



**SPECIAL MEETING OF COUNCIL
AGENDA**

**Wednesday, February 22, 2017, 9:00 AM
Council Chambers
2021 Division Road N
Kingsville, Ontario N9Y 2Y9**

Pages

A. CALL TO ORDER

B. DISCLOSURE OF PECUNIARY INTEREST

When a member of Council has any pecuniary interest, direct or indirect, in any matter which is the subject of consideration at this Meeting of Council (or that was the subject of consideration at the previous Meeting of Council at which the member was not in attendance), the member shall disclose the pecuniary interest and its general nature, prior to any consideration of the matter.

C. PRESENTATIONS/DELEGATIONS

D. STAFF REPORTS

Recommended Action

Council receives the changes made to the draft budget since January 31, 2017 and considers them as part of deliberations on February 22, 2017.

1. 2017 Budget Update #3

1

S. Zwiers, Director of Financial Services

E. UNFINISHED BUSINESS

1. Consideration of Change Items

85

Council deferred consideration of the change items listed in the Discussion section of the 2017 Budget Update #2 Report (per Motion 107-2017)

F. PRESENTATION OF 2017 DRAFT BUDGET (CONTINUED)

1. Animal Control

2. Fire Department

3. Public Works
4. Sanitation
5. Arena
6. Facilities
7. Marina
8. Planning
9. General Administration

G. CONFIRMATORY BY-LAW

1. By-law 24-2017

88

To be read a first, second and third and final time.

H. ADJOURNMENT



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Date: February 13, 2017
To: Mayor and Council
Author: Sandra Zwiers, Director of Financial Services
RE: 2017 Budget Update #3
Report No.: FS-2017-006

AIM

To provide council with an update of information affecting the proposed 2017 Draft Budget.

BACKGROUND

At the close of deliberations on January 31, 2017, the proposed municipal residential tax increase was 4.8%.

DISCUSSION

In addition to the items to be deliberated on in the Budget Change #2 report, the following items require consideration from council:

1. Engineering Costs for Bridge Work in Future Years – Municipal Services is requesting \$90,000 in budget funds to pre-engineer bridges that will need to be replaced / rehabilitated in 2018. (New Capital Budget Lines 70 and 71)
2. BIA Reserve Allocation for Facelift Grant – Attached are the unadopted minutes of the BIA Board Meeting approving a motion to reallocate general BIA reserves to the Facelift Program in the amount of \$3,000 to match the amount granted by the Town as part of the Kingsville Community Grant Program. These funds have been reflected as a transfer from the Facelift Reserve in the 2017 BIA Budget and have no impact on the proposed tax rate.
3. Lakeview Avenue Streetlights – Budget Update #2 identified the need to budget for the completion of streetlight work and to use carry over Gas Tax Funds from 2016. The reconciliation of the 2016 Gas Tax is now complete and 100% of the funds require application in 2016, leaving no remaining balance to carry forward to 2017. This funding source has been removed from the draft 2017 budget. (Capital Budget Line 66)
4. CWATS – Kings9 and Kings13B – Information obtained from the County of Essex and our Municipal Services Manager has resulted in a total reduction of approximately \$265,000 in tax funding required to complete the 2017 trail work. These two items in the capital budget (Lines 10 and 11) have been adjusted

accordingly. Please note the presentation now reflects only the town's share of the total project cost.

5. Animal Control – Information obtained through our council and administrative representatives indicate the need to increase our share of the pound costs by \$3,446.
6. 2016 Surplus – The estimated surplus from 2016 is \$500,000. This amount is primarily due to savings in wages from vacancies in municipal services, winter control spending, increased net supplemental revenues and OPP savings. The surplus is recommended to be allocated as follows:
 - a. \$250,000 towards the General Working Capital / Budget Stabilization Reserve
 - b. \$225,000 towards lowering the proposed 2017 tax rate increase
 - c. \$25,000 towards the Police Budget

LINK TO STRATEGIC PLAN

To encourage leadership and management that will provide the direction to achieve our goals and maximize the effectiveness of our strategies.

FINANCIAL CONSIDERATIONS

The proposed change in the 2017 tax rate can be summarized as follows:

Taxation as of January 31, 2017		\$	15,082,685
Bridge Studies		\$	90,000
Lakeview		\$	100,000
CWATS Changes		\$	(265,141)
Dog Pound Change		\$	3,446
Surplus		\$	(500,000)
Budget Stablization Res		\$	250,000
Taxation as of February 17, 2017		\$	14,760,990
(Decrease) / Increase		\$	(321,695)
			-2.3%

At the close of deliberations on January 31, 2017 the proposed municipal residential tax increase was 4.8%. Based on the changes summarized above, a 2.3% decrease lowers the proposed 2017 tax rate to 2.5%.

The County tax rate increase has been approved and has been included in the draft budget at an increase of 1.76%.

The 2017 Education Rates are unknown at the time of preparing this report. 2016 rates have been included for deliberation purposes.

The overall proposed tax rate increase, assuming no change in the education rates is 1.9%, an increase of \$48.67 on a home valued at \$200,000.

CONSULTATIONS

Ryan McLeod, CPA, CA, Manager of Financial Services
Senior Management

RECOMMENDATION

That council receives the changes made to the draft budget since January 31, 2017 and considers them as part of deliberations on February 22, 2017.

Sandra Zwiers

Sandra Zwiers, MAcc, CPA, CA
Director of Financial Services

Peggy Van Mierlo-West

Peggy Van Mierlo-West, C.E.T.
Chief Administrative Officer



TOWN OF KINGSVILLE

2017

DRAFT BUDGET

22-Feb-17

TOWN OF KINGSVILLE

2017

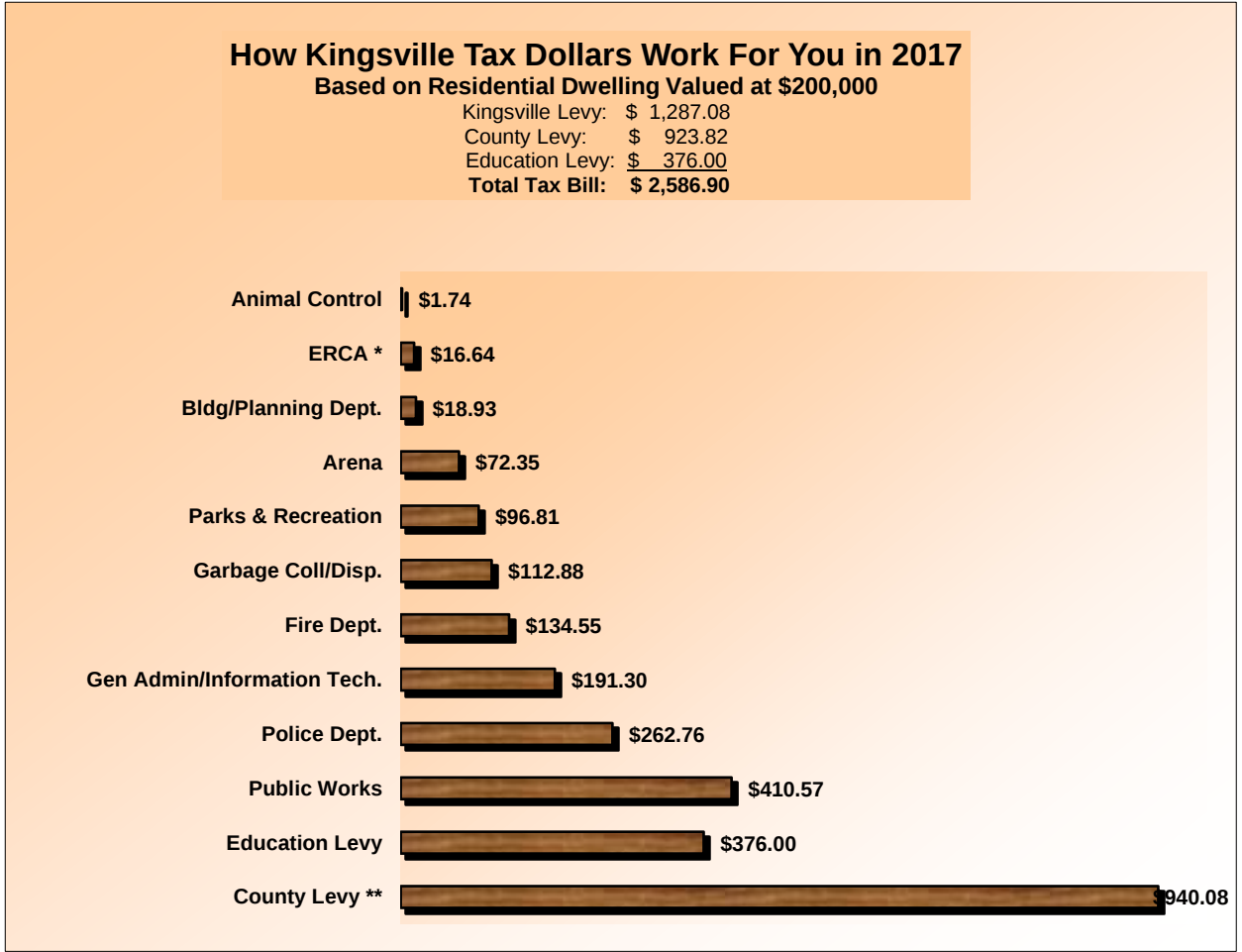
BUDGET

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CONSOLIDATED BUDGET SUMMARY				
	2015	2016	2016	2017
	Actuals	Budget	Actuals	Budget
TAXATION:				
Taxation Levy	\$ 13,085,432	\$ 14,151,916	\$ 14,151,912	\$ 14,760,990
Supplemental & Other Tax Levies	\$ 436,906	\$ 331,000	\$ 686,130	\$ 436,000
TOTAL TAXATION:	\$ 13,522,338	\$ 14,482,916	\$ 14,838,042	\$ 15,196,990
OPERATING REVENUE:				
Council	\$ -	\$ -	\$ -	\$ -
General Administration	\$ 1,666,225	\$ 1,783,150	\$ 1,886,178	\$ 1,772,250
Information Technology	\$ 1,448	\$ -	\$ 499	\$ -
Animal Control	\$ 36,480	\$ 48,000	\$ 47,820	\$ 48,000
Fire	\$ 43,327	\$ 64,100	\$ 42,691	\$ 74,875
Police	\$ 227,416	\$ 215,913	\$ 234,023	\$ 235,213
Building	\$ 539,170	\$ 519,275	\$ 645,539	\$ 664,300
Public Works	\$ 58,437	\$ 55,710	\$ 68,538	\$ 77,121
Sanitation	\$ -	\$ -	\$ -	\$ -
Cemetery	\$ 61,002	\$ 58,434	\$ 87,486	\$ 65,725
Arena	\$ 278,009	\$ 288,800	\$ 300,981	\$ 297,000
Parks	\$ 9,590	\$ -	\$ 345	\$ -
Facilities	\$ 129,408	\$ 121,986	\$ 122,012	\$ 134,415
Fantasy of Lights	\$ 4,196	\$ 14,000	\$ 5,189	\$ 14,000
Marina	\$ 113,933	\$ 113,520	\$ 105,913	\$ 112,000
Migration Fest	\$ 5,826	\$ 7,500	\$ 7,649	\$ 7,300
Recreation Programs	\$ 30,117	\$ 38,950	\$ 16,508	\$ 38,200
Communities in Bloom	\$ 500	\$ -	\$ 259	\$ -
Planning	\$ 58,268	\$ 76,500	\$ 61,000	\$ 58,500
BIA	\$ 129,809	\$ 118,004	\$ 121,734	\$ 120,389
TOTAL:	\$ 3,393,161	\$ 3,523,842	\$ 3,754,364	\$ 3,719,288
OPERATING EXPENDITURES:				
Council	\$ 166,247	\$ 177,462	\$ 164,309	\$ 180,460
General Administration	\$ 2,723,696	\$ 3,139,573	\$ 3,254,920	\$ 3,367,151
Information Technology	\$ 402,668	\$ 456,470	\$ 440,473	\$ 470,612
Animal Control	\$ 61,265	\$ 63,598	\$ 62,964	\$ 67,748
Fire	\$ 1,205,953	\$ 1,261,844	\$ 1,228,554	\$ 1,333,380
Police	\$ 3,587,523	\$ 3,093,556	\$ 3,088,390	\$ 3,160,490
Building	\$ 594,777	\$ 612,732	\$ 540,122	\$ 645,310
Public Works	\$ 2,461,451	\$ 2,382,782	\$ 2,035,239	\$ 2,337,665
Sanitation	\$ 1,183,562	\$ 1,243,166	\$ 1,268,442	\$ 1,280,276
Cemetery	\$ 120,849	\$ 150,642	\$ 116,568	\$ 138,166
Arena	\$ 729,533	\$ 780,844	\$ 785,994	\$ 876,575
Parks	\$ 401,609	\$ 510,323	\$ 505,167	\$ 618,878
Facilities	\$ 224,221	\$ 211,250	\$ 222,004	\$ 201,220
Fantasy of Lights	\$ 13,498	\$ 22,300	\$ 29,648	\$ 24,650
Marina	\$ 115,281	\$ 133,088	\$ 94,025	\$ 135,092
Migration Fest	\$ 14,289	\$ 16,000	\$ 14,128	\$ 18,100
Recreation Programs	\$ 152,909	\$ 182,219	\$ 137,042	\$ 177,717
Communities in Bloom	\$ 5,382	\$ 8,000	\$ 6,673	\$ 10,000
Planning	\$ 257,553	\$ 257,643	\$ 208,353	\$ 260,185
BIA	\$ 100,108	\$ 116,004	\$ 111,145	\$ 123,389
TOTAL:	\$ 14,522,375	\$ 14,819,496	\$ 14,314,161	\$ 15,427,066
TRANSFERS TO (FROM) OPERATING RESERVES:				
TOTAL:	\$ (348,470)	\$ (210,667)	\$ 13,210	\$ (244,127)
OPERATING SURPLUS/(DEFICIT):	\$ (10,780,744)	\$ (11,084,988)	\$ (10,573,007)	\$ (11,463,651)
CAPITAL REVENUE:				
TOTAL:	\$ 5,265,951	\$ 9,228,249	\$ 3,627,643	\$ 9,105,327
CAPITAL EXPENDITURES:				
Council	\$ -	\$ -	\$ -	\$ -
General Administration	\$ 399,078	\$ 7,000	\$ 6,869	\$ 135,500
Information Technology	\$ 77,938	\$ 72,750	\$ 68,372	\$ 160,050
Animal Control	\$ -	\$ -	\$ -	\$ -
Fire	\$ 80,915	\$ 325,750	\$ 334,823	\$ 470,500
Police	\$ -	\$ -	\$ -	\$ -
Building	\$ 29,104	\$ 30,000	\$ 30,009	\$ -
Public Works	\$ 4,920,618	\$ 8,957,589	\$ 4,079,299	\$ 8,356,654
Sanitation	\$ -	\$ -	\$ -	\$ -
Cemetery	\$ -	\$ -	\$ -	\$ 5,000
Arena	\$ 3,349	\$ 120,500	\$ 84,395	\$ 164,000
Parks	\$ 353,513	\$ 1,319,750	\$ 792,273	\$ 554,750
Facilities	\$ -	\$ -	\$ -	\$ 668,000
Fantasy of Lights	\$ -	\$ -	\$ -	\$ 20,000
Marina	\$ -	\$ 13,310	\$ 11,704	\$ -
Migration Fest	\$ -	\$ -	\$ -	\$ -
Recreation Programs	\$ -	\$ -	\$ -	\$ 1,000
Communities in Bloom	\$ -	\$ -	\$ -	\$ -
Planning	\$ 5,352	\$ 35,000	\$ 2,338	\$ 81,000
BIA	\$ -	\$ 90,000	\$ 72,536	\$ -
TOTAL:	\$ 5,869,868	\$ 10,971,649	\$ 5,482,618	\$ 10,616,454
TRANSFERS TO CAPITAL RESERVES:				
TOTAL:	\$ 1,192,895	\$ 721,500	\$ 1,120,994	\$ 1,259,042
REPAYMENT OF LONG-TERM DEBT:				
TOTAL:	\$ 777,196	\$ 933,028	\$ 700,606	\$ 963,171
CAPITAL SURPLUS/(DEFICIT):	\$ (2,574,008)	\$ (3,397,928)	\$ (3,676,575)	\$ (3,733,340)
NET SURPLUS/(DEFICIT):	\$ 167,586	\$ -	\$ 588,460	\$ -

2017 TAX CALCULATION			
Total Assessment:	\$	2,668,662,719	
Weighted (CVA) Assessment:	\$	2,237,377,612	
2017 Budget Requirements:	\$	14,760,990	
Tax Property Class	Rate	Assessment	Proof of Taxes
Residential & Farm	0.0065975	\$ 1,766,622,356	\$ 11,655,205
Residential & Farm PIL	0.0065975	152,175	1,004
Farmland	0.0016494	600,581,025	990,576
Farmland PIL	0.0016494	237,125	391
Multi-Residential	0.0129007	21,613,903	278,834
Commercial Occupied	0.0071387	142,111,954	1,014,499
Commercial Vacant Units	0.0049971	1,462,000	7,306
Parking Lot/Vacant Land	0.0037078	1,471,650	5,457
Commercial Occupied PIL	0.0071387	12,863,300	91,828
Commercial Vacant Land PIL	0.0049971	698,900	3,492
Industrial Occupied	0.0128155	25,961,662	332,713
Industrial Vacant Units	0.0083301	817,954	6,814
Industrial Vacant Land	0.0083301	1,108,075	9,230
Shopping Centres Full	0.0071387	5,163,790	36,863
Shopping Centre Excess Land	0.0049971	99,900	499
Industrial Occupied PIL	0.0128155	271,100	3,474
Industrial Vacant Land PIL	0.0083301	41,250	344
Industrial Excess Land PIL	0.0083301	26,400	220
Large Industrial Occupied	0.0177214	11,518,250	204,120
Large Industrial Vacant Land	0.0115189	65,525	755
Pipelines	0.0085965	13,520,250	116,227
Managed Forests	0.0016494	691,550	1,141
Exempt	0.0000000	61,562,625	-
TOTALS:		\$2,668,662,719	\$14,760,990

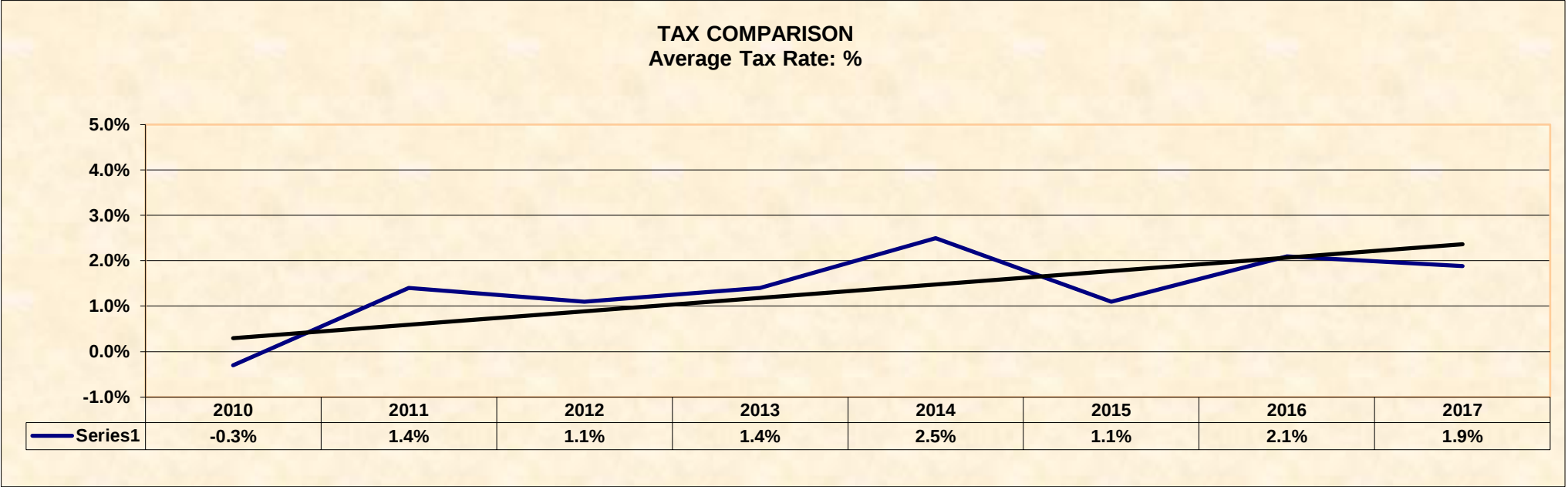


* Essex Region Conservation Authority
** County levy spent on: County Roads, Libraries, Social Services, Health Care, etc.

TAX RATE CALCULATION TABLE						
2017 TAX RATES						
Tax Property Class	Class	Local	County	Education	Total	Assessment
Residential & Farm	RT	0.00659745	0.00470039	0.00188000	0.01317784	\$ 1,766,774,531
Farmland	FT / R1	0.00164936	0.00115477	0.00047000	0.00327413	\$ 600,818,150
Commercial Occupied	CT / XT	0.00713873	0.00499806	0.01355735	0.02569414	\$ 154,975,254
Commercial Vacant Units Excess Land	CU / XU	0.00499711	0.00349864	0.00949015	0.01798590	\$ 2,160,900
Parking Lot / Vacant Land	CX	0.00370777	0.00259593	0.00707431	0.01337801	\$ 1,471,650
Multi-Residential	MT	0.01290066	0.00903217	0.00188000	0.02381283	\$ 21,613,903
Pipelines	PT	0.00859648	0.00601867	0.01500000	0.02961515	\$ 13,520,250
Industrial Occupied	IT / JT	0.01281555	0.00897258	0.01500000	0.03678813	\$ 26,232,762
Industrial Vacant Units & Excess Land	IU / JU	0.00833011	0.00583218	0.00975000	0.02391229	\$ 844,354
Industrial Vacant Land	IX	0.00833011	0.00583218	0.00975000	0.02391229	\$ 1,149,325
Large Industrial Occupied	LT	0.01772141	0.01240734	0.01500000	0.04512875	\$ 11,518,250
Large Industrial Vacant Land	LU	0.01151892	0.00806477	0.00975000	0.02933369	\$ 65,525
Managed Forests	TT	0.00164936	0.00115477	0.00047000	0.00327413	\$ 691,550
Shopping Centres Full	ST / ZT	0.00713873	0.00499806	0.01355735	0.02569414	\$ 5,163,790
Shopping Centres Excess Land	SU / ZU	0.00499711	0.00349864	0.00949015	0.01798590	\$ 99,900
Exempt	Ex	0.00000000	0.00000000	0.00000000	0.00000000	\$ 61,562,625
TOTAL:						\$ 2,668,662,719

2017 TAX LEVY					
	Class	Municipal	County	Education	Total
Residential & Farm	RT	\$ 11,656,209	\$ 8,304,522	\$ 3,321,536	\$ 23,282,268
Farmland	FT / R1	\$ 990,967	\$ 693,807	\$ 282,385	\$ 1,967,158
Commercial Occupied	CT / XT	\$ 1,106,327	\$ 774,576	\$ 2,101,054	\$ 3,981,956
Commercial Vacant Units Excess Land	CU / XU	\$ 10,798	\$ 7,560	\$ 20,507	\$ 38,866
Parking Lot / Vacant Land	CX	\$ 5,457	\$ 3,820	\$ 10,411	\$ 19,688
Multi-Residential	MT	\$ 278,834	\$ 195,220	\$ 40,634	\$ 514,688
Pipelines	PT	\$ 116,227	\$ 81,374	\$ 202,804	\$ 400,404
Industrial Occupied	IT / JT	\$ 336,187	\$ 235,376	\$ 393,491	\$ 965,054
Industrial Vacant Units & Excess Land	IU / JU	\$ 7,034	\$ 4,924	\$ 8,232	\$ 20,190
Industrial Vacant Land	IX	\$ 9,574	\$ 6,703	\$ 11,206	\$ 27,483
Large Industrial Occupied	LT	\$ 204,120	\$ 142,911	\$ 172,774	\$ 519,804
Large Industrial Vacant Land	LU	\$ 755	\$ 528	\$ 639	\$ 1,922
Managed Forests	TT	\$ 1,141	\$ 799	\$ 325	\$ 2,264
Shopping Centres	ST / ZT	\$ 36,863	\$ 25,809	\$ 70,007	\$ 132,679
Shopping Centres Excess Land	SU / ZU	\$ 499	\$ 350	\$ 948	\$ 1,797
TOTAL:		\$ 14,760,990	\$ 10,478,279	\$ 6,636,953	\$ 31,876,223

TAX COMPARISON							
Based on Residential Dwelling Valued at \$200,000							
FINAL	Tax Rate		Dwelling Value		Total Tax	Increase (Decrease)	Percentage of Variance
LOCAL:							
2017 Tax Rate:	0.0065975	x	\$200,000	=	\$1,319.49	\$32.41	2.5%
2016 Tax Rate:	0.0064354	x	\$200,000	=	\$1,287.08	\$50.53	4.1%
2015 Tax Rate:	0.0061828	x	\$200,000	=	\$1,236.55	\$30.27	2.5%
2014 Tax Rate:	0.0060314	x	\$200,000	=	\$1,206.28	\$63.20	5.5%
2013 Tax Rate:	0.0057154	x	\$200,000	=	\$1,143.08	\$32.68	2.9%
2012 Tax Rate:	0.0055520	x	\$200,000	=	\$1,110.41	\$29.03	2.7%
2011 Tax Rate:	0.0054069	x	\$200,000	=	\$1,081.38	\$41.64	4.0%
2010 Tax Rate:	0.0051987	x	\$200,000	=	\$1,039.74	(\$2.42)	-0.2%
COUNTY:							
2017 Tax Rate:	0.0047004	x	\$200,000	=	\$940.08	\$16.26	1.8%
2016 Tax Rate:	0.0046191	x	\$200,000	=	\$923.82	\$16.37	1.8%
2015 Tax Rate:	0.0045373	x	\$200,000	=	\$907.45	\$13.05	1.5%
2014 Tax Rate:	0.0044720	x	\$200,000	=	\$894.40	\$15.84	1.8%
2013 Tax Rate:	0.0043928	x	\$200,000	=	\$878.56	\$19.65	2.3%
2012 Tax Rate:	0.0042946	x	\$200,000	=	\$858.91	\$18.07	2.1%
2011 Tax Rate:	0.0042042	x	\$200,000	=	\$840.84	\$11.68	1.4%
2010 Tax Rate:	0.0041458	x	\$200,000	=	\$829.16	\$18.26	2.3%
EDUCATION:							
2017 Tax Rate:	0.0018800	x	\$200,000	=	\$376.00	\$0.00	0.0%
2016 Tax Rate:	0.0018800	x	\$200,000	=	\$376.00	(\$14.00)	-3.6%
2015 Tax Rate:	0.0019500	x	\$200,000	=	\$390.00	(\$16.00)	-3.9%
2014 Tax Rate:	0.0020300	x	\$200,000	=	\$406.00	(\$18.00)	-4.2%
2013 Tax Rate:	0.0021200	x	\$200,000	=	\$424.00	(\$18.00)	-4.1%
2012 Tax Rate:	0.0022100	x	\$200,000	=	\$442.00	(\$20.00)	-4.3%
2011 Tax Rate:	0.0023100	x	\$200,000	=	\$462.00	(\$20.00)	-4.1%
2010 Tax Rate:	0.0024100	x	\$200,000	=	\$482.00	(\$22.00)	-4.4%
TOTAL TAXES:							
2017 Tax Rate:	0.0131778	x	\$200,000	=	\$2,635.57	\$48.67	1.9%
2016 Tax Rate:	0.0129345	x	\$200,000	=	\$2,586.90	\$52.90	2.1%
2015 Tax Rate:	0.0126700	x	\$200,000	=	\$2,534.00	\$27.32	1.1%
2014 Tax Rate:	0.0125334	x	\$200,000	=	\$2,506.68	\$61.03	2.5%
2013 Tax Rate:	0.0122282	x	\$200,000	=	\$2,445.65	\$34.33	1.4%
2012 Tax Rate:	0.0120566	x	\$200,000	=	\$2,411.32	\$27.10	1.1%
2011 Tax Rate:	0.0119211	x	\$200,000	=	\$2,384.22	\$33.32	1.4%
2010 Tax Rate:	0.0117545	x	\$200,000	=	\$2,350.90	(\$6.16)	-0.3%



Proj No.		2017 Projects	Ranking	Dept	General Admin	IT	Fire	Police	Building	Public Works	Sanitation	Cemetery	Arena	Parks	Facilities	FOL	Marina	Rec Programs	Planning	BIA	Total	Grants	Other Revenue	Transfer from Reserves	Development Charges	LTD	Net Capital Cost - Funded by Current Year Taxation
1	PA	IT - Laptop - Fire Part Time		114		\$ 2,100															\$ 2,100						\$ 2,100
2	PA	PARKS - Lakeside Park Box Culvert/Bridge		171										\$ 25,000							\$ 25,000			\$ 15,000			\$ 10,000
3	PA	PARKS - Playground Equipment Ruthven		171										\$ 40,000							\$ 40,000			\$ 22,000	\$ 18,000		\$ -
4	PA	PARKS - Lions Park Drainage		171										\$ 30,000							\$ 30,000			\$ 30,000			\$ -
5	PA	PARKS - 94 Division St S Demolition		171											\$ 20,000						\$ 20,000			\$ 20,000			\$ -
6	PA	IT - Workstation - PW/Env Service Supervisor		114		\$ 950															\$ 950						\$ 950
7	2016	FIRE - Traffic Pre-Emption Installation		121			\$ 12,000														\$ 12,000						\$ 12,000
8	2016	PW - Esseltine Drain		130						\$ 4,072,005											\$ 4,072,005		\$ 3,879,813	\$ 192,192			\$ -
9	2016	PW - Road 2 W Bridge #28 over Wigle Creek		130						\$ 700,000											\$ 700,000	\$ 534,719	\$ 46,000				\$ 119,281
10	2016	PW - CWATS Kings9 (OMCIP Phase 2 of 2)		130						\$ 314,605											\$ 314,605	\$ 314,605					\$ -
11	2016	PW - CWATS Kings13B (Phase 2 of 3)		130						\$ 361,144											\$ 361,144				\$ 184,005		\$ 177,139
12	2016	ARENA - Roof maintenance		170									\$ 8,000								\$ 8,000			\$ 8,000			\$ -
13	2016	PARKS - Grovedale Design and Input		171											\$ 640,000						\$ 640,000	\$ 181,500		\$ 458,500			\$ -
14	2016	PARKS - Final payment Kings Landing		171										\$143,750							\$ 143,750			\$ 143,750			\$ -
15	2016	PARKS - 1251 Heritage shoreline improvements		171										\$15,000							\$ 15,000						\$ 15,000
16	2016	PARKS - Mettawas Development Phase 1		171										\$ 20,000							\$ 20,000		\$ 20,000				\$ -
17	2016	PW - Development Contribution School Property		130																	\$ -						\$ -
18	2016	IT - Licensing for new hires		114		\$ 3,000															\$ 3,000						\$ 3,000
19	2016	Medical Lease		112	\$ 65,000																\$ 65,000			\$ 38,144			\$ 26,856
20		GEN ADMIN - DC Study Update	1	112	\$ 50,000																\$ 50,000				\$ 45,000		\$ 5,000
21		GEN ADMIN - Diamond Enhancements (Phase 1 of 3)	3	112	\$ 7,000																\$ 7,000						\$ 7,000
22		GEN ADMIN - Non Union Pay Equity Mtce Review	5	112	\$ 5,000																\$ 5,000						\$ 5,000
23		GEN ADMIN - Union Pay Equity Full Review (\$10,000 paid by Union as per CAO)	6	112	\$ 5,000																\$ 5,000						\$ 5,000
24		IT - Municipal Phone System Replacement	1	114	\$ 34,000																\$ 34,000		\$ 22,667				\$ 11,333
25		IT - New Server VMWARE Host and back up licence	2	114	\$ 14,000																\$ 14,000						\$ 14,000
26		IT - Citrix/Terminal server transition	3	114	\$ 11,300																\$ 11,300						\$ 11,300
27		IT - Network Assessment	4	114	\$ 12,000																\$ 12,000						\$ 12,000
28		IT - Large Format plotter	5	114	\$ 11,000																\$ 11,000			\$ 9,000			\$ 2,000
29		IT - Radio upgrade - Fire hall	6	114	\$ 5,200																\$ 5,200						\$ 5,200
30		IT - Workstation - Computer Technician	7	114	\$ 950																\$ 950						\$ 950
31		IT - Workstation - GIS Technician	8	114	\$ 950																\$ 950						\$ 950
32		IT - Workstation - Planner	9	114	\$ 950																\$ 950						\$ 950
33		IT - Everbridge Notification System	10	114	\$ 9,000																\$ 9,000						\$ 9,000
34		IT - Workstation - Manager Municipal Services	11	114	\$ 950																\$ 950						\$ 950
35		IT - Workstation - Laserfiche Scanning	12	114	\$ 1,500																\$ 1,500						\$ 1,500
36		IT - Records Retention System - TOMRMS plus integration costs	13	114	\$ 10,000																\$ 10,000						\$ 10,000
37		IT - Adobe Professional Licenses (3 + 1 laserfiche licences)	14	114	\$ 2,200																\$ 2,200						\$ 2,200

Proj No.	2017 Projects	Ranking	Dept	General Admin	IT	Fire	Police	Building	Public Works	Sanitation	Cemetery	Arena	Parks	Facilities	FOL	Marina	Rec Programs	Planning	BIA	Total	Grants	Other Revenue	Transfer from Reserves	Development Charges	LTD	Net Capital Cost - Funded by Current Year Taxation
38	IT - Website Replacement (kingsville.ca, FOL, Mig Fest pages, fire site does not include MyKingsville)	17	114		\$ 40,000															\$ 40,000			\$ 10,000			\$ 30,000
39	FIRE - Aerial Truck (assumes used truck)	1	121			\$ 450,000														\$ 450,000		\$ 40,000	\$ 410,000			\$ -
40	FIRE - Extractor Washing Machine	3	121			\$ 8,500														\$ 8,500						\$ 8,500
42	PW - Road Programs (See Appendix D)	2	130						\$ 820,000											\$ 820,000	\$ 820,000					\$ -
43	PW - Sidewalk Program (See Appendix D)	3	130						\$ 124,400											\$ 124,400	\$ 124,400					\$ -
44	MS - Park Street Reconstruction (See Water)	4	130						\$ 1,496,000											\$ 1,496,000	\$ 937,082					\$ 558,918
45	PW - Land Acquisition (including legal costs) Jasperson Realignment	5	130						\$ 60,500											\$ 60,500						\$ 60,500
46	CEM - Greenhill Guard House Improvements	1	151								\$ 5,000									\$ 5,000						\$ 5,000
47	ARENA - tighten roof bracing to original condition per engineers report	1	170									\$ 4,500								\$ 4,500						\$ 4,500
48	ARENA - Generator	2	170									\$ 105,000								\$ 105,000		\$ 10,000				\$ 95,000
49	ARENA - New suction lines in compressor room - TSSA order - must be completed in 2017	3	170									\$ 16,000								\$ 16,000						\$ 16,000
50	ARENA - Renteknik energy study	8	170									\$ 27,000								\$ 27,000	\$ 7,000					\$ 20,000
51	ARENA - User Group/PRAC request - 8 wall mounted seats for main arena hallway	20	170									\$ 3,500								\$ 3,500		\$ 3,500				\$ -
52	PARK - Rooftop Unit (Mad Science/Library Bldg)		171											\$ 6,000						\$ 6,000			\$ 6,000			\$ -
53	PARK - Coghill Park Playground equipment	4	171										\$50,000							\$ 50,000			\$ 50,000			\$ -
54	PARKS - AED for Carnegie	5	171											\$ 2,000						\$ 2,000						\$ 2,000
55	PARKS - Cottam Rotary Park upgrades pending transfer (risk management issues only)	12	171										\$10,000							\$ 10,000			\$ 10,000			\$ -
56	PARKS - Additional beach water testing	13	171										\$6,000							\$ 6,000						\$ 6,000
57	PARKS - Timbercreek playground equipment	18	171										\$55,000							\$ 55,000				\$ 49,500		\$ 5,500
58	PARKS - Timberlake Park Development - site amenities	19	171										\$10,000							\$ 10,000				\$ 9,000		\$ 1,000
59	PARK - Recreational bocce court on arena grounds	24	171										\$5,000							\$ 5,000			\$ 5,000			\$ -
60	FOL decorations downtown - to replace snowflakes (Phase 1 of 3)	25	172												\$20,000					\$ 20,000						\$ 20,000
61	RECREATION / PLAN - Sound System	1	175														\$ 1,000	\$ 1,000		\$ 2,000						\$ 2,000
62	PLAN - Cottam CIP	1	180															\$ 5,000		\$ 5,000				\$ 450		\$ 4,550
63	PLAN - Official Plan 5 year Review (Year 1 of 2)	2	180															\$ 75,000		\$ 75,000				\$ 67,500		\$ 7,500
64	PW - Fleet Replacement - 2006 Sterling 10 ton s/a w/ plow & dump		130						\$ 170,000											\$ 170,000			\$ 170,000			\$ -
65	PW - Fleet Replacement - 2006 F-150		130						\$ 48,000											\$ 48,000			\$ 48,000			\$ -
66	MS - Lakeview Ave Completion		130						\$ 100,000											\$ 100,000						\$ 100,000
67	PARKS - Fleet Replacement - 2001 F-550 s/a dump		171										\$ 70,000							\$ 70,000			\$ 70,000			\$ -
68	PARKS - Fleet Replacement - 2005 Chev C5500 3 ton s/a dump		171										\$ 75,000							\$ 75,000			\$ 75,000			\$ -
69	GEN ADMIN - Strategic Plan Completion		112	\$ 3,500																\$ 3,500						\$ 3,500
70	PW - Bridge #014 - Road 10 over Paterson Drain - Engineering		130						\$ 33,000											\$ 33,000						\$ 33,000
71	PW - Bridge #030 - Road 5 W over West Townline Drain - Engineering		130						\$ 57,000											\$ 57,000						\$ 57,000
72																				\$ -						\$ -
	TOTALS:			\$ 135,500	\$ 160,050	\$ 470,500	\$ -	\$ -	\$ 8,356,654	\$ -	\$ 5,000	\$ 164,000	\$ 554,750	\$ 668,000	\$ 20,000	\$ -	\$ 1,000	\$ 81,000	\$ -	\$ 10,616,454	\$ 2,919,306	\$ 4,021,980	\$ 1,790,586	\$ 373,455	\$ -	\$ 1,511,127
Impact on Taxation (2017)				\$ 52,356	\$ 118,383	\$ 20,500	\$ -	\$ -	\$ 1,105,838	\$ -	\$ 5,000	\$ 135,500	\$ 39,500		\$ 20,000	\$ -	\$ 2,000	\$ 12,050	\$ -							\$ 1,511,127

TAXATION					
Account Number		2015 Actuals	2016 Budget	2016 Actuals	2017 Budget
TAXATION REVENUE:					
01-112-040-40105	Residential	\$ 10,417,536		\$ 11,149,317	
01-112-040-40110	Multi Residential	\$ 240,410		\$ 258,229	
01-112-040-40115	Commercial	\$ 866,060		\$ 918,992	
01-112-040-40120	Commercial Vacant Unit CU	\$ 4,760		\$ 5,044	
01-112-040-40125	Comm. V.L. & Parking	\$ 4,816		\$ 4,923	
01-112-040-40127	New Construction	\$ 127,104		\$ 139,233	
01-112-040-40128	Comm. New Const Ex Land	\$ 1,074		\$ 1,117	
01-112-040-40130	Industrial	\$ 238,554		\$ 222,643	
01-112-040-40131	Mun. Ind. New Const. Full	\$ 81,844		\$ 109,238	
01-112-040-40132	Mun. Ind. New Ex. Ld.	\$ 748		\$ 1,250	
01-112-040-40135	Industrial Vacant Unit IU	\$ 5,550		\$ 5,317	
01-112-040-40137	Ind. VL & Parking IX	\$ 9,897		\$ 10,407	
01-112-040-40155	Large Industrial	\$ 86,284		\$ 89,810	
01-112-040-40156	Large Industrial - New Const	\$ -		\$ 102,868	
01-112-040-40161	Large Industrial Ex Land - New Co	\$ -		\$ 713	
01-112-040-40165	Pipelines	\$ 103,039		\$ 109,563	
01-112-040-40170	Farmlands	\$ 859,870		\$ 983,308	
01-112-040-40171	Farm Await Dev 1	\$ 1,968		\$ 2,169	
01-112-040-40175	Managed Forests	\$ 1,050		\$ 1,345	
01-112-040-40177	Shopping Centres	\$ 10,232		\$ 10,781	
01-112-040-40178	Shopping Centres Excess Land	\$ 611		\$ 636	
01-112-040-40179	Shopping Centres - New Const.	\$ 24,026		\$ 25,008	
TOTAL TAXATION LEVY:		\$ 13,085,432	\$ -	\$ 14,151,912	\$ -
SUPPLEMENTAL & OTHER TAX LEVIES:					
01-112-040-40305	Supps - Residential	\$ 85,432	\$ 215,000	\$ 302,133	\$ 315,000
01-112-040-40310	Supps - Multi Res	\$ -			
01-112-040-40315	Supps - Commercial	\$ 6,870		\$ 2,920	
01-112-040-40320	Supps - Commercial V. U.	\$ -		\$ 285	
01-112-040-40327	Supps - New Construction	\$ 8,474		\$ 122,621	
01-112-040-40328	Supps - Com. New Con. Ex Ld	\$ -			
01-112-040-40330	Supps - Industrial	\$ -		\$ 1,675	
01-112-040-40331	Supps - Mun. Ind. New Const. Full	\$ 17,473		\$ 18,600	
01-112-040-40332	Supps - Mun. Ind. New Ex. Ld.	\$ -			
01-112-040-40340	Supps - Shopping Centre	\$ -			
01-112-040-40355	Supps - Large Industrial	\$ -			
01-112-040-40356	Supps - Large Industrial - New Con	\$ 98,830		\$ 3,403	
01-112-040-40361	Supps - Large Industrial Ex. Land	\$ 685			
01-112-040-40365	Supps. - Pipelines	\$ 587		\$ 1,004	
01-112-040-40370	Supps - Farmland	\$ 97,130		\$ 111,516	
01-112-040-40379	Supps - Shopping Centre - New Co	\$ -			
01-112-040-40195	Hydro Acreage	\$ 21,178	\$ 21,000	\$ 21,146	\$ 21,000
01-112-056-40410	PIL - Canada	\$ -			
01-112-056-40420	PIL - Canada Post	\$ -			
01-112-056-40430	PIL - Ontario	\$ -			
01-112-056-40450	PIL - MOE	\$ -			
01-112-056-40470	PIL - MTO	\$ -			
01-112-056-40480	PIL - Other	\$ 100,246	\$ 95,000	\$ 100,827	\$ 100,000
01-112-056-40490	PIL - Hydro	\$ -			
TOTAL SUPPLEMENTAL TAXATION:		\$ 436,906	\$ 331,000	\$ 686,130	\$ 436,000
TOTAL TAXATION:		\$ 13,522,338	\$ 331,000	\$ 14,838,042	\$ 436,000

COUNCIL					
Account Number		2015 Actuals	2016 Budget	2016 Actuals	2017 Budget
OPERATING BUDGET					
OPERATING EXPENDITURES:					
01-110-072-60110	Council Honourarium	\$ 131,112	\$ 132,633	\$ 132,633	\$ 134,556
01-110-072-60114	Committee Honourarium	\$ -	\$ -	\$ -	\$ -
01-110-072-60204	Benefits - CPP	\$ 4,056	\$ 5,004	\$ 4,398	\$ 4,207
01-110-072-60206	Benefits - EHT	\$ 1,812	\$ 2,688	\$ 1,836	\$ 2,726
01-110-098-60253	Conventions	\$ 17,367	\$ 25,000	\$ 14,841	\$ 25,200
01-110-099-60300	Mayor's Promotional	\$ 6,727	\$ 6,500	\$ 5,214	\$ 7,700
	Charitable Advertising	\$ -	\$ -	\$ -	\$ 900
01-110-099-60312	Insurance	\$ 4,368	\$ 4,837	\$ 4,837	\$ 4,571
01-110-099-60317	Miscellaneous	\$ 349	\$ -	\$ -	\$ -
01-110-099-60327	Communication	\$ 456	\$ 800	\$ 549	\$ 600
TOTAL OPERATING EXPENDITURES:		\$ 166,247	\$ 177,462	\$ 164,309	\$ 180,460
OPERATING SURPLUS/(DEFICIT):		\$ (166,247)	\$ (177,462)	\$ (164,309)	\$ (180,460)

GENERAL ADMINISTRATION					
Account Number		2015 Actuals	2016 Budget	2016 Actuals	2017 Budget
OPERATING BUDGET					
OPERATING REVENUE:					
01-112-058-40502	Provincial Grants - OMPF	\$ 966,300	\$ 1,119,400	\$ 1,119,400	\$ 1,074,200
01-112-058-40511	Federal Grants	\$ -	\$ -	\$ 3,146	\$ -
01-112-061-40655	Program Support - Build. & Water	\$ 288,950	\$ 288,950	\$ 288,978	\$ 269,000
01-112-061-40661	Rent - Lton & Area Health Team	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800
01-112-066-40904	Recovered Wages	\$ -	\$ -	\$ 102	
01-112-064-41110	Licences & Permits - Hunting	\$ 670	\$ 800	\$ 566	\$ 800
01-112-064-41150	Licences & Permits - Raffles	\$ 5,184	\$ 3,200	\$ 4,257	\$ 4,000
01-112-064-41170	Licences & Permits - Bingo	\$ 45	\$ 100	\$ -	\$ 100
01-112-064-41180	Licences & Permits - Marriage	\$ 8,500	\$ 8,000	\$ 8,000	\$ 8,000
01-112-064-41182	Licences & Permits - Taxi	\$ 175	\$ 200	\$ 2,925	\$ 1,100
01-112-064-41183	Licences & Permits - Portable Signs	\$ 270	\$ 300	\$ 715	\$ 600
01-112-064-41187	Licences & Permits - Business	\$ 1,050	\$ 500	\$ 1,000	\$ 1,000
01-112-066-41210	Revenue - General - Tax Cert	\$ 29,925	\$ 29,000	\$ 38,026	\$ 29,000
01-112-066-41230	Revenue - Building/Zoning Cert	\$ 9,604	\$ 9,000	\$ 11,450	\$ 10,000
01-112-066-41235	Marriage Solemnization	\$ 3,930	\$ 4,000	\$ 5,162	\$ 4,000
01-112-066-41258	Pits & Quarries	\$ 16,620	\$ 16,000	\$ 25,101	\$ 20,000
01-112-066-41259	HST Rebates	\$ 14,840	\$ 12,000	\$ 13,433	\$ 12,000
01-112-066-41260	NSF Cheques	\$ 1,475	\$ 1,500	\$ 1,125	\$ 1,250
01-112-066-41270	Miscellaneous Revenue	\$ 7,819	\$ 5,000	\$ 20,647	\$ 5,000
01-112-066-41284	Freedom of Information Reports	\$ 346	\$ 400	\$ 495	\$ 400
01-112-066-41310	Penalties & Interest	\$ 272,974	\$ 270,000	\$ 270,288	\$ 267,000
01-112-066-41410	Investment Income - Other	\$ 32,750	\$ 10,000	\$ 66,563	\$ 60,000
TOTAL OPERATING REVENUE:		\$ 1,666,225	\$ 1,783,150	\$ 1,886,178	\$ 1,772,250
OPERATING EXPENDITURES:					
01-112-072-60102	Salaries - Full Time	\$ 993,409	\$ 1,184,169	\$ 1,173,129	\$ 1,233,041
New	Proposed Position w/benefits	\$ -	\$ -		
01-112-072-60103	Salaries - Over-time	\$ 61	\$ 1,316	\$ 63	\$ 1,336
01-112-072-60104	Salaries - Part Time	\$ 16,787	\$ 7,660	\$ 9,695	\$ 8,858
01-112-072-60105	Salaries - Intern	\$ -	\$ -		
01-112-072-60108	Salaries - Crossing Guards	\$ 42,409	\$ 48,960	\$ 45,614	\$ 47,931
01-112-072-60114	Committee Honourarium	\$ 9,400	\$ 9,720	\$ 7,100	\$ 8,920
01-112-072-60128	Salaries - Tourism	\$ 33,291	\$ 40,240	\$ 37,543	\$ 41,895
01-112-072-60129	Marriage Solemnizers	\$ 3,644	\$ 3,200	\$ 4,470	\$ 3,200
01-112-072-60140	Accessibility (Appendix A)	\$ 5,578	\$ 7,240	\$ 5,202	\$ 5,400
01-112-072-60202	Benefits - EI	\$ 19,751	\$ 23,179	\$ 23,139	\$ 19,561
01-112-072-60204	Benefits - CPP	\$ 34,914	\$ 44,465	\$ 41,808	\$ 42,191
01-112-072-60206	Benefits - EHT	\$ 21,295	\$ 24,512	\$ 24,465	\$ 25,297
01-112-072-60208	Benefits - OMERS	\$ 95,841	\$ 116,428	\$ 115,726	\$ 128,741
01-112-072-60212	Benefits - Health Coverage	\$ 136,872	\$ 160,088	\$ 140,230	\$ 167,038
01-112-072-60214	Benefits - WSIB	\$ 27,556	\$ 33,938	\$ 60,077	\$ 35,637
01-112-072-60220	Benefits - Meals	\$ -	\$ 13	\$ -	
01-112-072-60222	Benefits - Eyeglasses	\$ 4,378	\$ 4,500	\$ 4,935	\$ 5,200
01-112-072-60223	Benefits - Ortho	\$ 8,217	\$ 8,000	\$ 8,351	\$ 7,000
01-112-098-60254	Training & Development	\$ 13,240	\$ 21,500	\$ 16,935	\$ 32,490
01-112-099-60301	Office Supplies	\$ 24,869	\$ 28,000	\$ 27,159	\$ 26,000
01-112-099-60303	Postage Supplies	\$ 33,102	\$ 35,000	\$ 33,678	\$ 35,000
01-112-099-60305	Courier & Express	\$ 358	\$ 500	\$ 337	\$ 500
01-112-099-60306	Advertising	\$ 24,685	\$ 20,000	\$ 8,391	\$ 25,000
01-112-099-60307	Photocopier Supplies	\$ 295	\$ 600	\$ 305	\$ 600
01-112-099-60308	Office Machine Maintenance	\$ 222	\$ 1,000	\$ 444	\$ 1,000
01-112-099-60309	Computer Maintenance		\$ -		\$ 3,655
01-112-099-60310	Computer Consultants	\$ -	\$ 2,500	\$ -	\$ 2,500
01-112-099-60311	Equipment Leases	\$ 18,385	\$ 24,000	\$ 19,033	\$ 21,000
01-112-099-60312	General Insurance	\$ 74,287	\$ 47,400	\$ 52,701	\$ 49,802
01-112-099-60313	Gen. Insurance Deductible	\$ 122,467	\$ 216,257	\$ 161,365	\$ 175,650
01-112-099-60314	Utilities	\$ 26,322	\$ 34,000	\$ 45,373	\$ 40,000
01-112-099-60315	Facility Maintenance	\$ 10,630	\$ 7,000	\$ 12,850	\$ 9,500
01-112-099-60316	Equipment Repair	\$ (385)	\$ 500	\$ 297	\$ 500
01-112-099-60317	Miscellaneous	\$ 13,089	\$ 16,000	\$ 13,331	\$ 16,150
01-112-099-60319	Professional Services - Legal/HR	\$ 64,208	\$ 103,200	\$ 39,978	\$ 104,000
01-112-099-60320	Memberships & Subscriptions	\$ 15,642	\$ 16,000	\$ 16,877	\$ 19,375
01-112-099-60323	Write-Offs	\$ 205,859	\$ 175,000	\$ 439,561	\$ 235,000
01-112-099-60325	Election Costs	\$ 1,654	\$ 2,000	\$ 1,654	\$ 2,000
01-112-099-60326	Professional Fees - Audit	\$ 26,152	\$ 30,000	\$ 26,152	\$ 30,000
01-112-099-60327	Communication	\$ 15,912	\$ 16,000	\$ 17,930	\$ 16,000
01-112-099-60341	Janitorial	\$ 21,348	\$ 23,000	\$ 21,980	\$ 23,000
01-112-099-60345	Licences & Permits	\$ 3,626	\$ 3,700	\$ 2,400	\$ 3,000
01-112-099-60346	Bank Fees & Interest	\$ 6,903	\$ 7,000	\$ 6,382	\$ 6,500
01-112-099-60348	Tax & Bank Differences	\$ (188)	\$ -	\$ 1,000	\$ -
01-112-220-60351	Tourism & Economic Development	\$ 20,183	\$ 42,380	\$ 45,975	\$ 35,970
01-112-200-60354	911 Costs	\$ 11,973	\$ 12,500	\$ 11,988	\$ 12,500
01-112-099-60356	Charitable Advertising	\$ 797	\$ 850	\$ 430	
01-112-099-60358	Small Capital	\$ 3,402	\$ 6,875	\$ 6,562	\$ 8,750
01-112-099-60366	Rent - Health Centre (Shoppers)	\$ 52,720	\$ 55,000	\$ 56,095	\$ 55,000
01-112-099-60368	Crossing Guard Expenses	\$ 407	\$ 500	\$ 543	\$ 2,300
01-112-099-60376	Rent - Health Centre (Guardian)	\$ 24,221	\$ 26,000	\$ 26,467	\$ 26,000
	Rent - New Health Centre				\$ 20,000
01-112-200-60390	Donations & Grants	\$ 105,509	\$ 83,013	\$ 65,167	\$ 138,010
01-112-200-60393	Affordable Housing Initiative	\$ 12,964	\$ 30,000	\$ -	\$ -
01-112-099-60400	Mileage	\$ 2,135	\$ 3,000	\$ 2,758	\$ 3,000

GENERAL ADMINISTRATION					
Account Number		2015 Actuals	2016 Budget	2016 Actuals	2017 Budget
01-112-420-60950	ERCA	\$ 169,831	\$ 181,250	\$ 181,255	\$ 188,733
01-112-420-60970	Erie Shore Transit	\$ 8,825	\$ 9,000	\$ 54,876	\$ 10,000
01-112-420-60971	Heritage Cons. (Appendix A)	\$ 19,650	\$ 26,420	\$ 20,141	\$ 26,420
NEW	Team Building / Wellness Programs	\$ -	\$ -		\$ 15,000
01-112-099-63055	By-Law Enforcement (Bldg)	\$ 115,000	\$ 115,000	\$ 115,000	\$ 166,000
TOTAL OPERATING EXPENDITURES:		\$ 2,723,696	\$ 3,139,573	\$ 3,254,920	\$ 3,367,151
NET OPERATING REVENUES (EXPENSES):		\$ (1,057,471)	\$ (1,356,423)	\$ (1,368,741)	\$ (1,594,901)
CONTRIBUTIONS TO (FROM) RESERVES:					
	Prior Year (Surplus)/Deficit	\$ (90,456)	\$ (100,158)	\$ (118,433)	\$ (475,000)
03-112-032-41700	Trans. from Res. - Working Cap.	\$ (20,000)		\$ (45,000)	\$ (6,415)
03-112-440-80100	Transfer to Res. - Budget Stabilizat	\$ -			\$ 250,000
03-112-440-80100	Transfer to Res. - Working Cap.	\$ 22,036	\$ 45,049	\$ 139,176	\$ 5,000
NET CONT. TO (FROM) RESERVES:		\$ (88,420)	\$ (55,109)	\$ (24,257)	\$ (226,415)
OPERATING SURPLUS/(DEFICIT):		\$ (969,051)	\$ (1,301,314)	\$ (1,344,484)	\$ (1,368,486)
CAPITAL BUDGET					
CAPITAL REVENUE:					
	Grants - Federal	\$ -			
	Grants - Provincial	\$ -			
01-112-066-40230	Local Improvement Charges	\$ -			
01-112-066-41424	Long-term Debt - Office Expansion	\$ 321,388			
01-112-066-41530	Sale of Land/Buildings	\$ -			
03-112-032-41710	Transfer from Res. - Capital	\$ 50,000	\$ 7,000	\$ 5,190	\$ 38,144
03-112-032-41720	Transfer from Res. - DC	\$ -			\$ 45,000
TOTAL CAPITAL REVENUE:		\$ 371,388	\$ 7,000	\$ 5,190	\$ 83,144
CAPITAL EXPENDITURES:					
	From Capital Schedule	\$ 399,078	\$ 7,000	\$ 6,869	\$ 135,500
TOTAL CAPITAL EXPENDITURES:		\$ 399,078	\$ 7,000	\$ 6,869	\$ 135,500
CONTRIBUTIONS TO RESERVES:					
03-112-440-80300	Transfer to Res.- Lifecycle				
03-112-440-80300	Transfer to Res. - Capital	\$ 57,000			\$ 33,000
CONTRIBUTIONS TO RESERVES		\$ 57,000	\$ -	\$ -	\$ 33,000
REPAYMENT OF LONG-TERM DEBT:					
01-112-099-60396	OILC (2016) - Office Expansion	\$ -	\$ 84,176	\$ -	\$ 135,022
REPAYMENT OF LONG-TERM DEBT:		\$ -	\$ 84,176	\$ -	\$ 135,022
NET CAPITAL EXPENDITURES:		\$ (84,690)	\$ (84,176)	\$ (1,679)	\$ (220,378)
DEPARTMENTAL SURPLUS/(DEFICIT):		\$ (1,053,742)	\$ (1,385,490)	\$ (1,346,164)	\$ (1,588,864)

INFORMATION TECHNOLOGY					
Account Number		2015 Actuals	2016 Budget	2016 Actuals	2017 Budget
OPERATING BUDGET					
OPERATING REVENUE:					
01-114-066-41270	Misc. Revenue	\$ 1,448	\$ -	\$ 499	\$ -
TOTAL OPERATING REVENUE:		\$ 1,448	\$ -	\$ 499	\$ -
OPERATING EXPENDITURES:					
01-114-072-60102	Salaries - Full Time	\$ 202,440	\$ 237,515	\$ 229,533	\$ 243,004
01-114-072-60102	Salaries - Part-time			\$ 993	
01-114-072-60202	Benefits - EI	\$ 3,607	\$ 4,011	\$ 4,011	\$ 3,512
01-114-072-60204	Benefits - CPP	\$ 6,744	\$ 7,632	\$ 7,633	\$ 7,692
01-114-072-60206	Benefits - EHT	\$ 3,995	\$ 4,631	\$ 4,530	\$ 4,700
01-114-072-60208	Benefits - OMERS	\$ 21,706	\$ 25,454	\$ 24,646	\$ 25,896
01-114-072-60212	Benefits - Health Coverage	\$ 19,823	\$ 24,669	\$ 22,296	\$ 23,901
01-114-072-60214	Benefits - WSIB	\$ 5,401	\$ 6,253	\$ 6,080	\$ 6,697
01-114-072-60222	Benefits - Eyeglasses	\$ 560	\$ 760	\$ 1,450	\$ 1,200
01-114-072-60223	Benefits - Ortho	\$ 1,806	\$ 3,000	\$ 2,205	\$ 2,000
01-114-099-60254	Training & Development	\$ 8,039	\$ 8,000	\$ 6,361	\$ 7,000
01-114-099-60301	Office Supplies	\$ 261	\$ 500	\$ 16	\$ 500
01-114-099-60302	Computer Supplies	\$ 2,300	\$ 3,000	\$ 2,838	\$ 3,000
01-114-099-60305	Postage/Courier	\$ 43	\$ 75	\$ 10	\$ 75
01-114-099-60308	Office Machine Maintenance	\$ 1,099	\$ 1,000	\$ 854	\$ 1,000
01-114-099-60309	Computer Maint. (Appendix B)	\$ 113,924	\$ 119,570	\$ 118,743	\$ 129,535
01-114-099-60310	Computer Consultants	\$ 6,812	\$ 5,000	\$ 4,325	\$ 5,000
01-114-099-60317	Miscellaneous	\$ 2,129	\$ 2,500	\$ 2,061	\$ 2,500
01-114-099-60320	Memberships & Subscriptions	\$ 318	\$ 500	\$ -	\$ 1,000
01-114-099-60327	Communication	\$ 768	\$ 1,400	\$ 1,136	\$ 1,400
01-114-099-60400	Mileage	\$ 893	\$ 1,000	\$ 752	\$ 1,000
TOTAL OPERATING EXPENDITURES:		\$ 402,668	\$ 456,470	\$ 440,473	\$ 470,612
NET OPERATING REVENUES (EXPENSES):		\$ (401,220)	\$ (456,470)	\$ (439,975)	\$ (470,612)
CONTRIBUTIONS TO (FROM) RESERVES:					
03-114-032-41700	Trans. from Res. - Working Cap.	\$ -	\$ -	\$ -	\$ -
03-114-440-80100	Transfer to Res. - Working Cap.	\$ -	\$ -	\$ -	\$ -
NET CONT. TO (FROM) RESERVES:		\$ -	\$ -	\$ -	\$ -
OPERATING SURPLUS/(DEFICIT):		\$ (401,220)	\$ (456,470)	\$ (439,975)	\$ (470,612)
CAPITAL BUDGET					
CAPITAL REVENUE:					
	Grants - Federal	\$ -	\$ -	\$ -	\$ -
	Grants - Provincial	\$ -	\$ -	\$ -	\$ -
01-114-066-40230	Local Improvement Charges	\$ -	\$ -	\$ -	\$ -
01-114-066-41424	0% Financing - Phones	\$ -	\$ -	\$ -	\$ 22,667
01-114-066-41510	Sale of Equipment	\$ -	\$ -	\$ -	\$ -
03-114-032-41710	Transfer from Res. - Capital	\$ 18,400	\$ 15,000	\$ 10,684	\$ 19,000
03-114-032-41720	Transfer from Res. - DC	\$ -	\$ -	\$ -	\$ -
TOTAL CAPITAL REVENUE:		\$ 18,400	\$ 15,000	\$ 10,684	\$ 41,667
CAPITAL EXPENDITURES:					
	From Capital Schedule	\$ 77,938	\$ 72,750	\$ 68,372	\$ 160,050
TOTAL CAPITAL EXPENDITURES:		\$ 77,938	\$ 72,750	\$ 68,372	\$ 160,050
CONTRIBUTIONS TO (FROM) RESERVES:					
03-114-440-80300	Transfer to Res. - Capital	\$ 15,000	\$ 19,000	\$ 19,000	
CONTRIBUTIONS TO RESERVES		\$ 15,000	\$ 19,000	\$ 19,000	\$ -
REPAYMENT OF LONG-TERM DEBT:					
	Long-term Debt - Office Expansion	\$ -	\$ -	\$ -	\$ -
REPAYMENT OF LONG-TERM DEBT:		\$ -	\$ -	\$ -	\$ -
NET CAPITAL EXPENDITURES:		\$ (74,538)	\$ (76,750)	\$ (76,688)	\$ (118,383)
DEPARTMENTAL SURPLUS/(DEFICIT):		\$ (475,758)	\$ (533,220)	\$ (516,663)	\$ (588,995)

ANIMAL CONTROL					
Account Number		2015 Actuals	2016 Budget	2016 Actuals	2017 Budget
OPERATING BUDGET					
OPERATING REVENUE:					
01-120-064-41140	Licences - Dog & Kennels	\$ 36,480	\$ 48,000	\$ 47,820	\$ 48,000
TOTAL OPERATING REVENUE:		\$ 36,480	\$ 48,000	\$ 47,820	\$ 48,000
OPERATING EXPENDITURES:					
01-120-072-60114	Committee Honourarium	\$ 200	\$ 400	\$ 200	\$ 400
01-120-280-60124	Animal Control wildlife control	\$ 3,990	\$ 3,000	\$ 4,545	\$ 3,000
01-120-280-60125	Animal Control Cats	\$ 2,430	\$ 2,500	\$ 1,545	\$ 2,500
01-120-280-60126	Livestock Claims	\$ -	\$ 300	\$ -	\$ 300
01-120-280-60137	Administration	\$ 5,244	\$ 5,300	\$ 4,999	\$ 5,300
01-120-072-60206	Benefits - EHT	\$ 3	\$ 39	\$ 3	\$ 40
01-120-099-60317	Misc.	\$ 37	\$ -	\$ 1,193	\$ -
01-120-280-60371	Dog Pound Cost	\$ 43,062	\$ 44,059	\$ 44,059	\$ 49,708
01-120-280-60377	Cat Voucher Program	\$ 6,300	\$ 8,000	\$ 6,421	\$ 6,500
TOTAL OPERATING EXPENDITURES:		\$ 61,265	\$ 63,598	\$ 62,964	\$ 67,748
OPERATING SURPLUS/(DEFICIT):		\$ (24,785)	\$ (15,598)	\$ (15,144)	\$ (19,748)

FIRE					
Account Number		2015 Actuals	2016 Budget	2016 Actuals	2017 Budget
OPERATING BUDGET					
OPERATING REVENUE:					
01-121-058-40502	Provincial Grants	\$ -	\$ -	\$ -	\$ -
01-121-058-40511	Federal Grants	\$ -	\$ -	\$ 1,577	\$ -
01-121-058-40521	Donations from Public	\$ 4,186	\$ 500	\$ 2,360	\$ 1,500
01-121-066-41220	Revenue - Fire Certificates	\$ 200	\$ 150	\$ 160	\$ -
01-121-066-41221	Revenue - Smoke Alarm Install	\$ 420	\$ 250	\$ 850	\$ 750
01-121-066-41222	Revenue - Defib Rebate	\$ 6,000	\$ 6,000	\$ 3,000	\$ 6,000
01-121-066-41223	Revenue - Ambulance Bay Rent	\$ 11,200	\$ 11,200	\$ 11,200	\$ 12,400
01-121-066-41224	Revenue - Third Party Billing	\$ 20,922	\$ 20,000	\$ 23,344	\$ 20,000
NEW	Revenue - Insurance Recovery	\$ -	\$ 25,000	\$ -	\$ -
NEW	Revenue - Fire Inspections	\$ -	\$ -	\$ -	\$ 14,035
NEW	Revenue- Fire Safety Plan Review	\$ -	\$ -	\$ -	\$ 2,320
NEW	Revenue - Training Services	\$ -	\$ -	\$ -	\$ 800
NEW	Revenue- Incident Reports	\$ -	\$ -	\$ -	\$ 1,050
NEW	Revenue- Medical Standby	\$ -	\$ -	\$ -	\$ 4,500
NEW	Revenue- Brighton Beach	\$ -	\$ -	\$ -	\$ 11,520
01-121-066-41270	Misc. Revenue	\$ 399	\$ 1,000	\$ 200	\$ -
TOTAL OPERATING REVENUE:		\$ 43,327	\$ 64,100	\$ 42,691	\$ 74,875
OPERATING EXPENDITURES:					
01-121-072-60102	Salaries-Full Time	\$ 267,514	\$ 279,910	\$ 280,029	\$ 283,904
01-121-072-60104	Salaries-Part Time	\$ 24,605	\$ 33,424	\$ 29,334	\$ 71,484
01-121-072-60114	Committee	\$ 2,000	\$ 1,800	\$ 500	\$ -
01-121-072-60115	Vehicle Expense	\$ 600	\$ 600	\$ -	\$ 600
01-121-072-60116	Fire Calls	\$ 218,594	\$ 221,000	\$ 222,487	\$ 222,005
01-121-072-60117	Fire Allowances	\$ 111,549	\$ 119,000	\$ 114,063	\$ 125,460
01-121-072-60118	Fire Training	\$ 117,828	\$ 134,000	\$ 117,085	\$ 152,000
01-121-072-60119	Fire Other	\$ 24,643	\$ 21,000	\$ 37,520	\$ 25,375
01-121-072-60202	Benefits-EI	\$ 4,581	\$ 4,926	\$ 4,814	\$ 5,209
01-121-072-60204	Benefits-CPP	\$ 8,532	\$ 9,531	\$ 8,741	\$ 10,853
01-121-072-60206	Benefits-EHT	\$ 15,290	\$ 16,449	\$ 15,721	\$ 16,877
01-121-072-60208	Benefits-OMERS	\$ 31,654	\$ 33,355	\$ 33,374	\$ 37,370
01-121-072-60212	Benefits-Health Coverage	\$ 24,013	\$ 25,584	\$ 24,607	\$ 24,742
01-121-072-60214	Benefits-WSIB	\$ 21,254	\$ 22,562	\$ 22,360	\$ 25,680
01-121-072-60216	Benefits-Uniforms	\$ 42,212	\$ 36,800	\$ 39,242	\$ 9,000
01-121-099-60701	Benefits - Bunker Gear				\$ 19,700
01-121-072-60222	Benefits-Eyeglasses	\$ 2,112	\$ 1,200	\$ 1,387	\$ 2,400
01-121-072-60223	Benefits - Ortho	\$ -	\$ 2,000	\$ 235	\$ 1,000
01-121-072-60228	Benefits-Volunteers Insurance	\$ 14,070	\$ 15,000	\$ 14,933	\$ 16,400
01-121-098-60254	Training & Development	\$ 19,226	\$ 24,000	\$ 20,234	\$ 9,000
01-121-099-60301	Office Supplies	\$ 2,163	\$ 2,000	\$ 2,349	\$ 2,500
01-121-099-60305	Courier Expenses	\$ 186	\$ 500	\$ 178	\$ 500
01-121-099-60306	Advertising	\$ 314	\$ 500	\$ 714	\$ 500
01-121-099-60309	Computer Maintenance	\$ -	\$ 1,200	\$ -	\$ 1,000
01-121-099-60311	Equipment Leases	\$ 1,614	\$ 4,550	\$ 2,463	\$ 14,980
01-121-099-60312	General Insurance	\$ 30,000	\$ 38,403	\$ 38,403	\$ 36,291
01-121-099-60314	Utilities	\$ 20,319	\$ 21,000	\$ 22,514	\$ 21,000
01-121-099-60315	Facility Maintenance	\$ 15,242	\$ 12,000	\$ 10,893	\$ 10,000
01-121-099-60316	Equipment Repair	\$ 75,462	\$ 60,000	\$ 63,536	\$ 60,000
01-121-099-60317	Miscellaneous	\$ 3,309	\$ 4,000	\$ 3,161	\$ 4,000
01-121-099-60319	Professional Services		\$ 1,000	\$ -	\$ 1,000
01-121-099-60320	Memberships and Subscript.	\$ 1,247	\$ 1,500	\$ 1,264	\$ 1,500
01-121-099-60327	Communications	\$ 12,165	\$ 14,600	\$ 8,262	\$ 10,000
01-121-099-60340	Fuel and Oil	\$ 12,461	\$ 14,000	\$ 12,147	\$ 14,000
01-121-099-60341	Janitorial Contract	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000
01-121-099-60345	Licenses and Permits	\$ 294	\$ 3,000	\$ 3,700	\$ 3,700
01-121-100-60352	Fire Hose	\$ 4,545	\$ 5,000	\$ 4,458	\$ 5,000
01-121-100-60353	Air Cylinders	\$ -	\$ -		\$ -
01-121-099-60702	Radios and Pagers	\$ -	\$ -		\$ 5,000
01-121-099-60358	Small Capital (Appendix C)	\$ 15,242	\$ 14,950	\$ 10,703	\$ 18,450
01-121-099-60363	Foam	\$ 1,791	\$ 2,000	\$ 854	\$ 3,000
01-121-099-60400	Mileage	\$ -	\$ 500	\$ 333	\$ 500
01-121-100-60705	Rescue Supplies	\$ 671	\$ 1,000	\$ 784	\$ 1,000
01-121-099-60711	Smoke Alarm Supplies				\$ 500
01-121-100-60710	Public Education Supplies	\$ 1,983	\$ 2,500	\$ 2,500	\$ 2,000
01-121-100-60715	Dispatching Costs	\$ 46,425	\$ 45,000	\$ 42,739	\$ 45,900
01-121-100-60755	Emergency Plan	\$ 265	\$ 500	\$ -	\$ 500
01-121-099-60756	Specialty Team Equip Replace	\$ 5,979	\$ 6,000	\$ 5,932	\$ 7,500
TOTAL OPERATING EXPENDITURES:		\$ 1,205,953	\$ 1,261,844	\$ 1,228,554	\$ 1,333,380
NET OPERATING REVENUES (EXPENSES):		\$ (1,162,626)	\$ (1,197,744)	\$ (1,185,863)	\$ (1,258,505)
CONTRIBUTIONS TO (FROM) RESERVES:					
03-121-032-41700	Trans. from Res. - Working Cap.	\$ -	\$ -	\$ -	\$ -
03-121-440-80100	Transfer to Res. - Working Cap.	\$ 3,436	\$ -	\$ -	\$ -
NET CONT. TO (FROM) RESERVES:		\$ 3,436	\$ -	\$ -	\$ -
OPERATING SURPLUS/(DEFICIT):		\$ (1,166,062)	\$ (1,197,744)	\$ (1,185,863)	\$ (1,258,505)
CAPITAL BUDGET					
CAPITAL REVENUE:					
	Grants - Federal	\$ -	\$ -		
	Grants - Provincial	\$ -	\$ -		
01-121-066-41424	Long-term Debt	\$ -	\$ -		
01-121-066-41510	Sale of Equipment	\$ -	\$ 30,000	\$ 30,000	\$ 40,000
03-121-032-41710	Transfer from Res. - Capital	\$ -	\$ 167,000	\$ 167,000	\$ 410,000
03-121-032-41720	Transfer from Res. - DC	\$ 5,000	\$ -		
TOTAL CAPITAL REVENUE:		\$ 5,000	\$ 197,000	\$ 197,000	\$ 450,000
CAPITAL EXPENDITURES:					
	From Capital Schedule	\$ 80,915	\$ 325,750	\$ 334,823	\$ 470,500
TOTAL CAPITAL EXPENDITURES:		\$ 80,915	\$ 325,750	\$ 334,823	\$ 470,500
CONTRIBUTIONS TO RESERVES:					
03-121-440-80300	Transfer to Res. - Capital	\$ 115,000	\$ 115,000	\$ 115,000	\$ 247,000
NET CONTRIBUTIONS TO (FROM) RESERVES		\$ 115,000	\$ 115,000	\$ 115,000	\$ 247,000
REPAYMENT OF LONG-TERM DEBT:					
	Long-term Debt Repayment	\$ -	\$ -	\$ -	\$ -
REPAYMENT OF LONG-TERM DEBT:		\$ -	\$ -	\$ -	\$ -
NET CAPITAL EXPENDITURES:		\$ (190,915)	\$ (243,750)	\$ (252,823)	\$ (267,500)
DEPARTMENTAL SURPLUS/(DEFICIT):		\$ (1,356,977)	\$ (1,441,494)	\$ (1,438,687)	\$ (1,526,005)

POLICE					
Account Number		2015 Actuals	2016 Budget	2016 Actuals	2017 Budget
OPERATING BUDGET					
OPERATING REVENUE:					
01-122-058-40502	1000 Officer Police Grant	\$ 35,000	\$ 35,000	\$ 32,085	\$ -
01-122-058-40503	Ride Program Grant	\$ 6,867	\$ 8,913	\$ 8,164	\$ 8,913
NEW	Prisoner Transport Grant (OMPF)				\$ 14,300
01-122-058-40507	Comm. Policing Partnership Grant	\$ 60,000	\$ 60,000	\$ 61,670	\$ -
NEW	PEM Grant (Replacing CPP/1000)				\$ 95,000
01-122-058-40523	Provincial Offences Revenue	\$ 104,532	\$ 90,000	\$ 114,828	\$ 97,000
01-122-066-41240	Police Report Orders	\$ 17,964	\$ 20,000	\$ 16,436	\$ 19,000
01-122-066-41250	Parking Tickets & Fines	\$ 965	\$ 2,000	\$ 525	\$ 1,000
01-122-066-41270	Misc. Revenue	\$ 2,088	\$ -	\$ 314	\$ -
TOTAL OPERATING REVENUE:		\$ 227,416	\$ 215,913	\$ 234,023	\$ 235,213
OPERATING EXPENDITURES:					
01-122-072-60112	Police Svc Bd Honourarium	\$ 10,471	\$ 10,471	\$ 9,424	\$ 10,471
01-122-072-60120	OPP Contract	\$ 3,512,278	\$ 3,012,319	\$ 3,012,324	\$ 3,072,109
01-122-072-60122	Ride Program overtime	\$ 6,867	\$ 8,913	\$ 8,164	\$ 8,913
01-122-072-60212	Benefits - Retirees	\$ 44			
01-122-072-60222	Eyeglasses	\$ 45			
01-122-098-60253	Police Board Conferences	\$ 5,006	\$ 6,000	\$ 6,072	\$ 6,000
01-122-098-60254	Training & Development	\$ 62	\$ 1,500	\$ -	\$ 1,500
01-122-099-60301	Office Supplies	\$ 308	\$ 500	\$ 185	\$ 500
01-122-099-60311	Office Equipment/Leases & Mtce	\$ 2,658	\$ 2,500	\$ 3,189	\$ 2,500
01-122-099-60312	General Insurance	\$ 2,042	\$ 4,653	\$ 4,653	\$ 4,397
01-122-099-60314	Utilities	\$ 11,309	\$ 12,500	\$ 14,454	\$ 14,000
01-122-099-60315	Building Maintenance	\$ 10,914	\$ 7,000	\$ 5,370	\$ 7,500
01-122-099-60316	Equipment Repair	\$ -	\$ 1,000	\$ 568	\$ 1,000
01-122-099-60317	Misc.	\$ 1,449	\$ 1,000	\$ 694	\$ 1,000
01-122-099-60319	Legal Fees & Services	\$ 1,333	\$ 500	\$ -	\$ 500
01-122-099-60320	Memberships & Subscriptions	\$ 55	\$ -	\$ 1,803	\$ 1,200
01-122-099-60327	Communication	\$ 1,559	\$ 2,500	\$ 1,494	\$ 2,500
01-122-099-60341	Janitorial Contract	\$ 14,170	\$ 14,200	\$ 12,593	\$ 14,200
01-122-260-60342	Rent (Cottam Branch)	\$ 4,953	\$ 6,000	\$ 5,403	\$ 7,200
01-122-099-60343	Community Policing	\$ 2,000	\$ 2,000	\$ 2,000	\$ 5,000
01-122-099-60369	Community Events				
TOTAL OPERATING EXPENDITURES:		\$ 3,587,523	\$ 3,093,556	\$ 3,088,390	\$ 3,160,490
NET OPERATING REVENUES (EXPENSES):		\$ (3,360,107)	\$ (2,877,643)	\$ (2,854,367)	\$ (2,925,277)
CONTRIBUTIONS TO (FROM) RESERVES:					
01-122-032-41799	Prior Year (Surplus)/Deficit	\$ (194,881)	\$ (47,908)	\$ (49,153)	\$ (25,000)
03-122-032-41700	Trans. from Res. - Working Cap.				\$ (200)
03-122-440-80100	Transfer to Res. - Working Cap.				
NET CONT. TO (FROM) RESERVES:		\$ (194,881)	\$ (47,908)	\$ (49,153)	\$ (25,200)
OPERATING SURPLUS/(DEFICIT):		\$ (3,165,226)	\$ (2,829,735)	\$ (2,805,214)	\$ (2,900,077)
CAPITAL BUDGET					
CAPITAL REVENUE:					
	Grants - Federal	\$ -	\$ -	\$ -	\$ -
	Grants - Provincial	\$ -	\$ -	\$ -	\$ -
01-122-066-41424	Long-term Debt	\$ -	\$ -	\$ -	\$ -
01-122-066-41510	Sale of Equipment	\$ -	\$ -	\$ -	\$ -
03-122-032-41710	Transfer from Res. - Capital	\$ -	\$ -	\$ -	\$ -
03-122-032-41720	Transfer from Res. - DC	\$ -	\$ -	\$ -	\$ -
TOTAL CAPITAL REVENUE:		\$ -	\$ -	\$ -	\$ -
CAPITAL EXPENDITURES:					
	From Capital Schedule	\$ -	\$ -	\$ -	\$ -
TOTAL CAPITAL EXPENDITURES:		\$ -	\$ -	\$ -	\$ -
CONTRIBUTIONS TO RESERVES:					
03-122-440-80300	Transfer to Res. - Capital	\$ 90,000	\$ 150,000	\$ 150,000	\$ 80,000
CONTRIBUTIONS TO RESERVES		\$ 90,000	\$ 150,000	\$ 150,000	\$ 80,000
REPAYMENT OF LONG-TERM DEBT:					
	Long-term Debt Repayment	\$ -	\$ -	\$ -	\$ -
REPAYMENT OF LONG-TERM DEBT:		\$ -	\$ -	\$ -	\$ -
NET CAPITAL EXPENDITURES:		\$ (90,000)	\$ (150,000)	\$ (150,000)	\$ (80,000)
DEPARTMENTAL SURPLUS/(DEFICIT):		\$ (3,255,226)	\$ (2,979,735)	\$ (2,955,214)	\$ (2,980,077)

BUILDING					
Account Number		2015 Actuals	2016 Budget	2016 Actuals	2017 Budget
OPERATING BUDGET					
OPERATING REVENUE:					
01-124-064-41120	Permits	\$ 355,802	\$ 367,500	\$ 471,973	\$ 460,000
01-124-066-40655	By-Law Enforcement (GA)	\$ 115,000	\$ 115,000	\$ 115,000	\$ 166,000
01-124-066-40677	Property Stds Compliance Letters	\$ -	\$ -	\$ 300	
01-124-066-40851	Sewer Permits	\$ 19,350	\$ 12,075	\$ 21,500	\$ 12,600
01-124-066-40904	Recovered Wages	\$ 15,250	\$ -	\$ 308	
01-124-064-41125	Septic System Permits	\$ 24,405	\$ 18,000	\$ 23,325	\$ 18,000
01-124-066-41268	Water Meter Sales (Bldg Portion)	\$ 6,639	\$ 4,000	\$ 9,380	\$ 5,000
NEW	Reinspection Fee			\$ -	\$ 2,700
01-124-066-41270	Misc. Revenue	\$ 2,724	\$ 2,700	\$ 3,754	\$ -
TOTAL OPERATING REVENUE:		\$ 539,170	\$ 519,275	\$ 645,539	\$ 664,300
OPERATING EXPENDITURES:					
01-124-072-60102	Salaries - Full Time	\$ 339,612	\$ 374,696	\$ 295,195	\$ 389,705
01-124-072-60103	Salaries - Overtime	\$ 7			
01-124-072-60104	Salaries - Part Time	\$ 316		\$ 24	
01-124-072-60120	Contracted Services	\$ 37,559	\$ 5,000	\$ 44,638	\$ 15,000
01-124-072-60202	Benefits - EI	\$ 6,828	\$ 6,890	\$ 5,343	\$ 6,033
01-124-072-60204	Benefits - CPP	\$ 12,784	\$ 12,917	\$ 10,041	\$ 13,038
01-124-072-60206	Benefits - EHT	\$ 6,886	\$ 7,306	\$ 5,790	\$ 7,580
01-124-072-60208	Benefits - OMERS	\$ 36,176	\$ 39,081	\$ 30,787	\$ 40,991
01-124-072-60212	Benefits - Health Coverage	\$ 44,948	\$ 48,806	\$ 43,686	\$ 46,917
01-124-072-60214	Benefits - WSIB	\$ 9,892	\$ 10,539	\$ 8,277	\$ 11,532
01-124-072-60216	Benefits - Uniforms	\$ 1,791	\$ 2,200	\$ 1,042	\$ 3,200
01-124-072-60222	Benefits - Eyeglasses	\$ 235	\$ 1,200	\$ 1,943	\$ 800
01-124-072-60223	Benefits - Ortho	\$ 1,452	\$ 5,000	\$ 3,144	\$ 2,000
01-124-098-60254	Training & Development	\$ 3,194	\$ 6,000	\$ 3,747	\$ 8,000
01-124-099-60301	Office Supplies	\$ 1,710	\$ 2,400	\$ 2,403	\$ 2,700
01-124-099-60302	Computer Supplies	\$ 688	\$ 1,000	\$ 518	
01-124-099-60305	Postage/Courier	\$ 77	\$ 200	\$ -	
01-124-099-60306	Advertising	\$ 495	\$ 600	\$ -	
01-124-099-60310	Computer Consultants	\$ -	\$ -		
01-124-099-60312	General Insurance	\$ 11,000	\$ 6,047	\$ 6,047	\$ 5,714
01-124-099-60316	Equipment Repair	\$ 651	\$ 2,000	\$ 536	\$ 2,000
01-124-099-60317	Miscellaneous	\$ 306	\$ 500	\$ 157	\$ 500
01-124-099-60319	Professional Services	\$ -	\$ -		
01-124-099-60320	Memberships & Subscriptions	\$ 2,140	\$ 2,200	\$ 1,833	\$ 2,800
01-124-099-60327	Communications	\$ 1,358	\$ 2,000	\$ 1,538	\$ 2,000
01-124-099-60340	Fuel	\$ 3,831	\$ 5,000	\$ 3,830	\$ 5,000
01-124-099-60345	Licences/Permits	\$ 294	\$ 300	\$ 216	\$ 300
01-124-099-60347	Safety Supplies	\$ 937	\$ 1,200	\$ 437	\$ 1,800
01-124-099-60357	Small Capital	\$ 661	\$ 700	\$ -	\$ 700
01-124-099-63055	Program Support	\$ 68,950	\$ 68,950	\$ 68,950	\$ 77,000
01-124-099-60400	Mileage	\$ -	\$ -		
TOTAL OPERATING EXPENDITURES:		\$ 594,777	\$ 612,732	\$ 540,122	\$ 645,310
NET OPERATING REVENUES (EXPENSES):		\$ (55,607)	\$ (93,457)	\$ 105,417	\$ 18,990
CONTRIBUTIONS TO (FROM) RESERVES:					
03-124-032-41700	Trans. from Res. - Working Cap.	\$ (66,211)	\$ (90,000)	\$ 94,908	\$ 8,490
03-124-440-80100	Transfer to Res. - Working Cap.	\$ -	\$ -	\$ -	
NET CONT. TO (FROM) RESERVES:		\$ (66,211)	\$ (90,000)	\$ 94,908	\$ 8,490
OPERATING SURPLUS/(DEFICIT):		\$ 10,604	\$ (3,457)	\$ 10,509	\$ 10,500
CAPITAL BUDGET					
CAPITAL REVENUE:					
	Grants - Federal	\$ -	\$ -	\$ -	\$ -
	Grants - Provincial	\$ -	\$ -	\$ -	\$ -
01-124-066-41510	Sale of Equipment	\$ -	\$ -	\$ -	\$ -
03-124-032-41710	Transfer from Res. - Capital	\$ 29,000	\$ 30,000	\$ 30,000	\$ -
03-124-032-41720	Transfer from Res. - DC	\$ -	\$ -	\$ -	\$ -
TOTAL CAPITAL REVENUE:		\$ 29,000	\$ 30,000	\$ 30,000	\$ -
CAPITAL EXPENDITURES:					
	From Capital Schedule	\$ 29,104	\$ 30,000	\$ 30,009	\$ -
TOTAL CAPITAL EXPENDITURES:		\$ 29,104	\$ 30,000	\$ 30,009	\$ -
CONTRIBUTIONS TO RESERVES:					
03-124-440-80300	Transfer to Res. - Capital	\$ 10,500	\$ 10,500	\$ 10,500	\$ 10,500
CONTRIBUTIONS TO RESERVES		\$ 10,500	\$ 10,500	\$ 10,500	\$ 10,500
REPAYMENT OF LONG-TERM DEBT:					
	Long-term Debt Repayment	\$ -	\$ -	\$ -	\$ -
REPAYMENT OF LONG-TERM DEBT:		\$ -	\$ -	\$ -	\$ -
NET CAPITAL EXPENDITURES:		\$ (10,604)	\$ (10,500)	\$ (10,509)	\$ (10,500)
DEPARTMENTAL SURPLUS/(DEFICIT):		\$ -	\$ (13,957)	\$ -	\$ -

PUBLIC WORKS					
Account Number		2015 Actuals	2016 Budget	2016 Actuals	2017 Budget
OPERATING BUDGET					
OPERATING REVENUE:					
01-130-058-40509	Provincial Grants - Drainage	\$ 32,633	\$ 30,000	\$ 30,000	\$ 50,286
01-130-061-40663	Rent - Patios	\$ 6,104	\$ 6,060	\$ 5,860	\$ 5,860
01-130-061-40667	Rent - Parking	\$ 100	\$ 1,000	\$ 622	\$ 1,000
01-130-066-40904	Recovered Wages	\$ 150	\$ -	\$ 4,502	\$ 500
01-130-066-41254	Road & Encroachment Permits	\$ 3,000	\$ 2,000	\$ 3,300	\$ 3,000
01-130-066-41257	Revenue 911 Signs	\$ 900	\$ 900	\$ 1,320	\$ 1,000
01-130-066-41265	MS Inspection Fee	\$ 11,250	\$ 14,000	\$ 17,700	\$ 14,000
01-130-066-41270	Misc. Rev & Other Dept (Env.)	\$ 1,150	\$ -	\$ 3,484	\$ 250
01-130-066-41541	Trees	\$ -	\$ -	\$ -	\$ -
01-130-066-41543	Commemorative Programs	\$ 3,150	\$ 1,750	\$ 1,750	\$ 1,225
TOTAL OPERATING REVENUE:		\$ 58,437	\$ 55,710	\$ 68,538	\$ 77,121
OPERATING EXPENDITURES:					
01-130-072-60102	Salaries - Full Time	\$ 575,176	\$ 557,078	\$ 503,375	\$ 562,241
01-130-072-60103	Salaries - Overtime	\$ 46,769	\$ 65,564	\$ 37,432	\$ 64,169
01-130-072-60104	Salaries - Part Time	\$ 2,428	\$ -	\$ 848	
01-130-072-60105	Salaries - Seasonal		\$ -	\$ 45	
01-130-072-60114	Committee Honourarium	\$ 733	\$ 2,000	\$ 1,000	\$ 2,000
01-130-072-60115	Vehicle Expense	\$ 498	\$ 231	\$ -	\$ 230
01-130-072-60120	Contract		\$ -		
01-130-072-60202	Benefits - EI	\$ 13,611	\$ 13,679	\$ 11,868	\$ 11,076
01-130-072-60204	Benefits - CPP	\$ 25,524	\$ 26,129	\$ 22,421	\$ 24,359
01-130-072-60206	Benefits - EHT	\$ 13,159	\$ 13,484	\$ 11,496	\$ 13,386
01-130-072-60208	Benefits - OMERS	\$ 53,244	\$ 53,608	\$ 44,597	\$ 54,689
01-130-072-60212	Benefits - Health Coverage	\$ 77,436	\$ 86,327	\$ 75,133	\$ 80,203
01-130-072-60214	Benefits - WSIB	\$ 18,750	\$ 19,706	\$ 16,757	\$ 20,724
01-130-072-60216	Benefits - Uniforms	\$ 1,569	\$ 6,000	\$ 3,857	\$ 6,000
01-130-072-60220	Benefits - Meals	\$ 2,600	\$ 2,500	\$ 1,963	\$ 2,405
01-130-072-60222	Benefits - Eyeglasses	\$ 1,438	\$ 2,600	\$ 2,671	\$ 2,000
01-130-072-60223	Benefits - Ortho	\$ -	\$ 4,000	\$ -	\$ 2,000
01-130-098-60254	Training & Development	\$ 12,207	\$ 15,000	\$ 8,419	\$ 15,000
01-130-099-60301	Office Supplies	\$ 348	\$ 1,000	\$ 523	\$ 1,000
01-130-099-60305	Courier & Express	\$ 352	\$ 450	\$ 267	\$ 450
01-130-099-60306	Advertising	\$ 1,849	\$ 3,000	\$ 2,866	\$ 2,000
01-130-099-60311	Equipment Leases	\$ 377	\$ -		\$ -
01-130-099-60312	General Insurance	\$ 74,000	\$ 40,776	\$ 40,776	\$ 38,533
01-130-099-60314	Utilities	\$ 22,497	\$ 25,000	\$ 19,089	\$ 20,000
01-130-099-60315	Facility Maintenance	\$ 8,077	\$ 7,500	\$ 2,462	\$ 5,000
01-130-099-60316	Equipment Repairs	\$ 74,413	\$ 70,000	\$ 83,268	\$ 75,000
01-130-099-60317	Misc	\$ -	\$ 1,000	\$ 6	\$ 1,000
01-130-099-60318	Equipment Rental	\$ 952	\$ 3,500	\$ 3,291	\$ 3,500
01-130-099-60319	Professional Services	\$ 3,243	\$ 2,000	\$ 4,705	\$ 2,000
01-130-099-60320	Membership & Subscriptions	\$ 2,125	\$ 3,500	\$ 2,482	\$ 3,000
01-130-099-60326	Professional Fees	\$ 2,374	\$ 1,500	\$ 18,843	\$ 1,500
01-130-099-60327	Communication	\$ 23,841	\$ 6,000	\$ 5,980	\$ 7,500
01-130-099-60335	Shop Supplies	\$ 5,818	\$ 10,000	\$ 6,137	\$ 7,500
01-130-099-60336	Parking Lot Repairs		\$ -		\$ 1,000
01-130-099-60340	Fuel & Oil	\$ 69,754	\$ 85,000	\$ 57,728	\$ 80,000
01-130-099-60345	Licences & Permits	\$ 10,364	\$ 13,000	\$ 11,787	\$ 15,000
01-130-099-60347	Safety Supplies	\$ 2,986	\$ 3,000	\$ 441	\$ 4,000
01-130-099-60357	Small Tools, supplies	\$ 2,856	\$ 4,500	\$ 2,592	\$ 3,500
01-130-099-60399	Larviciding	\$ 3,139	\$ 3,200	\$ 1,948	\$ 3,200
01-130-099-60400	Mileage	\$ 148	\$ 150	\$ 66	\$ 250
01-130-099-60424	Commemorative Programs	\$ 3,228	\$ 2,500	\$ 3,167	\$ 1,750
01-130-099-60455	Beautification Maintenance	\$ 2,512	\$ 10,000	\$ 2,297	\$ 7,500
01-130-099-60456	Patio Maint / Const.	\$ 1,854	\$ 2,500	\$ 5,001	\$ 3,000
01-130-099-60460	GPS Equipment & Monitoring		\$ 17,500	\$ 17,443	\$ 17,500
01-130-099-60631	Special Events	\$ 659	\$ 3,000	\$ 43	\$ -
01-130-099-60648	BIA Initiatives	\$ 1,047	\$ 2,000	\$ 415	\$ 1,000
Street/Traffic Lights					
01-130-110-60402	Traffic Signal Mtce.	\$ 8,814	\$ 20,000	\$ 10,021	\$ 10,000
01-130-114-60411	Streetlight Monitoring		\$ 1,500	\$ -	\$ 1,500
01-130-114-60412	Streetlights Hydro	\$ 185,191	\$ 95,000	\$ 113,827	\$ 120,000
01-130-114-60413	Streetlight Maintenance	\$ 49,179	\$ 45,000	\$ 74,268	\$ 50,000
01-130-099-63020	Locates	\$ -	\$ -	\$ 448	\$ 500
Roadside Drainage					
01-130-141-60414	Culverts	\$ 73,235	\$ 45,000	\$ 45,691	\$ 45,000
01-130-141-60415	Bridge / Culvert Inspections	\$ 3,961	\$ 15,000	\$ -	\$ 15,000
01-130-141-60429	Roadside Ditching	\$ 50,774	\$ 30,000	\$ 34,024	\$ 35,000
01-130-141-60439	Catch Basins	\$ 34,520	\$ 45,000	\$ 23,555	\$ 40,000
Weed Control					
01-130-118-60416	Weed Spraying	\$ 15,477	\$ 15,000	\$ 18,199	\$ 25,000

PUBLIC WORKS					
Account Number		2015 Actuals	2016 Budget	2016 Actuals	2017 Budget
Hard Top Road Mtce.					
01-130-099-60451	Crack sealing program	\$ -	\$ 10,000	\$ 1,267	\$ 10,000
01-130-110-60401	Line Painting (Incl AT Items)	\$ 22,110	\$ 15,000	\$ 19,469	\$ 15,000
01-130-110-60403	Curb Repairs	\$ -	\$ 2,500	\$ -	\$ 2,500
01-130-110-60418	Hardtop Rd Repair (Patching, hot mix)	\$ 54,022	\$ 60,000	\$ 54,314	\$ 60,000
01-130-110-60422	Street Sweeper	\$ 11,435	\$ 1,500	\$ 3,420	\$ 5,000
Winter Road Mtce.					
01-130-122-60420	Winter Control (Salt and Trucking Only)	\$ 441,918	\$ 417,300	\$ 309,546	\$ 380,000
01-130-122-60421	Sidewalk Winter Control	\$ 5,879	\$ 5,000	\$ 6,472	\$ 5,000
Municipal Storm / Drain Mtce.					
01-130-099-60427	Municipal Drainage Mtce	\$ 70,000	\$ 105,000	\$ 105,000	\$ 90,000
01-130-099-60452	Storm Drainage Mtce (Env)	\$ 43,178	\$ 30,000	\$ 1,551	\$ 30,000
01-130-099-60405	Storm Back-Flow Program	\$ 750	\$ 10,000	\$ -	\$ 5,000
Roadside Tree Mtce. & New					
01-130-099-60425	Tree Planting	\$ 19,111	\$ 25,000	\$ 19,182	\$ 25,000
01-130-099-60426	Tree Brushing & Trimming	\$ 72,452	\$ 70,000	\$ 50,753	\$ 70,000
Signage					
01-130-132-60428	Signs ,Safety Devices (Incl AT)	\$ 32,268	\$ 30,500	\$ 20,362	\$ 30,000
Gravel Road Mtce.					
01-130-138-60432	Gravel Road & Shoulder Mtce	\$ 79,063	\$ 70,000	\$ 63,903	\$ 70,000
01-130-138-60436	Dust Control	\$ 749	\$ 10,000	\$ -	\$ 5,000
Sidewalk Mtce.					
01-130-144-60438	Sidewalk Repair	\$ 23,408	\$ 20,000	\$ 24,462	\$ 27,000
TOTAL OPERATING EXPENDITURES:		\$ 2,461,451	\$ 2,382,782	\$ 2,035,239	\$ 2,337,665
NET OPERATING REVENUES (EXPENSES):		\$ (2,403,014)	\$ (2,327,072)	\$ (1,966,700)	\$ (2,260,544)
CONTRIBUTIONS TO (FROM) RESERVES:					
03-130-032-41700	Trans. from Res. - Sub. Trees	\$ -	\$ (9,150)	\$ (9,150)	\$ -
03-130-440-80100	Transfer to Res. - Working Cap.	\$ 2,400	\$ -	\$ -	\$ -
NET CONT. TO (FROM) RESERVES:		\$ 2,400	\$ (9,150)	\$ (9,150)	\$ -
OPERATING SURPLUS/(DEFICIT):		\$ (2,405,414)	\$ (2,317,922)	\$ (1,957,550)	\$ (2,260,544)

PUBLIC WORKS					
Account Number		2015 Actuals	2016 Budget	2016 Actuals	2017 Budget
CAPITAL BUDGET					
CAPITAL REVENUE:					
01-130-058-40504	Prov.Grants - Rd. 3/Graham Proj.	\$ 242,162			
01-130-058-40504	Prov.Grants - OCIF - Formula Based	\$ -	\$ 242,162	\$ 242,162	\$ 439,962
01-130-058-40504	Prov. Grants - OCIF - Top Up		\$ -		\$ 937,082
01-130-058-40504	Prov.Grants - OMCIP	\$ -	\$ 162,500		\$ 314,605
01-130-058-40504	Prov.Grants - Murray St. Proj.	\$ 1,065,334			
01-130-066-40516	Federal Grant Build Canada	\$ -			
01-130-058-40515	Federal Grant (gas tax)	\$ 989,673	\$ 1,039,157	\$ 1,039,157	\$ 1,039,157
01-130-058-40518	OPA Grant - LED Project	\$ 129,000	\$ -	\$ 5,394	\$ -
01-130-066-40525	County Funding - Roads	\$ -			
01-130-066-40525	County Funding - CWATS	\$ -	\$ 609,514		
01-130-052-40230	Local Improv. - Cottam Storm		\$ 101,980		
01-130-052-40230	Local Improv. - Esseltine	\$ -	\$ 3,500,000		\$ 3,879,813
01-130-052-40230	Local Improv. - Fox Jakait	\$ -	\$ 203,854	\$ 312,226	
01-130-052-40230	Local Improv. - Murray St	\$ 625,194	\$ 150,000		
01-130-066-41288	Gosfield Wind Annual Contribution	\$ 46,000	\$ 46,000	\$ 46,000	\$ 46,000
01-130-066-41412	ELK Interest Income	\$ 113,217	\$ -		
01-130-066-41510	Sale of Equipment	\$ 57,500	\$ 32,500	\$ 32,500	
01-130-066-41424	LTD - Road 3/Graham Intersection Improve	\$ 286,729	\$ 125,000	\$ 143,343	
	LTD - Park St				
01-130-066-41424	LTD - Prince Albert N	\$ -			
01-130-066-41424	LTD - Esseltine Drain	\$ -	\$ 215,000		
01-130-066-41424	LTD - Streetlights	\$ 617,000		\$ (5,394)	
01-130-066-41424	LTD - Division Rd. N (completion)	\$ -			
03-130-032-41710	Transfer from Res. - Capital	\$ 272,601	\$ 848,405	\$ 778,405	\$ 192,192
03-130-032-41710	Transfer from Res. - Fleet				\$ 218,000
03-130-032-41720	Transfer from Res. - DC	\$ 17,536	\$ 350,595		\$ 184,005
TOTAL CAPITAL REVENUE:		\$ 4,461,945	\$ 7,626,667	\$ 2,593,793	\$ 7,250,816
CAPITAL EXPENDITURES:					
	From Capital Schedule	\$ 4,920,618	\$ 8,957,589	\$ 4,079,299	\$ 8,356,654
TOTAL CAPITAL EXPENDITURES:		\$ 4,920,618	\$ 8,957,589	\$ 4,079,299	\$ 8,356,654
CONTRIBUTIONS TO RESERVES:					
03-130-440-80300	Transfer to Res. - Fleet	\$ 210,000	\$ 210,000	\$ 210,000	\$ 225,000
03-130-440-80300	Transfer to Res. - Capital	\$ 259,217		\$ 168,246	
03-130-440-80300	Transfer to Res. - PY Surplus	\$ 125,533	\$ -		
03-130-440-80300	Transfer to Res. - Road Assets	\$ -	\$ -	\$ -	\$ 265,000
03-130-440-80300	Transfer to Res. - Drainage	\$ 70,000	\$ -	\$ 215,000	
CONTRIBUTIONS TO RESERVES		\$ 664,750	\$ 210,000	\$ 593,246	\$ 490,000
REPAYMENT OF LONG-TERM DEBT:					
01-130-099-60384	OILC Loan (Sewer Separation)	\$ 239,544	\$ 239,544	\$ 239,544	\$ 239,544
01-130-099-60385	ELK Repayment - Beech (5 years)	\$ 22,103	\$ 22,103	\$ 22,103	\$ 22,103
01-130-099-60386	OSIFA Loan (2004 Road Capital)	\$ 155,549	\$ 151,366	\$ 151,366	\$ 151,366
01-130-099-60387	OILC Loan (2015)	\$ 235,000	\$ 182,085	\$ 182,085	\$ 182,085
01-130-099-60394	OILC Loan (2016)		\$ 148,246		\$ 127,543
REPAYMENT OF LONG-TERM DEBT:		\$ 652,196	\$ 743,345	\$ 595,099	\$ 722,642
NET CAPITAL EXPENDITURES:		\$ (1,775,620)	\$ (2,284,267)	\$ (2,673,851)	\$ (2,318,480)
DEPARTMENTAL SURPLUS/(DEFICIT):		\$ (4,181,033)	\$ (4,602,189)	\$ (4,631,401)	\$ (4,579,024)

SANITATION					
Account Number		2015 Actuals	2016 Budget	2016 Actuals	2017 Budget
OPERATING BUDGET					
OPERATING EXPENDITURES:					
01-131-072-60102	Salaries - Full Time	\$ 503	\$ 8,512	\$ 4,312	\$ 8,276
01-131-072-60103	Salaries - Over Time	\$ -	\$ -	\$ 21	
01-131-072-60104	Salaries - Part Time	\$ -	\$ -		
01-131-099-60306	Advertising	\$ -	\$ 500	\$ 397	\$ 500
01-131-400-60359	Contract Adjustment	\$ -	\$ -		
01-131-400-60370	Waste Disposal	\$ 601,445	\$ 600,000	\$ 633,292	\$ 646,000
01-131-400-60380	Waste Collection	\$ 442,418	\$ 500,000	\$ 500,842	\$ 512,000
01-131-400-60381	White Goods Collection	\$ 3,220	\$ 4,000	\$ 3,847	\$ 3,500
01-131-400-60382	Yard Waste Collection	\$ 54,401	\$ 50,000	\$ 45,577	\$ 50,000
01-131-400-60404	Perpetual Care Landfill	\$ 81,575	\$ 80,154	\$ 80,154	\$ 60,000
TOTAL OPERATING EXPENDITURES:		\$ 1,183,562	\$ 1,243,166	\$ 1,268,442	\$ 1,280,276
NET OPERATING REVENUES (EXPENSES):		\$ (1,183,562)	\$ (1,243,166)	\$ (1,268,442)	\$ (1,280,276)
CONTRIBUTIONS TO (FROM) RESERVES:					
03-131-032-41700	Trans. from Res. - Working Cap.	\$ -	\$ -	\$ -	\$ -
03-131-440-80100	Transfer to Res. - Working Cap.	\$ -	\$ -	\$ -	\$ -
NET CONT. TO (FROM) RESERVES:		\$ -	\$ -	\$ -	\$ -
OPERATING SURPLUS/(DEFICIT):		\$ (1,183,562)	\$ (1,243,166)	\$ (1,268,442)	\$ (1,280,276)
CAPITAL BUDGET					
CAPITAL REVENUE:					
	Grants - Federal	\$ -	\$ -	\$ -	\$ -
	Grants - Provincial	\$ -	\$ -	\$ -	\$ -
01-131-066-41510	Sale of Equipment	\$ -	\$ -	\$ -	\$ -
03-131-032-41710	Transfer from Res. - Capital	\$ -	\$ -	\$ -	\$ -
03-131-032-41720	Transfer from Res. - DC	\$ -	\$ -	\$ -	\$ -
TOTAL CAPITAL REVENUE:		\$ -	\$ -	\$ -	\$ -
CAPITAL EXPENDITURES:					
	From Capital Schedule	\$ -	\$ -	\$ -	\$ -
TOTAL CAPITAL EXPENDITURES:		\$ -	\$ -	\$ -	\$ -
CONTRIBUTIONS TO RESERVES:					
03-131-440-80300	Transfer to Res. - Capital	\$ -	\$ -	\$ -	\$ -
CONTRIBUTIONS TO RESERVES		\$ -	\$ -	\$ -	\$ -
REPAYMENT OF LONG-TERM DEBT:					
	Repayment of LTD	\$ -	\$ -	\$ -	\$ -
REPAYMENT OF LONG-TERM DEBT:		\$ -	\$ -	\$ -	\$ -
NET CAPITAL EXPENDITURES:		\$ -	\$ -	\$ -	\$ -
DEPARTMENTAL SURPLUS/(DEFICIT):		\$ (1,183,562)	\$ (1,243,166)	\$ (1,268,442)	\$ (1,280,276)

CEMETERY					
Account Number		2015 Actuals	2016 Budget	2016 Actuals	2017 Budget
OPERATING BUDGET					
OPERATING REVENUE:					
01-151-064-41185	Burial Permit	\$ 2,987	\$ 3,525	\$ 3,637	\$ 3,525
01-151-064-41186	Tent Rentals	\$ -	\$ 209	\$ 300	\$ 300
01-151-066-41270	Misc. Revenue	\$ -	\$ -	\$ 265	
01-151-066-41801	Interment	\$ 42,900	\$ 41,400	\$ 56,064	\$ 45,000
01-151-066-41802	Sale of Plots (net)	\$ 2,750	\$ 3,500	\$ 23,370	\$ 3,500
01-151-066-41803	Interment Transfer fees	\$ 400	\$ 400	\$ -	\$ 400
01-151-066-41804	Marker Locates & Inspections	\$ 3,750	\$ 3,400	\$ 3,850	\$ 3,000
01-151-032-41712	Contribution from Perpetual	\$ 8,215	\$ 6,000	\$ -	\$ 10,000
TOTAL OPERATING REVENUE:		\$ 61,002	\$ 58,434	\$ 87,486	\$ 65,725
OPERATING EXPENDITURES:					
01-151-072-60102	Salaries - Full Time	\$ 37,811	\$ 51,072	\$ 31,354	\$ 49,655
01-151-072-60103	Salaries - Overtime	\$ 4,152	\$ 7,284	\$ 5,086	\$ 7,130
01-151-145-60104	Salaries - Part Time	\$ -	\$ -		
01-151-072-60120	Contracts	\$ 47,439	\$ 46,000	\$ 40,362	\$ 46,000
01-151-072-60121	Grave Openings	\$ 1,645	\$ 3,900	\$ 9,793	\$ 4,000
01-151-099-60303	Postage Supplies	\$ -	\$ -		
01-151-099-60306	Advertising	\$ -	\$ 600	\$ 86	\$ 500
01-151-099-60309	Computer Maintenance	\$ 1,944	\$ 2,000	\$ 3,970	\$ 2,000
01-151-099-60312	General Insurance	\$ 3,000	\$ 86	\$ 86	\$ 81
01-151-099-60314	Utilities	\$ 1,439	\$ 1,500	\$ 1,288	\$ 1,500
01-151-099-60316	Equipment Repair	\$ 150	\$ 1,000	\$ 24	\$ 500
01-151-099-60317	Misc	\$ 15	\$ 500	\$ -	\$ 500
01-151-099-60319	Professional Services	\$ -	\$ 500	\$ -	
01-151-099-60320	Membership & subscription	\$ 1,154	\$ 1,200	\$ 1,302	\$ 1,300
01-151-099-60337	Grounds Mtce(topsoil, sod, etc.)	\$ 3,022	\$ 10,000	\$ 3,475	\$ 5,000
01-151-099-60364	Headstone Mtce	\$ 9,959	\$ 15,000	\$ 10,031	\$ 10,000
01-151-128-60426	Tree Brushing & Trimming	\$ 9,119	\$ 10,000	\$ 9,710	\$ 10,000
01-151-380-60137	Administration	\$ -	\$ -		
TOTAL OPERATING EXPENDITURES:		\$ 120,849	\$ 150,642	\$ 116,568	\$ 138,166
NET OPERATING REVENUES (EXPENSES):		\$ (59,847)	\$ (92,208)	\$ (29,083)	\$ (72,441)
CONTRIBUTIONS TO (FROM) RESERVES:					
03-151-032-41700	Trans. from Res. - Working Cap.	\$ -	\$ -	\$ -	\$ -
03-151-440-80100	Transfer to Res. - Working Cap.	\$ -	\$ -	\$ -	\$ -
NET CONT. TO (FROM) RESERVES:		\$ -	\$ -	\$ -	\$ -
OPERATING SURPLUS/(DEFICIT):		\$ (59,847)	\$ (92,208)	\$ (29,083)	\$ (72,441)
CAPITAL BUDGET					
CAPITAL REVENUE:					
	Grants - Federal	\$ -	\$ -	\$ -	\$ -
	Grants - Provincial	\$ -	\$ -	\$ -	\$ -
01-151-066-41510	Sale of Equipment	\$ -	\$ -	\$ -	\$ -
03-151-032-41710	Transfer from Res. - Capital	\$ -	\$ -	\$ -	\$ -
03-151-032-41720	Transfer from Res. - DC	\$ -	\$ -	\$ -	\$ -
TOTAL CAPITAL REVENUE:		\$ -	\$ -	\$ -	\$ -
CAPITAL EXPENDITURES:					
	From Capital Schedule	\$ -	\$ -	\$ -	\$ 5,000
TOTAL CAPITAL EXPENDITURES:		\$ -	\$ -	\$ -	\$ 5,000
CONTRIBUTIONS TO RESERVES:					
03-151-440-80300	Transfer to Res. - Capital	\$ -	\$ -	\$ -	\$ -
CONTRIBUTIONS TO RESERVES		\$ -	\$ -	\$ -	\$ -
REPAYMENT OF LONG-TERM DEBT:					
	Repayment of LTD	\$ -	\$ -	\$ -	\$ -
REPAYMENT OF LONG-TERM DEBT:		\$ -	\$ -	\$ -	\$ -
NET CAPITAL EXPENDITURES:		\$ -	\$ -	\$ -	\$ (5,000)
DEPARTMENTAL SURPLUS/(DEFICIT):		\$ (59,847)	\$ (92,208)	\$ (29,083)	\$ (77,441)

ARENA					
Account Number		2015 Actuals	2016 Budget	2016 Actuals	2017 Budget
OPERATING BUDGET					
OPERATING REVENUE:					
01-170-058-40511	Federal Grants	\$ -	\$ -	\$ 4,730	\$ -
01-170-060-40601	Ice Rentals	\$ 249,041	\$ 255,000	\$ 263,639	\$ 260,000
01-170-060-40602	Hall Rentals	\$ 9,277	\$ 9,500	\$ 5,881	\$ 9,500
01-170-060-40611	Floor Rentals	\$ -	\$ 5,000	\$ 2,239	\$ 4,500
01-170-060-40616	Public Skating	\$ 4,155	\$ 4,000	\$ 4,474	\$ 4,000
01-170-060-40617	Canteen Rent	\$ 1,705	\$ 2,000	\$ 1,947	\$ 2,000
01-170-060-40620	Vending / ATM Machines	\$ 2,412	\$ 2,500	\$ 2,608	\$ 2,500
01-170-060-40621	Sign Rental	\$ 10,478	\$ 10,000	\$ 14,014	\$ 13,000
01-170-060-40627	Skate Shop Rental	\$ -	\$ -	\$ -	\$ 500
01-170-066-41310	Penalties & Interest	\$ 940	\$ 800	\$ 1,448	\$ 1,000
TOTAL OPERATING REVENUE:		\$ 278,009	\$ 288,800	\$ 300,981	\$ 297,000
OPERATING EXPENDITURES:					
01-170-072-60102	Salaries - Full Time	\$ 160,749	\$ 170,866	\$ 157,525	\$ 193,993
01-170-072-60103	Salaries - Over Time	\$ 1,497	\$ 1,470	\$ 297	\$ 1,492
01-170-072-60104	Salaries - Part-time	\$ 89,641	\$ 109,680	\$ 116,182	\$ 122,850
01-170-072-60105	Salaries- Seasonal	\$ 32,194	\$ 26,460	\$ 30,580	\$ 27,915
01-170-072-60114	Committee Honorarium	\$ 4,400	\$ 3,000	\$ 1,500	\$ 3,600
01-170-072-60115	Vehicle Expense	\$ 142	\$ 72	\$ -	\$ 72
01-170-072-60202	Benefits-EI	\$ 9,995	\$ 6,967	\$ 11,683	\$ 6,629
01-170-072-60204	Benefits-CPP	\$ 16,007	\$ 12,499	\$ 18,895	\$ 12,846
01-170-072-60206	Benefits-EHT	\$ 12,151	\$ 13,743	\$ 13,332	\$ 15,055
01-170-072-60208	Benefits-OMERS	\$ 35,344	\$ 32,980	\$ 30,935	\$ 48,652
01-170-072-60212	Benefits-Health Coverage	\$ 40,808	\$ 43,598	\$ 41,657	\$ 58,727
01-170-072-60214	Benefits-WSIB	\$ 17,095	\$ 19,966	\$ 18,855	\$ 22,964
01-170-072-60216	Benefits-Uniforms	\$ 5,249	\$ 5,400	\$ 6,488	\$ 6,000
01-170-072-60220	Meal Allowance	\$ 208	\$ 800	\$ 52	\$ 312
01-170-072-60222	Benefits - Eyeglasses	\$ 675	\$ 1,140	\$ 1,776	\$ 1,200
01-170-072-60223	Benefits - Ortho	\$ -	\$ 2,000	\$ -	\$ 2,000
01-170-098-60254	Training & Development	\$ 2,653	\$ 4,000	\$ 188	\$ 4,000
01-170-099-60301	Office Supplies	\$ 2,622	\$ 3,000	\$ 2,139	\$ 3,000
01-170-099-60302	Computer Supplies	\$ 873	\$ 750	\$ -	\$ 750
01-170-099-60306	Advertising	\$ 2,209	\$ 1,800	\$ 1,365	\$ 1,800
01-170-099-60312	General Insurance	\$ 27,000	\$ 57,003	\$ 57,003	\$ 53,868
01-170-099-60314	Utilities	\$ 150,698	\$ 149,000	\$ 167,450	\$ 169,000
01-170-099-60315	Facility Maintenance	\$ 52,114	\$ 50,000	\$ 42,156	\$ 50,500
01-170-099-60316	Equipment Repair	\$ 20,310	\$ 20,000	\$ 23,874	\$ 21,500
01-170-099-60317	Miscellaneous	\$ -	\$ 150	\$ 175	\$ 150
01-170-099-60318	Equipment Rental	\$ 513	\$ 300	\$ 225	\$ 300
01-170-099-60319	Professional Services	\$ -	\$ -	\$ 694	\$ -
01-170-099-60320	Memberships and Subscriptions	\$ 806	\$ 1,200	\$ 1,010	\$ 1,200
01-170-099-60327	Communication	\$ 6,308	\$ 5,500	\$ 6,902	\$ 6,200
01-170-099-60335	Shop Supplies	\$ 8,885	\$ 7,500	\$ 7,223	\$ 7,500
01-170-099-60336	Parking Lot Repairs	\$ -	\$ 500	\$ -	\$ 500
01-170-099-60337	Ground Maintenance	\$ 934	\$ 400	\$ 8	\$ 400
01-170-099-60340	Fuel and Oil	\$ -	\$ 2,500	\$ 467	\$ 2,500
01-170-099-60345	Licences and Permits	\$ 299	\$ 100	\$ 220	\$ 100
01-170-099-60346	Bank Fees and Interest	\$ 1,795	\$ 1,500	\$ 1,826	\$ 1,500
01-170-099-60347	Safety Supplies	\$ 2,858	\$ 3,000	\$ 1,492	\$ 3,000
01-170-099-60348	Tax & Bank Differences	\$ 20	\$ -	\$ (63)	\$ -
01-170-099-60349	Playground Mtce & Repair	\$ 600	\$ 1,000	\$ 1,298	\$ 2,500
01-170-099-60400	Mileage	\$ 120	\$ -	\$ 54	\$ -
01-170-154-60446	Canteen/Vending Supplies	\$ 711	\$ 1,000	\$ 836	\$ 1,000
01-170-150-60606	Leamington Ice	\$ 10,194	\$ 9,000	\$ 8,945	\$ 11,000
01-170-099-60611	Junior Hockey Club Support	\$ 10,854	\$ 11,000	\$ 10,752	\$ 10,000
TOTAL OPERATING EXPENDITURES:		\$ 729,533	\$ 780,844	\$ 785,994	\$ 876,575
NET OPERATING REVENUES (EXPENSES):		\$ (451,524)	\$ (492,044)	\$ (485,013)	\$ (579,575)
CONTRIBUTIONS TO (FROM) RESERVES:					
03-170-032-41700	Trans. from Res. - Working Cap.	\$ -	\$ -	\$ -	\$ -
03-170-440-80100	Transfer to Res. - Working Cap.	\$ -	\$ -	\$ -	\$ -
NET CONT. TO (FROM) RESERVES:		\$ -	\$ -	\$ -	\$ -
OPERATING SURPLUS/(DEFICIT):		\$ (451,524)	\$ (492,044)	\$ (485,013)	\$ (579,575)

ARENA					
Account Number		2015 Actuals	2016 Budget	2016 Actuals	2017 Budget
CAPITAL BUDGET					
CAPITAL REVENUE:					
	Grants - Federal	\$ -	\$ -	\$ -	\$ -
01-170-058-40502	Provincial Grants	\$ -	\$ -	\$ -	\$ 7,000
01-170-058-40521	Donations from Public	\$ -	\$ -	\$ -	\$ 3,500
01-170-066-41424	Long-term Debt	\$ -	\$ -	\$ -	\$ -
01-170-066-41510	Sale of Equipment	\$ -	\$ -	\$ -	\$ 10,000
03-170-032-41710	Transfer from Res. - Capital	\$ -	\$ 15,000	\$ 15,000	\$ 8,000
03-170-032-41720	Transfer from Res. - DC	\$ -	\$ -	\$ -	\$ -
TOTAL CAPITAL REVENUE:		\$ -	\$ 15,000	\$ 15,000	\$ 28,500
CAPITAL EXPENDITURES:					
	From Capital Schedule	\$ 3,349	\$ 120,500	\$ 84,395	\$ 164,000
TOTAL CAPITAL EXPENDITURES:		\$ 3,349	\$ 120,500	\$ 84,395	\$ 164,000
CONTRIBUTIONS TO RESERVES:					
03-170-440-80300	Transfer to Res. - Capital	\$ 15,000		\$ -	
CONTRIBUTIONS TO RESERVES		\$ 15,000	\$ -	\$ -	\$ -
REPAYMENT OF LONG-TERM DEBT:					
01-170-099-60387	OILC Loan (2015) - Arena Exp.	\$ 125,000	\$ 105,507	\$ 105,507	\$ 105,507
REPAYMENT OF LONG-TERM DEBT:		\$ 125,000	\$ 105,507	\$ 105,507	\$ 105,507
NET CAPITAL EXPENDITURES:		\$ (143,349)	\$ (211,007)	\$ (174,902)	\$ (241,007)
DEPARTMENTAL SURPLUS/(DEFICIT):		\$ (594,873)	\$ (703,051)	\$ (659,915)	\$ (820,582)

PARKS					
Account Number		2015 Actuals	2016 Budget	2016 Actuals	2017 Budget
OPERATING BUDGET					
OPERATING REVENUE:					
01-171-179-40527	Fundraising Dinner - Mettawas	\$ -	\$ -	\$ -	\$ -
01-171-060-40610	Tennis Court Fees	\$ -	\$ -	\$ -	\$ -
01-171-066-40676	Charitable Events - Parks	\$ 7,640	\$ -	\$ -	\$ -
01-171-066-40904	Recovered Wages	\$ 1,950	\$ -	\$ 345	\$ -
01-171-066-41270	Misc. Revenue	\$ -	\$ -	\$ -	\$ -
TOTAL OPERATING REVENUE:		\$ 9,590	\$ -	\$ 345	\$ -
OPERATING EXPENDITURES:					
01-171-072-60102	Salaries - Full Time	\$ 125,557	\$ 114,517	\$ 139,280	\$ 142,212
	Proposed New Hire - F/T Union				\$ 12,334
01-171-072-60103	Salaries - Overtime	\$ 1,255	\$ 1,470	\$ 860	\$ 1,492
01-171-072-60104	Salaries - Part Time	\$ 17,754	\$ 29,368	\$ 32,478	\$ 38,784
01-171-072-60105	Salaries - Seasonal	\$ 29,482	\$ 64,580	\$ 55,861	\$ 61,271
01-171-072-60114	Committee Honorarium	\$ 1,100	\$ 3,000	\$ 3,800	\$ 3,600
01-171-072-60115	Vehicle Expense	\$ 72	\$ 72	\$ -	\$ 72
01-171-072-60120	Contracts	\$ 19,864	\$ 25,000	\$ 25,883	\$ 50,000
01-171-072-60202	Benefits-El	\$ 3,485	\$ 7,515	\$ 3,519	\$ 6,886
01-171-072-60204	Benefits-CPP	\$ 5,121	\$ 12,627	\$ 5,263	\$ 13,329
01-171-098-60254	Training & Development	\$ 1,297	\$ 2,500	\$ 2,157	\$ 2,500
01-171-099-60306	Advertising	\$ 853	\$ 1,000	\$ 780	\$ 1,000
01-171-099-60312	General Insurance	\$ 38,000	\$ 81,374	\$ 81,374	\$ 76,898
01-171-099-60314	Utilities	\$ 2,490	\$ 2,300	\$ 3,151	\$ 3,000
01-171-099-60315	Facility Maintenance	\$ 20,075	\$ 38,000	\$ 22,249	\$ 34,300
01-171-099-60316	Equipment Maintenance	\$ 31,072	\$ 25,000	\$ 35,422	\$ 30,000
01-171-099-60317	Miscellaneous	\$ 905	\$ 100	\$ 18	\$ 100
01-171-099-60318	Equipment Rental	\$ 6,848	\$ 5,500	\$ 4,478	\$ 5,500
01-171-099-60319	Professional Services	\$ -	\$ 1,000	\$ 757	\$ 1,000
01-171-099-60327	Communication	\$ 238	\$ 500	\$ 1,097	\$ 700
01-171-099-60335	Shop Supplies	\$ 4,614	\$ 5,600	\$ 4,903	\$ 5,600
01-171-099-60336	Parking Lot Repairs	\$ -	\$ 1,000	\$ -	\$ 1,000
01-171-099-60337	Grounds Maintenance	\$ 17,723	\$ 20,000	\$ 16,632	\$ 35,000
01-171-099-60339	Tree Maintenance	\$ 11,121	\$ 10,000	\$ 14,514	\$ 40,000
01-171-099-60340	Fuel and Oil	\$ 19,036	\$ 22,000	\$ 19,563	\$ 22,000
01-171-099-60344	Horticulture - Town	\$ 15,062	\$ 6,000	\$ 3,134	\$ 6,000
01-171-150-60344	Horticulture - Society		\$ 9,000	\$ 7,886	\$ 10,000
01-171-099-60345	License and Permits	\$ 2,260	\$ 2,300	\$ 2,404	\$ 2,300
01-171-099-60349	Playground Mtce & Repair	\$ 4,408	\$ 2,000	\$ 4,213	\$ 10,000
01-171-099-60350	Trail Maintenance	\$ 13,372	\$ 15,000	\$ 12,022	\$ -
01-171-099-60365	Tree Planting	\$ -	\$ 1,000	\$ 1,145	\$ 1,000
01-171-156-60370	Waste Disposal	\$ 9	\$ -	\$ -	\$ -
01-171-099-60400	Mileage	\$ 899	\$ 1,000	\$ 323	\$ 1,000
01-171-179-60454	Fundraising Dinner - Mettawas	\$ -	\$ -		
01-171-099-60676	Charitable Events - Parks	\$ 7,640	\$ -	\$ -	\$ -
TOTAL OPERATING EXPENDITURES:		\$ 401,609	\$ 510,323	\$ 505,167	\$ 618,878
NET OPERATING REVENUES (EXPENSES):		\$ (392,019)	\$ (510,323)	\$ (504,822)	\$ (618,878)
CONTRIBUTIONS TO (FROM) RESERVES:					
03-171-032-41700	Trans. from Res. - Working Cap.	\$ -	\$ -	\$ -	\$ -
NET CONT. TO (FROM) RESERVES:		\$ -	\$ -	\$ -	\$ -
OPERATING SURPLUS/(DEFICIT):		\$ (392,019)	\$ (510,323)	\$ (504,822)	\$ (618,878)

PARKS					
Account Number		2015 Actuals	2016 Budget	2016 Actuals	2017 Budget
CAPITAL BUDGET					
CAPITAL REVENUE:					
01-171-058-40502	Provincial Grant	\$ -	\$ -		
01-171-058-40515	Federal Grants	\$ -			
01-171-058-40519	Misc. Energy Rebates	\$ 1,559	\$ -	\$ 2,441	
01-171-179-40524	Fundraising - Mettawas Park	\$ 116,850	\$ 114,400	\$ 75,993	\$ 20,000
01-171-058-40526	User Group Contributions	\$ -	\$ 10,000	\$ 24,000	
01-171-066-41412	ELK Interest Income	\$ -	\$ 106,000		
01-171-066-41424	Long-term Debt	\$ -	\$ -		
01-171-066-41510	Sale of Equipment	\$ -	\$ -		
03-171-032-41710	Transfer from Res. - Lifecycle				\$ 60,000
03-171-032-41710	Transfer from Res. - Capital	\$ 254,610	\$ 767,312	\$ 391,365	\$ 215,750
03-171-032-41710	Transfer from Res. - Fleet				\$ 145,000
03-171-032-41720	Transfer from Res. - DC	\$ -	\$ 201,560	\$ 198,313	\$ 76,500
TOTAL CAPITAL REVENUE:		\$ 373,019	\$ 1,199,272	\$ 692,112	\$ 517,250
CAPITAL EXPENDITURES:					
	From Capital Schedule	\$ 353,513	\$ 1,319,750	\$ 792,273	\$ 554,750
TOTAL CAPITAL EXPENDITURES:		\$ 353,513	\$ 1,319,750	\$ 792,273	\$ 554,750
CONTRIBUTIONS TO RESERVES:					
03-171-440-80300	Transfer to Res. - Fleet	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
03-171-440-80300	Transfer to Res - Lifecycle Parks				\$ 110,000
03-171-440-80300	Transfer to Res. - Capital	\$ -	\$ -	\$ 15,000	\$ 3,542
03-171-440-80300	Transfer to Res. - Mettawas Park	\$ 116,850	\$ -		
CONTRIBUTIONS TO RESERVES		\$ 166,850	\$ 50,000	\$ 65,000	\$ 163,542
REPAYMENT OF LONG-TERM DEBT:					
	Repayment of LTD	\$ -	\$ -	\$ -	\$ -
REPAYMENT OF LONG-TERM DEBT:		\$ -	\$ -	\$ -	\$ -
NET CAPITAL EXPENDITURES:		\$ (147,345)	\$ (170,478)	\$ (165,161)	\$ (201,042)
DEPARTMENTAL SURPLUS/(DEFICIT):		\$ (539,364)	\$ (680,801)	\$ (669,984)	\$ (819,920)

FACILITIES					
Account Number		2015 Actuals	2016 Budget	2016 Actuals	2017 Budget
OPERATING BUDGET					
OPERATING REVENUE:					
01-171-061-40652	Rent - Lakeside Pavilion	\$ 24,171	\$ 30,000	\$ 22,398	\$ 25,000
01-171-159-40608	Rent - Lions Hall	\$ -	\$ -	\$ -	
01-171-159-40609	Lions Hall - Utility Recovery	\$ 1,545	\$ 1,545	\$ 1,545	\$ 1,545
01-171-061-40654	Rent - Youth & Family	\$ 29,076	\$ 29,076	\$ 29,076	\$ 29,076
01-171-061-40658	Rent - Carnegie (BIA)	\$ 5,665	\$ 5,665	\$ 5,778	\$ 5,894
01-171-172-40657	Rent - Unico Comm. Centre	\$ 5,521	\$ 10,000	\$ 6,771	\$ 7,500
01-171-061-40651	Rent - Mad Science (122 Fox)	\$ -	\$ -	\$ 6,400	\$ 19,200
01-171-061-40650	Rent - Ruthven Day Care	\$ 10,200	\$ 10,200	\$ 10,200	\$ 10,200
01-171-061-40607	Rent - Ridgeview Park Hall	\$ 1,954	\$ 1,500	\$ 1,867	\$ 2,000
01-171-176-40665	Green Fees - Ridgeview	\$ 4,636	\$ 5,000	\$ 4,552	\$ 5,000
01-171-061-40618	Rent - Baseball Canteen	\$ 708	\$ 1,000	\$ 885	\$ 1,000
01-171-177-40666	Green Fees - King. Soccer / Baseball	\$ 20,733	\$ 22,000	\$ 22,540	\$ 22,000
01-171-061-40653	Rent - 94 Division St S	\$ 8,400	\$ -	\$ 4,000	\$ -
01-171-061-40662	Rent - King's Landing	\$ 10,800	\$ -	\$ -	\$ -
01-171-061-40664	Rent - Kingsville Taxi	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000
TOTAL OPERATING REVENUE:		\$ 129,408	\$ 121,986	\$ 122,012	\$ 134,415
OPERATING EXPENDITURES:					
see appendix E	Lakeside Pavilion	\$ 64,289	\$ 62,100	\$ 62,329	\$ 62,770
see appendix E	Lion's Hall	\$ 19,697	\$ 21,550	\$ 16,817	\$ 16,350
see appendix E	Carnegie Building	\$ 11,419	\$ 11,900	\$ 13,812	\$ 12,950
see appendix E	Unico Centre	\$ 17,949	\$ 17,950	\$ 15,804	\$ 15,400
see appendix E	Cottam Library / Day Care	\$ 3,949	\$ 4,800	\$ 6,857	\$ 1,500
see appendix E	Ruthven Library / Day Care	\$ 719	\$ 1,350	\$ 252	\$ 1,000
see appendix E	Kingsville Library	\$ 4,450	\$ 3,700	\$ 13,669	\$ 5,800
see appendix E	Ridgeview Hall / Park	\$ 45,215	\$ 42,300	\$ 38,986	\$ 44,750
see appendix E	Kingsville Soccer / Baseball	\$ 44,790	\$ 42,100	\$ 35,485	\$ 38,700
01-171-178-60480	Rental Prop - 94 Division St S	\$ 1,387		\$ 2,200	\$ -
01-171-178-60481	Rental Prop - King's Landing	\$ 10,357	\$ 3,500	\$ 15,793	\$ 2,000
TOTAL OPERATING EXPENDITURES:		\$ 224,221	\$ 211,250	\$ 222,004	\$ 201,220
NET OPERATING REVENUES (EXPENSES):		\$ (94,813)	\$ (89,264)	\$ (99,992)	\$ (66,805)
CONTRIBUTIONS TO (FROM) RESERVES:					
03-171-032-41700	Trans. from Res. - Working Cap.	\$ -	\$ -	\$ -	\$ -
03-171-440-80100	Trans. to Res. - Working Cap.	\$ -	\$ -	\$ -	
NET CONT. TO (FROM) RESERVES:		\$ -	\$ -	\$ -	\$ -
OPERATING SURPLUS/(DEFICIT):		\$ (94,813)	\$ (89,264)	\$ (99,992)	\$ (66,805)
CAPITAL BUDGET					
CAPITAL REVENUE:					
01-171-058-40502	Provincial Grant				
01-171-058-40515	Federal Grants				\$ 181,500
01-171-058-40519	Misc. Energy Rebates				
01-171-058-40526	User Group Contributions				
01-171-066-41424	Long-term Debt				
01-171-066-41510	Sale of Equipment				
03-171-032-41710	Transfer from Res. - Lifecycle				\$ 6,000
03-171-032-41710	Transfer from Res. - Capital				\$ 478,500
03-171-032-41720	Transfer from Res. - DC				
TOTAL CAPITAL REVENUE:		\$ -	\$ -	\$ -	\$ 666,000
CAPITAL EXPENDITURES:					
	From Capital Schedule				\$ 668,000
TOTAL CAPITAL EXPENDITURES:		\$ -	\$ -	\$ -	\$ 668,000
CONTRIBUTIONS TO RESERVES:					
03-171-440-80300	Transfer to Res. - Capital	\$ -	\$ -		
03-171-440-80300	Transfer to Res - Lifecyle HVAC/R	\$ -	\$ 150,000	\$ 150,000	\$ 170,000
03-171-440-80100	Transfer to Res. - Lifecycle	\$ -	\$ -	\$ -	\$ 50,000
03-171-440-80300	Transfer to Res. - Mettawas Park		\$ -		
CONTRIBUTIONS TO RESERVES		\$ -	\$ 150,000	\$ 150,000	\$ 220,000
REPAYMENT OF LONG-TERM DEBT:					
	Repayment of LTD	\$ -	\$ -	\$ -	\$ -
REPAYMENT OF LONG-TERM DEBT:		\$ -	\$ -	\$ -	\$ -
NET CAPITAL EXPENDITURES:		\$ -	\$ (150,000)	\$ (150,000)	\$ (222,000)
DEPARTMENTAL SURPLUS/(DEFICIT):		\$ (94,813)	\$ (239,264)	\$ (249,992)	\$ (288,805)

FANTASY OF LIGHTS					
Account Number		2015 Actuals	2016 Budget	2016 Actuals	2017 Budget
OPERATING BUDGET					
OPERATING REVENUE:					
01-172-066-40521	Donations	\$ 248	\$ 5,000	\$ 1,575	\$ 5,000
01-172-066-40639	Kingsville Fantasy Express	\$ 1,958	\$ 2,500	\$ 1,269	\$ 2,500
01-172-066-40640	Dinner With Santa	\$ 1,395	\$ 2,000	\$ 1,451	\$ 2,000
01-172-066-40641	Memorial Trees	\$ -	\$ -	\$ -	
01-172-066-40642	Food Sales	\$ -	\$ -	\$ -	
01-172-066-40643	Sip and Shop	\$ 595	\$ 1,000	\$ 894	\$ 1,000
01-172-066-40644	Special Events	\$ -	\$ 1,000	\$ -	\$ 1,000
01-172-066-40645	Maintenance Program	\$ -	\$ 2,500	\$ -	\$ 2,500
01-172-066-40646	New Year's Eve	\$ -	\$ -	\$ -	
01-172-060-40647	Senior's Activity	\$ -	\$ -	\$ -	
01-172-060-40606	Miscellaneous	\$ -	\$ -	\$ -	
TOTAL OPERATING REVENUE:		\$ 4,196	\$ 14,000	\$ 5,189	\$ 14,000
OPERATING EXPENDITURES:					
01-172-099-60301	Office Supplies	\$ -	\$ -	\$ -	
01-172-099-60306	Advertising	\$ 3,784	\$ 4,000	\$ 3,655	\$ 4,400
01-172-099-60315	Maintenance	\$ 4,069	\$ 4,500	\$ 7,811	\$ 6,000
01-172-099-60316	Equipment Repair	\$ 155	\$ 200	\$ 985	\$ 500
01-172-099-60317	Miscellaneous	\$ -	\$ -	\$ -	
01-172-099-60320	Memberships & Subscriptions	\$ -	\$ -	\$ -	
01-172-158-60621	Fireworks	\$ -	\$ 2,800	\$ 5,043	\$ 3,000
01-172-099-60622	Parade	\$ 5,000	\$ 10,000	\$ 10,150	\$ 10,000
01-172-099-60623	Dinner With Santa	\$ -	\$ 100	\$ 300	\$ 50
01-172-099-60624	Craft Show	\$ -	\$ -	\$ 75	
01-172-099-60625	Food / Sundry Expenses	\$ 331	\$ 500	\$ 768	\$ 300
01-172-099-60631	Special Events (Kingsville Fantasy	\$ -	\$ -	\$ -	
01-172-099-60632	Senior's Activity	\$ -	\$ -	\$ -	
01-172-099-60633	New Year's Eve	\$ -	\$ -	\$ -	
01-172-099-60634	Children's Activity	\$ 160	\$ 200	\$ 861	\$ 400
TOTAL OPERATING EXPENDITURES:		\$ 13,498	\$ 22,300	\$ 29,648	\$ 24,650
NET OPERATING REVENUES (EXPENSES):		\$ (9,302)	\$ (8,300)	\$ (24,459)	\$ (10,650)
CONTRIBUTIONS TO (FROM) RESERVES:					
	Surplus/Deficit	\$ -	\$ -	\$ -	\$ -
03-172-032-41700	Trans. from Res. - Working Cap.	\$ -	\$ -	\$ -	\$ (2,000)
03-172-440-80100	Transfer to Res. - Working Cap.	\$ 2,000	\$ -		\$ -
NET CONT. TO (FROM) RESERVES:		\$ 2,000	\$ -	\$ -	\$ (2,000)
OPERATING SURPLUS/(DEFICIT):		\$ (11,302)	\$ (8,300)	\$ (24,459)	\$ (8,650)
CAPITAL BUDGET					
CAPITAL REVENUE:					
	Provincial Grant	\$ -	\$ -	\$ -	\$ -
	Federal Grants	\$ -	\$ -	\$ -	\$ -
01-172-058-40521	Donations (Capital)	\$ -	\$ -	\$ -	\$ -
01-172-066-41510	Sale of Equipment	\$ -	\$ -	\$ -	\$ -
03-172-032-41710	Transfer from Res. - Capital	\$ -	\$ -	\$ -	\$ -
03-172-032-41720	Transfer from Res. - DC	\$ -	\$ -	\$ -	\$ -
TOTAL CAPITAL REVENUE:		\$ -	\$ -	\$ -	\$ -
CAPITAL EXPENDITURES:					
	From Capital Schedule	\$ -	\$ -	\$ -	\$ 20,000
TOTAL CAPITAL EXPENDITURES:		\$ -	\$ -	\$ -	\$ 20,000
CONTRIBUTIONS TO RESERVES:					
03-172-440-80300	Transfer to Res. - Capital	\$ -	\$ -	\$ -	\$ -
CONTRIBUTIONS TO RESERVES		\$ -	\$ -	\$ -	\$ -
REPAYMENT OF LONG-TERM DEBT:					
	Repayment of LTD	\$ -	\$ -	\$ -	\$ -
REPAYMENT OF LONG-TERM DEBT:		\$ -	\$ -	\$ -	\$ -
NET CAPITAL EXPENDITURES:		\$ -	\$ -	\$ -	\$ (20,000)
DEPARTMENTAL SURPLUS/(DEFICIT):		\$ (11,302)	\$ (8,300)	\$ (24,459)	\$ (28,650)

MARINA					
Account Number		2015 Actuals	2016 Budget	2016 Actuals	2017 Budget
OPERATING BUDGET					
OPERATING REVENUE:					
01-173-060-40615	Boat Dockage	\$ 46,517	\$ 46,520	\$ 41,956	\$ 43,000
01-173-060-40624	Boat Ramp	\$ 10,544	\$ 10,000	\$ 17,945	\$ 12,000
01-173-060-40638	Fuel Sales	\$ 56,868	\$ 57,000	\$ 46,012	\$ 57,000
01-173-066-41270	Misc Revenue	\$ 4	\$ -	\$ -	
TOTAL OPERATING REVENUE:		\$ 113,933	\$ 113,520	\$ 105,913	\$ 112,000
OPERATING EXPENDITURES:					
01-173-072-60102	Salaries - Full Time	\$ 18,229	\$ 18,879	\$ 18,407	\$ 19,156
01-173-072-60104	Salaries - Part Time	\$ 9,536	\$ 13,471	\$ 9,600	\$ 13,972
01-173-072-60105	Salaries - Seasonal	\$ 10,697	\$ 26,460	\$ 8,455	\$ 27,915
01-173-072-60114	Committee Honourarium	\$ 200	\$ 1,200	\$ -	\$ 600
01-173-072-60202	Benefits-EI	\$ 205	\$ 1,419	\$ 201	\$ 1,280
01-173-072-60204	Benefits-CPP	\$ 388	\$ 2,384	\$ 382	\$ 2,094
01-173-072-60206	Benefits-EHT	\$ -			
01-173-072-60208	Benefits-OMERS	\$ -			
01-173-072-60214	Benefits-WSB	\$ -			
01-173-099-60301	Office Supplies	\$ -	\$ 250	\$ 35	
01-173-099-60306	Advertising	\$ -	\$ 500	\$ -	
01-173-099-60314	Utilities	\$ 6,351	\$ 5,600	\$ 7,477	\$ 7,000
01-173-099-60315	Facility Maintenance	\$ 12,852	\$ 7,500	\$ 6,889	\$ 7,500
01-173-099-60316	Equipment Repair	\$ -	\$ -		
01-173-099-60317	Misc.	\$ -	\$ -		
01-173-099-60318	Equipment Rental	\$ 810	\$ 1,000	\$ 675	\$ 1,000
01-173-099-60319	Professional Services	\$ -	\$ 500	\$ -	\$ 500
01-173-099-60320	Membership & Subscription	\$ 525	\$ 525	\$ -	\$ 525
01-173-099-60327	Communication	\$ 494	\$ 500	\$ 608	\$ 650
01-173-099-60329	Rent	\$ -	\$ 500	\$ -	\$ 500
01-173-152-60333	Work Boat Maintenance	\$ 3,782	\$ 2,000	\$ -	\$ 2,000
01-173-099-60335	Shop Supplies	\$ 142	\$ 300	\$ 204	\$ 300
01-173-099-60337	Ground Maintenance	\$ 391	\$ 500	\$ -	\$ 500
01-173-099-60340	Fuel & Oil	\$ -	\$ -	\$ 268	
01-173-099-60346	Bank Fees & Interest	\$ 1,663	\$ 1,500	\$ 1,674	\$ 1,500
01-173-152-60360	License and Permits	\$ -	\$ 100	\$ -	\$ 100
01-173-099-60383	Fuel Purchased for Re-Sale	\$ 49,016	\$ 48,000	\$ 39,152	\$ 48,000
TOTAL OPERATING EXPENDITURES:		\$ 115,281	\$ 133,088	\$ 94,025	\$ 135,092
NET OPERATING REVENUES (EXPENSES):		\$ (1,348)	\$ (19,568)	\$ 11,888	\$ (23,092)
CONTRIBUTIONS TO (FROM) RESERVES:					
03-173-032-41700	Trans. from Res. - Working Cap.	\$ -	\$ -	\$ -	\$ -
03-173-440-80100	Transfer to Res. - Working Cap.	\$ -	\$ -	\$ -	\$ -
NET CONT. TO (FROM) RESERVES:		\$ -	\$ -	\$ -	\$ -
OPERATING SURPLUS/(DEFICIT):		\$ (1,348)	\$ (19,568)	\$ 11,888	\$ (23,092)
CAPITAL BUDGET					
CAPITAL REVENUE:					
	Provincial Grant	\$ -	\$ -	\$ -	\$ -
	Federal Grants	\$ -	\$ -	\$ -	\$ -
01-173-066-41425	Amounts to be Recovered	\$ -	\$ 3,000	\$ 1,019	\$ -
01-173-066-41510	Sale of Equipment	\$ -	\$ -	\$ -	\$ -
03-173-032-41710	Transfer from Res. - Capital	\$ -	\$ 10,310	\$ 10,310	\$ -
03-173-032-41720	Transfer from Res. - DC	\$ -	\$ -	\$ -	\$ -
TOTAL CAPITAL REVENUE:		\$ -	\$ 13,310	\$ 11,329	\$ -
CAPITAL EXPENDITURES:					
	From Capital Schedule	\$ -	\$ 13,310	\$ 11,704	\$ -
TOTAL CAPITAL EXPENDITURES:		\$ -	\$ 13,310	\$ 11,704	\$ -
CONTRIBUTIONS TO RESERVES:					
03-173-440-80300	Transfer to Res. - Capital	\$ -	\$ -	\$ -	\$ -
CONTRIBUTIONS TO RESERVES		\$ -	\$ -	\$ -	\$ -
REPAYMENT OF LONG-TERM DEBT:					
	Repayment of LTD	\$ -	\$ -	\$ -	\$ -
REPAYMENT OF LONG-TERM DEBT:		\$ -	\$ -	\$ -	\$ -
NET CAPITAL EXPENDITURES:		\$ -	\$ -	\$ (376)	\$ -
DEPARTMENTAL SURPLUS/(DEFICIT):		\$ (1,348)	\$ (19,568)	\$ 11,513	\$ (23,092)

MIGRATION FESTIVAL					
Account Number		2015 Actuals	2016 Budget	2016 Actuals	2017 Budget
OPERATING BUDGET					
OPERATING REVENUE:					
01-174-058-40502	Grants (external sources)	\$ -	\$ 1,000	\$ 2,030	
01-174-058-40500	Grants from Town	\$ -	\$ -	\$ -	
01-174-058-40515	Federal Grants (Queen's Tea)	\$ -	\$ -	\$ -	
01-174-058-40521	Donations from Public	\$ 2,150	\$ 1,500	\$ 2,316	\$ 2,000
01-174-066-41270	Misc. Revenue/Special Projects	\$ 632	\$ 1,500	\$ 679	\$ 1,500
01-174-066-41271	Craft Show Admissions	\$ -	\$ -	\$ -	
01-174-066-41272	Craft Vendor Fees	\$ 2,573	\$ 3,000	\$ 2,435	\$ 3,500
01-174-066-41273	Children's Festival Admission	\$ -	\$ -	\$ -	
01-174-066-41278	Trout Pond	\$ -	\$ -	\$ -	
01-174-066-41285	Fine Art & Photo. Competition Registr	\$ 470	\$ 500	\$ 190	\$ 300
01-174-066-41286	Fine Art & Photo. Sponsorships	\$ -	\$ -	\$ -	
01-174-066-41287	Woodcarver's Admission	\$ -	\$ -	\$ -	
01-174-066-41296	Art Sale	\$ -	\$ -	\$ -	
TOTAL OPERATING REVENUE:		\$ 5,826	\$ 7,500	\$ 7,649	\$ 7,300
OPERATING EXPENDITURES:					
01-174-099-60301	Office Supplies	\$ -	\$ 200	\$ 256	
01-174-099-60303	Postage	\$ -	\$ -	\$ 16	
01-174-099-60306	Advertising	\$ 4,064	\$ 5,000	\$ 4,347	\$ 5,000
01-174-099-60320	Membership/Subscriptions	\$ -	\$ -	\$ -	
01-174-099-60329	Rent - High School	\$ -	\$ -	\$ -	
01-174-099-60608	Parade	\$ 4,150	\$ 4,500	\$ 4,050	\$ 5,000
01-174-099-60820	Special Projects	\$ 548	\$ 600	\$ 883	\$ 1,500
01-174-099-60821	Children's Activities	\$ 3,370	\$ 3,500	\$ 2,927	\$ 3,500
01-174-099-60822	Committee Expenses	\$ -	\$ -	\$ -	
01-174-099-60823	Trout Pond	\$ -	\$ -	\$ -	
01-174-099-60824	Craft Show Supplies	\$ -	\$ -	\$ -	
01-174-099-60828	Prizes/Awards/Art Show Exp	\$ 2,157	\$ 2,200	\$ 1,650	\$ 2,200
01-174-099-60829	Birds of Prey Show	\$ -	\$ -	\$ -	\$ 900
01-174-099-60831	Pavilion Expenses	\$ -	\$ -	\$ -	
01-174-099-60832	Volunteers	\$ -	\$ -	\$ -	
01-174-099-60836	Queen's Tea	\$ -	\$ -	\$ -	
TOTAL OPERATING EXPENDITURES:		\$ 14,289	\$ 16,000	\$ 14,128	\$ 18,100
NET OPERATING REVENUES (EXPENSES):		\$ (8,464)	\$ (8,500)	\$ (6,479)	\$ (10,800)
CONTRIBUTIONS TO (FROM) RESERVES:					
03-174-032-41700	Trans. from Res. - Working Cap.	\$ (2,400)	\$ (8,500)	\$ (6,479)	
03-174-440-80100	Transfer to Res. - Working Cap.	\$ -	\$ -	\$ -	
NET CONT. TO (FROM) RESERVES:		\$ (2,400)	\$ (8,500)	\$ (6,479)	\$ -
OPERATING SURPLUS/(DEFICIT):		\$ (6,064)	\$ -	\$ 0	\$ (10,800)
CAPITAL BUDGET					
CAPITAL REVENUE:					
	Provincial Grant	\$ -	\$ -	\$ -	\$ -
	Federal Grants	\$ -	\$ -	\$ -	\$ -
01-174-066-41510	Sale of Equipment	\$ -	\$ -	\$ -	\$ -
03-174-032-41710	Transfer from Res. - Capital	\$ -	\$ -	\$ -	\$ -
03-174-032-41720	Transfer from Res. - DC	\$ -	\$ -	\$ -	\$ -
TOTAL CAPITAL REVENUE:		\$ -	\$ -	\$ -	\$ -
CAPITAL EXPENDITURES:					
	From Capital Schedule	\$ -	\$ -	\$ -	\$ -
TOTAL CAPITAL EXPENDITURES:		\$ -	\$ -	\$ -	\$ -
CONTRIBUTIONS TO RESERVES:					
03-174-440-80300	Transfer to Res. - Capital	\$ -	\$ -	\$ -	\$ -
CONTRIBUTIONS TO RESERVES		\$ -	\$ -	\$ -	\$ -
REPAYMENT OF LONG-TERM DEBT:					
	Repayment of LTD	\$ -	\$ -	\$ -	\$ -
REPAYMENT OF LONG-TERM DEBT:		\$ -	\$ -	\$ -	\$ -
NET CAPITAL EXPENDITURES:		\$ -	\$ -	\$ -	\$ -
DEPARTMENTAL SURPLUS/(DEFICIT):		\$ (6,064)	\$ -	\$ -	\$ (10,800)

RECREATION PROGRAMS					
Account Number		2015 Actuals	2016 Budget	2016 Actuals	2017 Budget
OPERATING BUDGET					
OPERATING REVENUE:					
01-175-066-40502	Provincial Grants	\$ -	\$ -	\$ -	
01-175-066-40515	Federal Grants	\$ -	\$ -	\$ -	\$ 5,000
01-175-066-40521	Donations from Public	\$ 500	\$ 500	\$ -	
01-175-066-40524	Fundraising Efforts	\$ -	\$ -	\$ -	
01-175-066-40619	Recreation - Misc. Revenues	\$ 3,953	\$ 5,000	\$ 4,644	\$ 5,000
01-175-066-41277	Day Camp		\$ -	\$ -	\$ 2,000
01-175-066-40625	Recreation Programs	\$ 3,227	\$ 14,500	\$ 4,382	\$ 6,000
01-175-066-40626	Community Events	\$ 6,461	\$ 11,000	\$ 6,025	\$ 15,000
01-175-066-41279	CUBC Fundraising	\$ 2,500	\$ -	\$ -	
01-175-066-41298	Tournaments	\$ -	\$ 1,000	\$ -	\$ 1,000
01-175-066-41299	Family Day Events	\$ 243	\$ 250	\$ -	\$ 500
see appendix F	Rusty Blades Tournament	\$ -	\$ -	\$ -	
see appendix F	Older Adults	\$ 5,009	\$ 6,700	\$ 1,457	\$ 3,700
see appendix F	Tall Ships	\$ 8,223	\$ -	\$ -	
TOTAL OPERATING REVENUE:		\$ 30,117	\$ 38,950	\$ 16,508	\$ 38,200
OPERATING EXPENDITURES:					
01-175-072-60102	Salaries - Full Time	\$ 50,224	\$ 52,109	\$ 51,144	\$ 52,865
01-175-072-60103	Salaries - Over Time	\$ -		\$ -	
01-175-072-60104	Salaries - Part-time	\$ 14,429	\$ 33,752	\$ 17,644	\$ 24,043
01-175-072-60105	Salaries - Seasonal	\$ -		\$ -	
01-175-072-60114	Committee Honourarium	\$ 23,400	\$ 33,400	\$ 17,500	\$ 34,000
01-175-072-60202	Benefits-EI	\$ 1,177	\$ 1,761	\$ 1,294	\$ 1,291
01-175-072-60204	Benefits-CPP	\$ 2,124	\$ 4,983	\$ 2,495	\$ 4,325
01-175-072-60206	Benefits-EHT	\$ 1,704	\$ 2,363	\$ 1,668	\$ 2,181
01-175-072-60208	Benefits-OMERS	\$ 5,879	\$ 7,937	\$ 7,256	\$ 8,063
01-175-072-60212	Benefits-Health Coverage	\$ 5,516	\$ 5,894	\$ 5,623	\$ 5,637
01-175-072-60214	Benefits-WSIB	\$ 2,422	\$ 3,490	\$ 2,399	\$ 3,412
01-175-072-60222	Benefits - Eyeglasses	\$ -	\$ 380	\$ 457	\$ 800
01-175-072-60223	Benefits - Ortho	\$ -	\$ 1,000	\$ -	\$ 1,000
01-175-099-60254	Training & Development	\$ 1,053	\$ 2,000	\$ 1,795	\$ 2,000
01-175-099-60301	Office Supplies	\$ -	\$ 300	\$ 204	\$ 500
01-175-099-60306	Advertising	\$ 882	\$ 1,500	\$ 1,020	\$ 2,000
01-175-099-60317	Miscellaneous	\$ 17	\$ 100	\$ 212	\$ 300
01-175-099-60320	Memberships and Subscriptions	\$ -	\$ -	\$ -	
01-175-099-60327	Communication	\$ -	\$ -	\$ -	
01-175-099-60400	Mileage	\$ 538	\$ 750	\$ 46	\$ 800
01-175-099-60626	Activity Guide	\$ 2,720	\$ 2,800	\$ 2,974	\$ 2,500
01-175-099-60627	Recreation Programs	\$ 1,189	\$ 6,500	\$ 7,735	\$ 6,000
01-175-099-60628	Community Events	\$ 7,765	\$ 8,000	\$ 8,222	\$ 15,000
01-175-099-60629	In Motion Health Promotion	\$ -	\$ 1,000	\$ 1,000	\$ 1,000
01-175-099-60630	Fundraising Efforts	\$ -	\$ -	\$ -	\$ -
01-175-099-60677	March Break Camp	\$ -	\$ -	\$ -	\$ 1,000
01-175-099-60678	Day Camp	\$ -	\$ -	\$ -	\$ 1,000
see appendix F	Rusty Blades Tournament	\$ 101	\$ -	\$ -	\$ -
see appendix F	Older Adults	\$ 9,672	\$ 12,200	\$ 6,354	\$ 8,000
see appendix F	Tall Ships	\$ 22,096	\$ -	\$ -	\$ -
TOTAL OPERATING EXPENDITURES:		\$ 152,909	\$ 182,219	\$ 137,042	\$ 177,717
NET OPERATING REVENUES (EXPENSES):		\$ (122,792)	\$ (143,269)	\$ (120,534)	\$ (139,517)
CONTRIBUTIONS TO (FROM) RESERVES:					
03-175-032-41700	Trans. from Res. - Working Cap.	\$ -	\$ -	\$ -	\$ -
03-175-440-80100	Transfer to Res. - Working Cap.	\$ -	\$ -	\$ -	\$ 3,998
NET CONT. TO (FROM) RESERVES:		\$ -	\$ -	\$ -	\$ 3,998
OPERATING SURPLUS/(DEFICIT):		\$ (122,792)	\$ (143,269)	\$ (120,534)	\$ (143,515)
CAPITAL BUDGET					
CAPITAL REVENUE:					
01-175-066-40502	Provincial Grant	\$ -	\$ -	\$ -	\$ -
01-175-066-40515	Federal Grants	\$ -	\$ -	\$ -	\$ -
01-175-066-41510	Sale of Equipment	\$ -	\$ -	\$ -	\$ -
03-175-032-41710	Transfer from Res. - Capital	\$ -	\$ -	\$ -	\$ -
03-175-032-41720	Transfer from Res. - DC	\$ -	\$ -	\$ -	\$ -
TOTAL CAPITAL REVENUE:		\$ -	\$ -	\$ -	\$ -
CAPITAL EXPENDITURES:					
	From Capital Schedule	\$ -	\$ -	\$ -	\$ 1,000
TOTAL CAPITAL EXPENDITURES:		\$ -	\$ -	\$ -	\$ 1,000
CONTRIBUTIONS TO RESERVES:					
03-175-440-80300	Transfer to Res. - Capital	\$ 17,500	\$ 15,000	\$ 15,000	\$ 15,000
CONTRIBUTIONS TO RESERVES		\$ 17,500	\$ 15,000	\$ 15,000	\$ 15,000
REPAYMENT OF LONG-TERM DEBT:					
	Repayment of LTD	\$ -	\$ -	\$ -	\$ -
REPAYMENT OF LONG-TERM DEBT:		\$ -	\$ -	\$ -	\$ -
NET CAPITAL EXPENDITURES:		\$ (17,500)	\$ (15,000)	\$ (15,000)	\$ (16,000)
DEPARTMENTAL SURPLUS/(DEFICIT):		\$ (140,292)	\$ (158,269)	\$ (135,534)	\$ (159,515)

COMMUNITIES IN BLOOM					
Account Number		2015 Actuals	2016 Budget	2016 Actuals	2017 Budget
OPERATING BUDGET					
OPERATING REVENUE:					
01-176-058-40500	Grants from Town / Councillor Con	\$ 500	\$ -	\$ -	\$ -
01-176-058-40502	Provincial Grants	\$ -	\$ -	\$ -	\$ -
01-176-058-40515	Federal Grants	\$ -	\$ -	\$ -	\$ -
01-176-058-40521	Donations from Public	\$ -	\$ -	\$ -	\$ -
01-176-058-40524	Fundraising	\$ -	\$ -	\$ 259	\$ -
01-176-066-41270	Misc. Revenue/Special Projects	\$ -	\$ -	\$ -	\$ -
TOTAL OPERATING REVENUE:		\$ 500	\$ -	\$ 259	\$ -
OPERATING EXPENDITURES:					
01-176-099-60306	Advertising	\$ 512	\$ 700	\$ 345	\$ 1,000
01-176-099-60320	Memberships	\$ 779	\$ 870	\$ 789	\$ 900
01-176-099-60365	Tree Planting	\$ 330	\$ 400	\$ 275	\$ 400
01-176-099-60650	Signage	\$ 690	\$ 500	\$ 1,365	\$ 500
01-176-099-60651	Community Profile Book	\$ 458	\$ 1,000	\$ 787	\$ 1,000
01-176-099-60652	Tour Costs	\$ 611	\$ 1,000	\$ 967	\$ 3,000
01-176-099-60653	Judges	\$ 2,002	\$ 1,530	\$ 2,146	\$ 1,700
01-176-099-60654	Awards Ceremony	\$ -	\$ 2,000	\$ -	\$ 1,500
TOTAL OPERATING EXPENDITURES:		\$ 5,382	\$ 8,000	\$ 6,673	\$ 10,000

PLANNING					
Account Number		2015 Actuals	2016 Budget	2016 Actuals	2017 Budget
OPERATING BUDGET					
OPERATING REVENUE:					
01-180-062-40680	Planning - Zoning	\$ 16,428	\$ 20,000	\$ 21,300	\$ 18,000
01-180-062-40681	Planning O.P.A.	\$ -	\$ 2,000	\$ 2,000	\$ 2,000
01-180-062-40682	Planning - Consents	\$ 16,600	\$ 18,000	\$ 17,400	\$ 16,000
01-180-062-40683	Planning - Development Agree.	\$ 2,000	\$ 2,000	\$ -	\$ -
01-180-062-40684	Planning - Minor Variances	\$ 6,750	\$ 9,000	\$ 4,500	\$ 5,500
01-180-062-40685	Planning - Subdivisions	\$ 3,025	\$ 10,000	\$ 3,000	\$ 5,000
01-180-062-40686	Planning - Site Plan	\$ 13,075	\$ 15,000	\$ 12,250	\$ 12,000
01-180-066-40688	Planning - Mapping		\$ -	\$ -	\$ -
01-180-066-40689	Planning - Misc. Application Fee	\$ 390	\$ 500	\$ 550	\$ -
TOTAL OPERATING REVENUE:		\$ 58,268	\$ 76,500	\$ 61,000	\$ 58,500
OPERATING EXPENDITURES:					
01-180-072-60102	Salaries - Full Time	\$ 95,613	\$ 158,750	\$ 131,351	\$ 161,381
01-180-072-60114	Committee Honourarium	\$ 12,371	\$ 13,471	\$ 12,671	\$ 13,471
01-180-072-60120	Contracted Services	\$ 47,029	\$ -	\$ -	\$ -
01-180-072-60202	Benefits - EI	\$ 1,968	\$ 2,468	\$ 2,412	\$ 2,161
01-180-072-60204	Benefits - CPP	\$ 3,688	\$ 5,363	\$ 4,669	\$ 5,401
01-180-072-60206	Benefits - EHT	\$ 2,101	\$ 3,358	\$ 2,792	\$ 3,410
01-180-072-60208	Benefits - OMERS	\$ 10,025	\$ 17,501	\$ 14,251	\$ 17,844
01-180-072-60212	Benefits - Health Coverage	\$ 8,036	\$ 14,120	\$ 11,232	\$ 17,195
01-180-072-60214	Benefits - WSIB	\$ 3,005	\$ 4,727	\$ 3,772	\$ 4,922
01-180-072-60222	Benefits - Eyeglasses	\$ -	\$ 760	\$ 457	\$ 800
01-180-072-60223	Benefits - Ortho	\$ 1,852	\$ 2,000	\$ -	\$ 1,000
01-180-099-60254	Training & Development	\$ 6,018	\$ 10,000	\$ 2,321	\$ 7,000
01-180-099-60301	Office Supplies	\$ 289	\$ 500	\$ 357	\$ 500
01-180-099-60305	Courier & Express	\$ 76	\$ 150	\$ 48	\$ 100
01-180-099-60306	Advertising	\$ 2,519	\$ 3,800	\$ 3,611	\$ 1,500
01-180-099-60317	Miscellaneous	\$ 2,145	\$ 1,000	\$ 156	\$ 500
01-180-099-60320	Membership & Subscription	\$ 2,162	\$ 2,000	\$ 1,882	\$ 1,500
01-180-099-60326	Professional Fees (Legal, Eng.OM)	\$ 57,385	\$ 15,000	\$ 14,670	\$ 20,000
01-180-099-60327	Communication	\$ 476	\$ 1,000	\$ 803	\$ 1,000
01-180-099-60358	Small Capital	\$ -	\$ 675	\$ 446	\$ -
01-180-099-60400	Mileage	\$ 793	\$ 1,000	\$ 453	\$ 500
TOTAL OPERATING EXPENDITURES:		\$ 257,553	\$ 257,643	\$ 208,353	\$ 260,185
NET OPERATING REVENUES (EXPENSES):		\$ (199,285)	\$ (181,143)	\$ (147,353)	\$ (201,685)
CONTRIBUTIONS TO (FROM) RESERVES:					
03-180-032-41700	Trans. from Res. - Working Cap.	\$ -	\$ -	\$ -	\$ -
03-180-440-80100	Transfer to Res. - Working Cap.	\$ -	\$ -	\$ -	\$ -
NET CONT. TO (FROM) RESERVES:		\$ -	\$ -	\$ -	\$ -
OPERATING SURPLUS/(DEFICIT):		\$ (199,285)	\$ (181,143)	\$ (147,353)	\$ (201,685)
CAPITAL BUDGET					
CAPITAL REVENUE:					
	Provincial Grant	\$ -	\$ -	\$ -	\$ -
	Federal Grants	\$ -	\$ -	\$ -	\$ -
03-180-032-41710	Transfer from Res. - Capital	\$ -	\$ -	\$ -	\$ -
03-180-032-41720	Transfer from Res. - DC	\$ -	\$ 35,000	\$ -	\$ 67,950
TOTAL CAPITAL REVENUE:		\$ -	\$ 35,000	\$ -	\$ 67,950
CAPITAL EXPENDITURES:					
	From Capital Schedule	\$ 5,352	\$ 35,000	\$ 2,338	\$ 81,000
TOTAL CAPITAL EXPENDITURES:		\$ 5,352	\$ 35,000	\$ 2,338	\$ 81,000
CONTRIBUTIONS TO RESERVES:					
03-180-440-80300	Transfer to Res. - Capital	\$ -	\$ -	\$ -	\$ -
CONTRIBUTIONS TO RESERVES		\$ -	\$ -	\$ -	\$ -
REPAYMENT OF LONG-TERM DEBT:					
	Repayment of LTD	\$ -	\$ -	\$ -	\$ -
REPAYMENT OF LONG-TERM DEBT:		\$ -	\$ -	\$ -	\$ -
NET CAPITAL EXPENDITURES:		\$ (5,352)	\$ -	\$ (2,338)	\$ (13,050)
DEPARTMENTAL SURPLUS/(DEFICIT):		\$ (204,637)	\$ (181,143)	\$ (149,691)	\$ (214,735)

BIA					
Account Number		2015 Actuals	2016 Budget	2016 Actuals	2017 Budget
OPERATING BUDGET					
OPERATING REVENUE:					
01-181-040-40189	B.I.A.	\$ 90,311	\$ 93,004	\$ 93,004	\$ 98,889
01-181-058-40502	Provincial Grants	\$ -	\$ -	\$ -	
01-181-058-40500	Town Grant - Tourism Booth	\$ -	\$ -	\$ -	
01-181-058-40500	Town Grant - BIA Coord for Tourism	\$ -	\$ -	\$ -	
01-181-058-40500	Town Grant - Flower Program	\$ 13,000	\$ 13,000	\$ 13,000	\$ 15,000
01-181-058-40500	Town Grant - Operation Face Lift	\$ -	\$ -	\$ -	\$ 3,000
01-181-058-40500	Town Grant - Visitor Centre / Carangie	\$ -	\$ -	\$ -	
01-181-058-40521	Donations	\$ 233	\$ -	\$ 334	
01-181-066-40690	Essex Comm. Futures Grant - Operatio	\$ -	\$ -	\$ -	
01-181-066-41255	Revenue - BIA	\$ 57	\$ -	\$ 420	
01-181-066-41270	Misc	\$ -	\$ -	\$ 254	
01-181-066-41291	Spring Fashion Show	\$ 4,680	\$ 4,000	\$ 5,490	
01-181-066-41292	Assoc. Memberships	\$ 3,859	\$ 4,000	\$ 3,742	\$ 3,500
01-181-066-41293	Carnegie Concerts - Donations	\$ -	\$ -	\$ -	
01-181-066-41294	Carnegie Concerts - Sponsorships	\$ -	\$ -	\$ -	
01-181-066-41363	Winter Runway Fashion Show	\$ 12,600	\$ -	\$ -	
01-181-066-41364	Winter Walkthrough Fashion Show	\$ 5,070	\$ 4,000	\$ 5,490	
01-181-066-41365	Light up the Town	\$ -	\$ -	\$ -	
01-181-066-41366	Festivals & Events	\$ -	\$ -	\$ -	
TOTAL OPERATING REVENUE:		\$ 129,809	\$ 118,004	\$ 121,734	\$ 120,389
OPERATING EXPENDITURES:					
01-181-072-60120	Contracts	\$ 32,634	\$ 35,000	\$ 38,176	\$ 38,539
01-181-072-60104	Vacation Pay	\$ 1,036	\$ -	\$ 932	
01-181-072-60202	Benefits - EI	\$ 886	\$ 921	\$ 1,029	\$ 879
01-181-072-60204	Benefits - CPP	\$ 1,493	\$ 1,732	\$ 1,743	\$ 1,734
01-181-072-60206	Benefits - EHT	\$ 657	\$ 682	\$ 763	\$ 752
01-181-072-60214	Benefits - WSB	\$ 970	\$ 1,009	\$ 1,126	\$ 1,175
01-181-099-60301	Office Supplies	\$ 1,017	\$ 1,300	\$ 1,394	\$ 1,400
01-181-099-60306	Advertising & Marketing	\$ 8,966	\$ 10,000	\$ 4,954	\$ 10,000
01-181-099-60309	Computer & Web Site	\$ 187	\$ 200	\$ 107	\$ 200
01-181-099-60317	Miscellaneous	\$ 344	\$ 500	\$ 447	\$ 500
01-181-099-60320	Membership & Subscriptions	\$ 256	\$ 300	\$ 259	\$ 300
01-181-099-60323	Write Offs	\$ 917	\$ 1,000	\$ 830	\$ 1,000
01-181-099-60327	Communication	\$ 1,546	\$ 1,500	\$ 1,588	\$ 1,700
01-181-099-60329	Rent	\$ 5,665	\$ 5,700	\$ 5,778	\$ 5,900
01-181-099-60341	Janitorial (1/4 of office space)	\$ 802	\$ 1,000	\$ 688	\$ 1,000
01-181-099-60358	Small Capital	\$ -	\$ -	\$ -	
01-181-099-60367	Essex Comm. Futures Grant	\$ -	\$ -	\$ -	
01-181-099-60630	Fundraising Efforts	\$ 250	\$ -	\$ -	
01-181-170-60805	Winter Runway Fashion Show	\$ 2,988	\$ -	\$ -	
01-181-170-60806	Spring Fashion Show	\$ 3,161	\$ 3,000	\$ 3,693	
01-181-170-60807	Winter Walkthrough Fashion Show	\$ 3,373	\$ 3,000	\$ 4,039	
01-181-170-60810	Sidewalk Sale	\$ -	\$ -	\$ -	
01-181-170-60812	BIA Dollar Promotion	\$ 4,988	\$ 10,000	\$ 9,802	\$ 17,000
01-181-170-60813	BIA Migration Fest.	\$ -	\$ -	\$ -	
01-181-170-60814	BIA Christmas	\$ -	\$ 2,500	\$ 773	
01-181-170-60817	Festivals & Events	\$ -	\$ 1,500	\$ -	
01-181-099-60819	OBIAA Conference	\$ 1,258	\$ 1,100	\$ 1,059	\$ 2,250
01-181-099-60833	Operation Face Lift	\$ 4,394	\$ 3,000	\$ 3,109	\$ 6,000
01-181-170-60834	Carnegie Concerts	\$ -	\$ -	\$ -	
01-181-170-60837	Spring Guide	\$ 1,526	\$ 1,530	\$ 1,526	\$ 1,530
01-181-170-60838	Holiday Guide	\$ 1,526	\$ 1,530	\$ 1,526	\$ 1,530
01-181-170-60839	Beautification / Flower Program	\$ 19,267	\$ 26,000	\$ 25,802	\$ 30,000
01-181-170-60840	Light up the Town	\$ -	\$ 2,000	\$ -	
01-181-220-60390	Donations & Grants	\$ -	\$ -	\$ -	
TOTAL OPERATING EXPENDITURES:		\$ 100,108	\$ 116,004	\$ 111,145	\$ 123,389
NET OPERATING REVENUES (EXPENSES):		\$ 29,701	\$ 2,000	\$ 10,589	\$ (3,000)
CONTRIBUTIONS TO (FROM) RESERVES:					
	Prior year (Surplus)/Deficit	\$ -	\$ -	\$ -	\$ -
03-181-032-41700	Trans. from Res. - Working Cap.	\$ (4,394)	\$ -	\$ (109)	\$ (3,000)
03-181-440-80100	Transfer to Res. - Working Cap.	\$ -	\$ -	\$ 7,450	\$ -
NET CONT. TO (FROM) RESERVES:		\$ (4,394)	\$ -	\$ 7,341	\$ (3,000)
OPERATING SURPLUS/(DEFICIT):		\$ 34,095	\$ 2,000	\$ 3,248	\$ -
CAPITAL BUDGET					
CAPITAL REVENUE:					
	Provincial Grant	\$ -	\$ -	\$ -	\$ -
	Federal Grants	\$ -	\$ -	\$ -	\$ -
01-181-066-41367	Clock Donations	\$ -	\$ -	\$ 26,000	\$ -
01-181-066-41368	Clock Bricks	\$ 7,200	\$ 49,842	\$ 33,000	\$ -
03-181-032-41710	Transfer from Res. - Capital	\$ -	\$ 40,158	\$ 13,536	\$ -
03-181-032-41720	Transfer from Res. - DC	\$ -	\$ -	\$ -	\$ -
01-181-066-41424	Long-term Debt	\$ -	\$ -	\$ -	\$ -
TOTAL CAPITAL REVENUE:		\$ 7,200	\$ 90,000	\$ 72,536	\$ -
CAPITAL EXPENDITURES:					
	From Capital Schedule	\$ -	\$ 90,000	\$ 72,536	\$ -
TOTAL CAPITAL EXPENDITURES:		\$ -	\$ 90,000	\$ 72,536	\$ -
CONTRIBUTIONS TO RESERVES:					
03-181-440-80300	Transfer to Res. - Capital	\$ 41,295	\$ 2,000	\$ 3,248	
CONTRIBUTIONS TO RESERVES		\$ 41,295	\$ 2,000	\$ 3,248	\$ -
REPAYMENT OF LONG-TERM DEBT:					
	Repayment of LTD	\$ -	\$ -	\$ -	\$ -
REPAYMENT OF LONG-TERM DEBT:		\$ -	\$ -	\$ -	\$ -
NET CAPITAL EXPENDITURES:		\$ (34,095)	\$ (2,000)	\$ (3,248)	\$ -
DEPARTMENTAL SURPLUS/(DEFICIT):		\$ -	\$ -	\$ -	\$ -
	Reserve Continuity	Facelift	Clock	General	Total
	Opening Balances	\$ 4,988	\$ 40,158	\$ 15,685	\$ 60,831
	Motion in 2016		\$ (10,000)	\$ 10,000	\$ -
	2016 Facelift Over Budget	\$ (109)			\$ (109)
	2016 Clock Costs Less Fundraising		\$ (13,536)		\$ (13,536)
	2016 Fashion Show Profits		\$ 3,248		\$ 3,248
	2016 Surplus			\$ 7,450	\$ 7,450
	2016 Closing Balances	\$ 4,879	\$ 19,870	\$ 33,135	\$ 57,884
	2017 Board Motion	\$ 3,000		\$ (3,000)	\$ -

ENVIRONMENTAL BUDGET SUMMARY				
	2015 Actuals	2016 Budget	2016 Actuals	2017 Budget
OPERATING REVENUE:				
Water	\$ 5,105,922	\$ 5,169,500	\$ 5,830,703	\$ 5,718,000
Wastewater - KLR	\$ 1,529,488	\$ 1,659,500	\$ 1,684,946	\$ 1,775,000
Wastewater - Cottam	\$ 182,077	\$ 184,200	\$ 184,395	\$ 193,200
TOTAL:	\$ 6,817,487	\$ 7,013,200	\$ 7,700,044	\$ 7,686,200
OPERATING EXPENDITURES:				
Water	\$ 4,606,260	\$ 4,697,159	\$ 5,094,288	\$ 4,966,408
Wastewater - KLR	\$ 1,303,328	\$ 1,386,752	\$ 1,349,996	\$ 1,443,000
Wastewater - Cottam	\$ 76,889	\$ 98,221	\$ 95,333	\$ 103,535
TOTAL:	\$ 5,986,476	\$ 6,182,132	\$ 6,539,618	\$ 6,512,943
TRANSFERS TO (FROM) RESERVES:				
Water	\$ 483,043	\$ 440,541	\$ 705,118	\$ 651,592
Wastewater - KLR	\$ 367,089	\$ 380,043	\$ 380,043	\$ 292,000
Wastewater - Cottam	\$ 198,322	\$ 189,126	\$ 189,126	\$ 186,390
TOTAL:	\$ 1,048,454	\$ 1,009,710	\$ 1,274,287	\$ 1,129,982
OPERATING SURPLUS/(DEFICIT):	\$ (217,443)	\$ (178,642)	\$ (113,861)	\$ 43,275
CAPITAL REVENUE:				
Water	\$ 123,037	\$ 693,056	\$ 566,806	\$ 959,000
Wastewater - KLR	\$ 275,356	\$ 205,000	\$ 194,756	\$ 325,000
Wastewater - Cottam	\$ -	\$ -	\$ -	\$ -
TOTAL:	\$ 398,393	\$ 898,056	\$ 761,562	\$ 1,284,000
CAPITAL EXPENDITURES:				
Water	\$ 123,037	\$ 724,856	\$ 521,467	\$ 984,000
Wastewater - KLR	\$ 239,469	\$ 215,000	\$ 147,330	\$ 325,000
Wastewater - Cottam	\$ 65,992	\$ 105,000	\$ 54,646	\$ 53,000
TOTAL:	\$ 428,498	\$ 1,044,856	\$ 723,443	\$ 1,362,000
TRANSFERS TO RESERVES:				
Water	\$ 16,620	\$ -	\$ 76,636	\$ 75,000
Wastewater - KLR	\$ -	\$ -	\$ -	\$ 40,000
Wastewater - Cottam	\$ -	\$ -	\$ -	\$ -
TOTAL:	\$ 16,620	\$ -	\$ 76,636	\$ 115,000
REPAYMENT OF LONG-TERM DEBT:				
Water	\$ -	\$ -	\$ -	\$ -
Wastewater - KLR	\$ -	\$ -	\$ -	\$ -
Wastewater - Cottam	\$ -	\$ -	\$ -	\$ -
TOTAL:	\$ -	\$ -	\$ -	\$ -
CAPITAL SURPLUS/(DEFICIT):	\$ (46,725)	\$ (146,800)	\$ (38,517)	\$ (193,000)
NET SURPLUS/(DEFICIT):	\$ (264,168)	\$ (325,442)	\$ (152,377)	\$ (149,725)

Proj No.	2016 Projects	Dept	Water	K'Ville/LW Wastewater	Cottam Wastewater	Total	Grants	Other Revenue	Transfer from Reserves	Development Charges	LTD	Net Capital Cost - Funded by Current Year Rates
1	Park St (Reconstruction and Project Mgt)	201	\$ 704,000			\$ 704,000			\$ 704,000			\$ -
2	Ruthven Industrial Park Oversizing within Dev	201	\$ 100,000			\$ 100,000			\$ 100,000			\$ -
3	Source Water Protection (Year 2 of 3)	201	\$ 18,000			\$ 18,000			\$ 18,000			\$ -
4	Waterline Looping Cedar Island (2 Canal Crossings)	201	\$ 75,000			\$ 75,000			\$ 75,000			\$ -
5	Replace 2009 Ford Ranger (Accident Replacement)	201	\$ 62,000			\$ 62,000			\$ 62,000			\$ -
6	Water Rate Study / Financial Plan	201	\$ 25,000			\$ 25,000						\$ 25,000
	KINGSVILLE / LAKESHORE WEST											
7	Kville Sanitary Master Plan w / Flow Monitoring	242		\$ 65,000		\$ 65,000			\$ 65,000			\$ -
	LSW POLLUTION CONTROL PLANT											
8	OCWA Recommended Items (See Appendix G)	242		\$ 182,000		\$ 182,000			\$ 182,000			\$ -
	KINGSVILLE WWT LAGOONS											\$ -
9	OCWA Recommended Items (See Appendix G)	242		\$ 78,000		\$ 78,000			\$ 78,000			\$ -
						\$ -						\$ -
	COTTAM ISF AND WWT LAGOONS											
10	OCWA Recommended Items (See Appendix G)	243			\$ 53,000	\$ 53,000						\$ 53,000
						\$ -						\$ -
												\$ -
	TOTALS:		\$ 984,000	\$ 325,000	\$ 53,000	\$ 1,362,000	\$ -	\$ -	\$ 1,284,000	\$ -	\$ -	\$ 78,000

WATER					
Account Number		2015 Actuals	2016 Budget	2016 Actuals	2017 Budget
OPERATING BUDGET					
OPERATING REVENUE:					
02-201-058-40511	Federal Grants	\$ -	\$ -	\$ 1,577	\$ -
02-201-066-40810	G.S. Water	\$ 3,744,684	\$ 3,780,000	\$ 4,313,109	\$ 4,236,000
02-201-066-40812	G.N Water	\$ 473,367	\$ 486,000	\$ 530,381	\$ 528,000
02-201-066-40814	Kingsville Water	\$ 748,157	\$ 796,000	\$ 822,386	\$ 831,000
02-201-066-40901	Service Connection Installation	\$ 43,779	\$ 35,000	\$ 84,900	\$ 50,000
02-201-066-40902	Meter Installation/ Maintenance	\$ 5,010	\$ 7,500	\$ 6,140	\$ 7,500
02-201-066-40903	Extra Charges	\$ 2,215	\$ 2,000	\$ 2,980	\$ 2,500
02-201-066-40904	Recovered Wages	\$ 17,268	\$ 10,000	\$ 7,335	\$ 8,000
02-201-066-40905	Account Set-up Fees	\$ 14,075	\$ 12,000	\$ 15,200	\$ 12,000
02-201-066-40906	Watermain Dev. Review	\$ -	\$ 2,000	\$ -	\$ 2,000
02-201-066-41268	Water Meter Sales	\$ 19,582	\$ 18,000	\$ 28,475	\$ 22,000
02-201-066-41270	Miscellaneous Revenue	\$ 17,785	\$ 1,000	\$ 493	\$ 1,000
02-201-066-41310	Penalties & Interest	\$ 20,001	\$ 20,000	\$ 17,726	\$ 18,000
02-201-066-41410	Investment Income	\$ -	\$ -		
TOTAL OPERATING REVENUE:		\$ 5,105,922	\$ 5,169,500	\$ 5,830,703	\$ 5,718,000
OPERATING EXPENDITURES:					
02-201-072-60102	Salaries - Full Time	\$ 455,241	\$ 481,553	\$ 488,576	\$ 519,474
02-201-072-60103	Salaries - Overtime	\$ 14,106	\$ 13,311	\$ 9,041	\$ 13,571
02-201-072-60105	Salaries - Student	\$ 15,491	\$ 19,956	\$ 9,824	\$ 20,248
02-201-072-60114	Committee Honorarium	\$ 12,235	\$ 12,034	\$ 11,935	\$ 12,034
02-201-072-60115	Vehicle Expense	\$ 336	\$ 336	\$ -	\$ 336
02-201-072-60202	Benefits - EI	\$ 9,727	\$ 10,203	\$ 10,065	\$ 9,499
02-201-072-60204	Benefits - CPP	\$ 18,259	\$ 19,805	\$ 19,468	\$ 20,868
02-201-072-60206	Benefits - EHT	\$ 9,726	\$ 10,289	\$ 10,151	\$ 10,923
02-201-072-60208	Benefits - OMERS	\$ 45,565	\$ 48,320	\$ 48,292	\$ 51,310
02-201-072-60212	Benefits - Health Coverage	\$ 71,610	\$ 75,788	\$ 71,417	\$ 70,205
02-201-072-60214	Benefits - WSIB	\$ 6,652	\$ 8,567	\$ 6,924	\$ 10,866
02-201-072-60216	Benefits - Uniforms	\$ 1,562	\$ 5,500	\$ 3,406	\$ 5,500
02-201-072-60220	Benefits - Meal Allowance	\$ 1,001	\$ 1,000	\$ 624	\$ 806
02-201-072-60222	Benefits - Eyeglasses	\$ 2,590	\$ 2,000	\$ 2,486	\$ 3,200
02-201-072-60223	Benefits - Ortho	\$ 1,108	\$ 5,000	\$ 1,152	\$ 2,000
02-201-098-60254	Training & Development	\$ 5,004	\$ 15,000	\$ 8,708	\$ 15,000
02-201-099-60301	Office Supplies	\$ 1,688	\$ 2,000	\$ 2,869	\$ 2,000
02-201-099-60302	Computer Supplies	\$ -	\$ 500	\$ -	\$ 500
02-201-099-60303	Postage Supplies	\$ 27,418	\$ 27,000	\$ 28,524	\$ 28,500
02-201-099-60305	Courier & Express	\$ 51	\$ 500	\$ 13	\$ 500
02-201-099-60306	Advertising	\$ 1,427	\$ 1,000	\$ 1,263	\$ 1,000
02-201-099-60309	Computer Maintenance	\$ -	\$ 500	\$ -	\$ 500
02-201-099-60310	Computer Consultants	\$ -	\$ 1,000	\$ -	\$ 1,000
02-201-099-60312	General Insurance	\$ 32,049	\$ 24,622	\$ 24,622	\$ 23,268
02-201-099-60314	Utilities	\$ 17	\$ -	\$ 68	
02-201-099-60315	Facility Maintenance	\$ 3,256	\$ 1,500	\$ 1,032	\$ 1,500
02-201-099-60316	Equipment Repair	\$ 12,099	\$ 15,000	\$ 16,300	\$ 15,000
02-201-099-60317	Miscellaneous	\$ 225	\$ 500	\$ 115	\$ 500
02-201-099-60318	Equipment Rental	\$ 342	\$ 500	\$ -	\$ 500
02-201-099-60319	Professional Svc (Legal Audits)	\$ 2,856	\$ 2,500	\$ 3,738	\$ 2,500
02-201-099-60320	Membership & Subscription	\$ 441	\$ 3,800	\$ 1,456	\$ 2,500
02-201-099-60323	Write offs	\$ (136)	\$ 3,000	\$ 435	\$ 2,000
02-201-099-60326	Professional Fees (Engineering)	\$ -	\$ 5,000	\$ 1,730	\$ 5,000
02-201-099-60327	Communication	\$ 2,476	\$ 3,000	\$ 2,272	\$ 3,000
02-201-099-60335	Shop Supplies	\$ 1,802	\$ 1,500	\$ 1,254	\$ 2,000
02-201-099-60340	Fuel & Oil	\$ 21,208	\$ 30,000	\$ 18,427	\$ 30,000
02-201-099-60345	Licences & Permits	\$ 4,139	\$ 4,000	\$ 3,881	\$ 4,200
02-201-099-60347	Safety Supplies	\$ 1,563	\$ 3,000	\$ 2,212	\$ 4,000
02-201-099-60357	Small Tools	\$ 1,211	\$ 3,000	\$ 1,236	\$ 3,000
02-201-099-60400	Mileage		\$ -	\$ 744	\$ 500
02-201-180-60403	Curb Stop Repairs	\$ 11,437	\$ 7,500	\$ 13,873	\$ 7,500
02-201-180-60405	Back Flow Program	\$ 22,977	\$ 25,000	\$ 23,527	\$ 25,000
02-201-099-60418	Road Repair / Restoration	\$ 15,876	\$ 17,500	\$ 6,340	\$ 17,500
02-201-182-60448	Meter Reading Expense	\$ 2,097	\$ 2,500	\$ 2,373	\$ 2,500
02-201-180-63005	Water Purchases - Kingsville	\$ 376,807	\$ 389,000	\$ 413,506	\$ 409,000
02-201-180-63006	Water Purchases - Gosfield S.	\$ 2,667,202	\$ 2,627,000	\$ 3,043,492	\$ 2,846,000
02-201-180-63007	Water Purchases - Gosfield N.	\$ 324,581	\$ 343,000	\$ 338,362	\$ 354,000
02-201-099-63015	Water Meters	\$ 55,235	\$ 55,000	\$ 36,456	\$ 55,000
02-201-099-63017	Water Meter Maintenance	\$ 19,605	\$ 15,000	\$ 1,272	\$ 15,000

WATER					
Account Number		2015 Actuals	2016 Budget	2016 Actuals	2017 Budget
02-201-099-63020	Water Locates	\$ 4,123	\$ 7,500	\$ 7,447	\$ 7,500
02-201-099-63025	Water Service Connections	\$ 55,900	\$ 50,000	\$ 93,737	\$ 60,000
02-201-099-63030	Watermain Line Breaks	\$ 19,558	\$ 35,000	\$ 45,900	\$ 40,000
02-201-099-63040	Water Line Maintenance	\$ 21,439	\$ 15,000	\$ 15,071	\$ 15,000
02-201-099-63045	Hydrant Maintenance	\$ 4,055	\$ 25,000	\$ 17,605	\$ 20,000
02-201-180-63050	Water Study (Leak Detection)		\$ -		\$ -
02-201-099-63052	Property Taxes	\$ 1,021	\$ 1,075	\$ 1,065	\$ 1,100
02-201-180-63055	Program Support Costs	\$ 220,000	\$ 220,000	\$ 220,000	\$ 192,000
TOTAL OPERATING EXPENDITURES:		\$ 4,606,260	\$ 4,697,159	\$ 5,094,288	\$ 4,966,408
NET OPERATING REVENUES (EXPENSES):		\$ 499,663	\$ 472,341	\$ 736,415	\$ 751,592
CONTRIBUTIONS TO (FROM) RESERVES:					
03-201-032-41700	Transfer from Res. - Working Capital	\$ (51,957)	\$ (94,459)		
	Transfer to Res. - Working Capital	\$ -		\$ 170,118	\$ 79,592
03-201-440-80100	Transfer to Res. - Capital	\$ 535,000	\$ 535,000	\$ 535,000	\$ 572,000
NET CONTRIBUTIONS TO (FROM) RESERVES:		\$ 483,043	\$ 440,541	\$ 705,118	\$ 651,592
OPERATING SURPLUS/(DEFICIT):		\$ 16,620	\$ 31,800	\$ 31,297	\$ 100,000
CAPITAL BUDGET					
CAPITAL REVENUE:					
02-201-058-40504	Grants - Provincial		\$ 18,056	\$ 60,033	
02-201-058-40515	Grants - Federal		\$ -		
02-201-052-40230	Local Improvement Charges		\$ 112,500	\$ 61,221	
02-201-066-41510	Sale of Equipment		\$ -	\$ 31,631	
03-201-032-41710	Transfer from Res. - Working Capital	\$ 14,715	\$ -		\$ -
03-201-032-41710	Transfer from Res. - Capital	\$ 108,323	\$ 562,500	\$ 413,921	\$ 897,000
03-201-032-41710	Transfer from Res. - Equipment				\$ 62,000
03-201-032-41720	Transfer from Res. - DC		\$ -		
TOTAL CAPITAL REVENUE:		\$ 123,037	\$ 693,056	\$ 566,806	\$ 959,000
CAPITAL EXPENDITURES:					
	From Capital Schedule	\$ 123,037	\$ 724,856	\$ 521,467	\$ 984,000
TOTAL CAPITAL EXPENDITURES:		\$ 123,037	\$ 724,856	\$ 521,467	\$ 984,000
CONTRIBUTIONS TO RESERVES:					
03-201-440-80300	Transfer to Res.	\$ 16,620	\$ -	\$ 45,005	\$ -
03-201-440-80300	Transfer to Res. - Fleet		\$ -	\$ 31,631	\$ 75,000
CONTRIBUTIONS TO RESERVES		\$ 16,620	\$ -	\$ 76,636	\$ 75,000
REPAYMENT OF LONG-TERM DEBT:					
	Repayment of LTD	\$ -	\$ -	\$ -	\$ -
REPAYMENT OF LONG-TERM DEBT:		\$ -	\$ -	\$ -	\$ -
NET CAPITAL EXPENDITURES:		\$ (16,620)	\$ (31,800)	\$ (31,297)	\$ (100,000)
DEPARTMENTAL SURPLUS/(DEFICIT):		\$ -	\$ -	\$ (0)	\$ 0

KINGSVILLE/LAKESHORE WEST WASTEWATER					
Account Number		2015 Actuals	2016 Budget	2016 Actuals	2017 Budget
OPERATING BUDGET					
OPERATING REVENUE:					
02-242-066-40852	G.S. Sewage	\$ 414,294	\$ 452,000	\$ 449,811	\$ 475,000
02-242-066-40853	G.S. Sewage - Ruthven	\$ 167,972	\$ 183,000	\$ 219,379	\$ 231,000
02-242-066-40856	Kingsville Sewage	\$ 936,524	\$ 1,017,000	\$ 1,002,789	\$ 1,061,000
02-242-066-41270	Misc. Revenue	\$ 3,409	\$ -	\$ 5,440	\$ 500
02-242-066-41310	Penalties & Interest	\$ 7,289	\$ 7,500	\$ 7,527	\$ 7,500
TOTAL OPERATING REVENUE:		\$ 1,529,488	\$ 1,659,500	\$ 1,684,946	\$ 1,775,000
OPERATING EXPENDITURES:					
02-242-072-60102	Salaries - Full Time	\$ 61,952	\$ 69,740	\$ 54,533	\$ 56,168
02-242-072-60103	Salaries - Overtime	\$ 83	\$ -	\$ 468	
02-242-072-60115	Vehicle Expense	\$ 120	\$ 120	\$ -	\$ 120
02-242-072-60202	Benefits - EI	\$ 929	\$ 1,090	\$ 933	\$ 865
02-242-072-60204	Benefits - CPP	\$ 1,762	\$ 2,074	\$ 1,760	\$ 1,893
02-242-072-60206	Benefits - EHT	\$ 1,217	\$ 1,359	\$ 1,065	\$ 1,095
02-242-072-60208	Benefits - OMERS	\$ 6,831	\$ 7,675	\$ 6,016	\$ 5,914
02-242-072-60212	Benefits - Health Coverage	\$ 6,034	\$ 6,425	\$ 5,192	\$ 4,928
02-242-072-60214	Benefits - WSIB	\$ 1,229	\$ 1,653	\$ 1,029	\$ 1,417
02-242-098-60254	Training & Development	\$ 346	\$ 2,000	\$ -	\$ 2,000
02-242-099-60301	Office Supplies	\$ 709	\$ -		
02-242-099-60305	Courier Expense	\$ 1,184	\$ -	\$ 94	\$ 100
02-242-099-60306	Advertising	\$ -	\$ 250	\$ 317	\$ 250
02-242-099-60314	Utilities	\$ 277,054	\$ 275,000	\$ 276,382	\$ 275,000
02-242-099-60315	Facility Maintenance	\$ 651	\$ 500	\$ -	\$ 500
02-242-099-60316	Equipment Repair & Mtce	\$ 10,600	\$ 1,000	\$ 20,321	\$ 5,000
02-242-099-60317	Miscellaneous	\$ -	\$ 1,000	\$ -	\$ 1,000
02-242-099-60318	Equipment Rental	\$ -	\$ -		
02-242-099-60319	Professional Svcs (Legal Audits)	\$ -	\$ -	\$ 1,574	
02-242-099-60320	Membership & Subscription	\$ 447	\$ 250	\$ -	\$ 250
02-242-099-60323	Write Offs	\$ 1,616	\$ 1,616	\$ -	\$ 1,500
02-242-099-60326	Professional Fees	\$ 7,274	\$ 1,500	\$ 1,578	\$ 1,500
02-242-099-60327	Communication Expense	\$ 7,162	\$ -		
02-242-099-60328	Chemicals	\$ 1,763	\$ -		
02-242-099-60330	Sewer Report	\$ -	\$ 1,000	\$ -	\$ 1,000
02-242-099-60335	Shop Supplies	\$ 912	\$ -		
02-242-099-60340	Fuel & Oil	\$ 3,831	\$ -		
02-242-099-60345	Licences Permits & Certification	\$ 1,594	\$ 500	\$ 301	\$ 500
02-242-099-60347	Safety Supplies	\$ 554	\$ 500	\$ (71)	\$ 500
02-242-099-60357	Small Capital	\$ 960	\$ -		
02-242-320-60370	Waste Disposal	\$ 28,714	\$ -	\$ 8,004	
02-242-099-63020	Sewer Locates	\$ -	\$ 1,500	\$ 153	
02-242-099-63052	Property Taxes	\$ 35,793	\$ 37,500	\$ 39,329	\$ 41,000
02-242-320-64360	OCWA Billing	\$ 768,188	\$ 900,000	\$ 900,889	\$ 970,000
02-242-320-64361	OCWA Billing Lagoons(Batch Trea	\$ 19,579	\$ 27,500	\$ -	\$ 25,500
02-242-320-64365	Sewer Flush & Mtce (Sanitary)	\$ 36,452	\$ 35,000	\$ 24,943	\$ 35,000
02-242-099-64367	Lakeshore West Repairs	\$ 7,429	\$ -		
02-242-099-64368	Sewer Service Connections	\$ 7,714	\$ 8,000	\$ 5,186	\$ 8,000
02-242-099-64370	Sanitary Backwater Valve Program	\$ 2,644	\$ 2,000	\$ -	\$ 2,000
02-242-328-64371	Storm Backwater Valve Program	\$ -	\$ -	\$ -	
TOTAL OPERATING EXPENDITURES:		\$ 1,303,328	\$ 1,386,752	\$ 1,349,996	\$ 1,443,000
NET OPERATING REVENUES (EXPENSES):		\$ 226,160	\$ 272,748	\$ 334,950	\$ 332,000
CONTRIBUTIONS TO (FROM) RESERVES:					
02-242-032-41799	Year End Surplus	\$ -			
02-242-440-80500	Year End Deficit	\$ 124,089	\$ 105,043	\$ 105,043	
03-242-440-80200	Transfer to Sewer Equipment Rese	\$ -			
03-242-440-80100	Transfer to Sewer Capital Reserve	\$ -	\$ 275,000	\$ 275,000	\$ 292,000
03-242-440-80100	Transfer to Sewer Recon Reserve	\$ 221,000			
03-242-440-80100	Transfer to Plant Capital Reserve	\$ 22,000			
NET CONTRIBUTIONS TO (FROM) RESERVES:		\$ 367,089	\$ 380,043	\$ 380,043	\$ 292,000
OPERATING SURPLUS/(DEFICIT):		\$ (140,929)	\$ (107,295)	\$ (45,093)	\$ 40,000

KINGSVILLE/LAKESHORE WEST WASTEWATER					
Account Number		2015 Actuals	2016 Budget	2016 Actuals	2017 Budget
CAPITAL BUDGET					
CAPITAL REVENUE:					
02-242-052-40230	Local Improvement Sewers	\$ -		\$ -	
02-242-058-40502	Prov. Grant - Peterson Rd Sewer	\$ -		\$ -	
02-242-058-40518	OPA Grant	\$ -		\$ 47,426	
02-242-066-41425	Lakeshore East - To be recovered	\$ -		\$ -	
02-242-066-40516	Federal Grant Build Canada	\$ -		\$ -	
02-242-066-41510	Sale of Equipment	\$ 55,000		\$ -	
03-242-032-41710	Transfer from Reserves - Plant	\$ 201,370	\$ 47,750	\$ 47,750	
03-242-032-41710	Transfer from Reserves - Equip.				
03-242-032-41710	Transfer from Reserves - Captial	\$ 18,986	\$ 157,250	\$ 99,580	\$ 325,000
02-242-066-41424	Long-term Debt	\$ -		\$ -	
TOTAL CAPITAL REVENUE:		\$ 275,356	\$ 205,000	\$ 194,756	\$ 325,000
CAPITAL EXPENDITURES:					
	From Capital Schedule	\$ 239,469	\$ 215,000	\$ 147,330	\$ 325,000
TOTAL CAPITAL EXPENDITURES:		\$ 239,469	\$ 215,000	\$ 147,330	\$ 325,000
CONTRIBUTIONS TO RESERVES:					
03-242-440-80300	Transfer to Res. - Capital	\$ -	\$ -	\$ -	
03-242-440-80300	Transfer to Res. - Equipment	\$ -	\$ -	\$ -	\$ 40,000
CONTRIBUTIONS TO RESERVES		\$ -	\$ -	\$ -	\$ 40,000
REPAYMENT OF LONG-TERM DEBT:					
	Repayment of LTD	\$ -	\$ -	\$ -	\$ -
REPAYMENT OF LONG-TERM DEBT:		\$ -	\$ -	\$ -	\$ -
NET CAPITAL EXPENDITURES:		\$ 35,886	\$ (10,000)	\$ 47,426	\$ (40,000)
DEPARTMENTAL SURPLUS/(DEFICIT):		\$ (105,043)	\$ (117,295)	\$ 2,333	\$ -

COTTAM WASTEWATER					
Account Number		2015 Actuals	2016 Budget	2016 Actuals	2017 Budget
OPERATING BUDGET					
OPERATING REVENUE:					
02-243-066-40854	G.N. Sewage	\$ 180,898	\$ 183,000	\$ 183,190	\$ 192,000
02-243-066-40859	Capital Debt Sewage Charge		\$ -	\$ -	
02-243-066-41270	Interdepartmental Revenue (PW)		\$ -	\$ -	
02-243-066-41310	Penalties & Interest	\$ 1,179	\$ 1,200	\$ 1,205	\$ 1,200
TOTAL OPERATING REVENUE:		\$ 182,077	\$ 184,200	\$ 184,395	\$ 193,200
OPERATING EXPENDITURES:					
02-243-099-60305	Courier Expense	\$ -	\$ -	\$ -	\$ -
02-243-099-60306	Advertising	\$ -	\$ -	\$ -	\$ -
02-243-099-60310	Computer Consultants	\$ -	\$ -	\$ -	\$ -
02-243-099-60312	General Insurance	\$ -	\$ -	\$ -	\$ -
02-243-099-60314	Utilities	\$ 8,051	\$ 8,000	\$ 10,866	\$ 11,000
02-243-099-60316	Equipment Repair & Mtce	\$ 1,547	\$ -	\$ -	\$ -
02-243-099-60317	Miscellaneous	\$ -	\$ -	\$ -	\$ -
02-243-099-60323	Write Offs	\$ 1,335	\$ 1,335	\$ 1,335	\$ 1,335
02-243-099-60327	Communication Expense	\$ 2,395	\$ -	\$ 620	\$ 600
02-243-099-60337	Grounds Maintenance	\$ -	\$ -	\$ -	\$ -
02-243-099-60340	Fuel & Oil	\$ -	\$ -	\$ -	\$ -
02-243-099-60345	Licences, Permits, Certification	\$ -	\$ -	\$ -	\$ -
02-243-099-60347	Safety Supplies	\$ -	\$ -	\$ -	\$ -
02-243-099-63020	Sewer Locates	\$ -	\$ 500	\$ -	\$ -
02-243-099-63052	Property Taxes	\$ 2,749	\$ 2,886	\$ 2,938	\$ 3,100
02-243-099-64368	Sewer Service Connection	\$ -	\$ 500	\$ -	\$ -
02-243-099-64370	Sanitary Backwater Valve Program	\$ -	\$ -	\$ -	\$ -
02-243-320-64360	OCWA Billing	\$ 55,499	\$ 70,000	\$ 72,066	\$ 72,500
02-243-320-64361	OCWA Billing (Lagoon Batch Trea	\$ -	\$ 10,000	\$ -	\$ 10,000
02-243-320-64365	Sewer Flush & Mtce (Sanitary)	\$ 5,312	\$ 5,000	\$ 7,508	\$ 5,000
02-243-320-64366	Cottam System Repairs	\$ -	\$ -	\$ -	
TOTAL OPERATING EXPENDITURES:		\$ 76,889	\$ 98,221	\$ 95,333	\$ 103,535
NET OPERATING REVENUES (EXPENSES):		\$ 105,188	\$ 85,979	\$ 89,062	\$ 89,665
CONTRIBUTIONS TO (FROM) RESERVES:					
03-243-440-80500	Year End Deficit	\$ 168,322	\$ 159,126	\$ 159,126	\$ 154,710
03-243-440-80100	Transfer to Res. - Working Capital	\$ -			
03-243-440-80100	Transfer to Res - Capital	\$ 30,000	\$ 30,000	\$ 30,000	\$ 31,680
NET CONTRIBUTIONS TO (FROM) RESERVES:		\$ 198,322	\$ 189,126	\$ 189,126	\$ 186,390
OPERATING SURPLUS/(DEFICIT):		\$ (93,134)	\$ (103,147)	\$ (100,064)	\$ (96,725)
CAPITAL BUDGET					
CAPITAL REVENUE:					
	Grants - Federal	\$ -	\$ -	\$ -	\$ -
	Grants - Provincial	\$ -	\$ -	\$ -	\$ -
02-243-052-40230	Local Improvement Charges	\$ -	\$ -	\$ -	\$ -
02-243-066-41510	Sale of Equipment	\$ -	\$ -	\$ -	\$ -
03-243-032-41710	Transfer from DCs	\$ -	\$ -	\$ -	\$ -
03-243-032-41711	Transfer from Reserves - Recon.	\$ -	\$ -	\$ -	\$ -
02-243-066-41424	Long-term Debt	\$ -	\$ -	\$ -	\$ -
TOTAL CAPITAL REVENUE:		\$ -	\$ -	\$ -	\$ -
CAPITAL EXPENDITURES:					
	From Capital Schedule	\$ 65,992	\$ 105,000	\$ 54,646	\$ 53,000
TOTAL CAPITAL EXPENDITURES:		\$ 65,992	\$ 105,000	\$ 54,646	\$ 53,000
CONTRIBUTIONS TO RESERVES:					
03-243-440-80300	Clear Unfinanced Capital	\$ -	\$ -	\$ -	\$ -
03-243-440-80300	Transfer to (from) Res. - Capital	\$ -	\$ -	\$ -	\$ -
03-243-440-80300	Transfer to Res. - Capital	\$ -		\$ -	
CONTRIBUTIONS TO RESERVES		\$ -	\$ -	\$ -	\$ -
REPAYMENT OF LONG-TERM DEBT:					
	Repayment of LTD	\$ -	\$ -	\$ -	
REPAYMENT OF LONG-TERM DEBT:		\$ -	\$ -	\$ -	\$ -
NET CAPITAL EXPENDITURES:		\$ (65,992)	\$ (105,000)	\$ (54,646)	\$ (53,000)
DEPARTMENTAL SURPLUS/(DEFICIT):		\$ (159,126)	\$ (208,147)	\$ (154,710)	\$ (149,725)

CONTINUITY OF DISCRETIONARY & OBLIGATORY RESERVES

	G/L Acct	Account Name	2015 Bal Fwd	2016 Activity		2016 Bal Fwd	2017 Activity		2017 Bal Fwd
				Source	Application		Source	Application	
Arena	03-000-032-31055	Reserve Arena	\$ (15,000)		\$ 15,000	\$ -			\$ -
BIA	03-000-032-31053	Reserve BIA	\$ (60,831)		\$ 2,947	\$ (57,883)			\$ (57,883)
Building	03-000-032-39073	Building Fleet Reserve	\$ (19,500)	\$ (10,500)	\$ 30,000	\$ -	\$ (10,500)		\$ (10,500)
Building	03-000-032-39073	Building Department Reserve	\$ (94,807)	\$ (94,908)		\$ (189,715)	\$ (7,855)		\$ (197,570)
Fire	03-000-032-39106	Reserves Fire Buildings	\$ -			\$ -			\$ -
Fire	03-000-032-39107	Reserves Fire Equipment	\$ (219,437)	\$ (115,000)	\$ 167,000	\$ (167,437)	\$ (247,000)	\$ 410,000	\$ (4,437)
Fire	03-000-032-39108	Reserve Fire Fundraising	\$ (10,112)			\$ (10,112)			\$ (10,112)
General	NEW	Election and Related Costs	\$ -			\$ -	\$ (15,000)		\$ (15,000)
General	03-000-032-31044	RENAME FROM INVT TO CAPITAL	\$ (6,415)			\$ (6,415)	\$ (18,000)	\$ 6,415	\$ (18,000)
General	03-000-032-31060	Working Capital Reserve	\$ (2,641,625)	\$ (84,176)	\$ 5,190	\$ (2,720,611)			\$ (2,720,611)
General	03-000-032-31060	Affordable Housing Initiative	\$ (17,036)	\$ (30,000)		\$ (47,036)			\$ (47,036)
General	03-000-032-39051	Reserve Record Retention System	\$ -			\$ -			\$ -
General	03-000-032-39078	Reserve Erie Shore Transit	\$ (40,001)	\$ (5,000)	\$ 45,000	\$ (1)	\$ (5,000)		\$ (5,001)
General	03-000-032-39113	Reserve Health Care	\$ (18,144)	\$ (20,000)		\$ (38,144)		\$ 38,144	\$ 0
General	03-000-032-39150	ELK Annuity Projects - Allocated	\$ (500,000)			\$ (500,000)			\$ (500,000)
General	03-000-032-39150	ELK Annuity Projects - Unallocated	\$ (5,661,064)		\$ 143,750	\$ (5,517,314)		\$ 523,750	\$ (4,993,564)
General	03-000-032-39104	Reserve Economic Development		\$ (91,300)		\$ (91,300)		\$ 45,200	\$ (46,100)
Heritage	03-000-032-39116	Reserve for Working Capital	\$ -			\$ -			\$ -
IT	03-000-032-39112	Reseve Information Technology	\$ (15,000)	\$ (19,000)	\$ 10,684	\$ (23,316)		\$ 19,000	\$ (4,316)
Marina	03-000-032-31057	Reserve for Working Capital	\$ (11,438)		\$ 10,310	\$ (1,128)			\$ (1,128)
Migration	03-000-032-31056	Reserve Migration Festival	\$ (18,228)		\$ 6,479	\$ (11,749)			\$ (11,749)
Parks	03-000-032-31043	Reserve Parks Property	\$ (7,124)			\$ (7,124)			\$ (7,124)
Parks	03-000-032-31045	Reserve Park Fees	\$ (134,787)	\$ (15,000)	\$ 75,000	\$ (74,787)		\$ 37,000	\$ (37,787)
Parks	03-000-032-31047	Reserve Park/Arena Equipment	\$ (71,401)	\$ (50,000)		\$ (121,401)	\$ (50,000)	\$ 145,000	\$ (26,401)
Parks	03-000-032-31049	Reserve Lion's Hall Prop. Development (	\$ (76,500)	\$ (15,000)	\$ -	\$ (91,500)	\$ (15,000)	\$ 35,000	\$ (71,500)
Parks	03-000-032-31050	Reserve Groyne Lakeside Beach	\$ (10,522)			\$ (10,522)			\$ (10,522)
Parks	03-000-032-31051	Reserve Park - Building	\$ (75,000)		\$ 75,000	\$ -			\$ -
Parks	03-000-032-31058	Reserve Children Library Prgms	\$ 3,998			\$ 3,998	\$ (3,998)		\$ (0)
Parks	03-000-032-31062	Reserve Mettewas Park	\$ (121,890)		\$ 97,615	\$ (24,275)			\$ (24,275)
Parks	03-000-032-39064	Subdivision Tree Reserve	\$ (44,100)			\$ (44,100)			\$ (44,100)
Parks	03-000-032-39067	Tree Reserve	\$ (10,750)		\$ 9,150	\$ (1,600)			\$ (1,600)
Parks	03-000-032-39105	Reserves Parkland Fees	\$ 3,542			\$ 3,542	\$ (3,542)		\$ 0
Parks	03-000-032-39109	Reserve Fantasy of Lights	\$ (2,000)			\$ (2,000)		\$ 2,000	\$ -
Parks	03-000-032-39111	Reserve Skatepark/Splashpark	\$ (3,196)			\$ (3,196)			\$ (3,196)
Parks	NEW	Lifecycle	\$ -			\$ -	\$ (110,000)	\$ 60,000	\$ (50,000)
Facilities	03-000-032-39118	Facility Maint. - HVAC & Roof	\$ -	\$ (150,000)		\$ (150,000)	\$ (170,000)	\$ 14,000	\$ (306,000)
Facilities	NEW	Lifecycle	\$ -			\$ -	\$ (50,000)		\$ (50,000)
Police	03-000-032-31052	Reserve Cop Camp	\$ (200)			\$ (200)		\$ 200	\$ -
Police	03-000-032-31059	Reserve Capital OPP	\$ (352,080)	\$ (150,000)		\$ (502,080)	\$ (80,000)		\$ (582,080)
Police	03-000-032-31061	Reserve OPP Contingency	\$ -			\$ -			\$ -
PW	03-000-032-31042	Reserve PW Drainage	\$ (70,000)	\$ (215,000)		\$ (285,000)		\$ 192,192	\$ (92,808)
PW	03-000-032-39068	Reserve PW Capital	\$ (433,531)	\$ (148,246)	\$ 407,798	\$ (173,979)			\$ (173,979)
PW	03-000-032-39072	Equipment Reserve - PW	\$ (48,283)	\$ (210,000)	\$ 250,000	\$ (8,283)	\$ (225,000)	\$ 218,000	\$ (15,283)
PW	NEW	Lifecycle	\$ -			\$ -	\$ (269,200)		\$ (269,200)
PW	03-000-032-39110	Reserve Public Works	\$ (120,607)	\$ (20,000)	\$ 120,607	\$ (20,000)		\$ 20,000	\$ -
PW	03-000-032-39117	Reserve - Parking Lots	\$ (4,200)			\$ (4,200)		\$ 4,200	\$ -
		GENERAL SUB-TOTAL	\$ (10,927,269)	\$ (1,443,130)	\$ 1,471,530	\$ (10,898,869)	\$ (1,280,095)	\$ 1,770,101	\$ (10,408,863)

CONTINUITY OF DISCRETIONARY & OBLIGATORY RESERVES

	G/L Acct	Account Name	2015 Bal Fwd	2016 Activity		2016 Bal Fwd	2017 Activity		2017 Bal Fwd
				Source	Application		Source	Application	
	03-000-032-39200	Development Charge King Swr	\$ 118,356	\$ (804,865)	\$ 198,313	\$ (488,196)		\$ 493,733	\$ 5,537
	03-000-032-39202	Development Charge LW Swr	\$ (973,630)			\$ (973,630)			\$ (973,630)
	03-000-032-39204	Development Charge No Swr	\$ 81,422			\$ 81,422			\$ 81,422
	03-000-032-39206	Development Charge Cottam Swr	\$ 229,854			\$ 229,854			\$ 229,854
	03-000-032-39208	Development Charge Non Res No Swr	\$ 269,954			\$ 269,954			\$ 269,954
		DEVELOPMENT SUB-TOTAL	\$ (274,044)	\$ (804,865)	\$ 198,313	\$ (880,596)	\$ -	\$ 493,733	\$ (386,863)
	04-150-032-39034	Reserve GN Cemetery	\$ (27,884)			\$ (27,884)			\$ (27,884)
	04-150-034-31019	Capital Surplus Greenhill	\$ (769,769)			\$ (769,769)			\$ (769,769)
	04-150-034-31024	Capital GS Cemetery	\$ (251,845)			\$ (251,845)			\$ (251,845)
		TRUST SUB-TOTAL	\$ (1,049,498)	\$ -	\$ -	\$ (1,049,498)	\$ -	\$ -	\$ (1,049,498)
Sewer - COT	03-000-032-39013	Reserve Cottam Equipment	\$ (7,500)			\$ (7,500)			\$ (7,500)
Sewer - COT	03-000-032-39080	Working Capital Cottam Sewage	\$ 1,197,890	\$ (30,000)		\$ 1,167,890	\$ (36,465)		\$ 1,131,425
Sewer - K LW	03-000-032-31046	Sewer Plant Capital - LW	\$ (47,750)		\$ 47,750	\$ 0			\$ 0
Sewer - K LW	03-000-032-39006	Reserve LW Capital Conn Chgs	\$ (180,594)			\$ (180,594)			\$ (180,594)
Sewer - K LW	03-000-032-39042	Reserve LW Equipment	\$ (44,916)			\$ (44,916)	\$ (40,000)		\$ (84,916)
Sewer - K LW	03-000-032-39063	Reserve Sewer Capital - LW	\$ (616,093)	\$ (275,000)	\$ 99,580	\$ (791,513)	\$ (292,000)	\$ 325,000	\$ (758,513)
Water	02-201-032-39013	MOE Reserves - GS Water	\$ (59,278)			\$ (59,278)			\$ (59,278)
Water	03-000-032-39005	Reserve Future Waterline Mtce	\$ (1,834,893)	\$ (535,000)	\$ 413,921	\$ (1,955,972)	\$ (572,000)	\$ 879,000	\$ (1,648,972)
Water	03-000-032-39069	Reserve Meter Changeout Water	\$ -			\$ -			\$ -
Water	03-000-032-39070	Working Capital Reserve Water	\$ (168,584)	\$ (215,123)		\$ (383,707)	\$ (77,007)	\$ 18,000	\$ (442,714)
Water	03-000-032-39071	Reserve Equipment Water	\$ -	\$ (31,631)		\$ (31,631)	\$ (75,000)	\$ 62,000	\$ (44,631)
Water - UWSS	02-201-032-39300	Reserve Fund Union Water	\$ (4,434,598)			\$ (4,434,598)			\$ (4,434,598)
Water - UWSS	02-201-032-39310	Equity in Op Res Union Water	\$ (682,714)			\$ (682,714)			\$ (682,714)
		ENVIRONMENTAL SUB-TOTAL	\$ (6,879,029)	\$ (1,086,754)	\$ 561,251	\$ (7,404,531)	\$ (1,092,472)	\$ 1,284,000	\$ (7,213,003)
TOTAL			\$ (19,129,839)	\$ (3,334,749)	\$ 2,231,094	\$ (20,233,494)	\$ (2,372,567)	\$ 3,547,834	\$ (19,058,227)

KINGSVILLE FIRE DEPARTMENT-FLEET MANAGEMENT SUMMARY									
RESERVE 03-000-032-39107									
YEAR	VEHICLE DESCRIPTION TO BE REPLACED	EST. COST OF REPLACEMENT	RESERVE OPENING BALANCE	CONTRIBUTION TO RESERVES	DRAW FROM RESERVES	RESERVE CLOSING BALANCE	DRAW FROM DCs	FUNDED BY TAXATION	COMMENTS
2016	2006 DEPUTY CHIEF VEH. (#217) / AIR PACKS	\$ 299,000	\$ 219,437	\$ 115,000	\$ 167,000	\$ 167,437		\$ 132,000	50% of Air Packs
2017	1991 AERIAL (#219)	\$ 420,000	\$ 167,437	\$ 247,000	\$ 414,437	\$ -		\$ 5,563	
2018	NEW EAST ENGINE	\$ 350,000	\$ -	\$ 180,000		\$ 180,000	\$ 350,000		Eligible for DC's (new east station)
2019			\$ 180,000	\$ 180,000		\$ 360,000			
2020	1995 ENGINE (#216) / 2010 CHIEF VEH (#212)	\$ 415,000	\$ 360,000	\$ 180,000	\$ 415,000	\$ 125,000			
2021	1996 RESCUE (#124) / 2011 BRUSH TRUCK (#215)	\$ 305,000	\$ 125,000	\$ 180,000	\$ 305,000	\$ -			
2022			\$ -	\$ 135,000		\$ 135,000			
2023			\$ 135,000	\$ 135,000		\$ 270,000			
2024	2014 PREV. VEHICLE (#214)	\$ 30,000	\$ 270,000	\$ 135,000	\$ 30,000	\$ 375,000			
2025			\$ 375,000	\$ 135,000		\$ 510,000			
2026	2001 ENGINE (#123) / 2016 DEPUTY CHIEF (#217)	\$ 405,000	\$ 510,000	\$ 135,000	\$ 405,000	\$ 240,000			
2027			\$ 240,000	\$ 135,000		\$ 375,000			
2028			\$ 375,000	\$ 135,000		\$ 510,000			
2029			\$ 510,000	\$ 135,000		\$ 645,000			
2030	2020 CHIEF VEH (#212)	\$ 45,000	\$ 645,000	\$ 135,000	\$ 45,000	\$ 735,000			
2031	2006 ENGINE (#218) / 2021 BRUSH TRUCK (#215) / 2016 AIR PACKS	\$ 679,000	\$ 735,000	\$ 135,000	\$ 679,000	\$ 191,000			
2032			\$ 191,000	\$ 135,000		\$ 326,000			
2033	2008 RESCUE (#220)	\$ 260,000	\$ 326,000	\$ 135,000	\$ 260,000	\$ 201,000			
2034	2024 PREV. VEHICLE (#214)	\$ 30,000	\$ 201,000	\$ 135,000	\$ 30,000	\$ 306,000			
2035			\$ 306,000	\$ 135,000		\$ 441,000			
2036	2026 DEPUTY CHIEF (#217)	\$ 35,000	\$ 441,000	\$ 135,000	\$ 35,000	\$ 541,000			
2037	2017 AERIAL (#219)	\$ 520,000	\$ 541,000	\$ 135,000	\$ 520,000	\$ 156,000			
2038	2013 ENGINE (#122)	\$ 370,000	\$ 156,000	\$ 135,000	\$ 291,000	\$ -		\$ 79,000	
2039			\$ -	\$ 135,000		\$ 135,000			
2040	2030 CHIEF VEH (#212)	\$ 45,000	\$ 135,000	\$ 135,000	\$ 45,000	\$ 225,000			
2041	2031 BRUSH TRUCK (#215)	\$ 45,000	\$ 225,000	\$ 135,000	\$ 45,000	\$ 315,000			
2042			\$ 315,000	\$ 135,000	\$ 45,000	\$ 405,000			

SURPLUS VEHICLES

YEAR	VEHICLE DESCRIPTION	COMMENTS
2016	2006 FORD PICKUP	ASSISTANT CHIEF VEHICLE

REPLACEMENT POLICY

KINGSVILLE BUILDING DEPARTMENT-FLEET MANAGEMENT SUMMARY									
RESERVE 03-000-032-39073									
YEAR	VEHICLE DESCRIPTION TO BE REPLACED	EST. COST OF REPLACEMENT	RESERVE OPENING BALANCE	CONTRIBUTION TO RESERVES	DRAW FROM RESERVES	RESERVE CLOSING BALANCE	DRAW FROM DEV. CHG.	TAXATION (CAPITAL)	COMMENTS
2016	2005 Jeep Liberty	\$ 30,000	\$ 19,500	\$ 10,500	\$ 30,000	\$ -			
2017			\$ -	\$ 10,500		\$ 10,500			
2018			\$ 10,500	\$ 10,500		\$ 21,000			
2019			\$ 21,000	\$ 10,500		\$ 31,500			
2020			\$ 31,500	\$ 10,500		\$ 42,000			
2021			\$ 42,000	\$ 10,500		\$ 52,500			
2022			\$ 52,500	\$ 10,500		\$ 63,000			
2023			\$ 63,000	\$ 10,500		\$ 73,500			
2024	2014 F-150 Inspector Vehicle	\$ 35,000	\$ 73,500	\$ 10,500	\$ 35,000	\$ 49,000			
2025	2015 F-150 Inspector Vehicle	\$ 35,000	\$ 49,000	\$ 10,500	\$ 35,000	\$ 24,500			
2026	2016 F-150 Inspector Vehicle	\$ 35,000	\$ 24,500	\$ 10,500	\$ 35,000	\$ -			
2027			\$ -	\$ 10,500		\$ 10,500			
2028			\$ 10,500	\$ 10,500		\$ 21,000			
2029			\$ 21,000	\$ 10,500		\$ 31,500			
2030			\$ 31,500	\$ 10,500		\$ 42,000			
2031			\$ 42,000	\$ 10,500		\$ 52,500			
2032			\$ 52,500	\$ 10,500		\$ 63,000			
2033			\$ 63,000	\$ 10,500		\$ 73,500			
2034	2024 Inspector Vehicle	\$ 35,000	\$ 73,500	\$ 10,500	\$ 35,000	\$ 49,000			
2035	2025 Inspector Vehicle	\$ 35,000	\$ 49,000	\$ 10,500	\$ 35,000	\$ 24,500			
2036	2026 Inspector Vehicle	\$ 35,000	\$ 24,500	\$ 10,500	\$ 35,000	\$ -			

SURPLUS VEHICLES

YEAR	VEHICLE DESCRIPTION	COMMENTS

KINGSVILLE PUBLIC WORKS DEPARTMENT-FLEET MANAGEMENT SUMMARY

RESERVE 03-000-032-39072

YEAR	VEHICLE DESCRIPTION TO BE REPLACED	EST. COST OF REPLACEMENT	RESERVE OPENING BALANCE	CONTRIBUTION TO RESERVES	DRAW FROM RESERVES	RESERVE CLOSING BALANCE	DC's / OTHER REV.	TAXATION	COMMENTS
2016	Reserve Contribution		\$ 48,283	\$ 210,000		\$ 258,283	\$ -	\$ -	
	2004 Elgin Whirlwind Sweeper	\$ 350,000	\$ 258,283		\$ 250,000	\$ 8,283	\$ 25,000	\$ 75,000	- \$25,000 trade in value - Lease option not viable at \$12,000 per month.
2017	Reserve Contribution		\$ 8,283	\$ 225,000		\$ 233,283	\$ -	\$ -	
	2006 Sterling work truck	\$ 170,000	\$ 233,283		\$ 170,000	\$ 63,283	\$ -	\$ -	
	2006 Ford F-150 pick-up	\$ 48,000	\$ 63,283		\$ 48,000	\$ 15,283	\$ -	\$ -	
2018	Reserve Contribution		\$ 15,283	\$ 225,000		\$ 240,283	\$ -	\$ -	
	2005 GMC C5500 s/a truck	\$ 190,000	\$ 240,283		\$ 190,000	\$ 50,283	\$ -	\$ -	
	2004 Dodge 4x4 Quad Cab	\$ 40,000	\$ 50,283		\$ 40,000	\$ 10,283	\$ -	\$ -	
	1982 Vermeer Chipper	\$ 37,000	\$ 10,283		\$ 7,000	\$ 3,283	\$ -	\$ 30,000	
2019	Reserve Contribution		\$ 3,283	\$ 210,000		\$ 213,283	\$ -	\$ -	
2020	Reserve Contribution		\$ 213,283	\$ 210,000		\$ 423,283	\$ -	\$ -	
	2010 Case 580SM Backhoe	\$ 80,000	\$ 423,283		\$ 60,000	\$ 363,283	\$ -	\$ 20,000	Water Reserves 25%
	2010 Case 521E Loader	\$ 60,000	\$ 363,283		\$ 45,000	\$ 318,283	\$ -	\$ 15,000	Water Reserves 25%
	2010 Ford F-150	\$ 35,000	\$ 318,283		\$ 35,000	\$ 283,283	\$ -	\$ -	
2021	Reserve Contribution		\$ 283,283	\$ 210,000		\$ 493,283	\$ -	\$ -	
	2011 Dodge Dakota	\$ 45,000	\$ 493,283		\$ 45,000	\$ 448,283	\$ -	\$ -	
	2011 F550	\$ 60,000	\$ 448,283		\$ 60,000	\$ 388,283	\$ -	\$ -	
2022	Reserve Contribution		\$ 388,283	\$ 210,000		\$ 598,283	\$ -	\$ -	
	2012 Schmitt Salter	\$ 65,000	\$ 598,283		\$ 65,000	\$ 533,283	\$ -	\$ -	
	2013 Int'l Workstar 7500 truck	\$ 220,000	\$ 533,283		\$ 220,000	\$ 313,283	\$ -	\$ -	
	2012 Zetor Tractor	\$ 46,000	\$ 313,283		\$ 46,000	\$ 267,283	\$ -	\$ -	
	2012 Kioti Tractor (cemetery)	\$ 17,000	\$ 267,283		\$ 17,000	\$ 250,283	\$ -	\$ -	
	2015 Etneir Spray Patcher	\$ 30,000	\$ 250,283		\$ 30,000	\$ 220,283	\$ -	\$ -	
2023	Reserve Contribution		\$ 220,283	\$ 210,000		\$ 430,283	\$ -	\$ -	
	2013 Kioti Tractor CK20S	\$ 25,000	\$ 430,283		\$ 25,000	\$ 405,283	\$ -	\$ -	
	2013 MT6 Sidewalk Snow Plow	\$ 120,000	\$ 405,283		\$ 120,000	\$ 285,283	\$ -	\$ -	
	2013 Ford F-150 4x4 p/u	\$ 35,000	\$ 285,283		\$ 35,000	\$ 250,283	\$ -	\$ -	
	2014 Int'l Workstar 7500 truck	\$ 220,000	\$ 250,283		\$ 220,000	\$ 30,283	\$ -	\$ -	
2024	Reserve Contribution		\$ 30,283	\$ 210,000		\$ 240,283	\$ -	\$ -	
2025	Reserve Contribution		\$ 240,283	\$ 210,000		\$ 450,283	\$ -	\$ -	
	2015 International Roll Off Truck	\$ 90,000	\$ 450,283		\$ 90,000	\$ 360,283	\$ -	\$ -	

SURPLUS VEHICLES

YEAR	VEHICLE DESCRIPTION	COMMENTS							

KINGSVILLE PARKS & REC DEPARTMENT-FLEET MANAGEMENT SUMMARY

RESERVE 03-000-032-31047

YEAR	VEHICLE DESCRIPTION TO BE REPLACED	EST. COST OF REPLACEMENT	RESERVES OPENING BALANCE	CONTRIBUTION TO RESERVES	DRAW FROM RESERVES	RESERVES ENDING BALANCE	DC's	TAXATION	COMMENTS
2016	Contribution to Reserves		\$ 71,401	\$ 50,000		\$ 121,401	\$ -	\$ -	
	2006 F150 w/ Ext Cab - Fire Dept Sur	\$ 1,000	\$ 121,401		\$ -	\$ 121,401	\$ -	\$ 1,000	New Addition to P&R
2017	Contribution to Reserves		\$ 121,401	\$ 50,000		\$ 171,401			
	2001 Ford F-550 Std Cab Dump	\$ 70,000	\$ 171,401		\$ 70,000	\$ 101,401	\$ -	\$ -	Tow Vehicle/Equipment, Heavy Material, Personel Transportation
	2005 Chev.C5500 3Ton	\$ 75,000	\$ 101,401		\$ 75,000	\$ 26,401	\$ -	\$ -	medium Duty Dump Truck/Personnel Transportation/Snow Removal
2018	Contribution to Reserves		\$ 26,401	\$ 70,000		\$ 96,401	\$ -	\$ -	
	2006 Ford F-150 p/u	\$ 40,000	\$ 96,401		\$ 40,000	\$ 56,401	\$ -	\$ -	
	2007 Aerator	\$ 7,000	\$ 56,401		\$ 7,000	\$ 49,401	\$ -	\$ -	Sports Field Maintenance
	2007 Sports field Line Painter (x2)	\$ 4,000	\$ 49,401		\$ 4,000	\$ 45,401	\$ -	\$ -	Line Sports Fields
	2007 Ford 1/2 Ton	\$ 30,000	\$ 45,401		\$ 30,000	\$ 15,401	\$ -	\$ -	Tow vehicle/Equipment, Heavy Material, Personnel Transportation
2019	Contribution to Reserves		\$ 15,401	\$ 70,000		\$ 85,401	\$ -	\$ -	
2020	Contribution to Reserves		\$ 85,401	\$ 70,000		\$ 155,401		\$ -	
	2010 Ford F-150 Pick UP	\$ 30,000	\$ 155,401		\$ 30,000	\$ 125,401	\$ -	\$ -	
	2010 Golf Cart	\$ 10,000	\$ 125,401		\$ 10,000	\$ 115,401	\$ -	\$ -	
	2010 Ice Resurfacer	\$ 100,000	\$ 115,401		\$ 100,000	\$ 15,401	\$ -	\$ -	
	2010 Ball Groomers (x2)	\$ 15,000	\$ 15,401		\$ 6,000	\$ 9,401	\$ -	\$ 9,000	
	Kubota ATV	\$ 10,000	\$ 9,401		\$ 10,000	\$ (599)			
2021	Contribution to Reserves		\$ (599)	\$ 70,000		\$ 69,401	\$ -	\$ -	
	2011 Top Dresser	\$ 18,000	\$ 69,401		\$ 18,000	\$ 51,401	\$ -	\$ -	
	2006 John Deere 30 Utility Trailer	\$ 34,000	\$ 51,401		\$ 34,000	\$ 17,401	\$ -	\$ -	Grounds Maintenance

SURPLUS VEHICLES

YEAR	VEHICLE DESCRIPTION	COMMENTS							
2004	Ford Explorer 4x4								

KINGSVILLE FACILITIES - ROOF & HVAC RESERVE RESERVE 03-000-032-39118									
YEAR	VEHICLE DESCRIPTION TO BE REPLACED	EST. COST OF REPLACEMENT	RESERVES OPENING BALANCE	CONTRIBUTION TO RESERVES	DRAW FROM RESERVES	RESERVES ENDING BALANCE	DC's	TAXATION	COMMENTS
2016	Contribution to Reserves		\$ -	\$ 150,000		\$ 150,000	\$ -	\$ -	
2017	Contribution to Reserves		\$ 150,000	\$ 170,000		\$ 320,000	\$ -	\$ -	
2018	Contribution to Reserves		\$ 320,000	\$ 170,000		\$ 490,000	\$ -	\$ -	

Objective:
 To establish an annual reserve contribution to fund future roof and HVAC replacement at all Town owned facilities

Calculation:
 The following calculation assumes a 20 year life span for both roofs and HVAC equipment.

Facility	Roof Sq. Footage	Roof Replacement \$1 per sq. ft.	HVAC (5%)	Total
Cottam Fire Hall	4,160	\$ 4,160	\$ 1,000	\$ 5,160
Cottam Library	5,974	\$ 5,974	\$ 2,000	\$ 7,974
Cottam Rec Center	8,324	\$ 8,324	\$ 500	\$ 8,824
Kings Landing	5,835	\$ 5,835		\$ 5,835
Arena	42,001	\$ 42,001	\$ 15,000	\$ 57,001
Arena Outdoor Garage	4,450	\$ 4,450	\$ -	\$ 4,450
Kingsville Fire hall	8,473	\$ 8,473	\$ 1,500	\$ 9,973
Kingsville Library	9,917	\$ 9,917	\$ 1,500	\$ 11,417
Kingsville OPP	5,790	\$ 5,790	\$ 5,000	\$ 10,790
Lakeside Pavilion	7,915	\$ 7,915	\$ 2,000	\$ 9,915
Lions Hall	11,469	\$ 11,469	\$ 3,000	\$ 14,469
Town Hall	10,942	\$ 10,942	\$ 3,000	\$ 13,942
Ruthven Library	2,832	\$ 2,832	\$ 500	\$ 3,332
Carnegie	1,888	\$ 1,888	\$ 500	\$ 2,388
Unico	3,173	\$ 3,173	\$ 500	\$ 3,673
		\$ 133,143	\$ 36,000	\$ 169,143

ENVIRONMENTAL SERVICES (201) FLEET MANAGEMENT SUMMARY									
03-000-032-39071									
YEAR	VEHICLE DESCRIPTION	EST. COST OF	RESERVE	CONTRIBUTION	DRAW FROM	RESERVE		Working	
	TO BE REPLACED	REPLACEMENT	OPENING	TO RESERVES	RESERVES	CLOSING	Rate Funded	Capital	COMMENTS
			BALANCE			BALANCE		Reserves	
2016			\$ -	\$ 31,631		\$ 31,631			
2017	2009 Ford Ranger (accident replacement)	\$ 62,000	\$ 31,631	\$ 75,000	\$ 62,000	\$ 44,631	\$ -		
2018	2004 Ford F-350 Extended Cab Service	\$ 62,000	\$ 44,631	\$ 75,000	\$ 62,000	\$ 57,631	\$ -		
2019	2008 GMC Sierra 2500 HD 4x4	\$ 62,000	\$ 57,631	\$ 75,000	\$ 62,000	\$ 70,631	\$ -		
2020	2006 Ford F-350 Extended Cab Service	\$ 62,000	\$ 70,631	\$ 75,000	\$ 62,000	\$ 83,631	\$ -		
	2006 Ford F-350 Extended Cab Service	\$ 62,000	\$ 83,631		\$ 62,000	\$ 21,631	\$ -		
2021	2010 Case 580SM Backhoe (water portion)	\$ 20,000	\$ 21,631	\$ 75,000	\$ 20,000	\$ 76,631	\$ -		
	2010 Case 521E Loader (water portion)	\$ 15,000	\$ 76,631		\$ 15,000	\$ 61,631	\$ -		
2022			\$ 61,631	\$ 75,000		\$ 136,631	\$ -		
2023	2012 International Workstar Tandem Dump	\$ 140,000	\$ 136,631	\$ 75,000	\$ 140,000	\$ 71,631	\$ -		
2024	2013 Ford F-150 4x4 extended cab	\$ 35,000	\$ 71,631	\$ 75,000	\$ 35,000	\$ 111,631	\$ -		
2025	2012 Valve Excercising/Hydro-Excavation Trai	\$ 74,000	\$ 111,631	\$ 75,000	\$ 74,000	\$ 112,631	\$ -		

SURPLUS VEHICLES

YEAR	VEHICLE DESCRIPTION	COMMENTS							

ENVIRONMENTAL SERVICES (242 / 243) FLEET MANAGEMENT SUMMARY									
03-000-032-39013/39042									
YEAR	VEHICLE DESCRIPTION TO BE REPLACED	EST. COST OF REPLACEMENT	RESERVE OPENING	CONTRIBUTION TO RESERVES	DRAW FROM RESERVES	RESERVE CLOSING	DC's	Working	COMMENTS
2016	LSW Equipment Reserve (39042)					\$ 44,916			
	Cottam Equipment Reserve (39013)					\$ 7,500			
2017			\$ 44,916	\$ 50,000	\$ -	\$ 94,916			
2018	2004 Kubota 32 HP Front Mount Lawnmower	\$ 25,000	\$ 94,916	\$ 50,000	\$ 25,000	\$ 119,916			
	1999 Daewoo Extended Boom Liftruck	\$ 20,000	\$ 119,916		\$ 20,000	\$ 99,916			
	1997 International Dump	\$ 100,000	\$ 99,916		\$ 100,000	\$ (84)			
2019			\$ (84)	\$ 15,000		\$ 14,916			
2020			\$ 14,916	\$ 15,000		\$ 29,916			
2021			\$ 29,916	\$ 15,000		\$ 44,916			
2022	2012 Kubota Tractor	\$ 30,000	\$ 44,916	\$ 15,000	\$ 30,000	\$ 29,916			
2023	2013 Kioti Tractor CK20S	\$ 25,000	\$ 29,916	\$ 15,000	\$ 25,000	\$ 19,916			
2024			\$ 19,916	\$ 15,000		\$ 34,916			

SURPLUS VEHICLES

YEAR	VEHICLE DESCRIPTION	COMMENTS



APPENDIX "A"

GENERAL ADMINISTRATION

GRANT REQUESTS						
01-112-200-60390		2016 Approved	2017 Requested	Appl'n Received	2017 Approved	Notes
ORGANIZATION:						
1	Access County Community Support Services	\$ 2,000	\$ 2,000	Yes	\$ 2,000	- to offset the cost of rent / property taxes. ACCESS provides a variety of social, health and housing assistance programs. They also operate the Ontario Early Years Program, provide youth programing and a community garden.
2	Arts Society of Kingsville	\$ -	\$ 10,000	Yes	\$ 2,000	- to offset the cost of hosting a Spring Artisan Market (May) as well as other exhibits to promote local artists and cultivate an appreciation for the arts.
3	BIA - Floral Project	\$ 13,000	\$ 15,000	Yes	\$ 15,000	- to offset the cost of planters / hanging baskets and maintenance in downtown Kingsville. The 2017 application was increased to offset costs associated with expanding the Spring - Fall program and the Winter Planter Program.
4	BIA - Facelift Grant	\$ -	\$ 5,000	Yes	\$ 3,000	- to assist BIA members with façade improvements up to a maximum of \$500 per application
5	Cottam Rotary	\$ 2,500	\$ 2,500	Yes	\$ 2,500	- to offset the cost of the Annual Horse Show / Fall festival & other activities for Cottam Youth
5.1	Cottam Rotary - Drainage Relief		\$ 1,860	Yes	\$ 1,860	- to relieve the Cottam Rotary of drainage charges assessed to their park property
6	Habitat For Humanity		\$ 11,500	No	\$ 11,500	- to offset the cost of development charges and permitting fees associated with a new build in The Town of Kingsville
7	Jack Miner Migratory Bird Foundation	\$ 10,000	\$ 10,000	Yes	\$ 9,000	- to enhance facilities which are designed to educate the public on conservation & migratory birds. In 2017, they are specifically planning to improve signage at the Sanctuary and expand the Drive-through Art Exhibit.
8	KDHS - Bursary	\$ 2,500	\$ 3,000	Yes	\$ 3,000	- to offer 6 x \$500 post secondary education bursaries
9	KDHS - Visual Arts Class	\$ -	\$ 1,200	Yes	\$ 1,200	- to fabricate barn quilts and plan / install barn quilt trail
10	KCC - Celebrate Canada	\$ 3,000	\$ 3,000	Yes	\$ 3,000	- to offset the cost of a Canada Celebration which is offered free of charge to the public - events include fireworks, activities for children, local musicians. A variety of local non-profit organizations participate in this event.
11	Kingsville Historical Park - Property Taxes	\$ 4,000	\$ 4,500	Yes	\$ 4,500	- to offset the cost of property taxes at their facility which is used to educate school groups, tourists and residents on our local military and civil history
	Kingsville Historical Park - Staffing	\$ 3,334				- to offset the cost of museum staff wages. Community financial support is necessary for their Trillium grant application (year 3 of 3)
11.1	Kingsville Historical Park - 2 Year Funding Agreement	\$ -	\$ 10,000	Yes	\$ 10,000	- K Gunning made a presentation to council on Sept. 26, 2016 seeking a 5-year financial commitment of \$10,000 per year. Council approved a 2 year commitment (2017-2018)
12	Kingsville Horticultural Society	\$ 7,000	\$ 7,000	Yes	\$ 7,000	- to maintain and construct flower beds, purchase planters and dedication plaques. Funds are also applied to CIB initiatives.
13	Kingsville Lion's Club	\$ 400	\$ 11,450	Yes	\$ 6,450	- to offset a portion of their cost of hosting their annual events as well as their special centennial event planned in 2017
14	Kingsville-Essex Assoc. Band	\$ 6,500	\$ 10,000	Yes	\$ 8,000	- to support the operating costs of the Kingsville-Essex Associated Band
15	Kingsville-Gosfield Heritage Society		\$ 1,000	Yes	\$ 1,000	- to offset the cost of maintaining the Kingsville Archives which provides public access to information on local historical persons, places and events.
16	Kingsville Minor Baseball		\$ 12,000	Yes	\$ 12,000	- to offset the cost of building a new batting cage near Diamond 2. The total cost of the project is estimated to cost \$27,900.
17	Migrant Worker Community Program	\$ 5,000	\$ 10,000	Yes	\$ 5,000	- to enrich the lives of migrant workers and to build cultural bridges with their host communities
18	Migration Hall	\$ 5,000	\$ 8,500	Yes	\$ 8,500	- Migration Hall hosts a variety of sports, theatre and other community events which benefit our residents and local businesses and non-profit groups
19	South Essex Arts Association / Leamington Arts Centre	\$ 500	\$ 1,000	Yes	\$ 500	- to support arts and cultural programming to enrich the lives of Kingsville / Leamington residents, promote local artisans and attract tourists.
20	Sun Parlour Folk Music Society	\$ 20,000	\$ 20,000	Yes	\$ 20,000	- to offset a portion of the cost of promoting and hosting a Folk Festival at Lakeside Park in August.
21	2nd Kingsville Scouts		\$ 2,000	Yes	\$ 1,000	- to help send 9 youth & 2 leaders to the Canadian Scout Jamboree in Nova Scotia, in July of 2017. Note: Councillors Queen & Coghill are contributing \$500 each from their conference budget to increase the grant to \$2,000.
	Charitable Advertising / Sponsorships					
	MADD	\$ 279				- MADD Message Yearbook
	Unallocated					
						0.5% of taxes is estimated at \$75,000
TOTAL REQUESTS:		\$ 85,013	\$ 162,510		\$ 138,010	

PRIOR YEARS GRANT REQUESTS							
01-112-200-60390		2012	2013	2014	2015	2016	2016
ORGANIZATION:		Actual	Actual	Actual	Actual	Budget	Actual
	2918 South Essex Scottish Royal	\$ 2,000	\$ -	\$ -	\$ -	\$ -	
	2nd Kingsville Scouts	\$ -	\$ -	\$ -	\$ 1,000	\$ -	
	ACCESS - Youth and Family Resource	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
	Affordable Housing Fund	\$ -	\$ -	\$ -	\$ -	\$ -	
	Arts & Culture Association	\$ 4,000	\$ -	\$ -	\$ -	\$ -	
	Arts Society of Kingsville (ASK)	\$ -	\$ -	\$ -	\$ 1,000	\$ -	
	BIA	\$ 5,555	\$ 15,000	\$ 9,000	\$ 13,000	\$ 13,000	\$ 13,000
	Cottam Rotary	\$ 2,420	\$ 2,000	\$ 2,000	\$ 2,500	\$ 2,500	\$ 2,500
	Cottam Street Festival	\$ 750	\$ -	\$ -	\$ -	\$ -	
	Community for Doctors	\$ -	\$ -	\$ -	\$ 20,000	\$ -	\$ (20,000)
	Essex County Fed. Of Agriculture	\$ 500	\$ -	\$ -	\$ -	\$ -	
	Essex Spitfire Committee	\$ -	\$ -	\$ -	\$ 1,000	\$ -	
	Everything Outdoors	\$ 2,500	\$ -	\$ -	\$ -	\$ -	
	FOL - Train	\$ 3,500	\$ -	\$ -	\$ -	\$ -	
	Habitat for Humanity - DC's	\$ -	\$ -	\$ 8,086	\$ -	\$ -	
	Health Reserve	\$ -	\$ 20,000	\$ -	\$ -	\$ -	
	Hospice of Windsor & Essex Co.	\$ -	\$ 10,000	\$ -	\$ -	\$ -	
	International Soccer Exchange	\$ -	\$ 1,000	\$ -	\$ -	\$ -	
	IOOF Beaver Lodge # 82	\$ -	\$ 1,000	\$ -	\$ -	\$ -	
	Jack Miner Foundation	\$ -	\$ 5,000	\$ 4,000	\$ 7,000	\$ 10,000	\$ 10,000
	KCC - Celebrate Canada	\$ -	\$ -	\$ -	\$ 2,367	\$ 3,000	\$ 3,000
	KDHS - Bursary	\$ 1,500	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,500	\$ 2,500
	Kingsville Comets	\$ 2,000	\$ -	\$ -	\$ -	\$ -	
	Kingsville Historical Park	\$ 3,881	\$ 3,908	\$ 3,991	\$ 3,958	\$ 4,000	\$ 4,149
	Kingsville Historical Park - Staffing	\$ -	\$ -	\$ 3,334	\$ 3,334	\$ 3,334	\$ 3,334
	Kingsville Horticultural Society	\$ -	\$ 5,000	\$ 6,000	\$ 6,000	\$ 7,000	\$ 7,000
	Kingsville Lion's Club	\$ -	\$ -	\$ -	\$ 350	\$ 400	\$ 400
	Kingsville-Essex Band	\$ 10,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 6,500	\$ 6,500
	LDMH Physician Recruitment	\$ 1,000	\$ 1,000	\$ -	\$ -	\$ -	
	Leamington Lasers Swim Team	\$ -	\$ 1,000	\$ 1,000	\$ 1,000	\$ -	
	Migrant Worker Program	\$ 5,000	\$ 7,500	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
	Migration Festival	\$ 2,500	\$ 4,000	\$ 4,000	\$ -	\$ -	
	Migration Hall	\$ 4,000	\$ 4,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
	Miscellaneous	\$ 2,253	\$ 3,200	\$ 493	\$ -	\$ -	
	Royal Canadian Legion - Local Branch	\$ -	\$ -	\$ 12,000	\$ -	\$ -	
	Royal Canadian Legion - National	\$ -	\$ -	\$ 300	\$ -	\$ -	
	Skate Kingsville	\$ 3,500	\$ 4,000	\$ -	\$ -	\$ -	
	South Essex Arts Assoc.	\$ -	\$ -	\$ -	\$ -	\$ 500	\$ 500
	Sun County Crows Lacrosse	\$ 50	\$ -	\$ -	\$ 4,000	\$ -	
	Sun Parlour Folk Music Festival	\$ -	\$ -	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
	Tourist Info. Booth	\$ 3,045	\$ -	\$ -	\$ -	\$ -	
	Windsor Symphony Orchestra	\$ -	\$ 3,400	\$ -	\$ -	\$ -	
	Misc. Charitable Advertising	\$ -	\$ -	\$ -	\$ -	\$ 279	\$ 284
TOTAL REQUESTS:		\$ 61,954	\$ 100,008	\$ 93,204	\$ 105,509	\$ 85,013	\$ 65,167

TOURISM & ECONOMIC DEVELOPMENT					
Account Number		2015 Actuals	2016 Budget	2016 Actuals	2017 Budget
OPERATING BUDGET					
OPERATING REVENUE:					
01-112-220-60351	Tourist Maps	\$ -	\$ 5,000	\$ 6,750	
	Promotional Clothing	\$ 704	\$ 4,000	\$ 1,232	\$ 4,000
	Web Advertising	\$ 75	\$ 1,500	\$ 3,580	\$ 1,500
	Community Group Sign logos				\$ 500
	Transfer from Reserve				\$ 45,200
TOTAL OPERATING REVENUE:		\$ 779	\$ 10,500	\$ 11,562	\$ 51,200
OPERATING EXPENDITURES:					
01-112-220-60351	Billboard Signs (Oliver Signs)	\$ 4,325	\$ 6,780	\$ 5,597	\$ 6,000
	Tourist Maps	\$ -	\$ 7,000	\$ 9,149	\$ -
	Pucovsky Sign area rental	\$ 500	\$ 500	\$ 500	\$ 500
	Workshops/Memberships	\$ 534	\$ 1,200	\$ 643	\$ 1,200
	Printing Costs	\$ -	\$ -	\$ -	\$ 1,000
	Billboard Designs	\$ 2,773	\$ 2,700	\$ 1,781	\$ 2,400
	Community Group Sign logos	\$ -	\$ -	\$ 97	\$ 2,700
	EDC Promotions	\$ 3,368	\$ 12,000	\$ 15,136	\$ 10,000
	Marketing Initiatives	\$ 5,661	\$ 15,000	\$ 18,650	\$ 10,000
	Communication	\$ -	\$ -	\$ 153	\$ -
Reserve	FICE Program	\$ -	\$ -		\$ 3,000
Reserve	Tourist Videos	\$ -	\$ -		\$ 15,000
Reserve	App Development	\$ -	\$ -		\$ 8,600
Reserve	Accomodation Update	\$ -	\$ -		\$ 10,000
Reserve	Community Profile Book	\$ -	\$ -		\$ 8,600
	Committee Honourarium	\$ 3,800	\$ 7,700	\$ 5,800	\$ 7,700
	Training and Development	\$ -	\$ -		\$ 470
	<i>To be allocated</i>	\$ -	\$ -		\$ -
TOTAL OPERATING EXPENDITURES:		\$ 20,961	\$ 52,880	\$ 57,506	\$ 87,170
NET SURPLUS/(DEFICIT):		\$ (20,182)	\$ (42,380)	\$ (45,944)	\$ (35,970)

ACCESSIBILITY ADVISORY COMMITTEE					
Account Number		2015 Actuals	2016 Budget	2016 Actuals	2017 Budget
OPERATING BUDGET					
OPERATING EXPENDITURES:					
01-112-072-60140	Committee Honourarium	\$ 3,500	\$ 4,840	\$ 2,800	\$ 3,000
	Workshops & Mileage	\$ 175	\$ 300	\$ 306	\$ 300
	Textnet Phone line	\$ 1,903	\$ 2,100	\$ 1,903	\$ 2,100
TOTAL OPERATING EXPENDITURES:		\$ 5,578	\$ 7,240	\$ 5,009	\$ 5,400
CAPITAL EXPENDITURES:					
		\$ -	\$ -	\$ -	\$ -
TOTAL CAPITAL EXPENDITURES:		\$ -	\$ -	\$ -	\$ -
NET SURPLUS/(DEFICIT):		\$ (5,578)	\$ (7,240)	\$ (5,009)	\$ (5,400)

Approved 1/31/2017

HERITAGE COMMITTEE					
Account Number		2015 Actuals	2016 Budget	2016 Actuals	2017 Budget
OPERATING BUDGET					
OPERATING EXPENDITURES:					
01-112-420-60971	Research Assistant/Student	\$ 4,800	\$ 4,800	\$ 4,720	\$ 4,800
	Plaques	\$ -	\$ 2,400	\$ 2,137	\$ 2,400
	Conferences/Training	\$ 2,963	\$ 5,250	\$ 1,622	\$ 5,250
	Advertising	\$ 202	\$ 720	\$ 321	\$ 720
	Outreach Programs	\$ 1,022	\$ 1,000	\$ -	\$ 1,000
	Website Development	\$ 203	\$ 300	\$ 557	\$ 300
	Supplies	\$ -	\$ 500	\$ 31	\$ 500
	Memberships	\$ 375	\$ 550	\$ 374	\$ 550
	Misc - Legal	\$ 585	\$ 1,000	\$ 569	\$ 1,000
	Misc - Mileage	\$ -	\$ -	\$ -	
	Committee Remuneration	\$ 9,500	\$ 9,900	\$ 9,800	\$ 9,900
TOTAL OPERATING EXPENDITURES:		\$ 19,650	\$ 26,420	\$ 20,131	\$ 26,420



APPENDIX "B"

INFORMATION TECH.

DEPARTMENT

APPENDIX "B"		
Account Number		2016 Budget
Computer Maintenance		
01-114-099-60309	Citrix Renewal	\$ -
	Browse Aloud Annual Fee	\$ 2,000
	Computer Repairs	\$ 3,000
	VEEAM Maintenace	\$ 1,250
	Kaspersky Maintenance (Anti-virus)	\$ 1,000
	Great Plains Enhancement	\$ 21,500
	Great Plains Support	\$ 6,600
	Laserfiche Maintenance	\$ 11,000
	Microsoft Maintenance	\$ 13,500
	AutoCad	\$ 1,500
	Smart UPS	\$ 2,000
	Cisco Smartnet (all gear)	\$ 3,950
	Geocortex Maintenance (Kingsville share)	\$ 1,050
	Vmware Maintenance	\$ 2,000
	web hosting costs	\$ 4,100
	Netmon Maintenance	\$ 2,500
	ACS After hour Support	\$ 2,450
	Barracuda SSL VPN	\$ 500
	Barracuda Spam/Virus Firewall Maintenance	\$ 1,825
	Barracuda Email Archiver Maintenance	\$ 1,350
	Barracuda Web Filter 410	\$ 4,150
	ESRI License (Kingsville share)	\$ 6,100
	Kace Maintenance	\$ 2,500
	Public Sector Digest - Asset Management	\$ 5,000
	Public Sector Digest	\$ 3,000
	Webfilter Unico	\$ 1,030
	Barracuda Web Filter for BIA	\$ 1,030
	MaxEnterprise - Arena Scheduling Software	\$ 800
	Fire Extrication Software	\$ 1,300
	FirePro Maintenance	\$ 2,800
	Card Access System	\$ 1,200
	KNOWBE4	\$ 1,500
	Kardtech - Fuel Monitoring System	\$ 2,500
	Site Improve	\$ 3,700
	Server and SAN warranty	\$ 4,250
	eScribe Maintenance	\$ 5,600
TOTALS:		\$ 129,535



APPENDIX "C"

FIRE DEPARTMENT

APPENDIX "C"		
Account Number		2016 Budget
FIRE SMALL CAPITAL		
01-121-099-60358	CHAIN SAW (NORTH HALL)	\$ 2,000
	TRAINING OFFICER OFFICE	\$ 3,000
	NOZZLES	\$ 2,000
	FILING CABINET	\$ 800
	HOSE FITTINGS	\$ 500
	CAMERA FOR FIRE INVESTIGATIONS	\$ 750
	NORTH STATION POND RESCUE	\$ 1,300
	TRAINING PROPS	\$ 1,500
	ACCOUNTABILITY BOARDS	\$ 500
	TRAFFIC VESTS	\$ 500
	GEAR DRYER NORTH HALL	\$ 3,500
	THROW BAGS	\$ 600
	Truck - Accessories (Command #2)	\$ 1,500
TOTALS:		\$ 18,450



APPENDIX "D"

PUBLIC WORKS DEPARTMENT

APPENDIX "D"		
ROAD PROGRAM:		
Road 10 East	CR 27 to CR31 Segment Repairs CR 27 to Windfarm area Graham Sideroad to CR31 including culvert replacement	250,000
Road 11 East	CR 27 to CR31 Segment Repairs CR 27 East to Windfarm area Graham Sideroad E to CR 31 including culvert replacements	200,000
Road 6 East	Graham Sideroad to CR 31 Reconstruction - Pulverize and tar & chip Including culvert replacements	270,000
Main Street W	Resurfacing 50mm single lift HL3 - Sacrificial treatment until full construction	100,000
Road Program Total		820,000

SIDEWALK PROGRAM:				
Street	length ft	width ft	unit cost sq ft	Budget Estimate
Queen Street				
Elm to Mill St East Side				50,000
			Total Queen Street Sidewalk	50,000
Division St				
Stewart to Erie East Side				52,000
			Total Division Sidewalk	52,000
Grandview Ave				
New installation from both sides north from Lakeview into Timbercreek				22,400
			Total Grandview	22,400
Sidewalk Program Total				124,400



APPENDIX "E"

FACILITY DETAIL

FACILITIES					
Account Number		2015 Actuals	2016 Budget	2016 Actuals	2017 Budget
Lakeside Pavilion					
01-171-155-60102	Pavilion - Salaries - Full Time	\$ 4,117	\$ 4,200	\$ 2,268	\$ 2,500
01-171-155-60104	Pavilion - Salaries - Part Time	\$ 19,740	\$ 19,000	\$ 11,024	\$ 12,000
01-171-155-60105	Pavilion - Salaries - Seasonal	\$ 19,271	\$ 19,300	\$ 27,630	\$ 28,500
01-171-155-60306	Pavilion - Advertising				
01-171-155-60314	Pavilion - Utilities	\$ 8,563	\$ 8,500	\$ 8,375	\$ 8,670
01-171-155-60315	Pavilion - Facility Maint	\$ 12,097	\$ 10,500	\$ 12,418	\$ 10,500
01-171-155-60327	Pavilion - Communication	\$ 501	\$ 600	\$ 614	\$ 600
	Total Expenses	\$ 64,289	\$ 62,100	\$ 62,329	\$ 62,770
Lion's Hall					
01-171-159-60102	Lions Hall - Salaries - Full Time	\$ 2,229	\$ 2,300	\$ 742	\$ 800
01-171-159-60104	Lions Hall - Salaries - Part Time	\$ 218	\$ 250	\$ 55	\$ 50
01-171-159-60105	Lions Hall - Salaries - Seasonal	\$ 1,903	\$ 2,000	\$ 466	\$ 500
01-171-159-60306	Lions Hall - Advertising	\$ -			
01-171-159-60314	Lions Hall - Utilities	\$ 13,706	\$ 15,000	\$ 11,510	\$ 12,500
01-171-159-60315	Lions Hall - Facility Maintenance	\$ 1,141	\$ 1,500	\$ 3,592	\$ 2,000
01-171-159-60317	Lions Hall - Miscellaneous	\$ -	\$ -	\$ -	
01-171-159-60327	Lions Hall - Communication	\$ 501	\$ 500	\$ 452	\$ 500
01-171-159-60337	Lions Hall - Grounds Mtce	\$ -	\$ -	\$ -	
01-171-159-60341	Lions Hall - Janitorial	\$ -	\$ -	\$ -	
	Total Expenses	\$ 19,697	\$ 21,550	\$ 16,817	\$ 16,350
Carnegie Building					
01-171-171-60314	Carnegie - Utilities	\$ 4,160	\$ 4,200	\$ 5,636	\$ 5,600
01-171-171-60315	Carnegie - Facility Maint	\$ 6,515	\$ 6,600	\$ 7,546	\$ 6,600
01-171-171-60327	Carnegie - Communication	\$ 693	\$ 1,100	\$ 629	\$ 750
01-171-171-60336	Carnegie - Parking Lot Repairs	\$ -	\$ -	\$ -	
01-171-171-60337	Carnegie - Grounds Mtce	\$ 50	\$ -	\$ -	
	Total Expenses	\$ 11,419	\$ 11,900	\$ 13,812	\$ 12,950
Unico Community Centre					
01-171-172-60102	Unico CC - Salaries - Full Time	\$ 4,713	\$ 4,600	\$ 2,085	\$ 2,200
01-171-172-60104	Unico CC - Salaries - Part Time	\$ 2,347	\$ 2,350	\$ 839	\$ 800
01-171-172-60105	Unico CC - Salaries - Seasonal	\$ 1,700	\$ 1,700	\$ 2,230	\$ 2,300
01-171-172-60306	Unico CC - Advertising	\$ -	\$ -	\$ -	
01-171-172-60314	Unico CC - Utilities	\$ 3,815	\$ 4,000	\$ 4,782	\$ 4,800
01-171-172-60315	Unico CC - Facility Maint	\$ 4,697	\$ 4,500	\$ 5,053	\$ 4,500
01-171-172-60327	Unico CC - Communication	\$ 677	\$ 800	\$ 665	\$ 800
01-171-172-60337	Unico CC - Grounds Mtce	\$ -	\$ -	\$ 150	
	Total Expenses	\$ 17,949	\$ 17,950	\$ 15,804	\$ 15,400
Cottam Library / Day Care					
01-171-173-60314	Cottam Library - Utilities	\$ 3,949	\$ 3,800	\$ 5,017	
01-171-173-60315	Cottam Library - Facility Maint	\$ -	\$ 1,000	\$ 1,840	\$ 1,500
01-171-173-60336	Cottam Library - Parking Lot Repairs		\$ -	\$ -	
01-171-173-60337	Cottam Library - Grounds Mtce		\$ -	\$ -	
	Total Expenses	\$ 3,949	\$ 4,800	\$ 6,857	\$ 1,500
Ruthven Library / Day Care					
01-171-174-60314	Ruthven Library - Utilities	\$ 242	\$ 350	\$ -	
01-171-174-60315	Ruthven Library - Facility Maint	\$ 477	\$ 1,000	\$ 252	\$ 1,000
01-171-174-60336	Ruthven Library - Parking Lot Repa	\$ -	\$ -	\$ -	
01-171-174-60337	Ruthven Library - Grounds Mtce	\$ -	\$ -	\$ -	
	Total Expenses	\$ 719	\$ 1,350	\$ 252	\$ 1,000
Kingsville Library					
01-171-175-60314	Kingsville Library - Utilities	\$ 2,582	\$ 2,200	\$ 3,419	\$ 3,600
01-171-175-60315	Kingsville Library - Facility Maint	\$ 1,867	\$ 1,500	\$ 10,250	\$ 2,200
01-171-175-60336	Kingsville Library - Parking Lot Rep	\$ -	\$ -	\$ -	
01-171-175-60337	Kingsville Library - Grounds Mtce	\$ -	\$ -	\$ -	
	Total Expenses	\$ 4,450	\$ 3,700	\$ 13,669	\$ 5,800
Ridgeview Park					
01-171-176-60102	Ridgeview - Salaries - Full Time	\$ 6,138	\$ 6,200	\$ 4,200	\$ 4,700
01-171-176-60104	Ridgeview - Salaries - Part Time	\$ 3,186	\$ 3,200	\$ 948	\$ 1,100
01-171-176-60105	Ridgeview - Salaries - Seasonal	\$ 19,616	\$ 19,600	\$ 21,277	\$ 24,000
01-171-176-60306	Ridgeview - Advertising	\$ -	\$ -	\$ -	
01-171-176-60314	Ridgeview - Utilities	\$ 3,894	\$ 4,000	\$ 4,710	\$ 4,800
01-171-176-60315	Ridgeview - Facility Maint	\$ 4,956	\$ 4,000	\$ 4,263	\$ 5,000
01-171-176-60327	Ridgeview - Communication	\$ 578	\$ 800	\$ 571	\$ 650
01-171-176-60337	Ridgeview - Grounds Mtce	\$ 6,847	\$ 4,500	\$ 3,016	\$ 4,500
	Total Expenses	\$ 45,215	\$ 42,300	\$ 38,986	\$ 44,750
Kingsville Soccer / Baseball Fields					
01-171-177-60102	KSB - Salaries - Full Time	\$ 5,477	\$ 5,500	\$ 3,304	\$ 3,200
01-171-177-60104	KSB - Salaries - Part Time	\$ 4,765	\$ 4,600	\$ 4,289	\$ 4,900
01-171-177-60105	KSB - Salaries - Seasonal	\$ 16,306	\$ 16,300	\$ 12,498	\$ 13,700
01-171-177-60306	KSB - Advertising	\$ -	\$ -	\$ -	
01-171-177-60314	KSB - Utilities	\$ 3,356	\$ 3,200	\$ 3,114	\$ 3,400
01-171-177-60315	KSB - Facility Maint	\$ 2,191	\$ 1,500	\$ 2,336	\$ 2,500
01-171-177-60327	KSB - Communication	\$ -	\$ -	\$ -	
01-171-177-60337	KSB - Grounds Mtce	\$ 12,694	\$ 11,000	\$ 9,944	\$ 11,000
	Total Expenses	\$ 44,790	\$ 42,100	\$ 35,485	\$ 38,700



APPENDIX "F"

RECREATION PROGRAMS DETAIL

RECREATION PROGRAMS DETAIL					
Account Number		2015 Actuals	2016 Budget	2016 Actuals	2017 Budget
Rusty Blades Tournament					
01-175-160-40605	Rusty Blades	\$ -	\$ -	\$ -	\$ -
01-175-160-40628	Rusty Blades - Donations	\$ -	\$ -	\$ -	\$ -
01-175-160-40629	Rusty Blades - Misc Rev	\$ -	\$ -	\$ -	\$ -
01-175-160-40630	Rusty Blades - Clothing Sales	\$ -	\$ -	\$ -	\$ -
01-175-160-40631	Rusty Blades - Bar Sales	\$ -	\$ -	\$ -	\$ -
01-175-160-40633	Rusty Blades - Food Sales	\$ -	\$ -	\$ -	\$ -
01-175-160-40634	Rusty Blades - Raffle Sales	\$ -	\$ -	\$ -	\$ -
	Total Revenue	\$ -	\$ -	\$ -	\$ -
01-175-160-60109	Rusty Blades - Salaries	\$ 67	\$ -	\$ -	\$ -
01-175-160-60250	Rusty Blades - Referees	\$ -	\$ -	\$ -	\$ -
01-175-160-60606	Rusty Blades - Ice Rental - Leam.	\$ -	\$ -	\$ -	\$ -
01-175-160-60607	Rusty Blades - Ice Rental - K'ville	\$ -	\$ -	\$ -	\$ -
01-175-160-60609	Rusty Blades - Liquor/Beer/Ice	\$ -	\$ -	\$ -	\$ -
01-175-160-60610	Rusty Blades - Door Prizes	\$ -	\$ -	\$ -	\$ -
01-175-160-60612	Rusty Blades - Food Sales	\$ -	\$ -	\$ -	\$ -
01-175-160-60613	Rusty Blades - Comet Bar & Clock	\$ -	\$ -	\$ -	\$ -
01-175-160-60615	Rusty Blades - Misc Expenses	\$ -	\$ -	\$ -	\$ -
01-175-160-60616	Rusty Blades - Advertising	\$ 33	\$ -	\$ -	\$ -
01-175-160-60617	Rusty Blades - Clothing	\$ -	\$ -	\$ -	\$ -
01-175-160-60600	Rusty Blades - Credit Card Fees	\$ -	\$ -	\$ -	\$ -
	Total Expenses	\$ 101	\$ -	\$ -	\$ -
Older Adults					
01-175-066-40648	Older Adults - Ticket Sales	\$ 4,361	\$ 6,000	\$ 970	\$ 3,000
01-175-066-40659	Older Adults - Vendor Space	\$ 648	\$ 700	\$ 487	\$ 700
01-175-066-40660	Older Adults - Bar Service	\$ -		\$ -	\$ -
	Total Revenue	\$ 5,009	\$ 6,700	\$ 1,457	\$ 3,700
01-175-099-60632	Older Adults	\$ 867	\$ 1,000	\$ 440	\$ 1,000
01-175-099-60644	Older Adults - Activity Guide	\$ 2,616	\$ 2,700	\$ 2,870	\$ 2,500
01-175-099-60645	Older Adults - Advertising	\$ 1,246	\$ 1,500	\$ 1,145	\$ 2,000
01-175-099-60646	Older Adults - Entertainment	\$ 4,914	\$ 6,000	\$ 1,749	\$ 1,500
01-175-099-60647	Older Adults - Other	\$ 30	\$ 1,000	\$ 150	\$ 1,000
	Total Expenses	\$ 9,672	\$ 12,200	\$ 6,354	\$ 8,000
Tall Ships					
01-175-150-40700	Tall Ships - Ticket Sales- Boarding	\$ 7,248	\$ -	\$ -	\$ -
01-175-150-40702	Tall Ships - VIP Dinner	\$ 888	\$ -	\$ -	\$ -
01-175-150-40703	Tall Ships - Merchandise Sales	\$ 87	\$ -	\$ -	\$ -
01-175-150-40712	Tall Ships - Private Sector Contribu	\$ -	\$ -	\$ -	\$ -
01-175-150-40713	Tall Ships - Vendor Space	\$ -	\$ -	\$ -	\$ -
	Total Revenue	\$ 8,223	\$ -	\$ -	\$ -
01-175-150-60761	Tall Ships - Food and Beverages	\$ 110	\$ -	\$ -	\$ -
01-175-150-60765	Tall Ships - Artist / Performer Fees	\$ -	\$ -	\$ -	\$ -
01-175-150-60766	Tall Ships - Artist / Performer Expe	\$ 300	\$ -	\$ -	\$ -
01-175-150-60767	Tall Ships - Tall Ships Fees	\$ 20,000	\$ -	\$ -	\$ -
01-175-150-60768	Tall Ships - Travel and Accommod	\$ 181	\$ -	\$ -	\$ -
01-175-150-60769	Tall Ships - TSA Fees	\$ -	\$ -	\$ -	\$ -
01-175-150-60770	Tall Ships - Port Fees, Technical, H	\$ -	\$ -	\$ -	\$ -
01-175-150-60771	Tall Ships - Logistics	\$ 290	\$ -	\$ -	\$ -
01-175-150-60772	Tall Ships - Security	\$ -	\$ -	\$ -	\$ -
01-175-150-60773	Tall Ships - Food and Beverage VI	\$ 316	\$ -	\$ -	\$ -
01-175-150-60774	Tall Ships - Local Promotion	\$ 899	\$ -	\$ -	\$ -
01-175-150-60776	Tall Ships - Merchandise cost	\$ -	\$ -	\$ -	\$ -
	Total Expenses	\$ 22,096	\$ -	\$ -	\$ -



APPENDIX "G"

OCWA

5-YEAR CAPITAL FORECAST

Town of Kingsville

5 Year Recommended Capital/Major Maintenance from 2017 to 2021
The Ontario Clean Water Agency has identified the following capital projects/major maintenance for your review and approval.

Scope of Work	Cost Estimate					Potential Funding Program	Approved by Client	Rationale for Project
	2017	2018	2019	2020	2021			
Lakeshore West Wastewater Treatment Plant								
Rotork Valves		5,000	5,000	5,000	5,000	RATE/RESERVES	A.P.	Life cycle replacement - Many of the valves throughout the facility are original and are becoming unreliable which will have an impact on operations.
UV System Replacement Parts	6,000					RATE/RESERVES	A.P.	Preventative maintenance.
UV Bulbs	7,000	7,000	7,000	7,000	7,000	RATE/RESERVES	A.P.	Life cycle replacement - every 12,000 hours.
PLC/SCADA	75,000					RATE/RESERVES	A.P.	Life cycle replacement - many components are out dated and are becoming unreliable which will have an impact on operations.
LSW Main Breaker	6,000					RATE/RESERVES	A.P.	Life cycle replacement - main breaker at the plant is weakening and occasionally trips due to age - H&S risk.
Generator Batteries	4,000					RATE/RESERVES	A.P.	Biennial replacement.
Pump Station Improvements & Upgrades		12,000				RATE/RESERVES	A.P.	Improvements - includes pump resets, amperage meters and phase indicator lights moved to the front of the panels (also a H&S risk). Also install audible alarms if pumps are left in the off position.
Generator Connections at Pump Stations	4,000					RATE/RESERVES	A.P.	Improvements - ability for a back-up generator to be connected at pump station during power outages.
Waste Pump	6,000					RATE/RESERVES	A.P.	Repairs - current pump needs to be rebuilt.
Centrifuge Rebuild		80,000				RATE/RESERVES	A.P.	Repairs/Maintenance - send to Alpha Laval to be rebuilt. While the unit is out of service, liquid sludge will have to be hauled.
Pump Station #1 Safety Ladder/Gate	5,000					RATE/RESERVES	A.P.	H&S risk for operators working around pump station #1 when the hatches are open.
TSSA Fuel System Upgrades	30,000					RATE/RESERVES	A.P.	Upgrades are required to meet new TSSA certification standards. If not completed, the delivery of diesel fuel to the units will become an issue.
Roof Replacement			100,000			RATE/RESERVES	A.P.	Life cycle replacement - Roof periodically leaks.
UV System Replacement		100,000				CWWF	A.P.	Life cycle replacement - equipment is becoming unreliable and replacement parts are not always available which could potentially become a compliance risk. A new system would also be more energy efficient.
Scrubber System	15,000					RATE/RESERVES	A.P.	Life cycle replacement - current system requires 4 replacement probes (ORP & Redox) to be replaced and maintenance on the pumps.
Final Clarifier Sand Blasting & Painting		50,000	50,000			RATE/RESERVES	A.P.	Life cycle replacement - metal is rusting and paint peeling due to age in both final clarifiers.
MO Valve Control			70,000			RATE/RESERVES	A.P.	Improvement - the aeration system can be done by installing modulating valves that will control the air flow to each aeration tank and passes by implementing the Most Open Valve control philosophy.
Rake Arm & Bar Screen		200,000					A.P.	Life cycle replacement - the current bar screen rotating rake cleaning system could be replaced with a more efficient automatic screen. The screen only has one working rake and operates 24/7 - to minimize any potential mechanical malfunctions associated with equipment start-up. Spare parts for the equipment are also unavailable and must be custom made when required.
Advanced Odour Control			15,000			RATE/RESERVES	A.P.	Improvement - the air control scrubber is located inside the biosolids dewatering building and turns on when
Arc Flash Assessment	6,000	6,000	6,000	6,000	6,000	RATE/RESERVES	A.P.	Third party assessment must be completed - H&S Risk for staff working on equipment. Assessments conducted at the main building and all pump stations.
Grit Blowers+VFD			85,000			RATE/RESERVES	A.P.	Life cycle replacement - blower is original and new blower and motor would be more energy efficient and less chance of breakdown occurring.
Clarifiers Stairs	10,000					RATE/RESERVES	A.P.	Life cycle replacement - a reinforced plate must be installed at the top of the landing on final clarifier #1 & #2 due to deterioration. Also becoming a H&S risk.
MCC Panel Replacement				150,000		CWWF	A.P.	Life cycle replacement - all panels are original. Increased risk of failure and also becoming a H&S risk to staff. New panels will also be more energy efficient.
Laboratory Equipment Replacement	8,000					RATE/RESERVES	A.P.	Life cycle replacement - DR/2000 which is used for in-house lab testing is beyond it's life expectancy and replacements are not available.
Total Estimate - Recommended Capital	182,000	460,000	338,000	168,000	18,000			
Kingsville Wastewater Lagoons								
Check Valve Replacement		12,000				RATE/RESERVES	A.P.	Life cycle replacement - original equipment.
Pump Replacement/Maintenance	15,000	15,000	15,000			OCWA Energy	A.P.	Life cycle replacement - several pumps at the pump stations are starting to meggar low.
Arc Flash Assessment	3,000	3,000	3,000	3,000	3,000	RATE/RESERVES	A.P.	Third party assessment must be completed - H&S Risk for staff working on equipment. Assessments conducted at the main building and all pump stations.
Pump Station Improvements & Upgrades		5,000				RATE/RESERVES	A.P.	Improvements - includes pump resets, amperage meters and phase indicator lights moved to the front of the panels (also a H&S risk). Also install audible alarms if pumps are left in the off position.
Soft Starts		2,000	2,000	2,000		RATE/RESERVES	A.P.	Improvements - motor soft starts for the raw pumps to assist in prolonging the life of the motors.
Lagoon Pump Replacement	40,000	40,000	40,000			CWWF/ OCWA	A.P.	Life cycle replacement - pumps are original. New pumps would also be energy efficient and less chance of breakdown occurring.
TSSA Fuel System Upgrades	20,000					RATE/RESERVES	A.P.	Upgrades are required to meet new TSSA certification standards. If not completed, the delivery of diesel fuel to the units will become an issue.
Total Estimate - Recommended Capital	78,000	77,000	60,000	5,000	3,000			
Cottam Wastewater Lagoons								
I&I Study		10,000				RATE/RESERVES	A.P.	Improvements - serious infiltration issue during rain events.
Pump Station #1 Pumps	50,000	50,000				CWWF	A.P.	Life cycle replacement - pump replacement along with all associated piping.
Interconnect Valve Replacement		60,000				RATE/RESERVES	A.P.	Life cycle replacement - current interconnect between cell #1 and cell #2 is out of service, lagoons are not being operated as designed.
Alum Pumps					10,000	RATE/RESERVES	A.P.	Life cycle replacement.
Diesel Generator Replacement & Transfer Switch				90,000		RATE/RESERVES	A.P.	Life cycle replacement - generator is beyond life expectancy and replacement parts are obsolete. Currently using a temporary unit.
Arc Flash Assessment	3,000	3,000				RATE/RESERVES	A.P.	Third party assessment must be completed - H&S Risk for staff working on equipment. Assessments conducted at the main building and all pump stations.
Total Estimate - Recommended Capital	53,000	123,000	-	90,000	10,000			

2017 Recommended Capital Presented by: Karen Burgess, Operations Manager

CR = Compliance Risk H&SR = Health & Safety Risk R/M = Repair/Maintenance LR = Lifecycle Replacement I = Improvement SPI = Spare Parts Inventory

2017 Recommended Capital Approved by:



APPENDIX "H"

2016 CAPITAL SUMMARY

2016 CAPITAL SUMMARY			
Account Number		2016 Budget	2016 Actuals
GENERAL ADMINISTRATION:			
01-112-360-71100	GA - Municipal Office Expansion	\$ -	\$ 1,679
01-112-360-71505	GA - Strategic Plan Facilitator	\$ 7,000	\$ 5,190
TOTALS:		\$ 7,000	\$ 6,869
INFORMATION TECHNOLOGY:			
01-114-360-71510	IT - Agenda Manager Replacement (2015)	\$ 15,000	\$ 10,684
01-114-360-71602	IT - Email Server Upgrade - Exchange server	\$ 3,500	\$ 3,180
01-114-360-71603	IT - Municipal Data Backup Replacement	\$ 17,000	\$ 16,892
01-114-360-71604	IT - Redlines to Fire Hall (wireless radios)	\$ 8,750	\$ 8,699
01-114-360-71605	IT - Toughbook - Deputy Chief	\$ 2,100	\$ 1,717
01-114-360-71606	IT - Website Replacement - Fire	\$ 3,500	\$ 3,562
01-114-360-71607	IT - Arena Camera System (phase 1 - inside)	\$ 16,000	\$ 15,042
01-114-360-71608	IT - Cell Phone Reception Upgrade	\$ 2,500	\$ 1,197
01-114-360-71609	IT - Laptop - Council (Presentation)	\$ 1,800	\$ 901
01-114-360-71610	IT - Workstation - Facilities Manager (from 2015)	\$ 1,300	\$ 1,196
01-114-360-71611	IT - Workstation - Program Manager (from 2015)	\$ 1,300	\$ 1,168
01-114-360-71663	IT - Microsoft Licensing	\$ -	\$ 4,136
TOTALS:		\$ 72,750	\$ 68,372
FIRE DEPARTMENT:			
01-121-360-71601	FIRE - Self Contained Breathing Apparatus	\$ 264,250	\$ 268,331
01-121-360-71612	FIRE - Confined Space Air Equipment	\$ 9,500	\$ 8,137
01-121-360-71613	FIRE - Gear Dryer	\$ 3,000	\$ 3,053
01-121-360-71614	FIRE - Farm Entrapment Rescue Equipment	\$ 5,000	\$ 4,927
01-121-360-71615	FIRE - Deputy Chief's Vehicle	\$ 35,000	\$ 42,271
01-121-360-71616	FIRE - Traffic Pre-Emption (phase 1 of 4)	\$ 9,000	\$ 8,105
TOTALS:		\$ 325,750	\$ 334,823
POLICE:			
TOTALS:		\$ -	\$ -
BUILDING DEPARTMENT:			
01-124-360-71617	BUILD - Vehicle Replacement - 2005 Jeep Liberty	\$ 30,000	\$ 30,009
TOTALS:		\$ 30,000	\$ 30,009
PUBLIC WORKS:			
01-130-360-71141	MS - Road 3/Graham Intersection Improvements	\$ 125,000	\$ 143,343
01-130-360-71251	Pr. Albert St. N Reconstruction		\$ 2,391
01-130-360-71338	MS - Road 2 West Bridge #010 (Construction and Contract	\$ 300,000	\$ 420,230
01-130-360-71339	MS - Road 2 West Bridge #028 over Wigle Creek (Engineering)	\$ 30,000	\$ 43,436
01-130-360-71450	MS - Murray St Area Storm Sewer Relief Project	\$ 200,000	\$ (16,120)
01-130-360-71542	MS - AT - CWATS KINGS13B (Phase 1 of 3)	\$ 436,111	\$ 634,080
01-130-360-71542	MS - AT - CWATS KINGS13B (Phase 2 of 3 plus full segment	\$ 557,078	
01-130-360-71545	MS - Lakeview Ave E Recon. to Grandview	\$ 900,000	\$ 1,235,691
01-130-360-71546	MS - Main St W (Engineering)	\$ 45,000	\$ 59,309
01-130-360-71547	PW - Esseltine Drain Drainage	\$ 4,000,000	\$ -
01-130-360-71551	Lighting - Kratz @ Soccer Field Entrance		\$ 460
01-130-360-71556	LED Streetlight Program		\$ 3,002
01-130-360-71618	MS - AT - CWATS KINGS9 (OMCIP Phase 1 of 2)	\$ 577,000	\$ 221,136
01-130-360-71619	MS - Cottam Storm Water - Cottam Outlet Drain Excavation	\$ 25,000	\$ -
01-130-360-71620	MS - Cottam Storm Water - Cottam Outlet Relief Drain	\$ 65,000	\$ 723
01-130-360-71621	MS - Cottam Storm Water - Klundert SWM pond excavation	\$ 40,000	\$ -
01-130-360-71622	MS - 94 Division St. S Demolition	\$ 20,000	\$ -
01-130-360-71623	PW - Intersection Lighting (1)	\$ 2,500	\$ 1,433
01-130-360-71624	PW -Road Programs - See Appendix D	\$ 820,000	\$ 353,060
01-130-360-71625	PW - Sidewalks - See Appendix D	\$ 124,400	\$ 128,622
01-130-360-71626	PW - Sweeper replacement - 2004 Elgin Whirlwind	\$ 350,000	\$ 343,670
01-130-360-71643	PW - Fox Jakait Drainage Report	\$ 340,500	\$ 504,833
TOTALS:		\$ 8,957,589	\$ 4,079,299
SANITATION:			
TOTALS:		\$ -	\$ -
CEMETERY:			
TOTALS:		\$ -	\$ -
ARENA:			
01-170-360-71627	ARENA - Full arena structural inspection	\$ 10,000	\$ 5,580
01-170-360-71628	ARENA - Arena roof maintenance - sealing and caulking all	\$ 8,000	\$ -
01-170-360-71629	ARENA - Arena distribution piping for dehumidifier	\$ 40,000	\$ 27,423
01-170-360-71631	ARENA - Compressor replacement	\$ 40,000	\$ 34,770
01-170-360-71642	ARENA - New Flooring	\$ 20,000	\$ 14,372

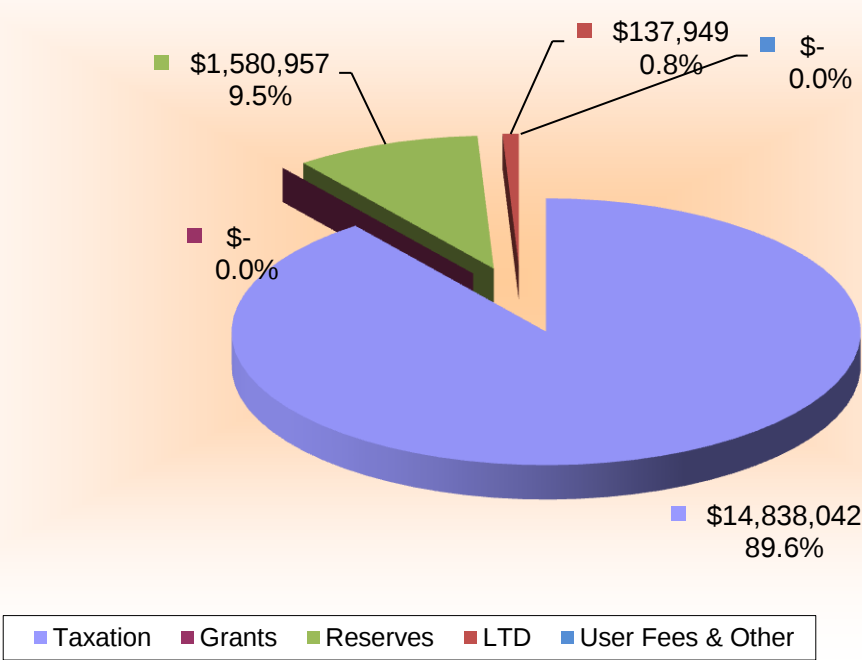
2016 CAPITAL SUMMARY			
Account Number		2016 Budget	2016 Actuals
01-170-360-71646	ARENA - Photocopier	\$ 2,500	\$ 2,250
TOTALS:		\$ 120,500	\$ 84,395
PARKS:			
01-171-360-71154	MS - Development of Mettawas Park Phase 1	\$ 300,000	\$ 240,168
01-171-360-71428	MS - Lakeside Park - Box Culvert Bridge	\$ 15,000	\$ -
01-171-360-71434	PARK - Cedar Island Washrooms	\$ 85,000	\$ 73,653
01-171-360-71436	PARK - Playground Equipment - Ruthven	\$ 40,000	\$ -
01-171-360-71440	PARK - Property Purchase (3 of 4)	\$ 143,750	\$ 143,750
01-171-360-71447	PARK - York - Playground Equipment including site work and	\$ 75,000	\$ 74,587
01-171-360-71564	PARK -1251 Heritage - Shoreline Improvements	\$ 15,000	\$ -
01-171-360-71630	MS - Kings Landing Renovation	\$ 380,000	\$ 746
01-171-360-71632	PARK - Dog park fencing at York parkland	\$ 20,000	\$ 23,926
01-171-360-71633	PARK - Rooftop water runoff at pavilion	\$ 10,000	\$ 12,329
01-171-360-71634	PARK - Tennis court paint	\$ 20,000	\$ 34,598
01-171-360-71635	PARK - Swings with handicapped ability - Lakeside and Cottam	\$ 20,000	\$ 19,547
01-171-360-71636	PARK - Backflow installations per Kingsville Audit	\$ 8,000	\$ 8,332
01-171-360-71637	PARK - Partial Repair of tennis courts in Cottam	\$ 8,000	\$ 15,060
01-171-360-71639	MS – Bernath Gardens Parkland Development – Landfill	\$ 150,000	\$ 131,753
01-171-360-71645	PARK - Lion's Hall Drainage (Bocce Section)	\$ 30,000	\$ -
01-171-360-71662	PARK - Leashold Improvements - Mad Science	\$ -	\$ 13,823
TOTALS:		\$ 1,319,750	\$ 792,273
FANTASY OF LIGHTS:			
TOTALS:		\$ -	\$ -
MARINA:			
01-173-360-71640	MARINA - Toot Repair (balance of 2015 & new reparis)	\$ 10,310	\$ 10,714
01-173-360-71647	MARINA - Boat Well Removal	\$ 3,000	\$ 990
TOTALS:		\$ 13,310	\$ 11,704
RECREATION PROGRAMS:			
		\$ -	
TOTALS:		\$ -	\$ -
PLANNING:			
01-180-360-71569	PLAN - Second Dwelling Unit Study	\$ -	\$ 1,537
01-180-360-71641	PLAN - Northeast Quadrant Secondary Plan (New School Site)	\$ 35,000	\$ 801
TOTALS:		\$ 35,000	\$ 2,338
BIA:			
01-181-360-71644	BIA - Town Clock	\$ 90,000	\$ 72,536
TOTALS:		\$ 90,000	\$ 72,536
WATER:			
02-201-360-71141	W - Road 3 / Graham Intersection	\$ -	\$ 19,067
02-201-360-71448	W - Ruthven Industrial Park - Watermain Oversizing	\$ 400,000	\$ 348,722
02-201-360-71545	W - Lakeview Avenue Reconstruction (Water)	\$ 200,000	\$ 118,243
02-201-360-71570	W - Waterline looping initiative - Cedar Island 2 canal crossings	\$ 75,000	\$ 8,178
02-201-360-71571	W - Facility Backflow Survey (Phs 2 of 2)	\$ 30,000	\$ 10,868
02-201-360-71650	W - Laptop for trucks	\$ 1,800	\$ 1,363
02-201-360-71651	W - Source Water Protection (Year 1 of 3)	\$ 18,056	\$ 15,027
TOTALS:		\$ 724,856	\$ 521,467
K'VILLE/LAKESHORE WEST WASTEWATER:			
02-242-360-71357	KLW - Kingsville Sanitary Master Plan w/ Flow Monitoring 02-	\$ 65,000	\$ 13,102
02-242-360-71652	KLW - Kingsville PS#2 LSW Check valve replacement	\$ 10,000	\$ 12,771
02-242-360-71653	KLW - Pump station #2 OIT upgrade	\$ 9,000	\$ -
02-242-360-71654	KLW - Pump stations - pump replacements	\$ 11,000	\$ 15,176
02-242-360-71655	KLW - PLC/SCADA in the Raw sewage pumpstation (PLC-2)	\$ 75,000	\$ 78,000
02-242-360-71656	KLW - Fuel system upgrades TSSA certification	\$ 10,000	\$ 28,280
02-242-360-71657	KLW - Final clarifier sandblasting and painting	\$ 35,000	
TOTALS:		\$ 215,000	\$ 147,330
COTTAM WASTEWATER:			
02-243-360-71658	COT - Bank erosion repairs cell number	\$ 50,000	\$ 31,828
02-243-360-71659	COT - Fuel System Upgrades to meet TSSA standard	\$ 15,000	
02-243-360-71660	COT - Cottam Pump Station #1 hydo service upgrade, &	\$ 30,000	\$ 12,817
02-243-360-71661	COT - Infiltration study collection system	\$ 10,000	\$ 10,000
TOTALS:		\$ 105,000	\$ 54,646
TOTAL CAPITAL PROJECTS:		\$ 12,016,505	\$ 6,206,061



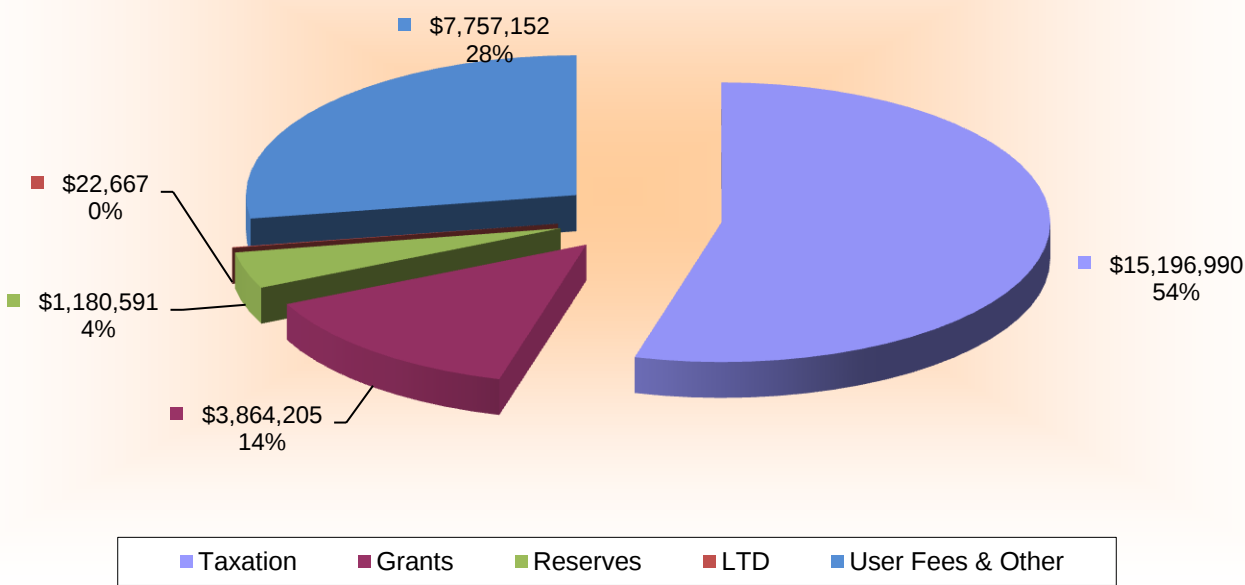
APPENDIX "I"

REVENUE & EXPENSE CHARTS

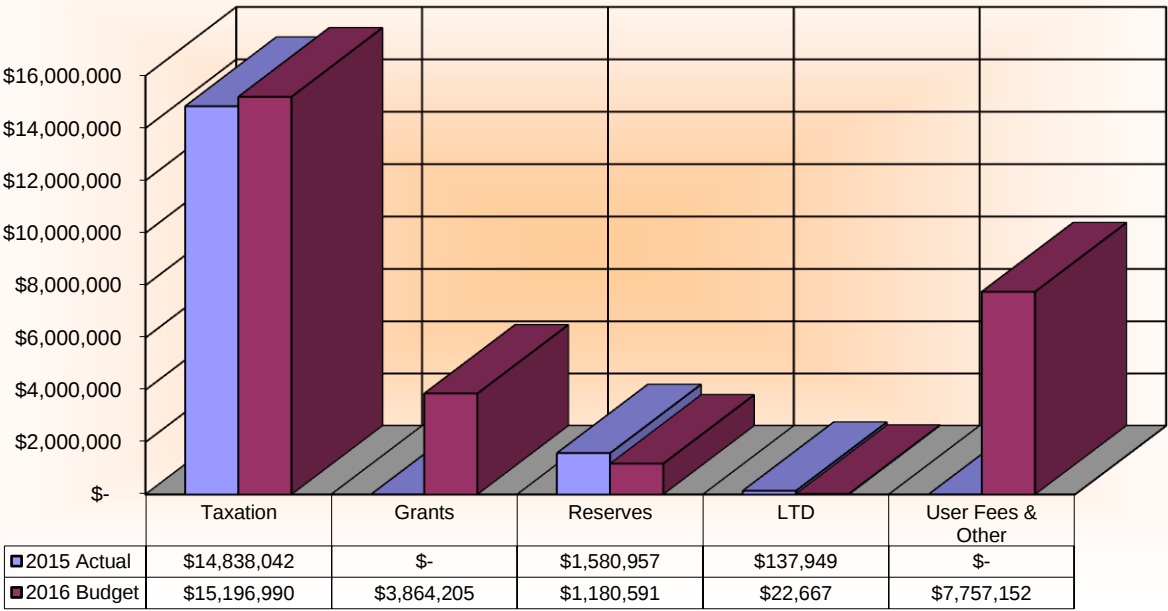
Revenue by Source - 2015 Actuals



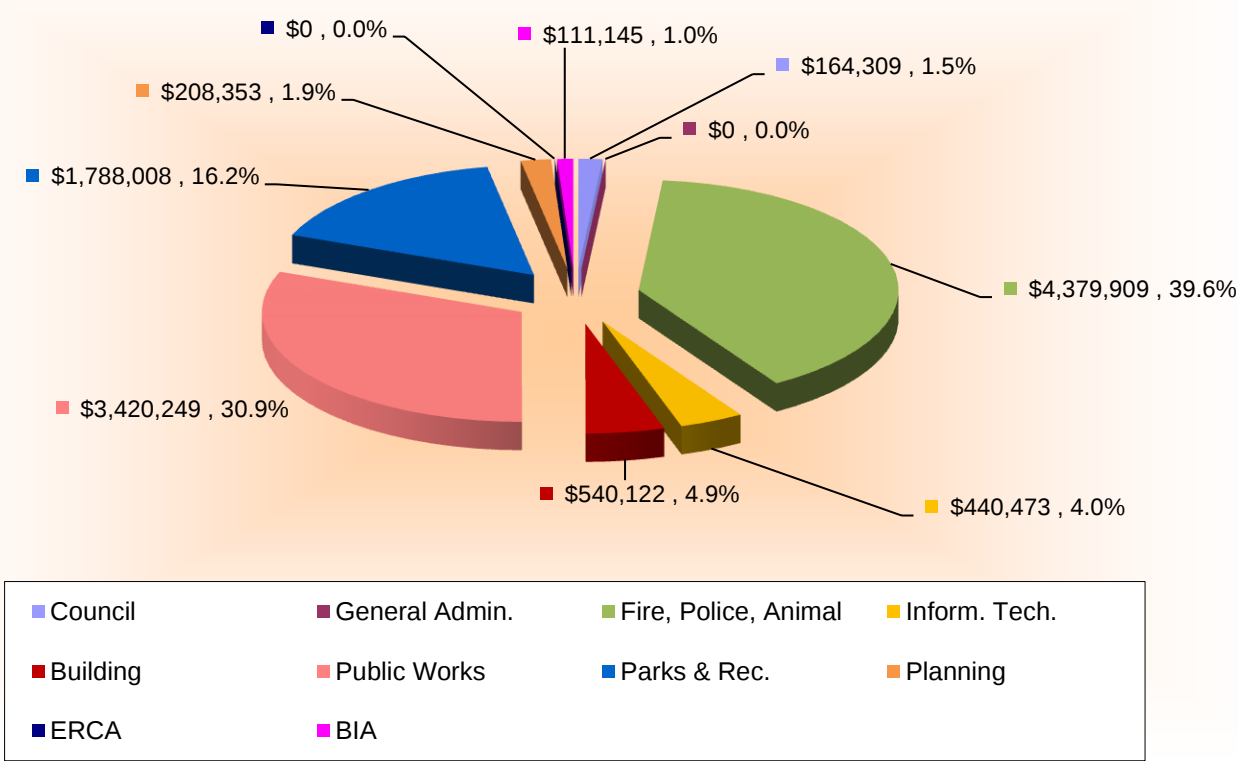
Revenue by Source - 2016 Budget



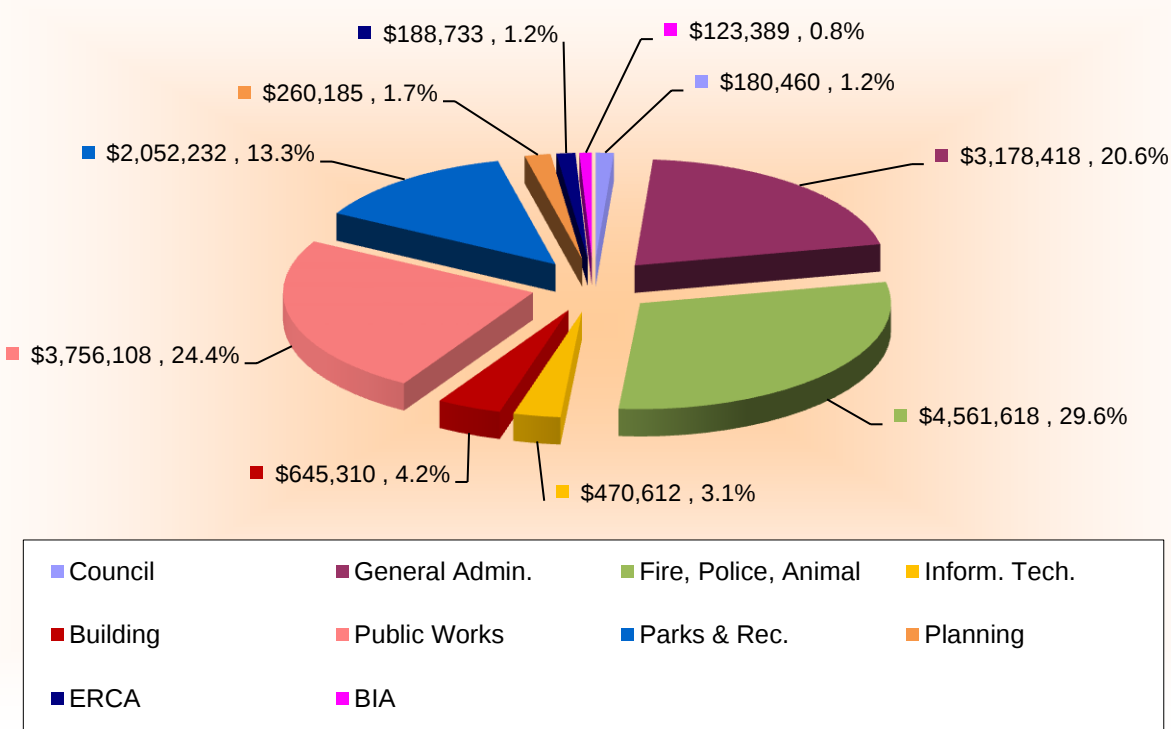
Revenue by Source Comparison



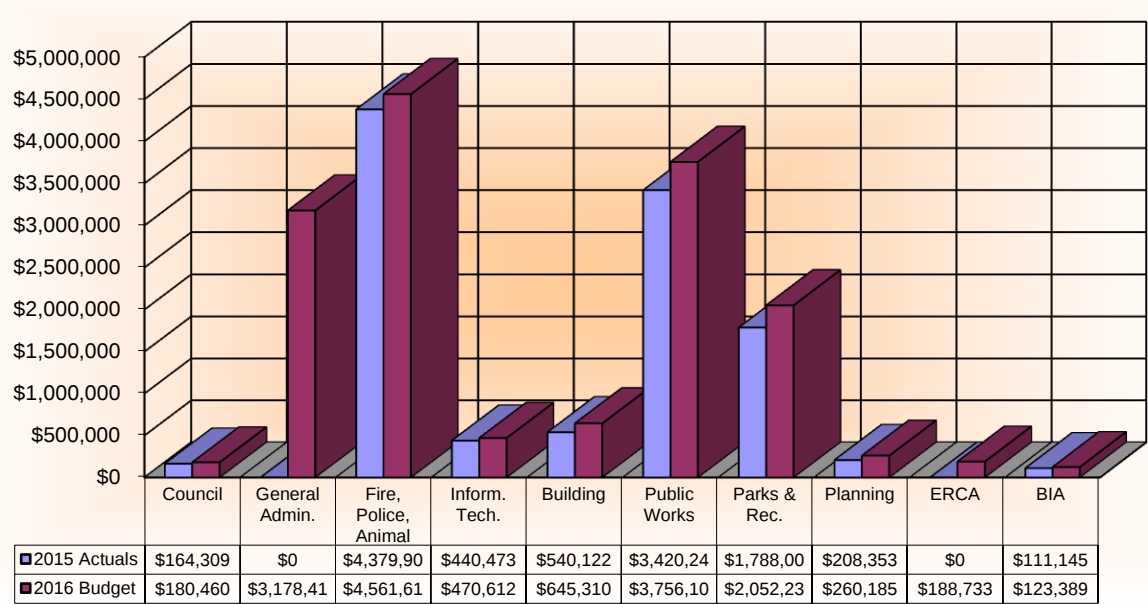
Operating Expenses - 2015 Actuals



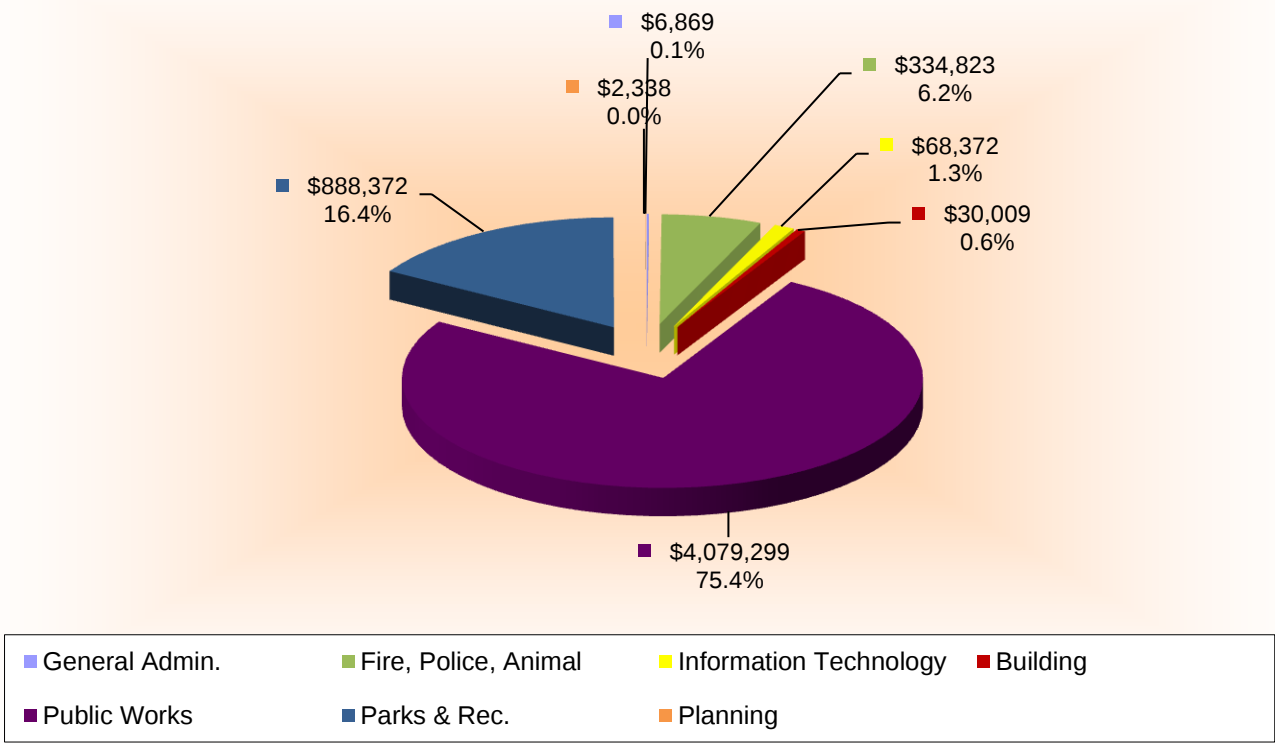
Operating Expenses - 2016 Budget



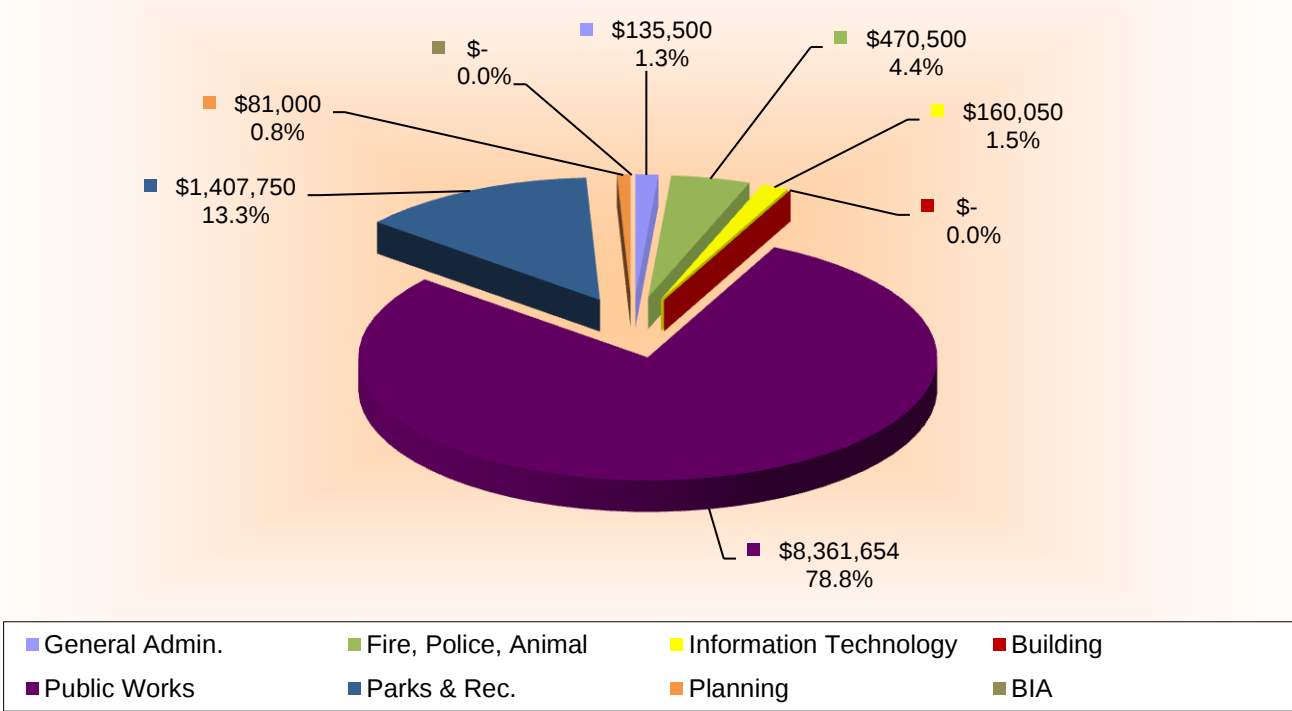
Operating Expenses Comparison



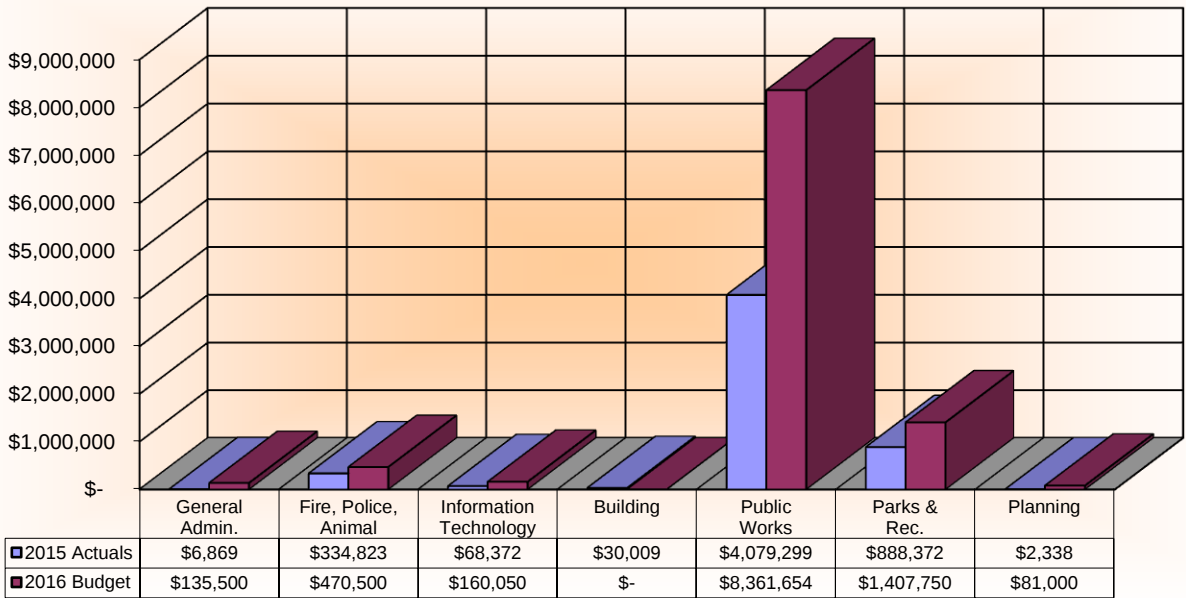
Capital Expenses - 2015 Actuals



Capital Expenses - 2016 Budget



Capital Expenses Comparison





APPENDIX "J"

2016 CAPITAL ACCOUNT NUMBERS

2017 CAPITAL BUDGET SUMMARY			
	Project Description	Total	Account
	GEN ADMIN - DC Study Update	\$ 50,000	01-112-360-71718
	GEN ADMIN - Diamond Enhancements (Phase 1 of 3)	\$ 7,000	01-112-360-71719
	GEN ADMIN - Non Union Pay Equity Mtce Review	\$ 5,000	01-112-360-71720
	GEN ADMIN - Union Pay Equity Full Review (\$10,000 paid	\$ 5,000	01-112-360-71721
	IT - Licensing for new hires	\$ 3,000	01-114-360-71663
	IT - Laptop - Fire Part Time	\$ 2,100	01-114-360-71701
	IT - Workstation - PW/Env Service Supervisor	\$ 950	01-114-360-71702
	IT - Municipal Phone System Replacement	\$ 34,000	01-114-360-71703
	IT - New Server VMWARE Host and back up licence	\$ 14,000	01-114-360-71704
	IT - Citrix/Terminal server transition	\$ 11,300	01-114-360-71705
	IT - Network Assessment	\$ 12,000	01-114-360-71706
	IT - Large Format plotter	\$ 11,000	01-114-360-71707
	IT - Radio upgrade - Fire hall	\$ 5,200	01-114-360-71708
	IT - Workstation - Computer Technician	\$ 950	01-114-360-71709
	IT - Workstation - GIS Technician	\$ 950	01-114-360-71710
	IT - Workstation - Planner	\$ 950	01-114-360-71711
	IT - Everbridge Notification System	\$ 9,000	01-114-360-71712
	IT - Workstation - Manager Municipal Services	\$ 950	01-114-360-71713
	IT - Workstation - Laserfiche Scanning	\$ 1,500	01-114-360-71714
	IT - Records Retention System - TOMRMS plus	\$ 10,000	01-114-360-71715
	IT - Adobe Professional Licenses (3 + 1 laserfiche	\$ 2,200	01-114-360-71716
	IT - Website Replacement (kingsville.ca, FOL, Mig Fest	\$ 40,000	01-114-360-71717
	FIRE - Traffic Pre-Emption Installation	\$ 12,000	01-121-360-71616
	FIRE - Aerial Truck (assumes used truck)	\$ 450,000	01-121-360-71722
	FIRE - Extractor Washing Machine	\$ 8,500	01-121-360-71723
	PW - Road 2 W Bridge #28 over Wigle Creek	\$ 700,000	01-130-360-71339
	PW - CWATS Kings13B (Phase 2 of 3)	\$ 547,187	01-130-360-71542
	PW - Esseltine Drain	\$ 4,072,005	01-130-360-71547
	PW - CWATS Kings9 (OMCIP Phase 2 of 2)	\$ 767,625	01-130-360-71618
	PW - Road Programs (See Appendix D)	\$ 820,000	01-130-360-71724
	CEM - Greenhill Guard House Improvements	\$ 5,000	01-151-360-71725
	ARENA - Roof maintenance	\$ 8,000	01-170-360-71628
	ARENA - tighten roof bracing to original condition per engineers report	\$ 4,500	01-170-360-71726
	ARENA - Generator	\$ 105,000	01-170-360-71727
	ARENA - New suction lines in compressor room - TSSA order - must be completed in 2017	\$ 16,000	01-170-360-71728
	ARENA - Renteknik energy study	\$ 27,000	01-170-360-71729
	ARENA - User Group/PRAC request - 8 wall mounted	\$ 3,500	01-170-360-71730
	PARKS - Mettawas Development Phase 1	\$ 20,000	01-171-360-71154
	PARKS - Lakeside Park Box Culvert/Bridge	\$ 25,000	01-171-360-71428
	PARKS - Playground Equipment Ruthven	\$ 40,000	01-171-360-71436
	PARKS - Final payment Kings Landing	\$ 143,750	01-171-360-71440
	PARKS - 1251 Heritage shoreline improvements	\$ 15,000	01-171-360-71564
	PARKS - Grovedale Design and Input	\$ 380,000	01-171-360-71630
	PARKS - Lions Park Drainage	\$ 30,000	01-171-360-71645
	PARKS - Rooftop Unit (Mad Science/Library Bldg)	\$ 6,000	01-171-360-71731
	PARKS - Coghill Park Playground equipment	\$ 50,000	01-171-360-71732
	PARKS - AED for Carnegie	\$ 2,000	01-171-360-71733
	PARKS - Cottam Rotary Park upgrades pending transfer	\$ 10,000	01-171-360-71734
	PARKS - Timbercreek playground equipment	\$ 55,000	01-171-360-71735
	PARKS - Timberlake Park Development - site amenities	\$ 10,000	01-171-360-71736
	PARKS - Recreational bocce court on arena grounds	\$ 5,000	01-171-360-71737
	PARKS - 94 Division St S Demolition	\$ 20,000	01-171-360-71740
	FOL - Decorations downtown - to replace snowflakes	\$ 20,000	01-172-360-71738
	RECREATION / PLAN - Sound System	\$ 2,000	01-175-360-71739
	PLAN - Cottam CIP	\$ 5,000	01-180-360-71741
	PLAN - Official Plan 5 year Review (Year 1 of 2)	\$ 75,000	01-180-360-71742
	PW - Development Contribution School Property	\$ -	
	GEN ADMIN - Medical Lease	\$ 65,000	
	PW - Sidewalk Program (See Appendix D)	\$ 124,400	
	MS - Park Street Reconstruction (See Water)	\$ 1,496,000	
	PW - Land Acquisition (including legal costs) Jasperson	\$ 60,500	
	PARKS - Additional beach water testing	\$ 6,000	



MINUTES

**REGULAR MEETING OF KINGSVILLE BIA
TUESDAY, FEBRUARY 7TH, 2017 AT 6:00 P.M.
Carnegie Arts & Visitor Centre, 28 Division St. S, Kingsville, Ontario**

A. CALL TO ORDER

Beth Riddiford called the Meeting to order at 6:00pm with the following persons in attendance:

Members of BIA Board: Tony Gaffan, Beth Riddiford, Roberta Weston (arrived at 6:07pm), Mike Lauzon, Tim Sala, Izabela Muzzin, Trevor Loop, Heather Brown and Gord Queen

Members of Administration: Karen Wettlaufer

Regrets: Jason Martin

B. DISCLOSURE OF PECUNIARY INTEREST

Beth Riddiford reminded members that any declaration and its general nature is to be made prior to each item being discussed.

C. DELEGATIONS

D. AMENDMENTS TO THE AGENDA

E. ADOPTION OF ACCOUNTS

- 1. BIA Coordinator/Karen Wettlaufer – Re: BIA Accounts for the monthly period ending January 31st, 2017**

BIA-006-2017 Moved T. Loop, seconded by G. Queen, to approve the accounts.

CARRIED

F. STAFF REPORTS

- 1. BIA Coordinator/Karen Wettlaufer – Re: Monthly Activity**

BIA-007-2017 Moved by H. Brown, seconded by T. Gaffan, to move \$3,000 from General Reserve to the Facelift Grant Program.

CARRIED

Roberta Weston arrived at 6:07pm.

The coordinator was also directed to include the 2017 Customer Service Hero Program on the next agenda.

BIA-008-2017 Moved by M. Lauzon, seconded by T. Gaffan, to hold the AGM on Feb 21, 2017 at Pelee Island Winery.

CARRIED

2. Council Representative

Gord Queen presented his written report to the Board.

3. EDDK Representative

Nothing to report.

Heather Brown departed at 6:41pm.

G. BUSINESS / CORRESPONDENCE – ACTION REQUIRED

1. The Verdin Company/Lance Fisher – Re: Winter 2017 letter regarding annual clock maintenance agreement

BIA-009-2017 Moved by T. Loop, seconded by T. Sala, to purchase a Planned Maintenance Agreement for 2017 in the amount of \$580 US.

CARRIED

The Coordinator was directed to investigate servicing the clock through other vendors beyond 2017.

2. TWEPI – Re: Windsor Essex Pelee Island Official Visitors Guide

BIA-010-2017 Moved by T. Loop, seconded by T. Gaffan, to approve \$3,000 for partnering with the Town for a whole page ad or for a ½ page ad as the BIA alone.

CARRIED

H. MINUTES OF THE PREVIOUS MEETINGS

Regular Meeting – January 10th, 2017

BIA-011-2017 Moved by T. Gaffan, seconded by T. Sala, to approve the minutes.

CARRIED

I. BUSINESS/ CORRESPONDENCE - INFORMATIONAL

J. NEW AND UNFINISHED BUSINESS

- 1. Manager of Facilities and Property/Tim Del Greco – Re: Dec 15 email update – regarding Snowflake Cost Sharing Proposal**

BIA-012-2017 Moved by T. Gaffan, seconded by G. Queen to defer to our next meeting.

CARRIED

- 2. Facelift Grant Application – Re: Lakeside Animal Hospital**

BIA-013-2017 Moved by T. Salsa, seconded by I. Muzzin to approve the grant application.

CARRIED

- 3. Exhibition Application – Candace Anderson/ Emily Carruthers, October 2017.**

BIA-014-2017 Moved by R. Weston, seconded by T. Sala to approve both exhibition applications.

CARRIED

- 4. Kingsville Summer Street Party/Jason Martin – Re: Feb 3 email regarding a new festival.**

BIA-015-2017 Moved by M. Lauzon, seconded by T. Sala to form a committee to research a unique event for 2018, such as buskers.

CARRIED

- 5. Kingsville Apparel for Coordinator** – The Coordinator has been directed to obtain 2 Kingsville logo shirts to wear out in the community.

J. ADJOURNMENT

BIA-016-2017 Moved by B. Sanford, seconded by T. Sala to adjourn this meeting at 7:14 p.m.

CARRIED

CHAIR, Beth Riddiford

RECORDING SECRETARY, Karen Wettlaufer



2021 Division Road North
Kingsville, Ontario N9Y 2Y9
(519) 733-2305
www.kingsville.ca
kingsvilleworks@kingsville.ca

Date: January 26, 2017
To: Mayor and Council
Author: Sandra Zwiers, Director of Financial Services
RE: 2017 Budget Update #2
Report No.: FS-2017-004

AIM

To provide council with an update of budget changes since the last deliberation day on January 10, 2017.

BACKGROUND

As new information becomes available to administration, changes may be required to the draft budget.

DISCUSSION

The following changes have been made to the draft budget:

1. Funding for the addition of a defibrillator at the Carnegie has been reduced (decrease of \$2,000). Discussions with the representative from the PAD program indicate funding is no longer available.
2. Provincial grant funding to compensate the town for work done by the Drainage Superintendent has been increased from \$35,000 to \$50,286 (increase of \$15,286) to reflect an updated estimate of the actual time spent on municipal drains by Mr. Vegh.
3. Supplemental revenues were increased from \$215,000 to \$315,000 (increase of \$100,000) to reflect a four year average of taxation income.
4. Tax Write Offs was increased from \$175,000 to \$235,000 (increase of \$60,000) to reflect a four year average of taxation expenses.
5. Fleet purchases identified in the appendix Fleet Schedules were formally added to the 2017 Capital Schedule to match prior year presentation. The corresponding recommended transfers from fleet reserves, to offset these purchases, were also entered into the 2017 Capital Schedule.

6. Lakeview Avenue Road Project (2016) was added to the 2017 Capital Schedule in (increase of \$100,000). The cost represents outstanding contract payments, streetlighting, tree planting, etc. In 2016, council approved the reallocation of unused Gas Tax funding to offset the costs of this capital program. Accordingly, unspent 2016 Gas Tax has been included in the transfers from reserves to reflect these funds coming from 2016 (offsetting increase of \$100,000).
7. Strategic Plan Carryover was added to the 2017 Capital Schedule at the request of the CAO (increase of \$3,500).
8. Sanitation Waste Disposal was increased from \$630,000 to \$646,000 (increase of \$16,000) to reflect actual tonnage to the end of 2016.
9. Sanitation Waste Collection was increased from \$500,000 to \$512,000 (increase of \$12,000) to reflect actual tonnage to the end of 2016.
10. Streetlight Hydro was increased from \$110,000 to \$120,000 (increase of \$10,000) to reflect actual hydro usage to the end of 2016.
11. Planning Consent Revenue has been increased from \$12,000 to \$16,000 (an increase of \$4,000) based on a three year average.
12. Planning Minor Variance Revenue has been increased from \$3,000 to \$5,500 (an increase of \$2,500) based on a three year average.
13. Lakeside Park Box Culvert/Bridge may require an increase to the capital cost based on information received from the Director of Municipal Services through the Parks, Recreation and Culture Committee. If council approves a change in the design to a more ornamental style, administration will need to seek additional funding for this project.
14. Grovedale Capital Project has been updated to reflect the following grant award details:
 - a. Total capital cost has been increased from \$380,000 to \$640,000 (an increase of \$260,000).
 - b. Grant Revenue has been increased from \$0 to \$181,500 (an increase of \$180,000) to reflect the CIP 150 grant.
 - c. Transfers from ELK Reserve have been increased from \$380,000 to \$485,500 (an increase of \$78,500) to make this project tax neutral in 2017.
 - d. The project scope has been described to include:
 - i. Updating Grovedale Arts and Culture Center to meet the needs of the community. The project activities will include but are not limited to:
 1. Replacing the washroom;
 2. Updating the lighting, heating and ventilation of the building;
 3. Creating barrier free access in and around the building;
 4. Installing new flooring and a new roof ;
 5. Updating the kitchen facilities; and
 6. Updating the buildings' facade.

LINK TO STRATEGIC PLAN

To encourage leadership and management that will provide the direction to achieve our goals and maximize the effectiveness of our strategies.

FINANCIAL CONSIDERATIONS

The net impact of these changes results in a proposed municipal residential tax increase change from 4.5% to 4.4% (a decrease of 0.1%).

CONSULTATIONS

Ryan McLeod, CPA, CA, Manager of Financial Services
Senior Management

RECOMMENDATION

That council receives the changes made to the draft budget since January 10, 2017 and considers them as part of deliberations on January 31, 2017.

Sandra Zwiers

Sandra Zwiers MAcc, CPA, CA
Director of Financial Services

Peggy Van Mierlo-West

Peggy Van Mierlo-West, C.E.T.
Chief Administrative Officer

THE CORPORATION OF THE TOWN OF KINGSVILLE

BY-LAW 24 - 2017

***Being a By-law to confirm the proceedings of the
Council of The Corporation of the Town of Kingsville at its
February 22, 2017 Special Meeting***

WHEREAS sections 8 and 9 of the *Municipal Act, 2011* S.O. 2001 c. 25, as amended, (the “Act”) provides that a municipality has the capacity, rights, powers and privileges of a natural person for the purpose of exercising the authority conferred upon a municipality to govern its affairs as it considers appropriate.

AND WHEREAS section 5(3) of the Act provides that such power shall be exercised by by-law, unless the municipality is specifically authorized to do so otherwise.

AND WHEREAS it is deemed expedient that the proceedings of the Council of The Corporation of the Town of Kingsville (the “Town”) be confirmed and adopted by by-law.

NOW THEREFORE THE COUNCIL OF THE CORPORATION OF THE TOWN OF KINGSVILLE ENACTS AS FOLLOWS:

1. The actions of the Council at its February 22, 2017 Special Meeting in respect of each report, motion, resolution or other action taken or direction given by the Council at its meeting, is hereby adopted, ratified and confirmed, as if each resolution or other action was adopted, ratified and confirmed by its separate by-law.
2. The Chief Administrative Officer and/or the appropriate officers of the Town are hereby authorized and directed to do all things necessary to give effect to the actions set out in paragraph 1, or obtain approvals, where required, and, except where otherwise provided, the Mayor and the Clerk are hereby directed to execute all documents necessary and to affix the corporate seal to all such documents.
3. This By-Law comes into force and takes effect on the day of the final passing thereof.

READ a FIRST, SECOND and THIRD time and FINALLY PASSED this 22nd day of February, 2017.

MAYOR, Nelson Santos

CLERK, Jennifer Astrologo