-80300	Transfer to Res. - Fleet	$ 225,000	$ 225,000	$ -	$ 250,000
03-130-440-80300	Transfer to Res. - Capital	$ 1,023,793	$ 642,352	$ -	$ 45,000
03-130-440-80300	Transfer to Res. - Gas Tax	$ 163,870	$ -	$ -	
03-130-440-80300	Transfer to Res. - Lifecycle - Roads	$ 265,000	$ 415,000	$ -	$ 565,000
03-130-440-80300	Transfer to Res. - Lifecycle - Bridges		$ 150,000	$ -	$ 300,000
03-130-440-80300	Transfer to Res. - Lifecycle - Storm Sewers		$ 150,000	$ -	$ 300,000
03-130-440-80300	Transfer to Res. - Drainage		$ -	$ -	
	CONTRIBUTIONS TO RESERVES	**$ 1,677,663**	**$ 1,582,352**	**$ -**	**$ 1,460,000**
REPAYMENT OF LONG-TERM DEBT:					
01-130-099-60384	OILC Loan (Sewer Separation)	$ 239,544	$ 239,544	$ -	$ 239,544
01-130-099-60385	ELK Repayment - Beech (5 years)	$ 22,103	$ 15,588	$ -	$ -
01-130-099-60386	OSIFA Loan (2004 Road Capital)	$ 146,557	$ 141,894	$ 69,041	$ 137,117
01-130-099-60387	OILC Loan (2015)	$ 182,085	$ 182,085	$ -	$ 182,085
01-130-099-60394	OILC Loan (2016)	$ 127,543	$ 127,543	$ -	$ 127,543
	REPAYMENT OF LONG-TERM DEBT:	**$ 717,832**	**$ 706,655**	**$ 69,041**	**$ 686,290**
	NET CAPITAL EXPENDITURES:	**$ (2,223,013)**	**$ (3,007,370)**	**$ (197,694)**	**$ (2,630,617)**
	DEPARTMENTAL SURPLUS/(DEFICIT):	**$ (4,539,060)**	**$ (5,241,808)**	**$ (795,918)**	**$ (5,007,204)**

SANITATION

Account Number		2017 Actuals	2018 Actuals	2019 Actuals	2019 Budget
OPERATING BUDGET					
OPERATING EXPENDITURES:					
01-131-072-60102	Salaries - Full Time	$ 4,558	$ 1,168	$ 293	$ 8,526
01-131-072-60103	Salaries - Over Time		$ -	$ -	
01-131-072-60104	Salaries - Part Time		$ -	$ -	
01-131-099-60306	Advertising		$ -	$ -	
01-131-400-60359	Contract Adjustment		$ -	$ -	
01-131-400-60370	Waste Disposal	$ 624,567	$ 651,433	$ 99,418	$ 673,000
01-131-400-60380	Waste Collection	$ 512,980	$ 525,301	$ 173,443	$ 545,000
01-131-400-60381	White Goods Collection	$ 4,608	$ 4,447	$ 462	$ 4,000
01-131-400-60382	Yard Waste Collection	$ 61,220	$ 55,260	$ 27	$ 55,000
01-131-400-60404	Perpetual Care Landfill	$ 56,666	$ 56,560	$ 18,854	$ 60,000
	TOTAL OPERATING EXPENDITURES:	**$ 1,264,598**	**$ 1,294,169**	**$ 292,498**	**$ 1,345,526**
	NET OPERATING REVENUES (EXPENSES):	**$ (1,264,598)**	**$ (1,294,169)**	**$ (292,498)**	**$ (1,345,526)**
CONTRIBUTIONS TO (FROM) RESERVES:					
03-131-032-41700	Trans. from Res. - Working Cap.	$ -	$ -	$ -	$ -
03-131-440-80100	Transfer to Res. - Working Cap.	$ -	$ -	$ -	$ -
	NET CONT. TO (FROM) RESERVES:	**$ -**	**$ -**	**$ -**	**$ -**
	OPERATING SURPLUS/(DEFICIT):	**$ (1,264,598)**	**$ (1,294,169)**	**$ (292,498)**	**$ (1,345,526)**
CAPITAL BUDGET					
CAPITAL REVENUE:					
	Grants - Federal	$ -	$ -	$ -	$ -
	Grants - Provincial	$ -	$ -	$ -	$ -
01-131-066-41510	Sale of Equipment	$ -	$ -	$ -	$ -
03-131-032-41710	Transfer from Res. - Capital	$ -	$ -	$ -	$ -
03-131-032-41720	Transfer from Res. - DC	$ -	$ -	$ -	$ -
	TOTAL CAPITAL REVENUE:	**$ -**	**$ -**	**$ -**	**$ -**
CAPITAL EXPENDITURES:					
	From Capital Schedule	$ -	$ -	$ -	$ -
	TOTAL CAPITAL EXPENDITURES:	**$ -**	**$ -**	**$ -**	**$ -**
CONTRIBUTIONS TO RESERVES:					
03-131-440-80300	Transfer to Res. - Capital	$ -	$ -	$ -	$ -
	CONTRIBUTIONS TO RESERVES	**$ -**	**$ -**	**$ -**	**$ -**
REPAYMENT OF LONG-TERM DEBT:					
	Repayment of LTD	$ -	$ -	$ -	$ -
	REPAYMENT OF LONG-TERM DEBT:	**$ -**	**$ -**	**$ -**	**$ -**
	NET CAPITAL EXPENDITURES:	**$ -**	**$ -**	**$ -**	**$ -**
	DEPARTMENTAL SURPLUS/(DEFICIT):	**$ (1,264,598)**	**$ (1,294,169)**	**$ (292,498)**	**$ (1,345,526)**

CEMETERY

Account Number		2017 Actuals	2018 Actuals	2019 Actuals	2019 Budget
OPERATING BUDGET					
OPERATING REVENUE:					
01-151-064-41185	Burial Permit	$ 3,308	$ 3,167	$ 719	$ 3,525
01-151-064-41186	Tent Rentals	$ 200	$ 100	$ -	$ 300
01-151-066-41270	Misc. Revenue	$ -	$ -	$ -	
01-151-066-41801	Interment	$ 50,114	$ 52,313	$ 11,190	$ 45,000
01-151-066-41802	Sale of Plots (net)	$ 12,480	$ 9,785	$ 4,350	$ 10,000
01-151-066-41803	Interment Transfer fees	$ 200	$ 200	$ -	$ 400
01-151-066-41804	Marker Locates & Inspections	$ 3,350	$ 3,650	$ 650	$ 3,000
01-151-066-41805	Disinternment	$ 600	$ -	$ -	$ -
01-151-032-41712	Contribution from Perpetual		$ -	$ -	$ 10,000
	TOTAL OPERATING REVENUE:	**$ 70,252**	**$ 69,215**	**$ 16,909**	**$ 72,225**
OPERATING EXPENDITURES:					
01-151-072-60102	Salaries - Full Time	$ 26,561	$ 31,323	$ 4,054	$ 51,158
01-151-072-60103	Salaries - Overtime	$ 1,986	$ 2,045	$ 348	$ 8,605
01-151-145-60104	Salaries - Part Time		$ -	$ -	
01-151-072-60120	Contracts	$ 37,635	$ 39,803	$ -	$ 46,000
01-151-072-60121	Grave Openings	$ 10,536	$ 6,638	$ 1,350	$ 10,000
01-151-099-60306	Advertising	$ 26	$ 1,358	$ -	$ 500
01-151-099-60309	Computer Maintenance	$ -	$ 1,987	$ 2,123	$ 2,000
01-151-099-60312	General Insurance	$ 81	$ 81	$ -	$ 81
01-151-099-60314	Utilities	$ 1,298	$ 1,219	$ 490	$ 1,500
01-151-099-60316	Equipment Repair	$ 583	$ 442	$ -	$ 500
01-151-099-60317	Misc	$ 866	$ -	$ -	$ 500
01-151-099-60320	Membership & subscription	$ 1,464	$ 1,454	$ 1,035	$ 1,500
01-151-099-60337	Grounds Mtce(topsoil, sod, etc.)	$ 1,760	$ 1,317	$ 64	$ 5,000
01-151-099-60364	Headstone Mtce	$ 26	$ 553	$ -	$ 5,000
01-151-128-60426	Tree Brushing & Trimming	$ 3,180	$ 3,295	$ 464	$ 5,000
	TOTAL OPERATING EXPENDITURES:	**$ 86,004**	**$ 91,515**	**$ 9,929**	**$ 137,344**
	NET OPERATING REVENUES (EXPENSES):	**$ (15,752)**	**$ (22,300)**	**$ 6,980**	**$ (65,119)**
CONTRIBUTIONS TO (FROM) RESERVES:					
03-151-032-41700	Trans. from Res. - Working Cap.	$ -	$ -	$ -	$ -
03-151-440-80100	Transfer to Res. - Working Cap.	$ -	$ -	$ -	$ -
	NET CONT. TO (FROM) RESERVES:	**$ -**	**$ -**	**$ -**	**$ -**
	OPERATING SURPLUS/(DEFICIT):	**$ (15,752)**	**$ (22,300)**	**$ 6,980**	**$ (65,119)**
CAPITAL BUDGET					
CAPITAL REVENUE:					
	Grants - Federal	$ -	$ -	$ -	$ -
	Grants - Provincial	$ -	$ -	$ -	$ -
01-151-066-41510	Sale of Equipment	$ -	$ -	$ -	$ -
03-151-032-41710	Transfer from Res. - Capital	$ -	$ -	$ -	$ -
03-151-032-41720	Transfer from Res. - DC	$ -	$ -	$ -	$ -
	TOTAL CAPITAL REVENUE:	**$ -**	**$ -**	**$ -**	**$ -**
CAPITAL EXPENDITURES:					
	From Capital Schedule	$ 3,601	$ -	$ -	$ -
	TOTAL CAPITAL EXPENDITURES:	**$ 3,601**	**$ -**	**$ -**	**$ -**
CONTRIBUTIONS TO RESERVES:					
03-151-440-80300	Transfer to Res. - Capital	$ -	$ -	$ -	$ -
	CONTRIBUTIONS TO RESERVES	**$ -**	**$ -**	**$ -**	**$ -**
REPAYMENT OF LONG-TERM DEBT:					
	Repayment of LTD	$ -	$ -	$ -	$ -
	REPAYMENT OF LONG-TERM DEBT:	**$ -**	**$ -**	**$ -**	**$ -**
	NET CAPITAL EXPENDITURES:	**$ (3,601)**	**$ -**	**$ -**	**$ -**
	DEPARTMENTAL SURPLUS/(DEFICIT):	**$ (19,352)**	**$ (22,300)**	**$ 6,980**	**$ (65,119)**

ARENA

Account Number		2017 Actuals	2018 Actuals	2019 Actuals	2019 Budget
OPERATING BUDGET					
OPERATING REVENUE:					
01-170-058-40511	Federal Grants				
01-170-060-40601	Ice Rentals	$ 264,516	$ 255,454	$ 101,232	$ 275,000
01-170-060-40602	Hall Rentals	$ 8,036	$ 11,281	$ 3,339	$ 8,000
01-170-060-40611	Floor Rentals	$ -	$ -	$ -	$ -
01-170-060-40616	Public Skating	$ 3,318	$ 3,492	$ 4,300	$ 3,000
01-170-060-40617	Canteen Rent	$ 1,947	$ 2,124	$ 531	$ 2,000
01-170-060-40620	Vending / ATM Machines	$ 3,300	$ 3,294	$ 1,352	$ 3,000
01-170-060-40621	Sign Rental	$ 11,596	$ 7,057	$ -	$ 9,000
01-170-060-40627	Skate Shop Rental	$ 1,242	$ 708	$ -	$ 1,200
01-170-066-41310	Penalties & Interest	$ 1,114	$ 660	$ -	$ 1,000
	TOTAL OPERATING REVENUE:	**$ 295,068**	**$ 284,069**	**$ 110,754**	**$ 302,200**
OPERATING EXPENDITURES:					
	Total Salaries & Benefits	$ 531,984	$ 645,611	$ 193,150	$ 755,357
01-170-072-60220	Meal Allowance	$ 130	$ 273	$ 134	$ 208
01-170-072-60222	Benefits - Eyeglasses	$ 1,776	$ 963	$ -	$ 1,600
01-170-072-60223	Benefits - Ortho	$ 241	$ 1,327	$ -	$ 2,000
01-170-098-60254	Training & Development	$ 2,169	$ 1,703	$ 1,450	$ 8,000
01-170-099-60301	Office Supplies	$ 1,199	$ 2,297	$ 757	$ 3,000
01-170-099-60302	Computer Supplies	$ 75	$ 451	$ -	$ -
01-170-099-60306	Advertising	$ 122	$ -	$ -	$ -
01-170-099-60312	General Insurance	$ 53,868	$ 53,868	$ -	$ 55,484
01-170-099-60314	Utilities	$ 152,995	$ 147,856	$ 33,083	$ 160,000
01-170-099-60315	Facility Maintenance	$ 53,268	$ 60,501	$ 5,129	$ 50,500
01-170-099-60316	Equipment Repair	$ 12,525	$ 18,111	$ 4,597	$ 21,500
01-170-099-60317	Miscellaneous	$ 670	$ 582	$ 26	$ 150
01-170-099-60318	Equipment Rental	$ 640	$ 1,287	$ 340	$ 600
01-170-099-60320	Memberships and Subscriptions	$ 1,050	$ 1,349	$ 1,002	$ 1,200
01-170-099-60327	Communication	$ 7,472	$ 8,597	$ 2,000	$ 9,000
01-170-099-60335	Shop Supplies	$ 6,897	$ 11,218	$ 3,515	$ 7,500
01-170-099-60336	Parking Lot Repairs	$ -	$ -	$ -	$ 500
01-170-099-60337	Ground Maintenance	$ -	$ 439	$ -	$ 400
01-170-099-60340	Fuel and Oil (Propane)	$ 3,973	$ 6,049	$ 1,536	$ 5,000
01-170-099-60345	Licences and Permits	$ 104	$ -	$ 50	$ 100
01-170-099-60346	Bank Fees and Interest	$ 2,058	$ 2,507	$ 421	$ 2,500
01-170-099-60347	Safety Supplies	$ 607	$ 2,895	$ -	$ 3,000
01-170-099-60348	Tax & Bank Differences	$ (7)	$ 10	$ -	
01-170-099-60400	Mileage	$ 43	$ 535	$ -	$ -
01-170-154-60446	Canteen/Vending Supplies	$ 813	$ 528	$ 144	$ 1,000
01-170-150-60606	Leamington Ice	$ 11,231	$ 8,520	$ 4,675	$ -
01-170-099-60611	Junior Hockey Club Support	$ 9,041	$ 7,029	$ -	$ 7,500
	TOTAL OPERATING EXPENDITURES:	**$ 854,946**	**$ 984,507**	**$ 252,007**	**$ 1,096,099**
	NET OPERATING REVENUES (EXPENSES):	**$ (559,877)**	**$ (700,438)**	**$ (141,253)**	**$ (793,899)**
CONTRIBUTIONS TO (FROM) RESERVES:					
03-170-032-41700	Trans. from Res. - Working Cap.	$ -	$ -	$ -	$ -
03-170-440-80100	Transfer to Res. - Working Cap.	$ -	$ -	$ -	$ -
	NET CONT. TO (FROM) RESERVES:	**$ -**	**$ -**	**$ -**	**$ -**
	OPERATING SURPLUS/(DEFICIT):	**$ (559,877)**	**$ (700,438)**	**$ (141,253)**	**$ (793,899)**

ARENA

Account Number		2017 Actuals	2018 Actuals	2019 Actuals	2019 Budget
CAPITAL BUDGET					
CAPITAL REVENUE:					
	Grants - Federal				
01-170-058-40504	Provincial Grants		$ -	$ -	
01-170-058-41370	Donations from Public		$ -	$ -	
01-170-066-41424	Long-term Debt		$ -	$ -	
01-170-066-41510	Sale of Equipment		$ 6,260	$ -	
03-170-032-41710	Transfer from Res. - Capital	$ 5,944	$ 15,000	$ -	
03-170-032-41710	Transfer from Res. - Lifecycle				$ 7,500
03-170-032-41720	Transfer from Res. - DC		$ -	$ -	
	TOTAL CAPITAL REVENUE:	**$ 5,944**	**$ 21,260**	**$ -**	**$ 7,500**
CAPITAL EXPENDITURES:					
	From Capital Schedule	$ 127,531	$ 45,773	$ -	$ 7,500
	TOTAL CAPITAL EXPENDITURES:	**$ 127,531**	**$ 45,773**	**$ -**	**$ 7,500**
CONTRIBUTIONS TO RESERVES:					
03-170-440-80300	Transfer to Res. - Capital	$ 15,000	$ 6,260	$ -	
	CONTRIBUTIONS TO RESERVES	**$ 15,000**	**$ 6,260**	**$ -**	**$ -**
REPAYMENT OF LONG-TERM DEBT:					
01-170-099-60387	OILC Loan (2015) - Arena Exp.	$ 105,507	$ 105,507	$ -	$ 105,507
	REPAYMENT OF LONG-TERM DEBT:	**$ 105,507**	**$ 105,507**	**$ -**	**$ 105,507**
	NET CAPITAL EXPENDITURES:	**$ (242,095)**	**$ (136,280)**	**$ -**	**$ (105,507)**
	DEPARTMENTAL SURPLUS/(DEFICIT):	**$ (801,972)**	**$ (836,718)**	**$ (141,253)**	**$ (899,406)**

PARKS						
Account Number		2017 Actuals	2018 Budget	2018 Actuals	2019 Actuals	2019 Budget
OPERATING BUDGET						
OPERATING REVENUE:						
01-171-066-40904	Recovered Wages	$ 426	$ -	$ 969	$ -	$ -
01-171-066-41270	Misc. Revenue	$ 352	$ -	$ -	$ -	$ -
	TOTAL OPERATING REVENUE:	**$ 778**	**$ -**	**$ 969**	**$ -**	**$ -**
OPERATING EXPENDITURES:						
	Total Salaries & Benefits	$ 254,229		$ 288,038	$ 50,120	$ 393,385
01-171-072-60120	Contracts	$ 28,824	$ 50,000	$ 68,403	$ -	$ 80,000
01-171-098-60254	Training & Development	$ 2,279	$ 2,500	$ 969	$ 834	$ 4,000
01-171-099-60312	General Insurance	$ 76,898	$ 76,898	$ 76,898	$ -	$ 79,205
01-171-099-60314	Utilities	$ 3,085	$ 3,000	$ 3,470	$ 455	$ 3,000
01-171-099-60315	Facility Maintenance	$ 29,004	$ 34,300	$ 33,274	$ 49	$ 34,300
01-171-099-60316	Equipment Maintenance	$ 27,750	$ 34,000	$ 38,591	$ 2,570	$ 40,000
01-171-099-60317	Miscellaneous	$ 44	$ 100	$ 140	$ -	$ 100
01-171-099-60318	Equipment Rental	$ 8,114	$ 5,500	$ 10,438	$ 509	$ 9,000
01-171-099-60319	Professional Services	$ 25	$ 1,000	$ 1,373	$ -	$ 1,000
01-171-099-60327	Communication	$ 328	$ 700	$ 280	$ 183	$ 700
01-171-099-60335	Shop Supplies	$ 6,032	$ 5,600	$ 4,442	$ 1,040	$ 5,600
01-171-099-60337	Grounds Maintenance	$ 26,349	$ 35,000	$ 27,334	$ -	$ 30,000
01-171-099-60339	Tree Maintenance	$ 18,668	$ 40,000	$ 18,874	$ -	$ 25,000
01-171-099-60340	Fuel and Oil	$ 24,010	$ 22,000	$ 29,583	$ -	$ 30,000
01-171-099-60344	Horticulture - Town	$ 2,126	$ 6,000	$ 3,464	$ -	$ 6,000
01-171-150-60344	Horticulture - Society	$ 5,189	$ 10,000	$ 9,429	$ -	$ 10,000
01-171-099-60345	License and Permits	$ 2,451	$ 2,500	$ 1,878	$ -	$ 2,500
01-171-099-60349	Playground Mtce & Repair	$ 284	$ 10,000	$ 958	$ -	$ 10,000
01-171-099-60365	Tree Planting	$ 2,035	$ 1,000	$ -	$ 221	$ 1,000
01-171-099-60400	Mileage	$ 367	$ 1,000	$ 321	$ -	$ 1,000
01-171-099-60676	Charitable Events - Parks	$ (27)		$ -	$ -	
	TOTAL OPERATING EXPENDITURES:	**$ 518,065**	**$ 780,496**	**$ 618,155**	**$ 55,981**	**$ 765,790**
	NET OPERATING REVENUES (EXPENSES):	**$ (517,287)**	**$ (780,496)**	**$ (617,186)**	**$ (55,981)**	**$ (765,790)**
CONTRIBUTIONS TO (FROM) RESERVES:						
03-171-032-41700	Trans. from Res. - Working Cap.	$ -	$ -	$ -	$ -	$ -
	NET CONT. TO (FROM) RESERVES:	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
	OPERATING SURPLUS/(DEFICIT):	**$ (517,287)**	**$ (780,496)**	**$ (617,186)**	**$ (55,981)**	**$ (765,790)**

PARKS

Account Number		2017 Actuals	2018 Budget	2018 Actuals	2019 Actuals	2019 Budget
		CAPITAL BUDGET				
CAPITAL REVENUE:						
01-171-058-40502	Provincial Grant			$ -	$ -	
01-171-058-40515	Federal Grants			$ -	$ -	
01-171-058-40519	Misc. Energy Rebates	$ 949		$ -	$ -	
01-171-179-40524	Fundraising - Mettawas Park	$ 15,124		$ 2,533	$ 100	
01-171-179-40527	Fundraising Events Mettawas			$ 4,065	$ -	
01-171-058-40526	User Group Contributions			$ -	$ -	
01-171-066-41424	Long-term Debt			$ -	$ -	
01-171-066-41510	Sale of Equipment	$ 221		$ -	$ -	
03-171-032-41710	Transfer from Res. - Lifecycle	$ 50,000	$ 150,000	$ 135,978	$ -	$ 115,000
03-171-032-41710	Transfer from Res. - Capital	$ 143,750	$ 147,022	$ 64,762	$ -	$ 106,500
03-171-032-41710	Transfer from Res. - Fleet	$ 140,845	$ 76,500	$ 75,751	$ -	
03-171-032-41720	Transfer from Res. - DC	$ 51,345	$ 49,500	$ 11,903	$ -	$ 18,000
	TOTAL CAPITAL REVENUE:	**$ 402,234**	**$ 423,022**	**$ 294,992**	**$ 100**	**$ 239,500**
CAPITAL EXPENDITURES:						
	From Capital Schedule	$ 485,892	$ 564,000	$ 392,034	$ 331	$ 546,000
	TOTAL CAPITAL EXPENDITURES:	**$ 485,892**	**$ 564,000**	**$ 392,034**	**$ 331**	**$ 546,000**
CONTRIBUTIONS TO RESERVES:						
03-171-440-80300	Transfer to Res. - Fleet	$ 50,000	$ 70,000	$ 50,000	$ 70,000	$ 75,000
03-171-440-80300	Transfer to Res - Lifecycle - Parks	$ 110,000	$ 110,000	$ 110,000	$ 110,000	$ 110,000
03-171-440-80300	Transfer to Res. - Capital	$ 28,542		$ 87,098	$ (180,000)	$ 25,000
03-171-440-80300	Transfer to Res. - Mettawas Park			$ -	$ -	
	CONTRIBUTIONS TO RESERVES	**$ 188,542**	**$ 180,000**	**$ 247,098**	**$ -**	**$ 210,000**
REPAYMENT OF LONG-TERM DEBT:						
	Repayment of LTD	$ -	$ -	$ -	$ -	$ -
	REPAYMENT OF LONG-TERM DEBT:	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
	NET CAPITAL EXPENDITURES:	**$ (272,200)**	**$ (320,978)**	**$ (344,140)**	**$ (231)**	**$ (516,500)**
	DEPARTMENTAL SURPLUS/(DEFICIT):	**$ (789,487)**	**$ (1,101,474)**	**$ (961,326)**	**$ (56,212)**	**$ (1,282,290)**

FACILITIES

Account Number		2017 Actuals	2018 Budget	2018 Actuals	2019 Actuals	2019 Budget
OPERATING BUDGET						
OPERATING REVENUE:						
01-171-135-40662	Rent - Grovedale House	$ -	$ 6,500	$ -	$ -	$ 30,000
01-171-061-40652	Rent - Lakeside Pavilion	$ 24,306	$ 26,000	$ 26,853	$ 4,115	$ 26,000
01-171-159-40609	Lions Hall - Utility Recovery	$ 1,545	$ 1,545	$ 1,545	$ 386	$ 1,545
01-171-061-40654	Rent - ACCESS (Lion's Prop)	$ 29,076	$ 29,076	$ 29,076	$ 7,269	$ 29,076
01-171-061-40658	Rent - Carnegie (BIA)	$ 5,894	$ 6,012	$ 5,748	$ 867	$ 3,487
01-171-172-40657	Rent - Unico Comm. Centre	$ 8,607	$ 9,000	$ 12,628	$ 3,628	$ 9,000
01-171-061-40651	Rent - Mad Science (122 Fox)	$ 19,200	$ 19,200	$ 19,200	$ 4,800	$ 19,200
01-171-061-40650	Rent - Ruthven Day Care	$ 10,200	$ 10,200	$ 10,200	$ 2,550	$ 10,200
01-171-061-40607	Rent - Ridgeview Park Hall	$ 2,865	$ 3,000	$ 3,987	$ -	$ 4,000
01-171-176-40665	Green Fees - Ridgeview	$ 3,683	$ 4,500	$ 4,477	$ -	$ 5,000
01-171-061-40618	Rent - Baseball Canteen	$ 885	$ 1,000	$ 885	$ -	$ 1,000
01-171-177-40666	Green Fees - King. Soccer / Baseba	$ 20,338	$ 20,000	$ 16,894	$ -	$ 18,000
01-171-061-40664	Rent - Kingsville Taxi	$ 6,000	$ 6,000	$ 4,500	$ -	$ -
	TOTAL OPERATING REVENUE:	**$ 132,598**	**$ 142,033**	**$ 135,993**	**$ 23,616**	**$ 156,508**
OPERATING EXPENDITURES:						
see appendix D	Grovedale House	$ -	$ 19,500	$ 339	$ 2,827	$ 35,600
see appendix D	Lakeside Pavilion	$ 50,555	$ 62,770	$ 52,906	$ 13,200	$ 62,770
see appendix D	Lion's Hall	$ 19,086	$ 16,350	$ 14,789	$ 3,706	$ 16,350
see appendix D	Carnegie Building	$ 12,531	$ 14,150	$ 15,925	$ 5,958	$ 29,150
see appendix D	Unico Centre	$ 19,006	$ 16,400	$ 20,804	$ 5,714	$ 17,400
see appendix D	Cottam Library / Mad Science	$ 3,843	$ 1,500	$ (1,013)	$ 2,575	$ 1,500
see appendix D	Ruthven Library / Day Care	$ 2,125	$ 1,000	$ 253	$ 25	$ 1,000
see appendix D	Kingsville Library	$ 4,138	$ 5,800	$ 5,409	$ 255	$ 5,800
see appendix D	Ridgeview Hall / Park	$ 32,562	$ 49,300	$ 45,616	$ 8,290	$ 49,300
see appendix D	Kingsville Soccer / Baseball	$ 49,708	$ 38,700	$ 46,793	$ 876	$ 38,700
01-171-178-60480	Rental Prop - 94 Division St S	$ 969	$ -	$ -	$ -	$ -
01-171-178-60481	Rental Prop - King's Landing	$ 4,198	$ -	$ -	$ -	$ -
	TOTAL OPERATING EXPENDITURES:	**$ 198,722**	**$ 225,470**	**$ 201,822**	**$ 43,427**	**$ 257,570**
	NET OPERATING REVENUES (EXPENSES):	**$ (66,124)**	**$ (83,437)**	**$ (65,829)**	**$ (19,812)**	**$ (101,062)**
CONTRIBUTIONS TO (FROM) RESERVES:						
03-178-032-41700	Trans. from Res. - Working Cap.	$ -	$ -	$ -	$ -	$ -
03-178-440-80100	Trans. to Res. - Working Cap.	$ -	$ -	$ -	$ -	$ -
	NET CONT. TO (FROM) RESERVES:	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
	OPERATING SURPLUS/(DEFICIT):	**$ (66,124)**	**$ (83,437)**	**$ (65,829)**	**$ (19,812)**	**$ (101,062)**
CAPITAL BUDGET						
CAPITAL REVENUE:						
01-178-058-40502	Provincial Grant	$ -	$ -	$ -	$ -	$ -
01-178-058-40515	Federal Grants	$ -	$ 181,500	$ 140,412	$ -	$ -
01-178-058-40519	Misc. Energy Rebates	$ -	$ -	$ -	$ -	$ -
01-178-058-40526	User Group Contributions	$ -	$ -	$ -	$ -	$ -
01-178-066-41424	Long-term Debt	$ -	$ -	$ -	$ -	$ -
01-178-066-41510	Sale of Equipment	$ -	$ -	$ -	$ -	$ -
01-178-066-40525	County of Essex - Library Funds	$ -	$ 40,000	$ 40,000	$ -	$ -
03-178-032-41710	Transfer from Res. - Lifecycle	$ 6,000	$ 13,000	$ 9,955		$ 30,000
03-178-032-41710	Transfer from Res. - Capital	$ 7,487	$ -			$ 9,150
03-178-032-41710	Transfer from Res. - ELK	$ 183,208	$ 2,280,156	$ 2,280,156	$ -	$ 2,250,000
03-178-032-41720	Transfer from Res. - DC	$ -	$ 5,850	$ -	$ -	$ 5,850
	TOTAL CAPITAL REVENUE:	**$ 196,695**	**$ 2,520,506**	**$ 2,470,523**	**$ -**	**$ 2,295,000**
CAPITAL EXPENDITURES:						
	From Capital Schedule	$ 200,707	$ 2,541,656	$ 2,790,788	$ 171,226	$ 2,336,600
	TOTAL CAPITAL EXPENDITURES:	**$ 200,707**	**$ 2,541,656**	**$ 2,790,788**	**$ 171,226**	**$ 2,336,600**
CONTRIBUTIONS TO RESERVES:						
03-178-440-80300	Transfer to Res. - Capital	$ -	$ -	$ 17,664	$ -	
03-178-440-80300	Transfer to Res - HVAC/Roof	$ 170,000	$ 170,000	$ 170,000	$ -	$ 170,000
03-178-440-80300	Transfer to Res. - Lifecycle	$ 50,000	$ 50,000	$ 50,000	$ -	$ 50,000
03-178-440-80300	Transfer to Res. - Mettawas Park	$ -	$ -	$ -	$ -	
	CONTRIBUTIONS TO RESERVES	**$ 220,000**	**$ 220,000**	**$ 237,664**	**$ -**	**$ 220,000**
REPAYMENT OF LONG-TERM DEBT:						
	Repayment of LTD	$ -	$ -	$ -	$ -	$ -
	REPAYMENT OF LONG-TERM DEBT:	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
	NET CAPITAL EXPENDITURES:	**$ (224,012)**	**$ (241,150)**	**$ (557,929)**	**$ (171,226)**	**$ (261,600)**
	DEPARTMENTAL SURPLUS/(DEFICIT):	**$ (290,136)**	**$ (324,587)**	**$ (623,758)**	**$ (191,038)**	**$ (362,662)**

FANTASY OF LIGHTS

Account Number		2017 Actuals	2018 Actuals	2019 Actuals	2019 Budget
OPERATING BUDGET					
OPERATING REVENUE:					
01-172-060-40647	Senior's Activity	$ -	$ 52	$ -	$ -
01-172-066-40521	Donations	$ 4,878	$ 4,065	$ -	$ 4,500
01-172-066-40639	Kingsville Fantasy Express	$ 2,096	$ 2,365	$ -	$ 2,000
01-172-066-40640	Dinner With Santa	$ 1,617	$ 1,440	$ -	$ 1,500
01-172-066-40642	Food Sales	$ 30	$ 10	$ -	$ -
01-172-066-40643	Sip and Shop	$ 913	$ 1,065	$ -	$ 1,000
01-172-066-40644	Special Events	$ 260	$ 425	$ -	$ 500
01-172-066-40645	Maintenance Program	$ -	$ -	$ -	$ -
01-172-060-40606	Miscellaneous	$ -	$ -	$ -	$ -
	TOTAL OPERATING REVENUE:	**$ 9,794**	**$ 9,421**	**$ -**	**$ 9,500**
OPERATING EXPENDITURES:					
01-172-099-60306	Advertising	$ 5,599	$ 5,379	$ -	$ 5,000
01-172-099-60307	Photocopier Supplies		$ -	$ -	$ 600
01-172-099-60315	Maintenance & Upgrades	$ 8,954	$ 9,505	$ 410	$ 10,000
01-172-099-60316	Equipment Repair	$ 932	$ 657	$ 61	$ 1,200
01-172-099-60317	Miscellaneous		$ 250	$ (250)	
01-172-158-60621	Fireworks		$ 5,043	$ -	$ 3,000
01-172-099-60622	Parade	$ 10,000	$ 10,000	$ -	$ 12,000
01-172-099-60623	Dinner With Santa	$ 246	$ 564	$ -	$ 300
01-172-099-60624	Craft Show		$ -	$ -	
01-172-099-60625	Food / Sundry Expenses	$ 965	$ 1,277	$ -	$ 1,000
01-172-099-60631	Special Events	$ 231	$ 150	$ -	
01-172-099-60634	Children's Activity	$ 440	$ 710	$ -	$ 600
	TOTAL OPERATING EXPENDITURES:	**$ 27,367**	**$ 33,534**	**$ 221**	**$ 33,700**
	NET OPERATING REVENUES (EXPENSES):	**$ (17,573)**	**$ (24,113)**	**$ (221)**	**$ (24,200)**
CONTRIBUTIONS TO (FROM) RESERVES:					
	Surplus/Deficit	$ -			$ -
03-172-032-41700	Trans. from Res. - Working Cap.	$ (2,000)	$ -	$ -	$ -
03-172-440-80100	Transfer to Res. - Working Cap.		$ -	$ -	$ -
	NET CONT. TO (FROM) RESERVES:	**$ (2,000)**	**$ -**	**$ -**	**$ -**
	OPERATING SURPLUS/(DEFICIT):	**$ (15,573)**	**$ (24,113)**	**$ (221)**	**$ (24,200)**
CAPITAL BUDGET					
CAPITAL REVENUE:					
	Provincial Grant	$ -	$ -	$ -	$ -
	Federal Grants	$ -	$ -	$ -	$ -
01-172-058-40521	Donations (Capital)	$ -	$ -	$ -	$ -
01-172-066-41510	Sale of Equipment	$ -	$ -	$ -	$ -
03-172-032-41710	Transfer from Res. - Capital	$ -	$ -	$ -	$ -
03-172-032-41720	Transfer from Res. - DC	$ -	$ -	$ -	$ -
	TOTAL CAPITAL REVENUE:	**$ -**	**$ -**	**$ -**	**$ -**
CAPITAL EXPENDITURES:					
	From Capital Schedule	$ 19,842	$ -	$ -	$ -
	TOTAL CAPITAL EXPENDITURES:	**$ 19,842**	**$ -**	**$ -**	**$ -**
CONTRIBUTIONS TO RESERVES:					
03-172-440-80300	Transfer to Res. - Capital	$ -	$ -	$ -	$ -
	CONTRIBUTIONS TO RESERVES	**$ -**	**$ -**	**$ -**	**$ -**
REPAYMENT OF LONG-TERM DEBT:					
	Repayment of LTD	$ -	$ -	$ -	$ -
	REPAYMENT OF LONG-TERM DEBT:	**$ -**	**$ -**	**$ -**	**$ -**
	NET CAPITAL EXPENDITURES:	**$ (19,842)**	**$ -**	**$ -**	**$ -**
	DEPARTMENTAL SURPLUS/(DEFICIT):	**$ (35,416)**	**$ (24,113)**	**$ (221)**	**$ (24,200)**

MARINA

Account Number		2017 Actuals	2018 Actuals	2019 Actuals	2019 Budget
		OPERATING BUDGET			
OPERATING REVENUE:					
01-173-060-40615	Boat Dockage	$ 42,176	$ 43,144	$ 24,333	$ 44,000
01-173-060-40624	Boat Ramp	$ 12,022	$ 10,591	$ -	$ 13,000
01-173-060-40638	Fuel Sales	$ 44,200	$ 54,858	$ -	$ 48,000
01-173-066-41270	Misc Revenue	$ -	$ -	$ -	
	TOTAL OPERATING REVENUE:	**$ 98,397**	**$ 108,594**	**$ 24,333**	**$ 105,000**
OPERATING EXPENDITURES:					
	Total Salaries & Benefits	$ 38,482	$ 37,005	$ 4,974	$ 83,539
01-173-099-60301	Office Supplies		$ -	$ -	
01-173-099-60306	Advertising	$ 302	$ -	$ -	
01-173-099-60314	Utilities	$ 6,563	$ 4,865	$ 446	$ 7,000
01-173-099-60315	Facility Maintenance	$ 18,564	$ 10,936	$ 87	$ 9,500
01-173-099-60316	Equipment Repair		$ -	$ -	
01-173-099-60317	Misc.		$ -	$ -	
01-173-099-60318	Equipment Rental	$ 270	$ -	$ -	$ 1,000
01-173-099-60319	Professional Services	$ -	$ -	$ -	$ 500
01-173-099-60320	Membership & Subscription	$ -	$ -	$ -	$ 525
01-173-099-60327	Communication	$ 832	$ 1,083	$ 195	$ 1,250
01-173-099-60329	Rent	$ 1,667	$ 509	$ 500	$ 500
01-173-152-60333	Work Boat Maintenance	$ 2,559	$ 3,806	$ -	$ 2,000
01-173-099-60335	Shop Supplies	$ 51	$ 11	$ -	$ 300
01-173-099-60337	Ground Maintenance	$ -	$ 776	$ -	$ 500
01-173-099-60340	Fuel & Oil	$ 166	$ 509	$ -	$ 200
01-173-099-60346	Bank Fees & Interest	$ 1,467	$ 1,488	$ 251	$ 1,500
01-173-152-60360	License and Permits	$ 224	$ 240	$ -	$ 240
01-173-099-60383	Fuel Purchased for Re-Sale	$ 34,785	$ 49,299	$ -	$ 38,400
	TOTAL OPERATING EXPENDITURES:	**$ 105,933**	**$ 110,526**	**$ 6,454**	**$ 146,954**
	NET OPERATING REVENUES (EXPENSES):	**$ (7,535)**	**$ (1,932)**	**$ 17,879**	**$ (41,954)**
CONTRIBUTIONS TO (FROM) RESERVES:					
03-173-032-41700	Trans. from Res. - Working Cap.	$ -	$ -	$ -	$ -
03-173-440-80100	Transfer to Res. - Working Cap.	$ -	$ -	$ -	$ -
	NET CONT. TO (FROM) RESERVES:	**$ -**	**$ -**	**$ -**	**$ -**
	OPERATING SURPLUS/(DEFICIT):	**$ (7,535)**	**$ (1,932)**	**$ 17,879**	**$ (41,954)**
		CAPITAL BUDGET			
CAPITAL REVENUE:					
	Provincial Grant	$ -	$ -	$ -	$ -
	Federal Grants	$ -	$ -	$ -	$ -
01-173-066-41425	Amounts to be Recovered	$ -	$ -	$ -	$ -
01-173-066-41510	Sale of Equipment	$ -	$ -	$ -	$ -
03-173-032-41710	Transfer from Res. - Capital	$ -	$ -	$ -	$ 16,000
03-173-032-41720	Transfer from Res. - DC	$ -	$ -	$ -	$ -
	TOTAL CAPITAL REVENUE:	**$ -**	**$ -**	**$ -**	**$ 16,000**
CAPITAL EXPENDITURES:					
	From Capital Schedule	$ -	$ 14,389	$ -	$ 55,000
	TOTAL CAPITAL EXPENDITURES:	**$ -**	**$ 14,389**	**$ -**	**$ 55,000**
CONTRIBUTIONS TO RESERVES:					
03-173-440-80300	Transfer to Res. - Capital	$ 15,557	$ 61,120	$ -	$ -
	CONTRIBUTIONS TO RESERVES	**$ 15,557**	**$ 61,120**	**$ -**	**$ -**
REPAYMENT OF LONG-TERM DEBT:					
	Repayment of LTD	$ -	$ -	$ -	$ -
	REPAYMENT OF LONG-TERM DEBT:	**$ -**	**$ -**	**$ -**	**$ -**
	NET CAPITAL EXPENDITURES:	**$ (15,557)**	**$ (75,509)**	**$ -**	**$ (39,000)**
	DEPARTMENTAL SURPLUS/(DEFICIT):	**$ (23,092)**	**$ (77,441)**	**$ 17,879**	**$ (80,954)**

MIGRATION FESTIVAL

Account Number		2017 Actuals	2018 Actuals	2019 Actuals	2019 Budget
OPERATING BUDGET					
OPERATING REVENUE:					
01-174-058-40502	Grants (external sources)	$ -	$ -	$ -	$ -
01-174-058-40521	Donations from Public	$ -	$ 20	$ -	$ 500
01-174-066-40642	Food Sales	$ -	$ -	$ -	$ -
01-174-066-41270	Misc. Revenue/Special Projects	$ 426	$ 310	$ -	$ -
01-174-066-41272	Craft Vendor Fees	$ 2,488	$ 2,239	$ -	$ 2,000
01-174-066-41285	Fine Art & Photo. Competition Registr	$ -	$ 70	$ -	$ 200
	TOTAL OPERATING REVENUE:	**$ 2,914**	**$ 2,639**	**$ -**	**$ 2,700**
OPERATING EXPENDITURES:					
01-174-099-60301	Office Supplies	$ -	$ -	$ -	$ -
01-174-099-60303	Postage	$ -	$ -	$ -	$ -
01-174-099-60306	Advertising	$ 5,756	$ 5,755	$ -	$ 5,000
01-174-099-60307	Photocopier Supplies	$ -	$ -	$ -	$ 500
01-174-099-60320	Membership/Subscriptions	$ -	$ -	$ -	$ -
01-174-099-60608	Parade	$ 5,682	$ 5,521	$ -	$ 6,000
01-174-099-60820	Special Projects	$ 576	$ 580	$ -	$ 1,500
01-174-099-60821	Children's Activities	$ 3,779	$ 4,330	$ -	$ 4,200
01-174-099-60828	Prizes/Awards/Art Show Exp	$ -	$ 650	$ -	$ 2,200
01-174-099-60829	Birds of Prey Show	$ 869	$ -	$ -	$ 900
01-174-099-60630	Fundraising Efforts	$ -	$ 53	$ -	$ -
01-174-099-60832	Volunteers	$ -	$ -	$ -	$ -
	TOTAL OPERATING EXPENDITURES:	**$ 16,662**	**$ 16,890**	**$ -**	**$ 20,300**
	NET OPERATING REVENUES (EXPENSES):	**$ (13,748)**	**$ (14,251)**	**$ -**	**$ (17,600)**
CONTRIBUTIONS TO (FROM) RESERVES:					
03-174-032-41700	Trans. from Res. - Working Cap.	$ -	$ (4,600)	$ -	$ -
03-174-440-80100	Transfer to Res. - Working Cap.	$ -	$ -	$ -	$ -
	NET CONT. TO (FROM) RESERVES:	**$ -**	**$ (4,600)**	**$ -**	**$ -**
	OPERATING SURPLUS/(DEFICIT):	**$ (13,748)**	**$ (9,651)**	**$ -**	**$ (17,600)**
CAPITAL BUDGET					
CAPITAL REVENUE:					
	Provincial Grant	$ -	$ -	$ -	$ -
	Federal Grants	$ -	$ -	$ -	$ -
01-174-066-41510	Sale of Equipment	$ -	$ -	$ -	$ -
03-174-032-41710	Transfer from Res. - Capital	$ -	$ -	$ -	$ -
03-174-032-41720	Transfer from Res. - DC	$ -	$ -	$ -	$ -
	TOTAL CAPITAL REVENUE:	**$ -**	**$ -**	**$ -**	**$ -**
CAPITAL EXPENDITURES:					
	From Capital Schedule	$ -	$ -	$ -	$ -
	TOTAL CAPITAL EXPENDITURES:	**$ -**	**$ -**	**$ -**	**$ -**
CONTRIBUTIONS TO RESERVES:					
03-174-440-80300	Transfer to Res. - Capital	$ -	$ -	$ -	$ -
	CONTRIBUTIONS TO RESERVES	**$ -**	**$ -**	**$ -**	**$ -**
REPAYMENT OF LONG-TERM DEBT:					
	Repayment of LTD	$ -	$ -	$ -	$ -
	REPAYMENT OF LONG-TERM DEBT:	**$ -**	**$ -**	**$ -**	**$ -**
	NET CAPITAL EXPENDITURES:	**$ -**	**$ -**	**$ -**	**$ -**
	DEPARTMENTAL SURPLUS/(DEFICIT):	**$ (13,748)**	**$ (9,651)**	**$ -**	**$ (17,600)**

RECREATION PROGRAMS

Account Number		2017 Actuals	2018 Actuals	2019 Actuals	2019 Budget
	OPERATING BUDGET				
OPERATING REVENUE:					
01-175-058-40511	Federal Grants - Canada Day	$ -	$ -	$ -	$ 4,000
01-175-066-40502	Provincial Grants	$ -	$ -	$ -	$ -
01-175-066-40521	Donations from Public	$ -	$ -	$ -	$ -
01-175-066-40619	Recreation - Misc. Revenues	$ 4,893	$ 558	$ -	$ -
01-175-066-40625	Recreation Programs	$ 5,570	$ 8,533	$ 5,173	$ 9,000
01-175-066-40626	Community Events (Sponsorships)	$ 7,630	$ 5,812	$ 1,760	$ 5,500
01-175-066-40632	Activity Guide Advertising	$ -	$ 500	$ -	$ 2,500
01-175-066-40635	P2P Admin Fee	$ -	$ 4,300	$ -	$ 4,200
01-175-066-40636	First Aid Training	$ -	$ -	$ 360	$ 12,000
01-175-066-40637	March Break Camp	$ -	$ -	$ -	$ -
01-175-066-41277	Day Camp	$ 440	$ -	$ 500	$ 500
01-175-066-41279	CUBC Fundraising	$ -	$ 500	$ -	$ -
01-175-066-41298	Tournaments	$ -	$ -	$ -	$ -
01-175-066-41299	Family Day Events	$ 600	$ -	$ -	$ -
	TOTAL OPERATING REVENUE:	**$ 19,132**	**$ 20,203**	**$ 7,793**	**$ 37,700**
OPERATING EXPENDITURES:					
	Total Salaries & Benefits	$ 99,190	$ 127,589	$ 34,311	$ 146,707
01-175-099-60254	Training & Development	$ 493	$ 3,249	$ 180	$ 3,000
01-175-099-60301	Office Supplies	$ -	$ 2	$ -	$ 300
01-175-099-60306	Advertising	$ 1,873	$ 1,301	$ -	$ 2,500
01-175-099-60317	Miscellaneous	$ 27	$ 68	$ -	$ 100
01-175-099-60327	Communication		$ -	$ -	$ 100
01-175-099-60400	Mileage	$ 147	$ 1,996	$ -	$ 1,500
01-175-099-60626	Activity Guide	$ 3,510	$ 2,343	$ -	$ 3,000
01-175-099-60627	Recreation Programs	$ 1,158	$ 4,448	$ 3,451	$ 6,000
01-175-099-60628	Community Events	$ 13,956	$ 13,280	$ 908	$ 20,000
01-175-099-60629	In Motion Health Promotion	$ 1,000	$ 1,779	$ -	$ 1,000
01-175-099-60677	March Break Camp	$ 480	$ (348)	$ -	$ -
01-175-099-60678	Day Camp	$ -	$ -	$ -	$ -
01-175-099-60680	Folk Fest	$ -	$ -	$ -	$ 20,000
see appendix E	Older Adults (net)	$ 4,355	$ 6,693	$ (133)	$ 2,900
see appendix E	Tall Ships (net)	$ -	$ -	$ 23,513	$ 42,085
see appendix E	Highland Games (net)	$ -	$ -	$ 3,397	$ 5,000
	TOTAL OPERATING EXPENDITURES:	**$ 126,191**	**$ 162,401**	**$ 65,626**	**$ 254,192**
	NET OPERATING REVENUES (EXPENSES):	**$ (107,059)**	**$ (142,198)**	**$ (57,833)**	**$ (216,492)**
CONTRIBUTIONS TO (FROM) RESERVES:					
03-175-032-41700	Trans. from Res. - Working Cap.	$ -	$ -	$ -	$ -
03-175-440-80100	Transfer to Res. - Working Cap.	$ 3,998	$ -	$ -	
	NET CONT. TO (FROM) RESERVES:	**$ 3,998**	**$ -**	**$ -**	**$ -**
	OPERATING SURPLUS/(DEFICIT):	**$ (111,057)**	**$ (142,198)**	**$ (57,833)**	**$ (216,492)**
	CAPITAL BUDGET				
CAPITAL REVENUE:					
01-175-058-40504	Provincial Grant	$ -	$ -	$ -	$ -
01-175-058-40515	Federal Grants	$ -	$ -	$ -	$ -
01-175-066-40524	Fundraising	$ 565	$ -	$ -	$ -
01-175-066-41510	Sale of Equipment	$ -	$ -	$ -	$ -
03-175-032-41710	Transfer from Res. - Capital	$ -	$ -	$ -	$ 44,000
03-175-032-41720	Transfer from Res. - DC	$ -	$ -	$ -	$ -
	TOTAL CAPITAL REVENUE:	**$ 565**	**$ -**	**$ -**	**$ 44,000**
CAPITAL EXPENDITURES:					
	From Capital Schedule	$ 901	$ 53,063	$ 8,987	$ 44,000
	TOTAL CAPITAL EXPENDITURES:	**$ 901**	**$ 53,063**	**$ 8,987**	**$ 44,000**
CONTRIBUTIONS TO RESERVES:					
03-175-440-80300	Transfer to Res. - Capital	$ 15,000	$ 59,000	$ -	$ -
	CONTRIBUTIONS TO RESERVES	**$ 15,000**	**$ 59,000**	**$ -**	**$ -**
REPAYMENT OF LONG-TERM DEBT:					
	Repayment of LTD	$ -	$ -	$ -	$ -
	REPAYMENT OF LONG-TERM DEBT:	**$ -**	**$ -**	**$ -**	**$ -**
	NET CAPITAL EXPENDITURES:	**$ (15,336)**	**$ (112,063)**	**$ (8,987)**	**$ -**
	DEPARTMENTAL SURPLUS/(DEFICIT):	**$ (126,393)**	**$ (254,261)**	**$ (66,820)**	**$ (216,492)**

COMMUNITIES IN BLOOM

Account Number		2017 Actuals	2018 Actuals	2019 Actuals	2019 Budget
OPERATING BUDGET					
OPERATING REVENUE:					
01-176-058-40500	Grants from Town / Councillor Con	$ -	$ -	$ -	$ -
01-176-058-40502	Provincial Grants	$ -	$ -	$ -	$ -
01-176-058-40511	Federal Grants	$ -	$ -	$ -	$ -
01-176-058-40521	Donations from Public	$ -	$ -	$ -	$ -
01-176-058-40528	Fundraising		$ -	$ -	$ -
01-176-066-41270	Misc. Revenue/Special Projects	$ -	$ -	$ -	$ -
	TOTAL OPERATING REVENUE:	**$ -**	**$ -**	**$ -**	**$ -**
OPERATING EXPENDITURES:					
01-176-099-60306	Advertising	$ 1,368	$ -	$ -	$ 1,500
01-176-099-60307	Photocopier Supplies		$ -	$ -	$ 400
01-176-099-60320	Memberships	$ 666	$ 250	$ -	$ 900
01-176-099-60365	Tree Planting	$ -	$ -	$ -	$ 400
01-176-099-60650	Signage	$ 641	$ -	$ -	$ 1,200
01-176-099-60651	Community Profile Book	$ 799	$ -	$ -	$ 1,300
01-176-099-60652	Tour Costs	$ 217	$ 33	$ -	$ 1,500
01-176-099-60653	Judges Expenses	$ 1,704	$ -	$ -	$ 1,700
	Special Events				$ 350
01-176-099-60654	Awards Ceremony	$ 189	$ -	$ -	$ 1,500
	TOTAL OPERATING EXPENDITURES:	**$ 5,583**	**$ 283**	**$ -**	**$ 10,750**
	NET OPERATING REVENUES (EXPENSES):	**$ (5,583)**	**$ (283)**	**$ -**	**$ (10,750)**
CONTRIBUTIONS TO (FROM) RESERVES:					
03-176-032-41700	Trans. from Res. - Working Cap.	$ -	$ -	$ -	$ -
03-176-440-80100	Transfer to Res. - Working Cap.	$ -	$ -	$ -	$ -
	NET CONT. TO (FROM) RESERVES:	**$ -**	**$ -**	**$ -**	**$ -**
	OPERATING SURPLUS/(DEFICIT):	**$ (5,583)**	**$ (283)**	**$ -**	**$ (10,750)**

PLANNING

Account Number		2017 Actuals	2018 Actuals	2019 Actuals	2019 Budget
OPERATING BUDGET					
OPERATING REVENUE:					
01-180-062-40680	Planning - Zoning	$ 28,550	$ 43,100	$ 4,100	$ 42,000
01-180-062-40681	Planning - O.P.A.	$ -	$ 4,500	$ -	$ 2,700
new	Planning - Surplus Dwellings	$ -	$ -	$ -	$ 4,400
01-180-062-40682	Planning - Consents	$ 9,000	$ 17,040	$ 5,800	$ 17,000
01-180-062-40683	Planning - Development Agree.	$ 800	$ 1,500	$ 500	$ 1,200
01-180-062-40684	Planning - Minor Variances	$ 4,500	$ 5,900	$ 535	$ 7,000
01-180-062-40685	Planning - Subdivisions	$ 5,500	$ 4,500	$ 500	$ 10,000
01-180-062-40686	Planning - Site Plan	$ 17,250	$ 13,500	$ 7,000	$ 24,000
01-180-066-40689	Planning - Misc. Application Fee	$ 550	$ 500	$ 350	$ 500
	TOTAL OPERATING REVENUE:	**$ 66,150**	**$ 90,540**	**$ 18,785**	**$ 108,800**
OPERATING EXPENDITURES:					
	Total Salaries & Benefits	$ 188,829	$ 200,909	$ 61,413	$ 281,509
01-180-072-60120	Contracted Services	$ 43,294	$ 41,401	$ 5,985	$ -
01-180-099-60254	Training & Development	$ 3,298	$ 4,394	$ -	$ 19,500
01-180-099-60301	Office Supplies	$ 339	$ 605	$ 517	$ 750
01-180-099-60303	Postage Supplies	$ -	$ -	$ -	$ 4,000
01-180-099-60305	Courier & Express	$ 72	$ 139	$ 27	$ 500
01-180-099-60306	Advertising	$ 1,347	$ 2,446	$ 413	$ 6,000
01-180-099-60317	Miscellaneous	$ 57	$ 277	$ -	$ 5,000
01-180-099-60320	Membership & Subscription	$ 622	$ 1,347	$ 1,445	$ 1,500
01-180-099-60326	Professional Fees (Legal, Eng.OMI	$ 12,001	$ 4,810	$ -	$ 50,000
01-180-099-60327	Communication	$ 568	$ 555	$ 156	$ 1,000
01-180-099-60358	Small Capital		$ 1,432	$ -	$ 500
01-180-099-60400	Mileage	$ 154	$ 105	$ -	$ 650
	TOTAL OPERATING EXPENDITURES:	**$ 250,582**	**$ 258,419**	**$ 69,956**	**$ 370,909**
	NET OPERATING REVENUES (EXPENSES):	**$ (184,432)**	**$ (167,879)**	**$ (51,171)**	**$ (262,109)**
CONTRIBUTIONS TO (FROM) RESERVES:					
03-180-032-41700	Trans. from Res. - Working Cap.	$ -	$ -	$ -	$ -
03-180-440-80100	Transfer to Res. - Working Cap.	$ -	$ 20,000	$ -	$ -
	NET CONT. TO (FROM) RESERVES:	**$ -**	**$ 20,000**	**$ -**	**$ -**
	OPERATING SURPLUS/(DEFICIT):	**$ (184,432)**	**$ (187,879)**	**$ (51,171)**	**$ (262,109)**
CAPITAL BUDGET					
CAPITAL REVENUE:					
01-180-058-40504	Provincial Grant	$ -	$ 56,712	$ -	
	Federal Grants	$ -	$ -	$ -	
03-180-032-41710	Transfer from Res. - Capital	$ -	$ -	$ -	$ 25,000
03-180-032-41720	Transfer from Res. - DC	$ 6,359	$ 24,874	$ -	
	TOTAL CAPITAL REVENUE:	**$ 6,359**	**$ 81,586**	**$ -**	**$ 25,000**
CAPITAL EXPENDITURES:					
	From Capital Schedule	$ 10,818	$ 43,696	$ -	$ 25,000
	TOTAL CAPITAL EXPENDITURES:	**$ 10,818**	**$ 43,696**	**$ -**	**$ 25,000**
CONTRIBUTIONS TO RESERVES:					
03-180-440-80300	Transfer to Res. - Capital	$ -	$ 65,654	$ -	
	CONTRIBUTIONS TO RESERVES	**$ -**	**$ 65,654**	**$ -**	**$ -**
REPAYMENT OF LONG-TERM DEBT:					
	Repayment of LTD	$ -	$ -	$ -	$ -
	REPAYMENT OF LONG-TERM DEBT:	**$ -**	**$ -**	**$ -**	**$ -**
	NET CAPITAL EXPENDITURES:	**$ (4,459)**	**$ (27,764)**	**$ -**	**$ -**
	DEPARTMENTAL SURPLUS/(DEFICIT):	**$ (188,891)**	**$ (215,643)**	**$ (51,171)**	**$ (262,109)**

BIA

Account Number		2017 Actuals	2018 Actuals	2019 Actuals	2019 Budget
OPERATING BUDGET					
OPERATING REVENUE:					
01-181-040-40189	B.I.A.	$ 98,889	$ 98,889	$ -	$ 100,000
01-181-058-40502	Provincial Grants		$ -	$ -	
01-181-058-40500	Town Grant - Flower Program	$ 15,000	$ 20,300	$ 19,353	$ 19,353
01-181-058-40500	Town Grant - Operation Face Lift	$ 3,000	$ -	$ -	
01-181-058-40521	Donations		$ -	$ -	
01-181-066-41255	Revenue - BIA	$ 261	$ 500	$ -	
01-181-066-41270	Misc	$ 213	$ 163	$ -	
01-181-066-41291	Spring Fashion Show		$ -	$ -	
01-181-066-41292	Assoc. Memberships	$ 4,280	$ 4,633	$ 3,125	$ 4,000
01-181-066-41364	Winter Walkthrough Fashion Show		$ -	$ -	
01-181-066-41366	Festivals & Events		$ -	$ -	
	TOTAL OPERATING REVENUE:	**$ 121,643**	**$ 124,485**	**$ 22,478**	**$ 123,353**
OPERATING EXPENDITURES:					
	Total Benefits	$ 4,805	$ 6,627	$ 2,455	$ 8,372
01-181-072-60120	Contracts	$ 42,998	$ 39,503	$ 10,092	$ 40,000
01-181-099-60301	Office Supplies	$ 1,728	$ 2,489	$ 703	$ 3,000
01-181-099-60306	Advertising & Marketing	$ 4,751	$ 3,014	$ 1,730	$ 15,000
01-181-099-60309	Computer & Web Site	$ 1,155	$ 810	$ 110	$ 200
01-181-099-60317	Miscellaneous	$ 555	$ 1,711	$ 106	$ 700
01-181-099-60320	Membership & Subscriptions	$ 265	$ 407	$ 225	$ 400
01-181-099-60323	Write Offs	$ 965	$ 1,034	$ 264	$ 1,000
01-181-099-60327	Communication	$ 1,607	$ 1,648	$ 456	$ 1,700
01-181-099-60329	Rent	$ 5,894	$ 5,359	$ 867	$ 3,487
01-181-099-60341	Janitorial (1/4 of office space)	$ 607	$ 641	$ -	$ 25
01-181-099-60630	Clock Prog. / Maint	$ 1,838	$ 183	$ -	
01-181-170-60806	Spring Fashion Show	$ -	$ -	$ -	
01-181-170-60807	Winter Walkthrough Fashion Show	$ -	$ -	$ -	
01-181-170-60812	BIA Dollar Promotion	$ 15,000	$ 16,210	$ -	$ 17,000
01-181-170-60814	BIA Christmas	$ -	$ -	$ -	
01-181-170-60816	Annual General Meeting	$ -	$ 250	$ 386	$ 2,000
01-181-099-60819	OBIAA Conference	$ 1,333	$ 829	$ 411	$ 2,500
01-181-099-60833	Operation Face Lift	$ 7,446	$ 715	$ -	$ 5,000
01-181-170-60837	Spring Guide	$ 1,526	$ -	$ -	$ 1,530
01-181-170-60838	Holiday Guide	$ -	$ 1,284	$ -	$ 1,530
01-181-170-60839	Beautification / Flower Program	$ 28,516	$ 31,702	$ -	$ 38,704
01-181-170-60840	Light up the Town	$ 44	$ -	$ -	$ -
	TOTAL OPERATING EXPENDITURES:	**$ 121,034**	**$ 114,416**	**$ 17,804**	**$ 142,148**
	NET OPERATING REVENUES (EXPENSES):	**$ 609**	**$ 10,070**	**$ 4,674**	**$ (18,795)**
CONTRIBUTIONS TO (FROM) RESERVES:					
	Prior year (Surplus)/Deficit				
03-181-032-41700	Trans. from Res. - Working Cap.		$ -	$ -	$ (18,795)
03-181-440-80100	Transfer to Res. - Working Cap.	$ 609	$ 10,070	$ -	
	NET CONT. TO (FROM) RESERVES:	**$ 609**	**$ 10,070**	**$ -**	**$ (18,795)**
	OPERATING SURPLUS/(DEFICIT):	**$ -**	**$ -**	**$ 4,674**	**$ -**
CAPITAL BUDGET					
CAPITAL REVENUE:					
	Provincial Grant				
	Federal Grants				
01-181-066-41367	Clock Donations		$ -	$ -	
01-181-066-41368	Clock Bricks	$ 2,800	$ 800	$ -	
03-181-032-41710	Transfer from Res. - Capital	$ 5,239	$ -	$ -	
03-181-032-41720	Transfer from Res. - DC		$ -	$ -	
01-181-066-41424	Long-term Debt		$ -	$ -	
	TOTAL CAPITAL REVENUE:	**$ 8,039**	**$ 800**	**$ -**	**$ -**
CAPITAL EXPENDITURES:					
	From Capital Schedule	$ 8,039	$ -	$ -	$ -
	TOTAL CAPITAL EXPENDITURES:	**$ 8,039**	**$ -**	**$ -**	**$ -**
CONTRIBUTIONS TO RESERVES:					
03-181-440-80300	Transfer to Res. - Capital		$ 800	$ -	
	CONTRIBUTIONS TO RESERVES	**$ -**	**$ 800**	**$ -**	**$ -**
REPAYMENT OF LONG-TERM DEBT:					
	Repayment of LTD	$ -	$ -	$ -	$ -
	REPAYMENT OF LONG-TERM DEBT:	**$ -**	**$ -**	**$ -**	**$ -**
	NET CAPITAL EXPENDITURES:	**$ (0)**	**$ -**	**$ -**	**$ -**
	DEPARTMENTAL SURPLUS/(DEFICIT):	**$ -**	**$ -**	**$ 4,674**	**$ -**

WATER

Account Number		2017 Actuals	2018 Actuals	2019 Actuals	2019 Budget
	OPERATING BUDGET				
OPERATING REVENUE:					
02-201-058-40511	Federal Grants		$ -	$ -	
02-201-066-40810	G.S. Water	$ 4,336,587	$ 4,540,775	$ 731,206	$ 4,648,000
02-201-066-40812	G.N Water	$ 585,497	$ 604,720	$ 112,247	$ 614,000
02-201-066-40814	Kingsville Water	$ 865,478	$ 903,224	$ 205,476	$ 929,000
02-201-066-40901	Service Connection Installation	$ 25,001	$ 77,520	$ -	$ 50,000
02-201-066-40902	Meter Installation/ Maintenance	$ 2,340	$ 2,535	$ 2,335	$ 3,000
02-201-066-40903	Extra Charges	$ 3,340	$ 3,235	$ 1,145	$ 3,000
02-201-066-40904	Recovered Wages	$ 6,947	$ 600	$ 200	$ 1,000
02-201-066-40905	Account Set-up Fees	$ 14,975	$ 15,575	$ 3,375	$ 13,000
02-201-066-40906	Watermain Dev. Review	$ -	$ -	$ -	$ -
02-201-066-41268	Water Meter Sales	$ 28,889	$ 27,547	$ 6,365	$ 26,000
02-201-066-41270	Miscellaneous Revenue	$ 625	$ 1,740	$ -	$ 1,000
02-201-066-41310	Penalties & Interest	$ 13,466	$ 14,069	$ 3,674	$ 14,000
	TOTAL OPERATING REVENUE:	**$ 5,883,145**	**$ 6,191,540**	**$ 1,066,023**	**$ 6,302,000**
OPERATING EXPENDITURES:					
	Total Salaries & Benefits	$ 709,729	$ 710,889	$ 192,743	$ 783,640
02-201-098-60254	Training & Development	$ 10,461	$ 11,042	$ 4,989	$ 15,000
02-201-099-60301	Office Supplies	$ 2,079	$ 1,310	$ 381	$ 2,500
02-201-099-60302	Computer Supplies	$ 188	$ 574	$ -	$ 1,000
02-201-099-60303	Postage Supplies	$ 29,793	$ 30,857	$ 7,727	$ 32,000
02-201-099-60305	Courier & Express	$ 66	$ -	$ -	$ 500
02-201-099-60306	Advertising	$ -	$ -	$ -	$ 1,250
02-201-099-60309	Computer Maintenance	$ -	$ -	$ 254	$ -
02-201-099-60310	Computer Consultants	$ -	$ 814	$ -	$ 1,000
02-201-099-60312	General Insurance	$ 23,268	$ 23,268	$ -	$ 23,966
02-201-099-60314	Utilities	$ 71	$ 75	$ -	$ 100
02-201-099-60315	Facility Maintenance	$ 883	$ 2,326	$ 232	$ 2,000
02-201-099-60316	Equipment Repair	$ 16,479	$ 19,054	$ 3,925	$ 17,000
02-201-099-60317	Miscellaneous	$ 220	$ 445	$ 7	$ 500
02-201-099-60318	Equipment Rental	$ -	$ -	$ 111	$ 500
02-201-099-60319	Professional Svc (Legal Audits)	$ 1,425	$ -	$ -	$ 3,500
02-201-099-60320	Membership & Subscription	$ 1,845	$ 2,117	$ 421	$ 2,500
02-201-099-60323	Write offs	$ 1,277	$ 1,229	$ -	$ 2,000
02-201-099-60326	Professional Fees (Engineering)	$ 4,605	$ 3,272	$ 1,292	$ 5,000
02-201-099-60327	Communication	$ 2,329	$ 3,983	$ 1,136	$ 5,000
02-201-099-60335	Shop Supplies	$ 1,246	$ 2,288	$ 320	$ 2,000
02-201-099-60340	Fuel & Oil	$ 17,415	$ 18,141	$ 5,437	$ 20,000
02-201-099-60345	Licences & Permits	$ 5,665	$ 4,676	$ -	$ 5,200
02-201-099-60347	Safety Supplies	$ 3,216	$ 620	$ 235	$ 3,000
02-201-099-60357	Small Tools	$ 2,749	$ 3,727	$ 647	$ 3,000
02-201-099-60400	Mileage	$ 466	$ -	$ -	$ 500
02-201-180-60403	Curb Stop Repairs	$ 7,526	$ 17,275	$ 22	$ 11,000
02-201-180-60405	Back Flow Program	$ 29,963	$ 29,027	$ 3,867	$ 25,000
02-201-099-60418	Road Repair / Restoration	$ 22,023	$ 23,856	$ -	$ 24,000
02-201-182-60448	Meter Reading Expense	$ 2,921	$ 6,291	$ -	$ 3,500
02-201-180-63005	Water Purchases - Kingsville	$ 386,559	$ 392,760	$ 35,715	$ 411,000
02-201-180-63006	Water Purchases - Gosfield S.	$ 3,160,426	$ 2,991,677	$ 73,036	$ 3,184,000
02-201-180-63007	Water Purchases - Gosfield N.	$ 375,410	$ 379,447	$ 21,496	$ 385,000
02-201-099-63015	Water Meters	$ 57,371	$ 55,627	$ 4,810	$ 60,000
02-201-099-63017	Water Meter Maintenance	$ 14,669	$ 17,079	$ (18)	$ 15,000
02-201-099-63020	Water Locates	$ 10,215	$ 7,198	$ 99	$ 12,500
02-201-099-63025	Water Service Connections	$ 29,099	$ 63,202	$ 5,375	$ 60,000
02-201-099-63030	Watermain Line Breaks	$ 5,907	$ 56,993	$ 11,644	$ 45,000
02-201-099-63040	Water Line Maintenance	$ 14,819	$ 13,871	$ -	$ 15,000
02-201-099-63045	Hydrant Maintenance	$ 7,881	$ 14,076	$ 161	$ 20,000
02-201-099-63052	Property Taxes	$ 1,444	$ 1,847	$ -	$ 1,900
02-201-180-63055	Program Support Costs	$ 192,000	$ 194,880	$ -	$ 215,000
	TOTAL OPERATING EXPENDITURES:	**$ 5,153,711**	**$ 5,105,811**	**$ 376,064**	**$ 5,420,556**
	NET OPERATING REVENUES (EXPENSES):	**$ 729,434**	**$ 1,085,729**	**$ 689,959**	**$ 881,444**
CONTRIBUTIONS TO (FROM) RESERVES:					
03-201-032-41700	Transfer from Res. - Working Capital		$ -	$ -	
03-201-440-80100	Transfer to Res. - Working Capital	$ 82,434	$ 303,115	$ -	$ 101,744
03-201-440-80100	Transfer to Res. - Capital	$ 572,000	$ 607,000	$ -	$ 658,000
	NET CONTRIBUTIONS TO (FROM) RESERVES:	**$ 654,434**	**$ 910,115**	**$ -**	**$ 759,744**
	OPERATING SURPLUS/(DEFICIT):	**$ 75,000**	**$ 175,614**	**$ 689,959**	**$ 121,700**

WATER					
Account Number		2017 Actuals	2018 Actuals	2019 Actuals	2019 Budget
CAPITAL BUDGET					
CAPITAL REVENUE:					
02-201-058-40504	Grants - Provincial		$ -	$ -	
02-201-058-40515	Grants - Federal		$ -	$ -	
02-201-058-40526	Charges to Benefiting Parties		$ -	$ -	
02-201-066-41510	Sale of Equipment		$ 1,922	$ -	
03-201-032-41710	Transfer from Res. - Working Cap		$ 12,509	$ -	$ 10,000
03-201-032-41710	Transfer from Res. - Capital	$ 638,369	$ 10,170	$ -	$ 367,100
03-201-032-41710	Transfer from Res. - Equipment	$ 60,072	$ 66,680	$ -	$ 70,000
03-201-032-41720	Transfer from Res. - DC		$ -	$ -	$ 472,500
	TOTAL CAPITAL REVENUE:	**$ 698,441**	**$ 91,281**	**$ -**	**$ 919,600**
CAPITAL EXPENDITURES:					
	From Capital Schedule	$ 698,441	$ 166,895	$ -	$ 936,300
	TOTAL CAPITAL EXPENDITURES:	**$ 698,441**	**$ 166,895**	**$ -**	**$ 936,300**
CONTRIBUTIONS TO RESERVES:					
03-201-440-80300	Transfer to Res.		$ 25,000	$ -	$ 25,000
03-201-440-80300	Transfer to Res. - Fleet	$ 75,000	$ 75,000	$ -	$ 80,000
	CONTRIBUTIONS TO RESERVES	**$ 75,000**	**$ 100,000**	**$ -**	**$ 105,000**
REPAYMENT OF LONG-TERM DEBT:					
	Repayment of LTD	$ -	$ -	$ -	$ -
	REPAYMENT OF LONG-TERM DEBT:	**$ -**	**$ -**	**$ -**	**$ -**
	NET CAPITAL EXPENDITURES:	**$ (75,000)**	**$ (175,614)**	**$ -**	**$ (121,700)**
	DEPARTMENTAL SURPLUS/(DEFICIT):	**$ -**	**$ (0)**	**$ 689,959**	**$ (0)**

KINGSVILLE/LAKESHORE WEST WASTEWATER

Account Number		2017 Actuals	2018 Actuals	2019 Actuals	2019 Budget
OPERATING BUDGET					
OPERATING REVENUE:					
02-242-066-40852	G.S. Sewage - Lakeshore West	$ 500,281	$ 537,291	$ 137,114	$ 555,000
02-242-066-40853	G.S. Sewage - Ruthven	$ 254,196	$ 299,384	$ 74,573	$ 297,000
02-242-066-40856	Kingsville Sewage	$ 1,106,013	$ 1,161,725	$ 296,589	$ 1,184,000
02-242-066-41270	Misc. Revenue	$ 62,810	$ 5,252	$ -	$ -
02-242-066-41310	Penalties & Interest	$ 8,081	$ 8,855	$ 2,348	$ 9,000
	TOTAL OPERATING REVENUE:	**$ 1,931,380**	**$ 2,012,509**	**$ 510,623**	**$ 2,045,000**
OPERATING EXPENDITURES:					
	Total Salaries & Benefits	$ 65,048	$ 67,690	$ 19,353	$ 84,803
02-242-098-60254	Training & Development	$ 195	$ 2,267	$ -	$ 2,000
02-242-099-60305	Courier Expense	$ -	$ -	$ -	$ 100
02-242-099-60306	Advertising	$ -	$ -	$ -	$ 250
02-242-099-60314	Utilities	$ 264,770	$ 224,797	$ 61,842	$ 285,000
02-242-099-60315	Facility Maintenance	$ 34	$ 4,944	$ -	$ 3,000
02-242-099-60316	Equipment Repair & Mtce	$ 9,137	$ 32,172	$ 1,181	$ 25,000
02-242-099-60317	Miscellaneous	$ -	$ 17	$ -	$ 1,000
02-242-099-60319	Professional Svcs (Legal Audits)		$ -	$ -	$ -
02-242-099-60320	Membership & Subscription	$ -	$ -	$ -	$ 250
02-242-099-60323	Write Offs	$ -	$ -	$ -	$ 1,500
02-242-099-60326	Professional Fees	$ 2,239	$ -	$ -	$ 1,500
02-242-099-60327	Communication	$ -	$ 39	$ -	$ -
02-242-099-60330	Sewer Report	$ -	$ -	$ -	$ 1,000
02-242-099-60345	Licences Permits & Certification	$ -	$ 836	$ -	$ 500
02-242-099-60347	Safety Supplies	$ -	$ -	$ -	$ 500
02-242-320-60370	Waste Disposal		$ -	$ -	$ -
02-242-099-63020	Sewer Locates		$ -	$ -	$ -
02-242-099-63052	Property Taxes	$ 36,262	$ 38,437	$ -	$ 38,500
02-242-320-64360	OCWA Billing	$ 1,021,596	$ 1,034,825	$ 249,723	$ 1,000,000
02-242-320-64361	OCWA Billing Lagoons(Batch Trea	$ -	$ 7,637	$ -	$ -
02-242-320-64365	Sewer Flush & Mtce (Sanitary)	$ 44,562	$ 35,090	$ 3,332	$ 35,000
02-242-099-64367	Lakeshore West Repairs		$ 18,816	$ -	$ 50,000
02-242-099-64368	Sewer Service Connections	$ 1,082	$ 3,389	$ -	$ 8,000
02-242-099-64370	Sanitary Backwater Valve Program	$ -	$ -	$ -	$ -
02-242-328-64371	Storm Backwater Valve Program		$ -	$ -	$ -
	TOTAL OPERATING EXPENDITURES:	**$ 1,444,925**	**$ 1,470,954**	**$ 335,430**	**$ 1,537,903**
	NET OPERATING REVENUES (EXPENSES):	**$ 486,456**	**$ 541,555**	**$ 175,193**	**$ 507,097**
CONTRIBUTIONS TO (FROM) RESERVES:					
02-242-032-41799	Year End Surplus		$ -	$ -	
02-242-440-80500	Year End Deficit		$ -	$ -	
03-242-032-41700	Transfer from Res. - Working Capital		$ -	$ -	
03-242-440-80100	Transfer to Res. - Working Capital	$ 148,578	$ 183,555	$ -	$ 119,157
03-242-440-80200	Transfer to Sewer Equipment Reserve		$ -	$ -	
03-242-440-80100	Transfer to Sewer Capital Reserve	$ 292,000	$ 318,000	$ -	$ 335,940
03-242-440-80100	Transfer to Sewer Recon Reserve		$ -	$ -	
03-242-440-80100	Transfer to Plant Capital Reserve		$ -	$ -	
	NET CONTRIBUTIONS TO (FROM) RESERVES:	**$ 440,578**	**$ 501,555**	**$ -**	**$ 455,097**
	OPERATING SURPLUS/(DEFICIT):	**$ 45,878**	**$ 40,000**	**$ 175,193**	**$ 52,000**

KINGSVILLE/LAKESHORE WEST WASTEWATER

Account Number		2017 Actuals	2018 Actuals	2019 Actuals	2019 Budget
CAPITAL BUDGET					
CAPITAL REVENUE:					
02-242-052-40230	Local Improvement Sewers	$ -	$ -	$ -	$ 150,000
02-242-058-40504	Grants - Provincial - CWWF	$ -	$ 185,506	$ -	
02-242-058-40515	Grants - Federal - CWWF		$ 371,012	$ -	
02-242-066-41510	Sale of Equipment		$ -	$ -	
03-242-032-41710	Transfer from Reserves - Plant		$ -	$ -	
03-242-032-41710	Transfer from Reserves - Capital	$ 95,217	$ 237,008	$ -	$ 1,014,000
03-242-032-41710	Transfer from Reserves - Equip.		$ -	$ -	$ 100,000
03-242-032-41720	Transfer from Res. - DC		$ 69,313	$ -	$ 2,070,000
02-242-066-41424	Long-term Debt	$ -	$ -	$ -	$ -
	TOTAL CAPITAL REVENUE:	**$ 95,217**	**$ 862,840**	**$ -**	**$ 3,334,000**
CAPITAL EXPENDITURES:					
	From Capital Schedule	$ 101,095	$ 862,841	$ 165,615	$ 3,346,000
	TOTAL CAPITAL EXPENDITURES:	**$ 101,095**	**$ 862,841**	**$ 165,615**	**$ 3,346,000**
CONTRIBUTIONS TO RESERVES:					
03-242-440-80300	Transfer to Res. - Capital	$ -	$ -	$ -	
03-242-440-80300	Transfer to Res. - Equipment	$ 40,000	$ 40,000	$ -	$ 40,000
	CONTRIBUTIONS TO RESERVES	**$ 40,000**	**$ 40,000**	**$ -**	**$ 40,000**
REPAYMENT OF LONG-TERM DEBT:					
	Repayment of LTD	$ -	$ -	$ -	$ -
	REPAYMENT OF LONG-TERM DEBT:	**$ -**	**$ -**	**$ -**	**$ -**
	NET CAPITAL EXPENDITURES:	**$ (45,878)**	**$ (40,000)**	**$ (165,615)**	**$ (52,000)**
	DEPARTMENTAL SURPLUS/(DEFICIT):	**$ -**	**$ -**	**$ 9,578**	**$ -**

COTTAM WASTEWATER

Account Number		2017 Actuals	2018 Actuals	2019 Actuals	2019 Budget
OPERATING BUDGET					
OPERATING REVENUE:					
02-243-066-40854	Cottam Sewage	$ 192,043	$ 206,475	$ 52,518	$ 213,000
02-243-066-41310	Penalties & Interest	$ 1,217	$ 1,338	$ 337	$ 1,200
	TOTAL OPERATING REVENUE:	**$ 193,260**	**$ 207,813**	**$ 52,855**	**$ 214,200**
OPERATING EXPENDITURES:					
02-243-099-60314	Utilities	$ 9,193	$ 8,220	$ 1,990	$ 10,000
02-243-099-60323	Write Offs		$ -	$ -	
02-243-099-60327	Communication Expense	$ 578	$ 578	$ 144	$ 600
02-243-099-63052	Property Taxes	$ 7,393	$ 8,717	$ -	$ 8,700
02-243-099-64368	Sewer Service Connection		$ -	$ -	$ 2,000
02-243-099-64370	Sanitary Backwater Valve Program		$ -	$ -	$ 1,500
02-243-320-64360	OCWA Billing	$ 67,382	$ 79,970	$ 18,252	$ 75,000
02-243-320-64361	OCWA Billing (Lagoon Batch Treatment 2-43)		$ -	$ -	
02-243-320-64365	Sewer Flush & Mtce (Sanitary)	$ 7,193	$ 6,533	$ 80	$ 7,000
02-243-320-64366	Cottam System Repairs		$ -	$ -	
	TOTAL OPERATING EXPENDITURES:	**$ 91,738**	**$ 104,018**	**$ 20,467**	**$ 104,800**
	NET OPERATING REVENUES (EXPENSES):	**$ 101,522**	**$ 103,795**	**$ 32,388**	**$ 109,400**
CONTRIBUTIONS TO (FROM) RESERVES:					
03-243-440-80500	Year End Deficit	$ 148,804	$ -	$ -	
03-243-032-41700	Transfer from Res. - Working Capit	$ (130,933)	$ -	$ -	$ (24,245)
03-243-440-80100	Transfer to Res. - Working Capital		$ 73,534	$ -	
03-243-440-80100	Transfer to Res - Capital	$ 31,680	$ 32,175	$ -	$ 35,145
	NET CONTRIBUTIONS TO (FROM) RESERVES:	**$ 49,551**	**$ 105,709**	**$ -**	**$ 10,900**
	OPERATING SURPLUS/(DEFICIT):	**$ 51,971**	**$ (1,914)**	**$ 32,388**	**$ 98,500**
CAPITAL BUDGET					
CAPITAL REVENUE:					
02-243-058-40504	Grants - Provincial - CWWF	$ -	$ 5,178	$ -	$ -
02-243-058-40515	Grants - Federal - CWWF	$ -	$ 10,356	$ -	$ -
02-243-052-40230	Local Improvement Charges	$ -	$ -	$ -	$ -
02-243-066-41510	Sale of Equipment	$ -	$ -	$ -	$ -
03-243-032-41710	Transfer from DCs	$ -	$ -	$ -	$ 240,000
03-243-032-41711	Transfer from Reserves - Recon.	$ -	$ -	$ -	
02-243-066-41424	Long-term Debt	$ -	$ -	$ -	$ -
	TOTAL CAPITAL REVENUE:	**$ -**	**$ 15,534**	**$ -**	**$ 240,000**
CAPITAL EXPENDITURES:					
	From Capital Schedule	$ 51,971	$ 13,620	$ 282	$ 338,500
	TOTAL CAPITAL EXPENDITURES:	**$ 51,971**	**$ 13,620**	**$ 282**	**$ 338,500**
CONTRIBUTIONS TO RESERVES:					
03-243-440-80300	Clear Unfinanced Capital	$ -	$ -	$ -	$ -
03-243-440-80300	Transfer to (from) Res. - Capital	$ -	$ -	$ -	$ -
03-243-440-80300	Transfer to Res. - Capital	$ -	$ -	$ -	
	CONTRIBUTIONS TO RESERVES	**$ -**	**$ -**	**$ -**	**$ -**
REPAYMENT OF LONG-TERM DEBT:					
	Repayment of LTD	$ -	$ -	$ -	
	REPAYMENT OF LONG-TERM DEBT:	**$ -**	**$ -**	**$ -**	**$ -**
	NET CAPITAL EXPENDITURES:	**$ (51,971)**	**$ 1,914**	**$ (282)**	**$ (98,500)**
	DEPARTMENTAL SURPLUS/(DEFICIT):	**$ -**	**$ -**	**$ 32,106**	**$ -**