



**SPECIAL MEETING OF COUNCIL
AGENDA**

Thursday, January 16, 2020, 9:00 AM

Council Chambers

2021 Division Road N

Kingsville, Ontario N9Y 2Y9

Pages

- A. CALL TO ORDER**
- B. MOMENT OF SILENCE AND REFLECTION**
- C. PLAYING OF NATIONAL ANTHEM**
- D. DISCLOSURE OF PECUNIARY INTEREST**

When a member of Council has any pecuniary interest, direct or indirect, in any matter which is the subject of consideration at this Meeting of Council (or that was the subject of consideration at the previous Meeting of Council at which the member was not in attendance), the member shall disclose the pecuniary interest and its general nature, prior to any consideration of the matter.

E. PRESENTATIONS/DELEGATIONS

- 1. Mr. Mariusz Gruba, Resident--Request dated January 10, 2020; Mr. Gruba will address Council to provide his comments in connection with the principle of freezing the residential property taxes as a means to achieving a properly balanced budget**

F. STAFF REPORTS

- 1. 2020 Draft Budget Amendments**

R. McLeod, Director of Financial Services

1

Recommended Action

That Council receive the amended 2020 Draft Budget dated January 8, 2020.

- 2. Five Year Capital Plan – Roads and Bridges**

T. Del Greco, Manager of Municipal Facilities

82

Recommended Action

That Council receive this information as it relates to the five year capital planning of roads and bridges under Town of Kingsville jurisdiction.

G. BUDGET DELIBERATIONS

1. Presentation of Departmental Operating and Capital Budgets

88

The page references next to the budget item refers to the corresponding page(s) in the Draft 2020 Municipal Budget.

- a. **Council**
- b. **General Administration**
 - i) Kingsville Accessibility Advisory Committee
 - ii) Tourism and Economic Development Committee
 - iii) Kingsville Municipal Heritage Advisory Committee
- c. **Information Technology**
- d. **Animal Control**
- e. **Fire**
- f. **Police**
- g. **Building**
- h. **Public Works**
- i. **Sanitation**
- j. **Cemetery**
- k. **Arena**
- l. **Parks**
- m. **Facilities**
- n. **Fantasy of Lights**
- o. **Marina**
- p. **Migration Festival**
- q. **Recreation Programs**
 - i) Recreation Program Details
 - ii) Highland Games
- r. **Communities in Bloom**
- s. **Planning**

H. CONFIRMATORY BY-LAW

1. By-law 7-2020

127

Being a By-law to confirm the proceedings of the Council of The Corporation of the Town of Kingsville at its January 16, 2020 Special Meeting.

To be read a first, second and third and final time.

I. ADJOURNMENT



2021 Division Road North
Kingsville, Ontario N9Y 2Y9
(519) 733-2305
www.kingsville.ca
kingsvilleworks@kingsville.ca

Date: January 8, 2020
To: Mayor and Council
Author: Ryan McLeod, CPA, CA
RE: 2020 Draft Budget Amendments
Report No.: FS-2020-01

AIM

To provide council with a summary of changes to the 2020 draft budget since its original submission to council on December 9, 2019.

BACKGROUND

A draft budget was provided to Council on December 9, 2019 with the report '2020 Budget – Executive Summary', which is attached for Council's reference.

This budget reflects estimates based on the information available at the time. Prior to the formal adoption of the budget, administration will update the budget to reflect the most current information available.

DISCUSSION

The 2020 Draft Budget has been amended as follows:

Municipal Taxation - Supplemental Tax Revenue Estimate

2019 was an exceptionally busy year for permitting activity and development within the Town of Kingsville. After analyzing the 2019 construction values (based on permits issued), Financial Services recommends increasing the estimate for Supplemental tax revenue from \$325,000 to \$375,000. It is to be noted that actual Supplemental tax revenues are contingent on the timing of construction completion and MPAC assessment, which does not correlate directly with the timing of building permit issuance.

General Administration – Operations - Insurance Premiums

In December 2019, Administration finalized the Town's insurance renewal with Jardine Lloyd Thompson Canada Inc ("JLT"). Based on the renewal offer, 2020 insurance premiums will increase to \$421,705 (including non-refundable PST). This represents a \$72,000 increase over 2019 (20.5%), and \$60,000 higher than the amount previously estimated in the 2020 draft budget. Based on discussions with JLT, the dramatic increase in our premiums is attributable to three main factors:

- i) General "hardening" of the insurance market due to increased losses from extreme weather events and joint & several liability implications (i.e. the "1% rule")
- ii) Kingsville's unfavourable claims history, which is above their target 'claim to premium' ratio
- iii) Rising construction replacement costs

In conversation with many of our local municipal counterparts, Kingsville's experience with its 2020 insurance renewal is not unique. Regardless, Administration will conduct a 'Request for Proposal' for 2021 insurance services to ensure that the Town's premiums remain competitive.

The increase in 2020 insurance premiums is reflected in the General Administration operating budget line 01-112-099-60312.

General Administration – Operations - ERCA Levy

On January 3, 2020 administration received ERCA's 2020 draft budget. Based on this budget, Kingsville's share of the ERCA levy will be \$208,446 (\$4,733 higher than previously estimated). The General Administration operating budget line 01-112-420-60950 has been updated accordingly.

General Administration / Parks - Operations – New Staff Proposal

Earlier this month, management received the draft findings from the 2019 Organizational Review. This report includes a number of recommendations for new positions which the management team is currently in the process of reviewing. To ensure the most critical staffing needs are addressed first, Administration recommends reallocating the \$85,000 previously identified for a new Full-time – Parks and Recreation labour position to a general reserve for future staff additions. As such, this funding for this position has been removed from the Parks budget and reallocated to General Administration operating reserves. These funds will allow management to respond to the Organizational Review in 2020 once approved by Council. The proposed date for the presentation of the Organizational Review to Council is the first quarter of 2020.

Capital Project IT-2020-5 – Planning PLL Software

On December 17, 2019 the Town received conditional approval for an amount up to \$28,000 from the Rural Economic Development (RED) Program for a new software program which is designed to streamline the planning approval process. The original estimate for grant revenue was \$35,000. The capital schedule has been updated accordingly.

Capital Project PW-2020-24 (new) – Road 3 E Resurfacing – Division to Graham

During 2019, Enbridge installed a natural gas transmission line and inadvertently damaged various road segments in the process. Enbridge management has been responsive to the issues identified by our MS management team and have committed to restoring the roadways accordingly. The most significant repair to be completed in 2020 refers to repaving of Road 3 E from Division to Graham. The total cost of this project is estimated to be \$285,000 which Enbridge has provided written confirmation to pay in full.

Average Assessment Values

For the past several years, Financial Services has used the value of \$200,000 to represent an average home in the Town of Kingsville. In review of the 2020 assessment data, the average assessed value of a residential property is currently \$248,938. To ensure the impact of property taxes is communicated fairly, Financial Services has increased the ‘average home’ assessed value to \$250,000. The charts on pages 4 and 5 of the budget document have been updated accordingly.

It should be noted, 2020 assessment values are based on market values as of January 1, 2016 and do not reflect market trends over the past 4 years. MPAC is in the process of establishing new assessment values as January 1, 2019, however, these values will not impact taxation until the 2021 budget year.

County Property Taxes

On December 5, 2019 County Council approved their draft budget which resulted in a 0.9% increase to the County’s property tax rate. This increase amounts to \$10.89 on a home valued at \$250,000.

Education Property Taxes

On December 20, 2019 the Province announced the draft Education Property Tax rates for 2020. The residential education tax rates for 2020 are expected to decrease to 0.153% (2019 – 0.161%). This results in a \$20 savings on a home valued at \$250,000.

2019 Actual Results

The ‘2019 Actual’ figures in the 2020 Draft Budget provided to council on December 9, 2019 reflected the revenue and expenses recorded as of that date. These figures have been updated in the amended budget attached. The ‘2019 Actual’ figures will continue to change until Financial Services has officially closed the fiscal year and the Auditors have finalized their testing. This is typically completed in May.

LINK TO STRATEGIC PLAN

Effectively manage corporate resources and maximize performance in day-to-day operations.

FINANCIAL CONSIDERATIONS

The 2020 draft budget has been amended only for the items discussed above. The net impact of these changes increase the amount to be funded by taxation by \$21,733 which increases the municipal tax rate increase to 2.0% (previously 1.9%).

When combined with the County and Education tax rates, the overall property tax rate increase is currently 0.8%. This equates to \$26.28 on a home assessed at \$250,000.

For Council's reference, please see Appendix A for a comparison of regional municipal property tax, water and wastewater rates.

CONSULTATIONS

Senior Management Team

RECOMMENDATION

That council receive the amended 2020 Draft Budget dated January 8, 2020

Ryan McLeod

Ryan McLeod, CPA, CA
Director of Financial Services

Peggy Van Mierlo-West

Peggy Van Mierlo-West, C.E.T.
Chief Administrative Officer



2021 Division Road North
Kingsville, Ontario N9Y 2Y9
(519) 733-2305
www.kingsville.ca
kingsvilleworks@kingsville.ca

Date: December 2, 2019
To: Mayor and Council
Author: Ryan McLeod, CPA, CA
RE: 2020 Draft Budget - Executive Summary.docx
Report No.: FS-2019-17

AIM

To provide Council with an overview of the 2020 draft budget.

BACKGROUND

As per section 290, of the *Municipal Act, 2001*, every year, municipalities are required to prepare and adopt a budget. The budget must include all estimated revenues, expenses, debt repayments and reserve contributions or withdrawals for the year.

The annual budget serves 3 main purposes;

- 1) It determines the amount of revenue to be raised from property taxes, which in turn, establishes the tax rate.
- 2) It provides an opportunity to direct financial resources towards municipal priorities.
- 3) It provides a tool for financial management and control.

DISCUSSION

The municipal budget includes both 'property tax' supported operations and 'water & wastewater rate' supported operations. Property tax supported operations determine the property tax rate, while the water and wastewater budgets form the basis for future water and wastewater rate discussions.

Property Tax Supported Operations

A summary of all property tax funded operations is located on page 3 of the budget document. As indicated in this summary, the budget consists of two main components: an Operating Budget and a Capital Budget.

Operating Budget

Administration is committed to responsibly managing our financial resources to maintain or enhance the level of service the Town provides to its residents. The total ‘net’ operating expenses for 2020 are budgeted at \$13,758,999 (2019 - \$13,175,508), an increase of \$583,491. ‘Net’ operating expenses refers to gross operating expenses, less operating revenues + / - operating reserve adjustments. The detailed departmental operating budgets can be found on pages 11 - 35.

The major factors contributing to increased operating costs are as follows:

Wages and Benefits

Wages and benefits represent the single most significant component of the Town’s operating expenses. Based on the existing staffing complement, salaries and wages funded by taxation will amount to \$5,610,000 (2019 - \$5,356,000). The increase of \$254,000 is primarily attributable to COLA adjustments, wage increases in accordance with our collective agreements (union) and performance based grid movements (non-union staff).

Increased Staffing Complement

In addition to the general increase in wages and benefits noted above, the 2020 budget includes the following:

- 1 additional full-time Parks and Recreation unionized employee at annual cost of \$85,000,
- 3 additional Recreation summer students at cost of \$38,000.

These additional resources are considered necessary to address our expanding park network and programing / special event needs.

Policing Costs

The Town’s contract with the OPP is set to increase by \$119,000 in 2020. The OPP contract is based on a Provincial costing formula, which factors in a base service costs per household plus additional costs based on calls for service.

For 2020, the Provincial Government has restructured their grant program with respect to policing services. Under the previous grant program, the Town received \$95,000 annually which was used to offset general policing costs. Under the new grant program, the Town will receive funding through a partnership with 4 other local Police Service Boards to address mental health and addiction issues within our region. Any proceeds received through this grant will be fully offset by additional expenses.

Growth Related Costs

A number of operating cost increases are directly related to the growth of the municipality. For example, garbage collection is based on the number of households. Park maintenance is a function of the size and location of our parks. Streetlight hydro is based on the number of streetlights. Road maintenance is a function of the number of lane kilometers. As the municipality grows, so will the operating costs required to maintain established levels of service.

Inflation

According to Statistics Canada, the Consumer Price Index for Ontario rose by 1.9% between October 2018 and October 2019. While management strives to find efficiencies wherever possible, the general increase in the cost of goods and services cannot be completely avoided.

Grants & Donations

In 2019, Council reviewed the Town's Grant Policy and established a firm limit on grant awards of \$85,837 (representing .5% of the previous year tax levy) for the 2020 budget. The Town has received 23 grant requests totaling \$159,917. A summary of the grant requests can be found on page 53 of the budget. Administration will provide council with a complete copy of all grant applications, along with a scoring summary, in advance of the 2nd budget deliberation meeting.

Capital Budget

The capital budget consists of current year capital expenditures, which are offset by various funding sources, reserve contributions and long-term debt servicing costs. The capital budget is summarized below:

| | 2020 Draft Budget | 2019 Budget |
|-------------------------------------|--------------------------|--------------------|
| Current Year Expenditures | \$16,039,550 | \$11,672,183 |
| Less: Funding Sources | (\$14,640,314) | (\$10,661,623) |
| Transfers to Reserves | \$2,706,250 | \$2,265,500 |
| Debt Service Costs | \$922,278 | \$926,819 |
| Capital Budget - Funded by Taxation | <hr/> \$5,027,764 | \$4,202,879 |

A detailed list of the proposed capital projects can be found on pages 6 – 9 of the budget document. The funding sources for each capital project, such as grants, reserves, development charges, etc. are identified in the columns on the right hand side of the schedule. Please note, only those projects with amounts in the last column on the right hand side of the schedule impact current year taxation.

Infrastructure Sustainability

As stated in the strategic plan, it is the Town's goal to become a leader in sustainable infrastructure renewal and development. In an effort to close our infrastructure deficit, the Town's strategic plan includes a commitment to increase capital spending on infrastructure and / or reserve contributions by 2.9% of the annual tax levy, each year. Administration is pleased to report that the 2020 draft budget reflects this target.

Long-term Debt

With the exception of the 2 growth related capital projects, which related to Water and Wastewater (discussed below), Administration is pleased to report that the 2020 draft budget proposes no new debt. In a commitment to fiscal responsibility, the strategic plan includes a performance measure to reduce the Town's tax supported debt service costs to less than 6.3% of taxation in 2020. Based on the draft budget, the debt service costs in 2020 will be approx. \$922,000 or 5% of taxation.

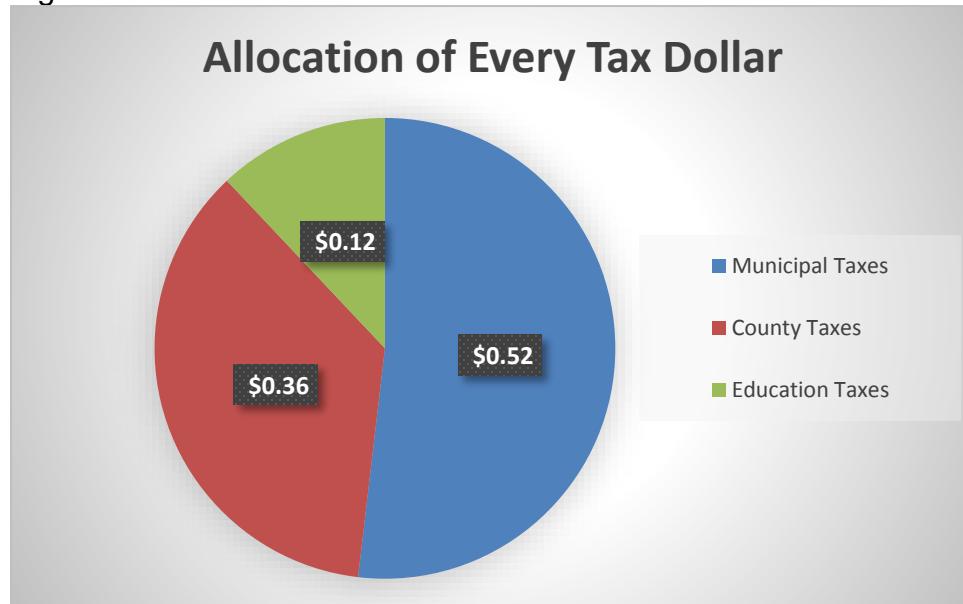
Further information and analysis on the proposed 2020 capital projects will be provided to Council during budget deliberations.

Taxation

When a resident receives their tax bill, they are actually paying 3 different taxes: Municipal (or local) taxes, County taxes and Education taxes.

Based on the 2019 budget, every tax dollar that a Kingsville resident paid was divided as follows:

Figure - 1



Municipal Tax Levy

The 2020 draft budget proposes a total Tax Levy of \$18,575,763 (2019 - \$17,167,387).

The Residential Tax Rate is calculated as follows:

$$\text{Total Tax Levy} / \text{Weighted Assessment Base} = \text{Residential Tax Rate}$$

Based on this formula, any increase to the Town's assessment base will reduce the impact of budgetary changes on the tax rate.

Assessment Growth

According to the latest assessment information provided by MPAC, the weighted value of our assessment will increase by 6.2% in 2020. This 6.2% increase is a combination of phased-in assessment growth (2.7%) and new construction (3.5%). A detailed breakdown of the Town's assessment base and how each property class contributes to the tax levy can be found on page 4 of the budget document.

Council should note that municipalities are entering the final year of the 2016 assessment cycle. For the 2020 tax year, assessment values are based on a property's value as of January 1, 2016. In 2021, assessment values will be based on a phased in amount of the property's value as of January 1, 2019.

Tax Rates

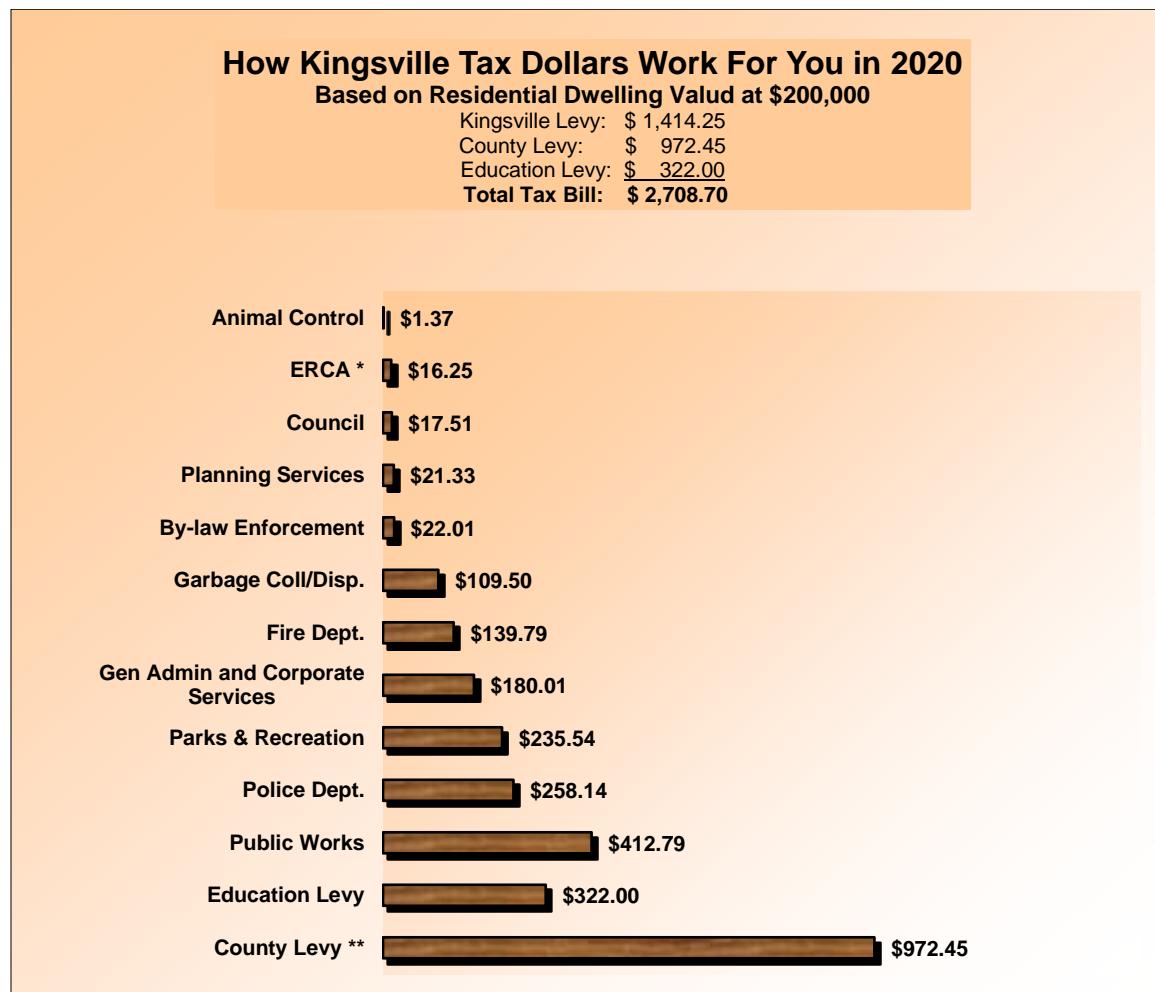
The 2020 budget proposes a municipal tax rate increase of 1.9%. On a home assessed at \$200,000 this represents an annual increase of \$26.66.

As illustrated in Figure 1 above, the municipal taxes represent only 52% of the property tax bill that Kingsville residents will pay. The County tax rate is established by County Council. At the time of this report, the proposed rate increase reflected in the draft County Budget is .67%. The Education Tax rate is established by the Province. At the time of this report, these rates are unknown.

For budget discussion purposes, council should be aware that a 1% change in the municipal tax rate equals approx. \$170,000.

Tax Dollars at Work

The following chart illustrates how the tax dollars, on a home assessed at \$200,000, would be distributed based on the 2020 draft budget. For the purpose of this chart, we have assumed no changes in the Education tax rates.



Water and Wastewater Rate Supported Operations

A summary of all water and wastewater rate funded operations can be found on page 36. The detailed operating budgets for these departments, can be found on pages 38-42. Water and wastewater capital projects, along with the various funding sources, are listed on page 37.

Development Charges

The 2020 capital budget includes a number of growth related capital projects which are eligible for full or partial funding through Development Charges (DCs). At year end, the Town will have approximately \$3,900,000 available in DC reserves. The draft budget has applied approximately \$3,500,000 of these DCs to various road, parks, water and wastewater projects.

There are 2 large growth related projects which would otherwise be eligible for DC funding, however, there is not currently sufficient DCs available to finance these projects:

| Project | Project Cost | Eligible DC | DC % |
|---|--------------|-------------|------|
| Southwest Water main Construction (Phase 1, 2, 3) | \$9,000,000 | \$6,750,000 | 75% |
| Cottam Sanitary Sewage Capacity Upgrade | \$1,200,000 | \$1,200,000 | 100% |

The Town has the option of proceeding with these projects through debt financing, and repay this debt through the future collection of DCs. Before proceeding with either project, Council should carefully consider the impact of these projects on future development. If Council chooses to defer the construction of these projects, it will limit the potential for future development in these service areas. Proceeding with the project, however, does not guarantee that private developers will proceed with their investment plans.

Further information and analysis on these and other proposed capital projects for water and wastewater will be provided to Council prior to budget deliberations.

Budget Deliberation Dates

In light of other municipal commitments, Administration recommends the following dates for budget deliberations;

- Meeting #1 - Tuesday, January 14th or Thursday, January 16th, 2020
- Meeting #2 - Wednesday, January 29th or Thursday, January 30th, 2020

These dates are provided as recommendations only. It is understood that alternative dates may be necessary to accommodate every Councillor's availability.

LINK TO STRATEGIC PLAN

Improve recreational and cultural facilities and opportunities within the Town of Kingsville.

Effectively manage corporate resources and maximize performance in day-to-day operations.

To become a leader in sustainable infrastructure renewal and development.

FINANCIAL CONSIDERATIONS

Please see above.

CONSULTATIONS

Senior management team

RECOMMENDATION

That Council receives the 2020 Draft Budget and provide direction on budget deliberation dates.

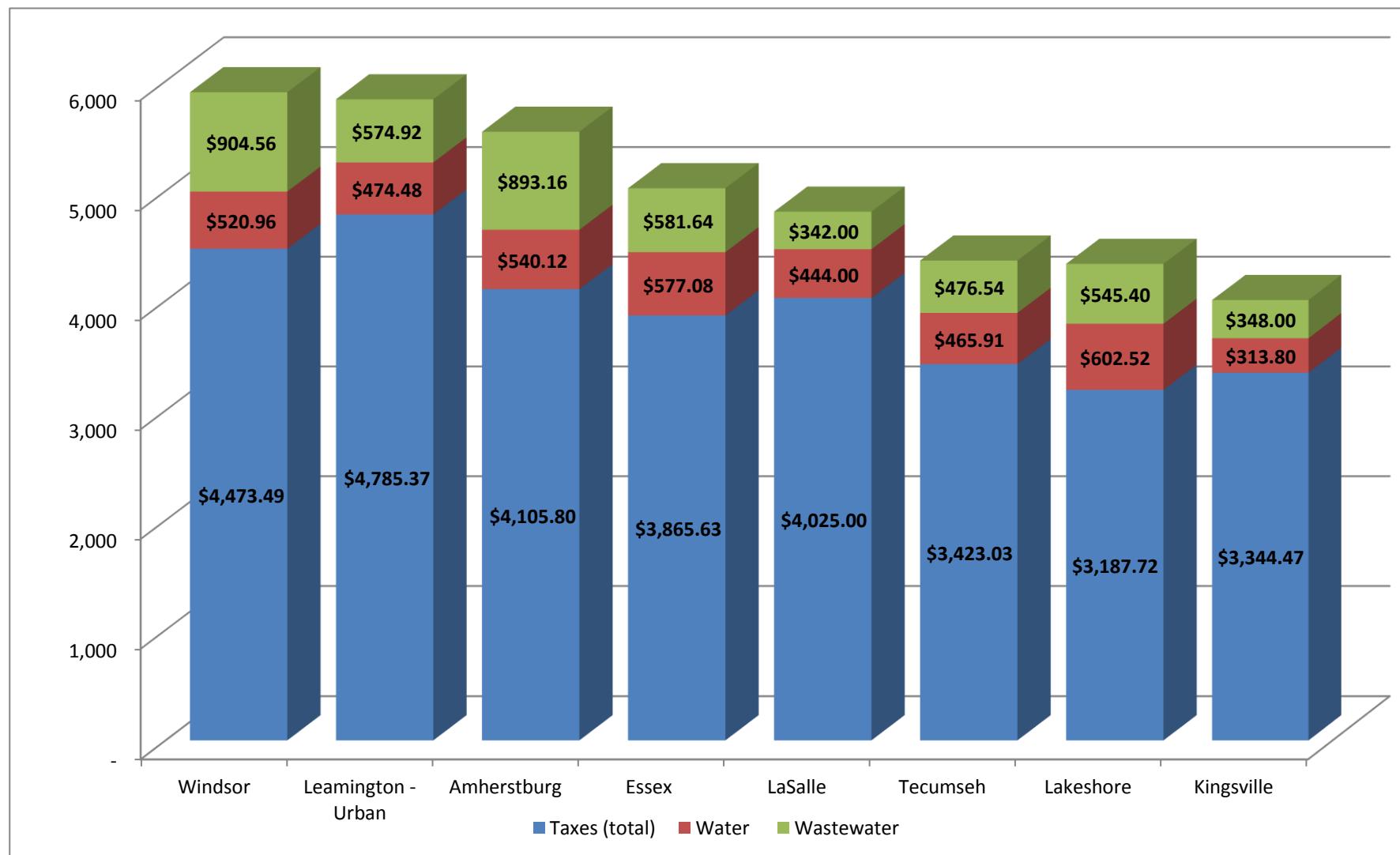
Ryan McLeod

Ryan McLeod, CPA, CA
Director of Financial Services

Peggy Van Mierlo-West

Peggy Van Mierlo-West, C.E.T.
Chief Administrative Officer

2019 Windsor Essex Region Comparison
Residential home valued at \$250,000 using 20 m³/mo of water



| Leamington - | | | | | | | | | |
|----------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--|
| Municipality (Urban) | Windsor | Urban | Amherstburg | Essex | LaSalle | Tecumseh | Lakeshore | Kingsville | |
| Taxes (total) | \$ 4,473.49 | \$ 4,785.37 | \$ 4,105.80 | \$ 3,865.63 | \$ 4,025.00 | \$ 3,423.03 | \$ 3,187.72 | \$ 3,344.47 | |
| Water | \$ 520.96 | \$ 474.48 | \$ 540.12 | \$ 577.08 | \$ 444.00 | \$ 465.91 | \$ 602.52 | \$ 313.80 | |
| Wastewater | \$ 904.56 | \$ 574.92 | \$ 893.16 | \$ 581.64 | \$ 342.00 | \$ 476.54 | \$ 545.40 | \$ 348.00 | |
| Total | \$ 5,899.00 | \$ 5,834.77 | \$ 5,539.08 | \$ 5,024.35 | \$ 4,811.00 | \$ 4,365.49 | \$ 4,335.64 | \$ 4,006.27 | |



TOWN OF KINGSVILLE

2020

DRAFT

BUDGET

January 8, 2020

TOWN OF KINGSVILLE

2020

BUDGET

TABLE OF CONTENTS

| | |
|--|----|
| Budget Summary | 3 |
| Tax Calculation (CVA Assessment) | 4 |
| Tax Rate Calculation | 5 |
| Capital Budget Summary | 6 |
| Taxation Detail | 10 |
| Departments | |
| Council | 11 |
| General Administration | 12 |
| Information Technology | 14 |
| Animal Control | 15 |
| Fire Department | 16 |
| Police Department | 18 |
| Building Department | 19 |
| Public Works | 20 |
| Sanitation | 22 |
| Cemetery | 23 |
| Arena | 24 |
| Parks | 26 |
| Facilities | 28 |
| Fantasy of Lights | 29 |
| Marina | 30 |
| Migration Festival | 31 |
| Recreation Programs | 32 |
| Communities in Bloom | 33 |
| Planning Department | 34 |
| BIA | 35 |
| Environmental Budget Summary | 36 |
| Environmental Capital Summary | 37 |
| Water | 38 |
| Kingsville/Lakeshore West Wastewater | 40 |
| Cottam Wastewater | 42 |
| Reserves | 43 |
| Appendices | 52 |

| CONSOLIDATED BUDGET SUMMARY | | | | | | |
|--|------------------------|------------------------|------------------------|------------------------|------------------------|--|
| | 2017 | 2018 | 2019 | 2019 | 2020 | |
| | Actuals | Actuals | Budget | Actuals | Budget | |
| TAXATION: | | | | | | |
| Taxation Levy | \$ 14,750,991 | \$ 16,024,811 | \$ 17,167,387 | \$ 17,167,386 | \$ 18,597,496 | |
| Supplemental & Other Taxes | \$ 240,049 | \$ 328,438 | \$ 211,000 | \$ 409,447 | \$ 261,000 | |
| TOTAL TAXATION: | \$ 14,991,040 | \$ 16,353,249 | \$ 17,378,387 | \$ 17,576,834 | \$ 18,858,496 | |
| OPERATING REVENUE: | | | | | | |
| Council | \$ - | \$ - | \$ - | \$ - | \$ - | |
| General Administration | \$ 1,899,955 | \$ 1,840,226 | \$ 1,572,023 | \$ 2,536,395 | \$ 1,696,700 | |
| Information Technology | \$ 200 | \$ 220 | \$ - | \$ 260 | \$ - | |
| Animal Control | \$ 42,890 | \$ 40,800 | \$ 40,000 | \$ 39,950 | \$ 40,000 | |
| Fire | \$ 56,448 | \$ 47,075 | \$ 54,370 | \$ 91,009 | \$ 54,470 | |
| Police | \$ 215,622 | \$ 214,745 | \$ 194,413 | \$ 152,566 | \$ 106,853 | |
| Building | \$ 812,932 | \$ 853,697 | \$ 798,600 | \$ 969,644 | \$ 852,500 | |
| Public Works | \$ 74,706 | \$ 136,946 | \$ 117,760 | \$ 258,560 | \$ 155,010 | |
| Sanitation | \$ - | \$ - | \$ - | \$ - | \$ - | |
| Cemetery | \$ 70,252 | \$ 69,215 | \$ 72,225 | \$ 100,610 | \$ 77,225 | |
| Arena | \$ 295,068 | \$ 284,069 | \$ 302,200 | \$ 258,783 | \$ 282,200 | |
| Parks | \$ 778 | \$ 970 | \$ - | \$ 2,795 | \$ - | |
| Facilities | \$ 132,598 | \$ 135,993 | \$ 156,508 | \$ 130,106 | \$ 175,578 | |
| Fantasy of Lights | \$ 9,794 | \$ 9,421 | \$ 9,500 | \$ 10,411 | \$ 8,400 | |
| Marina | \$ 98,397 | \$ 108,594 | \$ 105,000 | \$ 62,115 | \$ 88,000 | |
| Migration Fest | \$ 2,914 | \$ 2,639 | \$ 2,700 | \$ 14,179 | \$ 4,250 | |
| Recreation Programs | \$ 19,132 | \$ 20,203 | \$ 37,700 | \$ 31,405 | \$ 26,700 | |
| Communities in Bloom | \$ - | \$ - | \$ - | \$ - | \$ - | |
| Planning | \$ 66,150 | \$ 90,540 | \$ 108,800 | \$ 111,635 | \$ 97,700 | |
| BIA | \$ 121,643 | \$ 124,485 | \$ 123,353 | \$ 127,083 | \$ 137,431 | |
| TOTAL: | \$ 3,919,479 | \$ 3,979,838 | \$ 3,695,152 | \$ 4,897,505 | \$ 3,803,017 | |
| OPERATING EXPENDITURES: | | | | | | |
| Council | \$ 171,684 | \$ 172,152 | \$ 215,191 | \$ 210,785 | \$ 224,039 | |
| General Administration | \$ 3,031,211 | \$ 3,056,973 | \$ 3,429,397 | \$ 3,338,795 | \$ 3,442,031 | |
| Information Technology | \$ 455,672 | \$ 466,271 | \$ 529,665 | \$ 497,708 | \$ 573,712 | |
| Animal Control | \$ 61,036 | \$ 46,854 | \$ 56,892 | \$ 58,816 | \$ 60,700 | |
| Fire | \$ 1,225,482 | \$ 1,308,387 | \$ 1,477,155 | \$ 1,376,655 | \$ 1,487,078 | |
| Police | \$ 3,147,633 | \$ 3,128,357 | \$ 3,286,425 | \$ 3,271,620 | \$ 3,420,407 | |
| Building | \$ 614,950 | \$ 695,750 | \$ 894,394 | \$ 800,624 | \$ 893,048 | |
| Public Works | \$ 2,388,352 | \$ 2,380,184 | \$ 2,509,347 | \$ 2,537,554 | \$ 2,745,297 | |
| Sanitation | \$ 1,264,598 | \$ 1,294,169 | \$ 1,345,526 | \$ 1,255,623 | \$ 1,382,119 | |
| Cemetery | \$ 86,004 | \$ 91,515 | \$ 137,344 | \$ 110,015 | \$ 121,629 | |
| Arena | \$ 854,946 | \$ 984,507 | \$ 1,096,099 | \$ 1,011,434 | \$ 1,111,741 | |
| Parks | \$ 518,065 | \$ 618,155 | \$ 765,790 | \$ 685,401 | \$ 851,940 | |
| Facilities | \$ 198,722 | \$ 201,822 | \$ 257,570 | \$ 247,744 | \$ 303,620 | |
| Fantasy of Lights | \$ 27,367 | \$ 33,534 | \$ 33,700 | \$ 28,790 | \$ 33,450 | |
| Marina | \$ 105,933 | \$ 110,526 | \$ 146,954 | \$ 75,235 | \$ 108,976 | |
| Migration Fest | \$ 16,662 | \$ 16,890 | \$ 20,300 | \$ 32,043 | \$ 26,100 | |
| Recreation Programs | \$ 126,191 | \$ 162,401 | \$ 254,192 | \$ 286,760 | \$ 265,737 | |
| Communities in Bloom | \$ 5,583 | \$ 283 | \$ 10,750 | \$ 6,110 | \$ 9,100 | |
| Planning | \$ 250,582 | \$ 258,419 | \$ 370,909 | \$ 339,524 | \$ 349,393 | |
| BIA | \$ 121,034 | \$ 114,416 | \$ 142,148 | \$ 126,984 | \$ 156,294 | |
| TOTAL: | \$ 14,671,706 | \$ 15,141,563 | \$ 16,979,749 | \$ 16,298,221 | \$ 17,566,410 | |
| TRANSFERS TO (FROM) OPERATING RESERVES: | | | | | | |
| TOTAL: | \$ 25,862 | \$ (124,715) | \$ (109,089) | \$ (259,847) | \$ 60,339 | |
| OPERATING SURPLUS/(DEFICIT): | \$ (10,778,089) | \$ (11,037,010) | \$ (13,175,508) | \$ (11,140,869) | \$ (13,823,732) | |
| CAPITAL REVENUE: | | | | | | |
| TOTAL: | \$ 4,515,252 | \$ 5,750,534 | \$ 10,661,623 | \$ 3,464,295 | \$ 14,918,314 | |
| CAPITAL EXPENDITURES: | | | | | | |
| Council | \$ - | \$ - | \$ - | \$ - | \$ - | |
| General Administration | \$ 37,819 | \$ 26,693 | \$ - | \$ 57,114 | \$ 95,000 | |
| Information Technology | \$ 138,318 | \$ 124,672 | \$ 136,133 | \$ 93,318 | \$ 294,550 | |
| Animal Control | \$ - | \$ - | \$ - | \$ - | \$ - | |
| Fire | \$ 452,623 | \$ 10,563 | \$ 10,000 | \$ 10,430 | \$ 763,000 | |
| Police | \$ - | \$ 40,692 | \$ - | \$ - | \$ - | |
| Building | \$ - | \$ 45,351 | \$ 38,350 | \$ 54,792 | \$ - | |
| Public Works | \$ 3,255,856 | \$ 3,505,050 | \$ 8,473,600 | \$ 2,728,798 | \$ 12,916,500 | |
| Sanitation | \$ - | \$ - | \$ - | \$ - | \$ - | |
| Cemetery | \$ 3,601 | \$ - | \$ - | \$ - | \$ - | |
| Arena | \$ 127,531 | \$ 45,773 | \$ 7,500 | \$ 7,372 | \$ 310,000 | |
| Parks | \$ 485,892 | \$ 392,034 | \$ 546,000 | \$ 438,810 | \$ 1,580,500 | |
| Facilities | \$ 200,707 | \$ 2,790,788 | \$ 2,336,600 | \$ 1,247,571 | \$ 230,000 | |
| Fantasy of Lights | \$ 19,842 | \$ - | \$ - | \$ - | \$ - | |
| Marina | \$ - | \$ 14,389 | \$ 55,000 | \$ 15,459 | \$ 130,000 | |
| Migration Fest | \$ - | \$ - | \$ - | \$ - | \$ - | |
| Recreation Programs | \$ 901 | \$ 53,063 | \$ 44,000 | \$ 19,469 | \$ - | |
| Communities in Bloom | \$ - | \$ 43,696 | \$ 25,000 | \$ 20,126 | \$ 5,000 | |
| Planning | \$ 10,818 | \$ - | \$ - | \$ - | \$ - | |
| BIA | \$ 8,039 | \$ - | \$ - | \$ - | \$ - | |
| TOTAL: | \$ 4,741,947 | \$ 7,092,764 | \$ 11,672,183 | \$ 4,693,261 | \$ 16,324,550 | |
| TRANSFERS TO CAPITAL RESERVES: | | | | | | |
| TOTAL: | \$ 2,543,508 | \$ 2,615,448 | \$ 2,265,500 | \$ 2,265,500 | \$ 2,706,250 | |
| REPAYMENT OF LONG-TERM DEBT: | | | | | | |
| TOTAL: | \$ 958,361 | \$ 947,184 | \$ 926,819 | \$ 926,934 | \$ 922,278 | |
| CAPITAL SURPLUS/(DEFICIT): | \$ (3,728,563) | \$ (4,904,862) | \$ (4,202,879) | \$ (4,421,399) | \$ (5,034,764) | |
| NET SURPLUS/(DEFICIT): | \$ 484,388 | \$ 411,376 | \$ - | \$ 2,014,565 | \$ - | |

2020 TAX CALCULATION

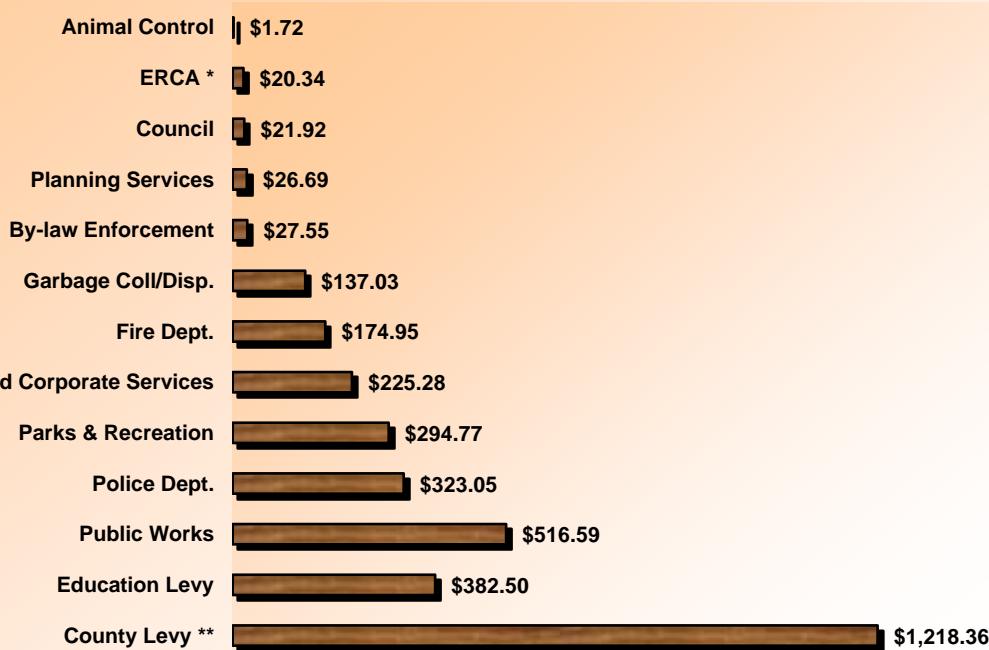
| | |
|----------------------------------|----------------------|
| Total Assessment: | \$ 3,104,721,900 |
| Weighted (CVA) Assessment: | \$ 2,626,925,345 |
| 2020 Budget Requirements: | \$ 18,597,496 |

| Tax Property Class | Rate | Assessment | Proof of Taxes |
|------------------------------|-----------|-------------------------|---------------------|
| Residential & Farm | 0.0070796 | \$ 2,100,643,134 | \$ 14,871,645 |
| Residential & Farm PIL | 0.0070796 | 169,800 | 1,202 |
| Farmland | 0.0017699 | 664,144,666 | 1,175,464 |
| Farmland PIL | 0.0017699 | 305,000 | 540 |
| Multi-Residential | 0.0138434 | 24,054,800 | 333,000 |
| Commercial Occupied | 0.0076604 | 157,489,500 | 1,206,433 |
| Commercial Excess Land | 0.0053623 | 2,106,600 | 11,296 |
| Commercial Vacant Land | 0.0039787 | 1,382,600 | 5,501 |
| Parking Lot | 0.0041238 | 71,000 | 293 |
| Commercial Occupied PIL | 0.0076604 | 13,388,100 | 102,558 |
| Commercial Vacant Land PIL | 0.0053623 | - | - |
| Industrial Occupied | 0.0137521 | 31,195,600 | 429,004 |
| Industrial Vacant Units | 0.0089388 | 666,200 | 5,955 |
| Industrial Vacant Land | 0.0089388 | 2,943,300 | 26,310 |
| Shopping Centres Full | 0.0076604 | 6,304,600 | 48,296 |
| Shopping Centre Excess Land | 0.0053623 | 106,800 | 573 |
| Industrial Occupied PIL | 0.0137521 | 329,900 | 4,537 |
| Industrial Vacant Land PIL | 0.0089388 | 51,000 | 456 |
| Industrial Excess Land PIL | 0.0089388 | 33,600 | 300 |
| Large Industrial Occupied | 0.0190164 | 12,186,800 | 231,749 |
| Large Industrial Vacant Land | 0.0123607 | 71,600 | 885 |
| Pipelines | 0.0092247 | 15,218,000 | 140,381 |
| Managed Forests | 0.0017699 | 631,400 | 1,118 |
| Exempt | 0.0000000 | 71,227,900 | - |
| TOTALS: | | \$ 3,104,721,900 | \$18,597,496 |

How Kingsville Tax Dollars Work For You in 2020

Based on Residential Dwelling Valued at \$250,000

Kingsville Levy: \$ 1,769.89
 County Levy: \$ 1,218.36
 Education Levy: \$ 382.50
Total Tax Bill: \$ 3,370.75



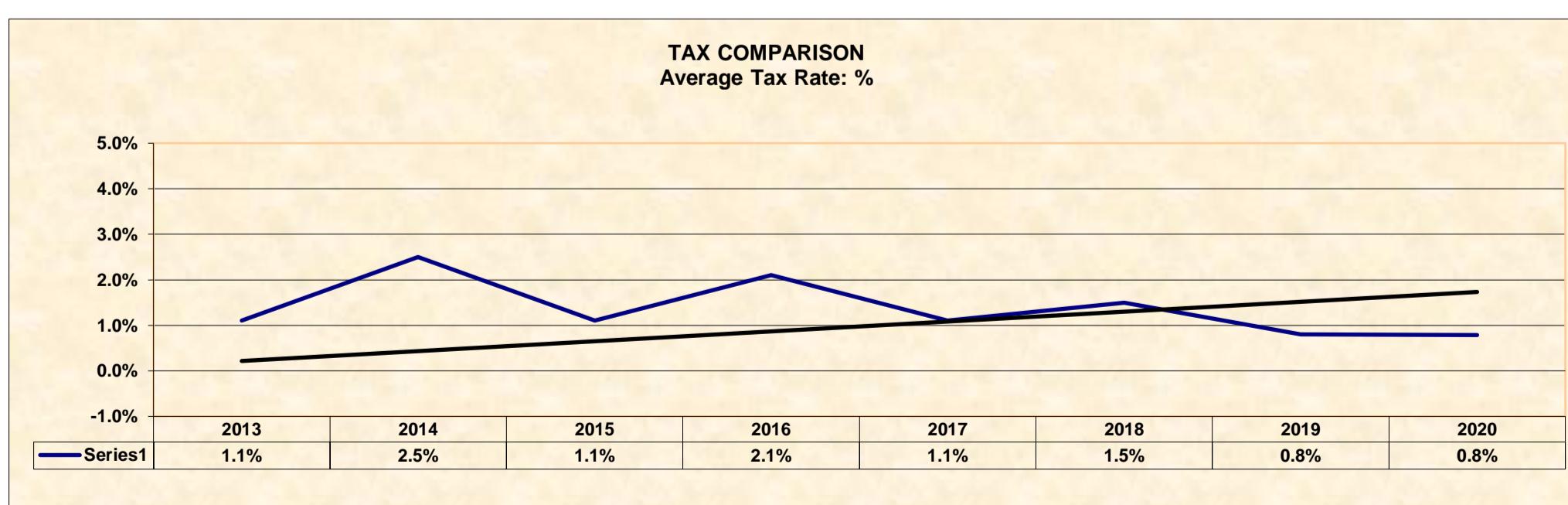
* Essex Region Conservation Authority

** County levy spent on: County Roads, Libraries, Social Services, Health Care, etc.

| TAX RATE CALCULATION TABLE | | | | | | |
|---------------------------------------|---------|------------|------------|------------|------------|-------------------------|
| 2020 TAX RATES | | | | | | |
| Tax Property Class | Class | Local | County | Education | Total | Assessment |
| Residential & Farm | RT | 0.00707957 | 0.00487343 | 0.00153000 | 0.01348300 | \$ 2,100,812,934 |
| Farmland | FT / R1 | 0.00176989 | 0.00121836 | 0.00038250 | 0.00337075 | \$ 664,449,666 |
| Commercial Occupied | CT / XT | 0.00766040 | 0.00527327 | 0.01270832 | 0.02564199 | \$ 170,877,600 |
| Commercial Excess Land | CU / XU | 0.00536228 | 0.00369129 | 0.00889582 | 0.01794940 | \$ 2,106,600 |
| Commercial Vacant Land | CX | 0.00397872 | 0.00273887 | 0.00660629 | 0.01332387 | \$ 1,382,600 |
| Parking Lot | GT | 0.00412385 | 0.00283877 | 0.00660629 | 0.01356891 | \$ 71,000 |
| Multi-Residential | MT | 0.01384339 | 0.00952951 | 0.00161000 | 0.02498289 | \$ 24,054,800 |
| Pipelines | PT | 0.00922468 | 0.00635008 | 0.01290000 | 0.02847476 | \$ 15,218,000 |
| Industrial Occupied | IT / JT | 0.01375206 | 0.00946664 | 0.01290000 | 0.03611870 | \$ 31,525,500 |
| Industrial Vacant Units & Excess Land | IU / JU | 0.00893884 | 0.00615331 | 0.00838500 | 0.02347715 | \$ 699,800 |
| Industrial Vacant Land | IX | 0.00893884 | 0.00615331 | 0.00838500 | 0.02347715 | \$ 2,994,300 |
| Large Industrial Occupied | LT | 0.01901643 | 0.01309052 | 0.01290000 | 0.04500695 | \$ 12,186,800 |
| Large Industrial Vacant Land | LU | 0.01236068 | 0.00850884 | 0.00838500 | 0.02925452 | \$ 71,600 |
| Managed Forests | TT | 0.00176989 | 0.00121836 | 0.00038250 | 0.00337075 | \$ 631,400 |
| Shopping Centres Full | ST / ZT | 0.00766040 | 0.00527327 | 0.01290000 | 0.02583367 | \$ 6,304,600 |
| Shopping Centres Excess Land | SU / ZU | 0.00536228 | 0.00369129 | 0.00889582 | 0.01794940 | \$ 106,800 |
| Exempt | Ex | 0.00000000 | 0.00000000 | 0.00000000 | 0.00000000 | \$ 71,227,900 |
| TOTAL: | | | | | | \$ 3,104,721,900 |

| 2020 TAX LEVY | | | | | |
|---------------------------------------|---------|----------------------|----------------------|---------------------|----------------------|
| | Class | Municipal | County | Education | Total |
| Residential & Farm | RT | \$ 14,872,847 | \$ 10,238,165 | \$ 3,214,244 | \$ 28,325,256 |
| Farmland | FT / R1 | \$ 1,176,004 | \$ 809,537 | \$ 254,152 | \$ 2,239,693 |
| Commercial Occupied | CT / XT | \$ 1,308,991 | \$ 901,083 | \$ 2,171,567 | \$ 4,381,642 |
| Commercial Excess Land | CU / XU | \$ 11,296.19 | \$ 7,776 | \$ 18,740 | \$ 37,812 |
| Commercial Vacant Land | CX | \$ 5,501 | \$ 3,787 | \$ 9,134 | \$ 18,422 |
| Parking Lot | GT | \$ 293 | \$ 202 | \$ 469 | \$ 963 |
| Multi-Residential | MT | \$ 333,000 | \$ 229,230 | \$ 38,728 | \$ 600,958 |
| Pipelines | PT | \$ 140,381 | \$ 96,636 | \$ 196,312 | \$ 433,329 |
| Industrial Occupied | IT / JT | \$ 433,541 | \$ 298,440 | \$ 406,679 | \$ 1,138,660 |
| Industrial Vacant Units & Excess Land | IU / JU | \$ 6,255 | \$ 4,306 | \$ 5,868 | \$ 16,429 |
| Industrial Vacant Land | IX | \$ 26,766 | \$ 18,425 | \$ 25,107 | \$ 70,298 |
| Large Industrial Occupied | LT | \$ 231,749 | \$ 159,532 | \$ 157,210 | \$ 548,491 |
| Large Industrial Vacant Land | LU | \$ 885 | \$ 609 | \$ 600 | \$ 2,095 |
| Managed Forests | TT | \$ 1,118 | \$ 769 | \$ 242 | \$ 2,128 |
| Shopping Centres | ST / ZT | \$ 48,296 | \$ 33,246 | \$ 81,329 | \$ 162,871 |
| Shopping Centres Excess Land | SU / ZU | \$ 573 | \$ 394 | \$ 950 | \$ 1,917 |
| TOTAL: | | \$ 18,597,496 | \$ 12,802,137 | \$ 6,581,331 | \$ 37,980,964 |

| TAX COMPARISON | | | | | | | |
|---|-----------|---|----------------|---|------------|---------------------|------------------------|
| Based on Residential Dwelling Valued at \$250,000 | | | | | | | |
| FINAL | Tax Rate | | Dwelling Value | | Total Tax | Increase (Decrease) | Percentage of Variance |
| LOCAL: | | | | | | | |
| 2020 Tax Rate: | 0.0070796 | x | \$250,000 | = | \$1,769.89 | \$35.39 | 2.0% |
| 2019 Tax Rate: | 0.0069380 | x | \$250,000 | = | \$1,734.50 | \$32.33 | 1.9% |
| 2018 Tax Rate: | 0.0068087 | x | \$250,000 | = | \$1,702.18 | \$53.93 | 3.3% |
| 2017 Tax Rate: | 0.0065930 | x | \$250,000 | = | \$1,648.25 | \$39.40 | 2.4% |
| 2016 Tax Rate: | 0.0064354 | x | \$250,000 | = | \$1,608.85 | \$50.53 | 4.1% |
| 2015 Tax Rate: | 0.0061828 | x | \$250,000 | = | \$1,545.69 | \$30.27 | 2.5% |
| 2014 Tax Rate: | 0.0060314 | x | \$250,000 | = | \$1,507.85 | \$63.20 | 5.5% |
| 2013 Tax Rate: | 0.0057154 | x | \$250,000 | = | \$1,428.86 | \$32.68 | 2.9% |
| COUNTY: | | | | | | | |
| 2020 Tax Rate: | 0.0048734 | x | \$250,000 | = | \$1,218.36 | \$10.89 | 0.9% |
| 2019 Tax Rate: | 0.0048299 | x | \$250,000 | = | \$1,207.47 | \$16.32 | 1.4% |
| 2018 Tax Rate: | 0.0047646 | x | \$250,000 | = | \$1,191.15 | \$13.79 | 1.5% |
| 2017 Tax Rate: | 0.0046956 | x | \$250,000 | = | \$1,173.90 | \$15.30 | 1.7% |
| 2016 Tax Rate: | 0.0046191 | x | \$250,000 | = | \$1,154.78 | \$16.37 | 1.8% |
| 2015 Tax Rate: | 0.0045373 | x | \$250,000 | = | \$1,134.31 | \$13.05 | 1.5% |
| 2014 Tax Rate: | 0.0044720 | x | \$250,000 | = | \$1,118.00 | \$15.84 | 1.8% |
| 2013 Tax Rate: | 0.0043928 | x | \$250,000 | = | \$1,098.20 | \$19.65 | 2.3% |
| EDUCATION: | | | | | | | |
| 2020 Tax Rate: | 0.0015300 | x | \$250,000 | = | \$382.50 | (\$20.00) | -5.0% |
| 2019 Tax Rate: | 0.0016100 | x | \$250,000 | = | \$402.50 | (\$22.50) | -5.3% |
| 2018 Tax Rate: | 0.0017000 | x | \$250,000 | = | \$425.00 | (\$18.00) | -5.0% |
| 2017 Tax Rate: | 0.0017900 | x | \$250,000 | = | \$447.50 | (\$18.00) | -4.8% |
| 2016 Tax Rate: | 0.0018800 | x | \$250,000 | = | \$470.00 | (\$14.00) | -3.6% |
| 2015 Tax Rate: | 0.0019500 | x | \$250,000 | = | \$487.50 | (\$16.00) | -3.9% |
| 2014 Tax Rate: | 0.0020300 | x | \$250,000 | = | \$507.50 | (\$18.00) | -4.2% |
| 2013 Tax Rate: | 0.0021200 | x | \$250,000 | = | \$530.00 | (\$18.00) | -4.1% |
| TOTAL TAXES: | | | | | | | |
| 2020 Tax Rate: | 0.0134830 | x | \$250,000 | = | \$3,370.75 | \$26.28 | 0.8% |
| 2019 Tax Rate: | 0.0133779 | x | \$250,000 | = | \$3,344.47 | \$26.14 | 0.8% |
| 2018 Tax Rate: | 0.0132733 | x | \$250,000 | = | \$3,318.33 | \$48.68 | 1.5% |
| 2017 Tax Rate: | 0.0130786 | x | \$250,000 | = | \$3,269.65 | \$36.02 | 1.1% |
| 2016 Tax Rate: | 0.0129345 | x | \$250,000 | = | \$3,233.63 | \$66.12 | 2.1% |
| 2015 Tax Rate: | 0.0126700 | x | \$250,000 | = | \$3,167.50 | \$34.15 | 1.1% |
| 2014 Tax Rate: | 0.0125334 | x | \$250,000 | = | \$3,133.35 | \$76.29 | 2.5% |
| 2013 Tax Rate: | 0.0122282 | x | \$250,000 | = | \$3,057.06 | \$33.32 | 1.1% |



| Project # | Description | Note | Account Number | Budget Amount | Funding Source | | | | | | |
|---------------|---|--|-----------------|-------------------|----------------|--|---------------|------------------------|---------------------|-----|-----------------------|
| | | | | | Grants | | Other Revenue | Transfer from Reserves | Development Charges | LTD | Current Year Taxation |
| Provincial | Federal | | | | | | | | | | |
| | GENERAL ADMINISTRATION | | | | | | | | | | |
| GEN-2020-1 | Front Counter After Hours Security Gate | | | \$ 10,000 | | | | | | | \$ 10,000 |
| GEN-2020-2 | Back vault high density storage system (1 of 4) | Reserve contribution | | \$ 25,000 | | | | | | | \$ 25,000 |
| GEN-2020-3 | New Vehicle - By-law Enforcement | | | \$ 35,000 | | | | | | | \$ 35,000 |
| GEN-2020-4 | Accounts Payable Optimization - Digital Signatures / EFTs | | | \$ 10,000 | | | | | | | \$ 10,000 |
| GEN-2020-5 | ERCA - Community Energy Plan | | | \$ 15,000 | | | | | | | \$ 15,000 |
| | | | SUBTOTAL | \$ 95,000 | | | | | | | \$ 95,000 |
| | INFORMATION TECHNOLOGY | | | | | | | | | | |
| IT-2019-1 | P&R - Scheduling Software | 2019 Carryover | | \$ 5,000 | | | | | | | \$ 5,000 |
| IT-2020-1 | Workstation Replacement - DMS, DFS, Tax Collector | Windows 10 migration required | | \$ 6,000 | | | | | | | \$ 6,000 |
| IT-2020-2 | Workstation Replacement - Program Manager | Laptop Request | | \$ 2,000 | | | | | | | \$ 2,000 |
| IT-2020-3 | Workstation - Fire Tablet | Request for Inspections | | \$ 2,000 | | | | | | | \$ 2,000 |
| IT-2020-4 | Wireless network upgrade | TH, Fire, Arena and expand to back shops | | \$ 30,000 | | | | | | | \$ 30,000 |
| IT-2020-5 | Planning PLL software | Subject to RED Grant Approval | | \$ 70,000 | | | | | | | \$ 42,000 |
| IT-2020-6 | Diamond - E-Send | Property Tax Share | | \$ 3,550 | | | | | | | \$ 3,550 |
| IT-2020-7 | Storage Area Network (SAN) replacement | Price is contingent on Fibre Network | | \$ 153,000 | | | | | | | \$ 153,000 |
| IT-2020-8 | Windsor SAN shared drives | | | \$ 2,500 | | | | | | | \$ 2,500 |
| IT-2020-9 | Fibre network to Connect Arena, Fire Hall & Town Hall | TBD - Subject to Modernization Grant | | \$ - | | | | | | | \$ - |
| IT-2020-10 | Fibre upgrade for backups | server rooms if Fibre project proceeds | | \$ 20,500 | | | | | | | \$ 20,500 |
| | | | SUBTOTAL | \$ 294,550 | | | | | | | \$ 266,550 |
| | FIRE DEPARTMENT | | | | | | | | | | |
| FIRE-2020-1 | Replacement of Engine 216 | | | \$ 700,000 | | | | | | | \$ - |
| FIRE-2020-2 | Replacement of Car 1 | | | \$ 55,000 | | | | | | | \$ - |
| FIRE-2020-3 | South station shed for training equipment | | | \$ 8,000 | | | | | | | \$ 8,000 |
| | | | SUBTOTAL | \$ 763,000 | | | | | | | \$ 8,000 |
| POLICE | | | SUBTOTAL | \$ - | | | | | | | \$ - |

| Project # | Description | Note | Account Number | Budget Amount | Funding Source | | | | | | |
|--------------|---|----------------|---|---------------|----------------|--|---------------|------------------------|---------------------|-----|-----------------------|
| | | | | | Grants | | Other Revenue | Transfer from Reserves | Development Charges | LTD | Current Year Taxation |
| Provincial | Federal | | | | | | | | | | |
| | | | | \$ - | | | | | | | |
| | | SUBTOTAL | | \$ - | | | | | | | |
| PUBLIC WORKS | | | | | | | | | | | |
| PW-2019-1 | Bridge #18 - Road 11 over Ruscom River - Engineering Only | 2019 Carryover | | \$ 170,000 | | | | | | | \$ - |
| PW-2019-2 | Esseltine Drain | 2019 Carryover | | \$ 4,900,000 | | | | | | | \$ - |
| PW-2019-3 | Bridge #46 - South Talbot Road over Boose Drain - Construction | 2019 Carryover | | \$ 85,000 | | | | | | | \$ - |
| PW-2019-4 | Bridge #32 - Cedar Island Bridge Engineering and Rehab Work | 2019 Carryover | | \$ 20,000 | | | | | | | \$ - |
| PW-2019-5 | Talbot Service Road Bridge Removal and New Access | 2019 Carryover | | \$ 25,000 | | | | | | | \$ - |
| PW-2019-6 | Jasperson Drive Reconstruction - Finalize Engineering and Construction (Peachwood to S-Curve) | 2019 Carryover | Water - \$250,000 Sanitary - \$170,000 | \$ 1,680,000 | | | | | | | \$ - |
| PW-2020-1 | Main Street West Reconstruction - Finalize Engineering and Construction (Queen to Heritage) | | Water - \$450,000 | \$ 1,750,000 | | | | | | | \$ 59,500 |
| PW-2020-2 | Road Program - Resurface Cameron Side Road East from Cty Rd 8 to Road 11 | | | \$ 260,000 | | | | | | | \$ - |
| PW-2020-3 | Road Program - Union Ave Mill and Pave - Cty Rd 20 to the Lake | | | \$ 135,000 | | | | | | | \$ - |
| PW-2020-4 | Road Program - Resurface Road 6 West from Division to McCain | | | \$ 525,000 | | | | | | | \$ - |
| PW-2020-5 | Road Program - Resurface Road 6 East/North Talbot from Graham to Inman | | | \$ 415,000 | | | | | | | \$ - |
| PW-2020-6 | Road Program - Briarwood/Lincoln/Graham Mill and Pave | | | \$ 450,000 | | | | | | | \$ - |
| PW-2020-7 | Bridge #500 - Road 11 over Irwin Drain Culvert - Engineering and Construction | | | \$ 630,000 | | | | | | | \$ - |
| PW-2020-8 | Bridge #502 - Division Road North over Mill Creek - Engineering Only | | | \$ 95,000 | | | | | | | \$ - |
| PW-2020-9 | Road Program - Road 2 East From Kratz to Union Engineering Only - Includes 2 culverts, AT Paths, and Reconstruction for Heavy Traffic | | | \$ 400,000 | | | | | | | \$ - |
| PW-2020-10 | Road Program - Peterson Side Road Final Tar and Chip Lift | | | \$ 44,000 | | | | | | | \$ - |
| PW-2020-11 | Road Program - Road 9 West Final Tar and Chip Lift | | | \$ 72,000 | | | | | | | \$ - |
| PW-2020-12 | Road Program - Graham Sideroad - Asphalt Padding | | | \$ 100,000 | | | | | | | \$ - |
| PW-2020-13 | Road Program - Remove Sections of Talbot Service Road | | | \$ 60,000 | | | | | | | \$ - |
| PW-2020-14 | Road Program - Cedar Island Subdivision Geo and Pavement Design | | | \$ 40,000 | | | | | | | \$ - |
| PW-2020-15 | Traffic Signal Timing Optimization in Main Street Corridor | | | \$ 11,000 | | | | | | | \$ 11,000 |
| PW-2020-16 | Resetting Division North Manholes | | | \$ 25,000 | | | | | | | \$ 25,000 |
| PW-2020-17 | Sidewalk Reconstruction Program (Lakeview Ave S/S: Park - Wigle, Division St. S: Mill - Stanley) | | | \$ 140,000 | | | | | | | \$ 140,000 |
| PW-2020-18 | CWATS Kings 8 Cty Rd 50 - Ford Road to Arner Townline | | | \$ 450,000 | | | | | | | \$ 280,000 |

| Project # | Description | Note | Account Number | Budget Amount | Funding Source | | | | | |
|-------------------|---|---------------------------|----------------|---------------|----------------|--------------|---------------|------------------------|---------------------|-----------------|
| | | | | | Grants | | Other Revenue | Transfer from Reserves | Development Charges | LTD |
| | | | | | Provincial | Federal | | | | |
| PW-2020-19 | CWATS Path from Conservation to Lake Drive | Reserve Contribution | | \$ 45,000 | | | | | | \$ 45,000 |
| PW-2020-20 | Development Manual Update | | | \$ 30,000 | | | | | | \$ 30,000 |
| PW-2020-21 | Fleet Replacement - 10-01 Ford F-150 | | | \$ 37,500 | | | \$ 37,500 | | | \$ - |
| PW-2020-22 | Train Court - Strom Drainage Improvements | | | \$ 30,000 | | | \$ 30,000 | | | \$ - |
| PW-2020-23 | Sidewalk Tractor - Plow Replacement | | | \$ 7,000 | | | | | | \$ 7,000 |
| PW-2020-24 | Road Program - Road 3 E Resurfacing - Division to Graham | | | \$ 285,000 | | | | | | \$ - |
| | | | SUBTOTAL | \$ 12,916,500 | | | \$ 285,000 | | | |
| SANITATION | | | | | \$ 1,625,000 | \$ 2,135,000 | \$ 6,373,608 | \$ 1,394,892 | \$ 790,500 | \$ - \$ 597,500 |
| | | | SUBTOTAL | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| CEMETERY | | | | | | | | | | |
| | | | SUBTOTAL | \$ - | | | | | | |
| ARENA | | | | | | | | | | |
| ARENA-2020-1 | Dehumidifier (Roof Top Unit) | | | \$ 200,000 | | | \$ 200,000 | | | \$ - |
| ARENA-2020-2 | Fleet Replacement - 2010 Ice Resurfacer | | | \$ 110,000 | | | \$ 110,000 | | | \$ - |
| | | | SUBTOTAL | \$ 310,000 | | | \$ 310,000 | | | \$ - |
| PARKS | | | | | | | | | | |
| PARKS-2019-1 | Lions Park Redevelopment - Phase 1A & 1B | 2019 Carryover | | \$ 20,000 | | | \$ 20,000 | | | \$ - |
| PARKS-2019-2 | Mettawas Park Landscape Architecture | 2019 Carryover | | \$ 20,000 | | | \$ 11,000 | \$ 9,000 | | \$ - |
| PARKS-2019-3 | Range Light Relocation | 2019 Carryover | | \$ 33,000 | | | \$ 33,000 | | | \$ - |
| PARKS-2019-4 | Cottam Revitalization - Ridgeview LED lighting (Entranceway and Parking Lot) and Phase 1 of Pathway | 2019 Carryover | | \$ 20,000 | | | \$ 20,000 | | | \$ - |
| PARKS-2020-1 | Lions Park Development (Phase 2) | | | \$ 200,000 | | | | | | \$ 200,000 |
| PARKS-2020-2 | Ridgeview Park (Baseball Diamond #2 Improvements + Tennis Courts) | | | \$ 95,000 | | | \$ 46,000 | | | \$ 49,000 |
| PARKS-2020-3 | New Playground Equipment (Millbrook Park) | | | \$ 65,000 | | | \$ 65,000 | | | \$ - |
| PARKS-2020-4 | Fleet Replacement - 2010 Ford F-150 Pick up | | | \$ 37,500 | | | \$ 37,500 | | | \$ - |
| PARKS-2020-5 | Fleet Replacement - Kubota ATV (Qty 2) | | | \$ 30,000 | | | \$ 30,000 | | | \$ - |
| PARKS-2020-6 | Mettawas Park - Paving/Servicing of Parking Lot | | | \$ 450,000 | | | \$ 247,500 | \$ 202,500 | | \$ - |
| PARKS-2020-7 | Dog Park Development (Road 2 East) | Subject to Grant Approval | | \$ 135,000 | | | | | | \$ 36,005 |
| PARKS-2020-8 | Pickleball and Bocce Courts | Subject to Grant Approval | | \$ 325,000 | | | | | | \$ 24,178 |
| PARKS-2020-9 | Kingsville Arena Ball Diamond Improvements | Subject to Grant Approval | | \$ 150,000 | | | | | | \$ 40,005 |
| | | | SUBTOTAL | \$ 1,580,500 | | | | | | \$ 349,187 |

| Project # | Description | Note | Account Number | Budget Amount | Funding Source | | | | | | |
|----------------------------|---|----------------|-----------------|----------------------|---------------------|---------------------|---------------------|------------------------|---------------------|------------------|-----------------------|
| | | | | | Grants | | Other Revenue | Transfer from Reserves | Development Charges | LTD | Current Year Taxation |
| Provincial | Federal | | | | | | | | | | |
| FACILITIES | | | | | | | | | | | |
| FAC-2019-1 | Grovedale Arts & Culture Construction - Maint. Holdback, Marquee, Etc. | 2019 Carryover | | \$ 190,000 | | | \$ 190,000 | | | \$ - | |
| FAC-2020-1 | Wall Hanging System for Grovedale | | | \$ 5,000 | | | | | | \$ 5,000 | |
| FAC-2020-2 | Water Bottle Refill Stations (Ridgeview, Lakeside, Grovedale, Town Hall, Arena x 2) | | | \$ 35,000 | | | | | | \$ 35,000 | |
| | | | SUBTOTAL | \$ 230,000 | | | | | | \$ 40,000 | |
| FANTASY OF LIGHTS | | | | | | | | | | | |
| | | | SUBTOTAL | \$ - | | | | | | | |
| MARINA | | | | | | | | | | | |
| MAR-2019-1 | Steel Piling at Boat Ramp | 2019 Carryover | | \$ 55,000 | | | \$ 55,000 | | | \$ - | |
| MAR-2020-1 | Floating Docks (Cedar Island Boat Launch) | | | \$ 75,000 | | | \$ 30,000 | | | \$ 45,000 | |
| | | | SUBTOTAL | \$ 130,000 | | | | | | \$ 45,000 | |
| RECREATION PROGRAMS | | | | | | | | | | | |
| | | | SUBTOTAL | \$ - | | | | | | | |
| PLANNING | | | | | | | | | | | |
| 2020-1-PLAN | Official Plan Update (Carryover) | 2019 Carryover | | \$ 5,000 | | | | | | \$ 5,000 | |
| | | | SUBTOTAL | \$ 5,000 | | | | | | \$ 5,000 | |
| BIA | | | | | | | | | | | |
| | | | SUBTOTAL | \$ - | | | | | | | |
| | TOTALS: | | | \$ 16,324,550 | | | | | | | |
| | | | | | \$ 1,856,313 | \$ 2,379,000 | \$ 6,467,108 | \$ 3,213,892 | \$ 1,002,000 | \$ - | \$ 1,406,237 |

| TAXATION | | | | | | | |
|---|------------------------------------|----------------------|----------------------|----------------------|----------------------|-------------------|--|
| Account Number | | 2017 Actuals | 2018 Actuals | 2019 Budget | 2019 Actuals | 2020 Budget | |
| TAXATION REVENUE: | | | | | | | |
| 01-112-040-40105 | Residential | \$ 11,648,309 | \$ 12,690,170 | \$ 13,624,421 | \$ 13,624,424 | | |
| 01-112-040-40110 | Multi Residential | \$ 278,645 | \$ 317,306 | \$ 346,292 | \$ 346,292 | | |
| 01-112-040-40115 | Commercial | \$ 913,021 | \$ 962,681 | \$ 1,233,407 | \$ 998,037 | | |
| 01-112-040-40120 | Commercial Vacant Unit CU | \$ 6,178 | \$ 7,542 | \$ 10,298 | \$ 8,998 | | |
| 01-112-040-40125 | Comm. V.L. & Parking | \$ 5,453 | \$ 4,607 | \$ 5,042 | \$ 4,769 | | |
| 01-112-040-40126 | Parking Lot | \$ - | \$ - | \$ - | \$ 273 | | |
| 01-112-040-40127 | New Construction | \$ 196,047 | \$ 212,914 | | \$ 235,371 | | |
| 01-112-040-40128 | Comm. New Const Ex Land | \$ 1,122 | \$ 1,193 | | \$ 1,299 | | |
| 01-112-040-40130 | Industrial | \$ 218,782 | \$ 230,926 | \$ 386,847 | \$ 240,052 | | |
| 01-112-040-40131 | Mun. Ind. New Const. Full | \$ 117,740 | \$ 136,708 | | \$ 147,491 | | |
| 01-112-040-40132 | Mun. Ind. New Ex. Ld. | \$ 1,311 | \$ 1,385 | | \$ 1,444 | | |
| 01-112-040-40135 | Industrial Vacant Unit IU | \$ 5,498 | \$ 5,846 | \$ 7,572 | \$ 6,128 | | |
| 01-112-040-40137 | Ind. VL & Parking IX | \$ 9,224 | \$ 15,767 | \$ 25,105 | \$ 24,410 | | |
| 01-112-040-40155 | Large Industrial | \$ 92,480 | \$ 95,992 | \$ 223,806 | \$ 98,310 | | |
| 01-112-040-40156 | Large Industrial - New Const | \$ 111,502 | \$ 118,740 | | \$ 124,652 | | |
| 01-112-040-40161 | Large Industrial Ex Land - New Co | \$ 754 | \$ 803 | | \$ 843 | | |
| 01-112-040-40165 | Pipelines | \$ 116,148 | \$ 123,454 | \$ 133,693 | \$ 133,693 | | |
| 01-112-040-40170 | Farmlands | \$ 987,970 | \$ 1,056,411 | \$ 1,128,666 | \$ 1,125,957 | | |
| 01-112-040-40171 | Farm Await Dev 1 | \$ 2,328 | \$ 2,494 | | \$ 2,706 | | |
| 01-112-040-40175 | Managed Forests | \$ 1,140 | \$ 1,133 | \$ 1,201 | \$ 1,201 | | |
| 01-112-040-40177 | Shopping Centres | \$ 11,190 | \$ 11,705 | \$ 40,511 | \$ 13,230 | | |
| 01-112-040-40178 | Shopping Centres Excess Land | \$ 499 | \$ 515 | \$ 525 | \$ 525 | | |
| 01-112-040-40179 | Shopping Centres - New Const. | \$ 25,648 | \$ 26,517 | \$ - | \$ 27,281 | | |
| TOTAL TAXATION LEVY: | | \$ 14,750,991 | \$ 16,024,811 | \$ 17,167,386 | \$ 17,167,386 | \$ - | |
| SUPPLEMENTAL & OTHER TAX LEVIES: | | | | | | | |
| 01-112-040-40305 | Supps - Residential | \$ 234,003 | \$ 272,691 | \$ 325,000 | \$ 408,910 | \$ 375,000 | |
| 01-112-040-40310 | Supps - Multi Res | \$ 9,241 | \$ 1,968 | | \$ - | | |
| 01-112-040-40315 | Supps - Commercial | \$ 15,312 | \$ 448 | | \$ 11,527 | | |
| 01-112-040-40320 | Supps - Commercial V. U. | \$ - | \$ - | | \$ 116 | | |
| 01-112-040-40327 | Supps - New Construction | \$ 7,074 | \$ 25,863 | | \$ 13,297 | | |
| 01-112-040-40328 | Supps - Com. New Con. Ex Ld | \$ - | \$ - | | \$ - | | |
| 01-112-040-40330 | Supps - Industrial | \$ - | \$ 1,069 | | \$ 2,711 | | |
| 01-112-040-40331 | Supps - Mun. Ind. New Const. Full | \$ 2,487 | \$ - | | \$ 35,393 | | |
| 01-112-040-40337 | Supps - Industrial Vac Land | \$ 5,234 | \$ - | | \$ - | | |
| 01-112-040-40340 | Supps - Shopping Centre | \$ - | \$ - | | \$ - | | |
| 01-112-040-40355 | Supps - Large Industrial | \$ - | \$ - | | \$ - | | |
| 01-112-040-40356 | Supps - Large Industrial - New Con | \$ - | \$ - | | \$ - | | |
| 01-112-040-40361 | Supps - Large Industrial Ex. Land | \$ - | \$ - | | \$ - | | |
| 01-112-040-40365 | Supps. - Pipelines | \$ 1,066 | \$ 6,484 | | \$ 1,322 | | |
| 01-112-040-40370 | Supps - Farmland | \$ 18,490 | \$ 44,114 | | \$ 31,581 | | |
| 01-112-040-40373 | Supp Mun Indus On Farm Bus Ne | \$ - | \$ - | | \$ 702 | | |
| 01-112-040-40374 | Supp Mun Comm on Farm Bus Ne | \$ - | \$ - | | \$ 350 | | |
| 01-112-040-40371 | Supps - Farm Await Dev 1 | \$ 270 | \$ - | | \$ - | | |
| 01-112-040-40379 | Supps - Shoping Centre New Cons | \$ - | \$ - | \$ - | \$ 4,296 | | |
| 01-112-040-40195 | Hydro Acreage | \$ 21,113 | \$ 21,035 | \$ 21,000 | \$ 20,935 | \$ 21,000 | |
| 01-112-056-40410 | PIL - Canada | | \$ - | | \$ - | | |
| 01-112-056-40420 | PIL - Canada Post | | \$ - | | \$ - | | |
| 01-112-056-40430 | PIL - Ontario | | \$ - | | \$ - | | |
| 01-112-056-40450 | PIL - MOE | | \$ - | | \$ - | | |
| 01-112-056-40470 | PIL - MTO | | \$ - | | \$ - | | |
| 01-112-056-40480 | PIL - Other | \$ 99,504 | \$ 100,264 | \$ 100,000 | \$ 100,877 | \$ 100,000 | |
| 01-112-056-40490 | PIL - Hydro | | \$ - | | \$ - | | |
| 01-112-300-60323 | Less: Write-Offs | \$ (173,745) | \$ (145,499) | \$ (235,000) | \$ (222,570) | \$ (235,000) | |
| TOTAL SUPPLEMENTAL TAXATION: | | \$ 240,049 | \$ 328,438 | \$ 211,000 | \$ 409,447 | \$ 261,000 | |
| TOTAL TAXATION: | | \$ 14,991,040 | \$ 16,353,249 | \$ 17,378,386 | \$ 17,576,834 | \$ 261,000 | |

| COUNCIL | | | | | | |
|--------------------------------------|------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Account Number | | 2017 Actuals | 2018 Actuals | 2019 Budget | 2019 Actuals | 2020 Budget |
| OPERATING BUDGET | | | | | | |
| OPERATING EXPENDITURES: | | | | | | |
| 01-110-072-60110 | Council Honourarium | \$ 132,677 | \$ 132,743 | \$ 165,127 | \$ 165,127 | \$ 168,248 |
| 01-110-072-60114 | Committee Honourarium | | \$ - | | \$ - | |
| 01-110-072-60204 | Benefits - CPP | \$ 4,464 | \$ 4,588 | \$ 6,334 | \$ 6,746 | \$ 6,659 |
| 01-110-072-60206 | Benefits - EHT | \$ 1,833 | \$ 1,834 | \$ 3,322 | \$ 3,455 | \$ 3,383 |
| 01-110-098-60253 | Conventions | \$ 13,956 | \$ 19,421 | \$ 25,200 | \$ 21,398 | \$ 29,400 |
| 01-110-098-60254 | Training & Development | \$ - | \$ - | \$ 2,000 | \$ 2,004 | \$ 3,000 |
| 01-110-099-60300 | Mayor's Promotional | \$ 12,952 | \$ 7,278 | \$ 7,000 | \$ 6,276 | \$ 7,000 |
| 01-110-099-60312 | Insurance | \$ 4,571 | \$ 4,571 | \$ 4,708 | \$ 4,708 | \$ 4,849 |
| 01-110-099-60317 | Miscellaneous | | \$ 753 | \$ - | \$ 313 | \$ - |
| 01-110-099-60327 | Communication | \$ 554 | \$ 573 | \$ 600 | \$ 608 | \$ 600 |
| 01-110-099-60690 | Charitable Advertising | \$ 678 | \$ 391 | \$ 900 | \$ 150 | \$ 900 |
| TOTAL OPERATING EXPENDITURES: | | \$ 171,684 | \$ 172,152 | \$ 215,191 | \$ 210,785 | \$ 224,039 |
| OPERATING SURPLUS/(DEFICIT): | | \$ (171,684) | \$ (172,152) | \$ (215,191) | \$ (210,785) | \$ (224,039) |

GENERAL ADMINISTRATION

| Account Number | | 2017 Actuals | 2018 Actuals | 2019 Budget | 2019 Actuals | 2020 Budget |
|---------------------------------|---|---------------------|---------------------|---------------------|---------------------|---------------------|
| OPERATING BUDGET | | | | | | |
| OPERATING REVENUE: | | | | | | |
| 01-112-058-40502 | Provincial Grants - OMPP | \$ 1,074,200 | \$ 913,100 | \$ 776,135 | \$ 846,911 | \$ 857,600 |
| 01-112-058-40502 | Provincial Grants - Modernization | \$ - | \$ - | \$ - | \$ 620,201 | |
| 01-112-058-40502 | Provincial Grants - Cannabis Legalization | \$ - | \$ - | \$ 22,338 | \$ 39,040 | |
| 01-112-058-40511 | Federal Grants | | \$ - | \$ - | \$ - | |
| 01-112-061-40655 | Program Support - Build. & Water | \$ 269,000 | \$ 273,063 | \$ 295,000 | \$ 295,025 | \$ 300,000 |
| 01-112-061-40661 | Rent - Lton & Area Health Team | \$ 4,800 | \$ 4,800 | \$ - | \$ - | \$ - |
| 01-112-066-40904 | Recovered Wages | | \$ 245 | | \$ 4,371 | \$ - |
| 01-112-064-41110 | Licences & Permits - Hunting | \$ 814 | \$ (741) | \$ 800 | \$ 990 | \$ 800 |
| 01-112-064-41150 | Licences & Permits - Raffles | \$ 5,228 | \$ 4,336 | \$ 5,000 | \$ 3,648 | \$ 3,500 |
| 01-112-064-41180 | Licences & Permits - Marriage | \$ 8,875 | \$ 9,375 | \$ 9,000 | \$ 10,625 | \$ 9,000 |
| 01-112-064-41182 | Licences & Permits - Taxi | \$ 1,025 | \$ 950 | \$ 1,000 | \$ 2,775 | \$ 1,000 |
| 01-112-064-41183 | Licences & Permits - Portable Signs | \$ 780 | \$ 910 | \$ 700 | \$ 780 | \$ 700 |
| 01-112-064-41187 | Licences & Permits - Business | \$ 1,500 | \$ 1,750 | \$ 1,500 | \$ 1,250 | \$ 1,250 |
| 01-112-066-41210 | Revenue - General - Tax Cert | \$ 37,925 | \$ 36,615 | \$ 33,000 | \$ 37,950 | \$ 37,500 |
| 01-112-066-41230 | Revenue - Building/Zoning Cert | \$ 12,400 | \$ 15,050 | \$ 12,000 | \$ 12,300 | \$ 13,000 |
| 01-112-066-41235 | Marriage Solemnization | \$ 7,237 | \$ 8,553 | \$ 8,000 | \$ 11,695 | \$ 10,000 |
| 01-112-066-41258 | Pits & Quarries | \$ 27,030 | \$ - | \$ - | \$ - | \$ - |
| 01-112-066-41259 | HST Rebates | \$ 11,864 | \$ 11,490 | \$ 5,800 | \$ 423 | \$ 5,800 |
| 01-112-066-41260 | NSF Cheques | \$ 1,450 | \$ 1,375 | \$ 1,250 | \$ 950 | \$ 1,250 |
| 01-112-066-41270 | Miscellaneous Revenue | \$ 26,637 | \$ 19,248 | \$ 5,000 | \$ 23,349 | \$ 10,000 |
| 01-112-066-41284 | Freedom of Information Reports | \$ 1,078 | \$ 534 | \$ 500 | \$ 85 | \$ 300 |
| 01-112-066-41310 | Penalties & Interest | \$ 270,253 | \$ 247,457 | \$ 245,000 | \$ 248,594 | \$ 245,000 |
| 01-112-066-41410 | Investment Income - Other | \$ 137,859 | \$ 292,117 | \$ 150,000 | \$ 375,434 | \$ 200,000 |
| TOTAL OPERATING REVENUE: | | \$ 1,899,955 | \$ 1,840,226 | \$ 1,572,023 | \$ 2,536,395 | \$ 1,696,700 |
| OPERATING EXPENDITURES: | | | | | | |
| 01-112-072-60102 | Salaries - Full Time | \$ 1,252,411 | \$ 1,196,596 | \$ 1,316,739 | \$ 1,278,578 | \$ 1,342,878 |
| 01-112-072-60103 | Salaries - Over-time | \$ 149 | \$ 1,291 | \$ 1,376 | \$ 1,085 | \$ 2,294 |
| 01-112-072-60104 | Salaries - Part Time | \$ 20,012 | \$ 82,408 | \$ 9,196 | \$ 37,708 | \$ 16,598 |
| 01-112-072-60108 | Salaries - Crossing Guards | \$ 44,449 | \$ 48,664 | \$ 52,986 | \$ 49,003 | \$ 53,988 |
| 01-112-072-60114 | Committee Honourarium | \$ 5,667 | \$ 6,333 | \$ 7,920 | \$ 5,000 | \$ 6,100 |
| 01-112-072-60128 | Salaries - Tourism | \$ 42,454 | \$ 46,483 | \$ 49,137 | \$ 51,749 | \$ 60,783 |
| 01-112-072-60202 | Benefits - EI | \$ 19,928 | \$ 20,588 | \$ 20,157 | \$ 20,152 | \$ 20,144 |
| 01-112-072-60204 | Benefits - CPP | \$ 40,894 | \$ 42,165 | \$ 45,475 | \$ 43,034 | \$ 47,913 |
| 01-112-072-60206 | Benefits - EHT | \$ 24,031 | \$ 25,575 | \$ 27,159 | \$ 26,867 | \$ 28,277 |
| 01-112-072-60208 | Benefits - OMERS | \$ 120,266 | \$ 123,174 | \$ 139,827 | \$ 134,993 | \$ 146,615 |
| 01-112-072-60212 | Benefits - Health Coverage | \$ 157,641 | \$ 150,150 | \$ 172,414 | \$ 164,844 | \$ 168,586 |
| 01-112-072-60214 | Benefits - WSIB | \$ 30,744 | \$ 37,739 | \$ 38,697 | \$ 36,259 | \$ 40,155 |
| 01-112-072-60216 | Benefits - Uniforms | \$ 790 | \$ 934 | \$ 1,050 | \$ 756 | \$ 1,050 |
| 01-112-072-60220 | Benefits - Meals | \$ 13 | \$ 247 | \$ - | \$ 53 | \$ 104 |
| 01-112-072-60222 | Benefits - Eyeglasses | \$ 5,746 | \$ 6,193 | \$ 5,200 | \$ 4,089 | \$ 5,200 |
| 01-112-072-60223 | Benefits - Ortho | \$ 4,608 | \$ 3,398 | \$ 8,000 | \$ 4,608 | \$ 8,000 |
| | Total Salaries & Benefits | \$ 1,769,802 | \$ 1,791,937 | \$ 1,895,333 | \$ 1,858,777 | \$ 1,948,685 |
| 01-112-072-60129 | Marriage Solemnizers | \$ 5,778 | \$ 7,734 | \$ 6,500 | \$ 9,727 | \$ 8,000 |
| 01-112-072-60120 | Contracted Services | \$ - | \$ - | \$ - | \$ 18,476 | \$ - |
| 01-112-098-60254 | Training & Development | \$ 20,220 | \$ 24,458 | \$ 38,600 | \$ 38,642 | \$ 44,800 |
| 01-112-098-60258 | Team Building / Wellness Program | \$ 6,129 | \$ 5,699 | \$ 7,500 | \$ 4,626 | \$ 15,000 |
| 01-112-099-60301 | Office Supplies | \$ 20,795 | \$ 18,586 | \$ 26,000 | \$ 16,289 | \$ 26,000 |
| 01-112-099-60303 | Postage Supplies | \$ 38,280 | \$ 38,986 | \$ 38,000 | \$ 40,490 | \$ 36,000 |
| 01-112-099-60305 | Courier & Express | \$ 254 | \$ 663 | \$ 500 | \$ 397 | \$ 500 |
| 01-112-099-60306 | Advertising | \$ 13,556 | \$ 17,537 | \$ 18,000 | \$ 8,418 | \$ 18,000 |
| 01-112-099-60307 | Photocopier Supplies | \$ 156 | \$ 148 | \$ 600 | \$ - | \$ 600 |
| 01-112-099-60308 | Office Machine Maintenance | \$ 1,111 | \$ 127 | \$ 1,500 | \$ 247 | \$ 1,500 |
| 01-112-099-60309 | Computer Maintenance | \$ - | \$ 3,522 | \$ 4,000 | \$ 3,522 | \$ - |
| 01-112-099-60310 | Computer Consultants | \$ - | \$ 2,072 | \$ 3,000 | \$ - | \$ 3,000 |
| 01-112-099-60311 | Equipment Leases | \$ 20,192 | \$ 22,696 | \$ 22,500 | \$ 20,286 | \$ 22,500 |
| 01-112-099-60312 | General Insurance | \$ 49,931 | \$ 59,612 | \$ 89,687 | \$ 86,582 | \$ 152,378 |
| 01-112-099-60313 | Gen. Insurance Deductible | \$ 106,492 | \$ 38,338 | \$ 175,000 | \$ 211,711 | \$ 129,000 |
| 01-112-099-60314 | Utilities | \$ 39,862 | \$ 31,613 | \$ 42,000 | \$ 28,885 | \$ 39,000 |
| 01-112-099-60315 | Facility Maintenance | \$ 23,320 | \$ 15,521 | \$ 11,500 | \$ 18,873 | \$ 15,000 |
| 01-112-099-60316 | Equipment Repair | \$ 142 | \$ 127 | \$ 500 | \$ - | \$ 500 |
| 01-112-099-60317 | Miscellaneous | \$ 24,501 | \$ 23,568 | \$ 18,900 | \$ 25,596 | \$ 21,000 |
| 01-112-099-60319 | Professional Services - Legal/HR | \$ 133,446 | \$ 121,106 | \$ 135,000 | \$ 55,390 | \$ 105,000 |
| 01-112-099-60320 | Memberships & Subscriptions | \$ 15,714 | \$ 18,977 | \$ 20,000 | \$ 19,099 | \$ 20,000 |
| 01-112-099-60325 | Election Costs | \$ 1,654 | \$ 71,596 | \$ 2,000 | \$ 2,277 | \$ 2,000 |
| 01-112-099-60326 | Professional Fees - Audit | \$ 30,898 | \$ 27,501 | \$ 29,000 | \$ 28,692 | \$ 30,000 |
| 01-112-099-60327 | Communication | \$ 16,022 | \$ 16,532 | \$ 17,000 | \$ 17,208 | \$ 17,000 |
| 01-112-099-60341 | Janitorial | \$ 21,980 | \$ 29,307 | \$ 32,000 | \$ 25,644 | \$ 27,000 |
| 01-112-099-60345 | Licences & Permits | \$ 3,600 | \$ 3,646 | \$ 3,700 | \$ 3,600 | \$ 3,700 |
| 01-112-099-60346 | Bank Fees & Interest | \$ 7,632 | \$ 8,534 | \$ 9,000 | \$ 10,107 | \$ 10,000 |
| 01-112-099-60348 | Tax & Bank Differences | \$ 190 | \$ (0) | \$ - | \$ - | \$ - |
| 01-112-200-60354 | 911 Costs | \$ 11,987 | \$ 11,912 | \$ 12,500 | \$ 11,836 | \$ 12,500 |
| 01-112-099-60356 | Charitable Advertising | | \$ - | | \$ - | \$ - |
| 01-112-099-60358 | Small Capital | \$ 8,493 | \$ 3,529 | \$ 9,000 | \$ 4,988 | \$ 7,500 |
| 01-112-099-60366 | Rent - Health Centre (Shoppers) | \$ 55,966 | \$ 58,959 | \$ 24,000 | \$ 38,620 | \$ - |
| 01-112-099-60368 | Crossing Guard Expenses | \$ 1,960 | \$ 163 | \$ 500 | \$ 946 | \$ 500 |

GENERAL ADMINISTRATION

| Account Number | | 2017 Actuals | 2018 Actuals | 2019 Budget | 2019 Actuals | 2020 Budget |
|---|---|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| 01-112-099-60376 | Rent - Health Centre (Guardian) | \$ 26,010 | \$ 22,684 | \$ - | \$ - | \$ - |
| 01-112-099-60378 | Funding Agreement - LAFHT | \$ - | \$ - | \$ 59,125 | \$ 59,125 | \$ 59,125 |
| 01-112-200-60390 | Donations & Grants | \$ 127,010 | \$ 128,459 | \$ 112,273 | \$ 109,773 | \$ 85,837 |
| 01-112-200-60393 | Affordable Housing Initiative | \$ 4,132 | \$ - | \$ - | \$ - | \$ - |
| 01-112-099-60400 | Mileage | \$ 1,797 | \$ 2,820 | \$ 3,000 | \$ 971 | \$ 3,000 |
| 01-112-420-60950 | ERCA | \$ 188,733 | \$ 193,146 | \$ 199,719 | \$ 199,719 | \$ 208,446 |
| 01-112-420-60970 | Erie Shore Transit | \$ 7,985 | \$ 12,200 | \$ 16,000 | \$ 5,440 | \$ 16,000 |
| 01-112-099-63055 | By-Law Enforcement (Bldg) | \$ 166,000 | \$ 166,000 | \$ 270,500 | \$ 270,500 | \$ 270,000 |
| Appendix A | Accessibility | \$ 4,276 | \$ 3,976 | \$ 5,400 | \$ 3,703 | \$ 5,400 |
| Appendix A | Tourism & Economic Development | \$ 36,294 | \$ 35,223 | \$ 42,250 | \$ 61,536 | \$ 49,750 |
| Appendix A | Heritage Committee | \$ 18,911 | \$ 17,763 | \$ 27,810 | \$ 18,079 | \$ 27,810 |
| TOTAL OPERATING EXPENDITURES: | | \$ 3,031,211 | \$ 3,056,973 | \$ 3,429,397 | \$ 3,338,795 | \$ 3,442,031 |
| | | | | | | |
| NET OPERATING REVENUES (EXPENSES): | | \$ (1,131,256) | \$ (1,216,747) | \$ (1,857,374) | \$ (802,401) | \$ (1,745,331) |
| | | | | | | |
| CONTRIBUTIONS TO (FROM) RESERVES: | | | | | | |
| 03-112-032-41799 | Prior Year (Surplus)/Deficit | \$ (500,819) | \$ (484,388) | \$ - | \$ (411,376) | |
| 03-112-032-41700 | Trans. from Res. - Working Cap. | \$ (6,415) | \$ (15,000) | \$ - | \$ - | |
| 03-112-440-80100 | Transfer to Res. - 2020 Staffing | \$ - | \$ - | \$ - | \$ - | \$ 85,000 |
| 03-112-440-80100 | Transfer to Res. - Budget Stabilization | \$ 246,000 | \$ - | \$ - | \$ 411,376 | |
| 03-112-440-80100 | Transfer to Res. - Working Cap. | \$ 119,328 | \$ 210,556 | \$ 31,000 | \$ 31,000 | \$ 31,000 |
| NET CONT. TO (FROM) RESERVES: | | \$ (141,906) | \$ (288,832) | \$ 31,000 | \$ 31,000 | \$ 116,000 |
| | | | | | | |
| OPERATING SURPLUS/(DEFICIT): | | \$ (989,350) | \$ (927,915) | \$ (1,888,374) | \$ (833,401) | \$ (1,861,331) |
| | | | | | | |
| CAPITAL BUDGET | | | | | | |
| CAPITAL REVENUE: | | | | | | |
| | Grants - Federal | | | | | |
| | Grants - Provincial | | | | | |
| 01-112-066-40230 | Local Improvement Charges | \$ - | | | \$ - | |
| 01-112-066-41424 | Long-term Debt - Office Expansion | \$ - | | | \$ - | |
| 01-112-066-41530 | Sale of Land/Buildings | \$ - | | | \$ - | |
| 03-112-032-41710 | Transfer from Res. - Capital | \$ 6,399 | | | \$ - | |
| 03-112-032-41720 | Transfer from Res. - DC | \$ 30,879 | \$ 2,243 | | \$ - | |
| TOTAL CAPITAL REVENUE: | | \$ 30,879 | \$ 8,643 | \$ - | \$ - | \$ - |
| CAPITAL EXPENDITURES: | | | | | | |
| | From Capital Schedule | \$ 37,819 | \$ 26,693 | \$ - | \$ 57,114 | \$ 95,000 |
| TOTAL CAPITAL EXPENDITURES: | | \$ 37,819 | \$ 26,693 | \$ - | \$ 57,114 | \$ 95,000 |
| CONTRIBUTIONS TO RESERVES: | | | | | | |
| 03-112-440-80300 | Transfer to Res.- Lifecycle | \$ - | | | \$ - | |
| 03-112-440-80300 | Transfer to Res. - Capital | \$ 74,246 | \$ - | | \$ - | |
| CONTRIBUTIONS TO RESERVES | | \$ 74,246 | \$ - | \$ - | \$ - | \$ - |
| REPAYMENT OF LONG-TERM DEBT: | | | | | | |
| 01-112-099-60396 | OILC (2016) - Office Expansion | \$ 135,022 | \$ 135,022 | \$ 135,022 | \$ 135,022 | \$ 135,022 |
| REPAYMENT OF LONG-TERM DEBT: | | \$ 135,022 |
| NET CAPITAL EXPENDITURES: | | \$ (216,208) | \$ (153,072) | \$ (135,022) | \$ (192,136) | \$ (230,022) |
| | | | | | | |
| DEPARTMENTAL SURPLUS/(DEFICIT): | | \$ (1,205,558) | \$ (1,080,987) | \$ (2,023,396) | \$ (1,025,537) | \$ (2,091,353) |

INFORMATION TECHNOLOGY

| Account Number | | 2017 Actuals | 2018 Actuals | 2019 Budget | 2019 Actuals | 2020 Budget |
|--|---|---------------------|---------------------|---------------------|---------------------|---------------------|
| OPERATING BUDGET | | | | | | |
| OPERATING REVENUE: | | | | | | |
| 01-114-066-41270 | Misc. Revenue | \$ 200 | \$ 220 | \$ - | \$ 260 | \$ - |
| | TOTAL OPERATING REVENUE: | \$ 200 | \$ 220 | \$ - | \$ 260 | \$ - |
| OPERATING EXPENDITURES: | | | | | | |
| 01-114-072-60102 | Salaries - Full Time | \$ 237,430 | \$ 250,100 | \$ 254,854 | \$ 253,471 | \$ 259,490 |
| 01-114-072-60103 | Salaries - Over-time | \$ - | \$ - | \$ - | \$ 170 | \$ - |
| 01-114-072-60104 | Salaries - Part-time | \$ 497 | \$ - | \$ - | \$ - | \$ - |
| 01-114-072-60202 | Benefits - EI | \$ 3,524 | \$ 3,605 | \$ 3,612 | \$ 3,584 | \$ 3,597 |
| 01-114-072-60204 | Benefits - CPP | \$ 7,705 | \$ 7,781 | \$ 8,246 | \$ 8,184 | \$ 8,694 |
| 01-114-072-60206 | Benefits - EHT | \$ 4,675 | \$ 4,917 | \$ 4,969 | \$ 4,985 | \$ 5,060 |
| 01-114-072-60208 | Benefits - OMERS | \$ 25,550 | \$ 27,124 | \$ 27,565 | \$ 27,425 | \$ 28,024 |
| 01-114-072-60212 | Benefits - Health Coverage | \$ 21,268 | \$ 23,627 | \$ 23,904 | \$ 23,230 | \$ 23,740 |
| 01-114-072-60214 | Benefits - WSIB | \$ 6,631 | \$ 7,180 | \$ 7,170 | \$ 7,171 | \$ 7,357 |
| 01-114-072-60216 | Benefits - Uniforms | \$ 253 | \$ 262 | \$ 300 | \$ - | \$ 300 |
| 01-114-072-60222 | Benefits - Eyeglasses | \$ 866 | \$ 1,579 | \$ 1,200 | \$ - | \$ 1,200 |
| 01-114-072-60223 | Benefits - Ortho | \$ - | \$ - | \$ 2,000 | \$ - | \$ 2,000 |
| | Total Salaries & Benefits | \$ 308,397 | \$ 326,175 | \$ 333,820 | \$ 328,220 | \$ 339,462 |
| 01-114-098-60254 | Training & Development | \$ 4,559 | \$ 4,250 | \$ 6,000 | \$ 4,272 | \$ 5,000 |
| 01-114-099-60301 | Office Supplies | \$ 455 | \$ 21 | \$ 500 | \$ 51 | \$ 500 |
| 01-114-099-60302 | Computer Supplies | \$ 2,815 | \$ 1,009 | \$ 3,000 | \$ 1,827 | \$ 3,000 |
| 01-114-099-60305 | Postage/Courier | \$ 58 | \$ 47 | \$ 100 | \$ - | \$ 100 |
| 01-114-099-60308 | Office Machine Maintenance | \$ 828 | \$ 201 | \$ 1,000 | \$ 735 | \$ 1,000 |
| 01-114-099-60309 | Computer Maint. (Appendix B) | \$ 129,140 | \$ 128,331 | \$ 156,095 | \$ 142,830 | \$ 200,500 |
| 01-114-099-60312 | Cyber Insurance | \$ - | \$ - | \$ 8,000 | \$ 7,261 | \$ 8,000 |
| 01-114-099-60470 | Cyber Security | \$ - | \$ - | \$ 10,000 | \$ 1,813 | \$ 5,000 |
| 01-114-099-60310 | Computer Consultants | \$ 4,820 | \$ 3,689 | \$ 5,000 | \$ 5,620 | \$ 5,000 |
| 01-114-099-60317 | Miscellaneous | \$ 1,923 | \$ - | \$ 2,500 | \$ 2,229 | \$ 2,500 |
| 01-114-099-60320 | Memberships & Subscriptions | \$ 855 | \$ 731 | \$ 1,000 | \$ 942 | \$ 1,000 |
| 01-114-099-60327 | Communication | \$ 1,136 | \$ 1,208 | \$ 1,400 | \$ 1,193 | \$ 1,400 |
| 01-114-099-60400 | Mileage | \$ 687 | \$ 607 | \$ 1,250 | \$ 718 | \$ 1,250 |
| | TOTAL OPERATING EXPENDITURES: | \$ 455,672 | \$ 466,271 | \$ 529,665 | \$ 497,708 | \$ 573,712 |
| | NET OPERATING REVENUES (EXPENSES): | \$ (455,472) | \$ (466,051) | \$ (529,665) | \$ (497,448) | \$ (573,712) |
| CONTRIBUTIONS TO (FROM) RESERVES: | | | | | | |
| 03-114-032-41700 | Trans. from Res. - Working Cap. | \$ - | \$ - | \$ - | \$ - | \$ - |
| 03-114-440-80100 | Transfer to Res. - Working Cap. | \$ - | \$ - | \$ - | \$ - | \$ - |
| | NET CONT. TO (FROM) RESERVES: | \$ - |
| | OPERATING SURPLUS/(DEFICIT): | \$ (455,472) | \$ (466,051) | \$ (529,665) | \$ (497,448) | \$ (573,712) |
| CAPITAL BUDGET | | | | | | |
| CAPITAL REVENUE: | | | | | | |
| | Grants - Federal | \$ - | \$ - | \$ - | \$ - | \$ - |
| | Grants - Provincial | \$ - | \$ - | \$ - | \$ - | \$ 28,000 |
| 01-114-066-40230 | Local Improvement Charges | \$ - | \$ - | \$ - | \$ - | \$ - |
| 01-114-066-41424 | 0% Financing - Phones | \$ - | \$ - | \$ - | \$ - | \$ - |
| 01-114-066-41510 | Sale of Equipment | \$ - | \$ - | \$ - | \$ - | \$ - |
| 03-114-032-41710 | Transfer from Res. - Capital | \$ 19,000 | \$ - | \$ 7,000 | \$ - | \$ - |
| 03-114-032-41720 | Transfer from Res. - DC | \$ - | \$ - | \$ - | \$ - | \$ - |
| | TOTAL CAPITAL REVENUE: | \$ 19,000 | \$ - | \$ 7,000 | \$ - | \$ 28,000 |
| CAPITAL EXPENDITURES: | | | | | | |
| | From Capital Schedule | \$ 138,318 | \$ 124,672 | \$ 136,133 | \$ 93,318 | \$ 294,550 |
| | TOTAL CAPITAL EXPENDITURES: | \$ 138,318 | \$ 124,672 | \$ 136,133 | \$ 93,318 | \$ 294,550 |
| CONTRIBUTIONS TO (FROM) RESERVES: | | | | | | |
| 03-114-440-80300 | Transfer to Res. - Capital | \$ - | \$ - | \$ - | \$ - | \$ - |
| | CONTRIBUTIONS TO RESERVES | \$ - |
| REPAYMENT OF LONG-TERM DEBT: | | | | | | |
| | Long-term Debt - Office Expansion | \$ - | \$ - | \$ - | \$ - | \$ - |
| | REPAYMENT OF LONG-TERM DEBT: | \$ - |
| | NET CAPITAL EXPENDITURES: | \$ (119,318) | \$ (124,672) | \$ (129,133) | \$ (93,318) | \$ (266,550) |
| | DEPARTMENTAL SURPLUS/(DEFICIT): | \$ (574,790) | \$ (590,723) | \$ (658,798) | \$ (590,766) | \$ (840,262) |

ANIMAL CONTROL

| Account Number | | 2017 Actuals | 2018 Actuals | 2019 Budget | 2019 Actuals | 2020 Budget |
|--------------------------------|--------------------------------------|--------------------|-------------------|--------------------|--------------------|--------------------|
| OPERATING BUDGET | | | | | | |
| OPERATING REVENUE: | | | | | | |
| 01-120-064-41140 | Licences - Dog & Kennels | \$ 42,890 | \$ 40,800 | \$ 40,000 | \$ 39,950 | \$ 40,000 |
| | TOTAL OPERATING REVENUE: | \$ 42,890 | \$ 40,800 | \$ 40,000 | \$ 39,950 | \$ 40,000 |
| OPERATING EXPENDITURES: | | | | | | |
| 01-120-072-60114 | Committee Honourarium | \$ 300 | \$ 200 | \$ 400 | \$ 300 | \$ 600 |
| 01-120-280-60124 | Animal Control wildlife control | \$ 3,185 | \$ 4,416 | \$ 3,500 | \$ 8,334 | \$ 6,000 |
| 01-120-280-60125 | Animal Control Cats | \$ 2,580 | \$ 3,278 | \$ 3,500 | \$ 3,325 | \$ 3,500 |
| 01-120-280-60126 | Livestock Claims | \$ - | \$ 93 | \$ 300 | \$ - | \$ 300 |
| 01-120-280-60137 | Administration | \$ 1,686 | \$ 3,030 | \$ 3,500 | \$ 2,781 | \$ 3,500 |
| 01-120-072-60206 | Benefits - EHT | \$ 4 | \$ 3 | \$ - | \$ 2 | \$ - |
| 01-120-099-60317 | Misc. | | \$ 45 | \$ - | \$ 483 | \$ 100 |
| 01-120-280-60371 | Dog Pound Cost | \$ 49,708 | \$ 32,147 | \$ 39,192 | \$ 38,916 | \$ 39,200 |
| 01-120-280-60377 | Cat Voucher Program | \$ 3,573 | \$ 3,643 | \$ 6,500 | \$ 4,675 | \$ 7,500 |
| | TOTAL OPERATING EXPENDITURES: | \$ 61,036 | \$ 46,854 | \$ 56,892 | \$ 58,816 | \$ 60,700 |
| | OPERATING SURPLUS/(DEFICIT): | \$ (18,146) | \$ (6,054) | \$ (16,892) | \$ (18,866) | \$ (20,700) |

| FIRE | | | | | | |
|---|-----------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Account Number | | 2017 Actuals | 2018 Actuals | 2019 Budget | 2019 Actuals | 2020 Budget |
| CAPITAL BUDGET | | | | | | |
| OPERATING REVENUE: | | | | | | |
| 01-121-058-40502 | Provincial Grants | \$ - | \$ - | \$ - | \$ - | \$ - |
| 01-121-058-40511 | Federal Grants | \$ - | \$ - | \$ - | \$ - | \$ - |
| 01-121-058-40521 | Donations from Public | \$ 250 | \$ 250 | \$ 250 | \$ 15,250 | \$ 250 |
| 01-121-066-40904 | Recovered Wages | \$ - | \$ - | \$ - | \$ 3,263 | \$ - |
| 01-121-066-41221 | Revenue - Smoke Alarm Install | \$ 810 | \$ 50 | \$ - | \$ - | \$ - |
| 01-121-066-41222 | Revenue - Defib Rebate | \$ 3,000 | \$ 3,000 | \$ 3,000 | \$ 3,000 | \$ 3,000 |
| 01-121-066-41223 | Revenue - Ambulance Bay Rent | \$ 12,400 | \$ 12,400 | \$ 12,400 | \$ 12,400 | \$ 12,400 |
| 01-121-066-41224 | Revenue - Third Party Billing | \$ 33,868 | \$ 19,315 | \$ 20,000 | \$ 44,350 | \$ 22,000 |
| 01-121-066-41226 | Revenue - Fire Re-inspections | \$ 580 | \$ 800 | \$ 1,000 | \$ 800 | \$ 800 |
| 01-121-066-41227 | Revenue - Fire Safety Plan Review | \$ 80 | \$ - | \$ 200 | \$ - | \$ - |
| 01-121-066-41229 | Revenue - Incident Reports | \$ - | \$ 120 | \$ 500 | \$ 120 | \$ 400 |
| 01-121-066-41232 | Revenue - Brighton Beach | \$ 5,000 | \$ 7,113 | \$ 11,520 | \$ 8,828 | \$ 11,520 |
| 01-121-066-41233 | Revenue - PIR Inspection Fee | \$ - | \$ 1,000 | \$ 3,000 | \$ 500 | \$ 2,000 |
| 01-121-066-41234 | Revenue - AGCO Inspection Fee | \$ - | \$ 700 | \$ 1,000 | \$ 300 | \$ 600 |
| 01-121-066-41270 | Misc. Revenue | \$ 459 | \$ 2,327 | \$ 1,500 | \$ 2,198 | \$ 1,500 |
| TOTAL OPERATING REVENUE: | | \$ 56,448 | \$ 47,075 | \$ 54,370 | \$ 91,009 | \$ 54,470 |
| OPERATING EXPENDITURES: | | | | | | |
| 01-121-072-60102 | Salaries-Full Time | \$ 287,506 | \$ 345,119 | \$ 381,121 | \$ 363,923 | \$ 396,914 |
| 01-121-072-60104 | Salaries-Part Time | \$ 62,689 | \$ 59,721 | \$ 47,051 | \$ 45,841 | \$ 50,548 |
| 01-121-072-60202 | Benefits-EI | \$ 5,535 | \$ 5,810 | \$ 5,943 | \$ 5,952 | \$ 5,914 |
| 01-121-072-60204 | Benefits-CPP | \$ 11,593 | \$ 12,119 | \$ 13,349 | \$ 13,187 | \$ 14,062 |
| 01-121-072-60206 | Benefits-EHT | \$ 15,319 | \$ 16,247 | \$ 18,848 | \$ 17,773 | \$ 19,489 |
| 01-121-072-60208 | Benefits-OMERS | \$ 36,794 | \$ 45,023 | \$ 48,549 | \$ 47,573 | \$ 50,762 |
| 01-121-072-60212 | Benefits-Health Coverage | \$ 28,118 | \$ 30,770 | \$ 35,879 | \$ 34,648 | \$ 39,683 |
| 01-121-072-60214 | Benefits-WSIB | \$ 25,617 | \$ 28,251 | \$ 29,228 | \$ 28,692 | \$ 30,404 |
| 01-121-072-60216 | Benefits-Uniforms | \$ 9,032 | \$ 11,725 | \$ 13,000 | \$ 11,716 | \$ 13,000 |
| 01-121-072-60222 | Benefits-Eyeglasses | \$ 2,267 | \$ 1,415 | \$ 2,400 | \$ 1,280 | \$ 2,400 |
| 01-121-072-60223 | Benefits - Ortho | \$ - | \$ - | \$ 2,000 | \$ - | \$ 2,000 |
| 01-121-072-60228 | Benefits-Volunteers Insurance | \$ 15,509 | \$ 17,715 | \$ 17,177 | \$ 17,727 | \$ 17,000 |
| | Total Salaries & Benefits | \$ 499,978 | \$ 573,915 | \$ 614,545 | \$ 588,312 | \$ 642,176 |
| 01-121-072-60116 | Fire Calls | \$ 221,481 | \$ 181,954 | \$ 249,405 | \$ 220,856 | \$ 211,000 |
| 01-121-072-60117 | Fire Allowances | \$ 110,145 | \$ 114,842 | \$ 131,186 | \$ 108,722 | \$ 121,000 |
| 01-121-072-60118 | Fire Training | \$ 103,804 | \$ 123,187 | \$ 135,000 | \$ 150,157 | \$ 141,000 |
| 01-121-072-60119 | Fire Other | \$ 18,600 | \$ 18,040 | \$ 26,129 | \$ 31,683 | \$ 36,000 |
| 01-121-098-60254 | Training & Development | \$ 7,182 | \$ 8,704 | \$ 10,000 | \$ 6,239 | \$ 10,000 |
| 01-121-099-60301 | Office Supplies | \$ 2,164 | \$ 2,063 | \$ 2,500 | \$ 2,020 | \$ 2,500 |
| 01-121-099-60305 | Courier Expenses | \$ 262 | \$ 80 | \$ 500 | \$ 326 | \$ 500 |
| 01-121-099-60306 | Advertising | \$ 265 | \$ 265 | \$ 500 | \$ 715 | \$ 500 |
| 01-121-099-60309 | Computer Maintenance | \$ 50 | \$ - | \$ - | \$ - | \$ - |
| 01-121-099-60311 | Equipment Leases | \$ 10,243 | \$ 11,367 | \$ 13,000 | \$ 10,900 | \$ 13,000 |
| 01-121-099-60312 | General Insurance | \$ 36,291 | \$ 36,291 | \$ 37,380 | \$ 37,380 | \$ 38,502 |
| 01-121-099-60314 | Utilities | \$ 20,421 | \$ 17,793 | \$ 22,500 | \$ 18,957 | \$ 23,000 |
| 01-121-099-60315 | Facility Maintenance | \$ 9,908 | \$ 12,012 | \$ 11,000 | \$ 14,731 | \$ 13,000 |
| 01-121-099-60316 | Equipment Repair | \$ 53,615 | \$ 74,849 | \$ 65,000 | \$ 74,377 | \$ 70,000 |
| 01-121-099-60317 | Miscellaneous | \$ 2,530 | \$ 2,244 | \$ 4,000 | \$ 2,142 | \$ 3,000 |
| 01-121-099-60320 | Memberships and Subscript. | \$ 977 | \$ 1,066 | \$ 1,500 | \$ 1,461 | \$ 1,850 |
| 01-121-099-60327 | Communications | \$ 6,911 | \$ 8,564 | \$ 10,000 | \$ 8,337 | \$ 11,000 |
| 01-121-099-60340 | Fuel and Oil | \$ 11,326 | \$ 14,991 | \$ 14,000 | \$ 8,111 | \$ 14,000 |
| 01-121-099-60341 | Janitorial Contract | \$ 4,000 | \$ 4,000 | \$ 16,000 | \$ 5,315 | \$ 6,360 |
| 01-121-099-60345 | Licenses and Permits | \$ 3,540 | \$ 360 | \$ 400 | \$ - | \$ 400 |
| 01-121-100-60352 | Fire Hose | \$ 4,657 | \$ 4,146 | \$ 5,000 | \$ - | \$ 4,000 |
| 01-121-099-60358 | Small Capital | \$ 15,476 | \$ 21,127 | \$ 21,500 | \$ 16,712 | \$ 21,000 |
| 01-121-099-60363 | Foam | \$ 814 | \$ 1,382 | \$ 2,000 | \$ 1,720 | \$ 2,000 |
| 01-121-099-60400 | Mileage | \$ - | \$ - | \$ - | \$ - | \$ - |
| 01-121-099-60701 | Bunker Gear | \$ 21,963 | \$ 12,552 | \$ 16,000 | \$ 16,542 | \$ 30,000 |
| 01-121-099-60702 | Radios and Pagers | \$ 4,195 | \$ 4,573 | \$ 5,000 | \$ 4,296 | \$ 5,000 |
| 01-121-100-60705 | Firefighter Supplies | \$ 731 | \$ 1,875 | \$ 1,500 | \$ 1,670 | \$ 1,800 |
| 01-121-100-60710 | Public Education Supplies | \$ 2,043 | \$ 2,488 | \$ 3,000 | \$ 2,526 | \$ 3,000 |
| 01-121-099-60711 | Smoke Alarm Supplies | \$ - | \$ 147 | \$ - | \$ 250 | \$ - |
| 01-121-100-60715 | Dispatching Costs | \$ 44,365 | \$ 46,864 | \$ 50,610 | \$ 35,184 | \$ 53,740 |
| 01-121-100-60755 | Emergency Planning | \$ 131 | \$ 33 | \$ 500 | \$ 200 | \$ 250 |
| 01-121-099-60756 | Specialty Team Equip Replace | \$ 7,412 | \$ 6,615 | \$ 7,500 | \$ 6,812 | \$ 7,500 |
| TOTAL OPERATING EXPENDITURES: | | \$ 1,225,482 | \$ 1,308,387 | \$ 1,477,155 | \$ 1,376,655 | \$ 1,487,078 |
| NET OPERATING REVENUES (EXPENSES): | | \$ (1,169,034) | \$ (1,261,311) | \$ (1,422,785) | \$ (1,285,646) | \$ (1,432,608) |
| CONTRIBUTIONS TO (FROM) RESERVES: | | | | | | |
| 03-121-032-41700 | Trans. from Res. - Working Cap. | \$ - | \$ - | \$ - | \$ - | \$ - |
| 03-121-440-80100 | Transfer to Res. - Working Cap. | \$ - | \$ - | \$ - | \$ - | \$ - |
| NET CONT. TO (FROM) RESERVES: | | \$ - |
| OPERATING SURPLUS/(DEFICIT): | | \$ (1,169,034) | \$ (1,261,311) | \$ (1,422,785) | \$ (1,285,646) | \$ (1,432,608) |

| FIRE | | | | | | |
|---|------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Account Number | | 2017 Actuals | 2018 Actuals | 2019 Budget | 2019 Actuals | 2020 Budget |
| CAPITAL BUDGET | | | | | | |
| CAPITAL REVENUE: | | | | | | |
| | Grants - Federal | | | | | |
| | Grants - Provincial | | | | | |
| 01-121-066-41424 | Long-term Debt | \$ - | | \$ - | | |
| 01-121-066-41510 | Sale of Equipment | \$ 7,200 | \$ - | \$ - | \$ 10,000 | |
| 03-121-032-41710 | Transfer from Res. - Capital | \$ 410,000 | \$ - | \$ - | \$ - | \$ 745,000 |
| 03-121-032-41720 | Transfer from Res. - DC | \$ - | | \$ - | | |
| TOTAL CAPITAL REVENUE: | | \$ 417,200 | \$ - | \$ - | \$ - | \$ 755,000 |
| CAPITAL EXPENDITURES: | | | | | | |
| | From Capital Schedule | \$ 452,623 | \$ 10,563 | \$ 10,000 | \$ 10,430 | \$ 763,000 |
| TOTAL CAPITAL EXPENDITURES: | | \$ 452,623 | \$ 10,563 | \$ 10,000 | \$ 10,430 | \$ 763,000 |
| CONTRIBUTIONS TO RESERVES: | | | | | | |
| 03-121-440-80300 | Transfer to Res. - Capital | \$ 247,000 | \$ 265,000 | \$ 285,000 | \$ 285,000 | \$ 305,000 |
| NET CONTRIBUTIONS TO (FROM) RESERVES | | \$ 247,000 | \$ 265,000 | \$ 285,000 | \$ 285,000 | \$ 305,000 |
| REPAYMENT OF LONG-TERM DEBT: | | | | | | |
| | Long-term Debt Repayment | \$ - | \$ - | \$ - | \$ - | |
| REPAYMENT OF LONG-TERM DEBT: | | \$ - |
| NET CAPITAL EXPENDITURES: | | \$ (282,423) | \$ (275,563) | \$ (295,000) | \$ (295,430) | \$ (313,000) |
| DEPARTMENTAL SURPLUS/(DEFICIT): | | \$ (1,451,457) | \$ (1,536,874) | \$ (1,717,785) | \$ (1,581,076) | \$ (1,745,608) |

| POLICE | | | | | | |
|---|----------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Account Number | | 2017 Actuals | 2018 Actuals | 2019 Budget | 2019 Actuals | 2020 Budget |
| CAPITAL BUDGET | | | | | | |
| OPERATING REVENUE: | | | | | | |
| 01-122-058-40501 | PEM / CSP Grant (Replacing CPP) | \$ - | \$ - | \$ 95,000 | \$ - | |
| 01-122-058-40502 | 1000 Officer Police Grant | \$ 37,915 | \$ 35,000 | \$ - | \$ 8,750 | \$ - |
| 01-122-058-40503 | Ride Program Grant | \$ 9,453 | \$ 7,421 | \$ 8,913 | \$ 3,888 | \$ 8,853 |
| 01-122-058-40505 | Prisoner Transport Grant (OMPF) | \$ 14,321 | \$ 15,366 | \$ - | \$ 16,001 | |
| 01-122-058-40507 | Comm. Policing Partnership Grant | \$ 58,330 | \$ 60,000 | \$ - | \$ 15,000 | \$ - |
| 01-122-058-40523 | Provincial Offences Revenue | \$ 74,344 | \$ 72,057 | \$ 70,000 | \$ 78,509 | \$ 75,000 |
| 01-122-066-41240 | Police Report Orders | \$ 18,154 | \$ 20,196 | \$ 18,000 | \$ 22,604 | \$ 18,000 |
| 01-122-066-41250 | Parking Tickets & Fines | \$ 2,310 | \$ 3,898 | \$ 2,000 | \$ 6,813 | \$ 4,000 |
| 01-122-066-41270 | Misc. Revenue | \$ 795 | \$ 808 | \$ 500 | \$ 1,001 | \$ 1,000 |
| TOTAL OPERATING REVENUE: | | \$ 215,622 | \$ 214,745 | \$ 194,413 | \$ 152,566 | \$ 106,853 |
| OPERATING EXPENDITURES: | | | | | | |
| 01-122-072-60112 | Police Svc Bd Honourarium | \$ 8,377 | \$ 8,031 | \$ 10,471 | \$ 8,199 | \$ 10,471 |
| 01-122-072-60120 | OPP Contract | \$ 3,072,108 | \$ 3,043,188 | \$ 3,188,512 | \$ 3,188,508 | \$ 3,307,490 |
| 01-122-072-60122 | Ride Program overtime | \$ 10,056 | \$ 7,421 | \$ 8,913 | \$ 7,201 | \$ 8,853 |
| 01-122-098-60253 | Police Board Conferences | \$ 3,640 | \$ 5,515 | \$ 6,000 | \$ 2,897 | \$ 8,000 |
| 01-122-098-60254 | Training & Development | \$ 546 | \$ 27 | \$ 1,500 | \$ 119 | \$ 1,500 |
| 01-122-099-60301 | Office Supplies | \$ 304 | \$ - | \$ 500 | \$ 475 | \$ 500 |
| 01-122-099-60311 | Office Equipment/Leases & Mtce | \$ 3,309 | \$ 3,606 | \$ 3,600 | \$ 3,375 | \$ 3,600 |
| 01-122-099-60312 | General Insurance | \$ 4,397 | \$ 4,397 | \$ 4,529 | \$ 4,529 | \$ 4,665 |
| 01-122-099-60314 | Utilities | \$ 12,192 | \$ 10,106 | \$ 14,500 | \$ 10,860 | \$ 12,500 |
| 01-122-099-60315 | Building Maintenance | \$ 7,108 | \$ 11,521 | \$ 7,500 | \$ 8,674 | \$ 20,000 |
| 01-122-099-60316 | Equipment Repair | \$ - | \$ - | \$ 1,000 | \$ 94 | \$ 500 |
| 01-122-099-60317 | Misc. | \$ 681 | \$ 650 | \$ 1,000 | \$ 811 | \$ 1,000 |
| 01-122-099-60319 | Legal Fees & Services | \$ 196 | \$ - | \$ 500 | \$ - | \$ 500 |
| 01-122-099-60320 | Memberships & Subscriptions | \$ - | \$ 719 | \$ 1,200 | \$ 684 | \$ 800 |
| 01-122-099-60327 | Communication | \$ 1,501 | \$ 1,426 | \$ 2,500 | \$ 1,467 | \$ 1,800 |
| 01-122-099-60341 | Janitorial Contract | \$ 11,457 | \$ 19,665 | \$ 22,000 | \$ 22,784 | \$ 26,028 |
| 01-122-260-60342 | Rent (Cottam Branch) | \$ 6,762 | \$ 7,084 | \$ 7,200 | \$ 5,943 | \$ 7,200 |
| 01-122-099-60343 | Community Policing | \$ 5,000 | \$ 5,000 | \$ 5,000 | \$ 5,000 | \$ 5,000 |
| 01-122-099-60369 | Community Events | \$ - | \$ - | \$ - | \$ - | |
| TOTAL OPERATING EXPENDITURES: | | \$ 3,147,633 | \$ 3,128,357 | \$ 3,286,425 | \$ 3,271,620 | \$ 3,420,407 |
| NET OPERATING REVENUES (EXPENSES): | | | | | | |
| | | | | | | |
| CONTRIBUTIONS TO (FROM) RESERVES: | | | | | | |
| 01-122-032-41799 | Prior Year (Surplus)/Deficit | \$ (24,520) | | | | |
| 03-122-032-41700 | Trans. from Res. - Working Cap. | \$ (200) | \$ - | | \$ - | |
| 03-122-440-80100 | Transfer to Res. - Working Cap. | \$ - | \$ - | | \$ - | |
| NET CONT. TO (FROM) RESERVES: | | \$ (24,720) | \$ - | \$ - | \$ - | \$ - |
| OPERATING SURPLUS/(DEFICIT): | | | | | | |
| | | | | | | |
| CAPITAL BUDGET | | | | | | |
| CAPITAL REVENUE: | | | | | | |
| | Grants - Federal | \$ - | \$ - | \$ - | \$ - | |
| | Grants - Provincial | \$ - | \$ - | \$ - | \$ - | |
| 01-122-066-41424 | Long-term Debt | \$ - | \$ - | \$ - | \$ - | |
| 01-122-066-41510 | Sale of Equipment | \$ - | \$ - | \$ - | \$ - | |
| 03-122-032-41710 | Transfer from Res. - Capital | \$ - | \$ 40,692 | \$ - | \$ - | |
| 03-122-032-41720 | Transfer from Res. - DC | \$ - | \$ - | \$ - | \$ - | |
| TOTAL CAPITAL REVENUE: | | \$ - | \$ 40,692 | \$ - | \$ - | \$ - |
| CAPITAL EXPENDITURES: | | | | | | |
| | From Capital Schedule | \$ - | \$ 40,692 | \$ - | \$ - | |
| TOTAL CAPITAL EXPENDITURES: | | \$ - | \$ 40,692 | \$ - | \$ - | \$ - |
| CONTRIBUTIONS TO RESERVES: | | | | | | |
| 03-122-440-80300 | Transfer to Res. - Capital | \$ 80,000 | \$ 80,000 | \$ 80,000 | \$ 80,000 | \$ 80,000 |
| CONTRIBUTIONS TO RESERVES | | \$ 80,000 |
| REPAYMENT OF LONG-TERM DEBT: | | | | | | |
| | Long-term Debt Repayment | \$ - | \$ - | \$ - | \$ - | |
| REPAYMENT OF LONG-TERM DEBT: | | \$ - |
| NET CAPITAL EXPENDITURES: | | \$ (80,000) |
| DEPARTMENTAL SURPLUS/(DEFICIT): | | | | | | |
| | | | | | | |

BUILDING

| Account Number | | 2017 Actuals | 2018 Actuals | 2019 Budget | 2019 Actuals | 2020 Budget |
|---|----------------------------------|--------------------|--------------------|---------------------|--------------------|--------------------|
| OPERATING BUDGET | | | | | | |
| OPERATING REVENUE: | | | | | | |
| 01-124-064-41120 | Permits | \$ 588,816 | \$ 627,746 | \$ 477,000 | \$ 631,096 | \$ 525,000 |
| 01-124-066-40655 | By-Law Enforcement (GA) | \$ 166,000 | \$ 166,000 | \$ 270,500 | \$ 270,500 | \$ 270,000 |
| 01-124-066-40677 | Property Stds Compliance Letters | \$ 600 | \$ 825 | \$ 800 | \$ 25 | \$ 800 |
| 01-124-066-40851 | Water / Sewer Connection Permits | \$ 22,400 | \$ 21,500 | \$ 17,000 | \$ 23,450 | \$ 21,000 |
| 01-124-066-40904 | Recovered Wages | \$ 276 | \$ - | \$ - | \$ - | \$ - |
| 01-124-064-41125 | Septic System Permits | \$ 19,700 | \$ 26,700 | \$ 21,000 | \$ 19,700 | \$ 23,000 |
| 01-124-066-41267 | Post-Review Inspection Fees | \$ 4,050 | \$ 3,714 | \$ 2,500 | \$ 9,104 | \$ 2,800 |
| 01-124-066-41268 | Water Meter Sales (Bldg Portion) | \$ 9,630 | \$ 6,616 | \$ 7,000 | \$ 5,318 | \$ 7,800 |
| 01-124-066-41270 | Misc. Revenue | \$ 1,460 | \$ 596 | \$ 2,800 | \$ 10,451 | \$ 2,100 |
| TOTAL OPERATING REVENUE: | | \$ 812,932 | \$ 853,697 | \$ 798,600 | \$ 969,644 | \$ 852,500 |
| OPERATING EXPENDITURES: | | | | | | |
| 01-124-072-60102 | Salaries - Full Time | \$ 355,394 | \$ 368,865 | \$ 413,308 | \$ 475,706 | \$ 506,981 |
| Proposed | New Hire - By-law Officer | | | \$ 95,000 | | \$ - |
| 01-124-072-60103 | Salaries - Overtime | \$ 256 | \$ 1,017 | | \$ 1,530 | \$ 2,234 |
| 01-124-072-60104 | Salaries - Part Time | \$ 5,921 | \$ 60,693 | \$ 42,197 | \$ 15,094 | \$ - |
| 01-124-072-60202 | Benefits - EI | \$ 5,823 | \$ 6,890 | \$ 6,977 | \$ 8,810 | \$ 7,243 |
| 01-124-072-60204 | Benefits - CPP | \$ 12,420 | \$ 14,569 | \$ 15,505 | \$ 17,359 | \$ 17,270 |
| 01-124-072-60206 | Benefits - EHT | \$ 7,076 | \$ 8,520 | \$ 8,882 | \$ 9,713 | \$ 9,930 |
| 01-124-072-60208 | Benefits - OMERS | \$ 36,796 | \$ 37,324 | \$ 48,301 | \$ 49,191 | \$ 54,547 |
| 01-124-072-60212 | Benefits - Health Coverage | \$ 47,909 | \$ 50,250 | \$ 50,689 | \$ 56,228 | \$ 50,917 |
| 01-124-072-60214 | Benefits - WSIB | \$ 10,539 | \$ 12,959 | \$ 13,490 | \$ 14,812 | \$ 15,248 |
| 01-124-072-60216 | Benefits - Uniforms | \$ 2,587 | \$ 1,388 | \$ 3,200 | \$ 807 | \$ 3,200 |
| 01-124-072-60220 | Benefits - Meal Allowance | \$ 39 | \$ 91 | \$ - | \$ 169 | \$ 156 |
| 01-124-072-60222 | Benefits - Eyeglasses | \$ 1,665 | \$ 2,376 | \$ 1,200 | \$ 494 | \$ 1,200 |
| 01-124-072-60223 | Benefits - Ortho | \$ 2,304 | \$ 1,152 | \$ 3,000 | \$ 2,252 | \$ 3,000 |
| | Total Salaries & Benefits | \$ 488,729 | \$ 566,092 | \$ 701,749 | \$ 652,164 | \$ 671,926 |
| 01-124-072-60120 | Contracted Services | \$ 25,526 | \$ 27,639 | \$ 45,000 | \$ 22,508 | \$ 65,000 |
| 01-124-098-60254 | Training & Development | \$ 5,254 | \$ 4,246 | \$ 14,000 | \$ 4,510 | \$ 14,000 |
| 01-124-099-60301 | Office Supplies | \$ 1,887 | \$ 2,235 | \$ 3,000 | \$ 2,516 | \$ 3,000 |
| 01-124-099-60309 | Computer Maint. | \$ - | \$ - | \$ 15,000 | \$ 19,238 | \$ 22,000 |
| 01-124-099-60312 | General Insurance | \$ 5,714 | \$ 5,714 | \$ 5,885 | \$ 5,885 | \$ 6,062 |
| 01-124-099-60316 | Equipment Repair | \$ 1,314 | \$ 1,805 | \$ 5,000 | \$ 2,675 | \$ 5,000 |
| 01-124-099-60317 | Miscellaneous | \$ 110 | \$ - | \$ 500 | \$ 259 | \$ 1,200 |
| 01-124-099-60319 | Professional Services | | \$ - | \$ 10,000 | \$ - | \$ 10,000 |
| 01-124-099-60320 | Memberships & Subscriptions | \$ 1,770 | \$ 2,329 | \$ 4,000 | \$ 2,836 | \$ 4,500 |
| 01-124-099-60327 | Communications | \$ 1,355 | \$ 2,222 | \$ 2,400 | \$ 2,933 | \$ 3,000 |
| 01-124-099-60340 | Fuel | \$ 5,222 | \$ 4,153 | \$ 5,000 | \$ 4,149 | \$ 4,500 |
| 01-124-099-60345 | Licences/Permits | \$ 360 | \$ 360 | \$ 360 | \$ - | \$ 360 |
| 01-124-099-60347 | Safety Supplies | \$ 708 | \$ 622 | \$ 2,000 | \$ 951 | \$ 2,000 |
| 01-124-099-60357 | Small Capital | \$ - | \$ - | \$ 500 | \$ - | \$ 500 |
| 01-124-099-63055 | Program Support | \$ 77,000 | \$ 78,155 | \$ 80,000 | \$ 80,000 | \$ 80,000 |
| 01-124-099-60400 | Mileage | | \$ 178 | | \$ - | \$ - |
| TOTAL OPERATING EXPENDITURES: | | \$ 614,950 | \$ 695,750 | \$ 894,394 | \$ 800,624 | \$ 893,048 |
| NET OPERATING REVENUES (EXPENSES): | | | | | | |
| | | \$ 197,981 | \$ 157,947 | \$ (95,794) | \$ 169,020 | \$ (40,548) |
| CONTRIBUTIONS TO (FROM) RESERVES: | | | | | | |
| 03-124-032-41700 | Trans. from Res. - Working Cap. | | \$ - | \$ (106,294) | \$ - | \$ (51,798) |
| 03-124-440-80100 | Transfer to Res. - Working Cap. | \$ 187,481 | \$ 147,447 | | \$ - | |
| NET CONT. TO (FROM) RESERVES: | | \$ 187,481 | \$ 147,447 | \$ (106,294) | \$ - | \$ (51,798) |
| OPERATING SURPLUS/(DEFICIT): | | \$ 10,500 | \$ 10,500 | \$ 10,500 | \$ 169,020 | \$ 11,250 |
| CAPITAL BUDGET | | | | | | |
| CAPITAL REVENUE: | | | | | | |
| | Grants - Federal | \$ - | \$ - | \$ - | \$ - | |
| | Grants - Provincial | \$ - | \$ - | \$ - | \$ - | |
| 01-124-066-41510 | Sale of Equipment | \$ - | \$ - | \$ 1,600 | \$ - | |
| 03-124-032-41710 | Transfer from Res. - Capital | \$ - | \$ 45,351 | \$ 36,750 | \$ - | |
| 03-124-032-41720 | Transfer from Res. - DC | \$ - | \$ - | \$ - | \$ - | |
| TOTAL CAPITAL REVENUE: | | \$ - | \$ 45,351 | \$ 38,350 | \$ - | \$ - |
| CAPITAL EXPENDITURES: | | | | | | |
| | From Capital Schedule | \$ - | \$ 45,351 | \$ 38,350 | \$ 54,792 | \$ - |
| TOTAL CAPITAL EXPENDITURES: | | \$ - | \$ 45,351 | \$ 38,350 | \$ 54,792 | \$ - |
| CONTRIBUTIONS TO RESERVES: | | | | | | |
| 03-124-440-80300 | Transfer to Res. - Capital | \$ 10,500 | \$ 10,500 | \$ 10,500 | \$ 10,500 | \$ 11,250 |
| CONTRIBUTIONS TO RESERVES | | \$ 10,500 | \$ 10,500 | \$ 10,500 | \$ 10,500 | \$ 11,250 |
| REPAYMENT OF LONG-TERM DEBT: | | | | | | |
| | Long-term Debt Repayment | \$ - | \$ - | \$ - | \$ - | |
| REPAYMENT OF LONG-TERM DEBT: | | \$ - | \$ - | \$ - | \$ - | \$ - |
| NET CAPITAL EXPENDITURES: | | \$ (10,500) | \$ (10,500) | \$ (10,500) | \$ (65,292) | \$ (11,250) |
| DEPARTMENTAL SURPLUS/(DEFICIT): | | \$ - | \$ - | \$ - | \$ 103,729 | \$ - |

| PUBLIC WORKS | | | | | | |
|--------------------------------------|---|------------------|-------------------|-------------------|-------------------|-------------------|
| Account Number | | 2017 Actuals | 2018 Actuals | 2019 Budget | 2019 Actuals | 2020 Budget |
| OPERATING BUDGET | | | | | | |
| OPERATING REVENUE: | | | | | | |
| 01-130-058-40509 | Provincial Grants - Drainage | \$ 43,578 | \$ 50,831 | \$ 45,000 | \$ - | \$ 45,000 |
| 01-130-061-40663 | Rent - Patios | \$ 6,360 | \$ 4,070 | \$ 3,760 | \$ 4,106 | \$ 4,000 |
| 01-130-061-40667 | Rent - Parking | \$ 500 | \$ 160 | \$ 500 | \$ - | \$ 500 |
| 01-130-066-40904 | Recovered Wages | \$ 958 | \$ 387 | \$ 500 | \$ - | \$ 500 |
| 01-130-066-41254 | Road & Encroachment Permits | \$ 2,850 | \$ 3,300 | \$ 3,000 | \$ 4,050 | \$ 3,150 |
| 01-130-066-41257 | Revenue 911 Signs | \$ 960 | \$ 1,800 | \$ 1,000 | \$ 1,080 | \$ 1,360 |
| 01-130-066-41258 | Pits & Quarries | \$ - | \$ 27,337 | \$ 26,000 | \$ 56,988 | \$ 57,000 |
| 01-130-066-41265 | MS Inspection Fee | \$ 17,400 | \$ 41,400 | \$ 35,000 | \$ 46,050 | \$ 40,000 |
| 01-130-066-41270 | Misc. Revenue | \$ 2,100 | \$ 3,612 | \$ 1,000 | \$ 142,236 | \$ 1,000 |
| 01-130-066-41543 | Commemorative Programs | \$ - | \$ 4,050 | \$ 2,000 | \$ 4,050 | \$ 2,500 |
| TOTAL OPERATING REVENUE: | | \$ 74,706 | \$ 136,946 | \$ 117,760 | \$ 258,560 | \$ 155,010 |
| OPERATING EXPENDITURES: | | | | | | |
| 01-130-072-60102 | Salaries - Full Time | \$ 633,271 | \$ 582,188 | \$ 600,800 | \$ 581,724 | \$ 636,163 |
| 01-130-072-60103 | Salaries - Overtime | \$ 22,232 | \$ 53,526 | \$ 77,452 | \$ 41,825 | \$ 53,704 |
| 01-130-072-60104 | Salaries - Part Time | \$ 2,200 | \$ 21,868 | \$ 26,516 | \$ 31,057 | \$ 30,023 |
| 01-130-122-60104 | Salaries - Part Time | \$ - | \$ - | \$ - | \$ 108 | \$ - |
| 01-130-072-60114 | Committee Honourarium | \$ 1,000 | \$ 800 | \$ 2,000 | \$ - | \$ - |
| 01-130-072-60115 | Vehicle Expense | \$ - | \$ - | \$ - | \$ - | \$ - |
| 01-130-072-60202 | Benefits - EI | \$ 11,276 | \$ 12,772 | \$ 12,020 | \$ 11,938 | \$ 12,856 |
| 01-130-072-60204 | Benefits - CPP | \$ 24,681 | \$ 26,845 | \$ 27,517 | \$ 26,547 | \$ 30,602 |
| 01-130-072-60206 | Benefits - EHT | \$ 12,787 | \$ 14,029 | \$ 15,127 | \$ 13,824 | \$ 15,726 |
| 01-130-072-60208 | Benefits - OMERS | \$ 55,825 | \$ 61,082 | \$ 65,965 | \$ 63,808 | \$ 67,727 |
| 01-130-072-60212 | Benefits - Health Coverage | \$ 76,173 | \$ 76,754 | \$ 82,394 | \$ 71,542 | \$ 84,926 |
| 01-130-072-60214 | Benefits - WSIB | \$ 19,564 | \$ 21,911 | \$ 23,767 | \$ 21,341 | \$ 24,669 |
| 01-130-072-60216 | Benefits - Uniforms | \$ 4,769 | \$ 5,903 | \$ 6,000 | \$ 5,049 | \$ 6,000 |
| 01-130-072-60220 | Benefits - Meals | \$ 1,235 | \$ 2,327 | \$ 2,600 | \$ 1,892 | \$ 2,002 |
| 01-130-072-60222 | Benefits - Eyeglasses | \$ 2,462 | \$ 3,082 | \$ 2,400 | \$ 614 | \$ 2,400 |
| 01-130-072-60223 | Benefits - Ortho | \$ - | \$ - | \$ 2,000 | \$ 4,243 | \$ 2,000 |
| | Total Salaries & Benefits | \$ 867,473 | \$ 883,087 | \$ 946,558 | \$ 875,510 | \$ 968,798 |
| 01-130-072-60120 | Contract | \$ - | \$ - | \$ - | \$ 13,088 | \$ 48,019 |
| 01-130-098-60254 | Training & Development | \$ 14,540 | \$ 12,763 | \$ 15,000 | \$ 17,723 | \$ 15,000 |
| 01-130-099-60301 | Office Supplies | \$ 1,119 | \$ 1,890 | \$ 1,000 | \$ 1,119 | \$ 1,000 |
| 01-130-099-60305 | Courier & Express | \$ 384 | \$ 126 | \$ 450 | \$ 157 | \$ 450 |
| 01-130-099-60306 | Advertising | \$ 5,583 | \$ 7,357 | \$ 5,000 | \$ 2,938 | \$ 5,000 |
| 01-130-099-60311 | Equipment Leases | \$ - | \$ - | \$ - | \$ - | \$ - |
| 01-130-099-60312 | General Insurance | \$ 38,533 | \$ 38,533 | \$ 39,689 | \$ 39,689 | \$ 40,880 |
| 01-130-099-60314 | Utilities | \$ 17,393 | \$ 16,396 | \$ 20,000 | \$ 15,508 | \$ 20,000 |
| 01-130-099-60315 | Facility Maintenance | \$ 1,482 | \$ 5,427 | \$ 5,000 | \$ 6,076 | \$ 5,000 |
| 01-130-099-60316 | Equipment Repairs | \$ 72,812 | \$ 99,000 | \$ 90,000 | \$ 107,611 | \$ 100,000 |
| 01-130-099-60317 | Misc | \$ 146 | \$ 359 | \$ - | \$ 372 | \$ - |
| 01-130-099-60318 | Equipment Rental | \$ 4,012 | \$ 5,029 | \$ 8,500 | \$ 6,103 | \$ 8,500 |
| 01-130-099-60319 | Professional Services | \$ - | \$ 224 | \$ 2,000 | \$ 4,420 | \$ 35,000 |
| 01-130-099-60320 | Membership & Subscriptions | \$ 2,610 | \$ 1,546 | \$ 3,000 | \$ 4,234 | \$ 3,000 |
| 01-130-099-60326 | Professional Fees | \$ 2,048 | \$ 3,195 | \$ 2,500 | \$ 6,561 | \$ 2,500 |
| 01-130-099-60327 | Communication | \$ 4,605 | \$ 6,076 | \$ 7,500 | \$ 6,667 | \$ 7,500 |
| 01-130-099-60329 | Rent - Parking Lot | \$ - | \$ 4,950 | \$ 5,400 | \$ 5,400 | \$ 5,400 |
| 01-130-099-60335 | Shop Supplies | \$ 7,395 | \$ 7,984 | \$ 7,500 | \$ 7,326 | \$ 7,500 |
| 01-130-099-60340 | Fuel & Oil | \$ 63,336 | \$ 68,284 | \$ 80,000 | \$ 71,647 | \$ 80,000 |
| 01-130-099-60345 | Licences & Permits | \$ 10,825 | \$ 9,537 | \$ 15,000 | \$ 14,972 | \$ 15,000 |
| 01-130-099-60347 | Safety Supplies | \$ 1,860 | \$ 2,409 | \$ 3,000 | \$ 3,997 | \$ 3,000 |
| 01-130-099-60357 | Small Tools, supplies | \$ 3,191 | \$ 3,358 | \$ 3,500 | \$ 2,282 | \$ 3,500 |
| 01-130-099-60399 | Larvicing | \$ 2,642 | \$ 3,644 | \$ 3,500 | \$ 1,357 | \$ 3,500 |
| 01-130-099-60400 | Mileage | \$ 356 | \$ - | \$ 1,000 | \$ 299 | \$ 1,000 |
| 01-130-099-60424 | Commemorative Programs | \$ - | \$ 3,985 | \$ 1,750 | \$ 2,090 | \$ 1,750 |
| 01-130-099-60455 | Beautification Maintenance | \$ 1,431 | \$ 7,165 | \$ 5,000 | \$ 7,377 | \$ 7,000 |
| 01-130-099-60456 | Patio Maint / Const. | \$ 2,077 | \$ 956 | \$ 3,000 | \$ 1,380 | \$ 3,000 |
| 01-130-099-60460 | GPS Equipment & Monitoring | \$ 12,920 | \$ 17,231 | \$ 17,500 | \$ 18,185 | \$ 23,000 |
| 01-130-099-60648 | BIA Initiatives - Flower Program | \$ 8 | \$ 817 | \$ 1,000 | \$ 59 | \$ 20,000 |
| Street/Traffic Lights | | | | | | |
| 01-130-110-60402 | Traffic Signal Mtce. | \$ 8,642 | \$ 6,577 | \$ 10,000 | \$ 7,383 | \$ 10,000 |
| 01-130-114-60412 | Streetlights Hydro | \$ 119,233 | \$ 105,324 | \$ 115,000 | \$ 114,078 | \$ 115,000 |
| 01-130-114-60413 | Streetlight Maintenance | \$ 51,129 | \$ 25,769 | \$ 50,000 | \$ 34,536 | \$ 50,000 |
| Roadside Drainage | | | | | | |
| 01-130-141-60414 | Culverts | \$ 48,764 | \$ 38,651 | \$ 45,000 | \$ 32,459 | \$ 45,000 |
| 01-130-141-60415 | Bridge / Culvert Inspections (Biennial) | \$ 25,608 | \$ - | \$ 30,000 | \$ 16,037 | \$ - |
| 01-130-141-60429 | Roadside Ditching / Grass Cutting | \$ 15,033 | \$ 44,526 | \$ 40,000 | \$ 33,032 | \$ 40,000 |
| 01-130-141-60439 | Catch Basins | \$ 34,885 | \$ 40,473 | \$ 40,000 | \$ 24,300 | \$ 40,000 |
| Weed Control | | | | | | |
| 01-130-118-60416 | Weed Spraying | \$ 22,824 | \$ 23,661 | \$ 25,000 | \$ 24,134 | \$ 25,000 |
| Hard Top Road Mtce. | | | | | | |
| 01-130-099-60451 | Crack sealing program | \$ 9,990 | \$ - | \$ - | \$ - | \$ - |
| 01-130-110-60401 | Line Painting (Incl AT Items) | \$ 13,644 | \$ 13,667 | \$ 15,000 | \$ 15,419 | \$ 15,000 |
| 01-130-110-60403 | Curb Repairs | \$ 1,832 | \$ 519 | \$ 2,500 | \$ 841 | \$ 2,500 |
| 01-130-110-60418 | Hardtop Rd Repair (Patching, sealing) | \$ 58,660 | \$ 76,287 | \$ 85,000 | \$ 68,107 | \$ 115,000 |
| 01-130-110-60422 | Street Sweeper | \$ 6,066 | \$ 5,598 | \$ 6,000 | \$ 12,689 | \$ 6,000 |
| Winter Road Mtce. | | | | | | |
| 01-130-122-60420 | Winter Control (Salt and Trucking Only) | \$ 313,876 | \$ 389,338 | \$ 380,000 | \$ 348,699 | \$ 380,000 |
| 01-130-122-60421 | Sidewalk Winter Control | \$ 3,316 | \$ 5,661 | \$ 6,500 | \$ 5,439 | \$ 6,500 |
| Municipal Storm / Drain Mtce. | | | | | | |
| 01-130-099-60427 | Municipal Drainage Mtce | \$ 301,015 | \$ 124,245 | \$ 90,000 | \$ 313,603 | \$ 180,000 |
| 01-130-099-60452 | Storm Drainage Mtce | \$ 19,059 | \$ 23,874 | \$ 30,000 | \$ 26,263 | \$ 30,000 |

| PUBLIC WORKS | | | | | | | |
|------------------|---|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|--|
| Account Number | | 2017 Actuals | 2018 Actuals | 2019 Budget | 2019 Actuals | 2020 Budget | |
| 01-130-099-60405 | Storm Back-Flow Program | \$ - | \$ - | \$ 5,000 | \$ 2,630 | \$ 5,000 | |
| | Roadside Tree Mtce. & New | | | | | | |
| 01-130-099-60425 | Tree Planting | \$ 15,045 | \$ 25,576 | \$ 25,000 | \$ 30,773 | \$ 25,000 | |
| 01-130-099-60426 | Tree Brushing & Trimming | \$ 56,240 | \$ 69,218 | \$ 70,000 | \$ 47,993 | \$ 70,000 | |
| | Signage | | | | | | |
| 01-130-132-60428 | Signs ,Safety Devices (Incl AT) | \$ 25,491 | \$ 33,837 | \$ 30,000 | \$ 29,413 | \$ 35,000 | |
| | Gravel Road Mtce. | | | | | | |
| 01-130-138-60432 | Gravel Road & Shoulder Mtce | \$ 69,311 | \$ 77,267 | \$ 80,000 | \$ 75,747 | \$ 80,000 | |
| 01-130-138-60436 | Dust Control | \$ 5,649 | \$ 5,602 | \$ 6,000 | \$ 5,970 | \$ 6,000 | |
| | Sidewalk Mtce. | | | | | | |
| 01-130-144-60438 | Sidewalk Repair | \$ 24,260 | \$ 33,187 | \$ 30,000 | \$ 23,865 | \$ 30,000 | |
| | TOTAL OPERATING EXPENDITURES: | \$ 2,388,352 | \$ 2,380,184 | \$ 2,509,347 | \$ 2,537,554 | \$ 2,745,297 | |
| | NET OPERATING REVENUES (EXPENSES): | \$ (2,313,647) | \$ (2,243,237) | \$ (2,391,587) | \$ (2,278,994) | \$ (2,590,287) | |
| | CONTRIBUTIONS TO (FROM) RESERVES: | | | | | | |
| 03-130-032-41700 | Trans. from Res. | | \$ (25,000) | \$ (15,000) | \$ (290,847) | | |
| 03-130-440-80100 | Transfer to Res. - Bridge / Culvert Insp. | | \$ 15,000 | | \$ - | \$ 15,000 | |
| 03-130-440-80100 | Transfer to Res. - Working Cap. | \$ 2,400 | \$ 1,200 | | \$ - | | |
| | NET CONT. TO (FROM) RESERVES: | \$ 2,400 | \$ (8,800) | \$ (15,000) | \$ (290,847) | \$ 15,000 | |
| | OPERATING SURPLUS/(DEFICIT): | \$ (2,316,047) | \$ (2,234,437) | \$ (2,376,587) | \$ (1,988,147) | \$ (2,605,287) | |
| CAPITAL BUDGET | | | | | | | |
| | CAPITAL REVENUE: | | | | | | |
| 01-130-058-40504 | Prov.Grants - OCIF - Formula | \$ 439,962 | \$ 622,545 | \$ 954,495 | \$ 1,119,552 | \$ 1,625,000 | |
| 01-130-058-40504 | Prov.Grants - OCIF - Formula (2019) | \$ - | \$ - | \$ - | \$ - | | |
| 01-130-058-40504 | Prov. Grants - OCIF - Top Up | \$ 702,812 | \$ - | \$ 83,278 | \$ - | | |
| 01-130-058-40504 | Prov.Grants - OMCIP | \$ 325,000 | \$ - | | \$ - | | |
| 01-130-058-40504 | Prov. Grants - OMCC | | \$ 89,825 | | \$ - | | |
| 01-130-058-40504 | Prov.Grants - Safe Cycling Grant | | \$ 7,705 | | \$ - | | |
| 01-130-058-40515 | Federal Grant (gas tax) | \$ 1,060,935 | \$ 1,088,640 | \$ 1,046,091 | \$ 2,155,006 | \$ 2,135,000 | |
| 01-130-058-40517 | FCM - Asset Mgt Grant | | \$ 35,520 | | \$ - | | |
| 01-130-066-40525 | County of Essex | | | | | \$ 300,000 | |
| 01-130-066-40530 | Developer Contribution | | \$ - | | \$ 35,107 | \$ 285,000 | |
| 01-130-052-40230 | Local Improv. - Esseltine | \$ 363,513 | \$ 68,835 | \$ 3,974,277 | \$ - | \$ 4,638,608 | |
| 01-130-066-41288 | Gosfield Wind Annual Contribution | \$ 46,000 | \$ 46,000 | \$ 46,000 | \$ 46,000 | | |
| 01-130-066-41510 | Sale of Equipment | \$ 77,657 | \$ 53,159 | \$ 28,500 | \$ 78,863 | | |
| | Sale of Property | | | | | \$ 1,150,000 | |
| 01-130-066-41424 | Long-term debt | | \$ - | | \$ - | | |
| 03-130-032-41710 | Transfer from Res. - Capital | | \$ 606,088 | \$ 431,500 | \$ - | \$ 300,000 | |
| 03-130-032-41710 | Transfer from Res. - Lifecycle | | | \$ 1,012,909 | | \$ 796,000 | |
| 03-130-032-41710 | Transfer from Res. - Drainage | | | \$ 225,723 | | \$ 261,392 | |
| 03-130-032-41710 | Transfer From Res. - Capital 2017 Gas Tax | | \$ - | | \$ - | | |
| 03-130-032-41710 | Transfer from Res. - Fleet | \$ 211,704 | \$ 163,914 | \$ 186,500 | \$ - | \$ 37,500 | |
| 03-130-032-41720 | Transfer from Res. - DC | \$ 200,755 | \$ 4,455 | \$ - | \$ - | \$ 790,500 | |
| | TOTAL CAPITAL REVENUE: | \$ 3,428,338 | \$ 2,786,687 | \$ 7,989,273 | \$ 3,434,527 | \$ 12,319,000 | |
| | CAPITAL EXPENDITURES: | | | | | | |
| | From Capital Schedule | \$ 3,255,856 | \$ 3,505,050 | \$ 8,473,600 | \$ 2,728,798 | \$ 12,916,500 | |
| | TOTAL CAPITAL EXPENDITURES: | \$ 3,255,856 | \$ 3,505,050 | \$ 8,473,600 | \$ 2,728,798 | \$ 12,916,500 | |
| | CONTRIBUTIONS TO RESERVES: | | | | | | |
| 03-130-440-80300 | Transfer to Res. - Fleet | \$ 225,000 | \$ 278,159 | \$ 250,000 | \$ 250,000 | \$ 275,000 | |
| 03-130-440-80300 | Transfer to Res. - Capital | \$ 1,023,793 | \$ 439,388 | \$ 45,000 | \$ 45,000 | | |
| 03-130-440-80300 | Transfer to Res. - Gas Tax | \$ 163,870 | \$ 149,805 | \$ - | \$ - | \$ - | |
| 03-130-440-80300 | Transfer to Res. - Lifecycle - Roads | \$ 265,000 | \$ 415,000 | \$ 565,000 | \$ 565,000 | \$ 725,000 | |
| 03-130-440-80300 | Transfer to Res. - Lifecycle - Bridges | | \$ 150,000 | \$ 300,000 | \$ 300,000 | \$ 450,000 | |
| 03-130-440-80300 | Transfer to Res. - Lifecycle - Storm Sewers | | \$ 150,000 | \$ 300,000 | \$ 300,000 | \$ 450,000 | |
| 03-130-440-80300 | Transfer to Res. - Drainage | | \$ - | | \$ - | | |
| | CONTRIBUTIONS TO RESERVES | \$ 1,677,663 | \$ 1,582,352 | \$ 1,460,000 | \$ 1,460,000 | \$ 1,900,000 | |
| | REPAYMENT OF LONG-TERM DEBT: | | | | | | |
| 01-130-099-60384 | OILC Loan (Sewer Separation) | \$ 239,544 | \$ 239,544 | \$ 239,544 | \$ 239,544 | \$ 239,544 | |
| 01-130-099-60385 | ELK Repayment - Beech (5 years) | \$ 22,103 | \$ 15,588 | \$ - | \$ - | \$ - | |
| 01-130-099-60386 | OSIFA Loan (2004 Road Capital) | \$ 146,557 | \$ 141,894 | \$ 137,117 | \$ 137,232 | \$ 132,576 | |
| 01-130-099-60387 | OILC Loan (2015) | \$ 182,085 | \$ 182,085 | \$ 182,085 | \$ 182,085 | \$ 182,085 | |
| 01-130-099-60394 | OILC Loan (2016) | \$ 127,543 | \$ 127,543 | \$ 127,543 | \$ 127,543 | \$ 127,543 | |
| | REPAYMENT OF LONG-TERM DEBT: | \$ 717,832 | \$ 706,655 | \$ 686,290 | \$ 686,405 | \$ 681,749 | |
| | NET CAPITAL EXPENDITURES: | \$ (2,223,013) | \$ (3,007,370) | \$ (2,630,617) | \$ (1,440,676) | \$ (3,179,249) | |
| | DEPARTMENTAL SURPLUS/(DEFICIT): | \$ (4,539,060) | \$ (5,241,808) | \$ (5,007,204) | \$ (3,428,823) | \$ (5,784,536) | |

SANITATION

| Account Number | | 2017 Actuals | 2018 Actuals | 2019 Budget | 2019 Actuals | 2020 Budget |
|---|---------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| OPERATING BUDGET | | | | | | |
| OPERATING EXPENDITURES: | | | | | | |
| 01-131-072-60102 | Salaries - Full Time | \$ 4,558 | \$ 1,168 | \$ 8,526 | \$ 592 | \$ 4,028 |
| 01-131-072-60103 | Salaries - Over Time | | \$ - | | \$ - | |
| 01-131-072-60104 | Salaries - Part Time | | \$ - | | \$ - | |
| 01-131-099-60306 | Advertising | | \$ - | | \$ - | |
| 01-131-400-60359 | Contract Adjustment | | \$ - | | \$ - | |
| 01-131-400-60370 | Waste Disposal | \$ 624,567 | \$ 651,433 | \$ 673,000 | \$ 605,305 | \$ 695,000 |
| 01-131-400-60380 | Waste Collection | \$ 512,980 | \$ 525,301 | \$ 545,000 | \$ 539,628 | \$ 555,000 |
| 01-131-400-60381 | White Goods Collection | \$ 4,608 | \$ 4,447 | \$ 4,000 | \$ 4,523 | \$ 4,500 |
| 01-131-400-60382 | Yard Waste Collection | \$ 61,220 | \$ 55,260 | \$ 55,000 | \$ 44,984 | \$ 55,000 |
| 01-131-400-60404 | Perpetual Care Landfill | \$ 56,666 | \$ 56,560 | \$ 60,000 | \$ 60,591 | \$ 68,591 |
| TOTAL OPERATING EXPENDITURES: | | \$ 1,264,598 | \$ 1,294,169 | \$ 1,345,526 | \$ 1,255,623 | \$ 1,382,119 |
| NET OPERATING REVENUES (EXPENSES): | | | | | | |
| CONTRIBUTIONS TO (FROM) RESERVES: | | | | | | |
| 03-131-032-41700 | Trans. from Res. - Working Cap. | \$ - | \$ - | \$ - | \$ - | |
| 03-131-440-80100 | Transfer to Res. - Working Cap. | \$ - | \$ - | \$ - | \$ - | |
| NET CONT. TO (FROM) RESERVES: | | \$ - |
| OPERATING SURPLUS/(DEFICIT): | | | | | | |
| CAPITAL BUDGET | | | | | | |
| CAPITAL REVENUE: | | | | | | |
| | Grants - Federal | \$ - | \$ - | \$ - | \$ - | |
| | Grants - Provincial | \$ - | \$ - | \$ - | \$ - | |
| 01-131-066-41510 | Sale of Equipment | \$ - | \$ - | \$ - | \$ - | |
| 03-131-032-41710 | Transfer from Res. - Capital | \$ - | \$ - | \$ - | \$ - | |
| 03-131-032-41720 | Transfer from Res. - DC | \$ - | \$ - | \$ - | \$ - | |
| TOTAL CAPITAL REVENUE: | | \$ - |
| CAPITAL EXPENDITURES: | | | | | | |
| | From Capital Schedule | \$ - | \$ - | \$ - | \$ - | |
| TOTAL CAPITAL EXPENDITURES: | | \$ - |
| CONTRIBUTIONS TO RESERVES: | | | | | | |
| 03-131-440-80300 | Transfer to Res. - Capital | \$ - | \$ - | \$ - | \$ - | |
| CONTRIBUTIONS TO RESERVES | | \$ - |
| REPAYMENT OF LONG-TERM DEBT: | | | | | | |
| | Repayment of LTD | \$ - | \$ - | \$ - | \$ - | |
| REPAYMENT OF LONG-TERM DEBT: | | \$ - |
| NET CAPITAL EXPENDITURES: | | | | | | |
| DEPARTMENTAL SURPLUS/(DEFICIT): | | | | | | |
| | | \$ (1,264,598) | \$ (1,294,169) | \$ (1,345,526) | \$ (1,255,623) | \$ (1,382,119) |

CEMETERY

| Account Number | | 2017 Actuals | 2018 Actuals | 2019 Budget | 2019 Actuals | 2020 Budget |
|---|----------------------------------|--------------------|--------------------|--------------------|-------------------|--------------------|
| OPERATING BUDGET | | | | | | |
| OPERATING REVENUE: | | | | | | |
| 01-151-064-41185 | Burial Permit | \$ 3,308 | \$ 3,167 | \$ 3,525 | \$ 3,398 | \$ 3,525 |
| 01-151-064-41186 | Tent Rentals | \$ 200 | \$ 100 | \$ 300 | \$ - | \$ 300 |
| 01-151-066-41270 | Misc. Revenue | \$ - | \$ - | \$ - | \$ - | \$ - |
| 01-151-066-41801 | Interment | \$ 50,114 | \$ 52,313 | \$ 45,000 | \$ 62,212 | \$ 50,000 |
| 01-151-066-41802 | Sale of Plots (net) | \$ 12,480 | \$ 9,785 | \$ 10,000 | \$ 30,380 | \$ 10,000 |
| 01-151-066-41803 | Interment Transfer fees | \$ 200 | \$ 200 | \$ 400 | \$ 120 | \$ 400 |
| 01-151-066-41804 | Marker Locates & Inspections | \$ 3,350 | \$ 3,650 | \$ 3,000 | \$ 4,500 | \$ 3,000 |
| 01-151-066-41805 | Disinternment | \$ 600 | \$ - | \$ - | \$ - | \$ - |
| 01-151-032-41712 | Contribution from Perpetual | \$ - | \$ - | \$ 10,000 | \$ - | \$ 10,000 |
| TOTAL OPERATING REVENUE: | | \$ 70,252 | \$ 69,215 | \$ 72,225 | \$ 100,610 | \$ 77,225 |
| OPERATING EXPENDITURES: | | | | | | |
| 01-151-072-60102 | Salaries - Full Time | \$ 26,561 | \$ 31,323 | \$ 51,158 | \$ 28,061 | \$ 32,221 |
| 01-151-072-60103 | Salaries - Overtime | \$ 1,986 | \$ 2,045 | \$ 8,605 | \$ 2,379 | \$ 2,827 |
| 01-151-145-60104 | Salaries - Part Time | \$ - | \$ - | \$ - | \$ 62 | \$ - |
| 01-151-072-60120 | Contracts | \$ 37,635 | \$ 39,803 | \$ 46,000 | \$ 47,753 | \$ 50,000 |
| 01-151-072-60121 | Grave Openings | \$ 10,536 | \$ 6,638 | \$ 10,000 | \$ 15,369 | \$ 15,000 |
| 01-151-099-60306 | Advertising | \$ 26 | \$ 1,358 | \$ 500 | \$ - | \$ 500 |
| 01-151-099-60309 | Computer Maintenance | \$ - | \$ 1,987 | \$ 2,000 | \$ 2,123 | \$ 2,000 |
| 01-151-099-60312 | General Insurance | \$ 81 | \$ 81 | \$ 81 | \$ 81 | \$ 81 |
| 01-151-099-60314 | Utilities | \$ 1,298 | \$ 1,219 | \$ 1,500 | \$ 1,355 | \$ 1,500 |
| 01-151-099-60316 | Equipment Repair | \$ 583 | \$ 442 | \$ 500 | \$ 14 | \$ 500 |
| 01-151-099-60317 | Misc | \$ 866 | \$ - | \$ 500 | \$ - | \$ 500 |
| 01-151-099-60320 | Membership & subscription | \$ 1,464 | \$ 1,454 | \$ 1,500 | \$ 1,326 | \$ 1,500 |
| 01-151-099-60337 | Grounds Mtce(topsoil, sod, etc.) | \$ 1,760 | \$ 1,317 | \$ 5,000 | \$ 1,572 | \$ 5,000 |
| 01-151-099-60364 | Headstone Mtce | \$ 26 | \$ 553 | \$ 5,000 | \$ 5,016 | \$ 5,000 |
| 01-151-128-60426 | Tree Brushing & Trimming | \$ 3,180 | \$ 3,295 | \$ 5,000 | \$ 4,904 | \$ 5,000 |
| TOTAL OPERATING EXPENDITURES: | | \$ 86,004 | \$ 91,515 | \$ 137,344 | \$ 110,015 | \$ 121,629 |
| NET OPERATING REVENUES (EXPENSES): | | | | | | |
| CONTRIBUTIONS TO (FROM) RESERVES: | | | | | | |
| 03-151-032-41700 | Trans. from Res. - Working Cap. | \$ - | \$ - | \$ - | \$ - | \$ - |
| 03-151-440-80100 | Transfer to Res. - Working Cap. | \$ - | \$ - | \$ - | \$ - | \$ - |
| NET CONT. TO (FROM) RESERVES: | | \$ - | \$ - | \$ - | \$ - | \$ - |
| OPERATING SURPLUS/(DEFICIT): | | | | | | |
| CAPITAL BUDGET | | | | | | |
| CAPITAL REVENUE: | | | | | | |
| | Grants - Federal | \$ - | \$ - | \$ - | \$ - | \$ - |
| | Grants - Provincial | \$ - | \$ - | \$ - | \$ - | \$ - |
| 01-151-066-41510 | Sale of Equipment | \$ - | \$ - | \$ - | \$ - | \$ - |
| 03-151-032-41710 | Transfer from Res. - Capital | \$ - | \$ - | \$ - | \$ - | \$ - |
| 03-151-032-41720 | Transfer from Res. - DC | \$ - | \$ - | \$ - | \$ - | \$ - |
| TOTAL CAPITAL REVENUE: | | \$ - | \$ - | \$ - | \$ - | \$ - |
| CAPITAL EXPENDITURES: | | | | | | |
| | From Capital Schedule | \$ 3,601 | \$ - | \$ - | \$ - | \$ - |
| TOTAL CAPITAL EXPENDITURES: | | \$ 3,601 | \$ - | \$ - | \$ - | \$ - |
| CONTRIBUTIONS TO RESERVES: | | | | | | |
| 03-151-440-80300 | Transfer to Res. - Capital | \$ - | \$ - | \$ - | \$ - | \$ - |
| CONTRIBUTIONS TO RESERVES | | \$ - | \$ - | \$ - | \$ - | \$ - |
| REPAYMENT OF LONG-TERM DEBT: | | | | | | |
| | Repayment of LTD | \$ - | \$ - | \$ - | \$ - | \$ - |
| REPAYMENT OF LONG-TERM DEBT: | | \$ - | \$ - | \$ - | \$ - | \$ - |
| NET CAPITAL EXPENDITURES: | | | | | | |
| DEPARTMENTAL SURPLUS/(DEFICIT): | | \$ (19,352) | \$ (22,300) | \$ (65,119) | \$ (9,406) | \$ (44,404) |

| ARENA | | | | | | |
|--|---|---------------------|---------------------|---------------------|---------------------|---------------------|
| Account Number | | 2017 Actuals | 2018 Actuals | 2019 Budget | 2019 Actuals | 2020 Budget |
| OPERATING BUDGET | | | | | | |
| OPERATING REVENUE: | | | | | | |
| 01-170-058-40511 | Federal Grants | \$ - | \$ - | \$ - | \$ 15,008 | \$ 15,008 |
| 01-170-060-40601 | Ice Rentals | \$ 264,516 | \$ 255,454 | \$ 275,000 | \$ 206,576 | \$ 250,000 |
| 01-170-060-40602 | Hall Rentals | \$ 8,036 | \$ 11,281 | \$ 8,000 | \$ 13,280 | \$ 12,000 |
| 01-170-060-40611 | Floor Rentals | \$ - | \$ - | \$ - | \$ - | \$ - |
| 01-170-060-40616 | Public Skating | \$ 3,318 | \$ 3,492 | \$ 3,000 | \$ 8,206 | \$ 5,000 |
| 01-170-060-40617 | Canteen Rent | \$ 1,947 | \$ 2,124 | \$ 2,000 | \$ 1,681 | \$ 2,000 |
| 01-170-060-40620 | Vending / ATM Machines | \$ 3,300 | \$ 3,294 | \$ 3,000 | \$ 3,011 | \$ 3,000 |
| 01-170-060-40621 | Sign Rental | \$ 11,596 | \$ 7,057 | \$ 9,000 | \$ 10,313 | \$ 9,000 |
| 01-170-060-40627 | Skate Shop Rental | \$ 1,242 | \$ 708 | \$ 1,200 | \$ 708 | \$ 1,200 |
| 01-170-066-41310 | Penalties & Interest | \$ 1,114 | \$ 660 | \$ 1,000 | \$ - | \$ - |
| TOTAL OPERATING REVENUE: | | \$ 295,068 | \$ 284,069 | \$ 302,200 | \$ 258,783 | \$ 282,200 |
| OPERATING EXPENDITURES: | | | | | | |
| 01-170-072-60102 | Salaries - Full Time | \$ 191,585 | \$ 248,303 | \$ 270,277 | \$ 238,948 | \$ 251,299 |
| 01-170-072-60103 | Salaries - Over Time | \$ 7,980 | \$ 7,587 | \$ 7,686 | \$ 10,261 | \$ 7,820 |
| 01-170-072-60104 | Salaries - Part-time | \$ 132,791 | \$ 159,866 | \$ 199,494 | \$ 167,858 | \$ 204,226 |
| 01-170-072-60105 | Salaries- Seasonal | \$ 31,590 | \$ 25,418 | \$ 31,953 | \$ 49,008 | \$ 46,991 |
| 01-170-072-60114 | Committee Honorarium | \$ 2,900 | \$ 3,900 | \$ 3,600 | \$ 5,000 | \$ 3,600 |
| 01-170-072-60202 | Benefits-EI | \$ 10,242 | \$ 13,232 | \$ 9,789 | \$ 12,767 | \$ 9,478 |
| 01-170-072-60204 | Benefits-CPP | \$ 18,903 | \$ 24,684 | \$ 20,542 | \$ 25,115 | \$ 21,051 |
| 01-170-072-60206 | Benefits-EHT | \$ 14,151 | \$ 17,058 | \$ 20,829 | \$ 18,309 | \$ 22,546 |
| 01-170-072-60208 | Benefits-OMERS | \$ 45,754 | \$ 56,521 | \$ 82,847 | \$ 57,358 | \$ 87,287 |
| 01-170-072-60212 | Benefits-Health Coverage | \$ 46,332 | \$ 51,234 | \$ 66,337 | \$ 53,711 | \$ 63,774 |
| 01-170-072-60214 | Benefits-WSIB | \$ 21,532 | \$ 27,369 | \$ 33,003 | \$ 28,920 | \$ 35,875 |
| 01-170-072-60216 | Benefits-Uniforms | \$ 8,223 | \$ 10,440 | \$ 9,000 | \$ 7,439 | \$ 9,000 |
| 01-170-072-60220 | Benefits - Meals | \$ 130 | \$ 273 | \$ 208 | \$ 260 | \$ 195 |
| 01-170-072-60222 | Benefits - Eyeglasses | \$ 1,776 | \$ 963 | \$ 1,600 | \$ 241 | \$ 1,600 |
| 01-170-072-60223 | Benefits - Ortho | \$ 241 | \$ 1,327 | \$ 2,000 | \$ - | \$ 2,000 |
| | Total Salaries & Benefits | \$ 534,130 | \$ 648,174 | \$ 759,165 | \$ 675,195 | \$ 766,742 |
| 01-170-098-60254 | Training & Development | \$ 2,169 | \$ 1,703 | \$ 8,000 | \$ 5,798 | \$ 8,000 |
| 01-170-099-60301 | Office Supplies | \$ 1,199 | \$ 2,297 | \$ 3,000 | \$ 3,272 | \$ 3,000 |
| 01-170-099-60302 | Computer Supplies | \$ 75 | \$ 451 | \$ - | \$ 48 | \$ - |
| 01-170-099-60306 | Advertising | \$ 122 | \$ - | \$ - | \$ - | \$ - |
| 01-170-099-60312 | General Insurance | \$ 53,868 | \$ 53,868 | \$ 55,484 | \$ 55,484 | \$ 57,149 |
| 01-170-099-60314 | Utilities | \$ 152,995 | \$ 147,856 | \$ 160,000 | \$ 136,960 | \$ 165,000 |
| 01-170-099-60315 | Facility Maintenance | \$ 53,268 | \$ 60,501 | \$ 50,500 | \$ 60,573 | \$ 50,500 |
| 01-170-099-60316 | Equipment Repair | \$ 12,525 | \$ 18,111 | \$ 21,500 | \$ 32,308 | \$ 21,500 |
| 01-170-099-60317 | Miscellaneous | \$ 670 | \$ 582 | \$ 150 | \$ 381 | \$ 150 |
| 01-170-099-60318 | Equipment Rental | \$ 640 | \$ 1,287 | \$ 600 | \$ 2,412 | \$ 1,000 |
| 01-170-099-60320 | Memberships and Subscriptions | \$ 1,050 | \$ 1,349 | \$ 1,200 | \$ 1,075 | \$ 1,200 |
| 01-170-099-60327 | Communication | \$ 7,472 | \$ 8,597 | \$ 9,000 | \$ 8,565 | \$ 9,000 |
| 01-170-099-60335 | Shop Supplies | \$ 6,897 | \$ 11,218 | \$ 7,500 | \$ 11,870 | \$ 8,500 |
| 01-170-099-60336 | Parking Lot Repairs | \$ - | \$ - | \$ 500 | \$ - | \$ 500 |
| 01-170-099-60337 | Ground Maintenance | \$ - | \$ 439 | \$ 400 | \$ 1,367 | \$ 400 |
| 01-170-099-60340 | Fuel and Oil (Propane) | \$ 3,973 | \$ 6,049 | \$ 5,000 | \$ 5,125 | \$ 5,000 |
| 01-170-099-60345 | Licences and Permits | \$ 104 | \$ - | \$ 100 | \$ 50 | \$ 100 |
| 01-170-099-60346 | Bank Fees and Interest | \$ 2,058 | \$ 2,507 | \$ 2,500 | \$ 3,777 | \$ 2,500 |
| 01-170-099-60347 | Safety Supplies | \$ 607 | \$ 2,895 | \$ 3,000 | \$ 2,133 | \$ 3,000 |
| 01-170-099-60348 | Tax & Bank Differences | \$ (7) | \$ 10 | \$ - | \$ - | \$ - |
| 01-170-099-60400 | Mileage | \$ 43 | \$ 535 | \$ - | \$ - | \$ - |
| 01-170-154-60446 | Canteen/Vending Supplies | \$ 813 | \$ 528 | \$ 1,000 | \$ 368 | \$ 1,000 |
| 01-170-150-60606 | Leamington Ice | \$ 11,231 | \$ 8,520 | \$ - | \$ 4,675 | \$ - |
| 01-170-099-60611 | Junior Hockey Club Support | \$ 9,041 | \$ 7,029 | \$ 7,500 | \$ - | \$ 7,500 |
| | TOTAL OPERATING EXPENDITURES: | \$ 854,946 | \$ 984,507 | \$ 1,096,099 | \$ 1,011,434 | \$ 1,111,741 |
| | NET OPERATING REVENUES (EXPENSES): | \$ (559,877) | \$ (700,438) | \$ (793,899) | \$ (752,651) | \$ (829,541) |
| CONTRIBUTIONS TO (FROM) RESERVES: | | | | | | |
| 03-170-032-41700 | Trans. from Res. - Working Cap. | \$ - | \$ - | \$ - | \$ - | \$ - |
| 03-170-440-80100 | Transfer to Res. - Working Cap. | \$ - | \$ - | \$ - | \$ - | \$ - |
| | NET CONT. TO (FROM) RESERVES: | \$ - |
| | OPERATING SURPLUS/(DEFICIT): | \$ (559,877) | \$ (700,438) | \$ (793,899) | \$ (752,651) | \$ (829,541) |

| ARENA | | | | | | |
|--|--------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Account Number | | 2017 Actuals | 2018 Actuals | 2019 Budget | 2019 Actuals | 2020 Budget |
| CAPITAL BUDGET | | | | | | |
| CAPITAL REVENUE: | | | | | | |
| | Grants - Federal | | | | | |
| 01-170-058-40504 | Provincial Grants | \$ - | | \$ - | | |
| 01-170-058-41370 | Donations from Public | \$ - | | \$ - | | |
| 01-170-066-41424 | Long-term Debt | \$ - | | \$ - | | |
| 01-170-066-41510 | Sale of Equipment | \$ 6,260 | | \$ - | | |
| 03-170-032-41710 | Transfer from Res. - Capital | \$ 5,944 | \$ 15,000 | \$ - | | |
| 03-170-032-41710 | Transfer from Res. - Fleet | | | | | \$ 110,000 |
| 03-170-032-41710 | Transfer from Res. - Lifecycle | | | \$ 7,500 | | \$ 200,000 |
| 03-170-032-41720 | Transfer from Res. - DC | \$ - | | \$ - | | |
| TOTAL CAPITAL REVENUE: | | \$ 5,944 | \$ 21,260 | \$ 7,500 | \$ - | \$ 310,000 |
| CAPITAL EXPENDITURES: | | | | | | |
| | From Capital Schedule | \$ 127,531 | \$ 45,773 | \$ 7,500 | \$ 7,372 | \$ 310,000 |
| TOTAL CAPITAL EXPENDITURES: | | \$ 127,531 | \$ 45,773 | \$ 7,500 | \$ 7,372 | \$ 310,000 |
| CONTRIBUTIONS TO RESERVES: | | | | | | |
| 03-170-440-80300 | Transfer to Res. - Capital | \$ 15,000 | \$ 6,260 | \$ - | \$ - | |
| CONTRIBUTIONS TO RESERVES | | \$ 15,000 | \$ 6,260 | \$ - | \$ - | \$ - |
| REPAYMENT OF LONG-TERM DEBT: | | | | | | |
| 01-170-099-60387 | OILC Loan (2015) - Arena Exp. | \$ 105,507 | \$ 105,507 | \$ 105,507 | \$ 105,507 | \$ 105,507 |
| REPAYMENT OF LONG-TERM DEBT: | | \$ 105,507 |
| NET CAPITAL EXPENDITURES: | | \$ (242,095) | \$ (136,280) | \$ (105,507) | \$ (112,879) | \$ (105,507) |
| DEPARTMENTAL SURPLUS/(DEFICIT): | | \$ (801,972) | \$ (836,718) | \$ (899,406) | \$ (865,530) | \$ (935,048) |

| PARKS | | | | | | |
|--|---|---------------------|---------------------|---------------------|---------------------|---------------------|
| Account Number | | 2017 Actuals | 2018 Actuals | 2019 Budget | 2019 Actuals | 2020 Budget |
| OPERATING BUDGET | | | | | | |
| OPERATING REVENUE: | | | | | | |
| 01-171-066-40904 | Recovered Wages | \$ 426 | \$ 969 | \$ - | \$ 66 | |
| 01-171-060-40610 | Tennis Court Fees | \$ - | \$ 1 | \$ - | \$ 2,729 | |
| 01-171-066-41270 | Misc. Revenue | \$ 352 | \$ - | \$ - | \$ - | |
| | TOTAL OPERATING REVENUE: | \$ 778 | \$ 970 | \$ - | \$ 2,795 | \$ - |
| OPERATING EXPENDITURES: | | | | | | |
| 01-171-072-60102 | Salaries - Full Time | \$ 149,292 | \$ 183,073 | \$ 214,423 | \$ 184,367 | \$ 196,709 |
| 01-171-072-60103 | Salaries - Overtime | \$ 4,296 | \$ 4,182 | \$ 7,686 | \$ 10,708 | \$ 7,820 |
| 01-171-072-60104 | Salaries - Part Time | \$ 31,408 | \$ 41,284 | \$ 75,004 | \$ 52,320 | \$ 81,524 |
| 01-171-072-60105 | Salaries - Seasonal | \$ 56,042 | \$ 44,147 | \$ 65,181 | \$ 50,186 | \$ 135,683 |
| 01-171-072-60114 | Committee Honorarium | \$ 2,300 | \$ 1,700 | \$ 3,600 | \$ - | \$ 3,600 |
| 01-171-072-60202 | Benefits-EI | \$ 3,612 | \$ 4,544 | \$ 8,795 | \$ 5,051 | \$ 11,379 |
| 01-171-072-60204 | Benefits-CPP | \$ 7,279 | \$ 9,107 | \$ 18,696 | \$ 10,854 | \$ 25,724 |
| | Total Salaries & Benefits | \$ 254,229 | \$ 288,038 | \$ 393,385 | \$ 313,486 | \$ 462,439 |
| Proposed | New Hire - FT | | | | | \$ - |
| 01-171-072-60120 | Contracts | \$ 28,824 | \$ 68,403 | \$ 80,000 | \$ 90,656 | \$ 90,000 |
| 01-171-098-60254 | Training & Development | \$ 2,279 | \$ 969 | \$ 4,000 | \$ 3,343 | \$ 4,000 |
| 01-171-099-60312 | General Insurance | \$ 76,898 | \$ 76,898 | \$ 79,205 | \$ 82,234 | \$ 84,701 |
| 01-171-099-60314 | Utilities | \$ 3,085 | \$ 3,470 | \$ 3,000 | \$ 3,785 | \$ 3,000 |
| 01-171-099-60315 | Facility Maintenance | \$ 29,004 | \$ 33,274 | \$ 34,300 | \$ 33,896 | \$ 35,000 |
| 01-171-099-60316 | Equipment Maintenance | \$ 27,750 | \$ 38,591 | \$ 40,000 | \$ 38,961 | \$ 40,000 |
| 01-171-099-60317 | Miscellaneous | \$ 44 | \$ 140 | \$ 100 | \$ 227 | \$ 100 |
| 01-171-099-60318 | Equipment Rental | \$ 8,114 | \$ 10,438 | \$ 9,000 | \$ 12,054 | \$ 9,000 |
| 01-171-099-60319 | Professional Services | \$ 25 | \$ 1,373 | \$ 1,000 | \$ - | \$ 1,000 |
| 01-171-099-60327 | Communication | \$ 328 | \$ 280 | \$ 700 | \$ 183 | \$ 700 |
| 01-171-099-60335 | Shop Supplies | \$ 6,032 | \$ 4,442 | \$ 5,600 | \$ 5,884 | \$ 6,500 |
| 01-171-099-60337 | Grounds Maintenance | \$ 26,349 | \$ 27,334 | \$ 30,000 | \$ 29,406 | \$ 30,000 |
| 01-171-099-60339 | Tree Maintenance | \$ 18,668 | \$ 18,874 | \$ 25,000 | \$ 24,308 | \$ 25,000 |
| 01-171-099-60340 | Fuel and Oil | \$ 24,010 | \$ 29,583 | \$ 30,000 | \$ 26,386 | \$ 30,000 |
| 01-171-099-60344 | Horticulture - Town | \$ 2,126 | \$ 3,464 | \$ 6,000 | \$ 4,481 | \$ 6,000 |
| 01-171-150-60344 | Horticulture - Society | \$ 5,189 | \$ 9,429 | \$ 10,000 | \$ 4,785 | \$ 10,000 |
| 01-171-099-60345 | License and Permits | \$ 2,451 | \$ 1,878 | \$ 2,500 | \$ 1,783 | \$ 2,500 |
| 01-171-099-60349 | Playground Mtce & Repair | \$ 284 | \$ 958 | \$ 10,000 | \$ 9,268 | \$ 10,000 |
| 01-171-099-60365 | Tree Planting | \$ 2,035 | \$ - | \$ 1,000 | \$ 221 | \$ 1,000 |
| 01-171-099-60400 | Mileage | \$ 367 | \$ 321 | \$ 1,000 | \$ 52 | \$ 1,000 |
| 01-171-099-60676 | Charitable Events - Parks | \$ (27) | \$ - | \$ - | \$ - | |
| | TOTAL OPERATING EXPENDITURES: | \$ 518,065 | \$ 618,155 | \$ 765,790 | \$ 685,401 | \$ 851,940 |
| | NET OPERATING REVENUES (EXPENSES): | \$ (517,287) | \$ (617,185) | \$ (765,790) | \$ (682,606) | \$ (851,940) |
| CONTRIBUTIONS TO (FROM) RESERVES: | | | | | | |
| 03-171-032-41700 | Trans. from Res. - Working Cap. | \$ - | \$ - | \$ - | \$ - | |
| | NET CONT. TO (FROM) RESERVES: | \$ - |
| | OPERATING SURPLUS/(DEFICIT): | \$ (517,287) | \$ (617,185) | \$ (765,790) | \$ (682,606) | \$ (851,940) |

| PARKS | | | | | | |
|--|--------------------------------------|---------------------|-----------------------|-----------------------|-----------------------|--------------|
| Account Number | | 2017 Actuals | 2018 Actuals | 2019 Budget | 2019 Actuals | 2020 Budget |
| CAPITAL BUDGET | | | | | | |
| CAPITAL REVENUE: | | | | | | |
| 01-171-058-40502 | Provincial Grant | \$ - | \$ - | \$ - | \$ - | \$ 203,314 |
| 01-171-058-40515 | Federal Grants | \$ - | \$ - | \$ - | \$ - | \$ 244,000 |
| 01-171-058-40519 | Misc. Energy Rebates | \$ 949 | \$ - | \$ - | \$ - | \$ - |
| 01-171-179-40524 | Donations - Mettawas Park | \$ 15,124 | \$ 2,533 | \$ - | \$ 5,610 | \$ - |
| 01-171-179-40527 | Fundraising Events Mettawas | \$ - | \$ 4,065 | \$ - | \$ 7,757 | \$ - |
| 01-171-058-40526 | User Group Contributions | \$ - | \$ - | \$ - | \$ - | \$ 37,500 |
| 01-130-066-41288 | Gosfield Wind Annual Contribution | \$ - | \$ - | \$ - | \$ - | \$ 46,000 |
| 01-171-066-41424 | Long-term Debt | \$ - | \$ - | \$ - | \$ - | \$ - |
| 01-171-066-41510 | Sale of Equipment | \$ 221 | \$ - | \$ - | \$ - | \$ - |
| 03-171-032-41710 | Transfer from Res. - Lifecycle | \$ 50,000 | \$ 135,978 | \$ 115,000 | \$ - | \$ 65,000 |
| 03-171-032-41710 | Transfer from Res. - Capital | \$ 143,750 | \$ 64,762 | \$ 106,500 | \$ - | \$ 356,500 |
| 03-171-032-41710 | Transfer from Res. - Fleet | \$ 140,845 | \$ 75,751 | \$ - | \$ - | \$ 67,500 |
| 03-171-032-41720 | Transfer from Res. - DC | \$ 51,345 | \$ 11,903 | \$ 18,000 | \$ - | \$ 211,500 |
| TOTAL CAPITAL REVENUE: | \$ 402,234 | \$ 294,992 | \$ 239,500 | \$ 13,367 | \$ 1,231,314 | |
| CAPITAL EXPENDITURES: | | | | | | |
| | From Capital Schedule | \$ 485,892 | \$ 392,034 | \$ 546,000 | \$ 438,810 | \$ 1,580,500 |
| TOTAL CAPITAL EXPENDITURES: | \$ 485,892 | \$ 392,034 | \$ 546,000 | \$ 438,810 | \$ 1,580,500 | |
| CONTRIBUTIONS TO RESERVES: | | | | | | |
| 03-171-440-80300 | Transfer to Res. - Fleet | \$ 50,000 | \$ 50,000 | \$ 75,000 | \$ 70,000 | \$ 80,000 |
| 03-171-440-80300 | Transfer to Res. - Lifecycle - Parks | \$ 110,000 | \$ 110,000 | \$ 110,000 | \$ 110,000 | \$ 110,000 |
| 03-171-440-80300 | Transfer to Res. - Capital | \$ 28,542 | \$ 87,098 | \$ 25,000 | \$ 30,000 | \$ - |
| 03-171-440-80300 | Transfer to Res. - Mettawas Park | \$ - | \$ - | \$ - | \$ - | \$ - |
| CONTRIBUTIONS TO RESERVES | \$ 188,542 | \$ 247,098 | \$ 210,000 | \$ 210,000 | \$ 190,000 | |
| REPAYMENT OF LONG-TERM DEBT: | | | | | | |
| | Repayment of LTD | \$ - | \$ - | \$ - | \$ - | \$ - |
| REPAYMENT OF LONG-TERM DEBT: | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| NET CAPITAL EXPENDITURES: | \$ (272,200) | \$ (344,140) | \$ (516,500) | \$ (635,443) | \$ (539,186) | |
| DEPARTMENTAL SURPLUS/(DEFICIT): | \$ (789,487) | \$ (961,325) | \$ (1,282,290) | \$ (1,318,050) | \$ (1,391,126) | |

| FACILITIES | | | | | | | |
|---|------------------------------------|---------------------|---------------------|-----------------------|---------------------|-------------|--|
| Account Number | | 2017 Actuals | 2018 Actuals | 2019 Budget | 2019 Actuals | 2020 Budget | |
| OPERATING BUDGET | | | | | | | |
| OPERATING REVENUE: | | | | | | | |
| 01-171-135-40662 | Rent - Grovedale Arts & Culture Ce | \$ - | \$ - | \$ 30,000 | \$ 4,258 | \$ 50,000 | |
| 01-171-061-40652 | Rent - Lakeside Pavilion | \$ 24,306 | \$ 26,853 | \$ 26,000 | \$ 28,314 | \$ 26,000 | |
| 01-171-159-40609 | Lions Hall - Utility Recovery | \$ 1,545 | \$ 1,545 | \$ 1,545 | \$ 1,545 | \$ 1,545 | |
| 01-171-061-40654 | Rent - ACCESS (Lion's Prop) | \$ 29,076 | \$ 29,076 | \$ 29,076 | \$ 26,653 | \$ 29,076 | |
| 01-171-061-40658 | Rent - Carnegie (BIA) | \$ 5,894 | \$ 5,748 | \$ 3,487 | \$ 5,053 | \$ 3,557 | |
| 01-171-172-40657 | Rent - Unico Comm. Centre | \$ 8,607 | \$ 12,628 | \$ 9,000 | \$ 11,487 | \$ 9,000 | |
| 01-171-061-40651 | Rent - Mad Science (122 Fox) | \$ 19,200 | \$ 19,200 | \$ 19,200 | \$ 12,800 | \$ 19,200 | |
| 01-171-061-40650 | Rent - Ruthven Day Care | \$ 10,200 | \$ 10,200 | \$ 10,200 | \$ 10,200 | \$ 10,200 | |
| 01-171-061-40607 | Rent - Ridgeview Park Hall | \$ 2,865 | \$ 3,987 | \$ 4,000 | \$ 3,778 | \$ 3,000 | |
| 01-171-176-40665 | Green Fees - Ridgeview | \$ 3,683 | \$ 4,477 | \$ 5,000 | \$ 5,111 | \$ 5,000 | |
| 01-171-061-40618 | Rent - Baseball Canteen | \$ 885 | \$ 885 | \$ 1,000 | \$ 1,062 | \$ 1,000 | |
| 01-171-177-40666 | Green Fees - King. Soccer / Baseb | \$ 20,338 | \$ 16,894 | \$ 18,000 | \$ 19,845 | \$ 18,000 | |
| 01-171-061-40664 | Rent - Kingsville Taxi | \$ 6,000 | \$ 4,500 | \$ - | \$ - | \$ - | |
| TOTAL OPERATING REVENUE: | \$ 132,598 | \$ 135,993 | \$ 156,508 | \$ 130,106 | \$ 175,578 | | |
| OPERATING EXPENDITURES: | | | | | | | |
| see appendix C | Grovedale Arts & Culture Centre | \$ - | \$ 339 | \$ 35,600 | \$ 25,529 | \$ 52,200 | |
| see appendix C | Lakeside Pavilion | \$ 50,555 | \$ 52,906 | \$ 62,770 | \$ 41,142 | \$ 64,270 | |
| see appendix C | Lion's Hall | \$ 19,086 | \$ 14,789 | \$ 16,350 | \$ 13,511 | \$ 17,500 | |
| see appendix C | Carnegie Building | \$ 12,531 | \$ 15,925 | \$ 29,150 | \$ 24,363 | \$ 24,150 | |
| see appendix C | Unico Centre | \$ 19,006 | \$ 20,804 | \$ 17,400 | \$ 16,222 | \$ 22,100 | |
| see appendix C | Cottam Library / Mad Science | \$ 3,843 | \$ (1,013) | \$ 1,500 | \$ 10,834 | \$ 1,500 | |
| see appendix C | Ruthven Library / Day Care | \$ 2,125 | \$ 253 | \$ 1,000 | \$ 280 | \$ 1,000 | |
| see appendix C | Kingsville Library | \$ 4,138 | \$ 5,409 | \$ 5,800 | \$ 2,360 | \$ 5,800 | |
| see appendix C | Ridgeview Hall / Park | \$ 32,562 | \$ 45,616 | \$ 49,300 | \$ 48,169 | \$ 51,700 | |
| see appendix C | Kingsville Soccer / Baseball | \$ 49,708 | \$ 46,793 | \$ 38,700 | \$ 65,336 | \$ 63,400 | |
| 01-171-178-60480 | Rental Prop - 94 Division St S | \$ 969 | \$ - | \$ - | \$ - | \$ - | |
| 01-171-178-60481 | Rental Prop - King's Landing | \$ 4,198 | \$ - | \$ - | \$ - | \$ - | |
| TOTAL OPERATING EXPENDITURES: | \$ 198,722 | \$ 201,822 | \$ 257,570 | \$ 247,744 | \$ 303,620 | | |
| NET OPERATING REVENUES (EXPENSES): | \$ (66,124) | \$ (65,829) | \$ (101,062) | \$ (117,638) | \$ (128,042) | | |
| CONTRIBUTIONS TO (FROM) RESERVES: | | | | | | | |
| 03-178-032-41700 | Trans. from Res. - Working Cap. | \$ - | \$ - | \$ - | \$ - | \$ - | |
| 03-178-440-80100 | Trans. to Res. - Working Cap. | \$ - | \$ - | \$ - | \$ - | \$ - | |
| NET CONT. TO (FROM) RESERVES: | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | |
| OPERATING SURPLUS/(DEFICIT): | \$ (66,124) | \$ (65,829) | \$ (101,062) | \$ (117,638) | \$ (128,042) | | |
| CAPITAL BUDGET | | | | | | | |
| CAPITAL REVENUE: | | | | | | | |
| 01-178-058-40502 | Provincial Grant | \$ - | \$ - | \$ - | \$ - | \$ - | |
| 01-178-058-40515 | Federal Grants | \$ - | \$ 140,412 | \$ - | \$ 15,601 | | |
| 01-178-058-40519 | Misc. Energy Rebates | \$ - | \$ - | \$ - | \$ - | | |
| 01-178-058-40526 | User Group Contributions | \$ - | \$ - | \$ - | \$ - | | |
| 01-178-066-41424 | Long-term Debt | \$ - | \$ - | \$ - | \$ - | | |
| 01-178-066-41510 | Sale of Equipment | \$ - | \$ - | \$ - | \$ - | | |
| 01-178-066-40525 | County of Essex - Library Funds | \$ - | \$ 40,000 | \$ - | \$ - | | |
| 03-178-032-41710 | Transfer from Res. - Lifecycle | \$ 6,000 | | \$ 30,000 | | | |
| 03-178-032-41710 | Transfer from Res. - Capital | \$ 7,487 | | \$ 9,150 | | | |
| 03-178-032-41710 | Transfer from Res. - ELK | \$ 183,208 | \$ 2,290,111 | \$ 2,250,000 | \$ - | \$ 190,000 | |
| 03-178-032-41720 | Transfer from Res. - DC | \$ - | \$ - | \$ 5,850 | \$ - | | |
| TOTAL CAPITAL REVENUE: | \$ 196,695 | \$ 2,470,523 | \$ 2,295,000 | \$ 15,601 | \$ 190,000 | | |
| CAPITAL EXPENDITURES: | | | | | | | |
| | From Capital Schedule | \$ 200,707 | \$ 2,790,788 | \$ 2,336,600 | \$ 1,247,571 | \$ 230,000 | |
| TOTAL CAPITAL EXPENDITURES: | \$ 200,707 | \$ 2,790,788 | \$ 2,336,600 | \$ 1,247,571 | \$ 230,000 | | |
| CONTRIBUTIONS TO RESERVES: | | | | | | | |
| 03-178-440-80300 | Transfer to Res. - Capital | \$ - | \$ 17,664 | | \$ - | | |
| 03-178-440-80300 | Transfer to Res - HVAC/Roof | \$ 170,000 | \$ 170,000 | \$ 170,000 | \$ 170,000 | \$ 170,000 | |
| 03-178-440-80300 | Transfer to Res. - Lifecycle | \$ 50,000 | \$ 50,000 | \$ 50,000 | \$ 50,000 | \$ 50,000 | |
| 03-178-440-80300 | Transfer to Res. - Mettawas Park | \$ - | \$ - | | \$ - | | |
| CONTRIBUTIONS TO RESERVES | \$ 220,000 | \$ 237,664 | \$ 220,000 | \$ 220,000 | \$ 220,000 | | |
| REPAYMENT OF LONG-TERM DEBT: | | | | | | | |
| | Repayment of LTD | \$ - | \$ - | \$ - | \$ - | | |
| REPAYMENT OF LONG-TERM DEBT: | \$ - | \$ - | \$ - | \$ - | \$ - | | |
| NET CAPITAL EXPENDITURES: | \$ (224,012) | \$ (557,929) | \$ (261,600) | \$ (1,451,970) | \$ (260,000) | | |
| DEPARTMENTAL SURPLUS/(DEFICIT): | \$ (290,136) | \$ (623,758) | \$ (362,662) | \$ (1,569,608) | \$ (388,042) | | |

FANTASY OF LIGHTS

| Account Number | | 2017 Actuals | 2018 Actuals | 2019 Budget | 2019 Actuals | 2020 Budget |
|---|---------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| OPERATING BUDGET | | | | | | |
| OPERATING REVENUE: | | | | | | |
| 01-172-060-40647 | Senior's Activity | \$ - | \$ 52 | \$ - | \$ - | |
| 01-172-066-40521 | Donations | \$ 4,878 | \$ 4,065 | \$ 4,500 | \$ 4,556 | \$ 100 |
| 01-172-066-40639 | Kingsville Fantasy Express | \$ 2,096 | \$ 2,365 | \$ 2,000 | \$ 2,109 | \$ 2,500 |
| 01-172-066-40640 | Dinner With Santa | \$ 1,617 | \$ 1,440 | \$ 1,500 | \$ 1,630 | \$ 1,500 |
| 01-172-066-40642 | Food Sales | \$ 30 | \$ 10 | \$ - | \$ - | \$ 500 |
| 01-172-066-40643 | Sip and Shop | \$ 913 | \$ 1,065 | \$ 1,000 | \$ 1,714 | \$ 1,300 |
| 01-172-066-40644 | Special Events | \$ 260 | \$ 425 | \$ 500 | \$ 402 | \$ - |
| 01-172-066-40645 | Maintenance Program | \$ - | \$ - | \$ - | \$ - | \$ - |
| 01-172-060-40606 | Miscellaneous | \$ - | \$ - | \$ - | \$ - | \$ 2,500 |
| TOTAL OPERATING REVENUE: | | \$ 9,794 | \$ 9,421 | \$ 9,500 | \$ 10,411 | \$ 8,400 |
| OPERATING EXPENDITURES: | | | | | | |
| 01-172-099-60306 | Advertising | \$ 5,599 | \$ 5,379 | \$ 5,000 | \$ 4,516 | \$ 5,500 |
| 01-172-099-60307 | Photocopier Supplies | \$ - | \$ - | \$ 600 | \$ - | |
| 01-172-099-60315 | Maintenance & Upgrades | \$ 8,954 | \$ 9,505 | \$ 10,000 | \$ 8,358 | \$ 10,000 |
| 01-172-099-60316 | Equipment Repair | \$ 932 | \$ 657 | \$ 1,200 | \$ 259 | \$ 800 |
| 01-172-099-60317 | Miscellaneous | \$ - | \$ 250 | \$ - | \$ (250) | |
| 01-172-158-60621 | Fireworks | \$ - | \$ 5,043 | \$ 3,000 | \$ 90 | \$ 3,000 |
| 01-172-099-60622 | Parade | \$ 10,000 | \$ 10,000 | \$ 12,000 | \$ 12,431 | \$ 12,000 |
| 01-172-099-60623 | Dinner With Santa | \$ 246 | \$ 564 | \$ 300 | \$ 450 | \$ 450 |
| 01-172-099-60624 | Craft Show | \$ - | \$ - | \$ - | \$ - | |
| 01-172-099-60625 | Food / Sundry Expenses | \$ 965 | \$ 1,277 | \$ 1,000 | \$ 2,534 | \$ 1,000 |
| 01-172-099-60631 | Special Events | \$ 231 | \$ 150 | \$ - | \$ 28 | |
| 01-172-099-60634 | Children's Activity | \$ 440 | \$ 710 | \$ 600 | \$ 374 | \$ 700 |
| TOTAL OPERATING EXPENDITURES: | | \$ 27,367 | \$ 33,534 | \$ 33,700 | \$ 28,790 | \$ 33,450 |
| NET OPERATING REVENUES (EXPENSES): | | | | | | |
| | | \$ (17,573) | \$ (24,113) | \$ (24,200) | \$ (18,380) | \$ (25,050) |
| CONTRIBUTIONS TO (FROM) RESERVES: | | | | | | |
| | Surplus/Deficit | \$ - | \$ - | \$ - | \$ - | |
| 03-172-032-41700 | Trans. from Res. - Working Cap. | \$ (2,000) | \$ - | \$ - | \$ - | |
| 03-172-440-80100 | Transfer to Res. - Working Cap. | \$ - | \$ - | \$ - | \$ - | |
| NET CONT. TO (FROM) RESERVES: | | \$ (2,000) | \$ - | \$ - | \$ - | \$ - |
| OPERATING SURPLUS/(DEFICIT): | | \$ (15,573) | \$ (24,113) | \$ (24,200) | \$ (18,380) | \$ (25,050) |
| CAPITAL BUDGET | | | | | | |
| CAPITAL REVENUE: | | | | | | |
| | Provincial Grant | \$ - | \$ - | \$ - | \$ - | |
| | Federal Grants | \$ - | \$ - | \$ - | \$ - | |
| 01-172-058-40521 | Donations (Capital) | \$ - | \$ - | \$ - | \$ - | |
| 01-172-066-41510 | Sale of Equipment | \$ - | \$ - | \$ - | \$ - | |
| 03-172-032-41710 | Transfer from Res. - Capital | \$ - | \$ - | \$ - | \$ - | |
| 03-172-032-41720 | Transfer from Res. - DC | \$ - | \$ - | \$ - | \$ - | |
| TOTAL CAPITAL REVENUE: | | \$ - |
| CAPITAL EXPENDITURES: | | | | | | |
| | From Capital Schedule | \$ 19,842 | \$ - | \$ - | \$ - | \$ - |
| TOTAL CAPITAL EXPENDITURES: | | \$ 19,842 | \$ - | \$ - | \$ - | \$ - |
| CONTRIBUTIONS TO RESERVES: | | | | | | |
| 03-172-440-80300 | Transfer to Res. - Capital | \$ - | \$ - | \$ - | \$ - | |
| CONTRIBUTIONS TO RESERVES | | \$ - |
| REPAYMENT OF LONG-TERM DEBT: | | | | | | |
| | Repayment of LTD | \$ - | \$ - | \$ - | \$ - | |
| REPAYMENT OF LONG-TERM DEBT: | | \$ - |
| NET CAPITAL EXPENDITURES: | | \$ (19,842) | \$ - | \$ - | \$ - | \$ - |
| DEPARTMENTAL SURPLUS/(DEFICIT): | | | | | | |
| | | \$ (35,416) | \$ (24,113) | \$ (24,200) | \$ (18,380) | \$ (25,050) |

| MARINA | | | | | | |
|---|---------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| Account Number | | 2017 Actuals | 2018 Actuals | 2019 Budget | 2019 Actuals | 2020 Budget |
| OPERATING BUDGET | | | | | | |
| OPERATING REVENUE: | | | | | | |
| 01-173-060-40615 | Boat Dockage | \$ 42,176 | \$ 43,144 | \$ 44,000 | \$ 49,692 | \$ 48,000 |
| 01-173-060-40624 | Boat Ramp | \$ 12,022 | \$ 10,591 | \$ 13,000 | \$ 3,508 | \$ 8,000 |
| 01-173-060-40638 | Fuel Sales | \$ 44,200 | \$ 54,858 | \$ 48,000 | \$ 8,913 | \$ 32,000 |
| 01-173-066-41270 | Misc Revenue | \$ - | \$ - | | \$ 1 | |
| TOTAL OPERATING REVENUE: | | \$ 98,397 | \$ 108,594 | \$ 105,000 | \$ 62,115 | \$ 88,000 |
| OPERATING EXPENDITURES: | | | | | | |
| 01-173-072-60102 | Salaries - Full Time | \$ 21,109 | \$ 19,877 | \$ 29,765 | \$ 22,713 | \$ 25,443 |
| 01-173-072-60103 | Salaries - Over-time | \$ 152 | \$ 758 | | \$ 832 | |
| 01-173-072-60104 | Salaries - Part Time | \$ 10,817 | \$ 11,198 | \$ 20,104 | \$ 6,378 | \$ 18,983 |
| 01-173-072-60105 | Salaries - Seasonal | \$ 5,515 | \$ 4,319 | \$ 28,753 | \$ 2,252 | \$ 10,218 |
| 01-173-072-60114 | Committee Honourarium | \$ 300 | \$ - | | \$ - | |
| 01-173-072-60202 | Benefits-EI | \$ 179 | \$ 274 | \$ 1,571 | \$ 240 | \$ 994 |
| 01-173-072-60204 | Benefits-CPP | \$ 411 | \$ 580 | \$ 3,346 | \$ 540 | \$ 2,323 |
| | Total Salaries & Benefits | \$ 38,482 | \$ 37,005 | \$ 83,539 | \$ 32,955 | \$ 57,961 |
| 01-173-099-60301 | Office Supplies | | \$ - | | \$ - | |
| 01-173-099-60306 | Advertising | \$ 302 | \$ - | | \$ - | |
| 01-173-099-60314 | Utilities | \$ 6,563 | \$ 4,865 | \$ 7,000 | \$ 5,598 | \$ 7,000 |
| 01-173-099-60315 | Facility Maintenance | \$ 18,564 | \$ 10,936 | \$ 9,500 | \$ 21,294 | \$ 9,500 |
| 01-173-099-60316 | Equipment Repair | | \$ - | | \$ - | |
| 01-173-099-60317 | Misc. | | \$ - | | \$ - | |
| 01-173-099-60318 | Equipment Rental | \$ 270 | \$ - | \$ 1,000 | \$ - | \$ 1,000 |
| 01-173-099-60319 | Professional Services | \$ - | \$ - | \$ 500 | \$ - | \$ 500 |
| 01-173-099-60320 | Membership & Subscription | \$ - | \$ - | \$ 525 | \$ - | \$ 525 |
| 01-173-099-60327 | Communication | \$ 832 | \$ 1,083 | \$ 1,250 | \$ 1,091 | \$ 1,250 |
| 01-173-099-60329 | Rent | \$ 1,667 | \$ 509 | \$ 500 | \$ 500 | \$ 500 |
| 01-173-152-60333 | Work Boat Maintenance | \$ 2,559 | \$ 3,806 | \$ 2,000 | \$ 3,364 | \$ 2,000 |
| 01-173-099-60335 | Shop Supplies | \$ 51 | \$ 11 | \$ 300 | \$ - | \$ 300 |
| 01-173-099-60337 | Ground Maintenance | \$ - | \$ 776 | \$ 500 | \$ - | \$ 500 |
| 01-173-099-60340 | Fuel & Oil | \$ 166 | \$ 509 | \$ 200 | \$ - | \$ 200 |
| 01-173-099-60346 | Bank Fees & Interest | \$ 1,467 | \$ 1,488 | \$ 1,500 | \$ 1,338 | \$ 1,500 |
| 01-173-152-60360 | License and Permits | \$ 224 | \$ 240 | \$ 240 | \$ - | \$ 240 |
| 01-173-099-60383 | Fuel Purchased for Re-Sale | \$ 34,785 | \$ 49,299 | \$ 38,400 | \$ 9,095 | \$ 26,000 |
| TOTAL OPERATING EXPENDITURES: | | \$ 105,933 | \$ 110,526 | \$ 146,954 | \$ 75,235 | \$ 108,976 |
| NET OPERATING REVENUES (EXPENSES): | | \$ (7,535) | \$ (1,932) | \$ (41,954) | \$ (13,120) | \$ (20,976) |
| CONTRIBUTIONS TO (FROM) RESERVES: | | | | | | |
| 03-173-032-41700 | Trans. from Res. - Working Cap. | \$ - | \$ - | \$ - | \$ - | |
| 03-173-440-80100 | Transfer to Res. - Working Cap. | \$ - | \$ - | \$ - | \$ - | |
| NET CONT. TO (FROM) RESERVES: | | \$ - |
| OPERATING SURPLUS/(DEFICIT): | | \$ (7,535) | \$ (1,932) | \$ (41,954) | \$ (13,120) | \$ (20,976) |
| CAPITAL BUDGET | | | | | | |
| CAPITAL REVENUE: | | | | | | |
| | Provincial Grant | \$ - | \$ - | \$ - | \$ - | |
| | Federal Grants | \$ - | \$ - | \$ - | \$ - | |
| 01-173-066-41425 | Amounts to be Recovered | \$ - | \$ - | \$ - | \$ - | |
| 01-173-066-41510 | Sale of Equipment | \$ - | \$ - | \$ - | \$ - | |
| 03-173-032-41710 | Transfer from Res. - Capital | \$ - | \$ - | \$ 16,000 | \$ - | \$ 85,000 |
| 03-173-032-41720 | Transfer from Res. - DC | \$ - | \$ - | \$ - | \$ - | |
| TOTAL CAPITAL REVENUE: | | \$ - | \$ - | \$ 16,000 | \$ - | \$ 85,000 |
| CAPITAL EXPENDITURES: | | | | | | |
| | From Capital Schedule | \$ - | \$ 14,389 | \$ 55,000 | \$ 15,459 | \$ 130,000 |
| TOTAL CAPITAL EXPENDITURES: | | \$ - | \$ 14,389 | \$ 55,000 | \$ 15,459 | \$ 130,000 |
| CONTRIBUTIONS TO RESERVES: | | | | | | |
| 03-173-440-80300 | Transfer to Res. - Capital | \$ 15,557 | \$ 61,120 | \$ - | \$ - | |
| CONTRIBUTIONS TO RESERVES | | \$ 15,557 | \$ 61,120 | \$ - | \$ - | \$ - |
| REPAYMENT OF LONG-TERM DEBT: | | | | | | |
| | Repayment of LTD | \$ - | \$ - | \$ - | \$ - | |
| REPAYMENT OF LONG-TERM DEBT: | | \$ - |
| NET CAPITAL EXPENDITURES: | | \$ (15,557) | \$ (75,509) | \$ (39,000) | \$ (15,459) | \$ (45,000) |
| DEPARTMENTAL SURPLUS/(DEFICIT): | | \$ (23,092) | \$ (77,441) | \$ (80,954) | \$ (28,579) | \$ (65,976) |

| MIGRATION FESTIVAL | | | | | | | |
|---|---------------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--|
| Account Number | | 2017 Actuals | 2018 Actuals | 2019 Budget | 2019 Actuals | 2020 Budget | |
| OPERATING BUDGET | | | | | | | |
| OPERATING REVENUE: | | | | | | | |
| 01-174-058-40502 | Grants (external sources) | \$ - | \$ - | \$ - | \$ - | \$ 750 | |
| 01-174-058-40521 | Donations from Public | \$ - | \$ 20 | \$ 500 | \$ - | \$ 500 | |
| 01-174-066-40642 | Food Sales | \$ - | \$ - | \$ - | \$ - | \$ - | |
| 01-174-066-41270 | Misc. Revenue/Special Projects | \$ 426 | \$ 310 | \$ - | \$ 11,968 | \$ - | |
| 01-174-066-41272 | Craft Vendor Fees | \$ 2,488 | \$ 2,239 | \$ 2,000 | \$ 2,212 | \$ 3,000 | |
| 01-174-066-41285 | Fine Art & Photo. Competition Registr | \$ - | \$ 70 | \$ 200 | \$ - | | |
| TOTAL OPERATING REVENUE: | | \$ 2,914 | \$ 2,639 | \$ 2,700 | \$ 14,179 | \$ 4,250 | |
| OPERATING EXPENDITURES: | | | | | | | |
| 01-174-099-60301 | Office Supplies | \$ - | \$ - | \$ - | \$ - | \$ - | |
| 01-174-099-60303 | Postage | \$ - | \$ - | \$ - | \$ - | \$ - | |
| 01-174-099-60306 | Advertising | \$ 5,756 | \$ 5,755 | \$ 5,000 | \$ 6,391 | \$ 6,000 | |
| 01-174-099-60307 | Photocopier Supplies new | \$ - | \$ - | \$ 500 | \$ 55 | \$ - | |
| 01-174-099-60320 | Opening Ceremony | \$ - | \$ - | \$ - | \$ - | \$ 2,200 | |
| 01-174-099-60320 | Membership/Subscriptions | \$ - | \$ - | \$ - | \$ - | \$ - | |
| 01-174-099-60608 | Parade | \$ 5,682 | \$ 5,521 | \$ 6,000 | \$ 6,034 | \$ 7,500 | |
| 01-174-099-60820 | Special Projects | \$ 576 | \$ 580 | \$ 1,500 | \$ 14,788 | \$ 5,000 | |
| 01-174-099-60821 | Children's Activities | \$ 3,779 | \$ 4,330 | \$ 4,200 | \$ 4,683 | \$ 4,500 | |
| 01-174-099-60828 | Prizes/Awards/Art Show Exp | \$ - | \$ 650 | \$ 2,200 | \$ 92 | | |
| 01-174-099-60829 | Birds of Prey Show | \$ 869 | \$ - | \$ 900 | \$ - | \$ 900 | |
| 01-174-099-60630 | Fundraising Efforts | \$ - | \$ 53 | \$ - | \$ - | | |
| 01-174-099-60832 | Volunteers | \$ - | \$ - | \$ - | \$ - | | |
| TOTAL OPERATING EXPENDITURES: | | \$ 16,662 | \$ 16,890 | \$ 20,300 | \$ 32,043 | \$ 26,100 | |
| NET OPERATING REVENUES (EXPENSES): | | | | | | | |
| NET OPERATING REVENUES (EXPENSES): | | \$ (13,748) | \$ (14,251) | \$ (17,600) | \$ (17,863) | \$ (21,850) | |
| CONTRIBUTIONS TO (FROM) RESERVES: | | | | | | | |
| 03-174-032-41700 | Trans. from Res. - Working Cap. | \$ - | \$ (4,600) | \$ - | \$ - | | |
| 03-174-440-80100 | Transfer to Res. - Working Cap. | \$ - | \$ - | \$ - | \$ - | | |
| NET CONT. TO (FROM) RESERVES: | | \$ - | \$ (4,600) | \$ - | \$ - | \$ - | |
| OPERATING SURPLUS/(DEFICIT): | | \$ (13,748) | \$ (9,651) | \$ (17,600) | \$ (17,863) | \$ (21,850) | |
| CAPITAL BUDGET | | | | | | | |
| CAPITAL REVENUE: | | | | | | | |
| | Provincial Grant | \$ - | \$ - | \$ - | \$ - | | |
| | Federal Grants | \$ - | \$ - | \$ - | \$ - | | |
| 01-174-066-41510 | Sale of Equipment | \$ - | \$ - | \$ - | \$ - | | |
| 03-174-032-41710 | Transfer from Res. - Capital | \$ - | \$ - | \$ - | \$ - | | |
| 03-174-032-41720 | Transfer from Res. - DC | \$ - | \$ - | \$ - | \$ - | | |
| TOTAL CAPITAL REVENUE: | | \$ - | |
| CAPITAL EXPENDITURES: | | | | | | | |
| | From Capital Schedule | \$ - | \$ - | \$ - | \$ - | \$ - | |
| TOTAL CAPITAL EXPENDITURES: | | \$ - | |
| CONTRIBUTIONS TO RESERVES: | | | | | | | |
| 03-174-440-80300 | Transfer to Res. - Capital | \$ - | \$ - | \$ - | \$ - | | |
| CONTRIBUTIONS TO RESERVES | | \$ - | |
| REPAYMENT OF LONG-TERM DEBT: | | | | | | | |
| | Repayment of LTD | \$ - | \$ - | \$ - | \$ - | | |
| REPAYMENT OF LONG-TERM DEBT: | | \$ - | |
| NET CAPITAL EXPENDITURES: | | \$ - | |
| DEPARTMENTAL SURPLUS/(DEFICIT): | | \$ (13,748) | \$ (9,651) | \$ (17,600) | \$ (17,863) | \$ (21,850) | |

RECREATION PROGRAMS

| Account Number | | 2017 Actuals | 2018 Actuals | 2019 Budget | 2019 Actuals | 2020 Budget |
|---|---------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| OPERATING BUDGET | | | | | | |
| OPERATING REVENUE: | | | | | | |
| 01-175-058-40511 | Federal Grants - Canada Day | \$ - | \$ - | \$ 4,000 | \$ 7,500 | |
| 01-175-066-40502 | Provincial Grants | \$ - | \$ - | \$ - | \$ - | |
| 01-175-066-40521 | Donations from Public | \$ - | \$ - | \$ - | \$ - | |
| 01-175-066-40619 | Recreation - Misc. Revenues | \$ 4,893 | \$ 558 | \$ - | \$ 5 | |
| 01-175-066-40625 | Recreation Programs | \$ 5,570 | \$ 8,533 | \$ 9,000 | \$ 12,536 | \$ 10,000 |
| 01-175-066-40626 | Community Events (Sponsorships) | \$ 7,630 | \$ 5,812 | \$ 5,500 | \$ 7,804 | \$ 4,500 |
| 01-175-066-40632 | Activity Guide Advertising | \$ - | \$ 500 | \$ 2,500 | \$ - | \$ 2,000 |
| 01-175-066-40635 | P2P Admin Fee | \$ - | \$ 4,300 | \$ 4,200 | \$ 2,700 | \$ 4,200 |
| 01-175-066-40636 | First Aid Training | \$ - | \$ - | \$ 12,000 | \$ 360 | \$ 3,000 |
| 01-175-066-40637 | March Break Camp | \$ - | \$ - | \$ - | \$ - | \$ 500 |
| 01-175-066-41277 | Day Camp | \$ 440 | \$ - | \$ 500 | \$ 500 | \$ 500 |
| 01-175-066-41279 | CUBC Fundraising | \$ - | \$ 500 | \$ - | \$ - | |
| 01-175-066-41298 | Tournaments | \$ - | \$ - | \$ - | \$ - | |
| 01-175-066-41299 | Family Day Events | \$ 600 | \$ - | \$ - | \$ - | |
| see appendix D | Grovedale Events | \$ - | \$ - | \$ - | \$ - | \$ 2,000 |
| TOTAL OPERATING REVENUE: | | \$ 19,132 | \$ 20,203 | \$ 37,700 | \$ 31,405 | \$ 26,700 |
| OPERATING EXPENDITURES: | | | | | | |
| 01-175-072-60102 | Salaries - Full Time | \$ 51,564 | \$ 55,043 | \$ 57,625 | \$ 56,014 | \$ 58,715 |
| 01-175-072-60103 | Salaries - Over Time | \$ - | \$ 696 | \$ - | \$ 710 | \$ - |
| 01-175-072-60104 | Salaries - Part-time | \$ 12,400 | \$ 34,541 | \$ 36,541 | \$ 41,150 | \$ 72,082 |
| 01-175-072-60114 | Committee Honourarium | \$ 15,400 | \$ 13,300 | \$ 20,000 | \$ 13,800 | \$ 28,000 |
| 01-175-072-60202 | Benefits-EI | \$ 1,000 | \$ 1,575 | \$ 1,603 | \$ 1,709 | \$ 2,332 |
| 01-175-072-60204 | Benefits-CPP | \$ 2,245 | \$ 3,341 | \$ 5,185 | \$ 3,908 | \$ 6,854 |
| 01-175-072-60206 | Benefits-EHT | \$ 1,559 | \$ 2,036 | \$ 2,527 | \$ 2,202 | \$ 3,097 |
| 01-175-072-60208 | Benefits-OMERS | \$ 6,817 | \$ 6,141 | \$ 9,855 | \$ 6,150 | \$ 10,029 |
| 01-175-072-60212 | Benefits-Health Coverage | \$ 5,835 | \$ 7,683 | \$ 6,508 | \$ 5,504 | \$ 6,610 |
| 01-175-072-60214 | Benefits-WSIB | \$ 2,370 | \$ 3,233 | \$ 4,063 | \$ 3,442 | \$ 5,018 |
| 01-175-072-60222 | Benefits - Eyeglasses | \$ - | \$ - | \$ 800 | \$ - | \$ 800 |
| 01-175-072-60223 | Benefits - Ortho | \$ - | \$ - | \$ 2,000 | \$ - | \$ 2,000 |
| | Total Salaries & Benefits | \$ 99,190 | \$ 127,589 | \$ 146,707 | \$ 134,590 | \$ 195,537 |
| 01-175-099-60254 | Training & Development | \$ 493 | \$ 3,249 | \$ 3,000 | \$ 3,530 | \$ 3,000 |
| 01-175-099-60301 | Office Supplies | \$ - | \$ 2 | \$ 300 | \$ 50 | \$ 400 |
| 01-175-099-60306 | Advertising | \$ 1,873 | \$ 1,301 | \$ 2,500 | \$ 1,728 | \$ 2,500 |
| 01-175-099-60317 | Miscellaneous | \$ 27 | \$ 68 | \$ 100 | \$ 68 | \$ 100 |
| 01-175-099-60327 | Communication | | \$ - | \$ 100 | \$ 54 | \$ - |
| 01-175-099-60400 | Mileage | \$ 147 | \$ 1,996 | \$ 1,500 | \$ 643 | \$ 1,500 |
| 01-175-099-60626 | Activity Guide | \$ 3,510 | \$ 2,343 | \$ 3,000 | \$ 5,317 | \$ 5,000 |
| 01-175-099-60627 | Recreation Programs | \$ 1,158 | \$ 4,448 | \$ 6,000 | \$ 8,814 | \$ 8,000 |
| 01-175-099-60628 | Community Events | \$ 13,956 | \$ 13,280 | \$ 20,000 | \$ 47,914 | \$ 10,000 |
| 01-175-099-60629 | In Motion Health Promotion | \$ 1,000 | \$ 1,779 | \$ 1,000 | \$ 1,000 | \$ 1,000 |
| 01-175-099-60677 | March Break Camp | \$ 480 | \$ (348) | \$ - | \$ - | \$ - |
| 01-175-099-60678 | Day Camp | \$ - | \$ - | \$ - | \$ - | \$ - |
| 01-175-099-60680 | Folk Fest | \$ - | \$ - | \$ 20,000 | \$ 20,200 | \$ 20,200 |
| | Kingsville Historical Park | | | | | \$ 10,000 |
| see appendix D | Older Adults (surplus) | \$ 4,355 | \$ 6,693 | \$ 2,900 | \$ (363) | \$ - |
| see appendix D | Canada Day | \$ - | \$ - | \$ - | \$ - | \$ 8,500 |
| see appendix D | Tall Ships | \$ - | \$ - | \$ 42,085 | \$ 88,544 | \$ - |
| see appendix D | Highland Games (surplus) | \$ - | \$ - | \$ 5,000 | \$ (25,329) | \$ - |
| TOTAL OPERATING EXPENDITURES: | | \$ 126,191 | \$ 162,401 | \$ 254,192 | \$ 286,760 | \$ 265,737 |
| NET OPERATING REVENUES (EXPENSES): | | | | | | |
| CONTRIBUTIONS TO (FROM) RESERVES: | | | | | | |
| 03-175-032-41700 | Trans. from Res. - Working Cap. | \$ - | \$ - | \$ - | \$ - | |
| 03-175-440-80100 | Transfer to Res. - Working Cap. | \$ 3,998 | \$ - | \$ - | \$ - | |
| NET CONT. TO (FROM) RESERVES: | | \$ 3,998 | \$ - | \$ - | \$ - | \$ - |
| OPERATING SURPLUS/(DEFICIT): | | | | | | |
| CAPITAL BUDGET | | | | | | |
| CAPITAL REVENUE: | | | | | | |
| 01-175-058-40504 | Provincial Grant | \$ - | \$ - | \$ - | \$ - | |
| 01-175-058-40515 | Federal Grants | \$ - | \$ - | \$ - | \$ - | |
| 01-175-066-40524 | Fundraising | \$ 565 | \$ - | \$ - | \$ - | |
| 01-175-066-41510 | Sale of Equipment | \$ - | \$ - | \$ - | \$ - | |
| 03-175-032-41710 | Transfer from Res. - Capital | \$ - | \$ - | \$ 44,000 | \$ - | |
| 03-175-032-41720 | Transfer from Res. - DC | \$ - | \$ - | \$ - | \$ - | |
| TOTAL CAPITAL REVENUE: | | \$ 565 | \$ - | \$ 44,000 | \$ - | \$ - |
| CAPITAL EXPENDITURES: | | | | | | |
| | From Capital Schedule | \$ 901 | \$ 53,063 | \$ 44,000 | \$ 19,469 | \$ - |
| TOTAL CAPITAL EXPENDITURES: | | \$ 901 | \$ 53,063 | \$ 44,000 | \$ 19,469 | \$ - |
| CONTRIBUTIONS TO RESERVES: | | | | | | |
| 03-175-440-80300 | Transfer to Res. - Capital | \$ 15,000 | \$ 59,000 | \$ - | \$ - | |
| CONTRIBUTIONS TO RESERVES | | \$ 15,000 | \$ 59,000 | \$ - | \$ - | \$ - |
| REPAYMENT OF LONG-TERM DEBT: | | | | | | |
| | Repayment of LTD | \$ - | \$ - | \$ - | \$ - | |
| REPAYMENT OF LONG-TERM DEBT: | | \$ - |
| NET CAPITAL EXPENDITURES: | | \$ (15,336) | \$ (112,063) | \$ - | \$ (19,469) | \$ - |
| DEPARTMENTAL SURPLUS/(DEFICIT): | | | | | | |
| DEPARTMENTAL SURPLUS/(DEFICIT): | | \$ (126,393) | \$ (254,261) | \$ (216,492) | \$ (274,824) | \$ (239,037) |

COMMUNITIES IN BLOOM

| Account Number | | 2017 Actuals | 2018 Actuals | 2019 Budget | 2019 Actuals | 2020 Budget |
|---|-----------------------------------|-----------------|---------------|------------------|-----------------|-----------------|
| OPERATING BUDGET | | | | | | |
| OPERATING REVENUE: | | | | | | |
| 01-176-058-40500 | Grants from Town / Councillor Con | \$ - | \$ - | \$ - | \$ - | |
| 01-176-058-40502 | Provincial Grants | \$ - | \$ - | \$ - | \$ - | |
| 01-176-058-40511 | Federal Grants | \$ - | \$ - | \$ - | \$ - | |
| 01-176-058-40521 | Donations from Public | \$ - | \$ - | \$ - | \$ - | |
| 01-176-058-40528 | Fundraising | | \$ - | \$ - | \$ - | |
| 01-176-066-41270 | Misc. Revenue/Special Projects | \$ - | \$ - | \$ - | \$ - | |
| TOTAL OPERATING REVENUE: | | \$ - | \$ - | \$ - | \$ - | \$ - |
| OPERATING EXPENDITURES: | | | | | | |
| 01-176-099-60306 | Advertising | \$ 1,368 | \$ - | \$ 1,500 | \$ - | \$ 1,500 |
| 01-176-099-60307 | Photocopier Supplies | | \$ - | \$ 400 | \$ - | \$ - |
| 01-176-099-60320 | Memberships | \$ 666 | \$ 250 | \$ 900 | \$ 1,158 | \$ 1,200 |
| 01-176-099-60365 | Tree Planting | \$ - | \$ - | \$ 400 | \$ 763 | \$ 800 |
| 01-176-099-60631 | Special Events | \$ - | \$ - | \$ 350 | \$ 140 | \$ - |
| 01-176-099-60650 | Signage | \$ 641 | \$ - | \$ 1,200 | \$ - | \$ 600 |
| 01-176-099-60651 | Community Profile Book | \$ 799 | \$ - | \$ 1,300 | \$ 8 | \$ 300 |
| 01-176-099-60652 | Tour Costs | \$ 217 | \$ 33 | \$ 1,500 | \$ 183 | \$ 1,500 |
| 01-176-099-60653 | Judges Expenses | \$ 1,704 | \$ - | \$ 1,700 | \$ 1,620 | \$ 1,700 |
| 01-176-099-60654 | Awards Ceremony | \$ 189 | \$ - | \$ 1,500 | \$ 2,237 | \$ 1,500 |
| TOTAL OPERATING EXPENDITURES: | | \$ 5,583 | \$ 283 | \$ 10,750 | \$ 6,110 | \$ 9,100 |
| NET OPERATING REVENUES (EXPENSES): | | | | | | |
| CONTRIBUTIONS TO (FROM) RESERVES: | | | | | | |
| 03-176-032-41700 | Trans. from Res. - Working Cap. | \$ - | \$ - | \$ - | \$ - | |
| 03-176-440-80100 | Transfer to Res. - Working Cap. | \$ - | \$ - | \$ - | \$ - | |
| NET CONT. TO (FROM) RESERVES: | | \$ - | \$ - | \$ - | \$ - | \$ - |
| OPERATING SURPLUS/(DEFICIT): | | | | | | |
| | | | | | | |

PLANNING

| Account Number | | 2017 Actuals | 2018 Actuals | 2019 Budget | 2019 Actuals | 2020 Budget |
|---|-----------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| OPERATING BUDGET | | | | | | |
| OPERATING REVENUE: | | | | | | |
| 01-180-062-40680 | Planning - Zoning | \$ 28,550 | \$ 43,100 | \$ 42,000 | \$ 31,350 | \$ 25,000 |
| 01-180-062-40681 | Planning - O.P.A. | \$ - | \$ 4,500 | \$ 2,700 | \$ 4,550 | \$ 3,000 |
| 01-180-062-40691 | Planning - Surplus Dwellings | \$ - | \$ - | \$ 4,400 | \$ - | \$ 9,000 |
| 01-180-062-40682 | Planning - Consents | \$ 9,000 | \$ 17,040 | \$ 17,000 | \$ 31,200 | \$ 15,000 |
| 01-180-062-40683 | Planning - Development Agree. | \$ 800 | \$ 1,500 | \$ 1,200 | \$ 650 | \$ 1,000 |
| 01-180-062-40684 | Planning - Minor Variances | \$ 4,500 | \$ 5,900 | \$ 7,000 | \$ 6,885 | \$ 5,200 |
| 01-180-062-40685 | Planning - Subdivisions | \$ 5,500 | \$ 4,500 | \$ 10,000 | \$ 4,200 | \$ 15,000 |
| 01-180-062-40686 | Planning - Site Plan | \$ 17,250 | \$ 13,500 | \$ 24,000 | \$ 32,350 | \$ 24,000 |
| 01-180-066-40689 | Planning - Misc. Application Fee | \$ 550 | \$ 500 | \$ 500 | \$ 450 | \$ 500 |
| TOTAL OPERATING REVENUE: | | \$ 66,150 | \$ 90,540 | \$ 108,800 | \$ 111,635 | \$ 97,700 |
| OPERATING EXPENDITURES: | | | | | | |
| 01-180-072-60102 | Salaries - Full Time | \$ 130,656 | \$ 141,750 | \$ 204,098 | \$ 125,638 | \$ 207,956 |
| 01-180-072-60104 | Salaries - Part Time | \$ - | \$ - | \$ - | \$ 1,209 | |
| 01-180-072-60114 | Committee Honourarium | \$ 12,971 | \$ 10,853 | \$ 13,471 | \$ 12,371 | \$ 13,471 |
| 01-180-072-60202 | Benefits - EI | \$ 1,870 | \$ 1,891 | \$ 2,408 | \$ 2,456 | \$ 2,398 |
| 01-180-072-60204 | Benefits - CPP | \$ 4,212 | \$ 4,182 | \$ 6,184 | \$ 5,648 | \$ 6,503 |
| 01-180-072-60206 | Benefits - EHT | \$ 2,710 | \$ 2,875 | \$ 4,242 | \$ 3,671 | \$ 4,318 |
| 01-180-072-60208 | Benefits - OMERS | \$ 14,238 | \$ 15,809 | \$ 23,369 | \$ 22,184 | \$ 23,787 |
| 01-180-072-60212 | Benefits - Health Coverage | \$ 17,726 | \$ 18,743 | \$ 18,942 | \$ 18,438 | \$ 18,856 |
| 01-180-072-60214 | Benefits - WSIB | \$ 3,697 | \$ 3,865 | \$ 5,995 | \$ 4,894 | \$ 6,154 |
| 01-180-072-60222 | Benefits - Eyeglasses | \$ 749 | \$ 942 | \$ 800 | \$ 757 | \$ 800 |
| 01-180-072-60223 | Benefits - Ortho | \$ - | \$ - | \$ 2,000 | \$ - | \$ 2,000 |
| | Total Salaries & Benefits | \$ 188,829 | \$ 200,909 | \$ 281,509 | \$ 197,265 | \$ 286,243 |
| 01-180-072-60120 | Contracted Services | \$ 43,294 | \$ 41,401 | \$ - | \$ 67,363 | |
| 01-180-099-60254 | Training & Development | \$ 3,298 | \$ 4,394 | \$ 19,500 | \$ 17,750 | \$ 7,000 |
| 01-180-099-60301 | Office Supplies | \$ 339 | \$ 605 | \$ 750 | \$ 865 | \$ 750 |
| 01-180-099-60303 | Postage Supplies | \$ - | \$ - | \$ 4,000 | \$ - | \$ 2,500 |
| 01-180-099-60305 | Courier & Express | \$ 72 | \$ 139 | \$ 500 | \$ 86 | \$ 1,250 |
| 01-180-099-60306 | Advertising | \$ 1,347 | \$ 2,446 | \$ 6,000 | \$ 1,447 | \$ 5,000 |
| 01-180-099-60317 | Miscellaneous | \$ 57 | \$ 277 | \$ 5,000 | \$ 467 | \$ 4,000 |
| 01-180-099-60320 | Membership & Subscription | \$ 622 | \$ 1,347 | \$ 1,500 | \$ 1,445 | \$ 1,500 |
| 01-180-099-60326 | Professional Fees (Legal, Eng.OM) | \$ 12,001 | \$ 4,810 | \$ 50,000 | \$ 51,443 | \$ 35,000 |
| 01-180-099-60327 | Communication | \$ 568 | \$ 555 | \$ 1,000 | \$ 605 | \$ 1,000 |
| 01-180-099-60358 | Small Capital | | \$ 1,432 | \$ 500 | \$ 641 | \$ 4,500 |
| 01-180-099-60400 | Mileage | \$ 154 | \$ 105 | \$ 650 | \$ 146 | \$ 650 |
| TOTAL OPERATING EXPENDITURES: | | \$ 250,582 | \$ 258,419 | \$ 370,909 | \$ 339,524 | \$ 349,393 |
| NET OPERATING REVENUES (EXPENSES): | | | | | | |
| | | \$ (184,432) | \$ (167,879) | \$ (262,109) | \$ (227,889) | \$ (251,693) |
| CONTRIBUTIONS TO (FROM) RESERVES: | | | | | | |
| 03-180-032-41700 | Trans. from Res. - Working Cap. | \$ - | \$ - | \$ - | \$ - | |
| 03-180-440-80100 | Transfer to Res. - Working Cap. | \$ - | \$ 20,000 | \$ - | \$ - | |
| NET CONT. TO (FROM) RESERVES: | | \$ - | \$ 20,000 | \$ - | \$ - | \$ - |
| OPERATING SURPLUS/(DEFICIT): | | | | | | |
| | | \$ (184,432) | \$ (187,879) | \$ (262,109) | \$ (227,889) | \$ (251,693) |
| CAPITAL BUDGET | | | | | | |
| CAPITAL REVENUE: | | | | | | |
| 01-180-058-40504 | Provincial Grant | \$ - | \$ 56,712 | | \$ - | |
| | Federal Grants | \$ - | \$ - | | \$ - | |
| 03-180-032-41710 | Transfer from Res. - Capital | \$ - | \$ - | \$ 25,000 | \$ - | |
| 03-180-032-41720 | Transfer from Res. - DC | \$ 6,359 | \$ 24,874 | | \$ - | |
| TOTAL CAPITAL REVENUE: | | \$ 6,359 | \$ 81,586 | \$ 25,000 | \$ - | \$ - |
| CAPITAL EXPENDITURES: | | | | | | |
| | From Capital Schedule | \$ 10,818 | \$ 43,696 | \$ 25,000 | \$ 20,126 | \$ 5,000 |
| TOTAL CAPITAL EXPENDITURES: | | \$ 10,818 | \$ 43,696 | \$ 25,000 | \$ 20,126 | \$ 5,000 |
| CONTRIBUTIONS TO RESERVES: | | | | | | |
| 03-180-440-80300 | Transfer to Res. - Capital | \$ - | \$ 65,654 | | \$ - | |
| CONTRIBUTIONS TO RESERVES | | \$ - | \$ 65,654 | \$ - | \$ - | \$ - |
| REPAYMENT OF LONG-TERM DEBT: | | | | | | |
| | Repayment of LTD | \$ - | \$ - | \$ - | \$ - | |
| REPAYMENT OF LONG-TERM DEBT: | | \$ - |
| NET CAPITAL EXPENDITURES: | | \$ (4,459) | \$ (27,764) | \$ - | \$ (20,126) | \$ (5,000) |
| DEPARTMENTAL SURPLUS/(DEFICIT): | | | | | | |
| | | \$ (188,891) | \$ (215,643) | \$ (262,109) | \$ (248,015) | \$ (256,693) |

| BIA | | | | | | |
|---|----------------------------------|-------------------|-------------------|--------------------|-------------------|--------------------|
| Account Number | | 2017 Actuals | 2018 Actuals | 2019 Budget | 2019 Actuals | 2020 Budget |
| OPERATING BUDGET | | | | | | |
| OPERATING REVENUE: | | | | | | |
| 01-181-012-40189 | B.I.A. | \$ 98,889 | \$ 98,889 | \$ 100,000 | \$ 100,000 | \$ 100,000 |
| 01-181-058-40502 | Provincial Grants | | \$ - | | \$ - | |
| 01-181-058-40500 | Town Grant - Flower Program | \$ 15,000 | \$ 20,300 | \$ 19,353 | \$ 19,353 | \$ 19,031 |
| 01-181-058-40500 | Town Grant - Operation Face Lift | \$ 3,000 | \$ - | | \$ - | \$ 5,000 |
| 01-181-058-40521 | Donations | | \$ - | | \$ - | |
| 01-181-066-41255 | Revenue - BIA | \$ 261 | \$ 500 | | \$ - | |
| 01-181-066-41270 | Misc | \$ 213 | \$ 163 | | \$ - | |
| 01-181-066-41291 | Spring Fashion Show | | \$ - | | \$ - | |
| 01-181-066-41292 | Assoc. Memberships | \$ 4,280 | \$ 4,633 | \$ 4,000 | \$ 3,471 | \$ 3,400 |
| 01-181-066-41364 | Winter Walkthrough Fashion Show | | \$ - | | \$ - | |
| 01-181-066-41366 | Festivals & Events | | \$ - | | \$ - | |
| 01-181-066-41371 | BIA Coupon Book | | \$ - | | \$ 4,259 | \$ 10,000 |
| TOTAL OPERATING REVENUE: | | \$ 121,643 | \$ 124,485 | \$ 123,353 | \$ 127,083 | \$ 137,431 |
| OPERATING EXPENDITURES: | | | | | | |
| 01-181-072-60104 | Vacation Pay | | \$ 1,206 | \$ 1,608 | \$ 2,327 | \$ 1,600 |
| 01-181-072-60202 | Benefits - EI | \$ 1,005 | \$ 978 | \$ 930 | \$ 943 | \$ 885 |
| 01-181-072-60204 | Benefits - CPP | \$ 1,637 | \$ 1,577 | \$ 1,807 | \$ 1,952 | \$ 1,916 |
| 01-181-072-60206 | Benefits - EHT | \$ 844 | \$ 824 | \$ 780 | \$ 815 | \$ 780 |
| 01-181-072-60208 | Benefits - OMERS | \$ - | \$ - | \$ - | \$ - | \$ 3,600 |
| 01-181-072-60212 | Benefits - Health Coverage | \$ - | \$ 691 | \$ 1,968 | \$ 1,985 | \$ 3,968 |
| 01-181-072-60214 | Benefits - WSIB | \$ 1,320 | \$ 1,351 | \$ 1,280 | \$ 1,318 | \$ 1,400 |
| | Total Benefits | \$ 4,805 | \$ 6,627 | \$ 8,372 | \$ 9,339 | \$ 14,149 |
| 01-181-072-60120 | Contracts | \$ 42,998 | \$ 39,503 | \$ 40,000 | \$ 38,092 | \$ 40,000 |
| 01-181-088-60337 | Ground Maintenance | \$ - | \$ - | \$ - | \$ - | \$ 1,000 |
| 01-181-099-60301 | Office Supplies | \$ 1,728 | \$ 2,489 | \$ 3,000 | \$ 1,430 | \$ 3,000 |
| 01-181-099-60306 | Advertising & Marketing | \$ 4,751 | \$ 3,014 | \$ 15,000 | \$ 11,817 | \$ 10,000 |
| 01-181-099-60309 | Computer & Web Site | \$ 1,155 | \$ 810 | \$ 200 | \$ 127 | \$ 125 |
| 01-181-099-60317 | Miscellaneous | \$ 555 | \$ 1,711 | \$ 700 | \$ 1,764 | \$ 1,500 |
| 01-181-099-60320 | Membership & Subscriptions | \$ 265 | \$ 407 | \$ 400 | \$ 409 | \$ 400 |
| 01-181-099-60323 | Write Offs | \$ 965 | \$ 1,034 | \$ 1,000 | \$ 457 | \$ 1,000 |
| 01-181-099-60327 | Communication | \$ 1,607 | \$ 1,648 | \$ 1,700 | \$ 1,804 | \$ 1,700 |
| 01-181-099-60329 | Rent | \$ 5,894 | \$ 5,359 | \$ 3,487 | \$ 3,487 | \$ 3,557 |
| 01-181-099-60341 | Janitorial (1/4 of office space) | \$ 607 | \$ 641 | \$ 25 | \$ - | \$ - |
| 01-181-099-60630 | Clock Prog. / Maint | \$ 1,838 | \$ 183 | | \$ 81 | \$ - |
| new | BIA Mixer | \$ - | \$ - | \$ - | \$ - | \$ 1,800 |
| 01-181-170-60806 | Spring Fashion Show | \$ - | \$ - | | \$ - | \$ - |
| 01-181-170-60807 | Winter Walkthrough Fashion Show | \$ - | \$ - | | \$ - | \$ - |
| 01-181-170-60812 | BIA Dollar Promotion | \$ 15,000 | \$ 16,210 | \$ 17,000 | \$ 15,376 | \$ 17,000 |
| 01-181-170-60814 | BIA Christmas | \$ - | \$ - | | \$ - | \$ 10,000 |
| 01-181-170-60816 | Annual General Meeting | \$ - | \$ 250 | \$ 2,000 | \$ 386 | \$ 500 |
| 01-181-099-60819 | OBIAA Conference | \$ 1,333 | \$ 829 | \$ 2,500 | \$ 839 | \$ 2,500 |
| 01-181-099-60833 | Operation Face Lift | \$ 7,446 | \$ 715 | \$ 5,000 | \$ 3,583 | \$ 10,000 |
| 01-181-170-60837 | Spring Guide | \$ 1,526 | \$ - | \$ 1,530 | \$ - | \$ - |
| 01-181-170-60838 | Holiday Guide | \$ - | \$ 1,284 | \$ 1,530 | \$ - | \$ - |
| 01-181-170-60839 | Beautification / Flower Program | \$ 28,516 | \$ 31,702 | \$ 38,704 | \$ 37,992 | \$ 38,063 |
| 01-181-170-60840 | Light up the Town | \$ 44 | \$ - | \$ - | \$ - | \$ - |
| TOTAL OPERATING EXPENDITURES: | | \$ 121,034 | \$ 114,416 | \$ 142,148 | \$ 126,984 | \$ 156,294 |
| NET OPERATING REVENUES (EXPENSES): | | | | | | |
| | | \$ 609 | \$ 10,070 | \$ (18,795) | \$ 98 | \$ (18,863) |
| CONTRIBUTIONS TO (FROM) RESERVES: | | | | | | |
| | Prior year (Surplus)/Deficit | | | | | |
| 03-181-032-41700 | Trans. from Res. - Working Cap. | | \$ - | \$ (18,795) | \$ - | \$ (18,863) |
| 03-181-440-80100 | Transfer to Res. - Working Cap. | \$ 609 | \$ 10,070 | | \$ - | |
| NET CONT. TO (FROM) RESERVES: | | \$ 609 | \$ 10,070 | \$ (18,795) | \$ - | \$ (18,863) |
| OPERATING SURPLUS/(DEFICIT): | | | | | | |
| | | \$ - | \$ - | \$ - | \$ 98 | \$ - |
| CAPITAL BUDGET | | | | | | |
| CAPITAL REVENUE: | | | | | | |
| | Provincial Grant | | | | | |
| | Federal Grants | | | | | |
| 01-181-066-41367 | Clock Donations | | \$ - | | \$ - | |
| 01-181-066-41368 | Clock Bricks | \$ 2,800 | \$ 800 | | \$ 800 | |
| 03-181-032-41710 | Transfer from Res. - Capital | \$ 5,239 | \$ - | | \$ - | |
| 03-181-032-41720 | Transfer from Res. - DC | | \$ - | | \$ - | |
| 01-181-066-41424 | Long-term Debt | | \$ - | | \$ - | |
| TOTAL CAPITAL REVENUE: | | \$ 8,039 | \$ 800 | \$ - | \$ 800 | \$ - |
| CAPITAL EXPENDITURES: | | | | | | |
| | From Capital Schedule | \$ 8,039 | \$ - | \$ - | \$ - | \$ - |
| TOTAL CAPITAL EXPENDITURES: | | \$ 8,039 | \$ - | \$ - | \$ - | \$ - |
| CONTRIBUTIONS TO RESERVES: | | | | | | |
| 03-181-440-80300 | Transfer to Res. - Capital | | \$ 800 | | \$ - | |
| CONTRIBUTIONS TO RESERVES: | | \$ - | \$ 800 | \$ - | \$ - | \$ - |
| REPAYMENT OF LONG-TERM DEBT: | | | | | | |
| | Repayment of LTD | \$ - | \$ - | \$ - | \$ - | \$ - |
| REPAYMENT OF LONG-TERM DEBT: | | \$ - | \$ - | \$ - | \$ - | \$ - |
| NET CAPITAL EXPENDITURES: | | \$ (0) | \$ - | \$ - | \$ 800 | \$ - |
| DEPARTMENTAL SURPLUS/(DEFICIT): | | | | | | |
| | | \$ - | \$ - | \$ - | \$ 898 | \$ - |

| ENVIRONMENTAL BUDGET SUMMARY | | | | | | |
|--------------------------------------|---------------------|---------------------|---------------------|---------------------|----------------------|--|
| | 2017 Actuals | 2018 Actuals | 2019 Budget | 2019 Actuals | 2020 Budget | |
| OPERATING REVENUE: | | | | | | |
| Water | \$ 5,883,145 | \$ 6,191,540 | \$ 6,302,000 | \$ 5,393,819 | \$ 6,525,000 | |
| Wastewater - KLW | \$ 1,931,380 | \$ 2,012,509 | \$ 2,045,000 | \$ 1,975,376 | \$ 2,141,000 | |
| Wastewater - Cottam | \$ 193,260 | \$ 207,813 | \$ 214,200 | \$ 211,753 | \$ 228,200 | |
| TOTAL: | \$ 8,007,785 | \$ 8,411,863 | \$ 8,561,200 | \$ 7,580,948 | \$ 8,894,200 | |
| OPERATING EXPENDITURES: | | | | | | |
| Water | \$ 5,153,711 | \$ 5,105,811 | \$ 5,420,556 | \$ 5,038,513 | \$ 5,574,802 | |
| Wastewater - KLW | \$ 1,444,925 | \$ 1,470,954 | \$ 1,537,903 | \$ 1,466,297 | \$ 1,567,548 | |
| Wastewater - Cottam | \$ 91,738 | \$ 104,018 | \$ 104,800 | \$ 96,733 | \$ 108,100 | |
| TOTAL: | \$ 6,690,374 | \$ 6,680,784 | \$ 7,063,259 | \$ 6,601,543 | \$ 7,250,450 | |
| TRANSFERS TO (FROM) RESERVES: | | | | | | |
| Water | \$ 654,434 | \$ 910,115 | \$ 759,744 | \$ - | \$ 816,648 | |
| Wastewater - KLW | \$ 440,578 | \$ 501,555 | \$ 455,097 | \$ - | \$ 558,452 | |
| Wastewater - Cottam | \$ 49,551 | \$ 105,709 | \$ 10,900 | \$ - | \$ 72,100 | |
| TOTAL: | \$ 1,144,563 | \$ 1,517,379 | \$ 1,225,741 | \$ - | \$ 1,447,200 | |
| OPERATING SURPLUS/(DEFICIT): | \$ 172,848 | \$ 213,700 | \$ 272,200 | \$ 979,406 | \$ 196,550 | |
| CAPITAL REVENUE: | | | | | | |
| Water | \$ 698,441 | \$ 91,281 | \$ 919,600 | \$ - | \$ 10,360,000 | |
| Wastewater - KLW | \$ 95,217 | \$ 862,840 | \$ 3,334,000 | \$ 185,390 | \$ 3,481,800 | |
| Wastewater - Cottam | \$ - | \$ 15,534 | \$ 240,000 | \$ 6,414 | \$ 1,400,000 | |
| TOTAL: | \$ 793,659 | \$ 969,655 | \$ 4,493,600 | \$ 191,804 | \$ 15,241,800 | |
| CAPITAL EXPENDITURES: | | | | | | |
| Water | \$ 698,441 | \$ 166,895 | \$ 936,300 | \$ 204,849 | \$ 10,363,550 | |
| Wastewater - KLW | \$ 101,095 | \$ 862,841 | \$ 3,346,000 | \$ 751,114 | \$ 3,481,800 | |
| Wastewater - Cottam | \$ 51,971 | \$ 13,620 | \$ 338,500 | \$ 63,018 | \$ 1,448,000 | |
| TOTAL: | \$ 851,507 | \$ 1,043,355 | \$ 4,620,800 | \$ 1,018,981 | \$ 15,293,350 | |
| TRANSFERS TO RESERVES: | | | | | | |
| Water | \$ 75,000 | \$ 100,000 | \$ 105,000 | \$ - | \$ 130,000 | |
| Wastewater - KLW | \$ 40,000 | \$ 40,000 | \$ 40,000 | \$ - | \$ 15,000 | |
| Wastewater - Cottam | \$ - | \$ - | \$ - | \$ - | \$ - | |
| TOTAL: | \$ 115,000 | \$ 140,000 | \$ 145,000 | \$ - | \$ 145,000 | |
| REPAYMENT OF LONG-TERM DEBT: | | | | | | |
| Water | \$ - | \$ - | \$ - | \$ - | \$ - | |
| Wastewater - KLW | \$ - | \$ - | \$ - | \$ - | \$ - | |
| Wastewater - Cottam | \$ - | \$ - | \$ - | \$ - | \$ - | |
| TOTAL: | \$ - | |
| CAPITAL SURPLUS/(DEFICIT): | \$ (172,848) | \$ (213,700) | \$ (272,200) | \$ (827,177) | \$ (196,550) | |
| NET SURPLUS/(DEFICIT): | \$ - | \$ - | \$ - | \$ 152,229 | \$ - | |

| Project # | Description | Note | Account Number | Budget Amount |
|--|---|-----------------|-------------------------------------|----------------------|
| WATER | | | | |
| WAT-2019-1 | Waterline Looping - Sumac Crossing - Construction | 2019 Carryover | | \$ 160,000 |
| WAT-2019-2 | SW Region Watermain Engineering - Phases 1, 2, and 3 | 2019 Carryover | | \$ 120,000 |
| WAT-2019-3 | Jasperson Drive - Eng. and Construction (Peachwood to S-Curve) - Water Component | | | \$ 250,000 |
| WAT-2020-1 | Clark St Watermain Replacement - Engineering | | | \$ 15,000 |
| WAT-2020-2 | SW Region Watermain Construction - Phases 1, 2, and 3 | | LTD to be recovered from future DCs | \$ 9,000,000 |
| WAT-2020-3 | Water Meter Upgrades - Targeting Non-Reads | | | \$ 250,000 |
| WAT-2020-4 | Main Street West Reconstruction - Water Component | | | \$ 450,000 |
| WAT-2020-5 | Fleet Replacement - 2008 GMC Sierra 2500 HD 4x4 | | | \$ 45,000 |
| WAT-2020-6 | Fleet Replacement - 2006 Ford F-350 Extended Cab Service | | | \$ 70,000 |
| WAT-2020-7 | Diamond - E-Send - Water Share | | | \$ 3,550 |
| | | SUBTOTAL | | \$ 10,363,550 |
| KINGSVILLE / RUTHVEN / LAKESHORE WEST WASTEWATER TREATMENT SYSTEM | | | | |
| WASTE-K-2019-1 | Lakeside Park Sanitary Twinning - Engineering and Construction | 2019 Carryover | | \$ 2,300,000 |
| WASTE-K-2019-2 | Sanitary Extension - Kratz Road Engineering Only (Petition Project) | 2019 Carryover | | \$ 150,000 |
| WASTE-K-2019-3 | Sanitary Waste Water Master Plan (In Progress) | 2019 Carryover | | \$ 95,000 |
| WASTE-K-2019-4 | Jasperson Drive - Eng. and Construction (Peachwood to S-Curve) - Sanitary Component | | | \$ 170,000 |
| WASTE-K-2020-1 | OCWA Capital Items Lakeshore Treatment Facility - See Appendix E | | | \$ 575,500 |
| WASTE-K-2020-2 | OCWA Capital Items Kingsville Lagoons - See Appendix E | | | \$ 191,300 |
| | | SUBTOTAL | | \$ 3,481,800 |
| COTTAM WASTEWATER TREATMENT SYSTEM | | | | |
| WASTE-C-2019-1 | Cottam Sanitary Sewage Capacity Upgrade - Engineering Only | | | \$ 200,000 |
| WASTE-C-2020-1 | Cottam Sanitary Sewage Capacity Upgrade - Construction | | LTD to be recovered from future DCs | \$ 1,200,000 |
| WASTE-C-2020-2 | OCWA Capital Items - See Appendix E | | | \$ 48,000 |
| | | SUBTOTAL | | \$ 1,448,000 |
| TOTALS: | | | | |
| | | | | \$ 15,293,350 |

| Funding Source | | | | | | |
|----------------|---------|---------------|------------------------|---------------------|--------------|--------------------|
| Grants | | Other Revenue | Transfer from Reserves | Development Charges | LTD | Current Year Rates |
| Provincial | Federal | | | | | |
| | | | | | | |
| | | \$ 160,000 | | | | \$ - |
| | | \$ 30,000 | \$ 90,000 | | | \$ - |
| | | \$ 250,000 | | | | \$ - |
| | | \$ 15,000 | | | | \$ - |
| | | \$ 2,250,000 | | \$ 6,750,000 | | \$ - |
| | | \$ 250,000 | | | | \$ - |
| | | \$ 450,000 | | | | \$ - |
| | | \$ 45,000 | | | | \$ - |
| | | \$ 70,000 | | | | \$ - |
| | | | | | | \$ 3,550 |
| \$ - | \$ - | \$ 3,520,000 | \$ 90,000 | \$ 6,750,000 | \$ 3,550 | |
| | | | | | | |
| | | \$ 230,000 | \$ 2,070,000 | | | \$ - |
| | | \$ 150,000 | | | | \$ - |
| | | | \$ 95,000 | | | \$ - |
| | | \$ 170,000 | | | | \$ - |
| | | \$ 575,500 | | | | \$ - |
| | | \$ 191,300 | | | | \$ - |
| \$ - | \$ - | \$ 150,000 | \$ 1,166,800 | \$ 2,165,000 | \$ - | \$ - |
| | | | | | | |
| | | | \$ 200,000 | | | \$ - |
| | | | | \$ 1,200,000 | | \$ - |
| | | | | | | \$ 48,000 |
| \$ - | \$ - | \$ 150,000 | \$ 4,686,800 | \$ 2,455,000 | \$ 7,950,000 | \$ 51,550 |

WATER

| Account Number | | 2017 Actuals | 2018 Actuals | 2019 Budget | 2019 Actuals | 2020 Budget |
|---------------------------------|---------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| OPERATING BUDGET | | | | | | |
| OPERATING REVENUE: | | | | | | |
| 02-201-058-40511 | Federal Grants | \$ - | \$ - | \$ - | \$ - | \$ - |
| 02-201-066-40810 | G.S. Water | \$ 4,336,587 | \$ 4,540,775 | \$ 4,648,000 | \$ 3,730,410 | \$ 4,786,000 |
| 02-201-066-40812 | G.N Water | \$ 585,497 | \$ 604,720 | \$ 614,000 | \$ 607,956 | \$ 642,000 |
| 02-201-066-40814 | Kingsville Water | \$ 865,478 | \$ 903,224 | \$ 929,000 | \$ 936,851 | \$ 986,000 |
| 02-201-066-40901 | Service Connection Installation | \$ 25,001 | \$ 77,520 | \$ 50,000 | \$ 36,023 | \$ 50,000 |
| 02-201-066-40902 | Meter Installation/ Maintenance | \$ 2,340 | \$ 2,535 | \$ 3,000 | \$ 10,504 | \$ 3,000 |
| 02-201-066-40903 | Extra Charges | \$ 3,340 | \$ 3,235 | \$ 3,000 | \$ 4,491 | \$ 3,000 |
| 02-201-066-40904 | Recovered Wages | \$ 6,947 | \$ 600 | \$ 1,000 | \$ 600 | \$ 1,000 |
| 02-201-066-40905 | Account Set-up Fees | \$ 14,975 | \$ 15,575 | \$ 13,000 | \$ 14,625 | \$ 13,000 |
| 02-201-066-40906 | Watermain Dev. Review | \$ - | \$ - | \$ - | \$ - | \$ - |
| 02-201-066-41268 | Water Meter Sales | \$ 28,889 | \$ 27,547 | \$ 26,000 | \$ 37,933 | \$ 26,000 |
| 02-201-066-41270 | Miscellaneous Revenue | \$ 625 | \$ 1,740 | \$ 1,000 | \$ 493 | \$ 1,000 |
| 02-201-066-41310 | Penalties & Interest | \$ 13,466 | \$ 14,069 | \$ 14,000 | \$ 13,933 | \$ 14,000 |
| TOTAL OPERATING REVENUE: | | \$ 5,883,145 | \$ 6,191,540 | \$ 6,302,000 | \$ 5,393,819 | \$ 6,525,000 |
| OPERATING EXPENDITURES: | | | | | | |
| 02-201-072-60102 | Salaries - Full Time | \$ 501,544 | \$ 505,991 | \$ 552,764 | \$ 543,313 | \$ 582,935 |
| 02-201-072-60103 | Salaries - Overtime | \$ 14,770 | \$ 13,160 | \$ 16,640 | \$ 14,168 | \$ 17,557 |
| 02-201-072-60105 | Salaries - Student | \$ 14,314 | \$ 4,500 | \$ 10,509 | \$ 11,420 | \$ 11,139 |
| 02-201-072-60114 | Committee Honorarium | \$ 11,735 | \$ 12,095 | \$ 12,034 | \$ 14,643 | \$ 14,943 |
| 02-201-072-60115 | Vehicle Expense | \$ - | \$ - | \$ - | \$ - | \$ - |
| 02-201-072-60202 | Benefits - EI | \$ 8,862 | \$ 8,969 | \$ 9,525 | \$ 9,376 | \$ 9,506 |
| 02-201-072-60204 | Benefits - CPP | \$ 19,537 | \$ 19,419 | \$ 22,138 | \$ 21,627 | \$ 23,515 |
| 02-201-072-60206 | Benefits - EHT | \$ 10,200 | \$ 10,309 | \$ 11,551 | \$ 11,531 | \$ 12,218 |
| 02-201-072-60208 | Benefits - OMERS | \$ 47,960 | \$ 49,697 | \$ 56,170 | \$ 55,110 | \$ 59,972 |
| 02-201-072-60212 | Benefits - Health Coverage | \$ 63,211 | \$ 63,817 | \$ 68,997 | \$ 67,593 | \$ 69,781 |
| 02-201-072-60214 | Benefits - WSIB | \$ 9,948 | \$ 9,124 | \$ 11,611 | \$ 9,834 | \$ 19,047 |
| 02-201-072-60216 | Benefits - Uniforms | \$ 4,409 | \$ 4,234 | \$ 5,500 | \$ 4,025 | \$ 5,500 |
| 02-201-072-60220 | Benefits - Meal Allowance | \$ 637 | \$ 1,105 | \$ 1,001 | \$ 932 | \$ 754 |
| 02-201-072-60222 | Benefits - Eyeglasses | \$ 1,451 | \$ 3,833 | \$ 3,200 | \$ 1,089 | \$ 3,200 |
| 02-201-072-60223 | Benefits - Ortho | \$ 1,152 | \$ 4,637 | \$ 2,000 | \$ 4,306 | \$ 4,000 |
| | Total Salaries & Benefits | \$ 709,729 | \$ 710,889 | \$ 783,640 | \$ 768,967 | \$ 834,067 |
| 02-201-098-60254 | Training & Development | \$ 10,461 | \$ 11,042 | \$ 15,000 | \$ 12,330 | \$ 15,000 |
| 02-201-099-60301 | Office Supplies | \$ 2,079 | \$ 1,310 | \$ 2,500 | \$ 2,008 | \$ 2,500 |
| 02-201-099-60302 | Computer Supplies | \$ 188 | \$ 574 | \$ 1,000 | \$ 1,128 | \$ 1,000 |
| 02-201-099-60303 | Postage Supplies | \$ 29,793 | \$ 30,857 | \$ 32,000 | \$ 30,904 | \$ 31,000 |
| 02-201-099-60305 | Courier & Express | \$ 66 | \$ - | \$ 500 | \$ - | \$ 500 |
| 02-201-099-60306 | Advertising | \$ - | \$ - | \$ 1,250 | \$ 687 | \$ 1,250 |
| 02-201-099-60309 | Computer Maintenance | \$ - | \$ - | \$ - | \$ 254 | \$ - |
| 02-201-099-60310 | Computer Consultants | \$ - | \$ 814 | \$ 1,000 | \$ - | \$ 1,000 |
| 02-201-099-60312 | General Insurance | \$ 23,268 | \$ 23,268 | \$ 23,966 | \$ 23,966 | \$ 24,685 |
| 02-201-099-60314 | Utilities | \$ 71 | \$ 75 | \$ 100 | \$ 139 | \$ 100 |
| 02-201-099-60315 | Facility Maintenance | \$ 883 | \$ 2,326 | \$ 2,000 | \$ 5,029 | \$ 3,500 |
| 02-201-099-60316 | Equipment Repair | \$ 16,479 | \$ 19,054 | \$ 17,000 | \$ 14,532 | \$ 17,000 |
| 02-201-099-60317 | Miscellaneous | \$ 220 | \$ 445 | \$ 500 | \$ 37 | \$ 500 |
| 02-201-099-60318 | Equipment Rental | \$ - | \$ - | \$ 500 | \$ 117 | \$ 500 |
| 02-201-099-60319 | Professional Svc (Legal Audits) | \$ 1,425 | \$ - | \$ 3,500 | \$ 3,176 | \$ 3,500 |
| 02-201-099-60320 | Membership & Subscription | \$ 1,845 | \$ 2,117 | \$ 2,500 | \$ 778 | \$ 2,500 |
| 02-201-099-60323 | Write offs | \$ 1,277 | \$ 1,229 | \$ 2,000 | \$ - | \$ 2,000 |
| 02-201-099-60326 | Professional Fees (Engineering) | \$ 4,605 | \$ 3,272 | \$ 5,000 | \$ 1,292 | \$ 5,000 |
| 02-201-099-60327 | Communication | \$ 2,329 | \$ 3,983 | \$ 5,000 | \$ 3,975 | \$ 5,000 |
| 02-201-099-60335 | Shop Supplies | \$ 1,246 | \$ 2,288 | \$ 2,000 | \$ 2,568 | \$ 2,000 |
| 02-201-099-60340 | Fuel & Oil | \$ 17,415 | \$ 18,141 | \$ 20,000 | \$ 18,416 | \$ 20,000 |
| 02-201-099-60345 | Licences & Permits | \$ 5,665 | \$ 4,676 | \$ 5,200 | \$ 2,752 | \$ 5,200 |
| 02-201-099-60347 | Safety Supplies | \$ 3,216 | \$ 620 | \$ 3,000 | \$ 3,177 | \$ 3,000 |
| 02-201-099-60357 | Small Tools | \$ 2,749 | \$ 3,727 | \$ 3,000 | \$ 6,172 | \$ 3,000 |
| 02-201-099-60400 | Mileage | \$ 466 | \$ - | \$ 500 | \$ - | \$ 500 |
| 02-201-180-60403 | Curb Stop Repairs | \$ 7,526 | \$ 17,275 | \$ 11,000 | \$ 10,573 | \$ 11,000 |
| 02-201-180-60405 | Back Flow Program | \$ 29,963 | \$ 29,027 | \$ 25,000 | \$ 23,400 | \$ 25,000 |
| 02-201-099-60418 | Road Repair / Restoration | \$ 22,023 | \$ 23,856 | \$ 24,000 | \$ 29,220 | \$ 24,000 |
| 02-201-182-60448 | Meter Reading Expense | \$ 2,921 | \$ 6,291 | \$ 3,500 | \$ 5,770 | \$ 3,500 |
| 02-201-180-63005 | Water Purchases - Kingsville | \$ 386,559 | \$ 392,760 | \$ 411,000 | \$ 375,332 | \$ 420,000 |
| 02-201-180-63006 | Water Purchases - Gosfield S. | \$ 3,160,426 | \$ 2,991,677 | \$ 3,184,000 | \$ 2,875,166 | \$ 3,244,000 |
| 02-201-180-63007 | Water Purchases - Gosfield N. | \$ 375,410 | \$ 379,447 | \$ 385,000 | \$ 381,502 | \$ 402,000 |
| 02-201-099-63015 | Water Meters | \$ 57,371 | \$ 55,627 | \$ 60,000 | \$ 78,940 | \$ 60,000 |
| 02-201-099-63017 | Water Meter Maintenance | \$ 14,669 | \$ 17,079 | \$ 15,000 | \$ 25,591 | \$ 15,000 |
| 02-201-099-63020 | Water Locates | \$ 10,215 | \$ 7,198 | \$ 12,500 | \$ 9,122 | \$ 12,500 |
| 02-201-099-63025 | Water Service Connections | \$ 29,099 | \$ 63,202 | \$ 60,000 | \$ 40,380 | \$ 60,000 |
| 02-201-099-63030 | Watermain Line Breaks | \$ 5,907 | \$ 56,993 | \$ 45,000 | \$ 44,871 | \$ 45,000 |
| 02-201-099-63040 | Water Line Maintenance | \$ 14,819 | \$ 13,871 | \$ 15,000 | \$ 5,786 | \$ 15,000 |
| 02-201-099-63045 | Hydrant Maintenance | \$ 7,881 | \$ 14,076 | \$ 20,000 | \$ 13,203 | \$ 20,000 |
| | Source Water Protection | | | | | \$ 11,600 |
| 02-201-099-63052 | Property Taxes | \$ 1,444 | \$ 1,847 | \$ 1,900 | \$ 2,251 | \$ 1,900 |
| 02-201-180-63055 | Program Support Costs | \$ 192,000 | \$ 194,880 | \$ 215,000 | \$ 215,000 | \$ 220,000 |

WATER

| Account Number | | 2017 Actuals | 2018 Actuals | 2019 Budget | 2019 Actuals | 2020 Budget |
|------------------|--|--------------|--------------|--------------|--------------|---------------|
| | TOTAL OPERATING EXPENDITURES: | \$ 5,153,711 | \$ 5,105,811 | \$ 5,420,556 | \$ 5,038,513 | \$ 5,574,802 |
| | NET OPERATING REVENUES (EXPENSES): | \$ 729,434 | \$ 1,085,729 | \$ 881,444 | \$ 355,306 | \$ 950,198 |
| | CONTRIBUTIONS TO (FROM) RESERVES: | | | | | |
| 03-201-032-41700 | Transfer from Res. - Working Capital | \$ - | | \$ - | | |
| 03-201-440-80100 | Transfer to Res. - Working Capital | \$ 82,434 | \$ 303,115 | \$ 101,744 | \$ - | \$ 90,648 |
| 03-201-440-80100 | Transfer to Res. - Capital | \$ 572,000 | \$ 607,000 | \$ 658,000 | \$ - | \$ 726,000 |
| | NET CONTRIBUTIONS TO (FROM) RESERVES: | \$ 654,434 | \$ 910,115 | \$ 759,744 | \$ - | \$ 816,648 |
| | OPERATING SURPLUS/(DEFICIT): | \$ 75,000 | \$ 175,614 | \$ 121,700 | \$ 355,306 | \$ 133,550 |
| | CAPITAL BUDGET | | | | | |
| | CAPITAL REVENUE: | | | | | |
| 02-201-058-40504 | Grants - Provincial | \$ - | | \$ - | | |
| 02-201-058-40515 | Grants - Federal | \$ - | | \$ - | | |
| 02-201-058-40526 | Charges to Benefiting Parties | \$ - | | \$ - | | |
| 02-201-066-41424 | Long-term Debt | \$ - | | \$ - | | \$ 6,750,000 |
| 02-201-066-41510 | Sale of Equipment | \$ 1,922 | | \$ - | | |
| 03-201-032-41710 | Transfer from Res. - Working Cap | \$ 12,509 | \$ 10,000 | \$ - | | \$ 250,000 |
| 03-201-032-41710 | Transfer from Res. - Capital | \$ 638,369 | \$ 10,170 | \$ 367,100 | \$ - | \$ 3,155,000 |
| 03-201-032-41710 | Transfer from Res. - Equipment | \$ 60,072 | \$ 66,680 | \$ 70,000 | \$ - | \$ 115,000 |
| 03-201-032-41720 | Transfer from Res. - DC | \$ - | \$ 472,500 | \$ - | | \$ 90,000 |
| | TOTAL CAPITAL REVENUE: | \$ 698,441 | \$ 91,281 | \$ 919,600 | \$ - | \$ 10,360,000 |
| | CAPITAL EXPENDITURES: | | | | | |
| | From Capital Schedule | \$ 698,441 | \$ 166,895 | \$ 936,300 | \$ 204,849 | \$ 10,363,550 |
| | TOTAL CAPITAL EXPENDITURES: | \$ 698,441 | \$ 166,895 | \$ 936,300 | \$ 204,849 | \$ 10,363,550 |
| | CONTRIBUTIONS TO RESERVES: | | | | | |
| 03-201-440-80300 | Transfer to Res. | \$ 25,000 | \$ 25,000 | \$ - | | \$ 50,000 |
| 03-201-440-80300 | Transfer to Res. - Fleet | \$ 75,000 | \$ 75,000 | \$ 80,000 | \$ - | \$ 80,000 |
| | CONTRIBUTIONS TO RESERVES | \$ 75,000 | \$ 100,000 | \$ 105,000 | \$ - | \$ 130,000 |
| | REPAYMENT OF LONG-TERM DEBT: | | | | | |
| | Repayment of LTD | \$ - | \$ - | \$ - | \$ - | |
| | REPAYMENT OF LONG-TERM DEBT: | \$ - | \$ - | \$ - | \$ - | \$ - |
| | NET CAPITAL EXPENDITURES: | \$ (75,000) | \$ (175,614) | \$ (121,700) | \$ (204,849) | \$ (133,550) |
| | DEPARTMENTAL SURPLUS/(DEFICIT): | \$ - | \$ (0) | \$ (0) | \$ 150,457 | \$ 0 |

| KINGSVILLE/LAKESHORE WEST WASTEWATER | | | | | | |
|--|--------------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Account Number | | 2017 Actuals | 2018 Actuals | 2019 Budget | 2019 Actuals | 2020 Budget |
| OPERATING BUDGET | | | | | | |
| OPERATING REVENUE: | | | | | | |
| 02-242-066-40852 | G.S. Sewage - Lakeshore West | \$ 500,281 | \$ 537,291 | \$ 555,000 | \$ 417,026 | \$ 733,000 |
| 02-242-066-40853 | G.S. Sewage - Ruthven | \$ 254,196 | \$ 299,384 | \$ 297,000 | \$ 297,656 | \$ 160,000 |
| 02-242-066-40856 | Kingsville Sewage | \$ 1,106,013 | \$ 1,161,725 | \$ 1,184,000 | \$ 1,251,728 | \$ 1,239,000 |
| 02-242-066-41270 | Misc. Revenue | \$ 62,810 | \$ 5,252 | \$ - | \$ - | \$ - |
| 02-242-066-41310 | Penalties & Interest | \$ 8,081 | \$ 8,855 | \$ 9,000 | \$ 8,967 | \$ 9,000 |
| TOTAL OPERATING REVENUE: | | \$ 1,931,380 | \$ 2,012,509 | \$ 2,045,000 | \$ 1,975,376 | \$ 2,141,000 |
| OPERATING EXPENDITURES: | | | | | | |
| 02-242-072-60102 | Salaries - Full Time | \$ 50,861 | \$ 52,616 | \$ 66,615 | \$ 54,171 | \$ 69,930 |
| 02-242-072-60103 | Salaries - Overtime | \$ 33 | \$ 578 | | \$ 401 | |
| 02-242-072-60115 | Vehicle Expense | \$ - | \$ - | | \$ - | |
| 02-242-072-60202 | Benefits - EI | \$ 769 | \$ 772 | \$ 889 | \$ 701 | \$ 885 |
| 02-242-072-60204 | Benefits - CPP | \$ 1,671 | \$ 1,629 | \$ 2,029 | \$ 1,593 | \$ 2,140 |
| 02-242-072-60206 | Benefits - EHT | \$ 995 | \$ 1,050 | \$ 1,299 | \$ 1,095 | \$ 1,364 |
| 02-242-072-60208 | Benefits - OMERS | \$ 5,437 | \$ 5,764 | \$ 7,352 | \$ 6,264 | \$ 7,782 |
| 02-242-072-60212 | Benefits - Health Coverage | \$ 3,914 | \$ 3,945 | \$ 4,990 | \$ 4,882 | \$ 4,992 |
| 02-242-072-60214 | Benefits - WSIB | \$ 1,368 | \$ 1,337 | \$ 1,629 | \$ 1,506 | \$ 1,987 |
| | Total Salaries & Benefits | \$ 65,048 | \$ 67,690 | \$ 84,803 | \$ 70,613 | \$ 89,080 |
| 02-242-098-60254 | Training & Development | \$ 195 | \$ 2,267 | \$ 2,000 | \$ 280 | \$ 2,000 |
| 02-242-099-60305 | Courier Expense | \$ - | \$ - | \$ 100 | \$ - | \$ 100 |
| 02-242-099-60306 | Advertising | \$ - | \$ - | \$ 250 | \$ 293 | \$ 250 |
| 02-242-099-60314 | Utilities | \$ 264,770 | \$ 224,797 | \$ 285,000 | \$ 246,350 | \$ 285,000 |
| 02-242-099-60315 | Facility Maintenance | \$ 34 | \$ 4,944 | \$ 3,000 | \$ 9,394 | \$ 3,000 |
| 02-242-099-60316 | Equipment Repair & Mtce | \$ 9,137 | \$ 32,172 | \$ 25,000 | \$ 38,909 | \$ 25,000 |
| 02-242-099-60317 | Miscellaneous | \$ - | \$ 17 | \$ 1,000 | \$ - | \$ 1,000 |
| 02-242-099-60319 | Professional Svcs (Legal Audits) | | \$ - | \$ - | \$ - | |
| 02-242-099-60320 | Membership & Subscription | \$ - | \$ - | \$ 250 | \$ - | \$ 250 |
| 02-242-099-60323 | Write Offs | \$ - | \$ - | \$ 1,500 | \$ - | \$ 1,500 |
| 02-242-099-60326 | Professional Fees | \$ 2,239 | \$ - | \$ 1,500 | \$ 1,410 | \$ 1,500 |
| 02-242-099-60327 | Communication | \$ - | \$ 39 | \$ - | \$ - | |
| 02-242-099-60330 | Sewer Report | \$ - | \$ - | \$ 1,000 | \$ - | \$ 1,000 |
| 02-242-099-60345 | Licences Permits & Certification | \$ - | \$ 836 | \$ 500 | \$ - | \$ 500 |
| 02-242-099-60347 | Safety Supplies | \$ - | \$ - | \$ 500 | \$ - | \$ 500 |
| 02-242-320-60370 | Waste Disposal | | \$ - | \$ - | \$ - | |
| 02-242-099-63020 | Sewer Locates | | \$ - | \$ - | \$ - | |
| 02-242-099-63052 | Property Taxes | \$ 36,262 | \$ 38,437 | \$ 38,500 | \$ 44,693 | \$ 40,500 |
| 02-242-320-64360 | OCWA Billing | \$ 1,021,596 | \$ 1,034,825 | \$ 1,000,000 | \$ 1,000,130 | \$ 1,018,368 |
| 02-242-320-64361 | OCWA Billing Lagoons(Batch Trea | \$ - | \$ 7,637 | \$ - | \$ - | |
| 02-242-320-64365 | Sewer Flush & Mtce (Sanitary) | \$ 44,562 | \$ 35,090 | \$ 35,000 | \$ 14,884 | \$ 35,000 |
| 02-242-099-64367 | Lakeshore West Repairs | | \$ 18,816 | \$ 50,000 | \$ 19,247 | \$ 55,000 |
| 02-242-099-64368 | Sewer Service Connections | \$ 1,082 | \$ 3,389 | \$ 8,000 | \$ 19,637 | \$ 8,000 |
| 02-242-099-64370 | Sanitary Backwater Valve Program | \$ - | \$ - | \$ - | \$ 458 | |
| 02-242-328-64371 | Storm Backwater Valve Program | | \$ - | \$ - | \$ - | |
| TOTAL OPERATING EXPENDITURES: | | \$ 1,444,925 | \$ 1,470,954 | \$ 1,537,903 | \$ 1,466,297 | \$ 1,567,548 |
| NET OPERATING REVENUES (EXPENSES): | | | | | | |
| CONTRIBUTIONS TO (FROM) RESERVES: | | | | | | |
| 02-242-032-41799 | Year End Surplus | | \$ - | | \$ - | |
| 02-242-440-80500 | Year End Deficit | | \$ - | | \$ - | |
| 03-242-032-41700 | Transfer from Res. - Working Capital | | \$ - | | \$ - | |
| 03-242-440-80100 | Transfer to Res. - Working Capital | \$ 148,578 | \$ 183,555 | \$ 119,157 | \$ - | \$ 25,452 |
| 03-242-440-80200 | Transfer to Sewer Equipment Reserve | | \$ - | | \$ - | |
| 03-242-440-80100 | Transfer to Sewer Capital Reserve | \$ 292,000 | \$ 318,000 | \$ 335,940 | \$ - | \$ 533,000 |
| 03-242-440-80100 | Transfer to Sewer Recon Reserve | | \$ - | | \$ - | |
| 03-242-440-80100 | Transfer to Plant Capital Reserve | | \$ - | | \$ - | |
| NET CONTRIBUTIONS TO (FROM) RESERVES: | | \$ 440,578 | \$ 501,555 | \$ 455,097 | \$ - | \$ 558,452 |
| OPERATING SURPLUS/(DEFICIT): | | | | | | |
| | | \$ 45,878 | \$ 40,000 | \$ 52,000 | \$ 509,079 | \$ 15,000 |

KINGSVILLE/LAKESHORE WEST WASTEWATER

| Account Number | | 2017 Actuals | 2018 Actuals | 2019 Budget | 2019 Actuals | 2020 Budget |
|--|----------------------------------|--------------------|--------------------|---------------------|---------------------|---------------------|
| CAPITAL BUDGET | | | | | | |
| CAPITAL REVENUE: | | | | | | |
| 02-242-052-40230 | Local Improvement Sewers | \$ - | \$ - | \$ 150,000 | \$ - | \$ 150,000 |
| 02-242-058-40504 | Grants - Provincial - CWWF | \$ - | \$ 185,506 | | \$ 61,797 | |
| 02-242-058-40515 | Grants - Federal - CWWF | | \$ 371,012 | | \$ 123,593 | |
| 02-242-066-41424 | Long-term Debt | \$ - | \$ - | \$ - | \$ - | |
| 02-242-066-41510 | Sale of Equipment | | \$ - | | \$ - | |
| 03-242-032-41710 | Transfer from Reserves - Plant | | \$ - | | \$ - | |
| 03-242-032-41710 | Transfer from Reserves - Capital | \$ 95,217 | \$ 237,008 | \$ 1,014,000 | \$ - | \$ 1,166,800 |
| 03-242-032-41710 | Transfer from Reserves - Equip. | | \$ - | \$ 100,000 | \$ - | |
| 03-242-032-41720 | Transfer from Res. - DC | | \$ 69,313 | \$ 2,070,000 | \$ - | \$ 2,165,000 |
| TOTAL CAPITAL REVENUE: | | \$ 95,217 | \$ 862,840 | \$ 3,334,000 | \$ 185,390 | \$ 3,481,800 |
| CAPITAL EXPENDITURES: | | | | | | |
| | From Capital Schedule | \$ 101,095 | \$ 862,841 | \$ 3,346,000 | \$ 751,114 | \$ 3,481,800 |
| TOTAL CAPITAL EXPENDITURES: | | \$ 101,095 | \$ 862,841 | \$ 3,346,000 | \$ 751,114 | \$ 3,481,800 |
| CONTRIBUTIONS TO RESERVES: | | | | | | |
| 03-242-440-80300 | Transfer to Res. - Capital | \$ - | \$ - | | \$ - | |
| 03-242-440-80300 | Transfer to Res. - Equipment | \$ 40,000 | \$ 40,000 | \$ 40,000 | \$ - | \$ 15,000 |
| CONTRIBUTIONS TO RESERVES | | \$ 40,000 | \$ 40,000 | \$ 40,000 | \$ - | \$ 15,000 |
| REPAYMENT OF LONG-TERM DEBT: | | | | | | |
| | Repayment of LTD | \$ - | \$ - | \$ - | \$ - | |
| REPAYMENT OF LONG-TERM DEBT: | | \$ - | \$ - | \$ - | \$ - | \$ - |
| NET CAPITAL EXPENDITURES: | | \$ (45,878) | \$ (40,000) | \$ (52,000) | \$ (565,724) | \$ (15,000) |
| DEPARTMENTAL SURPLUS/(DEFICIT): | | \$ - | \$ - | \$ - | \$ (56,646) | \$ - |

COTTAM WASTEWATER

| Account Number | | 2017 Actuals | 2018 Actuals | 2019 Budget | 2019 Actuals | 2020 Budget |
|--|--|--------------------|-------------------|--------------------|--------------------|---------------------|
| OPERATING BUDGET | | | | | | |
| OPERATING REVENUE: | | | | | | |
| 02-243-066-40854 | Cottam Sewage | \$ 192,043 | \$ 206,475 | \$ 213,000 | \$ 210,526 | \$ 227,000 |
| 02-243-066-41310 | Penalties & Interest | \$ 1,217 | \$ 1,338 | \$ 1,200 | \$ 1,227 | \$ 1,200 |
| | TOTAL OPERATING REVENUE: | \$ 193,260 | \$ 207,813 | \$ 214,200 | \$ 211,753 | \$ 228,200 |
| OPERATING EXPENDITURES: | | | | | | |
| 02-243-099-60314 | Utilities | \$ 9,193 | \$ 8,220 | \$ 10,000 | \$ 8,047 | \$ 10,000 |
| 02-243-099-60323 | Write Offs | | \$ - | | \$ - | |
| 02-243-099-60327 | Communication Expense | \$ 578 | \$ 578 | \$ 600 | \$ 578 | \$ 600 |
| 02-243-099-63052 | Property Taxes | \$ 7,393 | \$ 8,717 | \$ 8,700 | \$ 11,893 | \$ 12,000 |
| 02-243-099-64368 | Sewer Service Connection | | \$ - | \$ 2,000 | \$ - | \$ 2,000 |
| 02-243-099-64370 | Sanitary Backwater Valve Program | | \$ - | \$ 1,500 | \$ - | \$ 1,500 |
| 02-243-320-64360 | OCWA Billing | \$ 67,382 | \$ 79,970 | \$ 75,000 | \$ 73,228 | \$ 75,000 |
| 02-243-320-64361 | OCWA Billing (Lagoon Batch Treatment 2-43) | | \$ - | | \$ - | |
| 02-243-320-64365 | Sewer Flush & Mtce (Sanitary) | \$ 7,193 | \$ 6,533 | \$ 7,000 | \$ 1,543 | \$ 7,000 |
| 02-243-320-64366 | Cottam System Repairs | | \$ - | | \$ 1,444 | |
| | TOTAL OPERATING EXPENDITURES: | \$ 91,738 | \$ 104,018 | \$ 104,800 | \$ 96,733 | \$ 108,100 |
| | NET OPERATING REVENUES (EXPENSES): | \$ 101,522 | \$ 103,795 | \$ 109,400 | \$ 115,021 | \$ 120,100 |
| CONTRIBUTIONS TO (FROM) RESERVES: | | | | | | |
| 03-243-440-80500 | Year End Deficit | \$ 148,804 | \$ - | | \$ - | |
| 03-243-032-41700 | Transfer from Res. - Working Capi | \$ (130,933) | \$ - | \$ (24,245) | \$ - | \$ 15,350 |
| 03-243-440-80100 | Transfer to Res. - Working Capital | | \$ 73,534 | | \$ - | \$ - |
| 03-243-440-80100 | Transfer to Res - Capital | \$ 31,680 | \$ 32,175 | \$ 35,145 | \$ - | \$ 56,750 |
| | NET CONTRIBUTIONS TO (FROM) RESERVES: | \$ 49,551 | \$ 105,709 | \$ 10,900 | \$ - | \$ 72,100 |
| | OPERATING SURPLUS/(DEFICIT): | \$ 51,971 | \$ (1,914) | \$ 98,500 | \$ 115,021 | \$ 48,000 |
| CAPITAL BUDGET | | | | | | |
| CAPITAL REVENUE: | | | | | | |
| 02-243-058-40504 | Grants - Provincial - CWWF | \$ - | \$ 5,178 | \$ - | \$ 2,138 | |
| 02-243-058-40515 | Grants - Federal - CWWF | \$ - | \$ 10,356 | \$ - | \$ 4,276 | |
| 02-243-052-40230 | Local Improvement Charges | \$ - | \$ - | \$ - | \$ - | |
| 02-243-066-41424 | Long-term Debt | \$ - | \$ - | \$ - | \$ - | \$ 1,200,000 |
| 02-243-066-41510 | Sale of Equipment | \$ - | \$ - | \$ - | \$ - | |
| 03-243-032-41710 | Transfer from DCs | \$ - | \$ - | \$ 240,000 | \$ - | \$ 200,000 |
| 03-243-032-41711 | Transfer from Reserves - Recon. | \$ - | \$ - | | \$ - | |
| | TOTAL CAPITAL REVENUE: | \$ - | \$ 15,534 | \$ 240,000 | \$ 6,414 | \$ 1,400,000 |
| CAPITAL EXPENDITURES: | | | | | | |
| | From Capital Schedule | \$ 51,971 | \$ 13,620 | \$ 338,500 | \$ 63,018 | \$ 1,448,000 |
| | TOTAL CAPITAL EXPENDITURES: | \$ 51,971 | \$ 13,620 | \$ 338,500 | \$ 63,018 | \$ 1,448,000 |
| CONTRIBUTIONS TO RESERVES: | | | | | | |
| 03-243-440-80300 | Clear Unfinanced Capital | \$ - | \$ - | \$ - | \$ - | |
| 03-243-440-80300 | Transfer to (from) Res. - Capital | \$ - | \$ - | \$ - | \$ - | |
| 03-243-440-80300 | Transfer to Res. - Capital | \$ - | \$ - | | \$ - | |
| | CONTRIBUTIONS TO RESERVES | \$ - | \$ - | \$ - | \$ - | \$ - |
| REPAYMENT OF LONG-TERM DEBT: | | | | | | |
| | Repayment of LTD | \$ - | \$ - | | \$ - | |
| | REPAYMENT OF LONG-TERM DEBT: | \$ - | \$ - | \$ - | \$ - | \$ - |
| | NET CAPITAL EXPENDITURES: | \$ (51,971) | \$ 1,914 | \$ (98,500) | \$ (56,604) | \$ (48,000) |
| | DEPARTMENTAL SURPLUS/(DEFICIT): | \$ - | \$ - | \$ - | \$ 58,417 | \$ - |

CONTINUITY OF RESERVES, DEFERRED REVENUE & TRUST FUNDS

| | G/L Acct | Account Name | 2018 Bal Fwd | 2019 Activity | | 2019 Bal Fwd | 2020 Activity | | 2020 Bal Fwd |
|--|------------------|--|-----------------|---------------|----------------|-----------------|---------------|----------------|-----------------|
| | | | | Contribution | Application | | Contribution | Application | |
| PROPERTY TAX SUPPORTED RESERVES | | | | | | | | | |
| Arena | 03-000-032-31055 | Reserve Arena | \$ - | \$ - | \$ - | \$ - | | | \$ - |
| BIA | 03-000-032-31053 | Reserve BIA | \$ 65,884 | \$ - | \$ - | \$ 65,884 | | | \$ 65,884 |
| Building | 03-000-032-39073 | Building Fleet Reserve | \$ 21,000 | \$ 10,500 | \$ - | \$ 31,500 | \$ 11,250 | | \$ 42,750 |
| Building | 03-000-032-39073 | Building Department Reserve | \$ 479,293 | \$ 100,000 | \$ - | \$ 579,293 | | | \$ 579,293 |
| Facilities | 03-000-032-39118 | Facility Maint. - HVAC & Roof | \$ 485,765 | \$ 170,000 | \$ (19,150) | \$ 636,615 | \$ 170,000 | \$ (200,000) | \$ 606,615 |
| Facilities | 03-000-032-39125 | Reserve - Lifecycle - Facilities | \$ 100,000 | \$ 50,000 | \$ (27,500) | \$ 122,500 | \$ 50,000 | | \$ 172,500 |
| Fire | 03-000-032-39106 | Reserves Fire Buildings | \$ - | \$ - | \$ - | \$ - | | | \$ - |
| Fire | 03-000-032-39107 | Reserves Fire Equipment | \$ 269,437 | \$ 285,000 | \$ - | \$ 554,437 | \$ 305,000 | \$ (745,000) | \$ 114,437 |
| Fire | 03-000-032-39108 | Reserve Fire Fundraising | \$ 10,112 | \$ - | \$ - | \$ 10,112 | | | \$ 10,112 |
| General | 03-000-032-31041 | Election and Related Costs | \$ - | \$ 25,000 | \$ - | \$ 25,000 | \$ 25,000 | | \$ 50,000 |
| General | 03-000-032-31044 | General Admin Capital | \$ 50,991 | \$ - | \$ (32,000) | \$ 18,991 | | | \$ 18,991 |
| General | 03-000-032-31060 | Working Capital Reserve | \$ 2,821,882 | \$ - | \$ - | \$ 2,821,882 | | | \$ 2,821,882 |
| General | 03-000-032-31063 | Budget Stabilization | \$ 450,556 | \$ 411,376 | \$ - | \$ 861,932 | | | \$ 861,932 |
| General | 03-000-032-31064 | Affordable Housing Initiative | \$ 58,536 | \$ - | \$ - | \$ 58,536 | | | \$ 58,536 |
| General | 03-000-032-39078 | Reserve Erie Shore Transit | \$ 11,001 | \$ 6,000 | \$ - | \$ 17,001 | \$ 6,000 | | \$ 23,001 |
| General | 03-000-032-39104 | Reserve Economic Development | \$ 74,943 | \$ - | \$ (62,000) | \$ 12,943 | | | \$ 12,943 |
| General | 03-000-032-39113 | Reserve Health Care | \$ 65,000 | \$ - | \$ - | \$ 65,000 | | | \$ 65,000 |
| General | 03-000-032-39150 | ELK Annuity Projects - Allocated | \$ 500,000 | \$ - | \$ - | \$ 500,000 | | | \$ 500,000 |
| General | 03-000-032-39150 | ELK Annuity Projects - Unallocated | \$ 3,264,937 | \$ - | \$ (2,250,000) | \$ 1,014,937 | | \$ (190,000) | \$ 824,937 |
| IT | 03-000-032-39112 | Reseve Information Technology | \$ 4,316 | \$ - | \$ - | \$ 4,316 | | | \$ 4,316 |
| Marina | 03-000-032-31057 | Reserve Marina Improvements | \$ 77,805 | \$ - | \$ (16,000) | \$ 61,805 | | \$ (85,000) | \$ (23,195) |
| Migration | 03-000-032-31056 | Reserve Migration Festival | \$ 7,148 | \$ - | \$ - | \$ 7,148 | | | \$ 7,148 |
| Parks | 03-000-032-31043 | Reserve Parks Property | \$ 7,124 | \$ - | \$ - | \$ 7,124 | | \$ (53,000) | \$ (45,876) |
| Parks | 03-000-032-31045 | Reserve Park Fees | \$ 268,217 | \$ 40,000 | \$ - | \$ 308,217 | | \$ (247,500) | \$ 60,717 |
| Parks | 03-000-032-31047 | Reserve Park/Arena Equipment | \$ 31,065 | \$ 75,000 | \$ - | \$ 106,065 | \$ 80,000 | \$ (177,500) | \$ 8,565 |
| Parks | 03-000-032-31049 | Reserve Lion's Hall Prop. Development | \$ 104,746 | \$ - | \$ (84,500) | \$ 20,246 | | \$ (20,000) | \$ 246 |
| Parks | 03-000-032-31062 | Reserve Mettawas Park | \$ 91,373 | \$ - | \$ (22,000) | \$ 69,373 | | \$ (11,000) | \$ 58,373 |
| Parks | 03-000-032-39064 | Subdivision Tree Reserve | \$ 44,100 | \$ - | \$ - | \$ 44,100 | | | \$ 44,100 |
| Parks | 03-000-032-39067 | Tree Reserve | \$ 19,850 | \$ - | \$ - | \$ 19,850 | | | \$ 19,850 |
| Parks | 03-000-032-39111 | Reserve Skatepark/Splashpark | \$ 3,196 | \$ - | \$ - | \$ 3,196 | | | \$ 3,196 |
| Parks | 03-000-032-39119 | Reserve - Lifecycle - Parks | \$ 21,535 | \$ 110,000 | \$ (115,000) | \$ 16,535 | \$ 110,000 | \$ (65,000) | \$ 61,535 |
| Parks | 03-000-032-39120 | Reserve - Pickleball | \$ - | \$ 25,000 | \$ - | \$ 25,000 | | \$ (25,000) | \$ - |
| Parks | 03-000-032-39121 | Reseve - Active Transportation | \$ - | \$ 45,000 | \$ - | \$ 45,000 | | | \$ 45,000 |
| Plan | 03-000-032-39130 | Reserve - Cottam CIP | \$ 20,000 | \$ - | \$ - | \$ 20,000 | | | \$ 20,000 |
| Police | 03-000-032-31059 | Reserve Capital OPP | \$ 621,388 | \$ 80,000 | \$ - | \$ 701,388 | \$ 80,000 | | \$ 781,388 |
| PW | 03-000-032-31042 | Reserve PW Drainage | \$ 285,000 | \$ - | | \$ 285,000 | | \$ (261,392) | \$ 23,608 |
| PW | 03-000-032-39062 | Reserve Sidewalks | \$ 10,000 | \$ - | \$ - | \$ 10,000 | | | \$ 10,000 |
| PW | 03-000-032-39068 | Reserve PW Capital | \$ 1,031,072 | \$ - | \$ (431,500) | \$ 599,572 | | \$ (300,000) | \$ 299,572 |
| PW | 03-000-032-39072 | Equipment Reserve - PW | \$ 135,824 | \$ 250,000 | \$ (336,500) | \$ 49,324 | \$ 275,000 | \$ (37,500) | \$ 286,824 |
| PW | 03-000-032-39075 | Reserve - Lifecycle - Roads | \$ 680,000 | \$ 565,000 | \$ (547,906) | \$ 697,094 | \$ 725,000 | \$ (316,000) | \$ 1,106,094 |
| PW | 03-000-032-39082 | Reserve - Lifecycle - Bridges | \$ 165,000 | \$ 300,000 | \$ (465,000) | \$ - | \$ 450,000 | \$ (450,000) | \$ - |
| PW | 03-000-032-39084 | Reserve - Lifecycle - Storm | \$ 150,000 | \$ 300,000 | \$ (290,847) | \$ 159,153 | \$ 450,000 | \$ (30,000) | \$ 579,153 |
| PW | 03-000-032-39110 | Reserve Public Works | \$ 12,513 | \$ - | \$ - | \$ 12,513 | | | \$ 12,513 |
| PW | 03-000-032-39117 | Reserve - Parking Lots | \$ 10,200 | \$ - | \$ - | \$ 10,200 | | | \$ 10,200 |
| PW | 03-000-032-39181 | Reserve Fund - Main St. Revitalization | \$ 40,654 | \$ - | \$ (40,654) | \$ (0) | | | \$ (0) |
| REC | 03-000-032-31070 | Reserve - Recreation & Events | \$ 44,000 | \$ - | \$ (44,000) | \$ - | | | \$ - |
| PROPERTY TAX SUPPORTED RESERVES TOTAL | | | \$ 12,615,464 | \$ 2,847,876 | \$ (4,784,557) | \$ 10,678,783 | \$ 2,737,250 | \$ (3,213,892) | \$ 10,202,141 |

CONTINUITY OF RESERVES, DEFERRED REVENUE & TRUST FUNDS

| | G/L Acct | Account Name | 2018 Bal Fwd | 2019 Activity | | 2019 Bal Fwd | 2020 Activity | | 2020 Bal Fwd |
|--|------------------|-------------------------------|-----------------|---------------|----------------|-----------------|---------------|-----------------|-----------------|
| | | | | Contribution | Application | | Contribution | Application | |
| WATER AND WASTEWATER RESERVES | | | | | | | | | |
| Sewer - COT | 03-000-032-39013 | Reserve Cottam Equipment | \$ 7,500 | \$ - | \$ - | \$ 7,500 | | | \$ 7,500 |
| Sewer - COT | 03-000-032-39080 | Working Capital Cottam Sewage | \$ (1,130,723) | \$ 35,145 | \$ (24,245) | \$ (1,119,823) | \$ 72,100 | | \$ (1,047,723) |
| Sewer - KLW | 03-000-032-31046 | Sewer Plant Capital - LW | \$ (1) | \$ - | \$ - | \$ (1) | | | \$ (1) |
| Sewer - KLW | 03-000-032-39004 | Working Capital KLW Sewage | \$ 332,133 | \$ 119,157 | \$ - | \$ 451,290 | \$ 25,452 | | \$ 476,742 |
| Sewer - KLW | 03-000-032-39006 | Reserve LW Capital Conn Chgs | \$ 190,334 | \$ - | \$ - | \$ 190,334 | | | \$ 190,334 |
| Sewer - KLW | 03-000-032-39042 | Reserve LW Equipment | \$ 124,917 | \$ 40,000 | \$ (100,000) | \$ 64,917 | \$ 15,000 | | \$ 79,917 |
| Sewer - KLW | 03-000-032-39063 | Reserve Sewer Capital - LW | \$ 1,077,275 | \$ 335,940 | \$ (1,014,000) | \$ 399,215 | \$ 533,000 | \$ (1,166,800) | \$ (234,585) |
| Water | 02-201-032-39013 | MOE Reserves - GS Water | \$ 59,278 | \$ - | \$ - | \$ 59,278 | | | \$ 59,278 |
| Water | 03-000-032-39005 | Reserve Future Waterline Mtce | \$ 2,487,849 | \$ 658,000 | \$ (367,100) | \$ 2,778,749 | \$ 726,000 | \$ (3,155,000) | \$ 349,749 |
| Water | 03-000-032-39069 | Reserve Meter Changeout Water | \$ 25,000 | \$ 25,000 | \$ - | \$ 50,000 | \$ 50,000 | | \$ 100,000 |
| Water | 03-000-032-39070 | Working Capital Reserve Water | \$ 762,553 | \$ 101,744 | \$ (10,000) | \$ 854,297 | \$ 90,648 | \$ (250,000) | \$ 694,945 |
| Water | 03-000-032-39071 | Reserve Equipment Water | \$ 54,879 | \$ 80,000 | \$ (70,000) | \$ 64,879 | \$ 80,000 | \$ (115,000) | \$ 29,879 |
| Water - UWSS | 02-201-032-39300 | Reserve Fund Union Water | \$ 4,581,378 | \$ - | \$ - | \$ 4,581,378 | | | \$ 4,581,378 |
| Water - UWSS | 02-201-032-39310 | Equity in Op Res Union Water | \$ 3,329,841 | \$ - | \$ - | \$ 3,329,841 | | | \$ 3,329,841 |
| WATER AND WASTEWATER RESERVES TOTAL | | | \$ 11,902,211 | \$ 1,394,986 | \$ (1,585,345) | \$ 11,711,852 | \$ 1,592,200 | \$ (4,686,800) | \$ 8,617,252 |
| DEFERRED REVENUE | | | | | | | | | |
| | 03-000-032-39209 | Development Charges | \$ 2,865,083 | \$ 1,200,000 | \$ (153,850) | \$ 3,911,233 | \$ 1,000,000 | \$ (3,457,000) | \$ 1,454,233 |
| | 03-000-032-39180 | Reserve Fund - Gas Tax | \$ 318,763 | \$ - | \$ (80,000) | \$ 238,763 | | | \$ 238,763 |
| | | Reserve Fund - OCIF | \$ - | \$ 954,495 | | \$ 954,495 | | \$ (954,495) | \$ - |
| DEFERRED REVENUE TOTAL | | | \$ 3,183,846 | \$ 2,154,495 | \$ (233,850) | \$ 5,104,491 | \$ 1,000,000 | \$ (4,411,495) | \$ 1,692,996 |
| FUNDS HELD IN TRUST | | | | | | | | | |
| | 04-150-034-31019 | Cemetery Trust | \$ 1,162,630 | | | \$ 1,162,630 | | | \$ 1,162,630 |
| FUNDS HELD IN TRUST TOTAL | | | \$ 1,162,630 | \$ - | \$ - | \$ 1,162,630 | \$ - | \$ - | \$ 1,162,630 |
| TOTAL | | | \$ 28,864,151 | \$ 6,397,357 | \$ (6,603,752) | \$ 28,657,756 | \$ 5,329,450 | \$ (12,312,187) | \$ 21,675,019 |

KINGSVILLE FIRE DEPARTMENT-FLEET MANAGEMENT SUMMARY

RESERVE 03-000-032-39107

| YEAR | VEHICLE DESCRIPTION TO BE REPLACED | EST. COST OF REPLACEMENT | RESERVE OPENING BALANCE | CONTRIBUTION TO RESERVES | DRAW FROM RESERVES | RESERVE CLOSING BALANCE | DRAW FROM DCs | FUNDED BY TAXATION | COMMENTS |
|------|---|-----------------------------|-------------------------------|-----------------------------|-----------------------|-------------------------------|---------------------|--------------------------|----------|
| 2019 | | | \$ 269,437 | \$ 285,000 | | \$ 554,437 | | | |
| 2020 | 1995 ENGINE (#216) / 2010 CHIEF VEH (#212) | \$ 755,000 | \$ 554,437 | \$ 305,000 | \$ 745,000 | \$ 114,437 | | | |
| 2021 | 1996 RESCUE (#124) | \$ 500,000 | \$ 114,437 | \$ 325,000 | \$ 425,000 | \$ 14,437 | | \$ 75,000 | |
| 2022 | | | \$ 14,437 | \$ 265,000 | | \$ 279,437 | | | |
| 2023 | | | \$ 279,437 | \$ 265,000 | | \$ 544,437 | | | |
| 2024 | 2014 PREV. VEHICLE (#214) | \$ 40,000 | \$ 544,437 | \$ 265,000 | \$ 40,000 | \$ 769,437 | | | |
| 2025 | | | \$ 769,437 | \$ 265,000 | | \$ 1,034,437 | | | |
| 2026 | 2001 ENGINE (#122) / 2016 DEPUTY CHIEF (#217) | \$ 855,000 | \$ 1,034,437 | \$ 265,000 | \$ 855,000 | \$ 444,437 | | | |
| 2027 | | | \$ 444,437 | \$ 265,000 | | \$ 709,437 | | | |
| 2028 | | | \$ 709,437 | \$ 265,000 | | \$ 974,437 | | | |
| 2029 | | | \$ 974,437 | \$ 265,000 | | \$ 1,239,437 | | | |
| 2030 | 2020 CHIEF VEH (#212) | \$ 55,000 | \$ 1,239,437 | \$ 265,000 | \$ 55,000 | \$ 1,449,437 | | | |
| 2031 | 2006 ENGINE (#218) / 2021 BRUSH TRUCK (#215) / 2016 AIR PACKS | \$ 1,109,000 | \$ 1,449,437 | \$ 265,000 | \$ 1,109,000 | \$ 605,437 | | | |
| 2032 | | | \$ 605,437 | \$ 265,000 | | \$ 870,437 | | | |
| 2033 | 2008 RESCUE (#220) | \$ 600,000 | \$ 870,437 | \$ 265,000 | \$ 600,000 | \$ 535,437 | | | |
| 2034 | 2024 PREV. VEHICLE (#214) | \$ 40,000 | \$ 535,437 | \$ 265,000 | \$ 40,000 | \$ 760,437 | | | |
| 2035 | | | \$ 760,437 | \$ 275,000 | | \$ 1,035,437 | | | |
| 2036 | 2026 DEPUTY CHIEF (#217) | \$ 60,000 | \$ 1,035,437 | \$ 275,000 | \$ 60,000 | \$ 1,250,437 | | | |
| 2037 | 2017 AERIAL (#219) | \$ 900,000 | \$ 1,250,437 | \$ 275,000 | \$ 900,000 | \$ 625,437 | | | |
| 2038 | 2013 ENGINE (#123) | \$ 850,000 | \$ 625,437 | \$ 275,000 | \$ 850,000 | \$ 50,437 | | \$ - | |
| 2039 | | | \$ 50,437 | \$ 275,000 | | \$ 325,437 | | | |
| 2040 | 2030 CHIEF VEH (#212) | \$ 60,000 | \$ 325,437 | \$ 275,000 | \$ 45,000 | \$ 555,437 | | | |
| 2041 | | | \$ 555,437 | \$ 275,000 | | \$ 830,437 | | | |
| 2042 | | | \$ 830,437 | \$ 275,000 | | \$ 1,105,437 | | | |
| 2043 | | | \$ 1,105,437 | \$ 275,000 | | \$ 1,380,437 | | | |
| 2044 | 2034 PREV. VEHICLE (#214) | \$ 40,000 | \$ 1,380,437 | \$ 275,000 | \$ 40,000 | \$ 1,615,437 | | | |

SURPLUS VEHICLES

| YEAR | VEHICLE DESCRIPTION | COMMENTS |
|------|---------------------|-------------------------|
| 2016 | 2006 FORD PICKUP | ASSISTANT CHIEF VEHICLE |
| | | |
| | | |

REPLACEMENT POLICY

KINGSVILLE BUILDING DEPARTMENT-FLEET MANAGEMENT SUMMARY

RESERVE 03-000-032-39073

| YEAR | VEHICLE DESCRIPTION TO BE REPLACED | EST. COST OF REPLACEMENT | RESERVE OPENING BALANCE | CONTRIBUTION TO RESERVES | DRAW FROM RESERVES | RESERVE CLOSING BALANCE | DRAW FROM DEV. CHG. | TAXATION (CAPITAL) | COMMENTS |
|------|---------------------------------------|-----------------------------|-------------------------------|-----------------------------|-----------------------|-------------------------------|------------------------|-----------------------|---|
| 2019 | | | \$ 21,000 | \$ 10,500 | | \$ 31,500 | | | |
| 2020 | | | \$ 31,500 | \$ 11,250 | | \$ 42,750 | | | Per PW Mgr, estimate for P/U incr from \$35k to \$37500. Estimate applied for |
| 2021 | | | \$ 42,750 | \$ 15,000 | | \$ 57,750 | | | |
| 2022 | | | \$ 57,750 | \$ 15,000 | | \$ 72,750 | | | |
| 2023 | | | \$ 72,750 | \$ 15,000 | | \$ 87,750 | | | |
| 2024 | 2014 F-150 Inspector Vehicle | \$ 37,500 | \$ 87,750 | \$ 15,000 | \$ 37,500 | \$ 65,250 | | | |
| 2025 | 2015 F-150 Inspector Vehicle | \$ 37,500 | \$ 65,250 | \$ 15,000 | \$ 37,500 | \$ 42,750 | | | |
| 2026 | 2016 F-150 Inspector Vehicle | \$ 37,500 | \$ 42,750 | \$ 15,000 | \$ 37,500 | \$ 20,250 | | | |
| 2027 | | | \$ 20,250 | \$ 15,000 | | \$ 35,250 | | | |
| 2028 | | | \$ 35,250 | \$ 15,000 | | \$ 50,250 | | | |
| 2029 | | | \$ 50,250 | \$ 15,000 | | \$ 65,250 | | | |
| 2030 | 2020 By-law Enforcement Veh. | \$ 37,500 | \$ 65,250 | \$ 15,000 | \$ 37,500 | \$ 42,750 | | | |
| 2031 | | | \$ 42,750 | \$ 15,000 | | \$ 57,750 | | | |
| 2032 | | | \$ 57,750 | \$ 15,000 | | \$ 72,750 | | | |
| 2033 | | | \$ 72,750 | \$ 15,000 | | \$ 87,750 | | | |
| 2034 | 2024 Inspector Vehicle | \$ 37,500 | \$ 87,750 | \$ 15,000 | \$ 37,500 | \$ 65,250 | | | |
| 2035 | 2025 Inspector Vehicle | \$ 37,500 | \$ 65,250 | \$ 15,000 | \$ 37,500 | \$ 42,750 | | | |
| 2036 | 2026 Inspector Vehicle | \$ 37,500 | \$ 42,750 | \$ 15,000 | \$ 37,500 | \$ 20,250 | | | |

SURPLUS VEHICLES

| YEAR | VEHICLE DESCRIPTION | COMMENTS |
|------|---------------------|----------|
| | | |
| | | |
| | | |

KINGSVILLE PUBLIC WORKS DEPARTMENT-FLEET MANAGEMENT SUMMARY

RESERVE 03-000-032-39072

| YEAR | VEHICLE DESCRIPTION TO BE REPLACED | EST. COST OF REPLACEMENT | RESERVE OPENING BALANCE | CONTRIBUTION TO RESERVES | DRAW FROM RESERVES | RESERVE CLOSING BALANCE | DC's / OTHER REV. | TAXATION | COMMENTS |
|-------------|---------------------------------------|-----------------------------|-------------------------------|-----------------------------|-----------------------|-------------------------------|----------------------|-----------|---|
| | | | | | | | | | |
| 2019 | Reserve Contribution | | \$ 135,824 | \$ 250,000 | | \$ 385,824 | \$ - | \$ - | |
| | 05-02 GMC 5500 - Plow / Salter | \$ 105,000 | \$ 385,824 | | \$ 105,000 | \$ 280,824 | | | |
| | 12-05 Zetor Tractor | \$ 110,000 | \$ 280,824 | | \$ 81,500 | \$ 199,324 | \$ - | \$ 28,500 | Trade-in Value of Zetor est at \$28,500 |
| | 12-08 International 40S | \$ 150,000 | \$ 199,324 | | \$ 150,000 | \$ 49,324 | | | |
| 2020 | Reserve Contribution | | \$ 49,324 | \$ 275,000 | | \$ 324,324 | \$ - | \$ - | |
| | 10-01 Ford F-150 | \$ 37,500 | \$ 324,324 | | \$ 37,500 | \$ 286,824 | \$ - | \$ - | |
| 2021 | Reserve Contribution | | \$ 286,824 | \$ 300,000 | | \$ 586,824 | \$ - | \$ - | |
| | 11-01 Dodge Dakota | \$ 35,000 | \$ 586,824 | | \$ 35,000 | \$ 551,824 | \$ - | \$ - | |
| | 11-03 F550 | \$ 75,000 | \$ 551,824 | | \$ 75,000 | \$ 476,824 | \$ - | \$ - | |
| | 82-01 Vermeer Chipper | \$ 75,000 | \$ 476,824 | | \$ 75,000 | \$ 401,824 | \$ - | \$ - | |
| 2022 | Reserve Contribution | | \$ 401,824 | \$ 300,000 | | \$ 701,824 | \$ - | \$ - | |
| | 10-03 Case 580SM Backhoe | \$ 135,000 | \$ 701,824 | | \$ 101,250 | \$ 600,574 | \$ - | \$ 33,750 | Water Reserves 25% |
| | 10-04 Case 521E Loader | \$ 235,000 | \$ 600,574 | | \$ 176,250 | \$ 424,324 | \$ - | \$ 58,750 | Water Reserves 25% |
| 2023 | Reserve Contribution | | \$ 424,324 | \$ 300,000 | | \$ 724,324 | \$ - | \$ - | |
| | 13-05 Ford F-150 4x4 p/u | \$ 35,000 | \$ 724,324 | | \$ 35,000 | \$ 689,324 | \$ - | \$ - | |
| | 88-01 Champion Grader | \$ 285,000 | \$ 689,324 | | \$ 285,000 | \$ 404,324 | | | |
| 2024 | Reserve Contribution | | \$ 404,324 | \$ 325,000 | | \$ 729,324 | \$ - | \$ - | |
| | 12-01 International Workstar Tand | \$ 260,000 | \$ 729,324 | | \$ 195,000 | \$ 534,324 | \$ - | \$ 65,000 | Water Reserves 25% |
| | 12-03 International 7500 | \$ 260,000 | \$ 534,324 | | \$ 260,000 | \$ 274,324 | \$ - | \$ - | |
| | 12-04 Kioti Tractor (cemetery) | \$ 30,000 | \$ 274,324 | | \$ 30,000 | \$ 244,324 | \$ - | \$ - | |
| | 06-06 Brush Hog Mower (Zetor Att) | \$ 20,000 | \$ 244,324 | | \$ 20,000 | \$ 224,324 | | | |
| 2025 | Reserve Contribution | | \$ 224,324 | \$ 325,000 | | \$ 549,324 | \$ - | \$ - | |
| | 13-03 International 70S | \$ 260,000 | \$ 549,324 | | \$ 260,000 | \$ 289,324 | \$ - | \$ - | |
| | 13-06 MT6 Sidewalk Snow Plow | \$ 185,000 | \$ 289,324 | | \$ 120,000 | \$ 169,324 | \$ - | \$ 65,000 | Parks Portion - \$65,000 |
| 2026 | Reserve Contribution | | \$ 169,324 | \$ 325,000 | | \$ 494,324 | \$ - | \$ - | |
| | 14-05 International 4300 (Roll-Off) | \$ 120,000 | \$ 494,324 | | \$ 120,000 | \$ 374,324 | \$ - | \$ - | |
| | 16-01 Elgin Sweeper | \$ 350,000 | \$ 374,324 | | \$ 350,000 | \$ 24,324 | \$ - | \$ - | |
| 2027 | Reserve Contribution | | \$ 24,324 | \$ 325,000 | | \$ 349,324 | \$ - | \$ - | |
| | 15-01 Internation 70S | \$ 260,000 | \$ 349,324 | | \$ 260,000 | \$ 89,324 | \$ - | \$ - | |
| | 17-01 Dodge Ram 4x4 1500 | \$ 35,000 | \$ 89,324 | | \$ 35,000 | \$ 54,324 | \$ - | \$ - | |
| 2028 | Reserve Contribution | | \$ 54,324 | \$ 325,000 | | \$ 379,324 | \$ - | \$ - | |
| | 18-01 Dodge Ram 1500 Quad Cab | \$ 35,000 | \$ 379,324 | | \$ 35,000 | \$ 344,324 | \$ - | \$ - | |
| 2029 | Reserve Contribution | | \$ 344,324 | \$ 325,000 | | \$ 669,324 | \$ - | \$ - | |
| | 17-05 Freightliner S/A | \$ 235,000 | \$ 669,324 | | \$ 235,000 | \$ 434,324 | \$ - | \$ - | |
| 2030 | Reserve Contribution | | \$ 434,324 | \$ 325,000 | | \$ 759,324 | \$ - | \$ - | |
| | 18-06 Internation 7400 Sidedump | \$ 225,000 | \$ 759,324 | | \$ 225,000 | \$ 534,324 | \$ - | \$ - | |
| | | | \$ 534,324 | | | \$ 534,324 | \$ - | \$ - | |

KINGSVILLE PARKS & REC DEPARTMENT-FLEET MANAGEMENT SUMMARY

RESERVE 03-000-032-31047

| YEAR | VEHICLE DESCRIPTION TO BE REPLACED | EST. COST OF REPLACEMENT | RESERVES OPENING BALANCE | CONTRIBUTION TO RESERVES | DRAW FROM RESERVES | RESERVES ENDING BALANCE | DC's | TAXATION | COMMENTS |
|-------------|---------------------------------------|-----------------------------|--------------------------------|-----------------------------|-----------------------|-------------------------------|------|------------|--|
| 2019 | Contribution to Reserves | | \$ 31,065 | \$ 75,000 | | \$ 106,065 | \$ - | \$ - | |
| 2020 | Contribution to Reserves | | \$ 106,065 | \$ 80,000 | | \$ 186,065 | | \$ - | |
| | 2010 Ford F-150 Pick up | \$ 37,500 | \$ 186,065 | | \$ 37,500 | \$ 148,565 | \$ - | \$ - | |
| | 2010 Ice Resurfacer | \$ 110,000 | \$ 148,565 | | \$ 110,000 | \$ 38,565 | \$ - | \$ - | |
| | Kubota ATV (Qty 2) | \$ 30,000 | \$ 38,565 | | \$ 30,000 | \$ 8,565 | | | |
| 2021 | Contribution to Reserves | | \$ 8,565 | \$ 80,000 | | \$ 88,565 | \$ - | \$ - | |
| | 2010 Ball Groomers (x2) | \$ 15,000 | \$ 88,565 | | \$ 15,000 | \$ 73,565 | \$ - | \$ - | |
| | 2011 Skyjack (used) | \$ 10,000 | \$ 73,565 | | \$ 10,000 | \$ 63,565 | | | |
| | 2011 Top Dresser | \$ 15,000 | \$ 63,565 | | \$ 15,000 | \$ 48,565 | \$ - | \$ - | |
| | 2006 John Deere 30 Utility Tractor | \$ 37,000 | \$ 48,565 | | \$ 37,000 | \$ 11,565 | \$ - | \$ - | Grounds Maintenance |
| 2022 | Contribution to Reserves | | \$ 11,565 | \$ 80,000 | | \$ 91,565 | | | |
| | 07-03 John Deere 3520 | \$ 30,000 | \$ 91,565 | | \$ 30,000 | \$ 61,565 | | | |
| | Kubota Mower | \$ 35,000 | \$ 61,565 | | \$ 35,000 | \$ 26,565 | | | |
| 2023 | Contribution to Reserves | | \$ 26,565 | \$ 80,000 | | \$ 106,565 | | | |
| 2024 | Contribution to Reserves | | \$ 106,565 | \$ 85,000 | | \$ 191,565 | | | |
| | 14-03 Ford F-150 Pick-up Truck | \$ 37,500 | \$ 191,565 | | \$ 37,500 | \$ 154,065 | \$ - | \$ - | |
| 2025 | Contribution to Reserves | | \$ 154,065 | \$ 85,000 | | \$ 239,065 | \$ - | \$ - | |
| | 13-06 MT6 Sidewalk Tractor / Mower | \$ 185,000 | \$ 239,065 | | \$ 65,000 | \$ 174,065 | | \$ 120,000 | - Total cost is \$185,000, \$120,000 is funded by PW |
| 2026 | Contribution to Reserves | | \$ 174,065 | \$ 85,000 | | \$ 259,065 | \$ - | \$ - | |
| | 14-01 Bobcat T590 Loader | \$ 80,000 | \$ 259,065 | | \$ 80,000 | \$ 179,065 | | | |
| | Tree Spade | \$ 16,000 | \$ 179,065 | | \$ 16,000 | \$ 163,065 | \$ - | \$ - | |
| 2027 | Contribution to Reserves | | \$ 163,065 | \$ 90,000 | | \$ 253,065 | | | |
| | 2015 Kioti Tractor w Loader NX4510 | \$ 30,000 | \$ 253,065 | | \$ 30,000 | \$ 223,065 | \$ - | \$ - | |
| | 17-02 Ford F550 Std Cab Dump | \$ 75,000 | \$ 223,065 | | \$ 75,000 | \$ 148,065 | \$ - | \$ - | |
| | 17-04 Ford F550 Std Cab Dump | \$ 75,000 | \$ 148,065 | | \$ 75,000 | \$ 73,065 | \$ - | \$ - | |

KINGSVILLE FACILITIES - ROOF & HVAC RESERVE

RESERVE 03-000-032-39118

| YEAR | VEHICLE DESCRIPTION TO BE REPLACED | EST. COST OF REPLACEMENT | RESERVES OPENING BALANCE | CONTRIBUTION TO RESERVES | DRAW FROM RESERVES | RESERVES ENDING BALANCE | DC's | TAXATION | COMMENTS |
|------|---------------------------------------|-----------------------------|--------------------------------|-----------------------------|-----------------------|-------------------------------|------|----------|----------|
| 2019 | Contribution to Reserves | | \$ 485,765 | \$ 170,000 | \$ 19,150 | \$ 636,615 | \$ - | | |
| 2020 | Contribution to Reserves | | \$ 636,615 | \$ 170,000 | \$ 200,000 | \$ 606,615 | \$ - | | |
| 2021 | Contribution to Reserves | | \$ 606,615 | \$ 170,000 | | \$ 776,615 | \$ - | | |
| | | | | | | | | | |

ENVIRONMENTAL SERVICES (201) FLEET MANAGEMENT SUMMARY

03-000-032-39071

| YEAR | VEHICLE DESCRIPTION TO BE REPLACED | EST. COST OF REPLACEMENT | RESERVE OPENING BALANCE | CONTRIBUTION TO RESERVES | DRAW FROM RESERVES | RESERVE CLOSING BALANCE | Rate Funded | Working Capital Reserves | COMMENTS |
|------|--|-----------------------------|-------------------------------|-----------------------------|-----------------------|-------------------------------|-------------|--------------------------------|----------------------|
| 2019 | 2006 Ford F-350 Extended Cab Service | \$ 70,000 | \$ 54,879 | \$ 80,000 | \$ 70,000 | \$ 64,879 | \$ - | | |
| 2020 | 2008 GMC Sierra 2500 HD 4x4 | \$ 45,000 | \$ 64,879 | \$ 80,000 | \$ 45,000 | \$ 99,879 | \$ - | | |
| | 2006 Ford F-350 Extended Cab Service | \$ 70,000 | \$ 99,879 | | \$ 70,000 | \$ 29,879 | \$ - | | |
| 2021 | | | \$ 29,879 | \$ 80,000 | | \$ 109,879 | | | |
| 2022 | 2010 Case 580SM Backhoe (water portion) | \$ 33,750 | \$ 109,879 | \$ 80,000 | \$ 33,750 | \$ 156,129 | \$ - | | - 25% water / 75% PW |
| | 2010 Case 521E Loader (water portion) | \$ 58,750 | \$ 156,129 | | \$ 58,750 | \$ 97,379 | \$ - | | - 25% water / 75% PW |
| 2023 | 2013 Ford F-150 4x4 extended cab | \$ 35,000 | \$ 97,379 | \$ 80,000 | \$ 35,000 | \$ 142,379 | \$ - | | |
| 2024 | 2012 International Workstar Tandem Dump (water por | \$ 65,000 | \$ 142,379 | \$ 80,000 | | \$ 222,379 | | | - 25% water / 75% PW |
| | | \$ 35,000 | \$ 222,379 | | \$ 35,000 | \$ 187,379 | \$ - | | |
| 2025 | 2013 Kioti CK20S | \$ 30,000 | \$ 187,379 | \$ 80,000 | \$ 30,000 | \$ 237,379 | \$ - | | |
| | 2012 Valve Excercising/Hydro-Excavation Trailer | \$ 74,000 | \$ 237,379 | | \$ 74,000 | \$ 163,379 | \$ - | | |
| 2026 | | | \$ 163,379 | \$ 80,000 | | \$ 243,379 | | | |
| 2027 | 2017 Ford F250 Pickup Truck With Cap | \$ 60,000 | \$ 243,379 | \$ 80,000 | \$ 60,000 | \$ 263,379 | \$ - | | |
| 2028 | | | \$ 263,379 | \$ 80,000 | | \$ 343,379 | \$ - | | |
| 2029 | | | \$ 343,379 | \$ 80,000 | | \$ 423,379 | \$ - | | |
| 2030 | 2018 Ford 350 with Service Box | \$ 70,000 | \$ 423,379 | \$ 80,000 | \$ 70,000 | \$ 433,379 | \$ - | | |

SURPLUS VEHICLES

| YEAR | VEHICLE DESCRIPTION | COMMENTS |
|------|---------------------------------------|-----------|
| 2027 | 17-03 Ford F250 Pickup Truck with Cap | \$ 60,000 |
| | | |

ENVIRONMENTAL SERVICES (242 / 243) FLEET MANAGEMENT SUMMARY

03-000-032-39013/39042

| YEAR | VEHICLE DESCRIPTION TO BE REPLACED | EST. COST OF REPLACEMENT | RESERVE OPENING | CONTRIBUTION TO RESERVES | DRAW FROM RESERVES | RESERVE CLOSING | DC's | Working | COMMENTS |
|---|---|--------------------------|-----------------|--------------------------|--------------------|-----------------|------|---------|----------|
| Cottam Equipment Reserve (39013) | | | | | | | | | |
| 2016 | | | | | | \$ 7,500 | | | |
| LSW Equipment Reserve (39042) | | | | | | | | | |
| 2019 | 1997 International Dump | \$ 100,000 | \$ 124,916 | \$ 40,000 | \$ 100,000 | \$ 64,916 | | | |
| 2020 | | | \$ 64,916 | \$ 15,000 | \$ - | \$ 79,916 | | | |
| 2021 | 2004 Kubota 32 HP Front Mount Lawnmower | \$ 25,000 | \$ 79,916 | \$ 15,000 | \$ 25,000 | \$ 69,916 | | | |
| | 1999 Daewoo Extended Boom Liftruck | \$ 20,000 | \$ 69,916 | | \$ 20,000 | \$ 49,916 | | | |
| 2022 | | | \$ 49,916 | \$ 15,000 | | \$ 64,916 | | | |
| 2023 | 2012 Kubota Tractor | \$ 30,000 | \$ 64,916 | \$ 15,000 | \$ 30,000 | \$ 49,916 | | | |
| 2024 | 2013 Kioti Tractor CK20S | \$ 25,000 | \$ 49,916 | \$ 15,000 | \$ 25,000 | \$ 39,916 | | | |
| 2025 | | | \$ 39,916 | \$ 15,000 | | \$ 54,916 | | | |

SURPLUS VEHICLES

| YEAR | VEHICLE DESCRIPTION | COMMENTS |
|------|---------------------|----------|
| | | |
| | | |



APPENDIX "A"

GENERAL

ADMINISTRATION

| GRANT REQUESTS | | | | | | |
|------------------|--|------------|---|-----------------------|----------|--|
| 01-112-200-60390 | | 2019 | 2020 | Date Request Received | 2020 | |
| ORGANIZATION: | | Approved | Requested | | Approved | Notes |
| 1 | 2nd Cottam Scouts | \$ 1,500 | \$ 5,000 | 30-Oct-19 | | -to offset the costs of a trailer for all camping and safety gear, an event tent, camping tents, portable tables and chairs. These items are required to facilitate adventures for youth outside of the hall at Cottam United Church |
| 2 | Arts Society of Kingsville | \$ 2,000 | \$ 10,000 | 30-Oct-19 | | - to offset the cost of hosting Culture Days, Follow Your H'Art Campaign and Kingsville Folk Fest (\$4,000 cash grant). They are also asking to waive fees for use of the Grovedale House for their monthly meeting (\$6,000 value). |
| 3 | BIA - Facelift Grant | | \$ 5,000 | 9-Oct-19 | | - to assist BIA members with façade improvements. The Facelift grant will cover 50% of the cost to a maximum of \$500 per application. |
| 4 | Cedar Island Yacht Club | \$ 7,000 | \$ 5,130 | 25-Oct-19 | | - to offset a portion of their capital costs to provide a Youth Sailing Program. Capital costs to include enclosing the permanent docks with a roof to allow for storage of equipment as well as a rigid hull inflatable boat. |
| 5 | Cottam United Church | | \$ 8,500 | 31-Oct-19 | | -to offset the cost of materials to build an outdoor stage beside their newly built prayer garden. The stage can be used for outdoor concerts, music festivals outdoor movies and other community gatherings. |
| 6 | Discovery School-Based Childcare Program of Kingsville | | \$ 3,708 | 16-Oct-19 | | - to cover the costs of replacing outdoor equipment for 4 before/after programs. Equipment includes scooters, phys ed cart, rubber ball kits and beach barrows to provide fun ways to move and be active during program hours. |
| 7 | Erie North Shore Hockey- Juvenile OHF Championship | | \$ 10,000 | 28-Oct-19 | | -to offset a portion of the cost to host the 2019-2020 OHF Juvenile Championship in Kingsville April 10-12, 2020. The event is estimated to draw 300 out of town visitors and also draw 1000s of local fans from Essex county. |
| 8 | Erie Shores Quilters Guild | \$ 960 | \$ 1,380 | 28-Oct-19 | | -to offset the cost of renting the Unico 1 meeting / month. They also meet at the arena on a monthly basis and are requesting a reduction in the rental amount from \$120 to \$90/month |
| 9 | Jack Miner Migratory Bird Foundation | \$ 8,000 | \$ 10,000 | 30-Oct-19 | | -to offset the cost of replacing an unsafe fence that surrounds the sanctuary. |
| 10 | Kingsville and Essex Assoc. Band | \$ 8,000 | \$ 10,000 | 30-Oct-19 | | - to support the operating costs of the Kingsville-Essex Associated Band |
| 11 | Kingsville Horticultural Society | \$ 8,000 | \$ 8,000 | 28-Oct-19 | | - to maintain and construct flower beds, purchase planters and dedication plaques throughout the municipality. Historically, the Town has also earmarked \$10,000 in the Parks - Horticultural budget (60344) to be used at the Horticultural Society's discretion. Also want to implement a Junior Gardener and Seedy Saturday program. |
| 12 | Kingsville Pickleball Inc. | | \$ 2,809 | 18-Oct-19 | | -to cover costs of purchasing portable pickleball nets to be used before and after the tennis nets are put up and removed, to be used in Migration Hall and for school demonstrations |
| 13 | Kingsville Soccer Association | | \$ 30,000 | 3-Nov-19 | | -to offset a portion of the cost to build a storage facility centrally located between both sets of soccer fields. This would allow for housing of more equipment necessary to the development of players and will be used as a central location for coaches, refs and anyone requiring assistance. |
| 14 | Kingsville-Gosfield Heritage Society | \$ 2,000 | \$ 1,100 | 25-Oct-19 | | -to offset a portion of the cost to purchase a new computer to meet the needs for today and for the future. |
| 15 | Migration Hall | \$ 10,000 | \$ 3,000 | 25-Oct-19 | | - Migration Hall hosts a variety of sports, theatre and other community events which benefit our residents and local businesses and non-profit groups. Their request will offset the cost towards the production of 'The Music Man' for performance fee expenses of Music Express and the Kingsville Essex Marching Band. |
| 16 | Rotary Club of Cottam | \$ 3,000 | \$ 3,000 | 28-Oct-19 | | - to offset the cost of the Annual Horse Show / Fall festival & other activities for Cottam Youth |
| 17 | Rotary Club of Kingsville Southshore | | \$ 2,160 | 17-Oct-19 | | -to cover the fees for renting the Unico building for 2 meetings per month. The rotary has provided volunteers to extend food bank availability hours and assist in organized events such as the Highland Games, Migration festival and parades. |
| 18 | Shooters Photography Club | \$ 1,000 | \$ 1,000 | 28-Oct-19 | | -to cover the costs of renting Arena Room B for meetings. |
| 19 | Southwestern Ontario Gleaners | | \$ 6,175 | 30-Oct-19 | | -requesting \$6175 to purchase a new battery for their lift truck that is vital to their day to day operations. This would also help to further their cause of feeding hungry people both locally and internationally. |
| 20 | St. John de Brebeuf Catholic Church | | \$ 25,000 | 16-Oct-19 | | - to help with the implementation of a building renovation project that will allow the church to continue to operate for years to come. |
| 21 | The Great Migration Paint Out | | \$ 5,000 | 30-Oct-19 | | -to offset the cost of hosting a new community event October 15-18. This event will feature local and visiting artists where the community will be able to interact and witness the artistic visions and interpretations of the town and surrounding area. |
| 22 | The Joan Cotte Arts Endowment Fund | | \$ 2,455 | 28-Oct-19 | | -to offset the cost of starting up a not-for-profit organization aimed at encouraging students in grades 9 and 10 to plan, budget and execute art based projects. The fund will award monetary grants to students. |
| 23 | Windsor Symphony Orchestra | | \$ 1,500 | 31-Oct-19 | | -to offset the cost in providing a free summer concert in Kingsville as part of their summer concert series. They are looking to hold the event in a park and are asking that any fees be waived for park rental. |
| | 2nd Kingsville Scouts | \$ 2,500 | | | | - to help send 14 youth to the Pacific Scout Jamboree in British Columbia, in July of 2019. |
| | Artisan Alley Project | \$ 2,500 | | | | - continuation of a multi-year project to establish an "Artisan Alley" in the Northwest corner of Division and Main St. The 2019 grant will be applied towards logo |
| | BIA - Floral Project | \$ 19,353 | N/A - Funding Agreement included in Public Works budget | | | - to offset the cost of planters / hanging baskets and maintenance in downtown Kingsville. The 2019 application includes costs to fund a Spring - Fall and a Winter planter program. |
| | Cottam Minor Baseball | \$ 7,460 | | | | - to offset the cost of refurbishing the existing batting cage and purchasing a new pitching machine. |
| | KDHS - Bursary | \$ 3,000 | | | | - to offer 7 x \$500 post secondary education bursaries |
| | KDHS - OFSAA Basketball (2019) & OFSAA Volleyball (2020) | \$ 2,000 | | | | - requesting \$2,000 per year (2019 & 2020) to offset a portion of the cost of hosting OFSAA events. Each event is estimated to bring 750 -1,000 visitors to Kingsville. |
| | Kingsville Historical Park | \$ 10,000 | N/A - Funding Agreement included in Recreation budget | | | - To offset a portion of the operating costs associated with maintaining the Kingsville Historical Park Museum. The museum has over 3000 military artifacts for residents and tourists view. |
| | Kingsville Lion's Club | \$ 3,000 | | | | - to offset a portion of their cost to host various events throughout the year. All proceeds from the events are directed to Lions charities and projects. |
| | Leamington Lasers Swim Team | \$ 1,000 | | | | - The Leamington Lasers provide a fun, safe and competitive atmosphere for swimmers between the ages of 5 - 18. 20 of their 46 swimmers reside in Kingsville. Their 2019 request will offset a portion of various equipment purchases and the hiring of additional coaching. |
| | Migrant Worker Community Program | \$ 2,000 | | | | - MWCP's mission is to provide a more positive balance to the life of migrant workers by offering social, cultural, recreation and communication opportunities and to build cultural bridges with their host communities |
| | Trinity Anglican Church | \$ 8,000 | | | | - requesting up to \$8,000 to build a gazebo in memory of Tom Schinkelshoek and labyrinth gardens in memory of William Jackson where people can gather, relax and enjoy nature. |
| | Charitable Advertising / Sponsorships | | | | | |
| | MADD | | | | | - MADD Message Yearbook |
| | Unallocated | | | | | |
| | | | | | | 0.5% of taxes is estimated at \$89,837 |
| | | | | | | |
| | TOTAL REQUESTS: | \$ 112,273 | \$ 159,917 | \$ - | | |

| PRIOR YEARS GRANT REQUESTS | | | | | | |
|--|-------------------|------------------|-------------------|-------------------|-------------------|--|
| 01-112-200-60390 | 2015 Actual | 2016 Actual | 2017 Actual | 2018 Actual | 2019 Actual | |
| ORGANIZATION: | | | | | | |
| 2nd Kingsville Scouts | \$ 1,000 | \$ - | \$ 1,000 | \$ - | \$ 2,500 | |
| 2nd Cottam Scouts | \$ - | \$ - | \$ - | \$ - | \$ 1,500 | |
| ACCESS - Youth and Family Resource | \$ 2,000 | \$ 2,000 | \$ 2,000 | \$ - | \$ - | |
| Artisan Alley Project | \$ - | \$ - | \$ - | \$ 5,000 | \$ - | |
| Arts Society of Kingsville (ASK) | \$ 1,000 | \$ - | \$ 2,000 | \$ 3,760 | \$ 2,000 | |
| BIA | \$ 13,000 | \$ 13,000 | \$ 18,000 | \$ 20,300 | \$ 19,353 | |
| Cedar Island Yacht Club | | | | \$ 10,000 | \$ 7,000 | |
| Cottam Rotary | \$ 2,500 | \$ 2,500 | \$ 5,370 | \$ 2,500 | \$ 3,000 | |
| Cottam Minor Baseball | \$ - | \$ - | \$ - | \$ - | \$ 7,460 | |
| Community for Doctors | \$ 20,000 | \$ (20,000) | | \$ - | \$ - | |
| Erie North Shore Minor Hockey | | | | \$ 4,500 | \$ - | |
| Erie Shores Quilters Guild | | | | \$ 960 | \$ 960 | |
| Essex Spitfire Committee | \$ 1,000 | \$ - | | \$ - | \$ - | |
| Habitat for Humanity | \$ - | \$ - | Reserved | \$ - | \$ - | |
| Jack Miner Foundation | \$ 7,000 | \$ 10,000 | \$ 9,000 | \$ 9,000 | \$ 8,000 | |
| KCC - Celebrate Canada | \$ 2,367 | \$ 3,000 | \$ 3,000 | | \$ - | |
| KDHS - Bursary | \$ 2,000 | \$ 2,500 | \$ 3,000 | \$ 3,000 | \$ 3,000 | |
| KDHS- OFSAA Basketball (2019) & OF | \$ - | \$ - | \$ - | \$ - | \$ 2,000 | |
| KDHS - Visual Arts Class | | | \$ 1,200 | \$ - | \$ - | |
| Kingsville Historical Park | \$ 3,958 | \$ 4,149 | \$ 3,990 | \$ 3,989 | \$ 10,000 | |
| Kingsville Historical Park - Staffing | \$ 3,334 | \$ 3,334 | \$ 10,000 | \$ 10,000 | \$ - | |
| Kingsville Horticultural Society | \$ 6,000 | \$ 7,000 | \$ 7,000 | \$ 7,000 | \$ 8,000 | |
| Kingsville Lion's Club | \$ 350 | \$ 400 | \$ 6,450 | \$ 6,450 | \$ 3,000 | |
| Kingsville-Essex Band | \$ 5,000 | \$ 6,500 | \$ 8,000 | \$ 8,000 | \$ 8,000 | |
| Kingsville-Gosfield Historical Society | \$ - | \$ - | \$ 1,000 | \$ 2,000 | \$ 2,000 | |
| Kingsville Minor Baseball | \$ - | \$ - | \$ 12,000 | \$ - | \$ - | |
| Little Tomato Children`s Theatre | | | | \$ 2,000 | \$ - | |
| Leamington Lasers Swim Team | \$ 1,000 | \$ - | | \$ - | \$ 1,000 | |
| Migrant Worker Program | \$ 5,000 | \$ 5,000 | \$ 5,000 | \$ 1,000 | \$ 2,000 | |
| Migration Festival | \$ - | \$ - | | \$ - | \$ - | |
| Migration Hall | \$ 5,000 | \$ 5,000 | \$ 8,500 | \$ 8,500 | \$ 10,000 | |
| Miscellaneous | \$ - | \$ - | | \$ - | \$ - | |
| Royal Canadian Legion - Local Branch | \$ - | \$ - | | \$ - | \$ - | |
| Royal Canadian Legion - National | \$ - | \$ - | | \$ - | \$ - | |
| Shooters Photography Club | | | | \$ 500 | \$ 1,000 | |
| South Essex Arts Assoc. | \$ - | \$ 500 | \$ 500 | \$ - | \$ - | |
| Sun County Crows Lacrosse | \$ 4,000 | \$ - | | \$ - | \$ - | |
| Sun Parlour Folk Music Festival | \$ 20,000 | \$ 20,000 | \$ 20,000 | \$ 20,000 | \$ - | |
| Trinity Anglican Church | \$ - | \$ - | \$ - | \$ - | \$ 8,000 | |
| Misc. Charitable Advertising | \$ - | \$ 284 | | \$ - | \$ - | |
| TOTAL REQUESTS: | \$ 105,509 | \$ 65,167 | \$ 127,010 | \$ 128,459 | \$ 109,773 | |

ACCESSIBILITY ADVISORY COMMITTEE

| Account Number | | 2017 Actuals | 2018 Actuals | 2019 Budget | 2019 Actuals | 2020 Budget |
|--------------------------------------|--------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| OPERATING BUDGET | | | | | | |
| OPERATING EXPENDITURES: | | | | | | |
| 01-184-072-60114 | Committee Honourarium | \$ 2,200 | \$ 1,900 | \$ 3,000 | \$ 1,800 | \$ 3,000 |
| 01-184-098-60254 | Training and Development | \$ - | \$ - | \$ 300 | \$ - | \$ 300 |
| 01-184-099-63300 | Textnet Phone line | \$ 2,076 | \$ 2,076 | \$ 2,100 | \$ 1,903 | \$ 2,100 |
| TOTAL OPERATING EXPENDITURES: | | \$ 4,276 | \$ 3,976 | \$ 5,400 | \$ 3,703 | \$ 5,400 |
| CAPITAL EXPENDITURES: | | | | | | |
| | | \$ - | \$ - | \$ - | \$ - | \$ - |
| TOTAL CAPITAL EXPENDITURES: | | \$ - |
| NET SURPLUS/(DEFICIT): | | | | | | |
| | | \$ (4,276) | \$ (3,976) | \$ (5,400) | \$ (3,703) | \$ (5,400) |

| TOURISM & ECONOMIC DEVELOPMENT | | | | | | |
|---------------------------------|--------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| Account Number | | 2017 Actuals | 2018 Actuals | 2019 Budget | 2019 Actuals | 2020 Budget |
| OPERATING BUDGET | | | | | | |
| OPERATING REVENUE: | | | | | | |
| 01-185-058-40502 | Provincial Grants (RED) | \$ - | \$ - | \$ 27,000 | \$ - | \$ - |
| 01-185-066-41320 | Promotional Clothing | \$ 1,856 | \$ 2,308 | \$ 1,500 | \$ 670 | \$ 1,500 |
| 01-185-066-41321 | Web Advertising | \$ - | \$ - | \$ 1,500 | \$ - | \$ - |
| 01-185-066-41322 | Community Group Sign logos | \$ - | \$ - | \$ 500 | \$ - | \$ 500 |
| 01-185-066-41323 | Tourist Maps | \$ - | \$ 11,589 | \$ 6,750 | \$ 268 | \$ 6,750 |
| 01-185-066-41324 | Conference Registrations | \$ 1,699 | \$ - | \$ 1,500 | \$ - | \$ 1,500 |
| 01-185-066-41325 | Conference Sponsorships | \$ 14,000 | \$ - | \$ 5,000 | \$ (500) | \$ 5,000 |
| 01-185-066-41326 | Kingsville Business Awards | \$ - | \$ - | \$ 9,000 | \$ 13,199 | \$ 13,500 |
| 01-185-066-41327 | EDC Marketing Programs | \$ - | \$ - | \$ - | \$ 1,345 | \$ - |
| 03-185-032-41700 | Transfer from Reserve | \$ 16,357 | \$ - | \$ 66,275 | \$ 40,000 | \$ - |
| TOTAL OPERATING REVENUE: | | \$ 33,912 | \$ 13,897 | \$ 119,025 | \$ 54,982 | \$ 28,750 |
| OPERATING | | | | | | |
| 01-185-072-60114 | Committee Honourarium | \$ 5,900 | \$ 4,600 | \$ 8,400 | \$ 4,100 | \$ 8,400 |
| 01-185-098-60254 | Training and Development | \$ 474 | \$ 1,859 | \$ 1,200 | \$ 1,204 | \$ 1,500 |
| 01-185-099-60307 | Printing Costs | \$ 1,658 | \$ 718 | \$ 1,700 | \$ 718 | \$ 1,700 |
| 01-185-099-60320 | Memberships / Workshops | \$ 411 | \$ 1,559 | \$ 1,600 | \$ 1,122 | \$ 1,600 |
| 01-185-099-60327 | Communication | \$ 150 | \$ 135 | \$ 150 | \$ 148 | \$ 600 |
| 01-185-099-60358 | Small Capital | \$ - | \$ - | \$ 1,200 | \$ - | \$ 1,200 |
| 01-185-099-60628 | Community Events (Tall Ships) | \$ - | \$ 3,500 | \$ 40,000 | \$ 40,000 | \$ 3,500 |
| 01-185-099-63100 | Billboard Signs | \$ 9,158 | \$ 3,053 | \$ 6,000 | \$ 6,106 | \$ 6,000 |
| 01-185-099-63101 | Pucovsky Sign area rental | \$ 500 | \$ - | \$ 500 | \$ 1,000 | \$ 500 |
| 01-185-099-63102 | Billboard Designs | \$ - | \$ 2,748 | \$ 3,000 | \$ - | \$ 3,000 |
| 01-185-099-63103 | EDC Promotions | \$ 9,484 | \$ 7,723 | \$ 10,000 | \$ 5,291 | \$ 10,000 |
| 01-185-099-63104 | Marketing Initiatives | \$ 9,586 | \$ 8,422 | \$ 10,000 | \$ 14,642 | \$ 10,000 |
| 01-185-099-63105 | Community Group Sign logos | \$ 197 | \$ 500 | \$ 500 | \$ - | \$ 500 |
| 01-185-099-63106 | Tourist Maps | \$ 632 | \$ 10,225 | \$ 10,000 | \$ - | \$ 10,000 |
| 01-185-099-63113 | EcDev Conference | \$ 25,345 | \$ 4,079 | \$ 6,500 | \$ 5,365 | \$ 6,500 |
| 01-185-099-63115 | Kingsville Business Awards | \$ - | \$ - | \$ 7,250 | \$ 14,675 | \$ 13,500 |
| 01-185-099-63107 | FICE Program | \$ - | \$ - | \$ - | \$ - | \$ - |
| 01-185-099-63108 | Tourist Videos | \$ 6,711 | \$ - | \$ - | \$ - | \$ - |
| 01-185-099-63109 | App Development | \$ - | \$ - | \$ - | \$ - | \$ - |
| 01-185-099-63110 | Accomodation Update | \$ - | \$ - | \$ - | \$ - | \$ - |
| 01-185-099-63111 | Community Profile Book | \$ - | \$ - | \$ - | \$ - | \$ - |
| 01-185-099-63114 | Business Retention & Expansion | \$ - | \$ - | \$ 53,275 | \$ 22,149 | \$ - |
| EXPENDITURES: | | \$ 70,206 | \$ 49,120 | \$ 161,275 | \$ 116,518 | \$ 78,500 |
| PLUS/(DEFICIT): | | \$ (36,294) | \$ (35,223) | \$ (42,250) | \$ (61,536) | \$ (49,750) |

HERITAGE COMMITTEE

| Account Number | | 2017 Actuals | 2018 Actuals | 2019 Budget | 2019 Actuals | 2020 Budget |
|--------------------------------------|-------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| OPERATING BUDGET | | | | | | |
| OPERATING EXPENDITURES: | | | | | | |
| 01-186-072-60114 | Committee Remuneration | \$ 8,800 | \$ 7,700 | \$ 10,800 | \$ 7,000 | \$ 10,800 |
| 01-186-098-60254 | Training and Development | \$ 2,883 | \$ - | \$ 5,250 | \$ 1,752 | \$ 5,250 |
| 01-186-099-60301 | Office Supplies | \$ 279 | \$ 675 | \$ 500 | \$ 427 | \$ 500 |
| 01-186-099-60306 | Advertising | \$ 529 | \$ 1,709 | \$ 720 | \$ 725 | \$ 720 |
| 01-186-099-60319 | Professional Services - Legal | \$ 879 | \$ 1,391 | \$ 1,000 | \$ 735 | \$ 1,000 |
| 01-186-099-60320 | Memberships & Subscriptions | \$ 774 | \$ 374 | \$ 800 | \$ 455 | \$ 800 |
| 01-186-099-60400 | Mileage | | \$ - | | \$ 344 | |
| 01-186-099-63200 | Research Assistant/Student | \$ 4,400 | \$ 5,880 | \$ 5,040 | \$ 5,040 | \$ 5,040 |
| 01-186-099-63201 | Plaques | \$ - | \$ - | \$ 2,400 | \$ 1,274 | \$ 2,400 |
| 01-186-099-63202 | Outreach Programs | \$ - | \$ - | \$ 1,000 | \$ - | \$ 1,000 |
| 01-186-099-63203 | Website Development | \$ 365 | \$ 34 | \$ 300 | \$ 326 | \$ 300 |
| TOTAL OPERATING EXPENDITURES: | | \$ 18,911 | \$ 17,763 | \$ 27,810 | \$ 18,079 | \$ 27,810 |
| NET SURPLUS/(DEFICIT): | | | | | | |
| | | \$ (18,911) | \$ (17,763) | \$ (27,810) | \$ (18,079) | \$ (27,810) |



APPENDIX "B"

INFORMATION TECH. DEPARTMENT

| APPENDIX "B" | | |
|-----------------------------|--|-------------------|
| Account Number | | 2020 Budget |
| Computer Maintenance | | |
| 01-114-099-60309 | TOMRMS renewal | 350 |
| | BrowseAloud Annual Fee | 2,000 |
| | Computer repairs | 3,500 |
| | Nessus Vulnerability Scanner | 3,500 |
| | VEEAM Maintenance | 1,250 |
| | Great Plains Support and Enhancement | 34,000 |
| | Adobe Contract | 5,500 |
| | Laserfiche Maintenance | 11,500 |
| | Microsoft Maintenance | 14,500 |
| | AutoCAD | 1,500 |
| | SmartUPS | 2,050 |
| | Cisco Smartnet - all gear | 8,500 |
| | Geocortex Maintenance - (Kingsville Share) | 1,050 |
| | VMWare Maintenance | 2,200 |
| | Webhosting costs | 6,600 |
| | NetCrunch Maintenance | 2,300 |
| | ACS After Hours Support | 2,450 |
| | nFront Renewal | 600 |
| | Barracuda Spam/Virus Firewall | 5,400 |
| | Barracuda Email Archiver | 1,750 |
| | Barracuda Webfilter 410 Town Hall | 5,400 |
| | Barracuda Webfilter Grovedale | 1,400 |
| | Barracuda Webfilter Unico | 1,400 |
| | Barracuda Webfilter BIA | 1,400 |
| | ESRI License (Kingsville Share) | 7,000 |
| | KACE Maintenance | 2,500 |
| | Public Sector Digest - Asset Management | 3,500 |
| | Fire Extrication Software | 1,350 |
| | FirePro Maintenance | 3,500 |
| | Card Access Software Maintenance | 1,000 |
| | Card Access System Hardware Maintenance | 1,700 |
| | Kardtech - Fuel Monitoring System | 2,500 |
| | Duo renewal | 5,000 |
| | Cisco Umbrella | 3,500 |
| | Certificate Renewals for Domains (SSL) | 1,800 |
| | Acronis Maintenance | 1,500 |
| | SitelImprove | 2,000 |
| | eScribe | 27,000 |
| | Everbridge | 8,500 |
| | Server and SAN warranty | 3,500 |
| | PerfectMind Maintenance | 4,100 |
| TOTALS: | | \$ 200,050 |



APPENDIX "C"

FACILITY DETAIL

| FACILITIES | | | | | | |
|------------------|--|------------------|-------------------|------------------|------------------|------------------|
| Account Number | | 2017 Actuals | 2018 Actuals | 2019 Budget | 2019 Actuals | 2020 Budget |
| | Grovedale Arts & Culture Centre | | | | | |
| 01-171-135-60102 | Grovedale - Salaries - Full Time | \$ - | \$ - | \$ - | \$ - | \$ 10,000 |
| 01-171-135-60104 | Grovedale - Salaries - Part Time | \$ - | \$ 23,000 | \$ - | \$ 3,000 | \$ 3,000 |
| 01-171-135-60105 | Grovedale - Salaries - Seasonal | \$ - | \$ - | \$ - | \$ - | \$ 20,000 |
| 01-171-135-60314 | Grovedale - Utilities | \$ 339 | \$ 8,400 | \$ 12,423 | \$ 12,423 | \$ 15,000 |
| 01-171-135-60315 | Grovedale - Facility Maint | \$ - | \$ 3,000 | \$ 12,501 | \$ 12,501 | \$ 3,000 |
| 01-171-135-60327 | Grovedale - Communication | \$ - | \$ 1,200 | \$ 605 | \$ 605 | \$ 1,200 |
| | Total Expenses | \$ - | \$ 339 | \$ 35,600 | \$ 25,529 | \$ 52,200 |
| | Lakeside Pavilion | | | | | |
| 01-171-155-60102 | Pavilion - Salaries - Full Time | \$ 2,259 | \$ 1,370 | \$ 2,500 | \$ 7,408 | \$ 2,500 |
| 01-171-155-60104 | Pavilion - Salaries - Part Time | \$ 8,575 | \$ 9,316 | \$ 12,000 | \$ 13,438 | \$ 12,000 |
| 01-171-155-60105 | Pavilion - Salaries - Seasonal | \$ 26,830 | \$ 27,807 | \$ 28,500 | \$ 7,458 | \$ 30,000 |
| 01-171-155-60314 | Pavilion - Utilities | \$ 7,440 | \$ 6,353 | \$ 8,670 | \$ 6,643 | \$ 8,670 |
| 01-171-155-60315 | Pavilion - Facility Maint | \$ 4,875 | \$ 7,529 | \$ 10,500 | \$ 5,706 | \$ 10,500 |
| 01-171-155-60327 | Pavilion - Communication | \$ 576 | \$ 532 | \$ 600 | \$ 488 | \$ 600 |
| | Total Expenses | \$ 50,555 | \$ 52,906 | \$ 62,770 | \$ 41,142 | \$ 64,270 |
| | Lion's Hall | | | | | |
| 01-171-159-60102 | Lions Hall - Salaries - Full Time | \$ 1,918 | \$ 1,154 | \$ 800 | \$ 615 | \$ 1,500 |
| 01-171-159-60104 | Lions Hall - Salaries - Part Time | \$ 9 | \$ 490 | \$ 50 | \$ 227 | \$ 250 |
| 01-171-159-60105 | Lions Hall - Salaries - Seasonal | \$ 646 | \$ 241 | \$ 500 | \$ 225 | \$ 750 |
| 01-171-159-60314 | Lions Hall - Utilities | \$ 10,479 | \$ 9,542 | \$ 12,500 | \$ 9,648 | \$ 12,500 |
| 01-171-159-60315 | Lions Hall - Facility Maintenance | \$ 5,502 | \$ 2,871 | \$ 2,000 | \$ 2,345 | \$ 2,000 |
| 01-171-159-60327 | Lions Hall - Communication | \$ 533 | \$ 492 | \$ 500 | \$ 451 | \$ 500 |
| 01-171-159-60337 | Lions Hall - Grounds Mtce | \$ - | \$ - | \$ - | \$ - | |
| 01-171-159-60341 | Lions Hall - Janitorial | \$ - | \$ - | \$ - | \$ - | |
| | Total Expenses | \$ 19,086 | \$ 14,789 | \$ 16,350 | \$ 13,511 | \$ 17,500 |
| | Carnegie Building | | | | | |
| 01-171-171-60314 | Carnegie - Utilities | \$ 4,575 | \$ 3,352 | \$ 5,600 | \$ 3,666 | \$ 5,600 |
| 01-171-171-60315 | Carnegie - Facility Maint | \$ 6,601 | \$ 11,804 | \$ 6,600 | \$ 9,875 | \$ 6,600 |
| 01-171-171-60327 | Carnegie - Communication | \$ 1,355 | \$ 769 | \$ 1,950 | \$ 589 | \$ 1,950 |
| 01-171-171-60336 | Carnegie - Parking Lot Repairs | \$ - | \$ - | \$ - | \$ - | |
| 01-171-171-60337 | Carnegie - Grounds Mtce | \$ - | \$ - | \$ - | \$ - | |
| 01-171-171-60341 | Carnegie - Janitorial | \$ - | \$ - | \$ 15,000 | \$ 10,234 | \$ 10,000 |
| | Total Expenses | \$ 12,531 | \$ 15,925 | \$ 29,150 | \$ 24,363 | \$ 24,150 |
| | Unico Community Centre | | | | | |
| 01-171-172-60102 | Unico CC - Salaries - Full Time | \$ 3,566 | \$ 4,847 | \$ 2,200 | \$ 2,342 | \$ 4,500 |
| 01-171-172-60104 | Unico CC - Salaries - Part Time | \$ 1,356 | \$ 2,997 | \$ 800 | \$ 2,018 | \$ 2,500 |
| 01-171-172-60105 | Unico CC - Salaries - Seasonal | \$ 2,004 | \$ 1,732 | \$ 2,300 | \$ 1,569 | \$ 3,000 |
| 01-171-172-60306 | Unico CC - Advertising | \$ - | \$ - | \$ - | \$ - | |
| 01-171-172-60314 | Unico CC - Utilities | \$ 3,879 | \$ 3,747 | \$ 4,800 | \$ 4,180 | \$ 4,800 |
| 01-171-172-60315 | Unico CC - Facility Maint | \$ 7,542 | \$ 6,761 | \$ 6,500 | \$ 866 | \$ 1,500 |
| 01-171-172-60327 | Unico CC - Communication | \$ 659 | \$ 720 | \$ 800 | \$ 766 | \$ 800 |
| 01-171-172-60341 | Unico CC - Janitorial | \$ - | \$ - | \$ - | \$ 4,480 | \$ 5,000 |
| 01-171-172-60337 | Unico CC - Grounds Mtce | \$ - | \$ - | \$ - | \$ - | |
| | Total Expenses | \$ 19,006 | \$ 20,804 | \$ 17,400 | \$ 16,222 | \$ 22,100 |
| | Cottam Library / Day Care | | | | | |
| 01-171-173-60314 | Cottam Library - Utilities | \$ 381 | \$ (1,680) | \$ - | \$ 2,300 | |
| 01-171-173-60315 | Cottam Library - Facility Maint | \$ 3,462 | \$ 666 | \$ 1,500 | \$ 1,566 | \$ 1,500 |
| 01-171-173-60336 | Cottam Library - Parking Lot Repairs | \$ - | \$ - | \$ - | \$ - | |
| 01-171-173-60337 | Cottam Library - Grounds Mtce | \$ - | \$ - | \$ - | \$ - | |
| 01-171-173-63052 | Property Tax | \$ - | \$ - | \$ - | \$ 6,967 | |
| | Total Expenses | \$ 3,843 | \$ (1,013) | \$ 1,500 | \$ 10,834 | \$ 1,500 |
| | Ruthven Library / Day Care | | | | | |
| 01-171-174-60314 | Ruthven Library - Utilities | \$ 87 | \$ - | \$ - | \$ - | |
| 01-171-174-60315 | Ruthven Library - Facility Maint | \$ 2,039 | \$ 253 | \$ 1,000 | \$ 280 | \$ 1,000 |
| 01-171-174-60336 | Ruthven Library - Parking Lot Repairs | \$ - | \$ - | \$ - | \$ - | |
| 01-171-174-60337 | Ruthven Library - Grounds Mtce | \$ - | \$ - | \$ - | \$ - | |
| | Total Expenses | \$ 2,125 | \$ 253 | \$ 1,000 | \$ 280 | \$ 1,000 |
| | Kingsville Library | | | | | |
| 01-171-175-60314 | Kingsville Library - Utilities | \$ 2,435 | \$ 2,283 | \$ 3,600 | \$ 1,695 | \$ 3,600 |
| 01-171-175-60315 | Kingsville Library - Facility Maint | \$ 1,703 | \$ 2,922 | \$ 2,200 | \$ 665 | \$ 2,200 |
| 01-171-175-60336 | Kingsville Library - Parking Lot Repairs | \$ - | \$ - | \$ - | \$ - | |
| 01-171-175-60337 | Kingsville Library - Grounds Mtce | \$ - | \$ 204 | \$ - | \$ - | |
| | Total Expenses | \$ 4,138 | \$ 5,409 | \$ 5,800 | \$ 2,360 | \$ 5,800 |
| | Ridgeview Park | | | | | |
| 01-171-176-60102 | Ridgeview - Salaries - Full Time | \$ 3,423 | \$ 5,712 | \$ 4,700 | \$ 8,286 | \$ 5,700 |
| 01-171-176-60104 | Ridgeview - Salaries - Part Time | \$ 1,388 | \$ 1,575 | \$ 1,100 | \$ 9,867 | \$ 2,500 |
| 01-171-176-60105 | Ridgeview - Salaries - Seasonal | \$ 15,209 | \$ 14,528 | \$ 24,000 | \$ 14,989 | \$ 24,000 |
| 01-171-176-60314 | Ridgeview - Utilities | \$ 4,340 | \$ 9,380 | \$ 10,000 | \$ 9,322 | \$ 10,000 |
| 01-171-176-60315 | Ridgeview - Facility Maint | \$ 4,144 | \$ 10,214 | \$ 5,000 | \$ 3,207 | \$ 5,000 |
| 01-171-176-60327 | Ridgeview - Communication | \$ 142 | \$ - | \$ - | \$ - | |
| 01-171-176-60337 | Ridgeview - Grounds Mtce | \$ 3,917 | \$ 4,207 | \$ 4,500 | \$ 2,498 | \$ 4,500 |
| | Total Expenses | \$ 32,562 | \$ 45,616 | \$ 49,300 | \$ 48,169 | \$ 51,700 |
| | Kingsville Soccer / Baseball Fields | | | | | |
| 01-171-177-60102 | KSB - Salaries - Full Time | \$ 8,831 | \$ 11,598 | \$ 3,200 | \$ 24,215 | \$ 12,000 |
| 01-171-177-60104 | KSB - Salaries - Part Time | \$ 1,829 | \$ 9,972 | \$ 4,900 | \$ 12,330 | \$ 10,000 |
| 01-171-177-60105 | KSB - Salaries - Seasonal | \$ 19,649 | \$ 11,660 | \$ 13,700 | \$ 9,143 | \$ 24,500 |
| 01-171-177-60314 | KSB - Utilities | \$ 3,038 | \$ 1,843 | \$ 3,400 | \$ 2,117 | \$ 3,400 |
| 01-171-177-60315 | KSB - Facility Maint | \$ 4,807 | \$ 2,806 | \$ 2,500 | \$ 3,200 | \$ 2,500 |
| 01-171-177-60337 | KSB - Grounds Mtce | \$ 11,555 | \$ 8,914 | \$ 11,000 | \$ 14,331 | \$ 11,000 |
| | Total Expenses | \$ 49,708 | \$ 46,793 | \$ 38,700 | \$ 65,336 | \$ 63,400 |



APPENDIX "D"

RECREATION

PROGRAMS & EVENTS

| RECREATION PROGRAMS DETAIL | | | | | | |
|----------------------------|--|--------------|--------------|-------------|--------------|-------------|
| Account Number | | 2017 Actuals | 2018 Actuals | 2019 Budget | 2019 Actuals | 2020 Budget |
| | Canada Day | | | | | |
| 01-175-149-41350 | Sponsorship | | | | | \$ 15,000 |
| 01-175-149-40713 | Vendor Space | | | | | \$ 2,000 |
| | Total Revenue | | | | | \$ 17,000 |
| 01-175-149-60306 | Advertising | | | | | \$ 3,500 |
| 01-175-149-60318 | Equipment Rentals | | | | | \$ 6,000 |
| 01-175-149-60621 | Fireworks | | | | | \$ 5,000 |
| 01-175-149-60761 | Food/Beverage | | | | | \$ 2,000 |
| 01-175-149-60771 | Logistics | | | | | \$ 3,000 |
| 01-175-149-60785 | Entertainment | | | | | \$ 6,000 |
| | Total Expenses | | | | | \$ 25,500 |
| | Net Revenue (Expenses) | | | | | \$ (8,500) |
| | Grovedale Entertainment-8 events | | | | | |
| 01-175-153-40502 | Provincial/Federal Grants | | | | | \$ 5,000 |
| 01-175-153-40550 | Admissions | | | | | \$ 20,000 |
| 01-175-153-40551 | Beer & Wine Revenue | | | | | \$ 24,000 |
| 01-175-153-41272 | Vendor Fees | | | | | \$ - |
| 01-175-153-41350 | Sponsorship | | | | | \$ 16,000 |
| | Total Revenue | | | | | \$ 65,000 |
| 01-175-153-60306 | Advertising & Promotion | | | | | \$ 6,000 |
| 01-175-153-60318 | Equipment Rental | | | | | \$ 5,000 |
| 01-175-153-60319 | Professional Services -Sound and Light | | | | | \$ 8,000 |
| 01-175-153-60771 | Logistics | | | | | \$ 4,000 |
| 01-175-153-60785 | Entertainment | | | | | \$ 24,000 |
| 01-175-153-60786 | Staging | | | | | \$ 4,000 |
| 01-175-153-60790 | Beer & Wine Purchases | | | | | \$ 12,000 |
| | Total Expenses | | | | | \$ 63,000 |
| | Net Revenue (Expenses) | | | | | \$ 2,000 |
| | Sound and Light Show | | | | | |
| 01-175-084-40502 | Provincial Grants | | | | | \$ 16,000 |
| 01-175-084-40550 | Admissions | | | | | \$ 22,500 |
| 01-175-084-40551 | Beer & Wine Revenue | | | | | \$ 8,000 |
| 01-175-084-41272 | Vendor Fees | | | | | \$ 3,000 |
| 01-175-084-41350 | Sponsorships | | | | | \$ 5,000 |
| | Total Revenue | | | | | \$ 54,500 |
| 01-175-084-60306 | Advertising & Promotion | | | | | \$ 6,000 |
| 01-175-084-60318 | Equipment Rental | | | | | \$ 6,000 |
| 01-175-084-60319 | Professional Services -Sound and Light | | | | | \$ 10,000 |
| 01-175-084-60771 | Logistics | | | | | \$ 8,000 |
| 01-175-084-60785 | Entertainment | | | | | \$ 15,000 |
| 01-175-084-60786 | Staging | | | | | \$ 4,000 |
| 01-175-084-60790 | Beer and Wine Purchase | | | | | \$ 4,000 |
| 01-175-084-60832 | Volunteer Appreciation | | | | | \$ 1,500 |
| | Total Expenses | | | | | \$ 54,500 |
| | Net Revenue (Expenses) | | | | | \$ - |
| | Older Adult Events | | | | | |
| 01-175-066-40648 | Older Adults - Ticket Sales | \$ 376 | \$ 1,968 | \$ 2,000 | \$ - | |
| 01-175-066-40659 | Older Adults - Vendor Space | \$ 896 | \$ 1,007 | \$ 1,100 | \$ 478 | |
| 01-175-066-40660 | Older Adults - Bar Service | \$ - | \$ 700 | \$ 1,200 | \$ - | |
| | Total Revenue | \$ 1,272 | \$ 3,675 | \$ 4,300 | \$ 478 | \$ - |
| 01-175-099-60632 | Older Adults | \$ 602 | \$ 3,163 | \$ 1,100 | \$ - | |
| 01-175-099-60643 | Older Adults - Photocopier Supplies | \$ - | \$ - | \$ - | \$ - | |
| 01-175-099-60644 | Older Adults - Activity Guide | \$ 2,870 | \$ 2,343 | \$ 2,500 | \$ - | |
| 01-175-099-60645 | Older Adults - Advertising | \$ 831 | \$ 810 | \$ 1,100 | \$ - | |
| 01-175-099-60646 | Older Adults - Entertainment | \$ 680 | \$ 3,869 | \$ 2,500 | \$ - | |
| 01-175-099-60647 | Older Adults - Other | \$ 645 | \$ 183 | \$ - | \$ 114 | |
| | Total Expenses | \$ 5,628 | \$ 10,369 | \$ 7,200 | \$ 114 | \$ - |
| | Net Revenue (Expenses) | \$ (4,355) | \$ (6,693) | \$ (2,900) | \$ 363 | \$ - |
| | Tall Ships | | | | | |
| 01-175-150-40551 | Tall Ships - Beer & Wine Sales | \$ - | \$ - | \$ - | \$ 8,892 | |
| 01-175-150-40700 | Tall Ships - Ticket Sales- Boarding | \$ - | \$ - | \$ 137,540 | \$ 162,037 | |
| 01-175-150-40702 | Tall Ships - VIP Dinner | \$ - | \$ - | \$ 10,000 | \$ 262 | |
| 01-175-150-40703 | Tall Ships - Merchandise Sales | \$ - | \$ - | \$ 5,000 | \$ 3,270 | |
| 01-175-150-40704 | Tall Ships - Grant Revenue | \$ - | \$ - | \$ 42,500 | \$ 18,750 | |
| 01-175-150-40705 | Tall Ships - EcDev Contribution | \$ - | \$ - | \$ 40,000 | \$ 40,000 | |
| 01-175-150-40712 | Tall Ships - Private Sector Contrib | \$ - | \$ - | \$ 20,000 | \$ 5,500 | |
| 01-175-150-40713 | Tall Ships - Vendor Space | \$ - | \$ - | \$ 500 | \$ 1,037 | |
| | Total Revenue | \$ - | \$ - | \$ 255,540 | \$ 239,748 | \$ - |
| 01-175-150-60761 | Tall Ships - Food and Beverages | \$ - | \$ - | \$ 1,500 | \$ 759 | |
| 01-175-150-60765 | Tall Ships - Artist / Performer Fees | \$ - | \$ - | \$ 6,000 | \$ 7,060 | |
| 01-175-150-60766 | Tall Ships - Artist / Performer Expenses | \$ - | \$ - | \$ 500 | \$ 1,000 | |
| 01-175-150-60767 | Tall Ships - Tall Ships Fees | \$ - | \$ - | \$ 176,000 | \$ 156,482 | |
| 01-175-150-60768 | Tall Ships - Travel and Accommodation | \$ - | \$ - | \$ 5,000 | \$ 2,061 | |
| 01-175-150-60769 | Tall Ships - TSA Fees | \$ - | \$ - | \$ 23,625 | \$ 21,051 | |
| 01-175-150-60770 | Tall Ships - Port Fees, Technical, I | \$ - | \$ - | \$ 15,000 | \$ 20,499 | |
| 01-175-150-60771 | Tall Ships - Logistics | \$ - | \$ - | \$ 5,000 | \$ 22,054 | |
| 01-175-150-60772 | Tall Ships - Security | \$ - | \$ - | \$ 2,000 | \$ 6,481 | |
| 01-175-150-60773 | Tall Ships - Food and Beverage VI | \$ - | \$ - | \$ 19,000 | \$ 26,657 | |
| 01-175-150-60774 | Tall Ships - Local Promotion | \$ - | \$ - | \$ 15,000 | \$ 31,070 | |
| 01-175-150-60775 | Tall Ships - Expanded Promotion | \$ - | \$ - | \$ 20,000 | \$ 22,416 | |
| 01-175-150-60777 | Tall Ships - Blockbuster Fees | \$ - | \$ - | \$ 4,000 | \$ 4,070 | |
| 01-175-150-60776 | Tall Ships - Merchandise cost | \$ - | \$ - | \$ 5,000 | \$ 6,630 | |
| | Total Expenses | \$ - | \$ - | \$ 297,625 | \$ 328,292 | \$ - |
| | Net Revenue (Expenses) | \$ - | \$ - | \$ (42,085) | \$ (88,544) | \$ - |

| HIGHLAND GAMES | | | | | | |
|---|---|--------------|--------------|------------------|------------------|-------------------|
| Account Number | | 2017 Actuals | 2018 Actuals | 2019 Budget | 2019 Actuals | 2020 Budget |
| OPERATING BUDGET | | | | | | |
| OPERATING REVENUE: | | | | | | |
| 01-177-058-40502 | Provincial Grants | \$ - | \$ - | \$ 2,800 | | |
| 01-177-066-40550 | Admissions | \$ - | \$ 44,250 | \$ 67,629 | \$ 75,000 | |
| 01-177-066-40551 | Beer & Wine Revenue | \$ - | \$ 2,000 | \$ 17,038 | \$ 27,000 | |
| 01-177-066-40552 | Beer Garden Admission | \$ - | \$ 3,000 | \$ 2,266 | \$ 5,000 | |
| 01-177-066-40553 | Merchandise Sales | \$ - | \$ 6,000 | \$ 2,630 | \$ 6,000 | |
| new | Participant Fees | | \$ - | | \$ 4,000 | |
| 01-177-066-41350 | Sponsorships | \$ - | \$ 3,000 | \$ 2,400 | \$ 15,000 | |
| 01-177-066-41272 | Vendor Fees | \$ - | \$ 5,000 | \$ 4,127 | \$ 5,000 | |
| TOTAL OPERATING REVENUE: | | \$ - | \$ - | \$ 63,250 | \$ 98,890 | \$ 137,000 |
| OPERATING EXPENDITURES: | | | | | | |
| 01-177-099-60301 | Office Supplies | \$ - | \$ 600 | \$ 1,230 | \$ 2,700 | |
| 01-177-099-60306 | Advertising & Promotion | \$ - | \$ 7,000 | \$ 15,341 | \$ 15,500 | |
| 01-177-099-60309 | Computer Maint / Website | \$ - | \$ 300 | \$ - | \$ - | |
| 01-177-099-60312 | Insurance | \$ - | \$ 4,100 | \$ 3,856 | \$ 4,000 | |
| 01-177-099-60318 | Equipment Rental (Porta Johns) | \$ - | \$ 1,830 | \$ 4,814 | \$ 4,000 | |
| 01-177-099-60327 | Communication (Radios / PA system) | \$ - | \$ 1,000 | \$ 224 | \$ 4,400 | |
| 01-177-099-60776 | Merchandise | \$ - | \$ 3,000 | \$ 3,275 | \$ 2,500 | |
| 01-177-099-60781 | EMS & OPP | \$ - | \$ 3,000 | \$ 3,366 | \$ 3,700 | |
| 01-177-099-60782 | Fencing | \$ - | \$ 3,500 | \$ 3,205 | \$ 4,700 | |
| 01-177-099-60783 | Heavy Game Events | \$ - | \$ 2,500 | \$ 2,072 | \$ 5,600 | |
| 01-177-099-60784 | Sheep Herding and Shearing | \$ - | \$ 5,000 | \$ 953 | \$ 1,000 | |
| 01-177-099-60785 | Musical Entertainment (live) | \$ - | \$ 4,000 | \$ 4,296 | \$ 8,000 | |
| 01-177-099-60786 | Stages, Tents, Tables, Golf Carts, etc. | \$ - | \$ 5,000 | \$ 6,356 | \$ 10,000 | |
| 01-177-099-60787 | Security | \$ - | \$ 1,100 | \$ 893 | \$ 1,500 | |
| 01-177-099-60788 | Piper Band (PPBSO) | \$ - | \$ 16,000 | \$ 11,051 | \$ 20,000 | |
| 01-177-099-60789 | Trophies | \$ - | \$ 2,000 | \$ 578 | \$ 1,000 | |
| 01-177-099-60790 | Beer & Wine Purchases | | \$ - | \$ 9,902 | \$ 14,500 | |
| new | Shuttle Buses | | | | \$ 3,000 | |
| new | Highland Dance | | | | \$ 5,000 | |
| new | Axe Throwing | | | | \$ 4,000 | |
| new | Bio Degradeable Cups | | | | \$ 2,000 | |
| 01-177-099-60832 | Volunteer Appreciation and attire | \$ - | \$ 2,000 | \$ 2,149 | \$ 4,800 | |
| TOTAL OPERATING EXPENDITURES: | | \$ - | \$ - | \$ 61,930 | \$ 73,561 | \$ 121,900 |
| NET OPERATING REVENUES (EXPENSES): | | | | | | |
| CONTRIBUTIONS TO (FROM) RESERVES: | | | | | | |
| 03-177-032-41700 | Trans. from Res. - Working Cap. | \$ - | \$ - | \$ - | | |
| 03-177-440-80100 | Transfer to Res. - Working Cap. | \$ - | \$ - | \$ - | \$ 15,100 | |
| NET CONT. TO (FROM) RESERVES: | | \$ - | \$ - | \$ - | \$ - | \$ 15,100 |
| OPERATING SURPLUS/(DEFICIT): | | | | | | |
| | | \$ - | \$ - | \$ 1,320 | \$ 25,329 | \$ - |



APPENDIX "E"

OCWA 5-YEAR CAPITAL FORECAST

Town of Kingsville

5 Year Recommended Capital/Major Maintenance from 2020 to 2024

The Ontario Clean Water Agency has identified the following capital projects/major maintenance for your review and approval.

| Scope of Work | | | | | | Rationale for Project |
|---|-------------------|-------------------|-------------------|-------------------|-------------------|--|
| | 2020 | 2021 | 2022 | 2023 | 2024 | |
| Lakeshore West Wastewater Treatment Plant | | | | | | |
| CWWF Project Contingency | \$ 50,000 | | | | | CWWF Change orders |
| Rotork Valves | \$ 25,000 | | \$ 20,000 | \$ 10,000 | \$ 10,000 | Life cycle replacement - Many of the valves throughout the facility are original and are becoming unreliable which will have an impact on operations. Primary Sludge for scum boxes, Grit Building, sludge holding tanks |
| Lighting upgrade entire facility inside and out | | \$ 40,000 | | | | Lifecycle replacement/Energy Saving: current lights and fixtures are aged and will need to be replaced. Replacement will be with new energy efficient lightening resulting in cost savings |
| Primary Sludge pump 1& 2 Wear Parts | | \$ 2,000 | | \$ 2,000 | | Helps Run the scum boxes and assist remove odours. Sludge holding tanks stay cleaner. High wear item due to raw water characteristics |
| Generator Batteries | \$ 2,000 | \$ 2,000 | \$ 2,000 | \$ 2,000 | \$ 2,000 | Battery replacement every three years completed in 2017 |
| UV Bulbs and Ballast Inventory stock required | \$ 12,500 | \$ 12,500 | \$ 12,500 | \$ 12,500 | \$ 12,500 | Life cycle replacement - every 12,000 hours. Need stock, |
| New scum box heaters | \$ 3,500 | | | \$ 5,000 | \$ 5,000 | Life cycle replacement - many components are out dated and are becoming unreliable which will have an impact on operations. |
| Scrubber Maintenance and rebuilds sludge building | \$ 5,000 | \$ 5,000 | \$ 5,000 | \$ 5,000 | \$ 5,000 | Contract a Scrubber company to assess and quote repairs required. Annual cleaning |
| Heater repair and installation various sites | \$ 5,000 | \$ 5,000 | | | | Heaters breaking down in various locations. |
| Chain and Rail Replacement Pump Stations | \$ 5,000 | \$ 5,000 | \$ 5,000 | \$ 5,000 | \$ 5,000 | Various site require updates |
| PLC/SCADA | \$ 100,000 | \$ 100,000 | \$ 100,000 | \$ 100,000 | \$ 100,000 | Life cycle replacement - many components are out dated and are becoming unreliable which will have an impact on operations. Specifically Grit building PLC Cabinet |
| Pump Replacement/Maintenance | \$ 60,000 | \$ 60,000 | \$ 60,000 | \$ 60,000 | \$ 60,000 | Life cycle replacement - several pumps at the pump stations are starting to meggar low. Yr 2023 Headworks replacement |
| Rebuild one grit pumps | | | \$ 2,500 | | \$ 2,500 | CWWF Replacing in 2018, Impeller/volute replacement starting in 2021 |
| Lighting upgrade For exterior Pole lights | \$ 3,500 | | | | | LED Upgrade, pole lights, safety, 9 of 10 pole lights are not working, |
| RAS#3 Pump Replacement | \$ 20,000 | | | | | Life cycle replacement |
| Final Wasting Pump (replace Moyno) | \$ 35,000 | | | | | Safety |
| Centrifuge rebuild | | | \$ 35,000 | | | Repairs/Maintenance - send to Alpha Laval to be rebuilt. While the unit is out of service, liquid sludge will have to be hauled. |
| Final Clarifier Sand Blasting & Painting | \$ 50,000 | \$ 50,000 | | | | Life cycle replacement - metal is rusting and paint peeling due to age in both final clarifiers. |
| Advanced system Odour Control Grit Building | \$ 60,000 | | | | | Improvement - Install new odour control system on the grit building to help with community complaints |
| Pressure Meter Primary Wasting Pump (3) | \$ 7,500 | | | | | Life cycle replacement - original equipment end of life |
| Primary Clarifier Sand Blast and Reseal | \$ 50,000 | \$ 50,000 | | | | Conduct per 2018 Inspections |
| Primary Clarifier Gear box Rebuild (inspection to be completed) | \$ 30,000 | | | \$ 30,000 | \$ 30,000 | Primary #1 requires rebuild. |
| Retaining wall | \$ 1,500 | | | | | Probid install Easy block, Town to provide other options, conduct in house |
| Outdoor Ferric Tank Cleaning | \$ 26,000 | | | | | Remove sludge and inspect the outdoor tank |
| Grit Classifier Maintenance | \$ 3,000 | \$ 3,000 | \$ 3,000 | \$ 3,000 | \$ 3,000 | The flights are wearable items that need every few years depending on Grit , plan is to install sand per Sam Directo. |
| Davit Installation/refurbish at pump stations | \$ 11,000 | | | | | No Davits avail to use to pull pumps presently |
| CSA Z462-18 – Workplace Electrical Safety | TBD | | | | | Mandated requirement for an Arc Flash Risk Assessment |
| Diffusers replacement | \$ 10,000 | \$ 5,000 | | | | To stop dead zones in aeration. #3&4 |
| Total Estimate - Recommended Capital | \$ 575,500 | \$ 339,500 | \$ 245,000 | \$ 234,500 | \$ 235,000 | |
| Kingsville Wastewater Lagoons | | | | | | |
| Check Valve Replacement & Installation | \$ 4,000 | \$ 4,000 | \$ 4,000 | \$ 4,000 | \$ 4,000 | Life cycle replacement - original equipment. |
| Kingsville PS#1 Pump Replacement | \$ 25,000 | | | | | Life cycle replacement - original equipment. |
| Arc Flash Assessment | TBD | | | | | Third party assessment must be completed - H&S Risk for staff working on equipment. Assessments conducted at the main building and all pump stations. |
| UPS Replacement Pump Stations 1&4 | \$ 2,400 | | | | | Life cycle replacement - original equipment. |
| Major Maintenance Total | \$ 2,400 | \$ - | \$ - | \$ - | \$ - | Life cycle replacement - original equipment. |
| Soft Starts | \$ 5,000 | \$ 5,000 | \$ 5,000 | \$ 5,000 | | Improvements - motor soft starts for the raw pumps to assist in prolonging the life of the motors. |
| Kingsville PS#2 Generator #2 | \$ 140,000 | | | | | Life cycle replacement - original equipment. |
| Fence Replacement Kingsville pump station #2 | \$ 8,000 | | | | | Landscaping to be done along with fence. |
| Submersible Transfer Pump | | \$ 45,000 | | | | Pump is used to equalize cells. |
| Pump Station Reset Relocation | \$ 4,500 | | | | | KvPS#1,2,3 & still to be completed |
| Total Estimate - Recommended Capital | \$ 191,300 | \$ 54,000 | \$ 9,000 | \$ 9,000 | \$ 4,000 | |
| Cottam Wastewater Lagoons | | | | | | |
| CWWF Contingency | \$ 10,000 | | | | | |
| Lagoon Interconnect Valve Replacement | | \$ 60,000 | | | | Life cycle replacement - current interconnect between cell #1 and cell #2 is out of service, lagoons are not being operated as designed. |
| Alum Pumps | | \$ 10,000 | \$ 10,000 | | | Life cycle replacement. |
| Lagoon #1 south bank rehabilitation | \$ 35,000 | | | | | Improvement- lagoon bank is becoming eroded and will eventually become unstable |
| Arc Flash Assessment | \$ 3,000 | | | | | Third party assessment must be completed - H&S Risk for staff working on equipment. Assessments conducted at the main building and all pump stations. |
| Total Estimate - Recommended Capital | \$ 48,000 | \$ 70,000 | \$ 10,000 | \$ - | \$ - | |
| Capital Total | \$ 814,800 | \$ 463,500 | \$ 264,000 | \$ 243,500 | \$ 239,000 | |



APPENDIX "F"

2019 CAPITAL SUMMARY

| 2019 CAPITAL SUMMARY | | | |
|--------------------------------|--|--------------|--------------|
| Account Number | | 2019 Budget | 2019 Actuals |
| GENERAL ADMINISTRATION: | | | |
| 01-112-360-71960 | Modernization Grant Initiatives | \$ - | \$ 57,114 |
| | | | |
| | | | |
| | TOTALS: | \$ - | \$ 57,114 |
| INFORMATION TECHNOLOGY: | | | |
| 01-114-360-71703 | IT - Phone System (lease payments) | \$ 11,333 | \$ 11,364 |
| 01-114-360-71901 | IT - MS Laptop (Transfer from Building) | \$ 1,600 | \$ - |
| 01-114-360-71902 | IT - New Hire IT Hardware / Licensing | \$ 4,500 | \$ 4,547 |
| 01-114-360-71903 | IT - Great Plains Upgrade | \$ 7,000 | \$ 3,282 |
| 01-114-360-71904 | IT - Council - laptop replacements x 6 (Microsoft Surface) | \$ 6,500 | \$ 6,891 |
| 01-114-360-71905 | IT - MS - Card Access Expansion (back buildings) | \$ 22,500 | \$ 18,678 |
| 01-114-360-71906 | IT - Arena - Scheduling Software | \$ 11,000 | \$ 5,088 |
| 01-114-360-71907 | IT - Arena - Camera System (Phase 2 - exterior) | \$ 15,000 | \$ 15,250 |
| 01-114-360-71908 | IT - Mobile Time Entry / E-stubs (Penny) | \$ 17,500 | \$ 3,828 |
| 01-114-360-71909 | IT - Windows 10 Licensing | \$ 2,000 | \$ - |
| 01-114-360-71910 | IT - Fire Office Support Workstation | \$ 2,000 | \$ 1,967 |
| 01-114-360-71911 | IT - HR Manager laptop | \$ 2,000 | \$ 1,102 |
| 01-114-360-71912 | IT - Deputy Fire Chief Laptop | \$ 2,000 | \$ 1,661 |
| 01-114-360-71913 | IT - Arena Front Desk Laptop | \$ 2,000 | \$ 1,102 |
| 01-114-360-71914 | IT - Admin Asst Workstation | \$ 2,000 | \$ 2,305 |
| 01-114-360-71915 | IT - Endpoint Protection Solution (Cyber Security) | \$ 11,000 | \$ - |
| 01-114-360-71916 | IT - 2 Factor Authentication Solution (Cyber Security) | \$ 7,200 | \$ 6,122 |
| 01-114-360-71918 | IT - Diamond Enhancements - Payroll Optimization | \$ 9,000 | \$ 10,131 |
| | | | |
| | | | |
| | TOTALS: | \$ 136,133 | \$ 93,318 |
| FIRE DEPARTMENT: | | | |
| 01-121-360-71919 | FIRE - 2 Battery Operated Ventilation Fans with misting | \$ 10,000 | \$ 10,430 |
| | | | |
| | | | |
| | TOTALS: | \$ 10,000 | \$ 10,430 |
| POLICE: | | | |
| | | | |
| | | | |
| | TOTALS: | \$ - | \$ - |
| BUILDING DEPARTMENT: | | | |
| 01-124-360-71823 | BUILD - Mobile Software Solution (Completion) | \$ 23,500 | \$ 40,110 |
| 01-124-360-71920 | BUILD - Vehicle Mounts x 3 | \$ 1,150 | \$ 2,070 |
| 01-124-360-71921 | BUILD - Mobile printing x 3 | \$ 1,200 | \$ 844 |
| 01-124-360-71922 | BUILD - Inspector laptop replacement x 5 | \$ 12,500 | \$ 11,768 |
| | | | |
| | TOTALS: | \$ 38,350 | \$ 54,792 |
| PUBLIC WORKS: | | | |
| 01-130-360-71545 | Lakeview Ave. E Recon. to Grandview | \$ - | \$ 5,536 |
| 01-130-360-71546 | PW - Main Street W Reconstruction (Finalize Engineering) | \$ 25,000 | \$ - |
| 01-130-360-71547 | PW - Esseltine Drain | \$ 4,200,000 | \$ 42,640 |
| 01-130-360-71744 | PW - Park Street Reconstruction (Final restoration, street) | \$ 120,000 | \$ 194,902 |
| 01-130-360-71750 | PW - Land Acquisition (Incl legal costs) Jasperson | \$ 60,500 | \$ - |
| 01-130-360-71825 | PW - Bridge #018 - Road 11 over Ruscom River (Engineering) | \$ 170,000 | \$ 5,508 |
| 01-130-360-71826 | PW - Bridge #42 - Maddox Drain Culvert (Engineering and | \$ 30,000 | \$ - |
| 01-130-360-71827 | PW - Bridge #046 - South Talbot Road over Boose Drain | \$ 82,000 | \$ 278,456 |
| 01-130-360-71827 | PW - Bridge #046 - South Talbot Road over Boose Drain | \$ 465,000 | \$ - |
| 01-130-360-71828 | PW - Culvert #503 - McCallum Drive over Mill Creek Scratch | \$ - | \$ 14,443 |
| 01-130-360-71830 | CWATS Kings 13B (Ph 4) Seacliff Dr.: Union Ave:DiM | \$ - | \$ 422 |
| 01-130-360-71831 | PW - CWATS Kings 8 (County Rd 50: MA 1301 Heritage - Ford | \$ 215,000 | \$ 391 |
| 01-130-360-71834 | PW - Fleet - Plow / Salter for 2019 International (Replaced) | \$ 105,000 | \$ 105,022 |
| 01-130-360-71836 | PW - Jasperson Traffic Study | \$ - | \$ 8,713 |
| 01-130-360-71837 | PW - Division St S Resurfacing (Park & Division adjacent to | \$ 55,000 | \$ 63,080 |
| 01-130-360-71923 | PW - Bridge #032 - Cedar Island Bridge (Engineering & minor | \$ 50,000 | \$ 99,691 |
| 01-130-360-71924 | PW - Talbot Service Road Bridge over Upcott Drain (Bridge | \$ 25,000 | \$ 2,802 |
| 01-130-360-71925 | PW - Jasperson Dr Improvements and Realignment | \$ 1,040,000 | \$ 25,775 |
| 01-130-360-71926 | PW - Road Program - Heritage Road (Main to Chrysler | \$ 70,000 | \$ 56,938 |
| 01-130-360-71927 | PW - Road Program - Cedarhurst Subdivision (Mill & Pave) | \$ 975,000 | \$ 531,223 |
| 01-130-360-71928 | PW - Road Program - Lansdowne Ave (Mill & Pave) | \$ 595,000 | \$ 392,544 |
| 01-130-360-71929 | PW - Sidewalk Program (Elm - Reconstruct sections of | \$ 52,500 | \$ 51,559 |
| 01-130-360-71930 | PW - Fleet - Zetor Tractor Replacement | \$ 110,000 | \$ 103,644 |
| 01-130-360-71931 | MS - Pedestrian Crossover (2 locations) | \$ 24,000 | \$ 30,538 |
| 01-130-360-71932 | MS - Traffic Counter (Speed and Volume) | \$ 4,600 | \$ 4,059 |
| 01-130-360-71955 | Main St Revitalization Exp | \$ - | \$ 40,011 |
| 01-130-360-71745 | PW - Bridge #014 - Road 10 over Paterson Drain | \$ - | \$ 24,667 |
| 01-130-360-71956 | Road Program - Spruce St (Mill & Pave) | \$ - | \$ 60,077 |
| 01-130-360-71957 | Road Program - Rural Roads (Tar & Chip) | \$ - | \$ 384,265 |
| 01-130-360-71958 | Cottam Woods Boulevard Improvements | \$ - | \$ 42,192 |
| 01-130-360-71959 | Sign Truck Replacement | \$ - | \$ 151,789 |
| 01-130-360-71961 | Flood Mitigation Efforts | \$ - | \$ 7,913 |
| | | | |
| | TOTALS: | \$ 8,473,600 | \$ 2,728,798 |
| SANITATION: | | | |
| | | | |
| | TOTALS: | \$ - | \$ - |
| CEMETERY: | | | |
| | | | |
| | TOTALS: | \$ - | \$ - |

| 2019 CAPITAL SUMMARY | | | |
|---|---|----------------------|----------------------------------|
| Account Number | | 2019 Budget | 2019 Actuals |
| ARENA: | | | |
| 01-170-360-71933 | ARENA - Brine Filtration System | \$ 7,500 | \$ 7,372 |
| | | | |
| | | | |
| | | | |
| | | TOTALS: | \$ 7,500 \$ 7,372 |
| PARKS: | | | |
| 01-171-360-71154 | PARKS - Mettawas Park - Landscape Architecture | \$ 40,000 | \$ 18,209 |
| 01-171-360-71428 | PARKS - Lakeside Park Bridge Beautification | \$ 10,000 | \$ 140 |
| 01-171-360-71564 | PARKS - Shoreline Improvements (1251 Heritage and Arner) | \$ 40,000 | \$ 44,859 |
| 01-171-360-71645 | PARKS - Lions Park Landscape Architecture | \$ 18,000 | \$ 2,928 |
| 01-171-360-71645 | PARKS - Lions Park Construction (Phase 1A & 1B) | \$ 200,000 | \$ 221,575 |
| 01-171-360-71934 | PARKS - Range Light Relocation | \$ 33,000 | \$ 197 |
| 01-171-360-71935 | PARKS - Cottam Revitalization - Ridgeview Park (LED Lighting) | \$ 100,000 | \$ 45,522 |
| 01-171-360-71936 | PARKS - Cottam Revitalization - Cottam Rotary Park (Outdoor) | \$ 40,000 | \$ 40,384 |
| 01-171-360-71937 | PARKS - Applewood Park Playground (Replace equipment and) | \$ 65,000 | \$ 64,995 |
| | | | |
| | | | |
| | | | |
| | | TOTALS: | \$ 546,000 \$ 438,810 |
| FACILITIES: | | | |
| 01-178-360-71630 | FAC - Grovedale House Construction | \$ 2,250,000 | \$ 1,180,361 |
| 01-178-360-71855 | FAC - Floor Scrubber - Grovedale | \$ 15,000 | \$ 11,152 |
| 01-178-360-71939 | FAC - Reconstruct Diamond 6 Dugouts | \$ 20,000 | \$ 19,987 |
| 01-178-360-71940 | FAC - Demo Patterson Taxi and Asphalt | \$ 30,000 | \$ 13,794 |
| 01-178-360-71941 | FAC - Update CDM Plan per Green Energy Act | \$ 8,000 | \$ 8,395 |
| 01-178-360-71942 | FAC - Install TV / Camera / Server Space at Town Hall | \$ 3,600 | \$ 4,451 |
| 01-178-360-71951 | FAC - Lion's Hall - New HVAC Unit | \$ 10,000 | \$ 9,430 |
| | | | |
| | | TOTALS: | \$ 2,336,600 \$ 1,247,571 |
| FANTASY OF LIGHTS: | | | |
| | | | |
| | | | |
| | | TOTALS: | \$ - \$ - |
| MARINA: | | | |
| 01-173-360-71938 | MARINA - Steel Piling at Boat Ramp | \$ 55,000 | \$ 15,459 |
| | | | |
| | | TOTALS: | \$ 55,000 \$ 15,459 |
| RECREATION PROGRAMS: | | | |
| 01-175-360-71851 | REC - Parks and Recreation Master Plan Completion | \$ 32,000 | \$ 19,496 |
| 01-175-360-71852 | REC - Expanded Youth Programming | \$ 12,000 | \$ (26) |
| | | | |
| | | TOTALS: | \$ 44,000 \$ 19,469 |
| PLANNING: | | | |
| 01-180-360-71742 | Plan - Official Plan Update | \$ 25,000 | \$ 20,126 |
| | | | |
| | | TOTALS: | \$ 25,000 \$ 20,126 |
| BIA: | | | |
| | | | |
| | | | |
| | | TOTALS: | \$ - \$ - |
| WATER: | | | |
| 02-201-360-71651 | WAT - Source Water Protection (Year 1 of 3) | \$ 11,600 | \$ 22,900 |
| 02-201-360-71756 | WAT - Water Rate Study / Financial Plan (completion) | \$ 10,000 | \$ 12,890 |
| 02-201-360-71863 | WAT - County Rd 18 - Watermain Extension Oversizing | \$ 8,000 | \$ 34,502 |
| 02-201-360-71943 | WAT - Locate Management Software | \$ 6,500 | \$ 4,477 |
| 02-201-360-71944 | WAT - Trimble Reader | \$ 5,000 | \$ 11,541 |
| 02-201-360-71945 | WAT - Water Bill Revamp | \$ 5,200 | \$ 1,346 |
| 02-201-360-71946 | WAT - Fleet - Replace 2006 Ford F350 w/ Service Body | \$ 70,000 | \$ 69,320 |
| 02-201-360-71952 | WAT - SW Region Watermain Installation - Phase 1, 2 and 3 - | \$ 630,000 | \$ 38,092 |
| 02-201-360-71953 | WAT - Waterline Looping - Sumac Crossing | \$ 115,000 | \$ 9,780 |
| 02-201-360-71954 | WAT - Watermain Oversizing - 609 Road 3 E Development | \$ 75,000 | \$ - |
| 02-201-360-71859 | WAT - Fleet Replacement - 2004 Ford F-350 Extended Cab | \$ - | \$ - |
| | | | |
| | | TOTALS: | \$ 936,300 \$ 204,849 |
| K'VILLE/LAKESHORE WEST WASTEWATER: | | | |
| 02-242-360-70930 | Lakeshore East Trunk Sewer & Pump Station | \$ - | \$ 40,464 |
| 02-242-360-71864 | KLW - Lakeside Park Sanitary Interceptor Twinning | \$ 2,300,000 | \$ 104,688 |
| 02-242-360-71865 | KLW - OCWA Recommended Item | \$ 729,500 | \$ 327,919 |
| 02-242-360-71866 | KLW - OCWA Recommended Items | \$ 54,500 | \$ 65,281 |
| 02-242-360-71947 | KLW - Fleet - Replace 1997 International Dump w/ used truck | \$ 100,000 | \$ 133,875 |
| 02-242-360-71948 | KLW - Sewer Camera | \$ 12,000 | \$ 11,626 |
| 02-242-360-71949 | KLW - Sanitary Extension - Kratz Road (Engineering - | \$ 150,000 | \$ 13,832 |
| 02-242-360-71357 | KLW - Kville Sanitary Master Plan w/ Flow Monitoring | \$ - | \$ 53,429 |
| | | | |
| | | TOTALS: | \$ 3,346,000 \$ 751,114 |
| COTTAM WASTEWATER: | | | |
| 02-243-360-71867 | COT - OCWA Recommended Items | \$ 98,500 | \$ 41,380 |
| 02-243-360-71950 | COT - Cottam Sanitary Sewage Capacity Upgrade | \$ 240,000 | \$ 21,639 |
| | | | |
| | | TOTALS: | \$ 338,500 \$ 63,018 |
| TOTAL CAPITAL PROJECTS: | | | |
| | | \$ 16,292,983 | \$ 5,712,242 |



2021 Division Road North
Kingsville, Ontario N9Y 2Y9
(519) 733-2305
www.kingsville.ca
kingsvilleworks@kingsville.ca

Date: January 6, 2020

To: Mayor and Council

Author: Tim Del Greco, Manager of Municipal Services

RE: Five Year Capital Plan – Roads and Bridges

Report No.: MS 2020 – 01

AIM

To provide Council information relating to long term capital plans for road and bridge rehabilitation.

BACKGROUND

A five year capital plan defines and prioritizes rehabilitation or new construction of Town infrastructure. Developing a five year capital plan is beneficial because it:

- Identifies major projects in terms of scope and cost.
- Provides greater clarity as to how each project impacts the community.
- Promotes and improves financial and project planning for future construction works.
- Enables Council to make better informed decisions during annual budgetary deliberations.

Further, long term capital planning for municipalities is now a legislated requirement as per Ontario Regulation 588/17: Asset Management Planning for Municipal Infrastructure.

DISCUSSION

The Municipal Services Department maintains five year capital plans for underground infrastructure, roads, bridges, and vehicles. The inclusion and prioritization of existing infrastructure into such plans is largely dependent on current condition ratings and expected levels of service. The timing and construction of new infrastructure is typically dictated by long term strategic plans. Examples of such plans include the Town of Kingsville Strategic Plan, Official Plan for the Town of Kingsville, and the Kingsville Transportation Master Plan.

During 2018 and 2019, new condition assessments were completed for all hard surfaced roadways and bridges under Town jurisdiction. This new data allowed for revision of the five year capital plans for roads and bridges, particularly as it relates to existing infrastructure.

Existing roadways have been re-prioritized based on a combination of new condition ratings and to a lesser degree, traffic volumes. This type of ranking system promotes rehabilitation of collector and arterial roads prior to local roads and subdivisions. For example, if two roads have the same condition rating, the road with higher traffic volumes will receive a higher priority for rehabilitation. Bridges have been re-prioritized based on current physical conditions and are selected for replacement near the end of its useful life cycle.

Attached in Appendix A is a revised copy of the five year capital plan for roads and bridges.

It should be noted that these plans are living documents. Funding levels will fluctuate annually, particularly grant funding. As well, the infrastructure will age disproportionately. Therefore it will be necessary to review these plans on an annual basis and allow for some periodic revision.

LINK TO STRATEGIC PLAN

To become a leader in sustainable infrastructure renewal and development.

FINANCIAL CONSIDERATIONS

The five year plan indicates an estimated total cost of each project based on general assumptions and recent unit rates. These estimates will be refined as each project enters the initial stages of engineering.

CONSULTATIONS

Municipal Services

RECOMMENDATION

That Council receive this information as it relates to the five year capital planning of roads and bridges under Town of Kingsville jurisdiction.

Tim Del Greco

Tim Del Greco, P.Eng
Manager of Municipal Services

G. A. Plancke

G.A. Plancke, Civil Eng. Tech (Env.)
Director of Municipal Services

Peggy Van Mierlo-West

Peggy Van Mierlo-West, C.E.T.
Chief Administrative Officer



Municipal Services 5 Year Road Plan

| Year | Road | Start Point | End Point | Length (m) | Approx. Area (sq. m.) | Method | Category | Estimated Total Cost | Development Charges Cost Component | Taxation / Other Revenue Cost Component | Notes |
|------|--|---------------------|------------------------------|------------|-----------------------|--------------------------|------------|----------------------|------------------------------------|---|--|
| 2020 | Jasperson Drive | Peachwood Drive | Woodycrest Avenue | 489 | 5,134 | Reconstruction | Urban | \$770,100 | | \$770,100 | |
| 2020 | Main Street West | Heritage Road | Queen Street | 763 | 10,155 | Reconstruction | Urban | \$1,523,250 | \$450,000 | \$1,073,250 | |
| 2020 | Talbot Service Road | County Road 34 | County Road 34 | 224 | 1,388 | Removal | Rural | \$60,000 | | \$60,000 | Removing various sections. |
| 2020 | Road 2 East | Kratz Sideroad | County Road 45 (Union) | 3,710 | 36,729 | Engineering Only | Rural | \$400,000 | \$300,000 | \$100,000 | Engineering for road reconstruction and possible active transportation paths. 50% - 75% DC Cost Sharing. |
| 2020 | Cameron Sideroad East | County Road 8 | Road 11 | 1,285 | 8,738 | Resurfacing | Rural | \$260,000 | | \$260,000 | |
| 2020 | Union Ave / Union Park Street | County Road 20 | End of Union Park Street | 383 | 2,732 | Resurfacing | Semi-Urban | \$135,000 | | \$135,000 | |
| 2020 | Road 6 West | Division Road North | 100m west of McCain Sideroad | 3,660 | 24,888 | Resurfacing | Rural | \$525,000 | | \$525,000 | |
| 2020 | Road 6 East / North Talbot Road | Inman Sideroad | Graham Sideroad | 2,693 | 18,312 | Resurfacing | Rural | \$415,000 | | \$415,000 | |
| 2020 | Peterson Sideroad | Road 2 East | Road 3 East | 1,390 | 9,452 | Resurfacing | Rural | \$44,000 | | \$44,000 | Final lift of tar and chip. |
| 2020 | Road 9 West | Highway 3 | County Road 23 | 2,290 | 15,572 | Resurfacing | Rural | \$72,000 | | \$72,000 | Final lift of tar and chip. |
| 2020 | Briarwood / Lincoln / Graham | County Road 20 | County Road 20 | 1,023 | 7,000 | Resurfacing | Semi-Urban | \$450,000 | | \$450,000 | |
| 2020 | Cedar Island Subdivision | 1st Blvd | 6th Blvd | 1,189 | 6,539 | Geotechnical Engineering | Semi-Urban | \$40,000 | | \$40,000 | Geotechnical investigation only. |
| | | | | | | | | 2020 TOTAL | \$4,694,350 | \$750,000 | \$3,944,350 |
| 2021 | Jasperson Drive | Woodycrest Avenue | Road 2 East | 560 | 5,880 | New Construction | Semi-Urban | \$882,000 | \$793,800 | \$88,200 | New Road Construction West of Arena. 90% DC Cost Sharing. |
| 2021 | Jasperson Drive | Peachwood Drive | Applewood Road | 236 | 2,478 | Reconstruction | Urban | \$371,700 | | \$371,700 | |
| 2021 | Jasperson Drive | Main Street East | Applewood Road | 193 | 2,026 | Reconstruction | Urban | \$303,900 | | \$303,900 | There is a DC component for construction of a westbound right turn lane. |
| 2021 | Road 2 East | Graham Sideroad | County Road 45 (Union) | 1,865 | 18,650 | Reconstruction | Semi-Urban | \$2,797,500 | \$2,098,125 | \$699,375 | Assuming Installation of Active Transportation Paths. 50% - 75% DC Cost Sharing. |
| 2021 | Cameron Sideroad East | County Road 8 | Road 11 | 1,285 | 8,738 | Resurfacing | Rural | \$43,690 | | \$43,690 | Final lift of tar and chip. |
| 2021 | Road 6 West | Division Road North | 100m west of McCain Sideroad | 3,660 | 24,888 | Resurfacing | Rural | \$124,440 | | \$124,440 | Final lift of tar and chip. |
| 2021 | Road 6 East / North Talbot Road | Inman Sideroad | Graham Sideroad | 2,693 | 18,312 | Resurfacing | Rural | \$91,560 | | \$91,560 | Final lift of tar and chip. |
| 2021 | Clark Street | William Street | County Road 34 East | 344 | 2,786 | Resurfacing | Urban | \$139,300 | | \$139,300 | |
| 2021 | Graham Sideroad | County Road 18 | Road 7 East | 4,169 | 28,349 | Resurfacing | Rural | \$566,980 | | \$566,980 | |
| 2021 | Cedar Island Subdivision | 1st Blvd | 6th Blvd | 1,189 | 6,539 | Resurfacing | Semi-Urban | \$326,950 | | \$326,950 | |
| | | | | | | | | 2021 TOTAL | \$5,648,020 | \$2,891,925 | \$2,756,095 |
| 2022 | Jasperson Drive | Woodycrest Avenue | Road 2 East | 460 | 5,980 | Reconstruction | Semi-Urban | \$897,000 | | \$897,000 | Existing roadway fronting Kingsville Arena. |
| 2022 | North Talbot Road | Road 10 | Newman Road | 2,540 | 17,272 | Resurfacing | Rural | \$345,440 | | \$345,440 | |
| 2022 | Road 2 East | Graham Sideroad | Kratz Sideroad | 1,864 | 18,640 | Reconstruction | Semi-Urban | \$2,796,000 | \$2,097,000 | \$699,000 | Assuming Installation of Active Transportation Paths. 75% DC Cost Sharing. |
| 2022 | Road 3 East | County Road 34 | Albuna Townline | 2,130 | 15,336 | Resurfacing | Semi-Urban | \$766,800 | | \$766,800 | Minimal DC Component. |
| 2022 | Graham Sideroad | County Road 18 | Road 7 East | 4,169 | 28,349 | Resurfacing | Rural | \$141,745 | | \$141,745 | Final lift of tar and chip. |
| 2022 | Graham Sideroad | County Road 20 | County Road 18 | 3,690 | 36,531 | Engineering Only | Semi-Urban | \$400,000 | \$200,000 | \$200,000 | Engineering for road reconstruction and possible active transportation paths. 25% - 50% DC Cost Sharing. |
| 2022 | Graham Sideroad | Road 7 East | County Road 8 | 6,683 | 45,444 | Resurfacing | Rural | \$908,880 | | \$908,880 | |
| | | | | | | | | 2022 TOTAL | \$6,255,865 | \$2,297,000 | \$3,958,865 |
| 2023 | Graham Sideroad | Road 2 East | Highway 3 (Bypass) | 2,037 | 20,166 | Reconstruction | Semi-Urban | \$3,024,900 | \$756,225 | \$2,268,675 | Assuming Installation of Active Transportation Paths. 25% DC Cost Sharing. |
| 2023 | Graham Sideroad | Road 7 East | County Road 8 | 6,683 | 45,444 | Resurfacing | Rural | \$227,220 | | \$227,220 | Final lift of tar and chip. |
| 2023 | Redwood / Greenwood / Whitewood / Cottonwood | County Road 20 | County Road 20 | 1,063 | 7,441 | Resurfacing | Semi-Urban | \$372,050 | | \$372,050 | |

| Year | Road | Start Point | End Point | Length (m) | Approx. Area (sq. m.) | Method | Category | Estimated Total Cost | Development Charges Cost Component | Taxation / Other Revenue Cost Component | Notes |
|---------------|---|-----------------------|---------------------|------------|-----------------------|----------------|--------------------|----------------------|------------------------------------|---|---|
| 2023 | Ravine Line / Kenyon Point / Cardinal / Hickory / Bayfield / Aurelia / St.Luke / Rowley Park / Centennial | County Road 20 | County Road 20 | 2,297 | 18,376 | Resurfacing | Urban / Semi-Urban | \$918,800 | | \$918,800 | Mixture of urban and semi-urban. This cost assumes that no curb will be installed in the existing semi-urban areas. |
| 2023 | North Talbot Road | Road 10 | Newman Road | 2,540 | 17,272 | Resurfacing | Rural | \$86,360 | | \$86,360 | Final lift of tar and chip. |
| 2023 | Lakeview Ave | Park Street | Industry Road | 145 | 1,363 | Resurfacing | Urban | \$68,150 | | \$68,150 | |
| | | | | | | | 2023 TOTAL | \$4,697,480 | \$756,225 | \$3,941,255 | |
| 2024 | Graham Sideroad | Road 2 East | County Road 20 | 1,653 | 16,364 | Reconstruction | Semi-Urban | \$2,454,600 | \$1,227,300 | \$1,227,300 | Assuming Installation of Active Transportation Paths. 50% DC Cost Sharing. |
| 2024 | Graham Sideroad | Highway 3 (Bypass) | County Road 18 | 581 | 3,950 | Reconstruction | Semi-Urban | \$592,500 | \$148,125 | \$444,375 | Asphalt to Accommodate Heavy Traffic. 25% DC Cost Sharing. |
| 2024 | Fox / Stockwell / Elwood / Victoria / King | Entire Length of Each | N/A | 1,423 | 11,384 | Resurfacing | Urban / Semi-Urban | \$569,200 | | \$569,200 | |
| 2024 | Hill Street | County Road 34 | Fox Street | 140 | 1,120 | Resurfacing | Urban | \$56,000 | | \$56,000 | |
| 2024 | Spinks Drive | Road 3 East | Dead End | 665 | 5,120 | Resurfacing | Semi-Urban | \$256,000 | | \$256,000 | |
| 2024 | Malden Road | County Road 23 | County Road 34 West | 1,899 | 14,432 | Resurfacing | Semi-Urban | \$721,600 | | \$721,600 | |
| | | | | | | | 2024 TOTAL | \$4,649,900 | \$1,375,425 | \$3,274,475 | |
| NOTES: | This plan is a living document and it is subject to change as roads deteriorate and as funding levels fluctuate. Some projects may be pushed further into the future whereas others may become more urgent in priority. | | | | | | | | | | |
| | Engineering costs are not included unless otherwise specified above. | | | | | | | | | | |
| | Estimated costs are based on general assumptions. These costs will be refined during the engineering stages. | | | | | | | | | | |



Municipal Services 5 Year Bridge and Culvert Plan

| Year | Road | Drain / Water Course Crossing | Asset ID # | Method | Current Type | Estimated Total Cost | Development Charges Cost Component | Taxation / Other Revenue Cost Component | Notes |
|---------------|---|-------------------------------|------------|----------------|----------------------------|----------------------|------------------------------------|---|---|
| 2020 | Road 11 | Irwin Drain | 500 | Replacement | CSP Culvert | \$630,000 | | \$630,000 | Cost includes engineering and geotechnical investigations. |
| 2020 | Division Road North | Mill Creek | 502 | Engineering | CSP Culvert | \$95,000 | | \$95,000 | Engineering only. |
| 2020 | Road 11 | Ruscom River | 18 | Engineering | Concrete Slab on Beams | \$170,000 | | \$170,000 | Engineering only. |
| | | | | | 2020 TOTAL | \$895,000 | \$0 | \$895,000 | |
| 2021 | Road 11 | Ruscom River | 18 | Replacement | Concrete Slab on Beams | \$800,000 | | \$800,000 | Engineering to be completed in 2020. |
| 2021 | Jasperson Lane | Scratch Wigle Drain | 51 | Replacement | CSP Culvert | \$453,500 | \$408,150 | \$45,350 | Pedestrian Culvert at Jasperson S-Curve. Replacement is part of Jasperson realignment project. New bridge will be 70 meters downstream. |
| 2021 | Jasperson Lane | Scratch Wigle Drain | 52 | Replacement | Concrete Box Culvert | \$650,000 | \$585,000 | \$65,000 | Culvert at Jasperson S-Curve. Replacement is part of Jasperson realignment project. New bridge will be 70 meters downstream. |
| 2021 | Division Road North | Mill Creek | 502 | Replacement | CSP Culvert | \$865,000 | | \$865,000 | |
| 2021 | Sumac Drive | Mill Creek | 50 | Engineering | Timber Deck on Steel Beams | \$50,000 | | \$50,000 | Engineering only. |
| | | | | | 2021 TOTAL | \$2,818,500 | \$993,150 | \$1,825,350 | |
| 2022 | Sumac Drive | Mill Creek | 50 | Replacement | Timber Deck on Steel Beams | \$250,000 | | \$250,000 | Pedestrian Bride south of Sumac Drive. This cost does not include any improvements to current accessibility. |
| 2022 | Road 2 East | Scratch Wigle Drain Branch | B-R2E-1 | Replacement | Concrete Box Culvert | \$250,000 | \$187,500 | \$62,500 | Replacement to accommodate active transportation paths. |
| 2022 | Road 2 East | Fulmer Drain | B-R2E-2 | Replacement | Concrete Box Culvert | \$250,000 | \$187,500 | \$62,500 | Replacement to accommodate active transportation paths. |
| | | | | | 2022 TOTAL | \$750,000 | \$375,000 | \$375,000 | |
| 2023 | Road 5 West | North Branch of E.Br.47 Drain | B-R5W-2 | Rehabilitation | Concrete | \$100,000 | | \$100,000 | Engineering and Rehabilitation. |
| 2023 | Road 11 | Patterson Drain | 19 | Rehabilitation | Concrete | \$150,000 | | \$150,000 | Engineering and Rehabilitation. |
| | | | | | 2023 TOTAL | \$250,000 | \$0 | \$250,000 | |
| 2024 | Road 3 West | Nelson Drain | 26 | Rehabilitation | Concrete | \$150,000 | | \$150,000 | Engineering and Rehabilitation. |
| 2024 | Lakeside Park Bridge 2 (south pedestrian bridge) | Mill Creek | 49 | Rehabilitation | Concrete / Stone | \$100,000 | | \$100,000 | Engineering and Rehabilitation. |
| | | | | | 2024 TOTAL | \$250,000 | \$0 | \$250,000 | |
| NOTES: | This plan is a living document and it is subject to change as bridges deteriorate and as funding levels fluctuate. Some projects may be pushed further into the future whereas others may become more urgent in priority. | | | | | | | | |
| | Engineering costs are not included unless otherwise specified above. | | | | | | | | |
| | Estimated costs are based on general assumptions. These costs will be refined during the engineering stages. | | | | | | | | |

Major Capital Projects

2020 Budget



Fire Department

Major Capital Projects



Fire-2020-1: Replacement of Engine 216



- Engines are replaced after 25 years of service
- Required to meet the NFPA Standard for Apparatus
- Does not meet current standards for safety of fire apparatus
- Increased maintenance costs associated with older apparatus
- Estimated Cost - \$700,000
- Fully funded from reserves with this 2020 contribution

Municipal Services Department

Major Capital Projects



PW-2019-1: Bridge #18 – Road 11 over Ruscom River



92



PW-2019-1: Bridge #18 – Road 11 over Ruscom River

Project Description: Engineering and design.

Rationale for Project: Bridge is approaching end of life cycle.

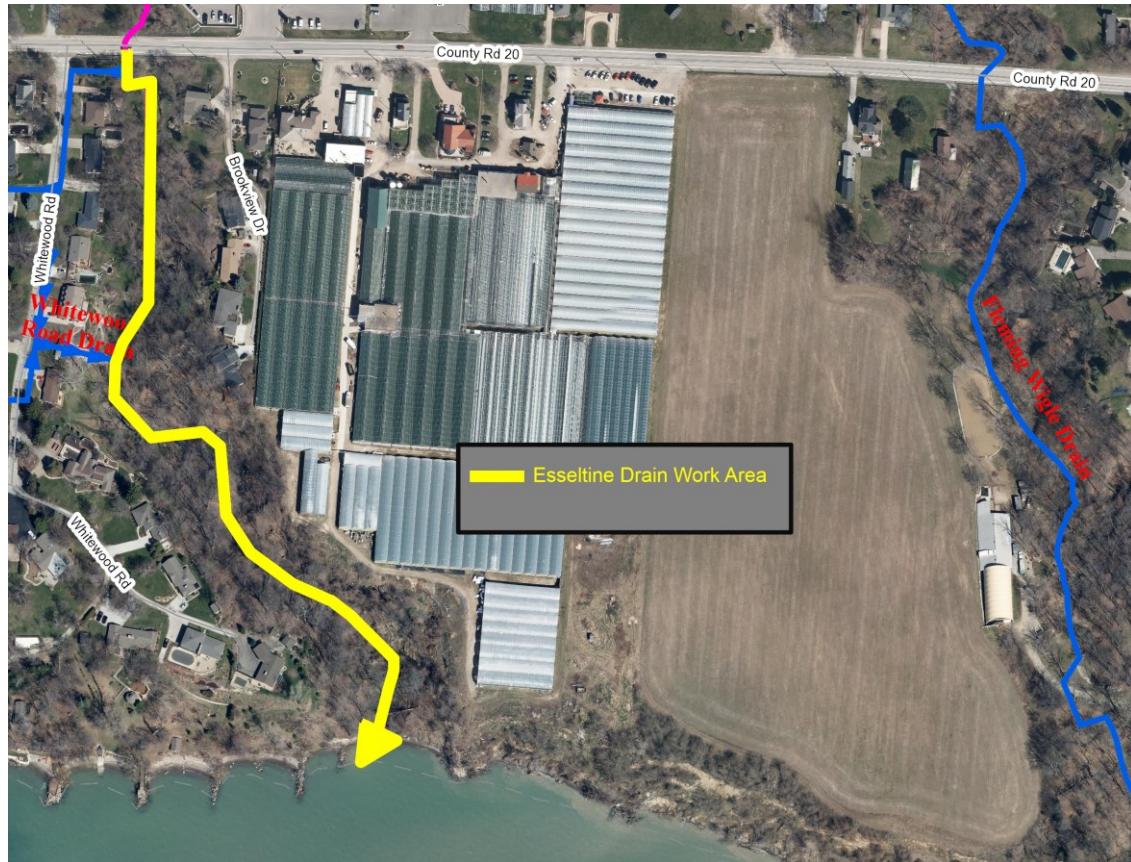
Abutment walls are in poor condition. Engineer's recommendation is full bridge replacement.

2020 Estimated Cost: \$170,000.

2020 Funding Sources: Reserves.

Future Costs for Consideration: Construction estimated at \$900,000 plus.

PW-2019-2: Esseltine Drain



PW-2019-2: Esseltine Drain

Project Description: Improvement to drain.

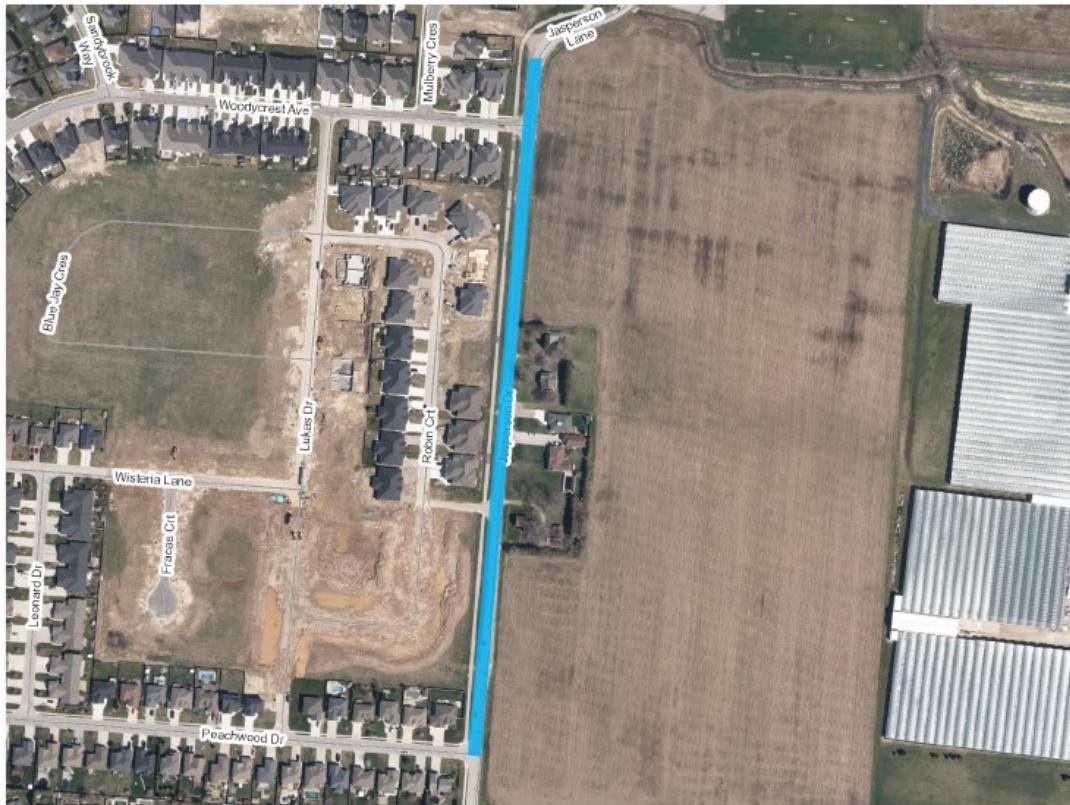
Rationale for Project: To address significant erosion affecting both land owners and the road authority.

2020 Estimated Cost: \$4,900,000.

2020 Funding Sources: \$4,638,608 assessed to land owners and \$261,392 from reserves (Town Assessment).

Future Costs for Consideration: Town share of drain maintenance.

PW-2019-6: Jasperson Drive Reconstruction



Phase 1 & 2: Peachwood to Woodycrest

- Servicing for new school property
- Servicing for potential residential development south of new school property
- Full road reconstruction
- Centre “left turn only” lane
- New curb and gutter
- Active transportation paths
- Street lighting

PW-2019-6: Jasperson Drive Reconstruction

Project Description: Phase 1 and 2 construction in 2020.

Rationale for Project: Supports development of the new school property as well as a potential residential development.

2020 Estimated Cost: \$2,100,000 – Including water & waste water.

2020 Funding Sources: OCIF Grant \$530,000, water & waste water reserves \$420,000, and funds collected from sale of school property.

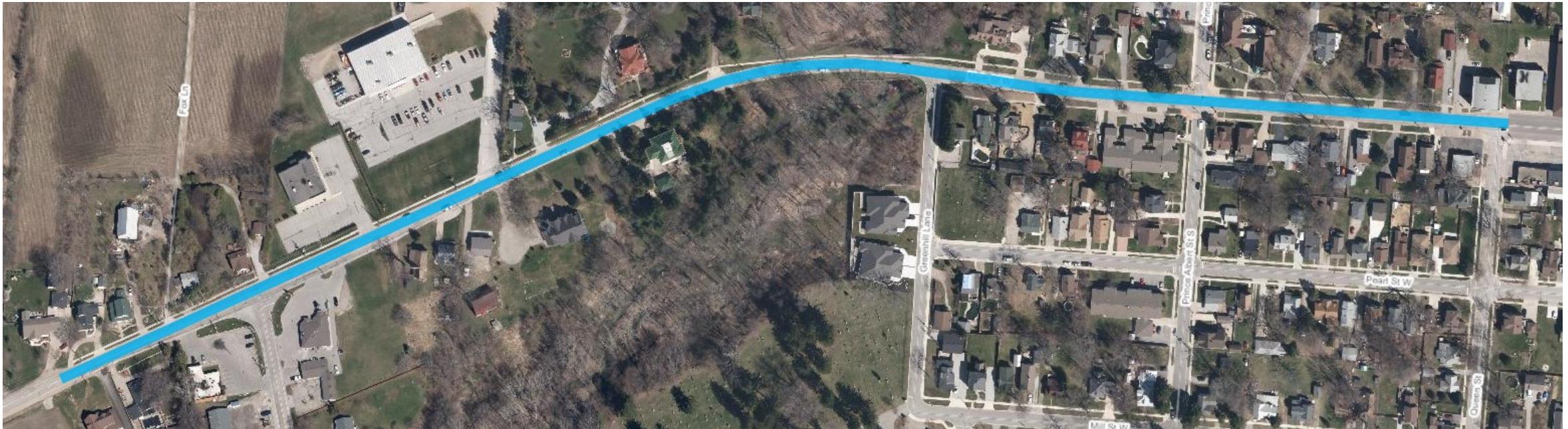
Future Costs for Consideration:

Jasperson Drive Realignment - 2021 - \$2,000,000

Jasperson Drive Reconstruction from Peachwood Drive to Applewood Road – 2021 - \$1,100,000



PW-2020-1: Main Street West Reconstruction



PW-2020-1: Main Street West Reconstruction

Project Description: Full depth road reconstruction including new water main, sidewalk, street lighting, and left-hand turning lanes.

Rationale for Project: Left-hand turn lanes a prioritized network improvement in Transportation Master Plan. Road, curb, sidewalk, and watermain all aged and require replacement.

2020 Estimated Cost: \$2,200,000 – including water.

2020 Funding Sources: OCIF Grant \$900,00, Water reserves \$450,000, Essex County \$300,000, DC Charges \$490,500 and taxation \$59,500.

Future Costs for Consideration: Maintenance.

PW-2020-2: Resurface Cameron Sideroad from County Road 8 to Road 11



PW-2020-2: Resurface Cameron Sideroad from County Road 8 to Road 11

Project Description: Pulverize followed by two lifts of tar and chip.

Rationale for Project: Prioritization for rehabilitation is based on road condition and traffic volumes. Cameron is a low travelled roadway however in very poor condition (PCI = 33).

2020 Estimated Cost: \$260,000.

2020 Funding Sources: Gas Tax Revenue.

Future Costs for Consideration: Final application of tar and chip in 2021.

PW-2020-3: Resurface Union Ave south of County Road 20



PW-2020-3: Resurface Union Ave south of County Road 20

Project Description: Mill and pave road surface.

Rationale for Project: Rehabilitation of Union Ave is identified as a priority in the latest road assessment (PCI = 37).

2020 Estimated Cost: \$135,000.

2020 Funding Sources: Gas Tax Revenue.

Future Costs for Consideration: Maintenance.

PW-2020-4: Resurface Road 6 West from Division Road to McCain Sideroad



PW-2020-4: Resurface Road 6 West from Division Road to McCain Sideroad

Project Description: Pulverize followed by two lifts of tar and chip.

Rationale for Project: Rehabilitation of Road 6 West is identified as a priority in the latest road assessment (PCI = 41).

2020 Estimated Cost: \$525,000.

2020 Funding Sources: Gas Tax Revenue.

Future Costs for Consideration: Final application of tar and chip in 2021.

PW-2020-5: Resurface Road 6 East and North Talbot from Graham Sideroad to Inman Sideroad



PW-2020-5: Resurface Road 6 East and North Talbot from Graham Sideroad to Inman Sideroad

Project Description: Pulverize followed by two lifts of tar and chip.

Rationale for Project: Rehabilitation of this roadway is identified as a priority in the latest road assessment (PCI = 45).

2020 Estimated Cost: \$415,000.

2020 Funding Sources: Gas Tax Revenue.

Future Costs for Consideration: Final application of tar and chip in 2021.

PW-2020-6: Resurface the subdivision of Briarwood, Lincoln, and Graham Sideroad



PW-2020-6: Resurface the subdivision of Briarwood, Lincoln, and Graham

Project Description: Mill and pave road surface.

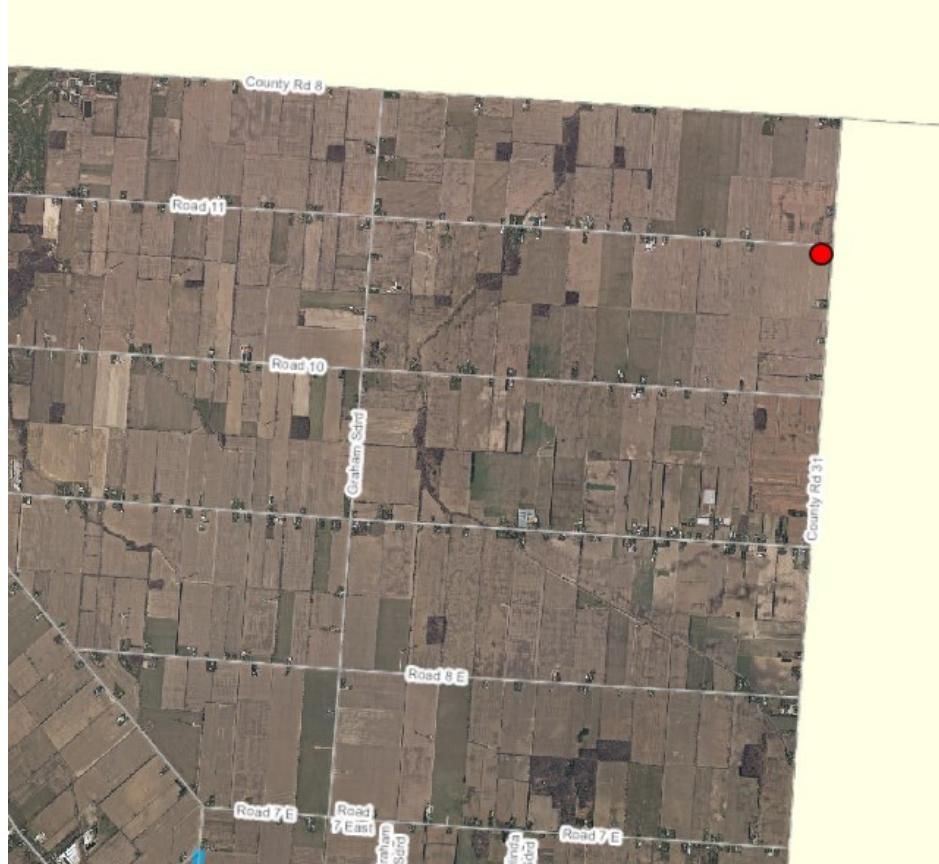
Rationale for Project: Rehabilitation of this subdivision is identified as a priority in the latest road assessment (Average PCI = 49).

2020 Estimated Cost: \$450,000.

2020 Funding Sources: Gas Tax Revenue.

Future Costs for Consideration: Maintenance.

PW-2020-7: Bridge #500 – Road 11 over Irwin Drain



PW-2020-7: Bridge #500 – Road 11 over Irwin Drain

Project Description: Engineering and construction of new culvert (engineering previously approved by Council).

Rationale for Project: Replacement of this culvert is identified as top priority in the latest bridge conditions assessment (BCI = 21).

2020 Estimated Cost: \$630,000.

2020 Funding Sources: Gas Tax Revenue \$180,000, Life Cycle Reserves \$450,000.

Future Costs for Consideration: Maintenance.

PW-2020-9: Reconstruction of Road 2 East from Kratz Sideroad to County Road 45 – Engineering Only



PW-2020-9: Reconstruction of Road 2 East from Kratz Sideroad to County Road 45 – Engineering Only

Project Description: Reconstruct road to accommodate heavy traffic and active transportation.

Rationale for Project: Rehabilitation of this roadway is identified as a priority in the latest road assessment (PCI = 64 with high traffic volumes). This project is identified in both the Transportation Master Plan and Active Transportation Master Plan as a prioritized network improvement.

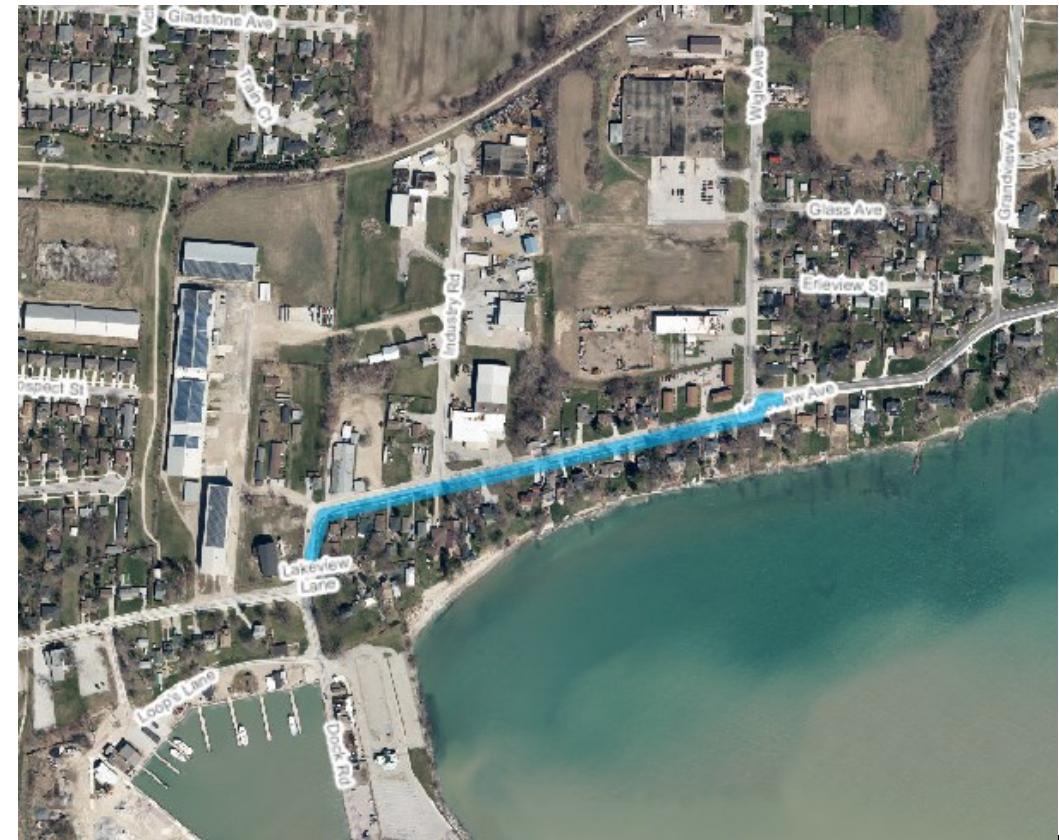
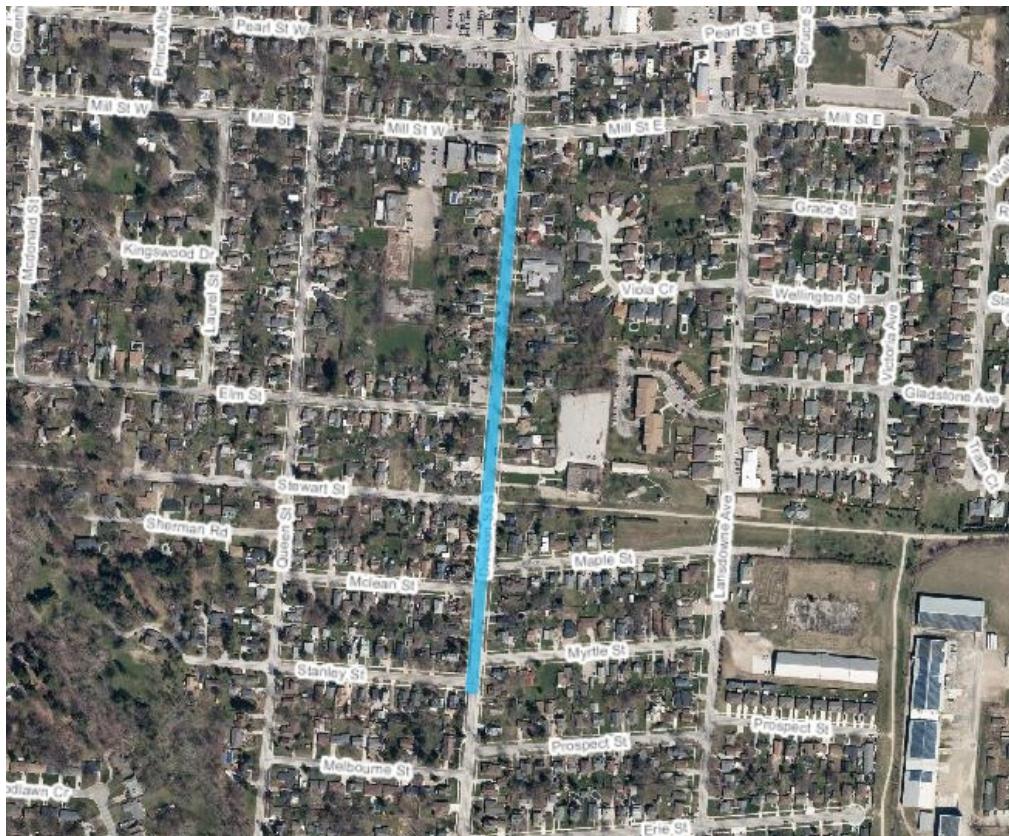
2020 Estimated Cost: \$400,000 for engineering.

2020 Funding Sources: OCIF Grant \$100,000, Development Charges \$300,000.

Future Costs for Consideration: Construction estimated at \$6,000,000.



PW-2020-17: Annual Sidewalk Reconstruction Program



PW-2020-17: Annual Sidewalk Reconstruction Program

Project Description: Reconstruct the following sidewalk:

West side of Division Road South from Mill Street to Stanley Street

South side of Lakeview Ave from Wigle Ave to Park Street

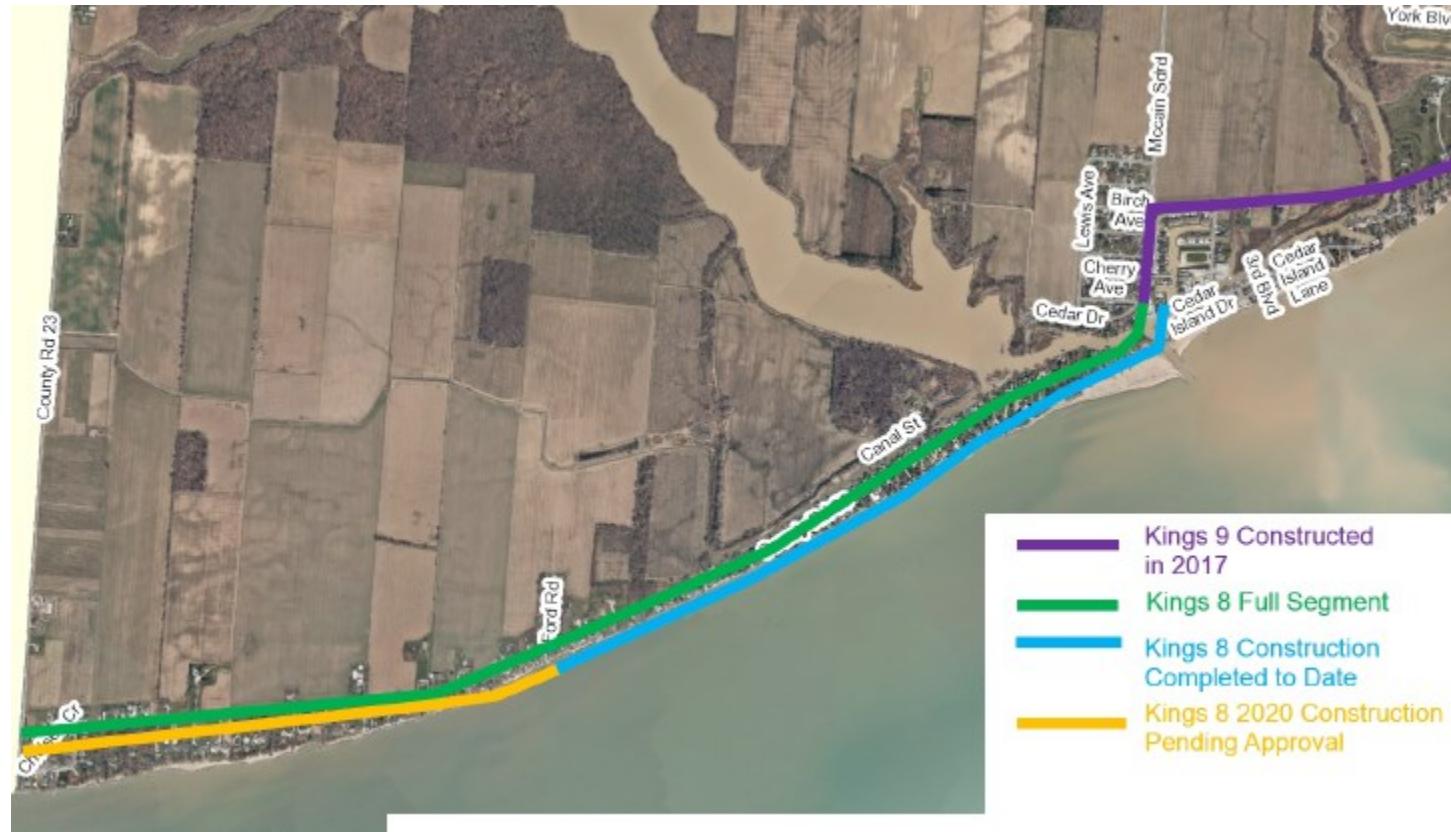
Rationale for Project: Replacement of above sidewalk identified as priority per latest conditions assessment.

2020 Estimated Cost: \$140,000.

2020 Funding Sources: Taxation.

Future Costs for Consideration: Maintenance.

PW-2020-18: CWATS County Road 50 Paved Shoulders



PW-2020-18: CWATS County Road 50 Paved Shoulders

Project Description: Paved shoulders on County Road 50 from Ford Road to County Road 23.

Rationale for Project: Project is identified in the 2012 CWATS Master Plan. Completion will create a link of active transportation paths from Leamington to Colchester promoting physical activity and regional tourism.

2020 Estimated Cost: \$450,000.

2020 Funding Sources: Gas Tax Revenue \$170,000, Taxation \$280,000.

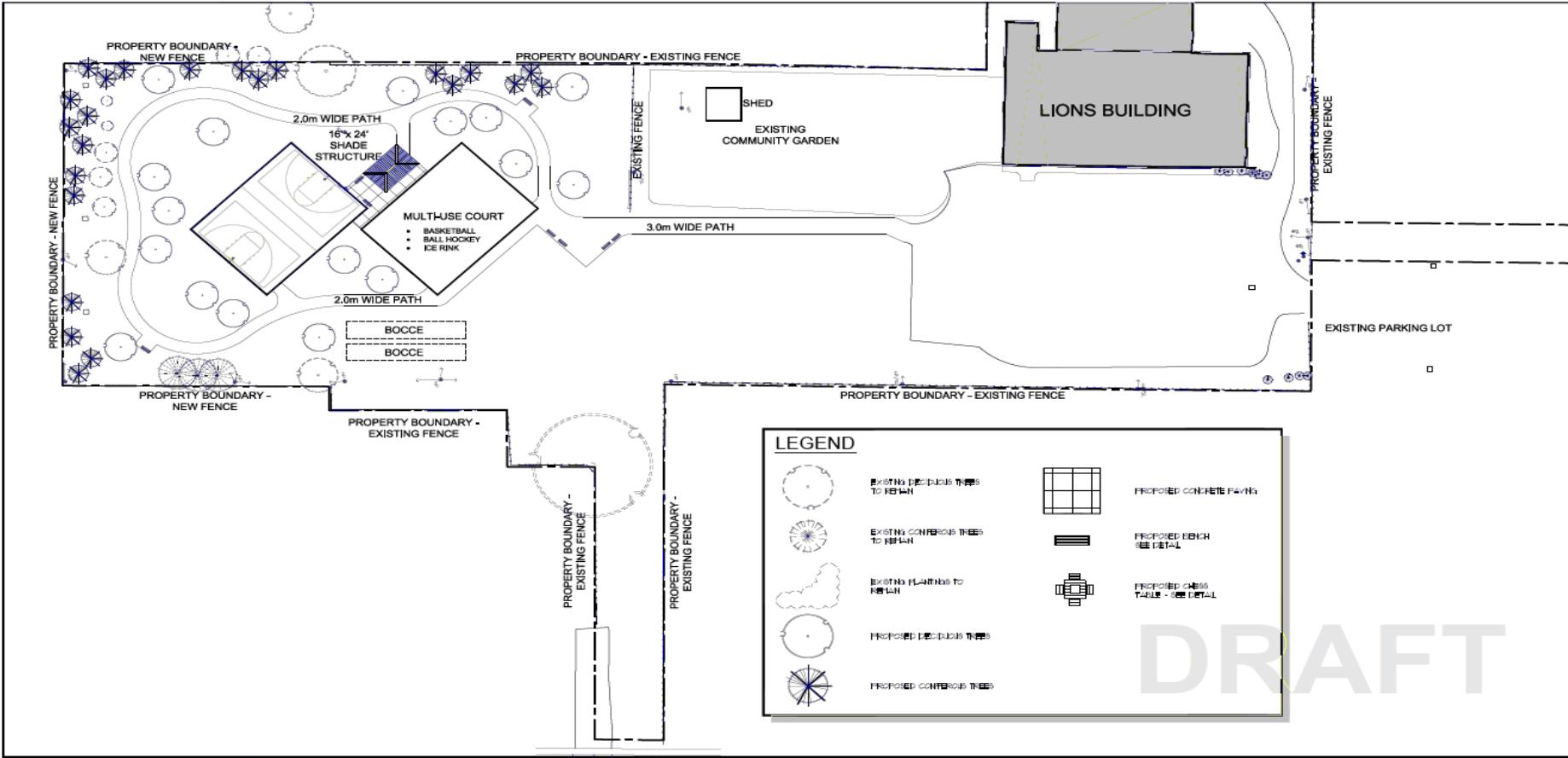


Parks & Facilities

Major Capital Projects



PARKS-2020-1: Lions Park Development (Phase 2)



PARKS-2020-1: Lions Park Development (Phase 2)

Project Description: A new shade structure, a multi-purpose court, bocce courts, a concrete plaza, continuation of asphalt paths and additional park furniture and plantings.

Rationale for Project: Continued development in accordance to the master plan for Lions Park.

2020 Estimated Cost: \$200,000.00

2020 Funding Sources: Taxation.

Future Costs for Consideration: Completion of Phase 3 in 2021 and Phase 4 in 2022.

PARKS-2020-6: Mettawas Park – Paving / Servicing of Parking Lot



PARKS-2020-6: Mettawas Park – Paving / Servicing of Parking Lot

Project Description: Construction of parking lot area of the park includes asphalt paving with curbing and the required servicing.

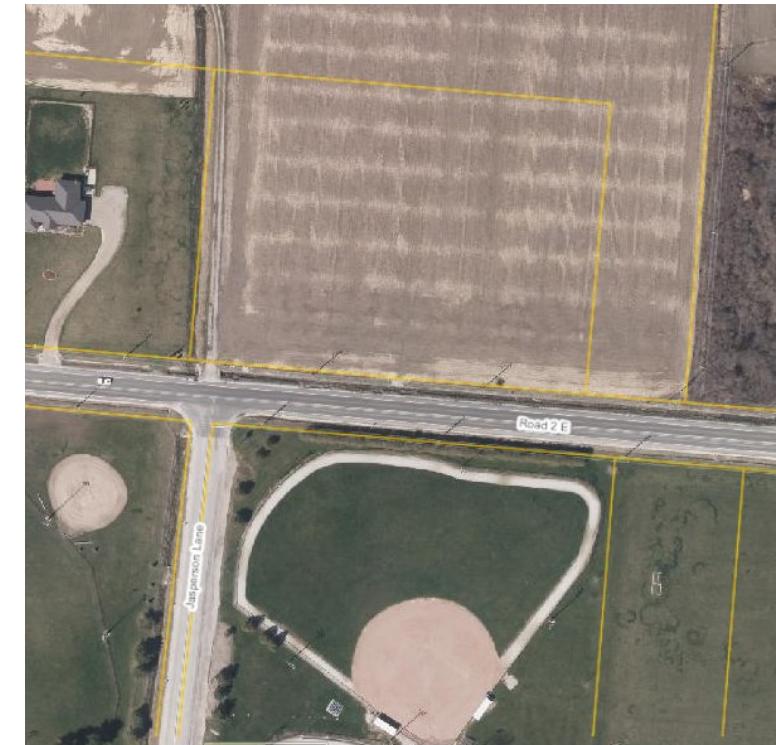
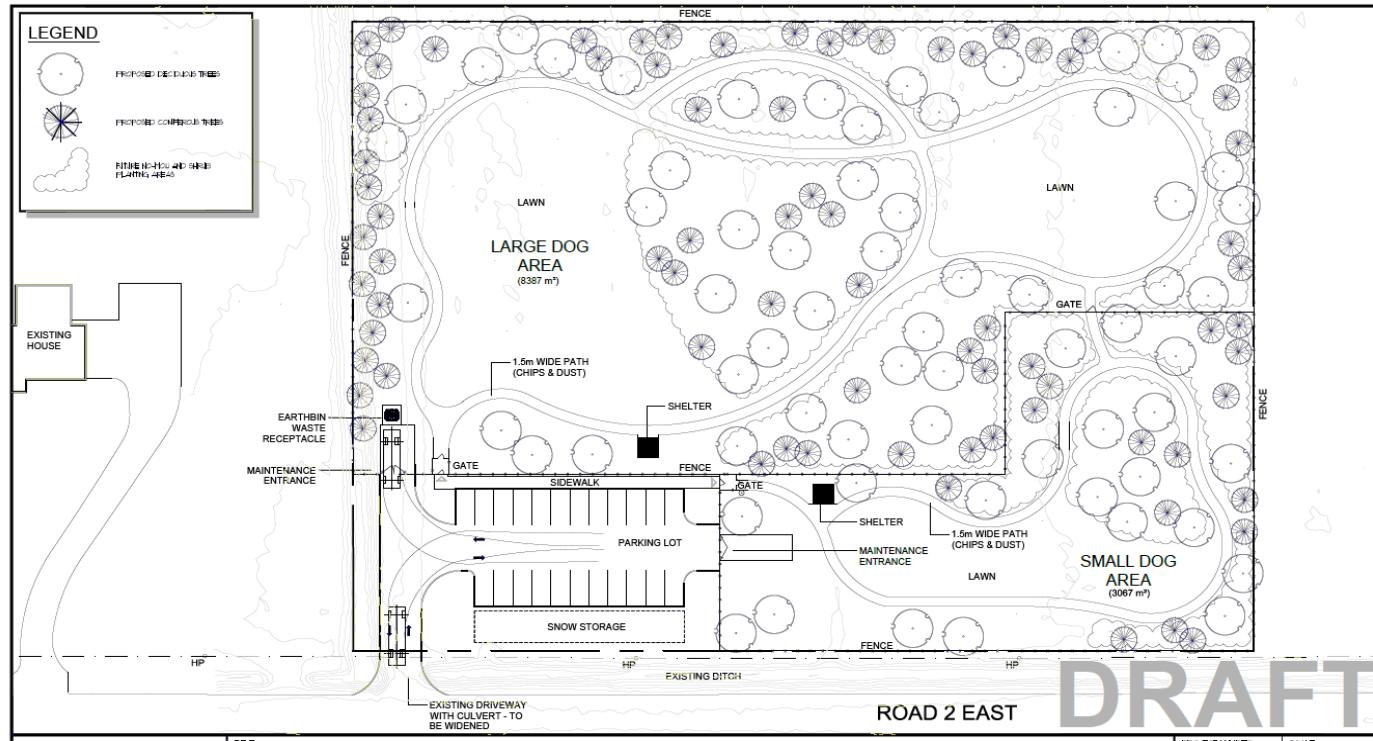
Rationale for Project: Support development of Mettawas Park as recommended in the Parks, Recreation, Arts, and Culture Master Plan.

2020 Estimated Cost: \$450,000

2020 Funding Sources: \$247,500 Reserves, \$202,500 Development Charges.

Future Costs for Consideration: Completion of Phase 1 in 2021.

PARKS-2020-7: Dog Park Development (Road 2 East)



PARKS-2020-7: Dog Park Development (Road 2 East)

Project Description: Development of a Dog Park on Road 2 East.

Rationale for Project: Identified within the Parks & Recreation Master Plan for a need of an additional dog park on east side of Town.

2020 Estimated Cost: \$135,000 (*Subject to Grant Approval).

2020 Funding Sources: \$44,996 from Provincial Grant, \$54,000 from Federal Grant and \$36,005 from Taxation.

Future Costs for Consideration: Maintenance and paving of parking lot.

PARKS-2020-8: Pickleball and Bocce Courts



PARKS-2020-8: Pickleball and Bocce Courts

Project Description: Construction of Eight (8) Pickleball Courts and Two (2) Bocce Courts within the Arena site.

Rationale for Project: Increasing interest and participants of both activities requiring dedicated courts which is also identified within the Parks and Recreation Master Plan.

2020 Estimated Cost: \$325,000 (*Subject to Grant Approval).

2020 Funding Sources: \$108,323 from Provincial Grant, \$130,000 from Federal Grant, \$37,500 from Revenue, \$25,000 from Reserves and \$24,178 from Taxation.

Future Costs for Consideration: Maintenance.

THE CORPORATION OF THE TOWN OF KINGSVILLE

BY-LAW 7-2020

**Being a By-law to confirm the proceedings of the
Council of The Corporation of the Town of Kingsville at its
January 16, 2020 Special Meeting**

WHEREAS sections 8 and 9 of the *Municipal Act, 2001* S.O. 2001 c. 25, as amended, (the “Act”) provides that a municipality has the capacity, rights, powers and privileges of a natural person for the purpose of exercising the authority conferred upon a municipality to govern its affairs as it considers appropriate.

AND WHEREAS section 5(3) of the Act provides that such power shall be exercised by by-law, unless the municipality is specifically authorized to do so otherwise.

AND WHEREAS it is deemed expedient that the proceedings of the Council of The Corporation of the Town of Kingsville (the “Town”) be confirmed and adopted by by-law.

NOW THEREFORE THE COUNCIL OF THE CORPORATION OF THE TOWN OF KINGSVILLE ENACTS AS FOLLOWS:

1. The actions of the Council at its January 16, 2020 Special Meeting in respect of each report, motion, resolution or other action taken or direction given by the Council at its meeting, is hereby adopted, ratified and confirmed, as if each resolution or other action was adopted, ratified and confirmed by its separate by-law.
2. The Chief Administrative Officer and/or the appropriate officers of the Town are hereby authorized and directed to do all things necessary to give effect to the actions set out in paragraph 1, or obtain approvals, where required, and, except where otherwise provided, the Mayor and the Clerk are hereby directed to execute all documents necessary and to affix the corporate seal to all such documents.
3. This By-Law comes into force and takes effect on the day of the final passing thereof.

**READ A FIRST, SECOND AND THIRD TIME AND FINALLY PASSED THIS
16th DAY OF JANUARY, 2020.**

MAYOR, Nelson Santos

CLERK, Jennifer Astrologo